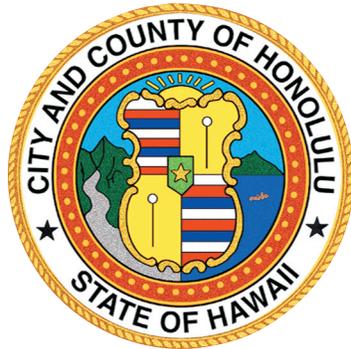


City and County of Honolulu
THE EXECUTIVE PROGRAM AND BUDGET
FISCAL YEAR 2011
Volume 1 - Operating Program and Budget



CITY AND COUNTY OF HONOLULU



MUFI HANNEMANN
MAYOR

KIRK W. CALDWELL, MANAGING DIRECTOR

RIX MAURER III, DIRECTOR OF BUDGET AND FISCAL SERVICES

CITY COUNCIL

TODD APO, COUNCIL CHAIR
DISTRICT I (EWA BEACH TO WAIANAE)

COUNCILMEMBERS:

DONOVAN DELA CRUZ	DISTRICT II	(MILILANI MAUKA TO HEEIA)
IKAIKA ANDERSON	DISTRICT III	(HEEIA TO WAIMANALO)
CHARLES DJOU	DISTRICT IV	(HAWAII KAI TO ALA MOANA BEACH PARK)
ANN KOBAYASHI	DISTRICT V	(KAPAHULU TO MAKIKI)
ROD TAM	DISTRICT VI	(MAKIKI TO KALIHI)
ROMY CACHOLA	DISTRICT VII	(KALIHI TO SAND ISLAND)
GARY OKINO	DISTRICT VIII	(FORT SHAFTER TO WAIPIO GENTRY)
NESTOR GARCIA, VICE CHAIR	DISTRICT IX	(WAIKELE TO MAKAKILO AND MILILANI TOWN)

OFFICE OF THE MAYOR
CITY AND COUNTY OF HONOLULU
530 SOUTH KING STREET, ROOM 300 • HONOLULU, HAWAII 96813
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MUFI HANNEMANN
MAYOR



March 2, 2010

The Honorable Todd Apo, Chair
and Members
Honolulu City Council
530 South King Street, Room 202
Honolulu, Hawaii 96813

Dear Chair Apo and Councilmembers:

In accordance with Section 9-102 of the Revised Charter of the City and County of Honolulu, I, herewith, submit for your consideration and adoption the Fiscal Year 2011 Operating and Capital Budgets for the City and County of Honolulu.

The overall FY 2011 City operating budget (all funds) is \$1.827 billion. While some may point to this as an increase over the current fiscal year, if you discount cost items that were already a given, such as arbitrated pay raises and increases in fringe benefit costs, coupled with APEC expenses, the operating budget would be a \$28 million reduction.

Police and firefighters have previously arbitrated pay raises, and bus drivers have negotiated raises that we are obligated to pay. That requires an additional \$20 million next year. Fringe benefits for all City employees are projected to increase by \$16 million, up to \$283 million. This includes FICA, Unemployment, Workers' Compensation, Employee Retirement System, and Health Fund increases.

President Obama has selected Honolulu to host the Asia Pacific Economic Cooperation conference in the fall of 2011. We were selected specifically because Honolulu is recognized as a safe venue. This is due to the tremendous work of our public safety agencies. However, hosting the conference will require reinforcing our security systems. The FY 2011 budget includes an additional \$14 million for HPD, Fire, Emergency Management, and Emergency Services.

The Honorable Todd Apo, Chair
and Members
March 2, 2010
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Without these uncontrollable cost increases and the cost to prepare for APEC, the operating budget would be \$1.510 billion – 1.8 percent less than the current fiscal year.

When we began the current fiscal year last July 1, we already were projecting a \$140 million shortfall in FY 2011. Since then, several changes have occurred bringing down that shortfall to about \$98 million.

The actual decline in real property assessments is less than previously estimated, allowing us to reduce our shortfall projection by \$36 million. This is the successful consequence of our Real Property Assessment Hotline. Inquiries to the Real Property Assessment office are now answered immediately via the Hotline, resulting in immediate responses and fewer appeals being filed. Appeals have been reduced from about 7,000 annually just a few years ago to the lowest this year of 1,600 appeals.

We previously projected to receive \$10 million less in Public Service Company Tax revenues. However, it is now anticipated to decline by \$17 million, resulting in a \$7 million less revenues from this tax.

Our Treasury Division has managed our monies well. And, the proactive actions we have taken to manage the City's finances were lauded by three national bond rating agencies that have reaffirmed the City's double A bond ratings. All of this has allowed us to successfully refund our bonds, allowing us to reduce our debt service payments by \$20 million.

We previously projected our carryover balance (i.e., the amount of money we save this fiscal year that can be used next fiscal year) would be lower by \$23 million. Thanks to our initial efforts to restrict spending this year, we are able to increase the carryover balance by \$7 million.

These changes have reduced the shortfall to \$98 million, and we sought to address this issue with the following actions.

Beginning this past July 1, we restricted agencies by 4.5 percent (which is in addition to the two and three percent restrictions we mandated in 2008) and continued our specific restrictions on hiring, travel, and equipment purchases. This will allow us to accrue an additional \$18 million to help balance the budget.

Based on negotiations with our hard working public employees, the civil service ranks will be furloughed beginning July 1, and other employees will be subject to salary cuts, generating \$26 million in savings.

Unlike the State, the counties previously took proactive action to appropriate \$90 million to begin to address the unfunded future health fund liability, OPEB. However, we were extremely concerned to learn that the EUTF Board has not yet established an irrevocable trust fund outside of the State to deposit the counties' money. We have transferred about \$40 million of OPEB monies to the State, and it is sitting in the State treasury. We were alarmed to learn that those funds theoretically could be raided to finance the State's deficit.

We are actively seeking legislative authorization for county representation on the EUTF board to address such concerns. Short of that, and short of having the required irrevocable trust established, we are concerned about transferring any more money to the EUTF. Consequently, about \$50 million and interest sits in a City reserve account for OPEB. While we are committed to again request funds for OPEB when economic conditions improve, we have decided to use the OPEB to pay for the City's current health fund obligation for City retirees rather than risk having these monies diverted by State action.

Finally, to address our remaining shortfall, we set the new Non-Homeowner Class rate at \$3.72 to generate an additional \$18 million. Last year, with your assistance, we created the Non-Homeowner Class. Up until this year, investment and speculative owners of residential properties were given the same tax rates as owner-occupant homeowners. Given the state of the local economy, we believe it imprudent to raise rates our homeowners who maybe facing financial difficulties and who are not able to benefit from income generated by a second residence. While some were concerned that the owners of rental units would pass on any increase during the time of rising real property tax payments, we have contended that rents are market driven. This appears to be confirmed insofar as it has been recently reported that landlords are lowering their prices. Just as all neighbor island counties discovered, this is a fair and equitable tax classification system for homeowners and residents.

We have chosen to not alter the rates for the other real property classes. Last year, we raised the rates on homeowners from \$3.29 to \$3.42 and the homeowner's tax credit was eliminated. The net result was that the homeowners, especially those with properties valued at under \$1 million, were given a higher tax increase. And, the hotel/resort and commercial rates, while not increased last year, were increased twice from \$11.37 to \$12.40 during the period from FY 2006 to FY 2008. We did not want to place additional burdens on businesses during these trying economic times that could potentially jeopardize their financial position and ability to keep our residents employed .

The FY 2011 Capital Budget

It is during challenging times like these that government must do its part to keep the economy moving and provide opportunities to partner with the private sector to create jobs for our residents. As President Obama and Congress are bolstering the economy through programs such as the American Recovery and Reinvestment Act, we will use our capital improvement program as a means of stimulating our economy by creating good, meaningful, and sustainable jobs to help keep our residents employed. Without these capital programs, construction jobs would dwindle to the point where hard-working residents would be forced to seek employment outside of Honolulu where economies also are difficult. As difficult as it is for some to comprehend, government has a responsibility to wisely invest now to realize the long term financial benefits that creates economic stability.

The FY 2011 CIP budget is \$2.1 billion that will do much to keep our economy bustling for the next few years. \$1.3 billion of that is attributable to the rail project, and almost half a billion is for wastewater and solid waste capital projects. That means under \$300 million goes to all other construction-related projects. Even with that, we remain committed fixing our roads, and we have again included an additional \$77 million for the rehabilitation of our streets.

Capital Budget Highlights

The capital budget highlights include:

- Honolulu High Capacity Transit Project (\$1.3 billion);
- Solid Waste Facility Expansion (\$142.8 million);
- Ala Moana Wastewater Pump Station Force Mains No. 3 and 4 (\$139.5 million);
- Kaneohe/Kailua Force Main No. 2 (\$90.7 million);
- Rehabilitation of Streets (\$77.0 million);
- Kailua Wastewater Treatment Plant Improvements (\$23.6 million);
- West Oahu Traffic Improvements at Various Locations (\$18.5 million);
- Bus and Handi-Van Acquisition (\$17.7 million);
- Alapai Transit Center and Alapai Transportation Management Center (\$17.1 million);
- Police and Fire Departments Equipment Acquisitions (\$9.9 million);
- Community Development Block Grant Program (\$6.1 million);
- Replacement of the Waianae Police Station (\$5.0 million);
- East Kapolei Fire Station (\$4.5 million)
- HOME Investment Partnerships Program (\$3.3 million);

The Honorable Todd Apo, Chair
and Members
March 2, 2010
Page 5

- Kualoa Regional Park Reconstruction of Wastewater System (\$3.0 million);
- Ala Wai Community Park Reconstruction of Ball Field Lighting (\$2.7 million);
- Waikiki Shell Parking Lot (\$2.3 million).

We recently lost a great leader with the passing of Mayor Frank Fasi. His love of Honolulu is unparalleled and his list of achievements that benefit our residents today are astonishing. He was a mentor and role model for me. What he instilled in me is the belief that everything is possible. Even in the darkest of times, there is hope. This budget is a tribute to Mayor Fasi's legacy. Even with budget cuts and furloughs clouding our future, we are able to provide the residents of Honolulu hope for a better future with a program to pull our economy out of the doldrums.

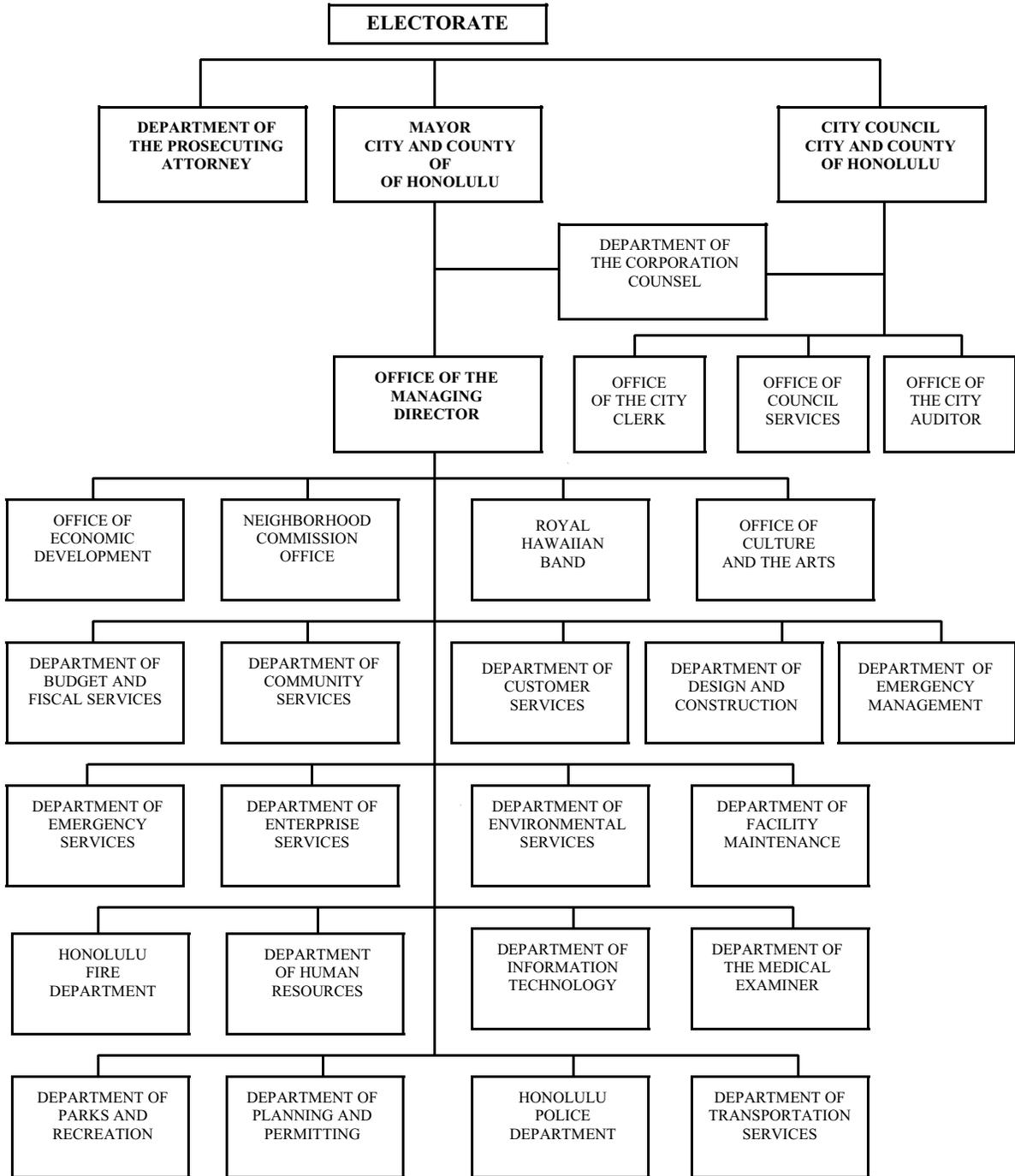
We look forward to working with the City Council restore hope to the people of this great City.

Very truly yours,

A handwritten signature in black ink, appearing to read 'Mufi Hannemann', with a long horizontal flourish extending to the right.

Mufi Hannemann
Mayor

CITY AND COUNTY OF HONOLULU ORGANIZATION CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City & County of Honolulu
Hawaii**

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City and County of Honolulu for its annual budget for the fiscal year beginning July 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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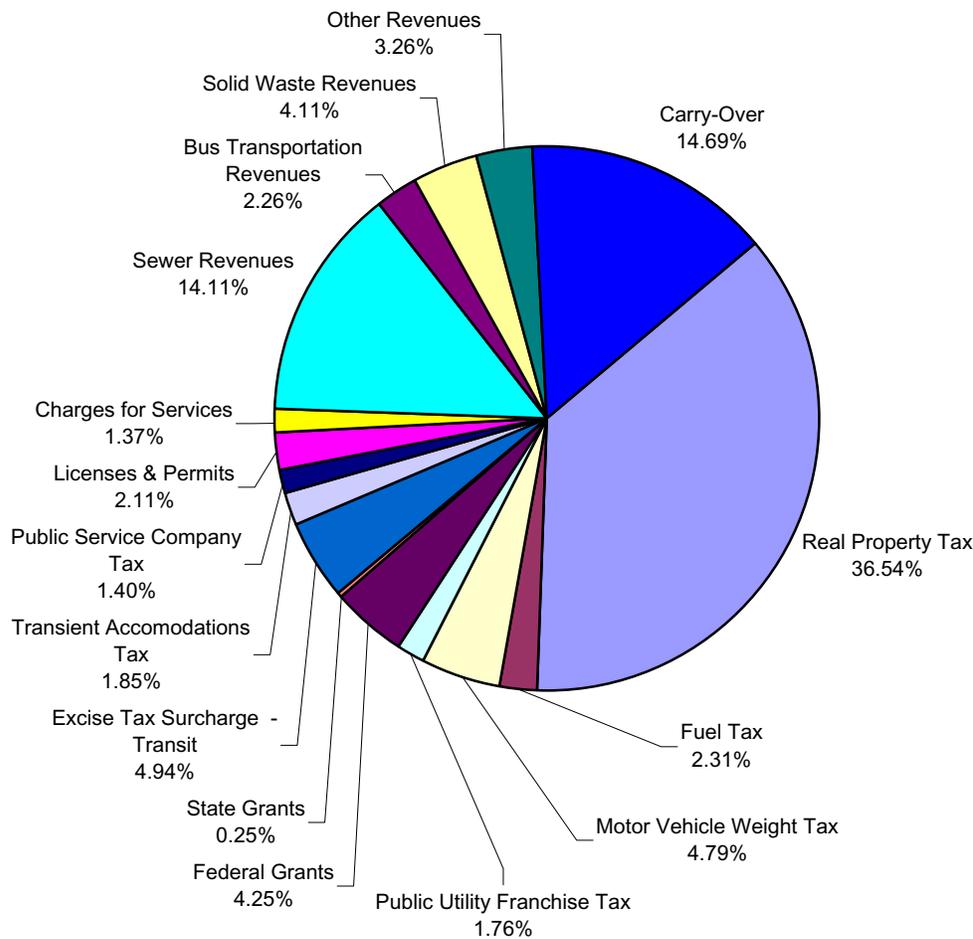
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Budget Summaries

Where the City Gets Its Dollars

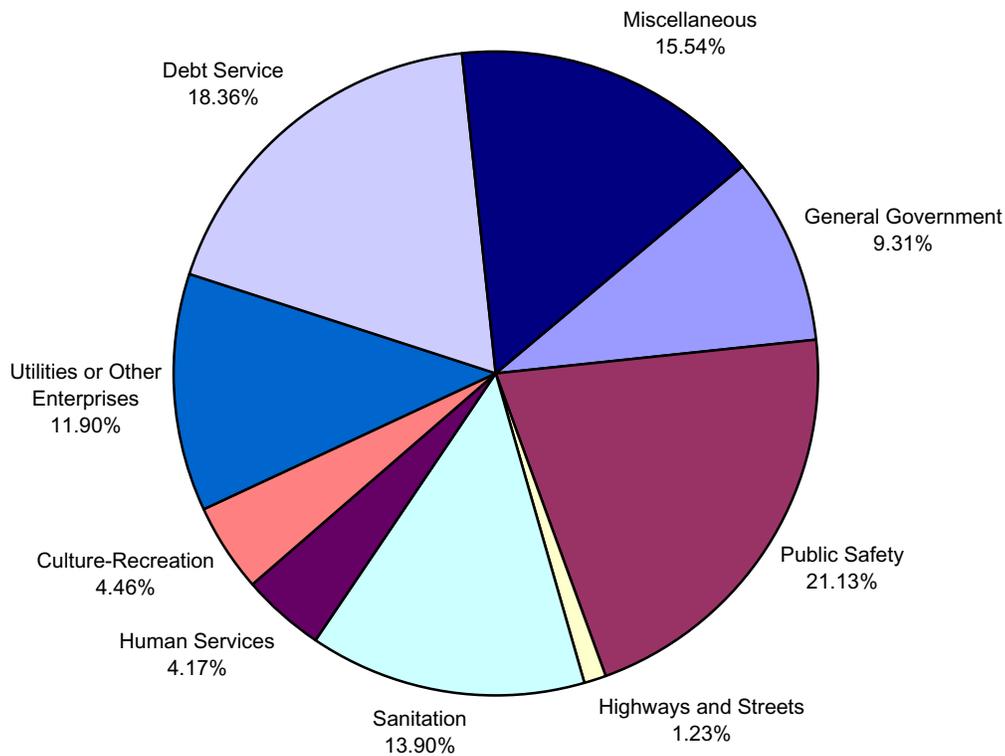
FY2011 Operating Resources (\$2.209 Billion)



Note: The pie chart shows the composition of resources for the City's various funds for FY 2011. Carry-over includes unappropriated and restricted fund balances.

Where the City Spends Its Dollars

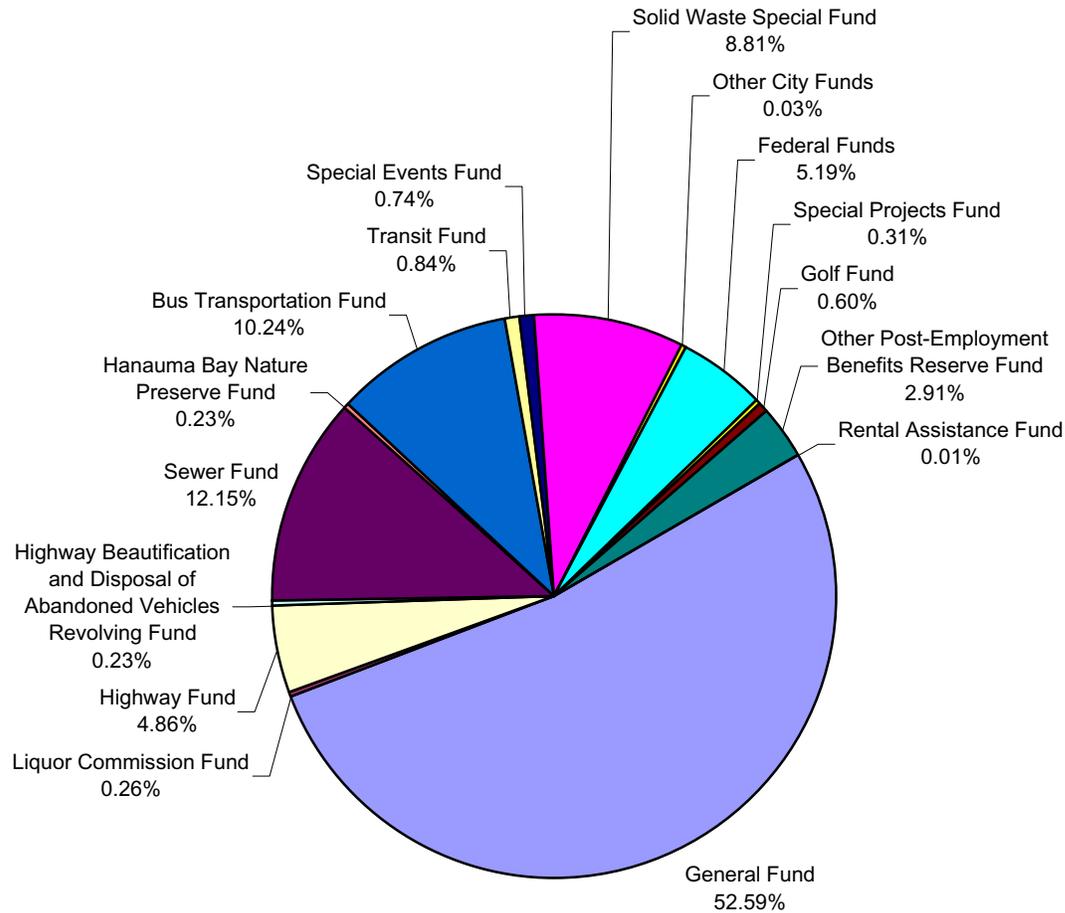
FY2011 Operating Expenditures (\$1.827 Billion)



Note: The pie chart shows the composition of expenditures for the City's various funds for FY 2011.

FY 2011 Operating Resources by Fund

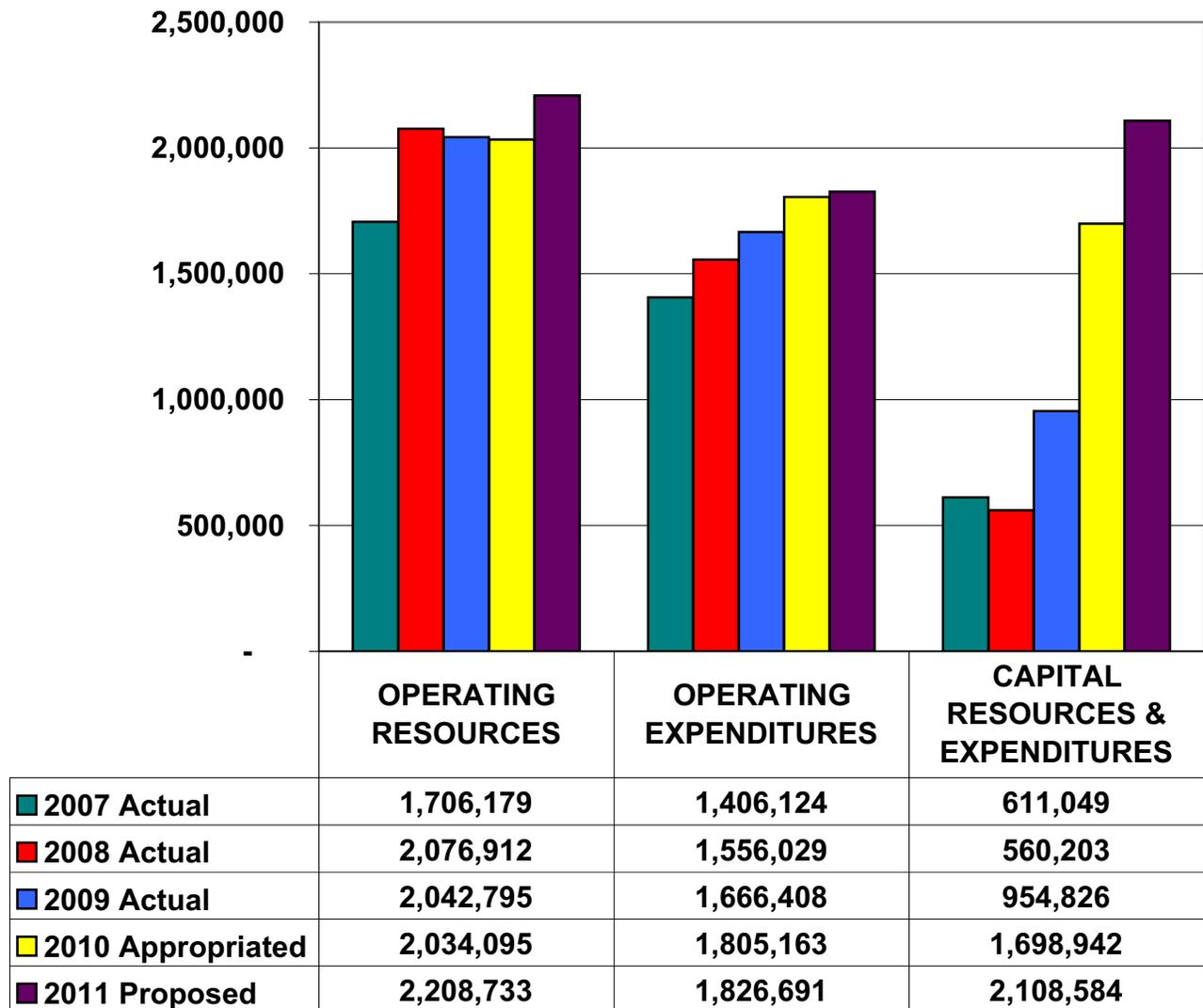
(\$1.827 Billion)



Note: The pie chart shows the composition of the City's operating resources by fund for FY 2011.

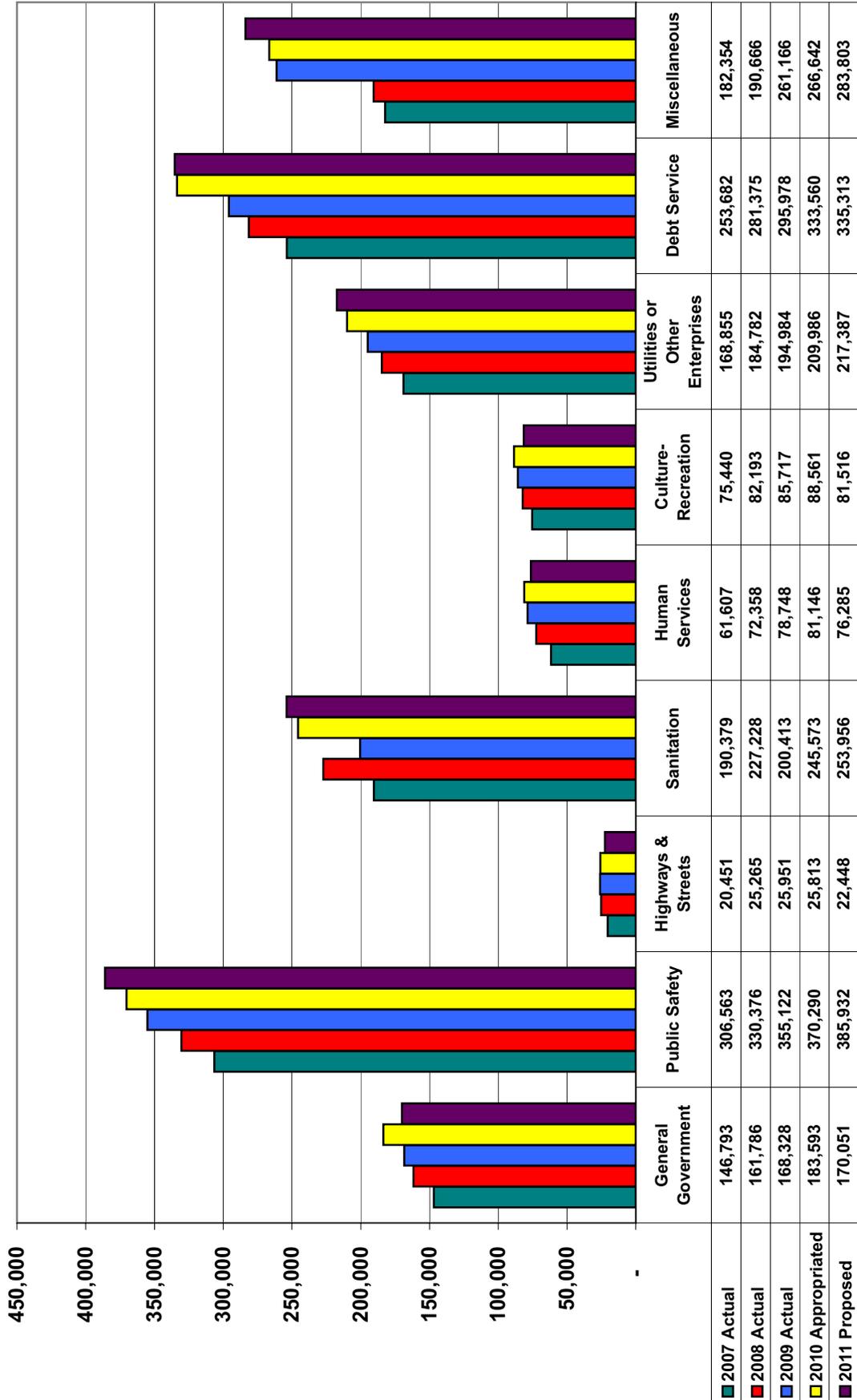
Operating Resources & Expenditures and Capital Resources & Expenditures

(Dollars in Thousands)

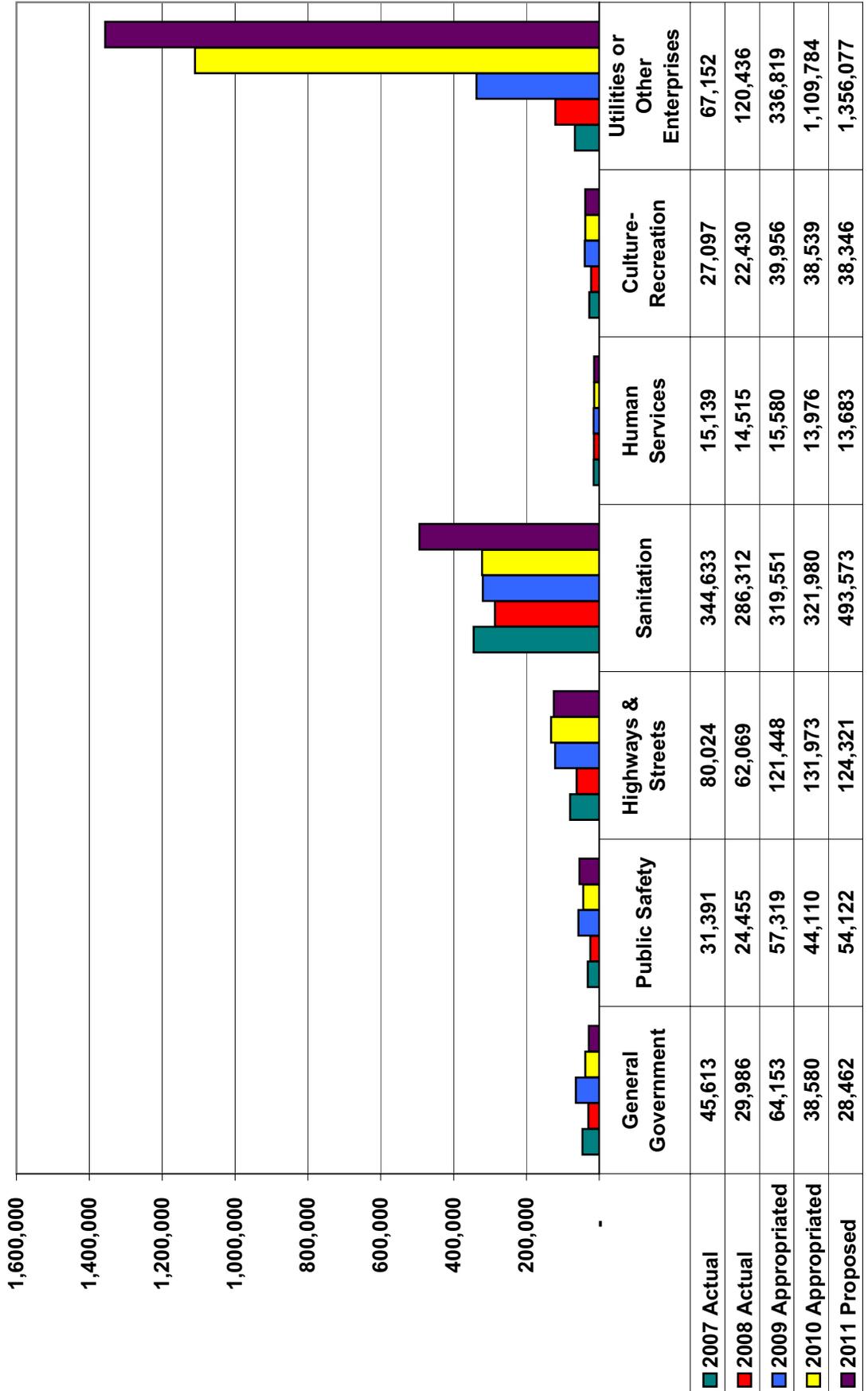


Note: 2009 Capital Resources and Expenditures reflect appropriated amounts. The 2009 Capital Budget begins on July 1, 2008 and ends on June 30, 2010.

Executive Operating Expenditures by Function (Dollars in Thousands)



Executive Capital Expenditures by Function (Dollars in Thousands)



Budget Summaries

SUMMARY OF RESOURCES BY SOURCE

SOURCE	FY 2009 ACTUAL *	FY 2010 APPROPRIATED	FY 2011 PROPOSED
<i>OPERATING RESOURCES</i>			
Real Property Tax	\$ 792,168,646	\$ 837,280,115	\$ 807,061,000
Fuel Tax	50,316,422	49,548,000	51,064,000
Motor Vehicle Weight Tax	70,594,753	82,226,600	105,838,610
Public Utility Franchise Tax	50,949,702	37,169,700	38,750,000
Federal Grants	87,228,442	92,181,312	93,912,816
State Grants	7,571,730	6,074,000	5,490,276
Excise Surcharge Tax - Transit	19,600,852	21,182,753	109,179,704
Transient Accommodations Tax	41,228,314	43,112,000	40,885,000
Public Service Company Tax	49,596,311	48,228,000	30,942,000
Licenses and Permits	41,784,555	47,494,956	46,530,085
Charges for Services	24,347,060	30,218,213	30,342,931
Sewer Charges	228,846,216	266,361,807	311,995,734
Bus Transportation Revenues	44,566,314	50,245,000	49,982,486
Solid Waste Revenues	100,233,377	95,049,325	90,507,925
Other Revenues	82,986,365	69,431,916	71,913,210
Carry-Over	350,775,613	258,291,238	324,337,624
TOTAL OPERATING RESOURCES	\$ 2,042,794,672	\$ 2,034,094,935	\$ 2,208,733,401

CAPITAL RESOURCES

General Obligation Bonds

General Obligation Bonds includes General Improvement, Highway Improvement, Solid Waste Improvement and Transit Improvement Bonds

	\$ 379,653,278	\$ 1,307,596,500	\$ 1,444,559,215
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General Fund

Other Revenues	3,344,722	-	-
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Highway Fund

Other Revenues	-	-	610,000
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Solid Waste Special Fund

Solid Waste Revenues	10,000,000	-	4,000,000
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Liquor Commission Fund

Licenses and Permits	57,000	25,000	26,500
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Bus Transportation Fund

Bus Transportation Revenues	500,000	492,000	709,514
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Special Events Fund

Other Revenues	318,000	393,500	365,250
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Golf Fund

Other Revenues	505,000	586,000	490,000
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Transit Fund

Excise Surcharge Tax - Transit	141,254,874	139,287,247	59,515,296
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Carry-Over	109,879,126	10,712,753	17,643,704
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Bikeway Fund

Other Revenues	-	300,000	600,000
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SUMMARY OF RESOURCES BY SOURCE

SOURCE	FY 2009 ACTUAL *	FY 2010 APPROPRIATED	FY 2011 PROPOSED
Parks and Playgrounds Fund			
Other Revenues	216,000	101,000	-
Sewer Fund			
Sewer Charges	20,280,000	18,594,193	15,520,266
Sewer Revenue Bond Improvement Fund			
Revenue Bonds	202,666,000	157,108,000	329,046,000
Other Revenues - Investments	-	-	-
Federal Grants Fund			
Federal Grants	64,595,731	41,659,427	218,403,538
Community Development Fund			
Federal Grants	9,455,948	12,236,301	7,144,324
State Funds			
State Grants	2,500,000	2,350,000	3,850,000
Utilities' Share			
Other Revenues	100,000	100,000	100,000
Clean Water and Natural Lands Fund			
Real Property Tax	4,000,000	41,760	-
Carry-Over	-	3,958,240	3,000,000
Affordable Housing Fund			
Real Property Tax	5,500,000	141,760	-
Carry-Over	-	2,458,240	3,000,000
General Trust Fund			
Other Revenues	-	800,000	-
TOTAL CAPITAL RESOURCES	\$ 954,825,679	\$ 1,698,941,921	\$ 2,108,583,607
TOTAL RESOURCES	\$ 2,997,620,351	\$ 3,733,036,856	\$ 4,317,317,008

*The capital budget for fiscal year 2009 ends on June 30, 2010.

The actuals reported for Capital Resources reflect the appropriated amounts.

Budget Summaries

**OPERATING AND CAPITAL BUDGET EXPENDITURES BY FUNCTION
FISCAL YEAR 2009**

FUNCTION	APPROPRIATED	ACTUAL*
OPERATING EXPENDITURES		
<i>EXECUTIVE</i>		
General Government	\$ 183,874,819	\$ 168,328,415
Public Safety	350,160,773	355,122,201
Highways and Streets	27,178,733	25,951,329
Sanitation	234,631,282	200,413,364
Human Services	71,876,898	78,747,982
Culture-Recreation	90,470,068	85,717,040
Utilities or Other Enterprises (Mass Transit)	201,968,653	194,983,703
Subtotal	\$1,160,161,226	\$ 1,109,264,034
Debt Service	\$ 312,592,000	\$ 295,978,364
Retirement System Contributions	91,001,000	89,166,331
FICA and Pension Costs	24,451,000	24,132,622
Health Benefits Contributions	82,139,000	78,616,793
Other Post-Employment Benefits	91,897,000	40,110,047
Miscellaneous	45,692,616	29,140,052
Subtotal	\$ 647,772,616	\$ 557,144,209
TOTAL EXECUTIVE	\$1,807,933,842	\$ 1,666,408,243
<i>LEGISLATIVE</i>		
General Government	\$ 13,611,418	\$ 13,014,841
TOTAL LEGISLATIVE	\$ 13,611,418	\$ 13,014,841
TOTAL OPERATING EXPENDITURES	\$1,821,545,260	\$ 1,679,423,084
CAPITAL EXPENDITURES		
General Government	\$ 64,153,000	\$ 64,153,000
Public Safety	57,319,000	57,319,000
Highways and Streets	121,448,000	121,448,000
Sanitation	319,551,000	319,551,000
Human Services	15,579,679	15,579,679
Culture-Recreation	39,956,000	39,956,000
Utilities or Other Enterprises (Mass Transit)	336,819,000	336,819,000
TOTAL CAPITAL EXPENDITURES	\$ 954,825,679	\$ 954,825,679
TOTAL CITY EXPENDITURES	\$2,776,370,939	\$ 2,634,248,763

*The capital budget for fiscal year 2009 ends on June 30, 2010.

The actuals reported for Capital Expenditures reflect the appropriated amounts.

OPERATING AND CAPITAL BUDGET EXPENDITURES BY FUNCTION FISCAL YEAR 2010

FUNCTION	APPROPRIATED
OPERATING EXPENDITURES	
<i>EXECUTIVE</i>	
General Government	\$ 183,592,770
Public Safety	370,289,881
Highways and Streets	25,813,130
Sanitation	245,573,116
Human Services	81,145,708
Culture-Recreation	88,560,602
Utilities or Other Enterprises (Mass Transit)	209,986,131
Subtotal	\$ 1,204,961,338
Debt Service	\$ 333,560,000
Retirement System Contributions	95,924,000
FICA and Pension Costs	26,169,000
Health Benefits Contributions	102,318,000
Miscellaneous	42,231,000
Subtotal	\$ 600,202,000
TOTAL EXECUTIVE	\$ 1,805,163,338
<i>LEGISLATIVE</i>	
General Government	\$ 13,396,589
TOTAL LEGISLATIVE	\$ 13,396,589
TOTAL OPERATING EXPENDITURES	\$ 1,818,559,927
CAPITAL EXPENDITURES	
General Government	\$ 38,580,000
Public Safety	44,110,000
Highways and Streets	131,973,000
Sanitation	321,980,193
Human Services	13,975,728
Culture-Recreation	38,539,000
Utilities or Other Enterprises (Mass Transit)	1,109,784,000
TOTAL CAPITAL EXPENDITURES	\$ 1,698,941,921
TOTAL CITY EXPENDITURES	\$ 3,517,501,848

Budget Summaries

**OPERATING AND CAPITAL BUDGET EXPENDITURES BY FUNCTION
FISCAL YEAR 2011**

FUNCTION	PROPOSED
OPERATING EXPENDITURES	
<i>EXECUTIVE</i>	
General Government	\$ 170,050,954
Public Safety	385,931,967
Highways and Streets	22,447,851
Sanitation	253,956,373
Human Services	76,284,549
Culture-Recreation	81,516,124
Utilities or Other Enterprises (Mass Transit)	217,387,021
Subtotal	\$ 1,207,574,839
Debt Service	\$ 335,313,000
Retirement System Contributions	97,544,500
FICA and Pension Costs	26,523,500
Health Benefits Contributions	109,578,000
Miscellaneous	50,156,778
Subtotal	\$ 619,115,778
TOTAL EXECUTIVE	\$ 1,826,690,617
LEGISLATIVE	
General Government	\$ 13,700,000
TOTAL LEGISLATIVE	\$ 13,700,000
TOTAL OPERATING EXPENDITURES	\$ 1,840,390,617
CAPITAL EXPENDITURES	
General Government	\$ 28,461,979
Public Safety	54,121,500
Highways and Streets	124,321,000
Sanitation	493,573,266
Human Services	13,682,862
Culture-Recreation	38,346,000
Utilities or Other Enterprises (Mass Transit)	1,356,077,000
TOTAL CAPITAL EXPENDITURES	\$ 2,108,583,607
TOTAL CITY EXPENDITURES	\$ 3,948,974,224

OPERATING BUDGET EXPENDITURES BY DEPARTMENT FISCAL YEAR 2009

DEPARTMENT/AGENCY	APPROPRIATED		ACTUAL	
	BUDGET	NO. OF POSITIONS*	EXPENDITURES	NO. OF POSITIONS*
Budget and Fiscal Services	\$ 23,285,227	382.50	\$ 20,390,176	382.50
Community Services	71,876,898	253.00	78,747,982	253.00
Corporation Counsel	8,376,210	78.00	6,539,881	78.00
Customer Services	22,521,126	308.08	20,256,665	308.08
Design and Construction	24,909,975	321.00	20,400,673	321.00
Emergency Management	1,674,207	15.48	14,273,578	15.48
Emergency Services	34,557,548	471.04	32,692,920	471.04
Enterprise Services	21,145,961	335.24	20,211,734	335.24
Environmental Services	234,631,282	1,169.00	200,413,364	1,169.00
Facility Maintenance	66,917,546	786.05	63,787,814	786.05
Fire	89,922,754	1,160.50	85,390,150	1,160.50
Human Resources	6,363,908	91.91	5,900,754	91.91
Information Technology	19,043,964	151.00	20,098,292	151.00
Mayor	617,668	6.00	612,442	6.00
Managing Director	2,762,898	36.00	3,143,291	36.00
Neighborhood Commission	1,111,610	17.00	950,333	17.00
Royal Hawaiian Band	2,197,968	41.00	2,103,074	41.00
Medical Examiner	1,525,343	19.00	1,438,903	19.00
Parks and Recreation	67,126,139	1,159.80	63,402,232	1,159.80
Planning and Permitting	21,533,889	339.00	18,649,609	339.00
Police	210,472,834	2,794.00	210,047,698	2,794.00
Prosecuting Attorney	19,348,621	290.00	19,052,112	290.00
Transportation Services	208,237,650	150.00	200,760,357	150.00
TOTAL EXPENDITURES	\$ 1,160,161,226	10,374.60	\$ 1,109,264,034	10,374.60

* Full-time Equivalent

OPERATING BUDGET EXPENDITURES BY DEPARTMENT FISCAL YEAR 2010

DEPARTMENT/AGENCY	APPROPRIATED	NO.OF POSITIONS*
Budget and Fiscal Services	\$ 23,584,157	383.50
Community Services	81,145,708	258.00
Corporation Counsel	9,533,943	83.00
Customer Services	22,234,879	308.08
Design and Construction	23,967,294	319.00
Emergency Management	1,277,104	15.48
Emergency Services	35,452,859	472.70
Enterprise Services	20,582,847	335.34
Environmental Services	245,573,116	1,172.00
Facility Maintenance	66,554,745	798.42
Fire	96,449,159	1,161.00
Human Resources	6,284,514	93.38
Information Technology	18,605,305	150.00
Mayor	606,048	6.00
Managing Director	2,715,528	35.00
Neighborhood Commission	902,097	17.00
Royal Hawaiian Band	2,150,443	41.00
Medical Examiner	1,473,131	19.00
Parks and Recreation	65,827,312	1,163.80
Planning and Permitting	20,639,208	339.00
Police	224,265,782	2,794.00
Prosecuting Attorney	19,266,104	289.00
Transportation Services	215,870,055	194.00
TOTAL EXPENDITURES	\$ 1,204,961,338	10,447.70

* Full-time Equivalent

OPERATING BUDGET EXPENDITURES BY DEPARTMENT FISCAL YEAR 2011

DEPARTMENT/AGENCY	PROPOSED	NO.OF POSITIONS*
Budget and Fiscal Services	\$ 20,896,058	387.10
Community Services	76,284,549	253.00
Corporation Counsel	9,040,952	83.00
Customer Services	21,288,588	308.08
Design and Construction	21,504,070	319.00
Emergency Management	1,419,078	15.48
Emergency Services	32,898,637	475.70
Enterprise Services	19,459,626	335.34
Environmental Services	253,956,373	1,175.00
Facility Maintenance	60,880,230	791.18
Fire	101,983,277	1,191.00
Human Resources	5,770,568	94.88
Information Technology	17,783,321	153.00
Mayor	585,603	6.00
Managing Director	2,566,098	35.00
Neighborhood Commission	1,003,237	17.00
Royal Hawaiian Band	1,908,402	41.00
Medical Examiner	1,357,010	19.00
Parks and Recreation	60,148,096	1,153.76
Planning and Permitting	18,208,312	339.00
Police	237,615,141	2,794.00
Prosecuting Attorney	17,969,728	289.00
Transportation Services	223,047,885	225.00
TOTAL OPERATING EXPENDITURES	\$ 1,207,574,839	10,500.52

* Full-time Equivalent

Budget Summaries

**OPERATING BUDGET EXPENDITURES BY COST ELEMENT
FISCAL YEAR 2011**

DEPARTMENT/AGENCY	SALARIES	CURRENT EXPENSES	EQUIPMENT	TOTAL
Budget & Fiscal Services	\$ 17,026,160	\$ 3,869,898	\$ -	\$ 20,896,058
Community Services	9,661,925	66,568,624	54,000	76,284,549
Corporation Counsel	5,252,240	3,788,712	-	9,040,952
Customer Services	11,694,390	9,594,198	-	21,288,588
Design and Construction	10,961,287	10,542,783	-	21,504,070
Emergency Management	769,708	449,370	200,000	1,419,078
Emergency Services	25,997,973	5,616,664	1,284,000	32,898,637
Enterprise Services	10,913,434	8,543,692	2,500	19,459,626
Environmental Services	56,247,502	197,708,871	-	253,956,373
Facility Maintenance	28,176,628	32,703,602	-	60,880,230
Fire	87,499,121	12,628,156	1,856,000	101,983,277
Human Resources	5,081,346	689,222	-	5,770,568
Information Technology	8,100,941	9,450,520	231,860	17,783,321
Mayor	489,020	96,583	-	585,603
Managing Director	1,655,940	910,158	-	2,566,098
Neighborhood Commission	667,280	335,957	-	1,003,237
Royal Hawaiian Band	1,781,318	123,084	4,000	1,908,402
Medical Examiner	1,108,763	248,247	-	1,357,010
Parks and Recreation	37,375,095	22,674,001	99,000	60,148,096
Planning and Permitting	15,169,138	3,039,174	-	18,208,312
Police	201,963,949	35,451,192	200,000	237,615,141
Prosecuting Attorney	14,386,218	3,580,510	3,000	17,969,728
Transportation Services	119,318,983	103,573,072	155,830	223,047,885
	\$ 671,298,359	\$ 532,186,290	\$ 4,090,190	\$ 1,207,574,839
Debt Service	\$ -	\$ 335,313,000	\$ -	\$ 335,313,000
Retirement System Contributions	-	97,544,500	-	97,544,500
FICA and Pension Costs	-	26,523,500	-	26,523,500
Health Fund	-	109,578,000	-	109,578,000
Miscellaneous	-	50,156,778	-	50,156,778
	\$ -	\$ 619,115,778	\$ -	\$ 619,115,778
TOTAL EXPENDITURES	\$ 671,298,359	\$ 1,151,302,068	\$ 4,090,190	\$ 1,826,690,617

**SUMMARY OF OPERATING AND CAPITAL BUDGET
REVENUE, EXPENDITURE AND UNRESERVED FUND BALANCE
FISCAL YEAR 2011**

	General Fund	Special Revenue Funds	Enterprise Funds	Total Funds
REVENUES				
Operating Revenue	\$ 1,138,259,614	\$ 264,149,824	\$ 458,342,635	\$ 1,860,752,073
Capital Revenue	-	1,604,901,827	503,681,780	2,108,583,607
TOTAL REVENUE	\$ 1,138,259,614	\$ 1,869,051,651	\$ 962,024,415	\$ 3,969,335,680
EXPENDITURES				
Executive Operating Budget	\$ 960,715,507	\$ 296,066,202	\$ 569,908,908	\$ 1,826,690,617
Legislative Operating Budget	13,510,200	64,000	125,800	13,700,000
Executive Capital Budget	-	1,604,901,827	503,681,780	2,108,583,607
TOTAL EXPENDITURES	\$ 974,225,707	\$ 1,901,032,029	\$ 1,073,716,488	\$ 3,948,974,224
REVENUE OVER/(UNDER) EXPENDITURES	\$ 164,033,907	\$ (31,980,378)	\$ (111,692,073)	\$ 20,361,456
NET INTERFUND TRANSFERS	\$ (191,028,434)	\$ 37,415,898	\$ 153,612,536	\$ -
NET CHANGE IN FUND BALANCE	\$ (26,994,527)	\$ 5,435,520	\$ 41,920,463	\$ 20,361,456
UNRESERVED FUND BALANCE				
Beginning	\$ 26,994,527	\$ 135,111,168	\$ 185,875,633	\$ 347,981,328
Net Change	(26,994,527)	5,435,520	41,920,463	20,361,456
Ending	\$ -	\$ 140,546,688	\$ 227,796,096	\$ 368,342,784

Capital Improvement Program Budget Highlights

The FY 2011 capital improvement program (FY11 CIP) budget continues to focus on basic capital programs to maintain and upgrade essential City facilities to sustain the quality of life for all our residents. The FY11 CIP budget as submitted totals \$2.1 billion, an increase of \$400 million from the \$1.7 billion FY 2010 CIP.

General Government

The FY11 CIP includes \$28.5 million for various general government projects which include the Procurement of Major Equipment (\$18 million), Telecommunications Facilities Upgrade (\$1.5 million), National Pollutant Discharge Elimination System (NPDES) Modifications for Corporation Yards, and Public Building Facilities Improvements.

Public Safety

The FY11 CIP includes \$54.1 million for public safety projects which include replacement of Waianae Police Station (\$5 million), Police and Fire Departments equipment acquisitions (\$9.9 million), East Kapolei Fire Station (\$4.5 million), Waimalu Stream Dredging (\$5 million), improvements to Police, Fire and Emergency Services facilities, and traffic, flood control and other protection projects.

Highways and Streets

The FY11 CIP includes \$124.3 million for highway and street improvements which include Rehabilitation of Streets (\$77 million), West Oahu Traffic Improvements at Various Locations (\$18.5 million), Waikiki Improvements (\$5 million), Bicycle projects, and Bridge Rehabilitation at Various Locations.

Sanitation

The FY11 CIP includes \$493.4 million for wastewater facility improvements and solid waste projects including expansion of Solid Waste Facility (\$142.8 million), Ala Moana Wastewater Pump Station Force Mains No. 3 and 4 (\$139.5 million),

Kaneohe/Kailua Force Main No. 2 (\$90.7 million), Kailua Wastewater Treatment Plant Improvements (\$23.6 million), and other improvements to waste collection and disposal facilities, sewer improvement district, and sewage collection and disposal projects.

Human Services

The FY11 CIP includes \$13.7 million for the federal Community Development Block Grant (CDBG) Program \$6.1 million, \$.86 million for the Emergency Shelter Grants (ESG) Program, \$3.3 million for the HOME Investment Partnerships (HOME) Program, and \$.43 million for the Housing Opportunities for Persons with AIDS (HOPWA) Program, and \$3 million for the River Street Residence project for development of affordable rentals in Chinatown.

Culture and Recreation

The FY11 CIP includes \$38.3 million for various culture and recreational projects which again focuses on basic projects such as the Kualoa Regional Park Reconstruction of Wastewater System (\$3 million), Ala Wai Community Park reconstruction of ball field lighting (\$2.7 million), Kapiolani Regional Park - Waikiki Shell Parking Lot (\$2.3 million), Renovation of Recreational Facilities, and Recreation Districts' Improvements to improve our recreational resources, Enterprise Facilities Improvements, Golf Course Improvements and Waikiki Shell – Restroom Addition.

Utilities and Other Enterprises

The FY11 CIP includes \$1.4 billion for Utilities or Other Enterprises projects, which include the Honolulu High Capacity Transit Project (\$1.3 billion), Bus and Handi-Van Acquisition Program (\$17.7 million), Alapai Transit Center, and the Alapai Transportation Management Center (\$17.1 million).

DEBT AND FINANCIAL POLICIES OF THE CITY

The Debt and Financial Policies of the City and County of Honolulu is guided by Resolution No. 06-222, adopted on July 19, 2006. The policies state:

I. OPERATING BUDGET

A. OVERALL

1. The operating budget details a financing and spending program to meet the goals and objectives of the City which have been established by the City administration, the City Council and the public. It contains information and data regarding expected revenues, expected expenditures and expected service and performance outcomes. To the extent feasible, the budget also should include outcome measures which reflect each programs' success in meeting established goals and objectives.
2. Operating expenses are the costs for personnel, materials, equipment required for a government entity to function. Operating expenses are expenditures for day to day operations and exclude expenditures for capital purposes, as defined herein. Operating expenses include the cost of paying salaries and benefits to civil service employees except that salaries for employees funded with cash from the sewer fund may be included in the capital budget.
3. The City administration shall have written policies with respect to the preparation and implementation of the City's operating budget that incorporate the guidelines and definitions contained herein.
4. As a comprehensive business plan, the budget includes the following elements as recommended by the Government Finance Officers Association: public policies, financial plan, operations plan, and communications device.
5. The City's annual budget presentation should display the City's service deliv-

ery/performance plan in a public-friendly format.

6. Under the Mayor's direction, the Department Directors have primary responsibility to formulate budget proposals and implement the budgets appropriated by the City Council and allotted by the Mayor.

B. FISCAL INTEGRITY

1. The City will maintain the fiscal integrity of its operating and capital budgets by maximizing its level of public services while minimizing its level of debt.
2. Cash balances in excess of the amount required to maintain a long-term contingency reserve shall be used to fund one-time or non-recurring costs.

C. RESERVE FOR FISCAL STABILITY FUND

1. The City shall maintain the reserve for fiscal stability fund to accommodate economic and revenue downturns and emergency situations.
2. The City shall make every effort to attain a minimal fund balance of five percent and an optimal fund balance of eight percent of annual General Fund and Highway Fund operating expenditures.
3. The City shall make every effort to replenish monies expended from the fund when conditions that necessitated the expenditure cease to exist.

D. REVENUES

1. The City shall make every effort to maintain a very high tax collection rate (over 98.5 percent) to the extent consistent with the marginal costs of collection.
2. The City shall place increased emphasis on user fees to finance municipal services.
3. The City shall seek to diversify its revenue mix to be less dependent on prop-

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erty tax revenues and temporary revenues.

4. The City annually shall review all revenue schedules, including taxes, rates, licenses, user fees, and other charges to determine the appropriate level of each revenue source required for the operating and capital costs of the programs they finance. Multi-year rate schedules shall be established whenever feasible.
5. The City shall maintain a sewer fee rate structure which is adequate to insure that the programs the sewer funds finance remain firmly and separately self-supporting, including the costs of operations, maintenance, and debt service; provided that this shall not preclude the use of community facilities districts, benefit districts, unilateral agreements, development agreements, user fees and impact fees to pay for sewer capital improvements.
6. The City shall make every effort to maximize investment income by achieving and maintaining a high level of prudent and legally appropriate cash investments.
7. The City diligently shall seek Federal, State and other revenues to fund its current and new programs. However, the City shall ensure that its long-term financial planning considers the eventual loss of these temporary financing sources.
8. No monies from the sale of any city property shall be budgeted as revenue in the executive operating budget unless the City has an executed contract with a realtor concerning the listing of the property and public notice of the listing of the property has been given.

E. SELF-INSURANCE PROGRAM

1. The City shall continue to set aside funding in the City's risk management account. As the City's mix and level of liabilities increase, the City should implement a cost-effective program to

mitigate the expense of commercial insurance.

F. MINIMIZATION OF ADMINISTRATIVE COSTS

1. Administrative costs should reflect an appropriate balance between resources allocated for direct services to the public and resources allocated to ensure sound management, internal controls, and legal compliance.

G. MULTI-YEAR ESTIMATES

1. With every annual budget, the Mayor shall propose a six-year operating and capital expenditure and revenue plan for the City which shall include estimated operating costs for future capital project proposals that are included in the Capital Program. The plan for the operating and capital components shall detail the six-year projections according to the categories of expenditures and revenues shown in tables A and B, made a part hereof, and shall show how future expenditures are to be met by existing or new revenue sources.
2. This budget data shall be presented to elected officials in a form that will facilitate annual budget decisions, based on a multi-year strategic planning perspective.

H. CITIZEN INVOLVEMENT

1. Citizen involvement shall be encouraged in the annual budget decision-making process through public hearings and community meetings. Such involvement shall include assistance in establishing program and budget priorities for the City.
2. Involvement shall also be facilitated through City boards, task forces and commissions, which shall serve in advisory capacities to the City Council and the Mayor.

I. USER FEES

1. Whenever the City charges user fees, those fees shall be phased toward covering 100 percent of the cost of service delivery, including debt service costs,

unless such amount prevents an individual from obtaining an essential service. Fees may be less than 100 percent if certain factors (e.g., market forces, competitive position, etc.) need to be considered.

J. NON-PROFIT ORGANIZATIONS

1. All grants of public funds to private organizations shall be based on standards established in ordinance.

II. CAPITAL BUDGET

A. OVERALL

1. Capital costs funded in the capital budget shall be limited to costs that do not recur annually. These include equipment having a unit cost of \$5,000 or more and estimated service life of 5 years or more, except for equipment funded with cash from the sewer fund. Items such as light poles and playground equipment whose individual cost is less than \$5,000 may be funded in the capital budget if aggregated and made an integral part of a project costing \$25,000 or more and the estimated service life of every major component of the project is 5 years or more, such as a project to replace all of the light poles in neighborhood or a project to replace a park's facilities including playground equipment. To be included, improvement and replacement costs of public infrastructure must substantially expand the capacity or extend the life of the public infrastructure. Eligible capital costs would include the repaving of parking lots but not painting and slurry sealing of parking lots. It would include the installation of a new roofing surface but not spot patching of a roof. Contracts to hire engineering and design professionals under a personal services contract with a definite termination date may also be included. Costs associated with paying the salaries of civil service employees shall not be included except for salaries funded with cash from the sewer fund. Major renovations costing more the \$5,000 to existing facilities may qualify as a capital project.

Routine maintenance of existing facilities, however, shall not qualify; instead, such costs shall be included in the operating budget. All other necessary costs that do not qualify for funding in the capital budget shall be included in the operating budget and deemed operational costs.

2. The City administration shall have written policies with respect to the preparation and implementation of the City's capital budget that incorporate the guidelines and definitions contained herein.
3. The preparation and adoption of the capital budget shall be coordinated with the operating budget so that the City may ensure that sufficient resources are available to operate and maintain its facilities.

B. FISCAL POLICIES

1. Capital project proposals should include as complete, reliable, and attainable cost estimates as possible. Project cost estimates for the capital budget should be based on a thorough analysis of each project and be as reliable as the level of detail known about the project. Project cost estimates for the six-year Capital Program may vary in reliability depending on when they are to be undertaken during the first through sixth year of the Program.
2. Capital project proposals should include a comprehensive resource plan. This plan should include the amount and type of resources required, and the funding and financing strategies to be employed. The specific fund and timing should be outlined. The plan should indicate resources needed to complete any given phase of a project in addition to the total project.
3. All proposals for the expenditure of capital funds shall be formulated and presented to the City Council within the framework of the capital budget.
4. Project proposals will include the project's impact on the operating bud-

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get, including, but not limited to, additional personnel requirements and long-term maintenance costs necessary to support the project.

5. At the time of a contract award, each project shall include a reasonable provision for contingencies. The amount set aside for contingencies shall correspond with industry standards and should not exceed ten percent of the estimated project costs.
6. The City administration shall minimize administrative costs of the Capital Program.
7. The annual capital budget shall include those projects which can reasonably be accomplished in the time frame indicated. The capital budget shall include a projected time schedule for each project.

C. CAPITAL PROGRAM POLICIES

1. Citizen participation in the Capital Program formulation is a priority for the City. Among the activities which shall be conducted to address this need are the following:
 - a. Community meetings shall be held in a timely manner to receive community input to the Capital Program before it is submitted to the City Council.
 - b. Council deliberations on the Capital Program shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.
 - c. Prior to the adoption of the Capital Program, the Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed Capital Program.
2. All projects included in the Capital Program shall be consistent with the City's General Plan and Development Plans. The goals and policies for services, facilities, and transportation should

serve as guidelines for the development of the Capital Program.

3. Capital projects shall be financed when possible through user fees, impact fees, community facilities districts, benefit districts, unilateral agreements and development agreements.
4. Projects that involve intergovernmental cooperation in planning and funding shall be established by an agreement that sets forth the basic responsibilities of the parties involved.
5. The City annually shall review and establish criteria to evaluate capital project proposals. Factors to be considered for priority-ranking include the following:
 - a. Projects required to meet public health and safety needs;
 - b. Projects mandated by federal or state law;
 - c. Projects which have a positive impact on the operating budget (i.e., reduces expenditures, increases revenues);
 - d. Projects which are programmed in the operating budget multi-year estimates;
 - e. Projects which can be completed or significantly advanced during the six-year Capital Program; and
 - f. Projects which realistically can be initiated during the year they are scheduled.

III. DEBT POLICIES

- A. Debt shall not be used to finance ongoing operational costs as defined herein.
- B. Whenever possible, the City shall pursue alternative sources of funding in order to minimize the level of debt.
- C. When feasible, the City shall use special assessment, revenue, or reimbursable bonds in lieu of general obligation debt.
- D. Long-term general obligation debt may be incurred when necessary, based on the

City's ability to pay. This debt shall be limited to those capital projects that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project also should be integrated with the City's long-term financial plan and Capital Program.

- E. The maturity date for any debt shall not exceed the reasonable expected useful life of the project so financed.
 - F. The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus. A rating agency presentation/update shall be conducted at least once annually.
 - G. The City shall establish affordability guidelines in order to preserve credit quality. Guidelines, which may be suspended for emergency purposed or because of unusual circumstances, are as follows:
 - 1. Debt service for general obligation bonds including self-supported bonds as a percentage of the City's total Operating budget, including enterprise and special revenue funds, should not exceed 20 percent.
 - 2. Debt service on direct debt, excluding self-supported bonds, as a percentage
- of General Fund revenues should not exceed 20 percent.
 - H. The total outstanding principal of the City's variable rate debt should not exceed 120% of the City's total short-term investments.
 - I. Variable rate debt should be used only as a source of interim or construction financing, financing of equipment with a useful life of five years, and short-term financing of debt service. In the event variable rate debt is used to finance debt service, the variable rate debt shall be refunded as a part of the next long-term bond issuance.
 - J. Whenever possible, the City shall seek State funding for financing of qualified wastewater projects.
 - K. The City continually shall review outstanding City debt and initiate refinancing when feasible.
 - L. Unless the refunding of bonds is for the purpose of restructuring existing debt service on outstanding bonds or to refund outstanding bonds which bear interest at a rate or rates which shall vary from time to time, the City shall refund callable fixed rate bonds only if the present value savings which shall inure to the City as a result of the refunding shall not be less than 2%.

Table A: Categories of Expenditures

OPERATING EXPENDITURES

Executive:

- General Government
- Public Safety
- Highways and Streets
- Sanitation
- Health and Human Resources
- Culture-Recreation
- Utilities or Other Enterprises
- Debt Service
- Miscellaneous

Legislative:

- General Government - Legislative

CAPITAL EXPENDITURES

- General Government
- Public Safety
- Highways and Streets
- Sanitation
- Human Services
- Culture-Recreation
- Utilities or Other Enterprises

Table B: Categories of Resources

OPERATING RESOURCES

- Real Property Tax
- Fuel Tax
- Motor Vehicle Weight Tax
- Public Utility Franchise Tax
- Federal Grants
- State Grants
- Transient Accommodations Tax
- Public Service Company Tax
- Licenses and Permits
- Charges for Services
- Sewer Charges
- Bus Transportation Revenues
- Solid Waste Revenues
- Other Revenues
- Carry-Over

CAPITAL RESOURCES

- General Obligation Bonds
- Bikeway Fund
- Parks and Playgrounds Fund
- Sewer Revenue Improvement Bond Fund
- Federal Grants Fund
- Community Development Funds
- State Funds
- Sewer Assessment
- Developer
- Board of Water Supply
- Utilities

MULTI-YEAR FINANCIAL OUTLOOK (\$ in Millions)

	ESTIMATED					
	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
OPERATING EXPENDITURES						
<i>Executive</i>						
General Government	\$ 170.1	\$ 170.4	\$ 170.5	\$ 170.4	\$ 170.4	\$ 170.4
Public Safety	385.9	395.3	403.2	406.6	413.3	420.0
Highways and Streets	22.4	22.4	22.4	22.4	22.4	22.4
Sanitation	254.0	255.2	256.4	257.7	259.1	260.4
Human Services	76.3	76.3	76.3	76.3	76.3	76.3
Culture-Recreation	81.5	81.7	81.7	81.7	81.7	81.8
Utilities or Other Enterprises						
(Mass Transit)	217.4	217.1	217.1	217.1	217.1	217.1
Debt Service	335.3	391.9	431.3	508.7	588.3	680.4
Retirement System						
Contributions	97.5	98.9	99.8	100.3	101.1	102.0
FICA and Pension Costs	26.5	26.9	27.2	27.3	27.5	27.7
Health Benefits Contributions	109.6	120.3	131.6	143.4	156.4	170.4
Miscellaneous	50.2	47.3	47.3	47.3	47.3	47.3
<i>Legislative</i>						
General Government	13.7	13.7	13.7	13.7	13.7	13.7
TOTAL OPERATING EXPENDITURES	\$ 1,840.4	\$ 1,917.4	\$ 1,978.5	\$ 2,072.9	\$ 2,174.6	\$ 2,289.9
CAPITAL EXPENDITURES						
General Government	\$ 28.5	\$ 52.2	\$ 37.7	\$ 32.2	\$ 29.8	\$ 36.9
Public Safety	54.1	82.2	75.1	60.4	54.4	21.5
Highways and Streets	124.3	105.1	159.6	122.5	117.3	88.9
Sanitation	493.6	329.3	331.6	234.7	45.1	40.5
Human Services	13.7	14.1	12.3	10.3	10.4	2.5
Culture-Recreation	38.3	36.8	59.5	48.8	29.0	16.2
Utilities or Other Enterprises						
(Mass Transit)	1,356.1	1,368.8	835.9	271.3	153.8	141.4
TOTAL CAPITAL EXPENDITURES	\$ 2,108.6	\$ 1,988.5	\$ 1,511.7	\$ 780.2	\$ 439.8	\$ 347.9

MULTI-YEAR FINANCIAL OUTLOOK

(\$ in Millions)

	ESTIMATED					
	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
OPERATING RESOURCES						
Real Property Tax	\$ 807.1	\$ 761.0	\$ 761.0	\$ 787.3	\$ 832.3	\$ 879.6
Fuel Tax	51.1	51.5	51.9	52.3	52.8	53.2
Motor Vehicle Weight Tax	105.8	117.4	118.9	120.4	121.9	123.4
Public Utility Franchise Tax	38.8	39.2	39.9	40.8	41.8	43.1
Federal Grants	93.9	93.9	93.9	93.9	93.9	93.9
State Grants	5.5	5.5	5.5	5.5	5.5	5.5
Excise Tax Surcharge - Transit	109.2	168.7	189.4	200.7	211.0	224.6
Transient Accommodations Tax	40.9	43.4	45.9	48.2	50.4	52.7
Public Service Company Tax	30.9	37.2	37.8	38.7	39.6	40.9
Licenses and Permits	46.5	46.4	46.3	46.2	46.1	46.0
Charges for Services	30.3	35.5	38.3	42.0	43.1	44.2
Sewer Revenues	312.0	361.1	409.6	460.6	508.6	541.0
Bus Transportation Revenues	50.0	57.6	59.3	61.1	62.9	64.7
Solid Waste Disposal Revenues	90.5	92.1	92.1	92.1	92.1	92.1
Other Revenues	71.9	71.5	71.0	70.5	69.8	69.3
Carry-Over	324.3	294.3	290.3	288.3	288.3	288.3
TOTAL OPERATING RESOURCES	\$ 2,208.7	\$ 2,276.3	\$ 2,351.1	\$ 2,448.6	\$ 2,560.1	\$ 2,662.5

MULTI-YEAR FINANCIAL OUTLOOK (\$ in Millions)

	ESTIMATED					
	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
CAPITAL RESOURCES						
General Obligation Bonds	\$ 1,444.6	\$ 1,080.0	\$ 835.4	\$ 428.0	\$ 319.1	\$ 239.2
Highway Fund	0.6	-	-	-	-	-
Solid Waste Special Fund	4.0	4.0	4.0	4.0	4.0	4.0
Liquor Commission Fund	-	0.1	0.1	0.1	0.1	0.1
Bus Transportation Fund	0.7	0.5	0.5	0.5	0.5	0.5
Special Events Fund	0.4	0.3	0.3	0.3	0.3	0.3
Golf Fund	0.5	0.5	0.5	0.5	0.5	0.5
Transit Fund	77.2	30.0	4.0	2.0	-	-
Bikeway Fund	0.6	-	-	-	-	-
Parks and Playgrounds Fund	-	-	0.3	0.1	-	-
Sewer Fund	15.5	15.4	12.4	12.4	12.4	12.4
Sewer Revenue Bond Improvement Fund	329.0	301.7	307.8	215.5	27.2	24.1
Federal Grants Fund	218.4	532.3	335.5	102.4	66.7	66.2
Community Development Fund	7.1	8.6	8.7	8.8	8.9	0.5
State Funds	3.9	11.0	-	-	-	-
Developer	-	-	-	4.0	-	-
Sewer Assessment	-	-	0.1	1.5	-	-
Utilities' Share	0.1	0.1	0.1	0.1	0.1	0.1
Affordable Housing Fund	3.0	-	-	-	-	-
General Trust Fund	3.0	4.0	2.0	-	-	-
TOTAL CAPITAL RESOURCES	\$ 2,108.6	\$ 1,988.5	\$ 1,511.7	\$ 780.2	\$ 439.8	\$ 347.9

MULTI-YEAR FINANCIAL OUTLOOK (\$ in Millions)

	FY 2011	FY 2012	ESTIMATED		FY 2015	FY 2016
			FY 2013	FY 2014		
EXPENDITURES						
OPERATING	\$ 1,840.4	\$ 1,917.4	\$ 1,978.5	\$ 2,072.9	\$ 2,174.6	\$ 2,289.9
CAPITAL	2,108.6	1,988.5	1,511.7	780.2	439.8	347.9
TOTAL EXPENDITURES	\$ 3,949.0	\$ 3,905.9	\$ 3,490.2	\$ 2,853.1	\$ 2,614.4	\$ 2,637.8
RESOURCES						
OPERATING	\$ 2,208.7	\$ 2,276.3	\$ 2,351.1	\$ 2,448.6	\$ 2,560.1	\$ 2,662.5
CAPITAL	2,108.6	1,988.5	1,511.7	780.2	439.8	347.9
TOTAL RESOURCES	\$ 4,317.3	\$ 4,264.8	\$ 3,862.8	\$ 3,228.8	\$ 2,999.9	\$ 3,010.4
DIFFERENCE	\$ 368.3	\$ 358.9	\$ 372.6	\$ 375.7	\$ 385.5	\$ 372.6

Meeting Future Expenditure Requirements

The impact of the world-wide economic recession continues to negatively affect the State of Hawaii and the City and County of Honolulu's path to economic recovery. Tourism here and on the other islands shows signs of slow growth, albeit not to prior year levels. Within this context of uncertainty, the City has continued a strategy initiated in fiscal year 2009 to focus on multi-year budget cuts, city agency budget appropriation restrictions and a sensible revenue generating plan incorporating multi-year increases in user fee charges.

In recognizing early-on that the deteriorating world and local economy would have a deleterious effect on our revenue collections, the City initiated agency budget restrictions in the 2009 fiscal year. In addition to across-the-board restrictions of between two and three percent, specific restrictions were applied, including a freeze on hiring of position fills, a restriction on travel and equipment purchases, and a restriction on agency reallocations resulting in the establishment of new higher level positions. We have continued these specific restrictions through the current, 2010 fiscal year and have applied an additional across-the-board restriction on all non-public safety agency appropriations of between three to four percent.

The fiscal year 2011 budget incorporates the additional revenues generated from the next phase of the multi-staged increases in bus fares, zoo admission charges, Hanauma Bay admission fees, motor vehicle weight taxes, golf course fees and sewer charges. Although the decision to increase these fees were difficult, particularly during these hard times, they were necessary to avert severe service disruptions for everyone in our community, residents and visitors alike.

Even these actions, however, are insufficient to help balance the fiscal year 2011 budget. While recognizing that everyone must contribute to main-

tain the City's vital services, we would not want to exacerbate the economic difficulties that would result if we had to layoff a segment of our city workforce. Consequently, city employees will be furloughed or have their salaries reduced during fiscal year 2011.

While the fiscal year 2011 budget is properly balanced, storm clouds continue to gather over the horizon. Real property tax assessments again are expected to decrease in fiscal year 2012. Moreover, the long-term fixed costs of retirement benefits and health fund costs continue to escalate at unprecedented rates. However, the City is committed to averting the kind of budgetary crisis that has paralyzed other municipalities and has stymied State government. It is for this reason that the City is focused on generating higher levels of economic activity to keep our residents employed, ensuring their mortgages are paid, and allowing our retail centers to be filled with customers.

Consequently, throughout this recessionary period, the City has continued to appropriate funding for major capital projects to improve the City's infrastructure such as streets; solid waste and wastewater facilities; and police, fire and other emergency service facilities. Most importantly, the City is committed to the ground breaking of the largest, long-term city construction project, the rail transit project. We want to see our construction workers off the bench and driving Honolulu's economic recovery.

Despite these challenges, the City remains optimistic that it will weather the recession through prudent budget spending restrictions, targeted revenue generating policies, an aggressive capital program, and the judicious use of debt financing. The City is poised to meet these challenges and its fiscal responsibilities.

Budget Summaries

Fact Sheet on Budget Trends

	Actual FY2007	Actual FY 2008	Actual FY 2009	Budgeted FY 2010	Budgeted FY 2011
<i>REAL PROPERTY TAX:</i>					
Net Assessed Value ^{a,b}	\$ 146,076,210	\$ 167,024,731	\$ 166,337,966	\$ 165,782,079	\$ 153,109,105
Average Rate ^c	4.72	4.61	4.82	5.05	5.27
Collections ^a	\$ 689,375	\$ 769,351	\$ 801,669	\$ 837,464	\$ 807,061
EXECUTIVE AND LEGISLATIVE					
<i>OPERATING BUDGETS:</i>					
Appropriations ^a	\$ 1,505,195	\$ 1,650,555	\$ 1,821,545	\$ 1,818,560	\$ 1,840,391
<i>CAPITAL BUDGET:</i>					
Appropriations ^a	\$ 680,709	\$ 789,452	\$ 954,826	\$ 1,698,942	\$ 2,108,584
<i>LONG-TERM DEBT:</i>					
Debt Service Charges ^a	\$ 253,682	\$ 281,375	\$ 295,978	\$ 333,560	\$ 335,313
<i>NUMBER OF POSITIONS: ^d</i>					
Police	2,780	2,786	2,794	2,794	2,794
Fire	1,153	1,160	1,161	1,161	1,191
Environmental Services	1,149	1,149	1,169	1,172	1,175
Parks and Recreation	1,139	1,150	1,160	1,164	1,154
Prosecuting Attorney	289	298	290	289	289
Other Executive Agencies	3,672	3,775	3,801	3,868	3,898
Total Executive Branch	10,182	10,318	10,375	10,448	10,501
MOTOR VEHICLE REGISTRATIONS ^{e,f,g}	722,486	719,640	725,378	728,281	731,195
RESIDENT POPULATION (July 1st) ^{f,g}	900,525	905,034	910,772	916,546	922,537

a) Dollars in thousands

b) Valuation 100% of fair market value

c) Per thousand dollars

d) Rounded; temporary and contract positions included; authorized full-time equivalent positions

e) Calendar year

f) Source: State of Hawaii Data Book 2008

g) 2009 - 2011 estimates based on preliminary forecasts

City and County Profile

Land Area *	596.7	square miles
Racial composition based on Hawaii State Department of Health survey *		
Mixed (except Hawaiian)	21.1	percent
Hawaiian/part Hawaiian	22.9	percent
Caucasian	15.7	percent
Japanese	20.4	percent
Filipino	12.1	percent
Chinese	5.1	percent
African American	0.8	percent
Samoaan/Tongan	1.2	percent
Korean	0.7	percent
Gender Composition *		
Male	50.3	percent
Female	49.7	percent
Median Age (2000) *	35.7	years
Age Composition *		
Under 18 years	23.8	percent
18 - 64 years	62.7	percent
65 years and over	13.4	percent
Elections ***		
Registered Voters, Primary Election 2008	450,522	
Votes Cast, Primary Election 2008	167,047	
Registered Voters, General Election 2008	466,499	
Votes Cast, General Election 2008	308,443	
Educational Attainment *		
Less than High School Diploma	15.2	percent
High School Graduate or Higher	84.8	percent
Bachelor's Degree or Higher	27.9	percent
Median Household Income **	\$64,849	
Number of Housing Units (7/1/2007)*	334,792	
Building Permits Issued (Fiscal 2008) ****		
Number Issued	14,343	
Estimated Value(dollars in thousands)	\$1,917,166	
Unemployment Rate (2008) *****	3.9	percent
* 2008 State of Hawaii Data Book		
** U. S. Bureau of the Census, 2000		
*** Office of Elections		
**** Honolulu Department of Planning and Permitting		
***** Hawaii State Department of Labor and Industrial Relations		

The Budget Process

Introduction

At first exposure, the annual budget may appear to be complicated and difficult to understand. This section describes the many facets of the budget process so that it is easier for our readers to use.

Each year, the City adopts three budgets:

- The **Executive Operating Budget** explains where the City gets its money and how it will be spent to pay for day-to-day operations of the executive branch.
- The **Legislative Budget** describes how the City Council and its activities will be funded.
- The **Capital Budget** lists and describes long-lived projects, such as highways, parks and buildings, which the City will undertake during the next six years as well as identifying in what years appropriations will be required. The Capital Budget is commonly referred to as the “CIP” for Capital Improvement Program.

The following sections explain how the budgets are put together and what they contain.

The Annual Budget

The annual budget of the City and County of Honolulu establishes the City’s policies and fulfills the legal requirement that a balanced financial plan be adopted to set the spending limits of the City. The budget also estimates the revenues and other financial resources that will be used to pay for the City’s operations during the fiscal year. Honolulu’s fiscal year begins on the first day of July and ends on the last day of June of the following year.

The Mayor’s budget message identifies the City’s major goals and objectives and explains how the administration plans to achieve them. The budget ensures that executive and legislative policies will

be followed by detailing costs, making historical comparisons, and establishing performance measures against which City agencies can be evaluated throughout the year.

The budget process includes many open meetings and public hearings in order to ensure the public’s participation and input. The budget itself is a public information document providing readers with an overview of the City and its workings.

The budget is based on guidelines and restrictions established by the Hawaii Constitution, State statutes, Honolulu’s City Charter and City ordinances.

The Revised Charter of the City and County of Honolulu provides for an annual executive budget consisting of an operating budget and a capital budget including a statement of relationships between operating and capital items for the executive branch. Section 9 of the Revised Charter sets forth the contents of the budgets, the officers or agencies responsible for their preparation, and the manner and timetable of the Council’s review process. To comply with these requirements, the City administration prepares an Executive Program and Operating Budget (Volume I) and an Executive Program and Capital Budget (Volume II). The budget documents must be submitted to the City Council by March 2, 120 days before the start of the fiscal year, as required by the Charter.

In addition to the two Budget Volumes, the City administration also prepares and submits to the City Council a bill for an Operating Budget ordinance and a bill for a Capital Budget ordinance. These proposed ordinances provide for appropriations to fund the activities of the executive branch. Requirements and presentation details of the budget ordinances are set forth in Articles 17 and 18 of Section 2, Revised Ordinances of Honolulu.

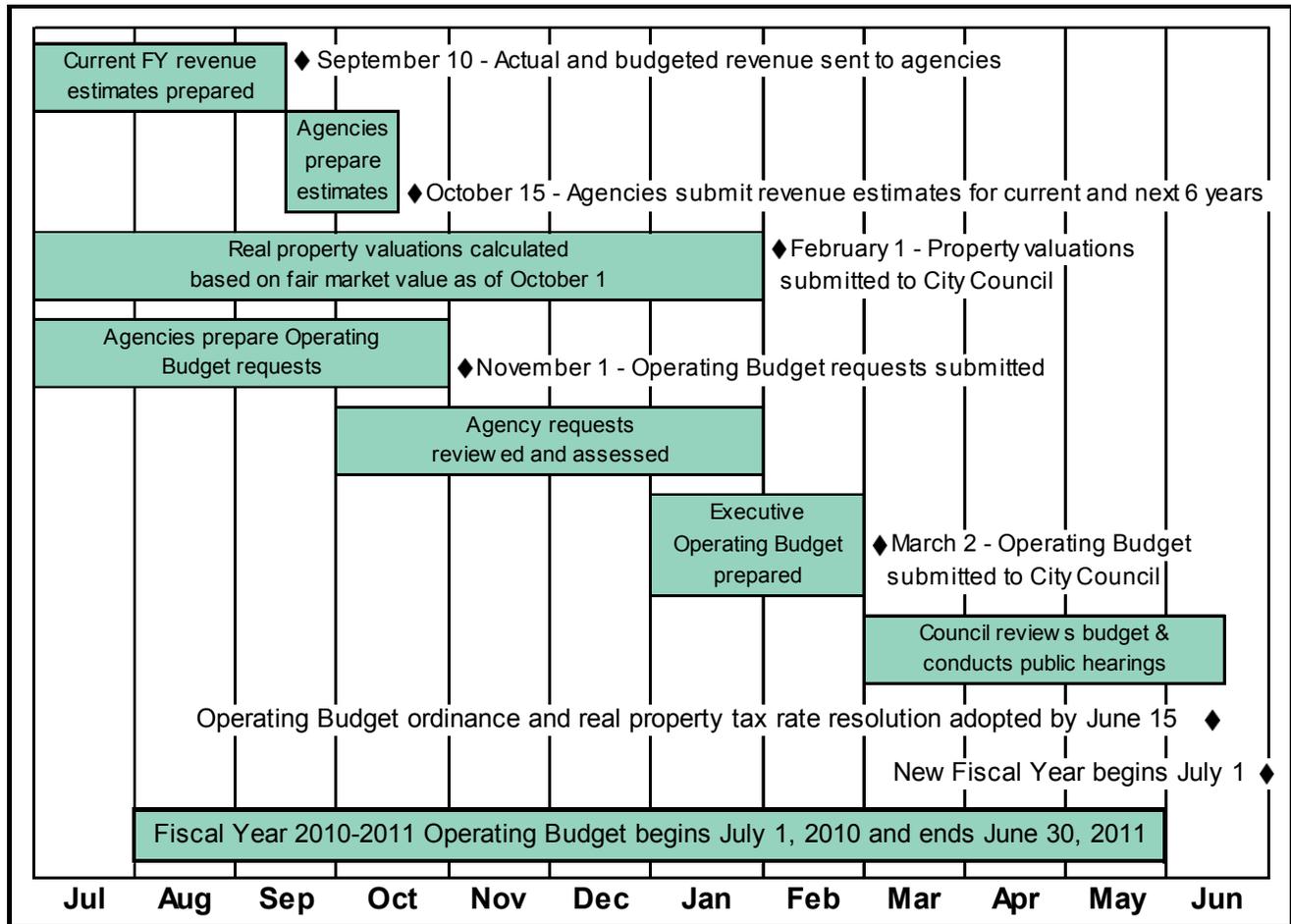
The Revised City Charter can be found on-line at www.honolulu.gov/refs/rch. The Revised Ordinances of Honolulu can be accessed at www.honolulu.gov/refs/roh. Additional information concerning public hearings, a synopsis of the budget ordinance, City Council actions and the budget ordinances’ status can be found at www.honolulu.gov/council. The site is maintained by the Department of Information Technology, City and County of Honolulu. To report problems, contact webmaster@honolulu.gov

The Operating Budget

Appropriations contained in the executive operating budget ordinances are valid only for the fiscal year for which they were made. Any part of the

appropriations which is not spent or reserved to pay for expenses lapses after June 30, the end of the fiscal year.

OPERATING BUDGET CALENDAR



Revenue Estimating Process

The revenue estimating process determines how much money will be available to pay for City services during the following fiscal year. The process begins in July with an analysis of current revenue collections, Oahu’s economic trends, projections of the State of Hawaii’s Council on Revenues and other data. Revenue estimates for the current year are forwarded to the executive agencies in September. Based on their past experience and knowledge of factors which may affect future collections, the agencies respond in October with their estimate of revenues for the next six years.

Real property assessments are calculated throughout the year. For the purpose of determining the following fiscal year’s real property tax revenues,

valuations are calculated based on the fair market value as of October 1. The valuations are submitted to the City Council by February 1 in accordance with Ordinance 8-11.1(e).

The Operating Budget Preparation Process

Guidelines for the preparation of the operating budget are forwarded to the executive agencies in September. Agencies respond in November with details of expenditure proposals and their justifications. Agency requests are reviewed, assessed and weighed against anticipated revenues and the requirements of non-agency expenditures such as debt service, employees’ health benefit costs and retirement benefit contributions. The Mayor makes

Budget Summaries

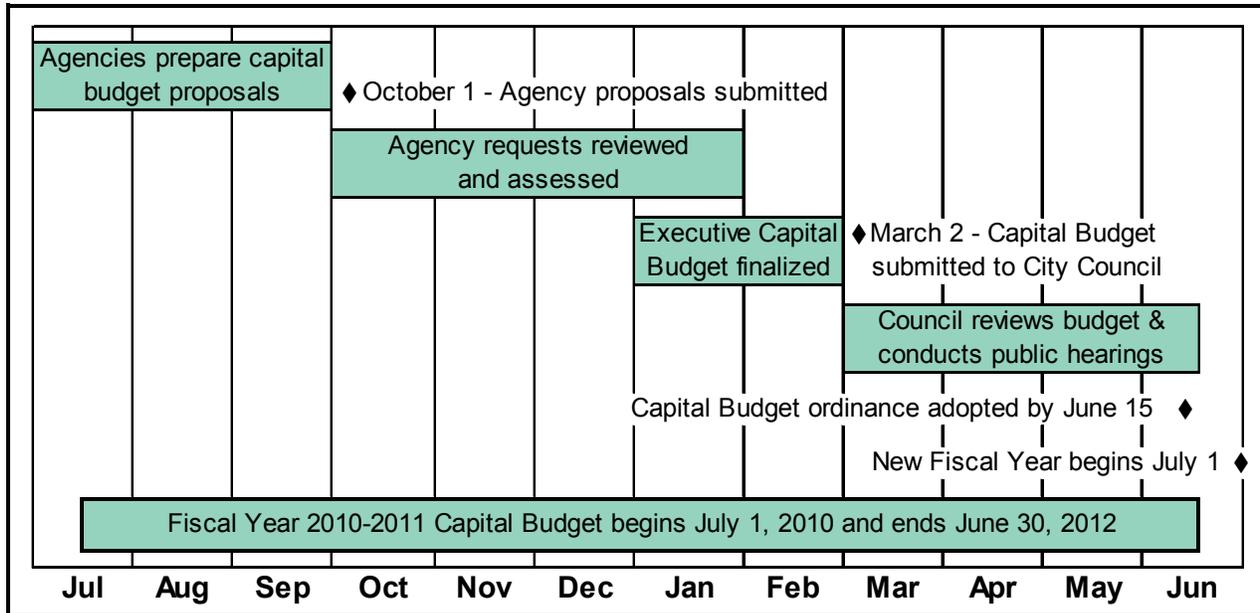
the final program decisions and submits the operating budget proposal to the City Council by March 2 in accordance with City Charter Section 9-102.1.

they were made and for 12 months thereafter. Any part of the appropriations not spent or encumbered to pay expenses lapses 12 months after the end of the fiscal year. Capital budget appropriations are available for a 24 month period beginning from the first day of July until the last day of June of the succeeding fiscal year.

The Capital Budget

Appropriations in the executive capital budget ordinance are valid only for the fiscal year for which

CAPITAL BUDGET CALENDAR



The Capital Budget Preparation Process

Budget preparation instructions are forwarded to executive agencies in July. Upon receipt, agencies prepare project proposals and submit them by October 1.

All proposed projects are reviewed and assessed by the Mayor and his staff, with the finalized proposed Capital Budget submitted to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Legislative Budget

As with the executive operating budget, legislative budget appropriations are valid only for the fiscal year for which they are made. Any part of the appropriation that has not been spent or reserved to pay expenses lapses at the end of the fiscal year. The fiscal year begins on the first day of July and ends on the last day of June of the following year.

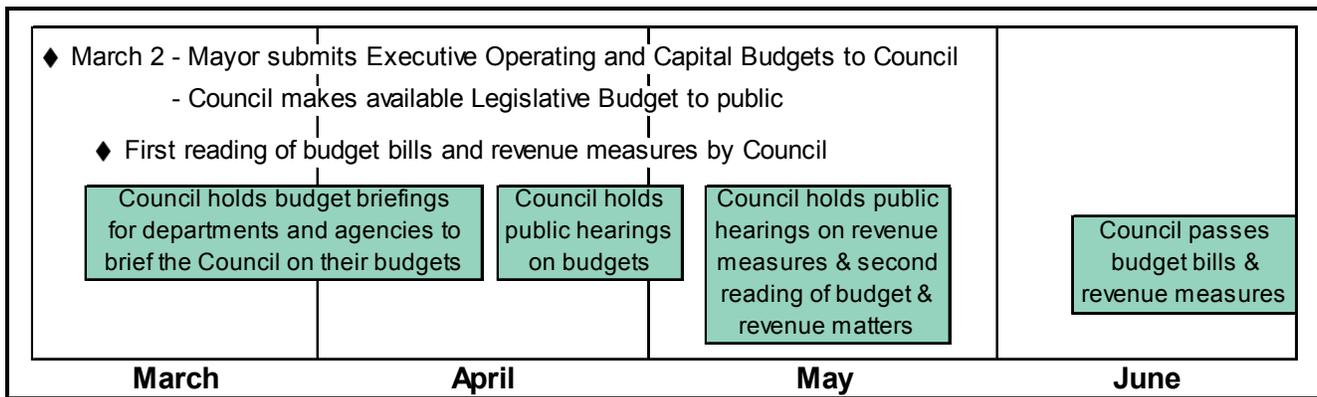
The legislative budget must be prepared and available for public review by March 2. The City Council conducts hearings and must pass the legislative budget ordinance by June 15.

Consideration and Adoption by the City Council

Upon receipt of the executive program, annual budget and proposed ordinances from the Mayor, the Council immediately notifies the public of its intention to hold public hearing on the executive submissions and also on the legislative annual budget and ordinance. Upon the conclusion of the hearings, the Council may add new items to, delete

or amend any item in the executive and legislative proposals. Like other bills, the Council adopts the executive and legislative programs and budget ordinances by majority vote after three readings on separate days. The Council must pass a resolution establishing the real property tax rates and all budget ordinances by June 15. If final action is not taken on or prior to that day, the executive budget ordinances as submitted by the Mayor go into effect

COUNCIL DELIBERATION CALENDAR



The Mayor has 10 working days in which to (1) sign the ordinances, (2) veto the measures or (3) to return the

measures unsigned, in which case the measures become law as if he had approved them.

For information about how bills become law or the Council's procedures and schedules, see www.honolulu.gov/council/ord.htm.

Amendments to the Budget and Other Appropriations

Amendments to the executive budget ordinances and program may be submitted by the Mayor and considered by the Council under the same procedures prescribed for the enactment of the annual executive budget ordinances and program, and amendments to the legislative budget ordinance may be initiated and considered by the Council under the same procedures prescribed for the adoption of the annual legislative budget ordinance, provided that:

- (a) No amendment shall increase the aggregate of authorized expenditures to an amount greater than the estimate of available resources for the fiscal year.
- (b) Amendments to the capital budget ordinance shall conform to the operating and capital program, as amended.

Appropriations for items not included in the annual executive or legislative budget ordinances may be proposed by the Council or by the Mayor and enacted for the following purposes only:

- (a) To meet contingencies which could not be anticipated when the budget ordinances were passed.
- (b) To pay the expenses of holding special elections and elections on proposals to amend the charter.

No part of the budget ordinances can be amended, revised or repealed by the Council except by another ordinance.

Budget and Budgetary Accounting

The budgets are on a basis consistent with GAAP (generally accepted accounting practices, see GLOSSARY OF TERMS) except that encum-

Budget Summaries

branches are treated as budgeted expenditures in the year the commitments are made.

Formal budgetary integration is employed (i.e., annual operating budgets are legally adopted) for the general fund and special revenue funds (except the farmers home administration loan and revolving funds). Effective budgetary control for debt service, trust and agency, and revolving funds is achieved through bond indentures, contractual provisions and legislation. Formal budgetary integration is not employed for capital projects because effective budgetary control is achieved

through contractual provisions and project oversight. Flexible budgeting (i.e., the relationship of costs to revenues) is employed for enterprise funds.

The Mayor is authorized to transfer appropriations between activities within a department. To transfer appropriations between departments, the legal level of budgeting, amendment must be made to the enacted budget ordinance. Amendments to the enacted budget ordinance may be proposed only by the Mayor.

Glossary of Terms

Activity — The smallest unit of budgetary accountability and control that encompasses specific and distinguishable lines of work performed by an organizational unit to accomplish a function for which the City is responsible.

Agency — Any department, office, board, commission or other governmental unit of the City.

Appropriation — Authorization granted by the City Council to make expenditures and incur obligations for purposes specified in the appropriation ordinance.

Assessed Valuation — The value of real estate or other property used as a basis for levying real property taxes.

Bond — A written instrument to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. The most common types of bonds are general obligation and revenue bonds that are most frequently used for construction of large capital projects such as buildings, streets and sewers.

Bond Funds — Monies derived from the issuance of bonds used to finance authorized capital expenditures.

Budget (Proposed and Adopted) — The Mayor submits to the City Council a **proposed** budget reflecting the expenditure and revenue level for the coming fiscal year. When the Mayor and City Council have formally endorsed the expenditure and revenue level, the proposed budget becomes the **adopted** budget, appropriating funds and establishing legal expenditure limits.

Budget Issue — Items that require special management attention, including, but not limited to, proposed new programs or projects, expansion of current services, items to be delineated as an issue such as new equipment, or drastically increased costs for continuation of programs or items as they currently exist.

Budget Message — The opening section of the budget through which the Mayor provides the City Council and the public with a general summary of the most important budget issues, changes from recent fiscal years, and recommendations regarding the financial policy for the coming fiscal year(s).

Capital Budget — A plan for capital expenditures to be incurred during the budget year (see “fiscal year”) from funds appropriated for projects scheduled in the capital program for the first year thereof.

Capital Improvement Program (CIP) — A plan for capital expenditures to be incurred each year over a fixed period of years, specifying the full resources estimated to be available to finance the projected expenditures.

Carry-over — See Fund Balance, Unreserved.

Contingency — Funds reserved to cover unforeseen expenditures that occur during the fiscal year.

Cost Elements — The major subdivisions of a cost category. For the “operating” category, it includes salaries, current expenses and equipment.

Current Services — The amount of budgetary resources needed to provide the existing level of services based on the current workload.

Debt Service — The principal and interest payments on an obligation resulting from the issuance of bonds and notes.

Encumbrance — Commitments to incur obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which part of the appropriation is reserved. They cease to be encumbrances when expended.

Enterprise Fund — A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business (a) where the intent of the governing body is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Funds included are sewer fund, solid waste special fund, housing development special fund and bus transportation fund. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Expenditures — Cost of goods delivered or services rendered, whether paid or unpaid, including

Budget Summaries

expenses and capital outlays. Expenditures are distinguished from encumbrances in that expenditures relate to goods delivered or services rendered, whereas encumbrances represent commitments or obligations for goods to be delivered or services to be rendered in the future and for which no actual liability has yet been incurred.

Federal Aid — Funds received from the Federal Government.

Fiscal Year — The fiscal year of the City begins on the first day of July and ends on the last day of June of the succeeding year. (Appropriations in the capital budget ordinance are valid for the fiscal year for which they are made and continue for twelve months thereafter.)

Full-Time Equivalent Position — A number representing a part-time position converted to the decimal equivalent of a full-time position.

Fund — An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations.

Fund Balance, Unreserved — Actual or estimated unreserved fund balance carried over from the prior fiscal year and available for appropriation. The estimated fund balance together with the estimated revenues and inter-fund transfers for the upcoming year determine the maximum amount available for appropriation in the proposed year's budget.

General Fund — The general fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

General Obligation Bonds — Bonds for which the full faith and credit of the City are pledged for the payment of debt service.

Generally accepted accounting principles (GAAP) — GAAP are the uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define the accepted accounting prac-

tices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Goal — A broad statement of a desired end result.

Grant — A funding source that includes State, Federal and private subsidies received in aid of a public undertaking.

Inter-Fund Transfer — Legally authorized transfer from a fund receiving revenues to a fund through which the resources are to be expended.

Lapse — The automatic termination of the authority to expend money or incur obligations granted earlier by an appropriation. Except for continuing or indefinite appropriations, an appropriation is made for a certain period of time. At the end of that period, any unexpended or unencumbered balance thereof lapses unless otherwise provided by law.

Means of Financing — The source of funds from which appropriations are made.

Modified Accrual Basis of Accounting — Under this system of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred except for inventories, prepaid insurance, certain employee benefits, and principal and interest.

Objective — A statement of the end result, product, or condition desired, for the accomplishment of which a course of action is to be taken.

Operating Budget — A financial plan for the operation of government and the provision of services for the fiscal year. Excluded from the operating budget are funds appropriated in the capital budget.

Operating Costs — The recurring costs of operating, supporting and maintaining authorized programs, including costs for salaries, employee fringe benefits, current expenses (supplies and materials) and equipment (including motor vehicles).

Operating Funds — Resources derived from recurring revenue sources that are used to finance ongoing operating expenditures and pay-as-you-go capital projects and are reflected in the appropriation ordinances.

Program — A group of related activities performed by one or more organizational units for the purpose of accomplishing a specific function of the City.

Program Measures — The numerical means (such as the number of persons serviced by a program) of expressing the magnitude of a program or the degree to which the program's objective is attained.

Real Property — Means all land and the improvements upon it including buildings, other structures, fences and any fixtures attached to them that cannot be removed without substantial damage to such land and improvements.

Real Property, Net Taxable — Means the fair market value of property less exemptions provided by ordinances.

Real Property Tax Rate — A value, which when used to multiply the net taxable real property, yields real property tax revenues for the City. The tax rate for Honolulu is expressed as dollars per \$1,000 of property value and is set by the City Council by adoption of a resolution.

Resources — Amount available for appropriation including estimated revenues, inter-fund transfers and unreserved fund balances.

Revenue Bonds — A debt instrument whereby the debt service is payable solely from the revenues generated by the operations of the facilities being financed by the bonds or by other non-tax sources.

Revolving Fund — A fund used to finance certain goods and services provided by City agencies on a self-supporting basis. It is used to pay for the cost

of goods and services and is replenished through charges made for those goods or services or through transfers from other accounts or funds.

Special Revenue Funds — Resources which are dedicated or set aside by law for a specified object or purpose, but excluding the general fund, enterprise funds and revolving and trust funds.

Special Assessment — A charge made against certain properties to help pay for all or part of the cost of a specific capital improvement project. Also park land or a monetary assessment fee received from new developments.

Transient Accommodations Tax (TAT) — Also known as hotel room tax. The City receives 19.7% of the funds collected by the State. The current TAT rate in the State of Hawaii is 7.25%.

Tax Revenues — The amounts collected from compulsory charges, in the form of taxes, levied by the City for the purpose of financing services performed for the public benefit. Sources of City tax revenues are the real property tax, fuel tax, vehicle weight tax, public service company tax, public utility franchise tax and excise surcharge tax-transit.

Trust Fund — A fund used to account for assets held by the City as a trustee or agent for individuals, private organizations, other governmental units, and/or other funds and which was created or established by a gift, grant, contribution, devise, or bequest that limits the use of the fund to designated objects or purposes.

User Fees — Fees for a public service paid by the user of the service.

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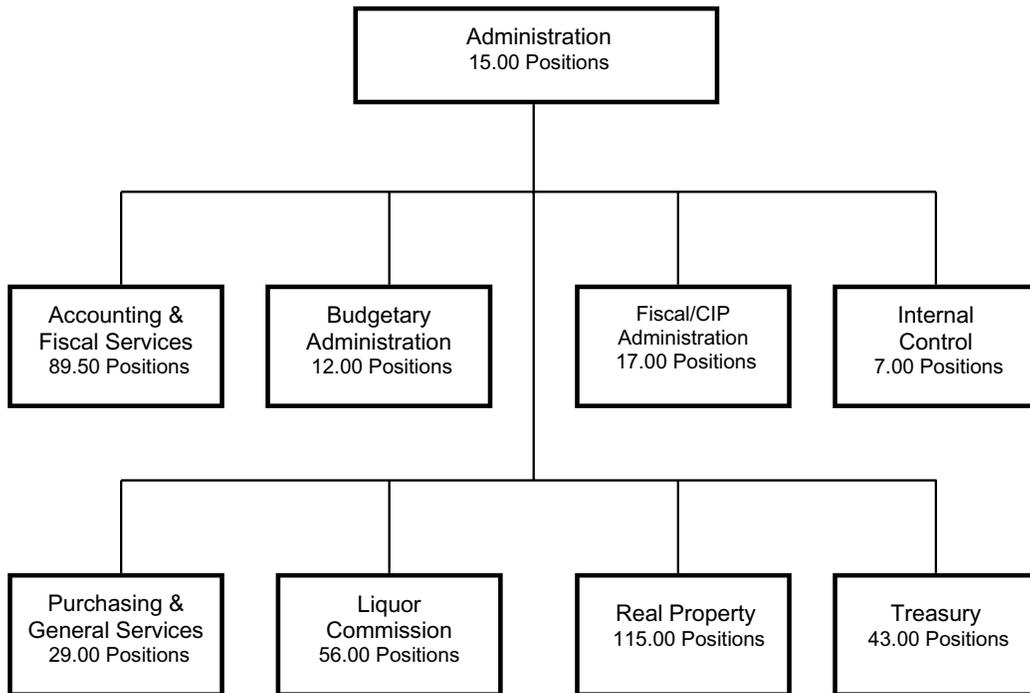
Departmental Budgets

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Department of Budget & Fiscal Services

DEPARTMENT OF BUDGET AND FISCAL SERVICES (BFS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Department of Budget & Fiscal Services

Responsibilities

The Department of Budget and Fiscal Services is the City's central financial agency. It is responsible for all aspects of the City's finances, including billing, collection, keeping accurate and complete account of receipts and disbursements, management of the City's treasury and funds, and preparation and maintenance of a perpetual inventory of all lands and equipment owned or controlled by the City.

It provides long-range financial planning, prepares and manages the City's operating and capital program and budget, provides information pertaining to the financial affairs of the City, reviews the manner in which public funds are received and expended, and reports to the Mayor on the integrity with which public funds are accounted for and on the financial responsibility of officers and employees administering public funds.

It provides an assessment of all real property in the City, sells real property upon which improvement assessments are not paid within the period prescribed, and disposes of personal property not needed by any city agency, pursuant to policies established by the City Council. It also rents or leases city property (except property controlled by the Board of Water Supply), and awards concessions, pursuant to law and to policies established by the City Council. It purchases materials, supplies and equipment and contracts for services of independent contractors for all city agencies.

It prepares the City's payrolls and pension rolls and administers the City's Risk Management Program. It also administratively supports the Liquor Commission, three Boards of Review, the Board of Trustees of the Police Officers, Fire Fighters and Bandmembers Pension Fund, and the Pension Board of the City and County of Honolulu.

Mission Statement

To protect the financial well-being of the City & County of Honolulu.

Goals and Objectives

1. Promote good and accountable government.
2. Work collaboratively to meet the Mayor's goals.
3. Develop a strong and cohesive management team.
4. Approach problems from a broad, citywide perspective, and its impact on others.
5. Provide excellent service to internal and external customers.

Budget Initiatives and Highlights

The Department of Budget and Fiscal Services proposed fiscal year 2011 operating budget is \$20,896,058 which reflects an 11.4 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Reduced funding for vacant positions is also contributing to the decrease in salaries. The decrease in current expense is primarily due to reduced funding for consultant services for the Project Management Office, Real Property program and Liquor Commission program. The deletion of funding for equipment is due to the elimination of a one time \$400,000 liquor licensing software installation cost that was budgeted in fiscal year 2010 in the Liquor Commission activity.

Department of Budget & Fiscal Services

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Real Property Taxes Collected to Total Amount Billed	%	95.9%	96.6%	96.0%
Improvement District Assessments Collected to Total Amount Billed	%	81.0%	80.0%	80.0%
Refuse Services Charges Collected to Total Amount Billed	%	83.3%	84.0%	84.0%
Delinquent Receivables Collected	%	43.8%	45.0%	45.0%
Average Rate of Return on City-Controlled Funds	%	1.84%	0.10%	0.10%
Average Processing Time of Land Ownership Document from Recording Date	Weeks	8	8	8

Fiscal Sustainability

Target Year

Goal : Advance departmental self-sustainability

Initiative 1: Improve functionality of Real Property Assessment website:	
(a) Online registration for notification of assessment via email.	FY 2011
(b) Filing of property tax appeals online.	FY 2011
(c) Filing of home exemption claims online.	FY 2011
Initiative 2: Improve Real Property Assessment Process	
(a) Implement use of Pictometry (aerial photography/change detection) to generate a 10% increase in productivity.	FY2011
(b) Implement digital processing of appeals by Boards of Review to streamline process and improve productivity.	FY2011

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	367.00	367.00	367.00	2.00	369.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	14.50	15.50	15.10	2.00	17.10
Total	382.50	383.50	383.10	4.00	387.10

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 999,266	\$ 1,008,432	\$ 934,077	\$ 0	\$ 934,077
Accounting and Fiscal Services	4,307,268	4,707,011	4,192,760	117,864	4,310,624
Internal Control	801,948	852,422	734,782	0	734,782
Purchasing and General Services	1,573,573	1,658,194	1,497,059	0	1,497,059
Treasury	2,067,904	2,663,791	2,390,476	0	2,390,476
Real Property	5,773,786	6,248,636	5,367,096	29,436	5,396,532
Liquor Commission	2,879,340	4,082,591	3,460,921	0	3,460,921
Budgetary Administration	836,346	897,260	828,408	0	828,408
Fiscal/CIP Administration	1,150,745	1,465,820	1,343,179	0	1,343,179
Total	\$ 20,390,176	\$ 23,584,157	\$ 20,748,758	\$ 147,300	\$ 20,896,058

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 17,526,170	\$ 19,090,217	\$ 16,878,860	\$ 147,300	\$ 17,026,160
Current Expenses	2,844,487	4,093,940	3,869,898	0	3,869,898
Equipment	19,519	400,000	0	0	0
Total	\$ 20,390,176	\$ 23,584,157	\$ 20,748,758	\$ 147,300	\$ 20,896,058

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 16,178,282	\$ 17,558,632	\$ 15,445,057	\$ 51,363	\$ 15,496,420
Sewer Fund	202,550	203,532	185,558	35,766	221,324
Liquor Commission Fund	2,877,822	4,082,591	3,460,921	0	3,460,921
Refuse Genl Operating Acct -SWSF	100,918	105,000	92,924	0	92,924
Transit Fund	0	0	0	60,171	60,171
Community Development Fund	662,955	854,360	783,580	0	783,580
Special Events Fund	120,491	120,522	109,410	0	109,410
Special Projects Fund	1,518	0	0	0	0
Federal Grants Fund	113,674	464,338	469,904	0	469,904
Housing & Comm Dev Rehab Fund	0	44,418	62,592	0	62,592
Housing & Comm Dev Sec 8 Fund	131,966	150,764	138,812	0	138,812
Total	\$ 20,390,176	\$ 23,584,157	\$ 20,748,758	\$ 147,300	\$ 20,896,058

Department of Budget & Fiscal Services

Administration

Program Description

The Administration program provides department-wide leadership and coordination of department activities. It also is responsible for citywide insurance and self-insurance programs; establishment and monitoring of insurance requirements for all city contracts; administration and coordination of claims adjusting services; and assistance to city departments in developing appropriate loss control programs and procedures. This program is also responsible for the administration of the Premium Conversion and Deferred Compensation Plans.

Program Highlights

The Administration program budget of \$934,077 reflects a 7.4 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The decrease in current expense is primarily due to reduced funding for consultant services since funding for the Other Post Employment Benefits (OPEB) actuarial study is not needed in fiscal year 2011.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	2.60	0.00	2.60
Total	15.00	15.00	15.60	0.00	15.60

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 950,633	\$ 935,296	\$ 879,802	\$ 0	\$ 879,802
Current Expenses	48,633	73,136	54,275	0	54,275
Equipment	0	0	0	0	0
Total	\$ 999,266	\$ 1,008,432	\$ 934,077	\$ 0	\$ 934,077

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 999,266	\$ 1,008,432	\$ 934,077	\$ 0	\$ 934,077
Total	\$ 999,266	\$ 1,008,432	\$ 934,077	\$ 0	\$ 934,077

Accounting and Fiscal Services

Program Description

The Accounting & Fiscal Services program is responsible for accounting of city funds and reviewing the manner in which public funds are received and expended. To accomplish these responsibilities, it prepares financial statements, administers the central preparation of payroll, and ensures that expenditures are in accordance with the City's budget ordinances, federal grant requirements, and allotment schedules.

Program Highlights

The Accounting and Fiscal Services program budget of \$4,310,624 reflects an 8.4 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Budget issues consist of a new accountant position to support the rail transit program and two new contract positions to staff the new capital asset section.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Payroll-Wage payments processed	#	245,000	247,000	250,000
Non-Payroll payment documents processed	#	33,220	33,000	33,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	85.00	85.00	85.00	1.00	86.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	3.50	3.50	4.00	2.00	6.00
Total	89.50	89.50	90.00	3.00	93.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 4,187,154	\$ 4,503,617	\$ 3,989,486	\$ 117,864	\$ 4,107,350
Current Expenses	120,114	203,394	203,274	0	203,274
Equipment	0	0	0	0	0
Total	\$ 4,307,268	\$ 4,707,011	\$ 4,192,760	\$ 117,864	\$ 4,310,624

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 3,648,576	\$ 3,707,207	\$ 3,229,440	\$ 21,927	\$ 3,251,367
Sewer Fund	202,550	203,532	185,558	35,766	221,324
Refuse Genl Operating Acct -SWSF	97,888	100,200	88,224	0	88,224
Transit Fund	0	0	0	60,171	60,171
Community Development Fund	116,115	111,846	102,972	0	102,972
Special Events Fund	120,491	120,522	109,410	0	109,410
Federal Grants Fund	0	287,522	294,752	0	294,752
Housing & Comm Dev Rehab Fund	0	44,418	62,592	0	62,592
Housing & Comm Dev Sec 8 Fund	121,648	131,764	119,812	0	119,812
Total	\$ 4,307,268	\$ 4,707,011	\$ 4,192,760	\$ 117,864	\$ 4,310,624

Department of Budget & Fiscal Services

Internal Control

Program Description

The Internal Control program is responsible for objectively examining and evaluating the financial activities of the City. This activity audits, reviews, monitors and evaluates the controls and processes for recording financial transactions and safeguarding city assets and recommends efficiency improvements to management. The function strives to adhere to the Standards for the Professional Practice of Internal Auditing.

Program Highlights

The Internal Control program budget of \$734,782 reflects a 13.8 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The decrease in current expense is primarily due to reduced consultant services funding for the Project Management Office.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Audits, reviews, evaluations, and analyses	#	32	35	40

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 484,668	\$ 478,720	\$ 439,200	\$ 0	\$ 439,200
Current Expenses	317,280	373,702	295,582	0	295,582
Equipment	0	0	0	0	0
Total	\$ 801,948	\$ 852,422	\$ 734,782	\$ 0	\$ 734,782

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 801,948	\$ 852,422	\$ 734,782	\$ 0	\$ 734,782
Total	\$ 801,948	\$ 852,422	\$ 734,782	\$ 0	\$ 734,782

Purchasing and General Services

Program Description

The Purchasing program is responsible for procuring all materials, supplies, equipment, and services for city departments and agencies; processing construction, consultant, and personal services contracts; maintaining inventory of all city personal property; exchange, disposal, sale or transfer of surplus equipment; and managing city-owned real property not utilized by other departments.

Program Highlights

The Purchasing program budget of \$1,497,059 reflects a 9.7 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Reduced funding for vacant positions also contributes to the decrease in salaries.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Purchase Orders Processed	#	7,290	7,654	8,037
Purchase Requisitions Processed	#	1,502	2,577	1,656
Personal and Consultant Contracts	#	165	174	183

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	29.00	29.00	29.00	0.00	29.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	29.00	29.00	29.00	0.00	29.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,525,830	\$ 1,579,498	\$ 1,409,363	\$ 0	\$ 1,409,363
Current Expenses	47,743	78,696	87,696	0	87,696
Equipment	0	0	0	0	0
Total	\$ 1,573,573	\$ 1,658,194	\$ 1,497,059	\$ 0	\$ 1,497,059

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,573,573	\$ 1,658,194	\$ 1,497,059	\$ 0	\$ 1,497,059
Total	\$ 1,573,573	\$ 1,658,194	\$ 1,497,059	\$ 0	\$ 1,497,059

Department of Budget & Fiscal Services

Treasury

Program Description

The Treasury program administers the treasury management program, general collections program, real property tax collection and tax relief programs, and special assessment programs.

Program Highlights

The Treasury program budget of \$2,390,476 reflects a decrease of 10.3 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Delinquent Real Property Tax Accounts	#	7,355	8,000	8,500
Delinquent Real Property Tax Amounts	Million	16.04	17.00	18.00
Delinquent Real Property Tax	%	1.97	2.00	2.10
Delinquent Improvement District Assessment	%	4.04	3.50	3.50
Delinquent Refuse Receivables	%	3.60	3.60	3.60
Delinquent Sewer Receivables	%	1.86	2.00	2.00
ADMINISTRATION:				
Sale of Bonds:				
General Obligation	#	1	1	1
Others	#	1	1	2
CASH AND DEBT MANAGEMENT:				
Agency Deposits	#	9,312	10,000	10,000
Checks Issued	#	96,053	96,000	96,000
Checks Cleared	#	95,722	96,000	96,000
Dishonored Checks Returned by Banks	#	3,266	3,200	3,200
Manual Disbursement Documents Processed	#	424	400	400
Reclassify Between Fund Revenue Documents Processed	#	589	600	600
ACCOUNTS RECEIVABLE:				
Billings:				
Refuse Service Charges	#	9,411	10,000	10,000
Sewer Service Charges	#	12,828	13,000	13,000
Other Charges	#	416	500	500
Collections:				
Refuse Services	#	11,292	12,000	12,000
Sewer Services	#	1,773	1,800	1,800
Other Services	#	338	400	400
Improvement Districts in Force	#	12	12	12
Accounts in Force	#	148	148	148
Delinquent Billings	#	12	12	12
City-Initiated Districts - New	#	--	--	--
Waikiki Business Improvement District	#	5,500	5,500	5,500
Fort Street Mall Business Improvement District	#	96	96	96
Real Property Tax Billings	#	555,870	560,000	560,000
Real Property Tax Checks Processed	#	280,937	283,024	283,024
Real Property Tax Billings Collected	#	548,232	550,000	550,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	43.00	43.00	43.00	0.00	43.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	43.00	43.00	43.00	0.00	43.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,545,797	\$ 1,819,791	\$ 1,598,732	\$ 0	\$ 1,598,732
Current Expenses	522,107	844,000	791,744	0	791,744
Equipment	0	0	0	0	0
Total	\$ 2,067,904	\$ 2,663,791	\$ 2,390,476	\$ 0	\$ 2,390,476

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,054,556	\$ 2,639,991	\$ 2,366,776	\$ 0	\$ 2,366,776
Refuse Genl Operating Acct -SWSF	3,030	4,800	4,700	0	4,700
Housing & Comm Dev Sec 8 Fund	10,318	19,000	19,000	0	19,000
Total	\$ 2,067,904	\$ 2,663,791	\$ 2,390,476	\$ 0	\$ 2,390,476

Real Property

Program Description

The Real Property program annually identifies, evaluates and assesses all real property within the City and County of Honolulu.

Program Highlights

The Real Property program budget of \$ 5,396,532 reflects a 13.6 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Also contributing to the decrease in salaries is reduced funding for non-holiday overtime, vacant positions and personal services contract positions. The decrease in current expense is primarily due to reduced funding for consultant services. Budget issues consist of a new clerical position to support the Board of Review.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Appeals Pending End of FY	#	5,490	4,000	3,000
Appeals Filed	#	3,042	4,000	1,800
Assessment Parcels	#	286,106	290,000	293,000
Building Inspections	#	9,290	7,000	7,000
Exemptions Processed	#	28,230	20,000	21,000
Counter Service	#	10,563	12,000	12,000
Land Map Drafting (Parcels)	#	3,788	4,000	4,200
Total Documents:				
Parcels Affected	#	40,188	45,000	55,000
Abstracted	#	31,046	35,000	45,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	111.00	111.00	111.00	1.00	112.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	4.00	2.50	0.00	2.50
Total	113.00	115.00	113.50	1.00	114.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 5,052,721	\$ 5,370,124	\$ 4,549,726	\$ 29,436	\$ 4,579,162
Current Expenses	701,546	878,512	817,370	0	817,370
Equipment	19,519	0	0	0	0
Total	\$ 5,773,786	\$ 6,248,636	\$ 5,367,096	\$ 29,436	\$ 5,396,532

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 5,773,786	\$ 6,248,636	\$ 5,367,096	\$ 29,436	\$ 5,396,532
Total	\$ 5,773,786	\$ 6,248,636	\$ 5,367,096	\$ 29,436	\$ 5,396,532

Liquor Commission

Program Description

The Liquor Commission program controls, regulates, and supervises the manufacture, importation and sale of intoxicating liquor through inspections, enforcement, licensing, registration and education. Its mission is to promote the community's health, safety, and welfare by efficiently and fairly administering and enforcing Hawaii's liquor laws.

Program Highlights

The Liquor Commission program budget of \$3,460,921 reflects a decrease of 15.2 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The decrease in equipment is due to the elimination of a one time \$400,000 liquor licensing software installation cost that was budgeted in fiscal year 2010.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ESTIMATED
Liquor Licenses	#	1,411	1,407	1,400
Violations	#	467	700	500

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	50.00	50.00	50.00	0.00	50.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	7.00	6.00	6.00	0.00	6.00
Total	57.00	56.00	56.00	0.00	56.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,040,232	\$ 2,416,821	\$ 2,205,084	\$ 0	\$ 2,205,084
Current Expenses	839,108	1,265,770	1,255,837	0	1,255,837
Equipment	0	400,000	0	0	0
Total	\$ 2,879,340	\$ 4,082,591	\$ 3,460,921	\$ 0	\$ 3,460,921

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Liquor Commission Fund	\$ 2,877,822	\$ 4,082,591	\$ 3,460,921	\$ 0	\$ 3,460,921
Special Projects Fund	1,518	0	0	0	0
Total	\$ 2,879,340	\$ 4,082,591	\$ 3,460,921	\$ 0	\$ 3,460,921

Department of Budget & Fiscal Services

Budgetary Administration

Program Description

The Budgetary Administration program provides centralized budgetary services, which include the preparation and administration of the annual operating budget. It formulates and administers budgetary policies consistent with administration objectives. It also evaluates the effectiveness of individual program activities in achieving its goals and mandates and provides organizational and budgetary reviews of city programs and activities.

Program Highlights

The Budgetary Administration program budget of \$828,408 reflects a decrease of 7.7 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Expenditure Schedules Reviewed and Processed	#	135	150	150
Reorganization Proposals Reviewed and Processed	#	25	30	30
Executive Agency Communications Reviewed and Processed	#	535	550	550
City Council Communications, Resolutions and Ordinances Prepared and Processed	#	120	140	140
Executive Agency Requests Reviewed and Processed (includes position creation, position reallocation, independent services contract, personal services contract, unbudgeted equipment and fund transfer requests)	#	1,015	1,050	1,050

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.00	12.00	12.00	0.00	12.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 827,800	\$ 884,110	\$ 816,258	\$ 0	\$ 816,258
Current Expenses	8,546	13,150	12,150	0	12,150
Equipment	0	0	0	0	0
Total	\$ 836,346	\$ 897,260	\$ 828,408	\$ 0	\$ 828,408

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 836,346	\$ 897,260	\$ 828,408	\$ 0	\$ 828,408
Total	\$ 836,346	\$ 897,260	\$ 828,408	\$ 0	\$ 828,408

Fiscal/CIP Administration

Program Description

The Fiscal/CIP Administration program is responsible for overseeing citywide financial planning and analysis, and the formulation, review, preparation and implementation of the annual Capital Program and Budget. It also administers the U.S. Department of Housing and Urban Development's Community Development Block Grant, HOME Investment Partnerships, Emergency Shelter Grant and Housing Opportunities for Persons with Aids programs to ensure proper program management, timely completion of projects and continued compliance with program mandates.

Program Highlights

The Fiscal/CIP Administration program budget of \$1,343,179 reflects a decrease of 8.4 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Independent Services Contracts Reviewed and Processed	#	434	450	450
Appropriation and Allotment Vouchers Reviewed and Processed	#	578	600	600
Applications for HUD Funds Processed – Project Proposals	#	79	100	85
Audit of Sub-recipients	#	51	65	60
Sub-recipient Agreements Reviewed and Processed	#	128	200	200
Other Communications Reviewed and Processed *	#	1,514	800	800

* Increase due to new 5-Year CDBG Consolidated Plan and Stimulus Projects

PROGRAM POSITIONS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	17.00	17.00	17.00	0.00	17.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	17.00	17.00	17.00	0.00	17.00

CHARACTER OF EXPENDITURES	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 911,335	\$ 1,102,240	\$ 991,209	\$ 0	\$ 991,209
Current Expenses	239,410	363,580	351,970	0	351,970
Equipment	0	0	0	0	0
Total	\$ 1,150,745	\$ 1,465,820	\$ 1,343,179	\$ 0	\$ 1,343,179

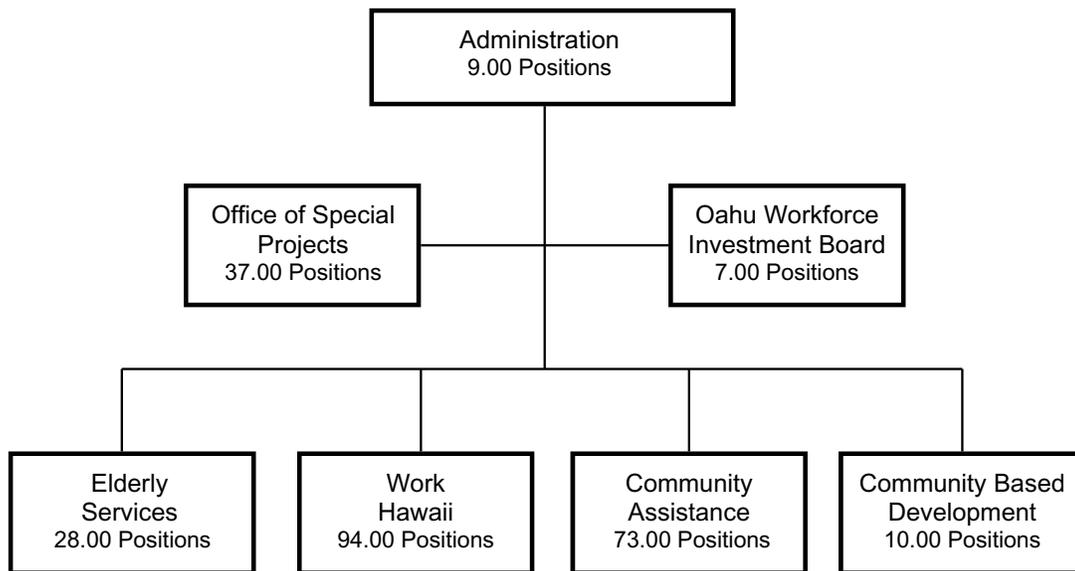
SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 490,231	\$ 546,490	\$ 487,419	\$ 0	\$ 487,419
Community Development Fund	546,840	742,514	680,608	0	680,608
Federal Grants Fund	113,674	176,816	175,152	0	175,152
Total	\$ 1,150,745	\$ 1,465,820	\$ 1,343,179	\$ 0	\$ 1,343,179

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Department of Community Services

DEPARTMENT OF COMMUNITY SERVICES (DCS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Department of Community Services

Responsibilities

The Department of Community Services (DCS) administers programs to meet human service, workforce and housing needs of economically challenged individuals and families with special needs in the City and County of Honolulu. The department also facilitates community and economic development for economically challenged neighborhoods and communities.

Goals and Objectives

To aggressively seek federal, state, and other grant resources that can be leveraged to maximize human services for those with the greatest needs or challenges.

To serve as an advocate for resource development and support to organizations serving those in greatest need within our communities.

To promote individual self-sufficiency and an improved quality of life for people with physical, mental and economic challenges.

Budget Initiatives and Highlights

The Department of Community Services receives approximately 96 percent of its operating budget from federal or state funds. These funds provide rental assistance to low income households; emergency and transitional shelter to people experiencing homelessness or with special needs; community based services for seniors that support independent living, job training and referral services; services for challenged youth that facilitate the earning of a living wage; community based economic development and neighborhood revitalization programs; and support to a variety of community based nonprofit organizations serving economically challenged individuals or communities.

The department's proposed budget of \$76,284,549 reflects a 6 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The decrease in current expense is due to decreased funding for federal and state funded programs in the Elderly Services, WorkHawaii, and Community Assistance activities.

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	143.00	143.00	143.00	0.00	143.00
Temporary FTE	95.00	100.00	100.00	1.00	101.00
Contract FTE	15.00	15.00	9.00	0.00	9.00
Total	253.00	258.00	252.00	1.00	253.00

EXPENDITURES BY PROGRAM					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 746,903	\$ 757,789	\$ 705,020	\$ 0	\$ 705,020
Office of Special Projects	4,424,343	4,583,075	4,667,593	53,484	4,721,077
Oahu Workforce Investment Board	1,177,836	345,013	186,563	0	186,563
Elderly Services	7,091,320	8,493,458	7,684,646	0	7,684,646
WorkHawaii	7,428,054	9,388,565	6,565,523	0	6,565,523
Community Assistance	53,292,066	52,943,366	50,963,382	0	50,963,382
Community Based Development	4,587,460	4,634,442	5,458,338	0	5,458,338
Total	\$ 78,747,982	\$ 81,145,708	\$ 76,231,065	\$ 53,484	\$ 76,284,549

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 9,450,913	\$ 11,690,111	\$ 9,623,681	\$ 38,244	\$ 9,661,925
Current Expenses	69,267,871	69,369,704	66,553,384	15,240	66,568,624
Equipment	29,198	85,893	54,000	0	54,000
Total	\$ 78,747,982	\$ 81,145,708	\$ 76,231,065	\$ 53,484	\$ 76,284,549

Department of Community Services

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 3,431,371	\$ 3,270,623	\$ 3,017,982	\$ 0	\$ 3,017,982
Rental Assistance Fund	198,516	233,000	233,000	0	233,000
Community Development Fund	853,739	1,427,124	1,203,406	0	1,203,406
Special Projects Fund	4,659,906	4,359,770	3,780,776	0	3,780,776
Federal Grants Fund	18,299,922	21,742,040	17,829,356	53,484	17,882,840
Housing & Comm Dev Rehab Fund	7,452,361	3,074,084	2,447,592	0	2,447,592
Housing & Comm Dev Sec 8 Fund	43,802,285	46,901,426	47,629,312	0	47,629,312
Leasehold Conversion Fund	49,882	137,641	89,641	0	89,641
Total	\$ 78,747,982	\$ 81,145,708	\$ 76,231,065	\$ 53,484	\$ 76,284,549

Community Services

Administration

Program Description

The Administration program provides department-wide leadership and policy guidance and oversight to enhance the performance of all departmental activities. This includes both program direction and administrative support to the Community Assistance Division, Community Based Development Division, Elderly Affairs Division, WorkHawaii Division, the Office of Special Projects and the Oahu Workforce Investment Board.

Program Highlights

The Administration program budget of \$705,020 reflects a 7.0 percent decrease from the current fiscal year. The budgeted decrease in salaries reflects anticipated furloughs and pay adjustments.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	9.00	9.00	9.00	0.00	9.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 520,612	\$ 520,945	\$ 468,176	\$ 0	\$ 468,176
Current Expenses	226,291	236,844	236,844	0	236,844
Equipment	0	0	0	0	0
Total	\$ 746,903	\$ 757,789	\$ 705,020	\$ 0	\$ 705,020

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 746,903	\$ 757,789	\$ 705,020	\$ 0	\$ 705,020
Total	\$ 746,903	\$ 757,789	\$ 705,020	\$ 0	\$ 705,020

Department of Community Services

Office of Special Projects

Program Description

The Office of Special Projects (OSP) serves as the department's liaison to the community for the development and implementation of human service, community revitalization and community based economic development initiatives for disadvantaged youth, adults, families and communities in the City and County of Honolulu.

The Grants Unit of OSP aggressively pursues federal, state and other grant opportunities to expand the City's capacity to enhance existing programs and services for our disadvantaged populations and communities. In fiscal year 2011, the Grants Unit will continue to develop and maintain partnerships between the City and community organizations, working together to identify key issues in the community and establishing strategies to address those issues. It will research and identify grants and other funds available to the department and community organizations and act as a resource to the community in their development efforts with the City.

The Community Revitalization program assists community based and private nonprofit organizations in the development of commercially viable, self-sustaining community development initiatives. These initiatives are focused on revitalizing distressed communities and low to moderate income families. This section of OSP focuses on the creation of sustainable job opportunities through public-private commercial ventures capitalized by the availability of financing opportunities through programs such as the Section 108 Loan Guarantee program of the U.S. Department of Housing and Urban Development, Brownfields Economic Development Initiative and Rural Development Program of the U.S. Department of Agriculture.

The Youth Service Center (YSC) of OSP utilizes multiple sources of funding allowing DCS to provide services to youth and young adults who face multiple challenges. The center helps its clients to attain their own personal, educational and employment goals and assists them in becoming responsible, wage earning citizens of our state. These services and activities include intake and assessment, intensive case management, high school diploma instruction, therapeutic individual and family counseling, anger management classes, occupational skills training, leadership development, employment services, substance abuse counseling, mentoring and opportunities to engage in community service.

Program Highlights

In fiscal year 2011, the Office of Special Projects will continue to focus on expanding its programs and services to the communities' impoverished and/or disadvantaged populations through the administration and acquisition of additional federal grant and loan funds.

The Office of Special Projects fiscal year 2011 program budget of \$4,721,077 reflects a 3.0 percent increase over the current fiscal year program budget. This increase is primarily due to the anticipated increase in federal grants funding. Budget issues consist of a new federally funded, temporary position to provide counseling and case management services to Workforce Investment Act (WIA) participants.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Youth Services				
Number of Programs:	#	6	6	7
Number of Participants Served:	#	2,900	3,200	3,400
Early Education and Care Services				
Number of Projects/Centers:	#	7	9	10
Number of Participants Served:	#	1,200	1,450	1,600
Leeward Coast Community Benefits				
Number of Projects:	#	32	25	25
Number of Participants Served:	#	13,000	14,000	15,000
Community Revitalization				
Number of Programs:	#	4	6	6
Number of Participants Served:	#	1,872	2,500	2,500
Number of Jobs Created:	#	844	1,000	1,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	24.00	25.00	25.00	1.00	26.00
Contract FTE	0.00	0.00	6.00	0.00	6.00
Total	36.00	37.00	43.00	1.00	44.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 835,614	\$ 1,600,653	\$ 1,253,862	\$ 38,244	\$ 1,292,106
Current Expenses	3,588,544	2,982,422	3,413,731	15,240	3,428,971
Equipment	185	0	0	0	0
Total	\$ 4,424,343	\$ 4,583,075	\$ 4,667,593	\$ 53,484	\$ 4,721,077

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,244,379	\$ 1,259,781	\$ 1,246,854	\$ 0	\$ 1,246,854
Community Development Fund	148,512	617,718	422,888	0	422,888
Special Projects Fund	1,138,096	0	0	0	0
Federal Grants Fund	1,843,474	2,567,935	2,908,210	53,484	2,961,694
Leasehold Conversion Fund	49,882	137,641	89,641	0	89,641
Total	\$ 4,424,343	\$ 4,583,075	\$ 4,667,593	\$ 53,484	\$ 4,721,077

Oahu Workforce Investment Board

Program Description

The 36-member Oahu Workforce Investment Board (OWIB) consists of representatives from the private, public, non-profit and organized labor sectors of the community. The OWIB's focus is to help Oahu's employers find qualified entry level employees for current and future job force needs. OWIB does so via an integrated workforce investment system for Oahu in partnership with the Mayor. The OWIB provides oversight to the one-stop, adult and youth operators per the Workforce Investment Act and facilitates training initiatives to address shortages of skilled workers and enhance economic development.

Program Highlights

The OWIB program budget of \$186,563 reflects a 45.9 percent decrease from the current fiscal year. This decrease is primarily due to anticipated reduction in funding for this program.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	6.00	7.00	7.00	0.00	7.00
Contract FTE	1.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 297,315	\$ 200,244	\$ 96,012	\$ 0	\$ 96,012
Current Expenses	880,521	144,769	90,551	0	90,551
Equipment	0	0	0	0	0
Total	\$ 1,177,836	\$ 345,013	\$ 186,563	\$ 0	\$ 186,563

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 8,288	\$ 18,300	\$ 8,602	\$ 0	\$ 8,602
Federal Grants Fund	1,169,548	326,713	177,961	0	177,961
Total	\$ 1,177,836	\$ 345,013	\$ 186,563	\$ 0	\$ 186,563

Elderly Services

Program Description

The Elderly Affairs Division (EAD) is the Area Agency on Aging for the City and County of Honolulu designated under the Older Americans Act of 1965. EAD plans, coordinates, advocates for and develops community based programs and services to meet the needs of the growing population of non-institutionalized elderly individuals and their family caregivers. EAD provides information and referral services and public outreach, working with Oahu's network of providers, to ensure easy access and availability of services and to ultimately prevent or delay institutionalization.

EAD contracts with private nonprofit organizations to provide a wide range of supportive and long-term care services that help elders remain at home (which they prefer), enhance their quality of life, and permit aging with dignity. Services include group dining and home-delivered meals, nutrition counseling and education, transportation and assisted transportation, escort services, case management, personal care, attendant care, adult day care, chore and homemaker services, friendly visits, telephone reassurance, housing assistance, legal assistance, advocacy, counseling, interpretation and translation, caregiver respite and supplemental services, caregiver support groups, adult and caregiver education training, recreation, and health maintenance and promotion.

EAD continues plans to enhance its Outreach, Information and Assistance services in fiscal year 2011 with the development of a consumer-friendly website and a comprehensive data base of long-term care options, which will serve as a virtual Aging and Disability Resource Center. It also continues efforts to embed Chronic Disease Self Management Programs in the Aging Network to reduce health care costs and improve quality of life for older adults.

Program Highlights

The Elderly Services program budget of \$7,684,646 reflects a decrease of 9.5 percent from the current fiscal year. The budgeted decrease in salaries reflects anticipated furloughs and pay adjustments. The decrease in current expense is primarily due to the anticipated reduction in federal grants and state funding for this program.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Seniors Surveyed	#	18,015	18,000	17,000
Referrals Made	#	5,964	6,000	6,000
Telephone Inquiries	#	3,557	4,000	4,000
Information Contacts	#	31,359	30,000	30,000
Training Sessions Conducted	#	21	17	21
Additions to Handbook for Elderly	#	19	25	25
Publications Produced	#	10	10	10
Contracts Completed	#	30	30	30
Completion of Grants Management	#	100%	100%	100%
Public Awareness Activities	#	6	8	8
On Site Assessments	#	1	1	1
Seniors Recognized	#	79	80	80
Community Forums and Meetings	#	6	6	6

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	16.00	17.00	17.00	0.00	17.00
Contract FTE	1.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

Department of Community Services

Community Services

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 917,548	\$ 1,134,078	\$ 1,002,412	\$ 0	\$ 1,002,412
Current Expenses	6,154,198	7,300,487	6,662,234	0	6,662,234
Equipment	19,574	58,893	20,000	0	20,000
Total	\$ 7,091,320	\$ 8,493,458	\$ 7,684,646	\$ 0	\$ 7,684,646

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 491,743	\$ 505,225	\$ 452,447	\$ 0	\$ 452,447
Special Projects Fund	3,370,652	4,230,294	3,662,334	0	3,662,334
Federal Grants Fund	3,228,925	3,757,939	3,569,865	0	3,569,865
Total	\$ 7,091,320	\$ 8,493,458	\$ 7,684,646	\$ 0	\$ 7,684,646

WorkHawaii

Program Description

WorkHawaii's mission is to link job seekers with potential employers. WorkHawaii provides potential employees with the requisite training and skills needed to perform their jobs and secure a living wage. WorkHawaii's programs for job seekers focus on customized industry training through a series of steps that include: individual assessment and employment planning, counseling, case management, pre-vocational services, job readiness, job search, and job retention workshops. In addition, job seekers are referred to basic and occupational skills training and post-secondary certificate and associate degree programs. Services to employers include assistance with employee recruitment, screening and referring qualified job-seeking customers, on the job training, hosting of job fairs, and identification of programs and services for the benefit of businesses.

WorkHawaii is the lead agency serving as the administrator of the county's one-stop consortium. The consortium is made up of the following four partners: WorkHawaii, Workforce Development Division of the State Department of Labor, Honolulu Community Action Program, and ALU LIKE. These island-wide partner agencies manage and provide services at four employment centers and four satellite centers, collectively referred to as Oahu WorkLinks. This system of community-based one-stop centers is the principal point of service delivery for WorkHawaii's programs. WorkHawaii's services target populations with barriers to employment that are under-represented in the workforce: people experiencing homelessness; individuals with disabilities; ex-offenders; discouraged workers and immigrants with limited English proficiency.

Program funds come from the Workforce Investment Act (WIA), as well as from First To Work, Reed Act, Family Self-Sufficiency, Food Stamp Employment & Training, Vocational Rehabilitation, Community Development Block Grant and other federal programs.

Program Highlights

The WorkHawaii program budget of \$6,565,523 reflects a decrease of 30.1 percent from the current fiscal year. The decrease in salaries is primarily due to anticipated furloughs and pay adjustments and to the decrease in contract hires. The decrease in current expense is primarily due to the expiration of the Reed Act, the end of National Emergency Grant funding for former Aloha Airlines employees, and the reduction of rental subsidies for the Tenant Based Rental Assistance program. .

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Participants served by:				
O`ahu WorkLinks one-stop center users	Individual	17,548	15,000	14,000
Workforce Investment Act Adult Trainees (DLIR)	Individual	302	300	300
Workforce Investment Act Dislocated Workers (DLIR)	Individual	642	650	600
Ho`ala Programs (DHS)	Individual	1,472	1,800	1,900
Family Self Sufficiency (HPHA)	Family	145	120	120

PROGRAM POSITIONS	FY 2009	FY 2010	FY 2011	FY 2011	FY 2011
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Permanent FTE	34.00	34.00	34.00	0.00	34.00
Temporary FTE	42.00	45.00	45.00	0.00	45.00
Contract FTE	13.00	15.00	2.00	0.00	2.00
Total	89.00	94.00	81.00	0.00	81.00

Department of Community Services

Community Services

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 3,308,446	\$ 4,278,064	\$ 3,232,300	\$ 0	\$ 3,232,300
Current Expenses	4,110,169	5,110,501	3,333,223	0	3,333,223
Equipment	9,439	0	0	0	0
Total	\$ 7,428,054	\$ 9,388,565	\$ 6,565,523	\$ 0	\$ 6,565,523

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 35,843	\$ 49,951	\$ 49,951	\$ 0	\$ 49,951
Special Projects Fund	101,158	21,804	23,022	0	23,022
Federal Grants Fund	7,291,053	9,316,810	6,492,550	0	6,492,550
Total	\$ 7,428,054	\$ 9,388,565	\$ 6,565,523	\$ 0	\$ 6,565,523

Community Assistance

Program Description

The Community Assistance Division (CAD) is responsible for implementing programs that (1) provide rental assistance to lower income families; (2) preserve decent, safe and sanitary housing for low, moderate and gap-group income households; and (3) assist lower income families to achieve economic self-sufficiency and homeownership.

The federal Section 8 Rental Assistance Program provides rent subsidies to very low-income eligible families. CAD also (1) implements the Family Self-Sufficiency Program that promotes and encourages economic independence for its program participants; (2) implements the Mainstream Program for Persons with Disabilities which assists low income individuals with mental disabilities; (3) implements the Project Based Assisted Housing Conversion Program which assists individuals being displaced by previously owned low-income housing projects; (4) implements the Section 8 Homeownership Option Program which provides Section 8 families with the opportunity to apply their rental subsidy toward mortgage payments for homeownership; and (5) the Section 8 Project-Based Voucher Program which provides additional affordable housing opportunities primarily to people with disabilities or large families. The City Housing Rental Assistance Program provides limited rent subsidies on behalf of eligible lower income families at city-assisted housing projects. Rehabilitation and Loan Programs provide (1) low interest home repair loans to income-qualified homeowners to meet basic housing quality standards; (2) low interest down payment loans and grants to income-qualified, first time homebuyers; (3) low interest loans to qualified adult residential care home operators to upgrade their homes to meet certain State of Hawaii and federal standards; (4) low interest rehabilitation loans to landlords renting the majority of the rental units to lower income tenants; (5) low interest loans to owners of commercial or mixed-use structures to rehabilitate properties located in the Chinatown area designated for removal of slum and blight; (6) low interest loans to lower income homeowners for the installation of solar water heating systems; and (7) low interest repair loans to assist homeowners adversely affected by a declared disaster. In addition, rehabilitation and loan services are provided to eligible homesteaders as part of the Department of Hawaiian Home Lands' (DHHL) Native American Housing Assistance Self Determination Act (NAHASDA) Home Repair loan program. Also, loan services and financing assistance are being provided in conjunction with the Section 8 Homeownership Option program.

Program Highlights:

The Community Assistance program budget of \$50,963,382 reflects a 3.7 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The decrease in current expense is primarily due to the deletion of federal grants funding for the Down Payment Loan program and the decrease in funding for the Rehabilitation Loan program.

Department of Community Services

Community Services

Output Measures

DESCRIPTION:	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Rental Assistance:				
Housing Choice Vouchers	#	3,850	4,000	4,000
New Applications	#	0	0	0
Average Number On Wait List	#	6,700	4,900	4,000
Applications Processed	#	3358	300	1,000
New Vouchers Issued	#	936	100	500
Inspections	#	8,915	8,000	8,500
Reexaminations/Placements	#	5,416	5,000	5,000
Interim Adjustments	#	1,444	1,700	2,000
Family Self-Sufficiency (FSS): Families Served	#	220	225	275
FSS: Contracts of Participation	#	199	200	250
FSS: Escrow Accounts	#	129	120	120
HOP: Families Being Served	#	108	200	200
FSS/HOP: New Homeowners (with/without Subsidy)	#	2	2	2
Loans:				
Rehabilitation Applications Distributed	#	193	230	250
Applications Received	#	112	150	150
Rehabilitation Loans Closed	#	38	40	30
Dollar Volume Closed	\$	2,569,342	3,000,000	2,380,000
Site Inspections Conducted	#	534	600	650
Rehabilitation Work Started	#	28	35	45
Rehabilitation Work Completed	#	21	30	40
Down Payment Loans Closed	#	34	40	0
Dollar Volume Closed	\$	1,180,000	2,000,000	0

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	71.00	71.00	71.00	0.00	71.00
Temporary FTE	5.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	76.00	73.00	73.00	0.00	73.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,950,512	\$ 3,313,368	\$ 2,987,426	\$ 0	\$ 2,987,426
Current Expenses	50,341,554	49,602,998	47,941,956	0	47,941,956
Equipment	0	27,000	34,000	0	34,000
Total	\$ 53,292,066	\$ 52,943,366	\$ 50,963,382	\$ 0	\$ 50,963,382

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 400,562	\$ 461,000	\$ 385,968	\$ 0	\$ 385,968
Rental Assistance Fund	198,516	233,000	233,000	0	233,000
Community Development Fund	171,794	166,184	172,090	0	172,090
Special Projects Fund	50,000	107,672	95,420	0	95,420
Federal Grants Fund	1,216,548	2,000,000	0	0	0
Housing & Comm Dev Rehab Fund	7,452,361	3,074,084	2,447,592	0	2,447,592
Housing & Comm Dev Sec 8 Fund	43,802,285	46,901,426	47,629,312	0	47,629,312
Total	\$ 53,292,066	\$ 52,943,366	\$ 50,963,382	\$ 0	\$ 50,963,382

Department of Community Services

Community Based Development

Program Description

The Community Based Development Division (CBDD) addresses the shelter and service needs of the City's residents who have special needs through the Community Development Block Grant (CDBG), HOME Investment Partnership Act, Emergency Shelter Grants (ESG), Housing Opportunities for Persons with AIDS (HOPWA) and Continuum of Care programs. This is accomplished through grants and loans to nonprofit agencies that, in turn, provide services and shelter to our special needs population, including persons experiencing homelessness, abused spouses, elderly and disabled, troubled youth, and persons with HIV/AIDS. Other functions of CBDD include administration of the City's Fair Housing Program, Limited English Proficiency (LEP) plan, administration of housing and community development projects, and continuing coordination of tenant outreach and revitalization activities pertaining to the City's Ewa Villages project. The division administers leases of 58 city-owned properties to nonprofit organizations providing shelter and services to low and moderate income and special needs individuals and families. The division continues to assist in the development of affordable rental housing through nonprofit developers and also assists with the development of the City's affordable housing policy.

CBDD staff will pursue its ongoing efforts to assist remaining former plantation tenants in Ewa Villages to secure permanent housing. In the area of fair housing, the division will continue its efforts to promote public awareness of federal and state fair housing laws by producing educational materials and sponsoring public education workshops for both tenant advocacy as well as housing provider groups. CBDD will issue a Request for Proposals for a long term lease and development of a City-owned parcel in Chinatown and coordinate development issues with the selected developer.

Program Highlights

The Community Based Development program budget of \$5,458,338 reflects an increase of 17.8 percent over the current fiscal year. The budgeted decrease in salaries reflects anticipated furloughs and pay adjustments. The increase in current expense is due to anticipated increases in federal grants funding for the programs administered by this division.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Clients Served with Emergency Shelter Grant Program	Persons	2,414	2,500	2,500
Clients Served by Housing Opportunities for Persons with AIDS program	Persons	343	350	350
Clients Served by Continuum of Care Grant Programs	Persons	476	489	489
Fair Housing Inquiries	Persons	146	150	150
Public Educated at Fair Housing Workshops	Persons	290	300	300
Ewa Villages Bulk Lot Sale or Other Disposition	Lots	0	0	57
City Affordable Housing & Special Needs Leases	Leases	58	59	59
Community Development Block Grant Awards	Number	17	25	18
HOME Investment Partnership Awards	Number	4	4	4
Other Grants Administered	Number	25	32	32

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	1.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	8.00	10.00	11.00	0.00	11.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 620,866	\$ 642,759	\$ 583,493	\$ 0	\$ 583,493
Current Expenses	3,966,594	3,991,683	4,874,845	0	4,874,845
Equipment	0	0	0	0	0
Total	\$ 4,587,460	\$ 4,634,442	\$ 5,458,338	\$ 0	\$ 5,458,338

SOURCE OF FUNDS

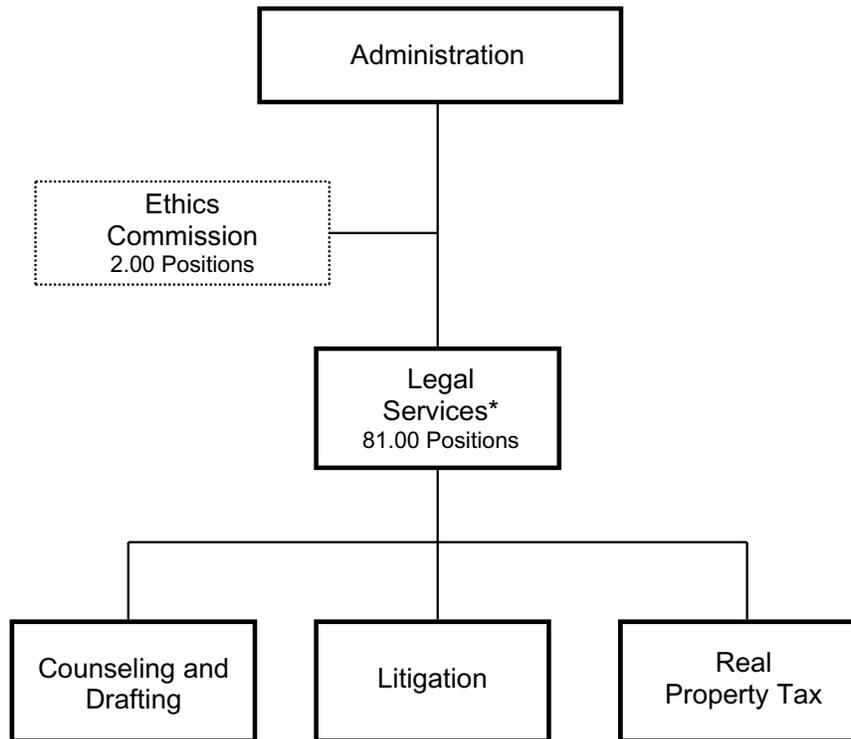
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 503,653	\$ 218,577	\$ 169,140	\$ 0	\$ 169,140
Community Development Fund	533,433	643,222	608,428	0	608,428
Federal Grants Fund	3,550,374	3,772,643	4,680,770	0	4,680,770
Total	\$ 4,587,460	\$ 4,634,442	\$ 5,458,338	\$ 0	\$ 5,458,338

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Corporation Counsel

DEPARTMENT OF THE CORPORATION COUNSEL (COR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



* The Legal Services activity includes the Administration, Counseling and Drafting, Litigation and Real Property Tax programs.

Corporation Counsel

Responsibilities

The Corporation Counsel serves as the chief legal advisor and legal representative for all city agencies, the City Council, and all officers and employees in matters relating to their official powers and duties. The department represents the City in all legal proceedings and performs all other legal services.

Mission Statement

To meet the diverse legal needs of its clients, by advising its clients proactively, and by effectively representing and litigating their interests, while maintaining the highest standards of professionalism and ethics.

Goals and Objectives

1. Work proactively with departments to reduce liability that may arise from day-to-day operations.
2. Deliver quality legal services in a responsive and efficient manner.
3. Establish and maintain solid attorney-client relationships.
4. Maximize the intake of real property tax revenues by vigorously defending assessments and expeditiously resolving tax appeals.

Budget Initiatives and Highlights

The department's proposed budget of \$9,040,952 reflects a 5.2% percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The decrease in current expense is primarily due to decreased funding for consultant services. The proposed funding will enable the department to continue to:

- Provide legal advice regarding diverse issues arising from the City's rail transit project, using the cross-divisional talents of a transit team of deputies with expertise in different areas of law.
- Assist other city departments with standardizing contract forms, and review procedures to help streamline the procurement process.
- Develop and expand a form bank of standardized forms and procedural guidelines for use by all deputies and staff to streamline handling of matters and cases.
- Negotiate and/or litigate with federal and state regulators regarding the City's wastewater system.
- Continue to improve and expand the newly implemented caselogging, timekeeping and case management system with contract management enhancements.
- Assist city departments with the development of policies and procedures regarding construction change orders and other construction-related issues, including those related to wastewater/sewer projects.
- Emphasize and provide professional development and training for Corporation Counsel deputies.
- Support city departments in their effort to consolidate collection procedures.

Fiscal Sustainability

	<u>Target Year</u>
Goal 1: <u>Cost Containment</u>	
Initiative 1: Continue to improve and expand the newly implemented caselogging, timekeeping, and case management system with contract management enhancements to control outside counsel and consultant fees and costs..	FY 2011
Initiative 2: Work with other city departments and project management office to reduce operational costs.	FY 2011
Goal 2: <u>Develop Supplemental Sources of Revenue</u>	
Initiative 1: Work independently and/or with other city departments to pursue and expend federal and other grants/funding.	FY 2011
Initiative 2: Pursue collection matters and lawsuits/claims on behalf of the City.	FY 2011

Corporation Counsel

Corporation Counsel

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	78.00	83.00	83.00	0.00	83.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	78.00	83.00	83.00	0.00	83.00

EXPENDITURES BY PROGRAM					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Legal Services	\$ 6,332,693	\$ 9,324,916	\$ 8,846,223	\$ 0	\$ 8,846,223
Ethics Commission	207,188	209,027	194,729	0	194,729
Total	\$ 6,539,881	\$ 9,533,943	\$ 9,040,952	\$ 0	\$ 9,040,952

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 4,775,170	\$ 5,357,779	\$ 5,252,240	\$ 0	\$ 5,252,240
Current Expenses	1,764,711	4,176,164	3,788,712	0	3,788,712
Equipment	0	0	0	0	0
Total	\$ 6,539,881	\$ 9,533,943	\$ 9,040,952	\$ 0	\$ 9,040,952

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 6,117,419	\$ 7,504,551	\$ 6,897,027	\$ 0	\$ 6,897,027
Sewer Fund	364,712	460,793	432,996	0	432,996
Liquor Commission Fund	57,750	137,293	142,644	0	142,644
Transit Fund	0	1,431,306	1,568,285	0	1,568,285
Total	\$ 6,539,881	\$ 9,533,943	\$ 9,040,952	\$ 0	\$ 9,040,952

Legal Services

Program Description

This activity includes counseling and drafting, litigation and real property tax support.

COUNSELING AND DRAFTING

The Counseling and Drafting Division drafts and reviews ordinances and resolutions, state legislation, and legal documents, and renders oral and written legal opinions to the Mayor, City Council and all city departments. Counseling and Drafting deputies attend all City Council and committee meetings, city department meetings, and the meetings of city boards and commissions, and represent the City before all courts and tribunals of the State in matters not related to personal injury and property damage.

LITIGATION

The Litigation Division represents the City and County of Honolulu and its employees (acting in the course and scope of their employment) before all of the courts in the State of Hawaii; processes and litigates personal injury and property damage claims by or against the City; and seeks collections for monies owed to the City for various services rendered by the City.

REAL PROPERTY TAX

The Real Property Tax Division was created in 1995 to maximize intake of real property tax revenues to the City and County of Honolulu expeditiously; to assume management of cases; and to vigorously defend the City against real property tax appeals brought before the Tax Appeal Court. This division also provides legal advice and support to the Real Property Assessment Division in the Department of Budget and Fiscal Services.

Program Highlights

The Legal Services program budget of \$8,846,223 reflects a decrease of 5.1 percent from the prior fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The decrease in current expense is primarily due to reduced funding for consultant services.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Counseling and Drafting Cases and Opinions (Total Workload)	#	12,353	13,000	13,500
Litigation Cases (Total Cases)	#	4,030	4,100	4,200
Real Property Tax Appeals and Matters (Total Cases)	#	204	250	300

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	76.00	81.00	81.00	0.00	81.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	76.00	81.00	81.00	0.00	81.00

Corporation Counsel

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 4,641,430	\$ 5,218,567	\$ 5,126,804	\$ 0	\$ 5,126,804
Current Expenses	1,691,263	4,106,349	3,719,419	0	3,719,419
Equipment	0	0	0	0	0
Total	\$ 6,332,693	\$ 9,324,916	\$ 8,846,223	\$ 0	\$ 8,846,223

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 5,910,231	\$ 7,295,524	\$ 6,702,298	\$ 0	\$ 6,702,298
Sewer Fund	364,712	460,793	432,996	0	432,996
Liquor Commission Fund	57,750	137,293	142,644	0	142,644
Transit Fund	0	1,431,306	1,568,285	0	1,568,285
Total	\$ 6,332,693	\$ 9,324,916	\$ 8,846,223	\$ 0	\$ 8,846,223

Corporation Counsel

Ethics Commission

Program Description

This activity renders advice on ethics to city personnel, the public and the media; investigates complaints of violations of the ethics laws; recommends discipline to appointing authorities for violations of the ethics laws; is authorized to impose civil fines for ethics violations by elected and appointed officers; develops and implements educational programs, including mandatory ethics training and retraining for all supervisory personnel, elected officers and board and commission members; recommends legislation before the Council and the Legislature; develops guidelines about the standards of conduct; reviews and maintains financial disclosure statements of city officials with significant discretionary authority; and regulates lobbying and lobbyists.

Program Highlights

The Ethics Commission program budget of \$194,729 reflects a 6.8 decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Besides maintaining its workload in training, advising and the increased demand to investigate and enforce complaints of ethical misconduct, the Commission will be using its ethics survey and information from all city agencies for strategic planning.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Requests for advice/ informal advice rendered	#	290/255	350/315	400/365
Complaints investigated	#	77	90	100
Formal advisory opinions rendered	#	6	6	6
Commission meetings	#	9	10	11
Financial disclosure statements reviewed	#	470	470	470
Lobbyists registered	#	94	90	90
Lobbyist clients represented	#	82	100	100
Lobbyist annual reports reviewed	#	79	100	100
Legislation proposed or testified on	#	5	10	8
New employee ethics orientation training	#	446	350	350
Mandatory ethics training	#	258	600	400
Mandatory ethics retraining	#	232	300	700
Specialized ethics training	#	142	200	300
Website hits	#	8,424	10,000	11,500
Newsletters	#	2	3	3
Publications	#	0	1	1

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	2.00	2.00	2.00	0.00	2.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	2.00	2.00	2.00	0.00	2.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 133,740	\$ 139,212	\$ 125,436	\$ 0	\$ 125,436
Current Expenses	73,448	69,815	69,293	0	69,293
Equipment	0	0	0	0	0
Total	\$ 207,188	\$ 209,027	\$ 194,729	\$ 0	\$ 194,729

Corporation Counsel

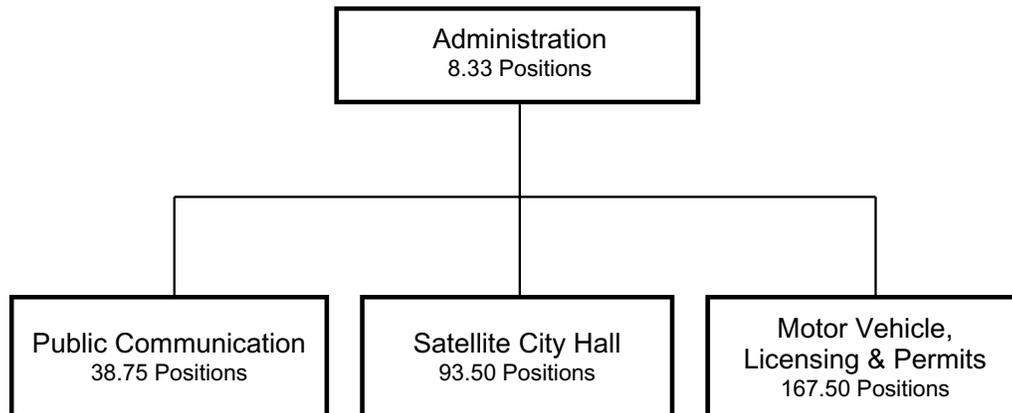
SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 207,188	\$ 209,027	\$ 194,729	\$ 0	\$ 194,729
Total	\$ 207,188	\$ 209,027	\$ 194,729	\$ 0	\$ 194,729

Corporation Counsel

Department of Customer Services

DEPARTMENT OF CUSTOMER SERVICES (CSD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Department of Customer Services

Responsibilities

The Department of Customer Services is responsible for providing the public with information about city programs, administering the Motor Vehicle Licensing and Permit program, and operating satellite city halls and driver licensing stations island wide.

Mission Statement

To provide the highest quality of service to the public, whether the interaction be in person, on the phone, or electronic.

Goals and Objectives

As the public's link to city and county government, the Customer Services Department strives to provide courteous and efficient service by:

1. Increasing the variety of transactions offered at the various CSD service centers around Oahu.
2. Improving the service centers to facilitate one-stop service.
3. Automating processes to increase efficiency and convenience.
4. Educating the public on available electronic-based services so that more transactions can occur *on-line* instead of *in-line*.
5. Cross training staff to improve processing capability.

Budget Initiatives and Highlights

The department's proposed budget is \$21,288,588 which reflects a 4.3 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The increase in current expenses is primarily due to an increase in the cost of issuing drivers licenses and consultant services to update the City's record retention program.

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Vehicle Registration Processing (Mail-in)	Days	4	3	3
Vehicle Registration Processing (SCH)	Minutes	9	9	9
Driver License Issuance Time	Minutes	25	40	50

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	298.00	298.00	298.00	0.00	298.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	10.08	10.08	10.08	0.00	10.08
Total	308.08	308.08	308.08	0.00	308.08

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 501,583	\$ 526,822	\$ 465,112	\$ 0	\$ 465,112
Public Communication	1,983,066	2,077,384	1,922,192	0	1,922,192
Satellite City Hall	4,205,414	4,388,336	4,132,491	0	4,132,491
Motor Vehicle, Licensing and Permits	13,551,012	15,242,337	14,768,793	0	14,768,793
Total	\$ 20,241,075	\$ 22,234,879	\$ 21,288,588	\$ 0	\$ 21,288,588

Department of Customer Services

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 12,282,982	\$ 12,926,527	\$ 11,694,390	\$ 0	\$ 11,694,390
Current Expenses	7,929,974	9,292,352	9,594,198	0	9,594,198
Equipment	28,119	16,000	0	0	0
Total	\$ 20,241,075	\$ 22,234,879	\$ 21,288,588	\$ 0	\$ 21,288,588

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 18,104,328	\$ 19,394,437	\$ 18,541,786	\$ 0	\$ 18,541,786
Highway Beautification Fund	2,093,468	2,792,067	2,704,487	0	2,704,487
Special Projects Fund	43,279	48,375	42,315	0	42,315
Total	\$ 20,241,075	\$ 22,234,879	\$ 21,288,588	\$ 0	\$ 21,288,588

Customer Services

Administration

Program Description

The Director and the Department Administration provide policy guidance, direction, and administrative support to the City's public communications programs and its service delivery centers. These include the Public Communications, Satellite City Halls and Motor Vehicle Licensing and Permits Divisions.

Program Highlights

The Administration program's proposed budget of \$465,112 reflects an 11.7 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.33	0.33	0.33	0.00	0.33
Total	8.33	8.33	8.33	0.00	8.33

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 424,163	\$ 419,291	\$ 393,792	\$ 0	\$ 393,792
Current Expenses	77,420	107,531	71,320	0	71,320
Equipment	0	0	0	0	0
Total	\$ 501,583	\$ 526,822	\$ 465,112	\$ 0	\$ 465,112

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 501,583	\$ 526,822	\$ 465,112	\$ 0	\$ 465,112
Total	\$ 501,583	\$ 526,822	\$ 465,112	\$ 0	\$ 465,112

Department of Customer Services

Public Communication

Program Description

This program supports the City's public communication efforts. The Administration Section of this program is responsible for coordinating and issuing permits for events on the Civic Center grounds that do not have an admission charge. The Public Communications staff provides written information in the form of news releases and letters, responds to telephone and email inquiries, posts information on the City's website and produces material for broadcast. They also provide in-house graphic design and audiovisual services to the Executive branch. Additionally, photographic services are provided to both the Executive and Legislative branches. The Complaint staff receives, logs, tracks and responds to complaints. Others staff the Municipal Library and bookstore, maintain the city archives and operate the print shop.

Program Highlights

The proposed budget of \$1,922,192 reflects a 7.5 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The budget also includes \$100,000 for a consultant to update the record retention schedule for city agencies.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Information Calls Received	#	62,000	60,000	60,000
Written Assignments	#	900	1,000	1,000
Photographs Distributed	#	25,000	10,000	10,000
Video Programming Hours	#	134	125	125
Complaint Actions Processed	#	15,866	16,437	16,128
Books/Magazines Loaned	#	2,032	2,100	2,100
Scanned images	#	500,000	500,000	500,000
Archives and Records Center Pulls	#	628	650	650
Images of City Records Microfilmed	#	406,235	1,037,758	1,102,000
Bookstore Publications Sold	#	1,546	3,000	3,250
Graphic Projects	#	866	900	950
Printing Projects	#	1,086	1,100	1,200
Bindery Projects	#	768	800	800
Printing Impressions	#	9,645,413	10 Mil	10.25 Mil

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	35.00	35.00	35.00	0.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.75	3.75	3.75	0.00	3.75
Total	38.75	38.75	38.75	0.00	38.75

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,735,678	\$ 1,779,412	\$ 1,564,594	\$ 0	\$ 1,564,594
Current Expenses	240,643	297,972	357,598	0	357,598
Equipment	6,745	0	0	0	0
Total	\$ 1,983,066	\$ 2,077,384	\$ 1,922,192	\$ 0	\$ 1,922,192

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,939,787	\$ 2,029,009	\$ 1,879,877	\$ 0	\$ 1,879,877
Special Projects Fund	43,279	48,375	42,315	0	42,315
Total	\$ 1,983,066	\$ 2,077,384	\$ 1,922,192	\$ 0	\$ 1,922,192

Department of Customer Services

Satellite City Hall

Program Description

This program operates Satellite City Halls island wide: Ala Moana, Fort Street Mall, Hawaii Kai, Kailua, Kalihi-Kapalama, Kapolei, Pearlridge, Wahiawa, Waianae, and Windward City.

Satellite City Halls offer community members the convenience to transact city business without having to leave their neighborhood. Among the many services offered are motor vehicle registration; camping and disabled parking permits; water bill and real property tax payments; purchase of monthly bus passes; dog, moped and bicycle licenses; and information about various government programs.

Program Highlights

The proposed budget for the Satellite City Hall program of \$4,132,491 reflects a decrease of 5.8 percent from the current fiscal year. The decrease is primarily in salaries due to anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Walk-in Customers Served	#	1,066,844	1,056,000	1,067,000
Transactions Handled	#	901,276	892,300	901,200
Money Collected	\$	128,277,328	127,000,000	128,270,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	91.00	91.00	91.00	0.00	91.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.50	2.50	2.50	0.00	2.50
Total	93.50	93.50	93.50	0.00	93.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 3,501,380	\$ 3,709,924	\$ 3,478,124	\$ 0	\$ 3,478,124
Current Expenses	682,660	662,412	654,367	0	654,367
Equipment	21,374	16,000	0	0	0
Total	\$ 4,205,414	\$ 4,388,336	\$ 4,132,491	\$ 0	\$ 4,132,491

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 4,205,414	\$ 4,388,336	\$ 4,132,491	\$ 0	\$ 4,132,491
Total	\$ 4,205,414	\$ 4,388,336	\$ 4,132,491	\$ 0	\$ 4,132,491

Motor Vehicle, Licensing and Permits

Program Description

This program processes motor vehicle, trailer, bicycle, moped and animal registrations; issues driver and business licenses; administers and enforces the periodic motor vehicle inspection program; administers the reconstructed vehicle program; investigates taxicab and vehicle inspection violations; administers the derelict and abandoned vehicle programs; issues other permits for such items as disabled parking, general newsstands, and publication dispensing racks in the Waikiki area; and administers the Animal Care & Control, the Spay/Neuter Certificate and Crowing Rooster contracts.

Program Highlights

The proposed budget of \$14,768,793 reflects a 3.1 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The increase in current expenses provides funding for the additional cost of issuing drivers licenses due to increased requirements.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Transactions Per Employee	#	10,152	9,975	9,950
Total MVLP Transactions	#	1,572,147	1,545,000	1,540,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	164.00	164.00	164.00	0.00	164.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.50	3.50	3.50	0.00	3.50
Total	167.50	167.50	167.50	0.00	167.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 6,621,761	\$ 7,017,900	\$ 6,257,880	\$ 0	\$ 6,257,880
Current Expenses	6,929,251	8,224,437	8,510,913	0	8,510,913
Equipment	0	0	0	0	0
Total	\$ 13,551,012	\$ 15,242,337	\$ 14,768,793	\$ 0	\$ 14,768,793

SOURCE OF FUNDS

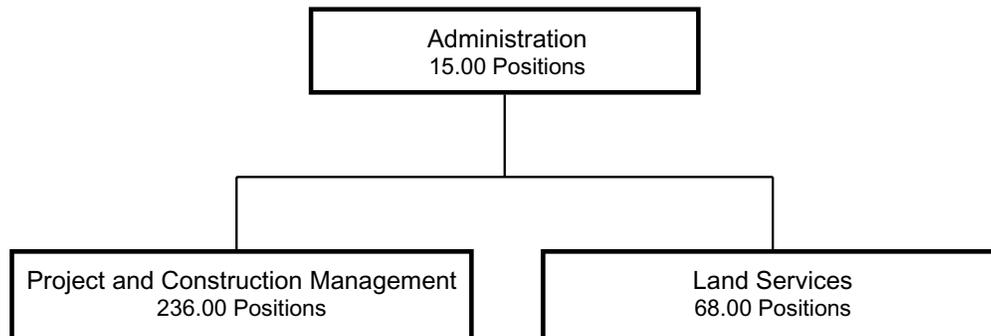
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 11,457,544	\$ 12,450,270	\$ 12,064,306	\$ 0	\$ 12,064,306
Highway Beautification Fund	2,093,468	2,792,067	2,704,487	0	2,704,487
Total	\$ 13,551,012	\$ 15,242,337	\$ 14,768,793	\$ 0	\$ 14,768,793

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Department of Design and Construction

DEPARTMENT OF DESIGN AND CONSTRUCTION (DDC) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Department of Design and Construction

Responsibilities

The Department of Design and Construction is the central agency responsible for execution of the City's Capital Improvement Program (CIP). It is responsible for coordinating the project planning, design, and construction management of CIP projects including, among others, infrastructure and facilities for wastewater, roads and drainage, parks, fire, police, emergency services, customer services, finance, and planning and permitting. The department also performs land survey and land acquisition in support of all city agencies. In addition, it develops long-range energy conservation projects for general government office buildings.

Mission Statement

The Department of Design and Construction provides planning, land acquisition, design, construction and inspection for public facilities of the City and County of Honolulu by effectively and efficiently coordinating, managing and administering all available resources.

Goals and Objectives

1. To deliver the most effective and efficient service as possible to the community and to the agencies of the City and County of Honolulu.
2. To carry a project from the project planning phase through the construction phase, and complete them in a coordinated manner by integrating input from users and effectively using departmental resources, consultants and other agencies that serve the department.
3. To maximize the use of available fiscal and human resources.
4. To prioritize projects to ensure efficient use of funds and staff services.

Budget Initiatives and Highlights

The proposed budget of \$21,504,070 reflects a 10.3 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The budget also reflects reduced funding for rentals of buildings and for the transfer of bridge inspections to the capital budget.

The budget also provides sewer funding of \$1,892,953 to cover wastewater-related capital project management expenses, which include salary and current expenses, and transit funding of \$305,000 for transit-related land acquisition services.

Fiscal Sustainability

	Target Year
Goal 1: <u>Promote Energy Conservation</u>	
Initiative 1: Enhance efficiency through energy conservation throughout city-owned facilities by identifying facilities and developing long range plans to decrease energy use by 10% compared to FY 2005 baseline	2015

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	319.00	319.00	319.00	0.00	319.00
Temporary FTE	2.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	321.00	319.00	319.00	0.00	319.00

Department of Design and Construction

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 960,040	\$ 972,344	\$ 918,216	\$ 0	\$ 918,216
Project and Construction Management	17,197,672	20,311,010	18,249,866	0	18,249,866
Land Services	2,242,961	2,683,940	2,335,988	0	2,335,988
Total	\$ 20,400,673	\$ 23,967,294	\$ 21,504,070	\$ 0	\$ 21,504,070

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 10,413,700	\$ 12,680,392	\$ 10,961,287	\$ 0	\$ 10,961,287
Current Expenses	9,982,446	11,286,902	10,542,783	0	10,542,783
Equipment	4,527	0	0	0	0
Total	\$ 20,400,673	\$ 23,967,294	\$ 21,504,070	\$ 0	\$ 21,504,070

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 14,131,189	\$ 15,848,078	\$ 14,405,085	\$ 0	\$ 14,405,085
Highway Fund	5,092,273	5,881,346	4,901,032	0	4,901,032
Sewer Fund	696,040	1,292,870	1,892,953	0	1,892,953
Transit Fund	0	305,000	305,000	0	305,000
Community Development Fund	42,054	0	0	0	0
Special Projects Fund	14,500	0	0	0	0
Federal Grants Fund	424,617	640,000	0	0	0
Total	\$ 20,400,673	\$ 23,967,294	\$ 21,504,070	\$ 0	\$ 21,504,070

Design and Construction

Administration

Program Description

This program plans, directs and coordinates the activities of the Department of Design and Construction. It provides the department with administrative services support, including personnel management, CIP and operating budget preparation, administrative reports and records management, council and legislative tracking, and project tracking and reporting.

Program Highlights

The Administration program will continue to plan, direct and coordinate the activities of the department.

The proposed operating budget of \$918,216 reflects a 5.6 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
POSITIONS AUTHORIZED	#	321	319	319
TOTAL EMPLOYEES	#	235	247	247
Civil Service (Net Over Retirements/Transfers Out)	#	228	240	240
Personal Services Contracts	#	7	7	7
STAFFING LEVEL	%	73.0	77.0	77.0

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	15.00	15.00	15.00	0.00	15.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.00	15.00	15.00	0.00	15.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 863,043	\$ 865,305	\$ 813,177	\$ 0	\$ 813,177
Current Expenses	96,997	107,039	105,039	0	105,039
Equipment	0	0	0	0	0
Total	\$ 960,040	\$ 972,344	\$ 918,216	\$ 0	\$ 918,216

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 950,235	\$ 960,942	\$ 907,734	\$ 0	\$ 907,734
Sewer Fund	9,805	11,402	10,482	0	10,482
Total	\$ 960,040	\$ 972,344	\$ 918,216	\$ 0	\$ 918,216

Department of Design and Construction

Project and Construction Management

Program Description

This program oversees the activities relating to capital improvements to various city facilities to include roads, wastewater collection and treatment system, bridges, municipal buildings, fire and police stations, emergency services facilities, parks facilities, enterprise facilities such as the zoo and golf courses, and street lighting.

Activities include in-house preparation of architectural and engineering design plans as well as outsourcing professional design work to private consulting firms. Other activities include reviewing subdivision plans and plans for facilities to be dedicated to the City and for compliance with city standards.

Also managed are construction and inspection activities for all programs within the department.

Program Highlights

The proposed budget of \$18,249,866 reflects a 10.1 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The budget also reflects reduced funding for rentals of buildings and for the transfer of bridge inspections to the capital budget.

Sewer funding of \$1,866,194 is provided to cover wastewater-related capital project management expenses, which include salary and current expenses. The increase in funding is needed to improve the efficiency of the Wastewater Division to meet the anticipated increase in sewer projects and legal mandates.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
PROJECTS ENCUMBERED:				
Planning and Design	#	134	130	131
Construction	#	108	98	101
VALUE OF PROJECTS ENCUMBERED:				
Planning and Design	\$	43M	29M	53M
Construction	\$	249M	297M	217M
PROJECTS COMPLETED	#	81	136	100
VALUE OF PROJECTS COMPLETED	\$	186M	293M	200M

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	236.00	236.00	236.00	0.00	236.00
Temporary FTE	2.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	238.00	236.00	236.00	0.00	236.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 7,376,946	\$ 9,203,650	\$ 7,879,018	\$ 0	\$ 7,879,018
Current Expenses	9,816,199	11,107,360	10,370,848	0	10,370,848
Equipment	4,527	0	0	0	0
Total	\$ 17,197,672	\$ 20,311,010	\$ 18,249,866	\$ 0	\$ 18,249,866

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 11,126,960	\$ 12,718,774	\$ 11,661,932	\$ 0	\$ 11,661,932
Highway Fund	4,928,867	5,688,697	4,721,740	0	4,721,740
Sewer Fund	675,174	1,263,539	1,866,194	0	1,866,194
Community Development Fund	42,054	0	0	0	0
Federal Grants Fund	424,617	640,000	0	0	0
Total	\$ 17,197,672	\$ 20,311,010	\$ 18,249,866	\$ 0	\$ 18,249,866

Design and Construction

Department of Design and Construction

Land Services

Program Description

This program conducts land surveys, title searches, appraisals, negotiations and acquisition of real property and easements for all city projects.

Program Highlights

The proposed budget of \$2,335,988 reflects a 13.0 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

The program continues to conduct about 900 real property title searches for the Department of Planning and Permitting (DPP), resulting in estimated annual savings to DPP of \$25,000 - \$30,000.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Title Searches	#	1,536	2,000	2,000
Negotiations	#	1,163	1,500	1,750
Documents	#	92	175	250
Private Subdivision Dedications	#	47	60	60
Field Surveys	#	457	600	600
Parcel and Land Court Maps	#	120	200	200
Parcels Acquired	#	322	475	500
Descriptions	#	386	450	500
Topographic Maps	#	121	175	175
Property Appraisals	#	292	450	450

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	68.00	68.00	68.00	0.00	68.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	68.00	68.00	68.00	0.00	68.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,173,711	\$ 2,611,437	\$ 2,269,092	\$ 0	\$ 2,269,092
Current Expenses	69,250	72,503	66,896	0	66,896
Equipment	0	0	0	0	0
Total	\$ 2,242,961	\$ 2,683,940	\$ 2,335,988	\$ 0	\$ 2,335,988

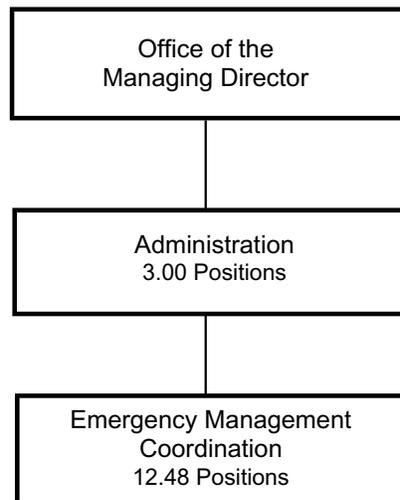
SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,053,994	\$ 2,168,362	\$ 1,835,419	\$ 0	\$ 1,835,419
Highway Fund	163,406	192,649	179,292	0	179,292
Sewer Fund	11,061	17,929	16,277	0	16,277
Transit Fund	0	305,000	305,000	0	305,000
Special Projects Fund	14,500	0	0	0	0
Total	\$ 2,242,961	\$ 2,683,940	\$ 2,335,988	\$ 0	\$ 2,335,988

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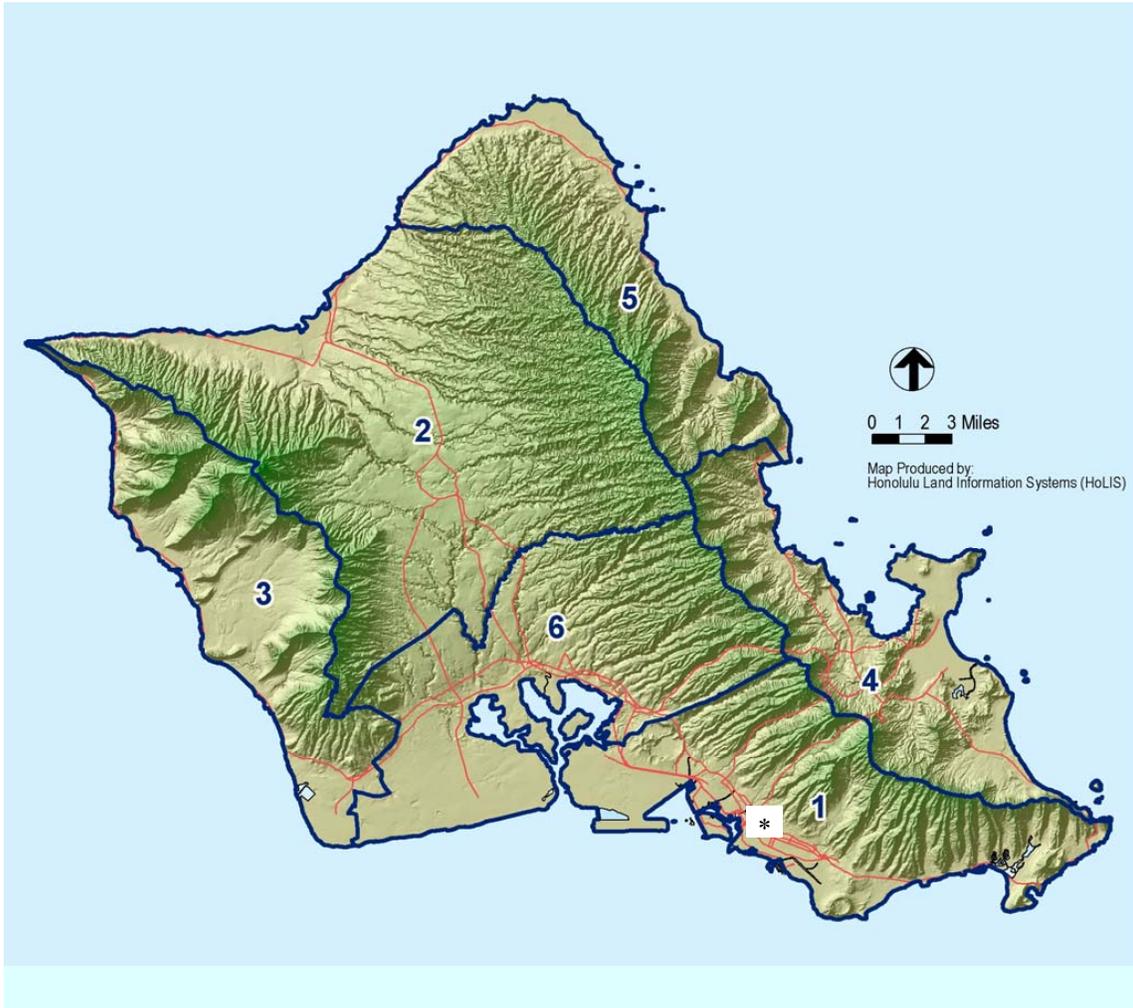
Department of Emergency Management

DEPARTMENT OF EMERGENCY MANAGEMENT (DEM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



DEPARTMENT OF EMERGENCY MANAGEMENT
(DEM)
EMERGENCY OPERATING DISTRICTS



- * CITY EOC FRANK F. FASI MUNICIPAL BUILDING
- DISTRICT 1 HONOLULU — EAST OAHU
- DISTRICT 2 NORTH SHORE — CENTRAL OAHU
- DISTRICT 3 WAIANAE — WEST OAHU
- DISTRICT 4 KAILUA — KANEOHE
- DISTRICT 5 KAHUKU — NORTHEAST OAHU
- DISTRICT 6 SOUTH CENTRAL OAHU

Department of Emergency Management

Responsibilities

The Department of Emergency Management coordinates the City's emergency management operations with state, federal (including military), and non-government agencies to mitigate, prepare for, respond to, and recover from various types of peacetime, natural, technological or other disaster emergencies. The department maintains a high level of readiness, prepares and updates contingency plans, and expands awareness of response programs to meet emergency needs.

Mission Statement

To develop, prepare for, and under disaster or emergency situations, assist in the implementation of emergency management plans and programs to protect and enhance the public health, safety and welfare of our residents and visitors.

Goals and Objectives

1. To continue to educate organizations, corporations, educational groups and the general population on disaster awareness and preparedness.
2. To expand and improve emergency shelter operations for Oahu residents and visitors during major disasters.
3. To coordinate and incorporate federal Department of Homeland Security plans, programs, training, exercises and grants for the City.
4. To continue to expand and improve strategic communications and warning capabilities.
5. To continue to develop and expand Citizen Corps programs with departmental response forces and other volunteer organizations.

Budget Initiatives and Highlights

The proposed budget totals \$1,419,078, which reflects an 11.1 percent increase over the current fiscal year. The increase is primarily due to resources required for the Asia-Pacific Economic Cooperation (APEC) Leaders' Meeting to be held in Honolulu in November 2011. The Department of Emergency Management continues to develop an organization capable of accomplishing the emergency management mission for the City and County of Honolulu by applying for various grants.

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Under development and review				

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	12.48	12.48	12.48	0.00	12.48
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Emergency Management Coordination	\$ 14,273,578	\$ 1,277,104	\$ 1,144,078	\$ 0	\$ 1,144,078
APEC Costs for DEM	0	0	275,000	0	275,000
Total	\$ 14,273,578	\$ 1,277,104	\$ 1,419,078	\$ 0	\$ 1,419,078

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 917,122	\$ 906,619	\$ 769,708	\$ 0	\$ 769,708
Current Expenses	6,098,502	370,485	449,370	0	449,370
Equipment	7,257,954	0	200,000	0	200,000
Total	\$ 14,273,578	\$ 1,277,104	\$ 1,419,078	\$ 0	\$ 1,419,078

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,272,724	\$ 1,028,647	\$ 1,215,974	\$ 0	\$ 1,215,974
Special Projects Fund	341,990	20,025	28,120	0	28,120
Federal Grants Fund	12,658,864	228,432	174,984	0	174,984
Total	\$ 14,273,578	\$ 1,277,104	\$ 1,419,078	\$ 0	\$ 1,419,078

Department of Emergency Management

Emergency Management Coordination

Program Description

This activity formulates emergency plans and procedures; coordinates the use of all available resources for the protection of life and property in the event of disaster; provides for the continuity of government operations; coordinates operational capabilities required to sustain operations in an emergency; assesses damage to public and private property; coordinates recovery activities; provides emergency information and public education; and coordinates an active volunteer program.

Program Highlights

The proposed budget of \$1,144,078 reflects a 10.4 percent decrease from the current fiscal year. The decrease in salaries reflects anticipated furlough and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Plans/Annexes Reviewed or Under Review	#	5	5	5
Warning Sirens Maintained	#	150	160	175
New Sirens in Place/Operational	#	8	10	15
Siren Simulators Installed	#	30	30	30
Public Educational Presentations	#	80	90	100

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	12.48	12.48	12.48	0.00	12.48
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 917,122	\$ 906,619	\$ 769,708	\$ 0	\$ 769,708
Current Expenses	6,098,502	370,485	374,370	0	374,370
Equipment	7,257,954	0	0	0	0
Total	\$ 14,273,578	\$ 1,277,104	\$ 1,144,078	\$ 0	\$ 1,144,078

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,272,724	\$ 1,028,647	\$ 940,974	\$ 0	\$ 940,974
Special Projects Fund	341,990	20,025	28,120	0	28,120
Federal Grants Fund	12,658,864	228,432	174,984	0	174,984
Total	\$ 14,273,578	\$ 1,277,104	\$ 1,144,078	\$ 0	\$ 1,144,078

APEC Costs for DEM

Program Description

This activity provides funding for costs related to the Asia-Pacific Economic Cooperation (APEC) Leaders' Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$275,000 will provide that portion of the required resources to be expended in fiscal year 2011 for the Department of Emergency Management to effectively plan, coordinate and prepare for this major event.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	75,000	0	75,000
Equipment	0	0	200,000	0	200,000
Total	\$ 0	\$ 0	\$ 275,000	\$ 0	\$ 275,000

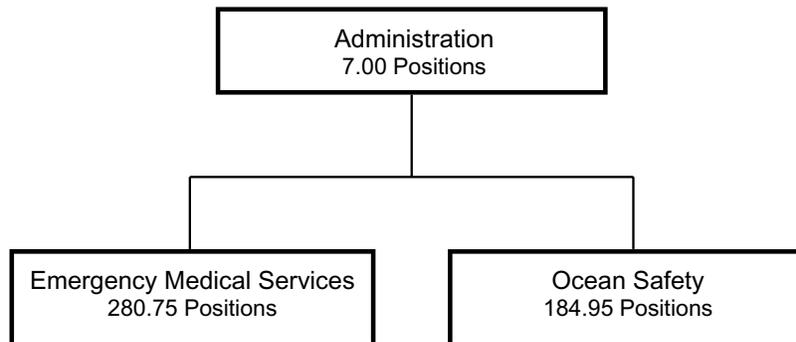
SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 0	\$ 0	\$ 275,000	\$ 0	\$ 275,000
Total	\$ 0	\$ 0	\$ 275,000	\$ 0	\$ 275,000

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Department of Emergency Services

DEPARTMENT OF EMERGENCY SERVICES (ESD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Department of Emergency Services

Responsibilities

The Department of Emergency Services is responsible for providing an effective and efficient operation via the Emergency Medical Services Division and the Ocean Safety and Lifeguard Services Division. This is achieved through providing advanced life support; pre-hospital medical response by 19 ambulance units, 24 hours a day and two Rapid Response units, 16 hours a day; disaster planning and response; and a comprehensive aquatic safety program that includes lifeguard services at 19 city beach parks, patrol and rescue activities, and response to medical cases in the beach environment. The department also performs injury prevention and public education functions.

Mission Statement

To develop programs and deliver exemplary services related to emergency medical services and lifeguard services on the island of Oahu.

Goals and Objectives

1. To provide quality emergency medical services on Oahu and continue to improve the effectiveness and efficiency of the delivery of these services.
2. To provide adequate beach protective services at Oahu's beaches with properly trained and appropriately equipped lifeguard personnel.
3. To coordinate the emergency medical services and ocean safety activities between the divisions within the department, and with other city, state, federal, and private organizations.

Budget Initiatives and Highlights

The proposed budget of \$32,898,637 reflects a decrease of 7.2 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

The budget also includes funding for the City's costs of performing the Emergency Medical Services program, which is eligible for 100% reimbursement through a contract with the State Department of Health. Staffing of ambulance stations and the scheduled replacement of existing equipment and ambulances are included in the proposed funding.

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
9-1-1 Calls Received	#	79,493	83,468	87,641
EMS Dispatched	#	60,412	63,433	66,605
EMS Transports	#	43,768	45,956	48,254
Ocean Rescues	#	1,731	1,800	1,900
Preventive Ocean Safety Actions	#	448,537	475,000	500,000

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	445.70	445.70	445.70	0.00	445.70
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	25.34	27.00	30.00	0.00	30.00
Total	471.04	472.70	475.70	0.00	475.70

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 497,193	\$ 583,152	\$ 484,056	\$ 0	\$ 484,056
Emergency Medical Services	23,505,869	25,964,817	24,128,136	0	24,128,136
Ocean Safety	8,689,858	8,904,890	8,233,893	0	8,233,893
APEC Costs for ESD	0	0	52,552	0	52,552
Total	\$ 32,692,920	\$ 35,452,859	\$ 32,898,637	\$ 0	\$ 32,898,637

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 26,437,716	\$ 28,103,239	\$ 25,997,973	\$ 0	\$ 25,997,973
Current Expenses	4,773,399	5,758,620	5,616,664	0	5,616,664
Equipment	1,481,805	1,591,000	1,284,000	0	1,284,000
Total	\$ 32,692,920	\$ 35,452,859	\$ 32,898,637	\$ 0	\$ 32,898,637

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 31,329,894	\$ 34,042,887	\$ 31,405,868	\$ 0	\$ 31,405,868
Hanauma Bay Nature Preserve Fund	776,494	770,804	851,406	0	851,406
Special Projects Fund	586,532	639,168	641,363	0	641,363
Total	\$ 32,692,920	\$ 35,452,859	\$ 32,898,637	\$ 0	\$ 32,898,637

Department of Emergency Services

Administration

Program Description

This program provides administrative support to the department in its delivery of pre-hospital emergency medical services and ocean safety and lifeguard services to the residents and visitors on the island of Oahu.

Program Highlights

The proposed budget of \$484,056 reflects a decrease of 17.0 percent from the current fiscal year. The decrease is primarily due to a reduction in salaries reflecting anticipated furloughs and pay adjustments.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 442,741	\$ 513,878	\$ 419,740	\$ 0	\$ 419,740
Current Expenses	54,452	69,274	64,316	0	64,316
Equipment	0	0	0	0	0
Total	\$ 497,193	\$ 583,152	\$ 484,056	\$ 0	\$ 484,056

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 497,193	\$ 583,152	\$ 484,056	\$ 0	\$ 484,056
Total	\$ 497,193	\$ 583,152	\$ 484,056	\$ 0	\$ 484,056

Emergency Medical Services

Program Description

Pursuant to an annual contract between the City and County of Honolulu and the State Department of Health, this program provides all Advanced Life Support (ALS) pre-hospital emergency medical care and emergency ambulance services for the public 24-hours per day, in an expeditious and efficient manner. The Emergency Medical Services (EMS) program also promotes injury prevention, public education through its Junior Paramedic Program, and disaster planning activities.

Program Highlights

The proposed budget of \$24,128,136 provides funding for emergency medical services on the island of Oahu. The State Department of Health reimburses the City and County of Honolulu for providing these services. The 7.1 percent decrease from the current fiscal year is primarily due to a reduction in salaries reflecting anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
9-1-1 Calls Received	#	79,493	83,468	87,641
EMS Dispatched	#	60,412	63,433	66,605
EMS Transports	#	43,768	45,956	48,254

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	277.75	277.75	277.75	0.00	277.75
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	6.00	0.00	6.00
Total	280.75	280.75	283.75	0.00	283.75

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 17,980,616	\$ 19,392,737	\$ 18,055,539	\$ 0	\$ 18,055,539
Current Expenses	4,109,497	5,040,080	4,812,597	0	4,812,597
Equipment	1,415,756	1,532,000	1,260,000	0	1,260,000
Total	\$ 23,505,869	\$ 25,964,817	\$ 24,128,136	\$ 0	\$ 24,128,136

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 23,505,869	\$ 25,964,817	\$ 24,128,136	\$ 0	\$ 24,128,136
Total	\$ 23,505,869	\$ 25,964,817	\$ 24,128,136	\$ 0	\$ 24,128,136

Department of Emergency Services

Ocean Safety

Program Description

This program provides comprehensive ocean safety programs, including rescue and emergency response, for the island of Oahu. It also promotes within the community an awareness of ocean safety practices through its Junior Lifeguard program, lectures, demonstrations, utilization of various media to disseminate educational information, and cooperates with other agencies to foster a comprehensive ocean safety program. Providing lifeguard services at public beaches is the major responsibility of this program.

Program Highlights

The budget of \$8,233,893 reflects a decrease of 7.5 percent from the current fiscal year and is due primarily to a reduction in salaries. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Rescues	#	1,731	1,800	1,900
First Aid – Major (EMS Called)	#	1,264	1,300	1,400
Preventive Actions	#	448,537	475,000	500,000
Public Contact	#	836,526	900,000	1,000,000
Beach Users	#	14,667,691	14,800,000	15,000,000
Beaches Supervised	#	19	19	19
Observation Stations (Lifeguard Towers)	#	37	37	37

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	160.95	160.95	160.95	0.00	160.95
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	22.34	24.00	24.00	0.00	24.00
Total	183.29	184.95	184.95	0.00	184.95

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 8,014,359	\$ 8,196,624	\$ 7,500,360	\$ 0	\$ 7,500,360
Current Expenses	609,450	649,266	709,533	0	709,533
Equipment	66,049	59,000	24,000	0	24,000
Total	\$ 8,689,858	\$ 8,904,890	\$ 8,233,893	\$ 0	\$ 8,233,893

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 7,326,832	\$ 7,494,918	\$ 6,741,124	\$ 0	\$ 6,741,124
Hanauma Bay Nature Preserve Fund	776,494	770,804	851,406	0	851,406
Special Projects Fund	586,532	639,168	641,363	0	641,363
Total	\$ 8,689,858	\$ 8,904,890	\$ 8,233,893	\$ 0	\$ 8,233,893

APEC Costs for ESD

Program Description

This activity provides funding for costs related to the Asia-Pacific Economic Cooperation (APEC) Leaders' Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$52,552 will provide that portion of the required resources to be expended in fiscal year 2011 for the Department of Emergency Services to effectively plan, coordinate and prepare for this major event.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 0	\$ 0	\$ 22,334	\$ 0	\$ 22,334
Current Expenses	0	0	30,218	0	30,218
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 52,552	\$ 0	\$ 52,552

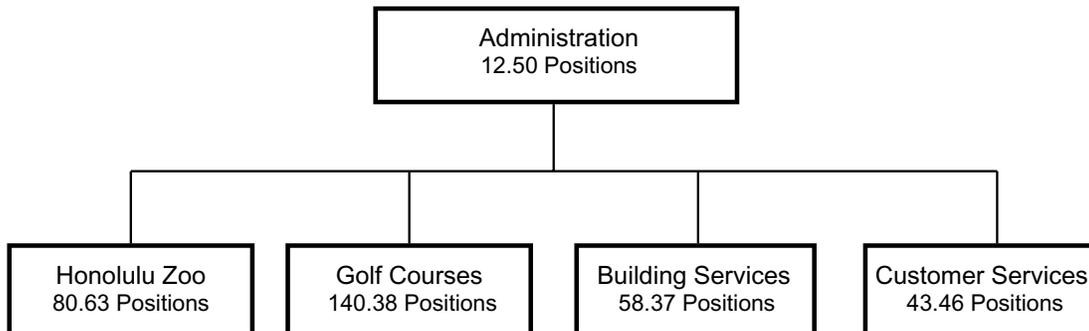
SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 0	\$ 0	\$ 52,552	\$ 0	\$ 52,552
Total	\$ 0	\$ 0	\$ 52,552	\$ 0	\$ 52,552

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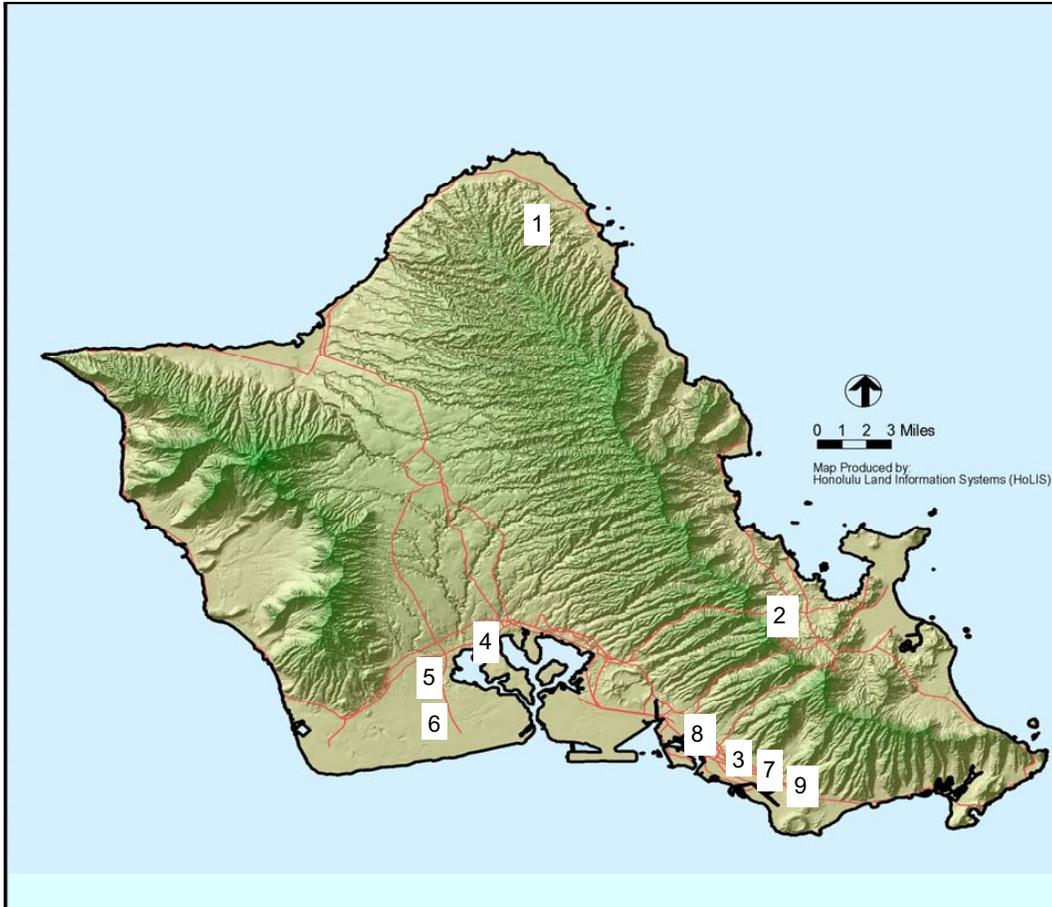
Department of Enterprise Services

DEPARTMENT OF ENTERPRISE SERVICES (DES) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



DEPARTMENT OF ENTERPRISE SERVICES
(DES)



Enterprise Services

FACILITIES LOCATIONS

- 1 KAHUKU MUNICIPAL GOLF COURSE
- 2 PALI MUNICIPAL GOLF COURSE
- 3 ALA WAI MUNICIPAL GOLF COURSE
- 4 TED MAKALENA MUNICIPAL GOLF COURSE
- 5 WEST LOCH MUNICIPAL GOLF COURSE
- 6 EWA VILLAGES MUNICIPAL GOLF COURSE
- 7 HONOLULU ZOO
- 8 NEAL S. BLAISDELL CENTER
- 9 WAIKIKI SHELL

Department of Enterprise Services

Responsibilities

The Department of Enterprise Services operates and maintains the Neal S. Blaisdell Center, Waikiki Shell, Honolulu Zoo, and all municipal golf courses. It also coordinates the preparation, administration and enforcement of citywide concession contracts.

Mission Statement

To manage and market diverse community oriented facilities and services for the use and benefit of the public; supporting cultural, recreational and educational opportunities and events towards a self-supporting basis.

Goals and Objectives

1. To decrease the General Fund subsidy of the Special Events Fund and the Golf Fund.
2. To provide excellence in service and facilities.
3. To increase public awareness of departmental programs and services via marketing and public relations.

Budget Initiatives and Highlights

The Department of Enterprise Services consolidates similar enterprise-type functions, thereby enhancing the City's ability to focus on revenue generating opportunities and create operational synergies. The proposed program budget of \$19,459,626 reflects a decrease of 5.5 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflect anticipated furloughs and pay adjustments.

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	276.00	276.00	276.00	0.00	276.00
Temporary FTE	16.93	16.93	16.93	0.00	16.93
Contract FTE	42.31	42.41	42.41	0.00	42.41
Total	335.24	335.34	335.34	0.00	335.34

EXPENDITURES BY PROGRAM					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 609,562	\$ 565,100	\$ 571,040	\$ 0	\$ 571,040
Auditoriums	5,369,263	5,628,362	5,305,088	0	5,305,088
Honolulu Zoo	5,210,533	5,301,208	4,881,541	0	4,881,541
Golf Courses	9,022,376	9,088,177	8,701,957	0	8,701,957
Total	\$ 20,211,734	\$ 20,582,847	\$ 19,459,626	\$ 0	\$ 19,459,626

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 11,307,576	\$ 12,149,084	\$ 10,913,434	\$ 0	\$ 10,913,434
Current Expenses	8,894,617	8,400,163	8,543,692	0	8,543,692
Equipment	9,541	33,600	2,500	0	2,500
Total	\$ 20,211,734	\$ 20,582,847	\$ 19,459,626	\$ 0	\$ 19,459,626

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 244,000	\$ 0	\$ 0	\$ 0	\$ 0
Zoo Animal Purchase Fund	9,541	23,000	2,500	0	2,500
Hanauma Bay Nature Preserve Fund	172	14,642	5,000	0	5,000
Golf Fund	9,195,698	9,374,545	8,955,674	0	8,955,674
Special Events Fund	10,762,323	11,170,660	10,496,452	0	10,496,452
Total	\$ 20,211,734	\$ 20,582,847	\$ 19,459,626	\$ 0	\$ 19,459,626

Department of Enterprise Services

Administration

Program Description

The Administration program directs and coordinates the programs and activities of the Blaisdell Center, Waikiki Shell, Honolulu Zoo and municipal golf courses; and coordinates the preparation, administration and enforcement of citywide concession contracts. This program provides staff and clerical support services in personnel, budgetary and organization management.

In an environment challenged by limited fiscal resources, the Administration program helps to focus departmental energies toward the maximization of revenues and optimization of resources.

Program Highlights

The Administration program budget of \$571,040 reflects a 1.1 percent increase over the current fiscal year. The increase is due to additional funding provided for filled positions.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	12.50	12.50	12.50	0.00	12.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.50	12.50	12.50	0.00	12.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 584,591	\$ 537,050	\$ 546,440	\$ 0	\$ 546,440
Current Expenses	24,971	28,050	24,600	0	24,600
Equipment	0	0	0	0	0
Total	\$ 609,562	\$ 565,100	\$ 571,040	\$ 0	\$ 571,040

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Hanauma Bay Nature Preserve Fund	172	9,642	5,000	0	5,000
Golf Fund	116,233	128,585	125,724	0	125,724
Special Events Fund	493,157	426,873	440,316	0	440,316
Total	\$ 609,562	\$ 565,100	\$ 571,040	\$ 0	\$ 571,040

Auditoriums

Program Description

The Auditoriums program manages the Blaisdell Center and the Waikiki Shell for individuals and groups to use the facilities to schedule their events at user fee rates which cover the operation. The program also provides support services such as ticketing, ushering, equipment rentals and concession operations in support of these events and at costs which collectively, with rent, cover the use of the facilities. The Auditoriums activity also provides for event set-ups, custodial services and oversight of technical systems and services for performances and events. Additionally, this program provides maintenance and security for the buildings, equipment, and grounds at the Blaisdell Center and Waikiki Shell and provides trades and maintenance support to the Honolulu Zoo and golf courses.

Program Highlights

The Auditoriums program budget of \$5,305,088 reflects a 5.7 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Also contributing to the decrease in salaries is reduced funding for non-holiday overtime pay.

Output Measures

DESCRIPTION-General Maintenance	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Building	SQ. FT	440,000	440,000	440,000
Grounds	Acres	28	28	28
PERFORMANCES: Blaisdell and Waikiki Shell	Number	964	965	975
ATTENDANCE	Number	889,846	890,000	900,000

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	68.00	68.00	68.00	0.00	68.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	34.23	33.83	33.83	0.00	33.83
Total	102.23	101.83	101.83	0.00	101.83

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 3,199,573	\$ 3,561,031	\$ 3,212,417	\$ 0	\$ 3,212,417
Current Expenses	2,169,690	2,056,731	2,092,671	0	2,092,671
Equipment	0	10,600	0	0	0
Total	\$ 5,369,263	\$ 5,628,362	\$ 5,305,088	\$ 0	\$ 5,305,088

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 85,000	\$ 0	\$ 0	\$ 0	\$ 0
Hanauma Bay Nature Preserve Fund	0	5,000	0	0	0
Golf Fund	206,089	157,783	127,993	0	127,993
Special Events Fund	5,078,174	5,465,579	5,177,095	0	5,177,095
Total	\$ 5,369,263	\$ 5,628,362	\$ 5,305,088	\$ 0	\$ 5,305,088

Department of Enterprise Services

Honolulu Zoo

Program Description

The Honolulu Zoo program plans, operates, and maintains a 42-acre integrated zoological and botanical park within the boundaries of Kapiolani Park.

The mission of the Honolulu Zoo is to inspire the stewardship of our living world by providing meaningful experiences to our guests. Pacific Tropical Island ecosystems and our traditional values of malama (caring) and ho'okipa (hospitality) are emphasized. It continuously strives to improve its animal care standards by maintaining naturalistic habitats for geological groupings of animals. The Zoo fulfills its mission by providing recreational and educational experiences to its guests in an attractive, clean and safe environment.

Program Highlights

The Honolulu Zoo program budget of \$4,881,541 reflects a decrease of 7.9 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Visitor Attendance	Number	623,034	600,000	620,000
Revenues (Including Concessions)	Million	\$2.0	\$2.9	\$3.1
Animal Specimens	Number	972	1,000	1,100
Animal Species	Number	214	220	230

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	75.50	75.50	75.50	0.00	75.50
Temporary FTE	2.28	2.28	2.28	0.00	2.28
Contract FTE	2.85	2.85	2.85	0.00	2.85
Total	80.63	80.63	80.63	0.00	80.63

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 3,171,928	\$ 3,333,976	\$ 2,972,063	\$ 0	\$ 2,972,063
Current Expenses	2,029,064	1,944,232	1,906,978	0	1,906,978
Equipment	9,541	23,000	2,500	0	2,500
Total	\$ 5,210,533	\$ 5,301,208	\$ 4,881,541	\$ 0	\$ 4,881,541

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 10,000	\$ 0	\$ 0	\$ 0	\$ 0
Zoo Animal Purchase Fund	9,541	23,000	2,500	0	2,500
Special Events Fund	5,190,992	5,278,208	4,879,041	0	4,879,041
Total	\$ 5,210,533	\$ 5,301,208	\$ 4,881,541	\$ 0	\$ 4,881,541

Golf Courses

Program Description

The Golf Course program operates and maintains six municipal golf courses – five eighteen-hole golf courses (Ala Wai, Pali, Ted Makalena, West Loch, and Ewa Villages) and one nine-hole golf course (Kahuku). This program schedules golf tournaments and accepts reservations for group and individual play via an automated reservation system; develops and enforces golf course rules and regulations; and collects and accounts for green, tournament and golf cart rental fees. The Golf Course program is also responsible for the operations of the power golf carts at the eighteen-hole courses and the rental of pull carts and golf club sets at Kahuku Golf Course. This program is responsible for renovating and maintaining the existing golf courses and for planning new municipal golf facilities. The program also monitors golf course related food and beverage, driving range and pro shop concession contracts and makes recommendations for concession contract specifications.

Program Highlights

The Golf Courses program budget of \$8,701,957 reflects a decrease of 4.2 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The increase in current expense is primarily attributed to anticipated electricity cost increases.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Acres Maintained	Acres	979	979	979
Rounds Played	Rounds	563,589	551,343	552,150
Revenues (Including Concessions)	Million	\$7.6	\$9.5	\$10.5

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	120.00	120.00	120.00	0.00	120.00
Temporary FTE	14.65	14.65	14.65	0.00	14.65
Contract FTE	5.23	5.73	5.73	0.00	5.73
Total	139.88	140.38	140.38	0.00	140.38

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 4,351,484	\$ 4,717,027	\$ 4,182,514	\$ 0	\$ 4,182,514
Current Expenses	4,670,892	4,371,150	4,519,443	0	4,519,443
Equipment	0	0	0	0	0
Total	\$ 9,022,376	\$ 9,088,177	\$ 8,701,957	\$ 0	\$ 8,701,957

SOURCE OF FUNDS

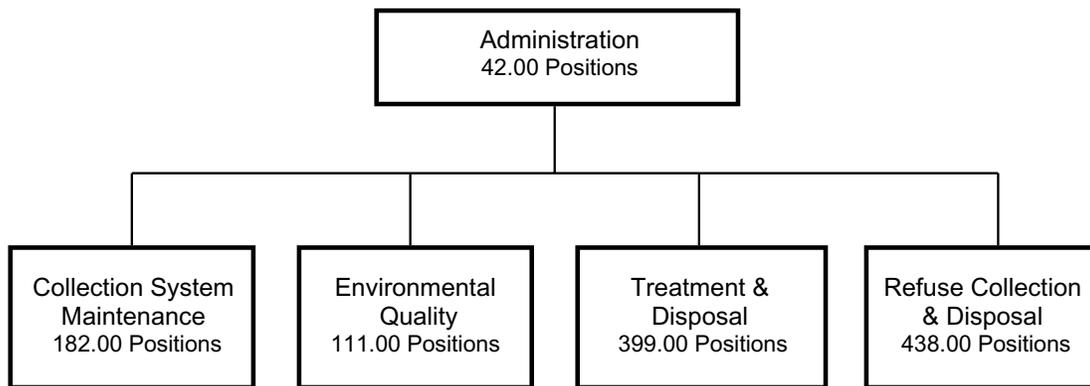
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 149,000	\$ 0	\$ 0	\$ 0	\$ 0
Golf Fund	8,873,376	9,088,177	8,701,957	0	8,701,957
Total	\$ 9,022,376	\$ 9,088,177	\$ 8,701,957	\$ 0	\$ 8,701,957

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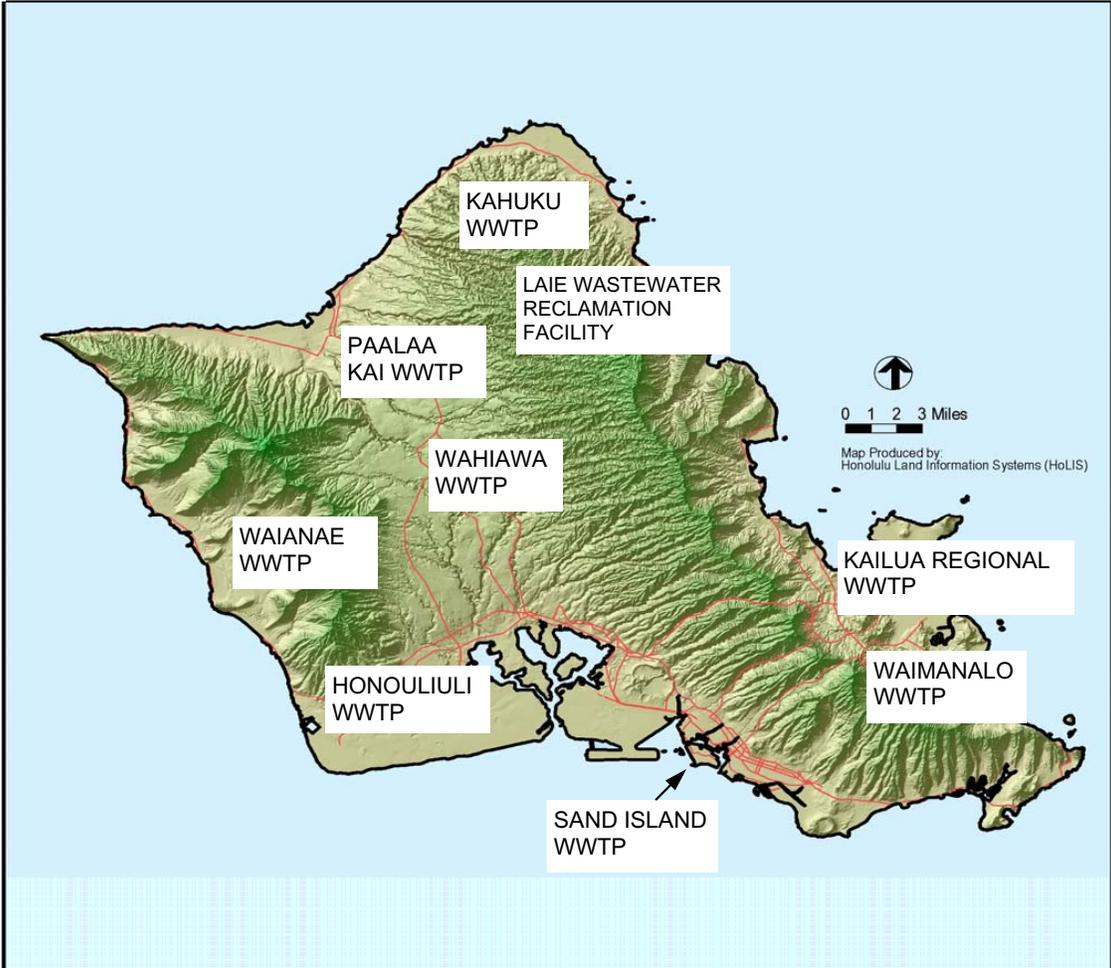
Department of Environmental Services

DEPARTMENT OF ENVIRONMENTAL SERVICES (ENV) ORGANIZATION CHART

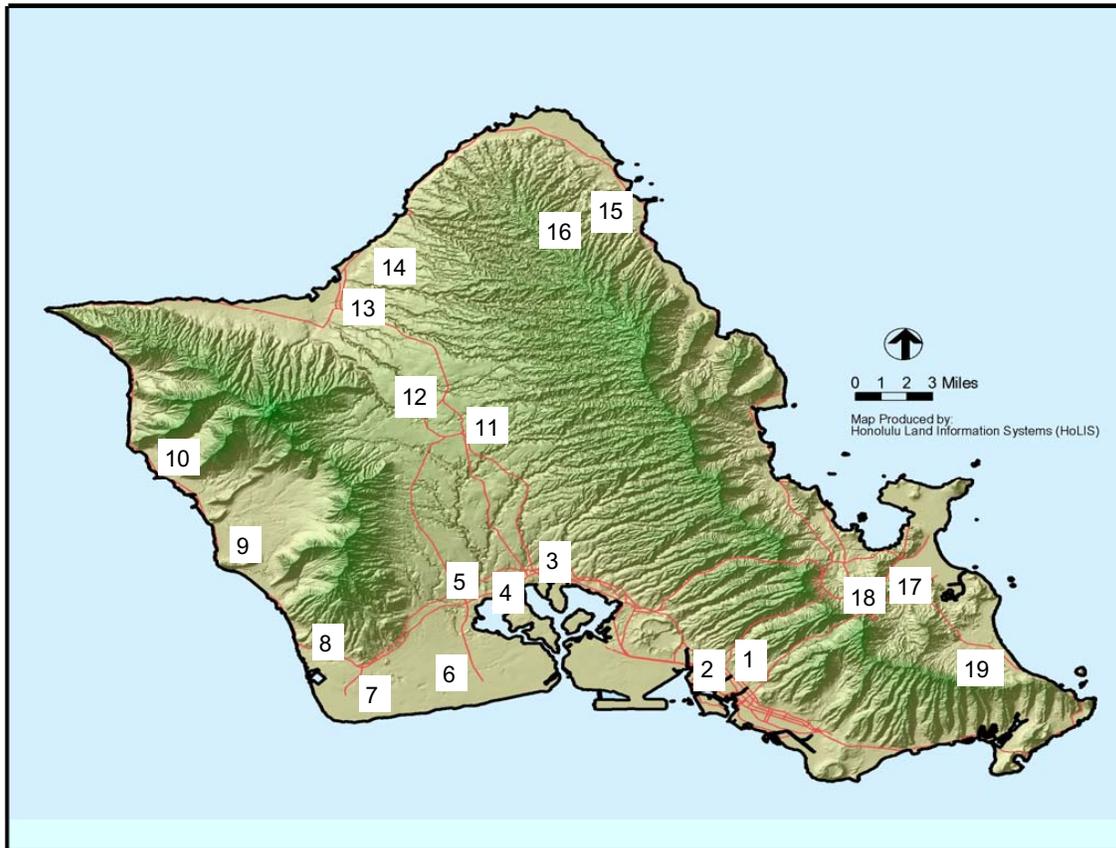
This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



**DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
WASTEWATER TREATMENT AND DISPOSAL FACILITIES**



DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
REFUSE COLLECTION AND DISPOSAL FACILITIES



REFUSE COLLECTION AND DISPOSAL FACILITIES LOCATIONS

- | | |
|---------------------------------|-----------------------------------|
| 1. HONOLULU CORP. YARD | 11. WAHIAWA CORP. YARD |
| 2. KEEHI TRANSFER STATION | 12. WAHIAWA CONVENIENCE CENTER |
| 3. PEARL CITY CORP. YARD | 13. WAIALUA CORP. YARD |
| 4. WAIPAHU MAINTENANCE FACILITY | 14. KAWAIILOA TRANSFER STATION |
| 5. WAIPAHU CONVENIENCE CENTER | 15. KOOLAULOA-LAIE CORP. YARD |
| 6. EWA CONVENIENCE CENTER | 16. LAIE CONVENIENCE CENTER |
| 7. H-POWER | 17. KAILUA CORP. YARD |
| 8. WAIMANALO GULCH LANDFILL | 18. KAPAA QUARRY TRANSFER STATION |
| 9. WAIANAE CORP. YARD | 19. WAIMANALO CONVENIENCE CENTER |
| 10. WAIANAE CONVENIENCE CENTER | |

Department of Environmental Services

Responsibilities

The Department of Environmental Services plans, directs, operates and administers the City's wastewater, solid waste, and storm water permit programs. This includes operation and maintenance of the wastewater collection, treatment and disposal system, the management, collection and disposal of solid waste, and management of the storm water program.

Mission Statement

To protect public health and the environment by providing effective and efficient management of the wastewater, storm water and solid waste disposal systems for the City and County of Honolulu.

Goals and Objectives

1. Provide environmentally and fiscally sound long-range plans.
2. Provide efficient wastewater, solid waste disposal and storm water services to the people of the City and County of Honolulu with consideration of the present and future impact of facilities and services on the community.
3. Improve productivity and effectiveness of the department through all means, including training of personnel.
4. Provide good working conditions and a safe working environment.
5. Protect the public health and environment through a partnership under which government ensures full and continuous compliance with regulatory requirements while educating citizens to be more environmentally responsible.

Budget Initiatives and Highlights

The Department of Environmental Services operates the wastewater, refuse collection and disposal, and storm water programs.

Initiatives and highlights include:

- Enhanced maintenance of the wastewater collection system through contract rehabilitation programs.
- Continued enhancement of the Storm Water Quality program to meet Municipal Separate Storm Sewer System (MS4) permit requirements and protect the quality of our water environment.

The department's proposed budget of \$253,956,373 reflects a 3.4 percent increase over the current fiscal year.

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Wastewater Bond Ratings	N/A	AA-	AA-	AA-
Wastewater Collection System Inspected/ Maintained	miles	39	50	50
Completion Rate of Oceanographic Compliance Monitoring	%	100	100	100
Completion Rate of Laboratory Compliance Monitoring Activities	%	100	100	100

Department of Environmental Services

Fiscal Sustainability

Target Year

Goal 1: Advance Departmental Self-Sustainability

Initiative 1: Retain Flexibility to Raise Solid Waste Tip Fees	Current
(a) Current rate is \$81.00 per ton + 12% recycling surcharge and \$0.35/ton State surcharge @ Hpower and landfill	
Initiative 2: Retain Flexibility to Raise Wastewater System Facility Charge	Current
(a) Current rate is \$ 5,380 per ESDU	FY 2011
(b) FY 2011 rate will increase to \$5,541	
Initiative 3: Retain Flexibility to Raise Sewer Service Charges	Current
(a) Current rate averages \$79.55 per ESDU	FY 2011
(b) FY 2011 rate will reflect an increase of 15%.	

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	1,162.00	1,162.00	1,159.00	0.00	1,159.00
Temporary FTE	7.00	7.00	7.00	0.00	7.00
Contract FTE	0.00	3.00	9.00	0.00	9.00
Total	1,169.00	1,172.00	1,175.00	0.00	1,175.00

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 10,397,684	\$ 10,408,038	\$ 12,792,200	\$ 0	\$ 12,792,200
Environmental Quality	13,438,957	14,581,074	13,685,590	0	13,685,590
Collection System Maintenance	10,270,543	13,160,207	12,840,158	0	12,840,158
Treatment and Disposal	59,389,643	71,215,317	73,349,576	0	73,349,576
Refuse Collection and Disposal	106,916,537	136,208,480	141,288,849	0	141,288,849
Total	\$ 200,413,364	\$ 245,573,116	\$ 253,956,373	\$ 0	\$ 253,956,373

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 55,170,431	\$ 61,567,504	\$ 56,247,502	\$ 0	\$ 56,247,502
Current Expenses	145,231,826	184,005,612	197,708,871	0	197,708,871
Equipment	11,107	0	0	0	0
Total	\$ 200,413,364	\$ 245,573,116	\$ 253,956,373	\$ 0	\$ 253,956,373

Environmental Services

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 6,315,280	\$ 6,193,452	\$ 5,839,896	\$ 0	\$ 5,839,896
Sewer Fund	85,915,267	102,471,561	106,131,938	0	106,131,938
Refuse Genl Operating Acct -SWSF	51,913,152	71,903,486	70,268,293	0	70,268,293
Sld Wst Dis Fac Acct - SWSF	41,419,329	44,571,333	55,908,054	0	55,908,054
Glass Incentive Account - SWSF	674,597	1,402,412	1,398,032	0	1,398,032
Recycling Account - SWSF	13,445,617	18,950,872	14,310,160	0	14,310,160
Federal Grants Fund	730,122	80,000	100,000	0	100,000
Total	\$ 200,413,364	\$ 245,573,116	\$ 253,956,373	\$ 0	\$ 253,956,373

Department of Environmental Services

Administration

Program Description

This program directs and coordinates the operation and maintenance of the City's wastewater, storm water, and solid waste programs. It provides overall development, coordination and management through program financial planning, capital program planning, scheduling and tracking, and the development and operation of the department's enterprise asset management system. Centralized personnel, financial, information technology, asset management, and administrative services for the department are also provided.

Program Highlights

The proposed budget of the Administration program is \$12,792,200, which reflects a 22.9 percent increase over the current fiscal year. The increase is due to additional IT master plan projects and attorney fees, and an increase in the sewer charge billing service provided by Board of Water Supply.

The decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments and the transfer of two permanent positions to the Department of Information Technology.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	41.00	42.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	41.00	42.00	40.00	0.00	40.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,203,205	\$ 2,263,907	\$ 1,986,000	\$ 0	\$ 1,986,000
Current Expenses	8,194,479	8,144,131	10,806,200	0	10,806,200
Equipment	0	0	0	0	0
Total	\$ 10,397,684	\$ 10,408,038	\$ 12,792,200	\$ 0	\$ 12,792,200

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 162	\$ 0	\$ 1,000	\$ 0	\$ 1,000
Sewer Fund	9,861,364	9,788,415	12,195,510	0	12,195,510
Refuse Genl Operating Acct -SWSF	536,158	619,623	595,690	0	595,690
Total	\$ 10,397,684	\$ 10,408,038	\$ 12,792,200	\$ 0	\$ 12,792,200

Environmental Quality

Program Description

This program directs, coordinates and manages activities relating to state and federal environmental requirements involving wastewater discharge, storm water management, industrial pre-treatment, permits, and water quality. Support functions include laboratory analysis, oceanographic sampling, and biological monitoring.

The Regulatory Control Branch oversees the pretreatment program, which is designed to prevent harmful pollutants from entering the wastewater collection system. Regulatory control is implemented through permitting, inspections, investigation and public education. The branch also oversees and coordinates the City's effluent and biosolids reuse programs.

The Monitoring and Compliance Branch prepares the permit-required annual assessment reports for the wastewater treatment plants (WWTP) at Sand Island, Honouliuli, Kailua and Waianae. It is responsible for re-applying for the National Pollutant Discharge Elimination System (NPDES) and Underground Injection Control (UIC) permits, as applicable, from the U.S. Environmental Protection Agency (EPA) and the State Department of Health (DOH) for all treatment plants under the City's jurisdiction. It is also responsible for overseeing compliance with these permits and state and federal regulations. This branch continues to oversee various departmental activities mandated by court consent decrees, including initiatives to recycle wastewater, and provides support on regulatory issues to the Collection System Maintenance and Wastewater Treatment and Disposal divisions. The branch's Oceanographic Team conducts intensive ocean monitoring for all facilities with ocean discharges, including inspection of the outfalls, sediment and marine fauna collection for analyses, and provides additional monitoring as needed in support of other studies and divisions. In addition, the Oceanographic Team conducts the required air quality monitoring for the Sand Island WWTP and also for Kailua Regional WWTP when needed, and oversees the operation and maintenance of the specialized equipment for the air monitoring.

The Storm Water Quality Branch is responsible for administering the municipal storm water management program required under the City's NPDES permit, which was reissued effective March 31, 2006. The permit, which was to expire on September 8, 2009, has been administratively extended to an indefinite period. It is expected to be re-issued before the end of 2010. This branch does public education/outreach to the general public and targeted industries; investigates and enforces against illegal discharges; performs water quality monitoring in streams; prepares monitoring plans and implementation related to total maximum daily loads (TMDLs) of streams designated by the DOH; issues effluent discharge permits for hydro testing, well drilling and other sources; reviews Environmental Assessments (EA)/Environmental Impact Statement (EIS) documents for storm water quality impacts; and prepares annual reports to EPA/DOH. The branch also manages water quality related capital improvement projects (CIP); provides technical support to other city agencies; seeks EPA funded grants; partners with other agencies and community groups; and does long-range planning for watershed management. The branch's responsibilities have expanded substantially over the past year, including its oversight of storm water management for several City departments.

The Water Quality Laboratory Branch conducts compliance monitoring activities of industrial wastewater, non-industrial wastewater, treatment plant effluents, receiving waters, well water, sludge, sediment and fish tissue. The branch continues to maximize in-house capabilities to support departmental projects and compliance requirements.

Program Highlights

The proposed budget of the Environmental Quality program is \$13,685,590, which reflects a decrease of 6.1 percent from the current fiscal year. The decrease is primarily due to a reduction in salaries and consultant services costs. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Department of Environmental Services

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Regulatory Control Branch				
Wastewater Permits Issued	#	810	800	800
Number of Wastewater Investigations/Inspections	#	6,977	6,000	5,800
Number of Wastewater Enforcements	#	1,846	1,600	1,300
Water Quality Laboratory Branch				
NPDES Compliance Monitoring	#	96,876	100,000	100,000
Water Quality Monitoring Program Analyses	#	19,966	20,000	20,000
Sampling and Analyses of Industrial Dischargers	#	2,543	2,800	2,800
Sampling and Analyses of UIC Plants	#	5,574	7,000	7,000
WWTP Support/Process Control Analyses	#	13,899	20,000	20,000
Sampling and Analyses in Support of the Reuse Program	#	0	500	500
Analyses for External Agencies	#	140	500	500
Miscellaneous Analyses as Required	#	1,697	500	500
Storm Water Quality Branch				
Industrial Sites Visited	#	400	400	400
Investigations Closed	#	450	480	520
Informational Letters Sent	#	71	80	90
Warning Letters Sent	#	189	200	220
Notices of Violations Issued	#	32	40	50

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	111.00	111.00	111.00	0.00	111.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	111.00	111.00	111.00	0.00	111.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 5,038,301	\$ 6,114,104	\$ 5,532,670	\$ 0	\$ 5,532,670
Current Expenses	8,389,549	8,466,970	8,152,920	0	8,152,920
Equipment	11,107	0	0	0	0
Total	\$ 13,438,957	\$ 14,581,074	\$ 13,685,590	\$ 0	\$ 13,685,590

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 6,315,118	\$ 6,193,452	\$ 5,838,896	\$ 0	\$ 5,838,896
Sewer Fund	6,393,717	8,307,622	7,746,694	0	7,746,694
Federal Grants Fund	730,122	80,000	100,000	0	100,000
Total	\$ 13,438,957	\$ 14,581,074	\$ 13,685,590	\$ 0	\$ 13,685,590

Department of Environmental Services

Collection System Maintenance

Program Description

This program repairs, operates, and maintains the wastewater collection system.

Program Highlights

The proposed budget of the Collection System Maintenance program is \$12,840,158, which reflects a decrease of 2.4 percent from the current fiscal year. The decrease is primarily due to a reduction in salaries due to anticipated furloughs and pay adjustments.

The reduction in position count reflects the transfer of one permanent position to the Department of Information Technology.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Miles of Lines Cleaned	Miles	570	650	675
Miles of Lines TV Inspected	Miles	39	25	50

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	184.00	182.00	181.00	0.00	181.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	184.00	182.00	181.00	0.00	181.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 6,077,669	\$ 7,910,307	\$ 7,191,408	\$ 0	\$ 7,191,408
Current Expenses	4,192,874	5,249,900	5,648,750	0	5,648,750
Equipment	0	0	0	0	0
Total	\$ 10,270,543	\$ 13,160,207	\$ 12,840,158	\$ 0	\$ 12,840,158

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Sewer Fund	\$ 10,270,543	\$ 13,160,207	\$ 12,840,158	\$ 0	\$ 12,840,158
Total	\$ 10,270,543	\$ 13,160,207	\$ 12,840,158	\$ 0	\$ 12,840,158

Environmental Services

Treatment and Disposal

Program Description

This program plans, directs, and coordinates the operation and maintenance of all city wastewater pumping stations, force mains, treatment plants, and certain storm drain pump stations. It also provides mechanical, electrical, building, and grounds support services for the repair of those wastewater facilities.

Program Highlights

The proposed budget of the Wastewater Treatment and Disposal program is \$73,349,576, which reflects an increase of 3 percent over the current fiscal year.

Current expense increases provide funding for additional chemical use in the Leeward and Windward regions and upgrades to the Supervisory Control and Data Acquisition (SCADA) system to accurately monitor stations on a real-time basis.

The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Wastewater Treated	MGD	105	115	117

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	392.00	393.00	393.00	0.00	393.00
Temporary FTE	6.00	6.00	6.00	0.00	6.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	398.00	399.00	399.00	0.00	399.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 18,364,369	\$ 19,676,540	\$ 18,213,622	\$ 0	\$ 18,213,622
Current Expenses	41,025,274	51,538,777	55,135,954	0	55,135,954
Equipment	0	0	0	0	0
Total	\$ 59,389,643	\$ 71,215,317	\$ 73,349,576	\$ 0	\$ 73,349,576

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Sewer Fund	\$ 59,389,643	\$ 71,215,317	\$ 73,349,576	\$ 0	\$ 73,349,576
Total	\$ 59,389,643	\$ 71,215,317	\$ 73,349,576	\$ 0	\$ 73,349,576

Department of Environmental Services

Refuse Collection and Disposal

Program Description

This program is responsible for the administration, management, planning, collection, transport and disposal of solid waste throughout Oahu. This includes the planning and implementation of waste reduction and recycling programs, the collection of refuse from single family and multifamily households, the collection of bulky items island wide, the hauling of refuse, the operation and maintenance of convenience centers, transfer stations, landfills, and collection yards, and the management of the Hpower facility.

Program Highlights

The proposed budget of the Refuse Collection and Disposal program is \$141,288,849, which reflects an increase of 3.7 percent over the current fiscal year. The increase is primarily due to the new Federal Environmental Protection Agency mandated testing required at Hpower, the excavation and lining required for additional disposal cells at the Waimanalo Gulch Landfill, and added costs of landfill development due to State of Hawaii Department of Health requirements.

The budget also reflects a decrease in salaries due to anticipated furloughs and pay cuts and an increase in position count due to contractual positions to staff the scale house at the Trans Shipment Facility and provide added policing of illegal dumping and bulky item disposal.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Total Municipal Solid Waste (MSW) Tons Disposed	Ton	824,633	830,000	850,000
Total Single Family Households Served				
Automated	#	157,700	158,000	158,000
Manual	#	21,000	21,100	21,100
Total Tons Transferred	Ton	209,367	220,000	230,000
MSW Tons Processed at H-Power	Ton	610,177	610,000	610,000
MSW Tons Disposed at Waimanalo Gulch Landfill (including Homeowner Loads)	Ton	214,456	154,000	140,000
MSW Tons Shipped at Trans Shipment Facility	Ton	N/A	66,000	100,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	434.00	434.00	434.00	0.00	434.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	3.00	9.00	0.00	9.00
Total	435.00	438.00	444.00	0.00	444.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 23,486,887	\$ 25,602,646	\$ 23,323,802	\$ 0	\$ 23,323,802
Current Expenses	83,429,650	110,605,834	117,965,047	0	117,965,047
Equipment	0	0	0	0	0
Total	\$ 106,916,537	\$ 136,208,480	\$ 141,288,849	\$ 0	\$ 141,288,849

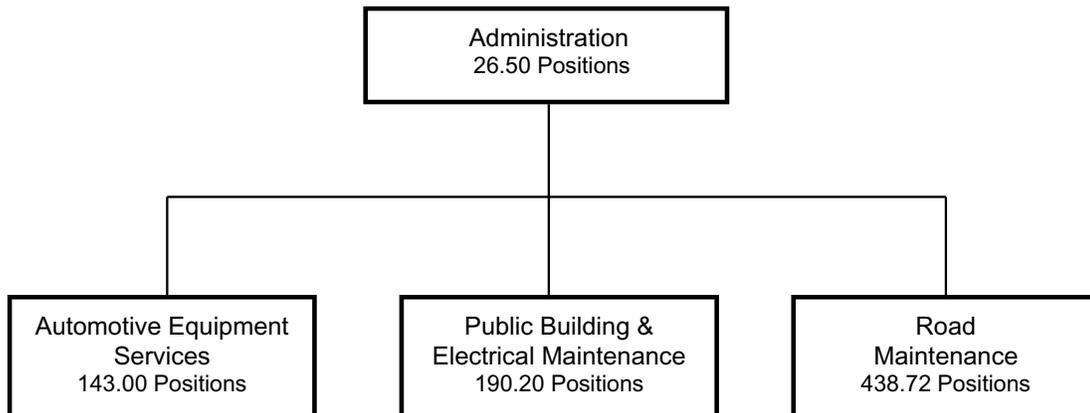
SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Refuse Genl Operating Acct -SWSF	\$ 51,376,994	\$ 71,283,863	\$ 69,672,603	\$ 0	\$ 69,672,603
Sld Wst Dis Fac Acct - SWSF	41,419,329	44,571,333	55,908,054	0	55,908,054
Glass Incentive Account - SWSF	674,597	1,402,412	1,398,032	0	1,398,032
Recycling Account - SWSF	13,445,617	18,950,872	14,310,160	0	14,310,160
Total	\$ 106,916,537	\$ 136,208,480	\$ 141,288,849	\$ 0	\$ 141,288,849

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Department of Facility Maintenance

DEPARTMENT OF FACILITY MAINTENANCE (DFM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



DEPARTMENT OF FACILITY MAINTENANCE
(DFM)



AUTOMOTIVE EQUIPMENT SERVICE
Repair and Maintenance Facilities

- A1 HALAWA
 - * Services all Honolulu based agencies from Aiea to Hawaii Kai
 - * Services Keehi Transfer Station
 - * Services DRM street sweeping
- A2 PEARL CITY
 - * Services Central/Leeward based agencies
- A3 KAPAA
 - * Services Windward based agencies from Waimanalo to Laie

ROAD MAINTENANCE
Baseyards

- B1a HONOLULU
- B1b HONOLULU Clean Team
- B1c HONOLULU Street Sweeping
- B1d HONOLULU Coning
- B2 PEARL CITY (EWA)
- B3 KAPOLEI
- B4 WAHIAWA
- B5 WAIALUA
- B6 LAIEA (KOOLAULOA)
- B7 KANEOHE (KOOLAUPOKO)
- B8 KAILUA

BUILDING AND ELECTRICAL MAINTENANCE
Baseyards

- C1 PUBLIC BUILDING and ELECTRICAL MAINTENANCE
- C2 TRAFFIC and ELECTRICAL MAINTENANCE SERVICES (TEMS)

Department of Facility Maintenance

Responsibilities

The Department of Facility Maintenance plans and administers the City's repair, renovation and maintenance programs for roads, bridges, streams, flood control systems, city buildings, and city vehicles and construction equipment except for certain units belonging to the Board of Water Supply, Police and Fire Departments. It also plans and administers the repair and maintenance programs for mechanical, electrical, and electronic equipment and facilities, including those for parks, street lighting, and communication centers. Additionally, the department provides property management, parking garage management, relocation assistance, heavy vehicle and equipment training, and interdepartmental mail services.

Mission Statement

The Department of Facility Maintenance (DFM) provides efficient, effective, accountable and progressive management of its fiscal and functional responsibilities, focusing on the well-being of the communities (public, other departments, and employees) it serves.

Goals and Objectives

1. Deliver and enhance basic city core services that maintain Honolulu's infrastructure in compliance with the City Charter and laws.
2. Perform work based on the value of customer service and building a quality of life for both the general public and city employees.
3. Improve morale of DFM management and staff through continuous training, regular communication, job recognition, updating equipment and tools and providing other required resources.
4. Improve department effectiveness by recruiting and retaining staff, eliminating redundancy and using up-to-date technology, and implementing a program of continuous evaluation.

Budget Initiatives and Highlights

The Department of Facility Maintenance's proposed budget of \$60,880,230 reflects a decrease of 8.5 percent from the current fiscal year. The decrease is primarily due to a transfer of eight positions to the Department of Parks and Recreation and anticipated furloughs and pay adjustments.

The major areas of the budget are as follows:

- \$6,754,213 for electricity costs for street lighting and city facilities;
- \$6,283,758 for fuel (bio diesel, unleaded gas, diesel, liquefied petroleum gas) costs;
- \$4,051,500 for contractual custodial, security, and grounds maintenance services;
- \$3,056,770 for asphalt material (bitumul) for in-house road re-surfacing, repairs, and pot hole patching;
- \$2,537,000 for other motor vehicle parts/accessories for the repair and maintenance of city vehicles; and
- \$814,000 for tires (new and recaps) and tubes.

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	779.05	779.05	771.81	0.00	771.81
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	6.00	18.37	18.37	0.00	18.37
Total	786.05	798.42	791.18	0.00	791.18

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 1,331,155	\$ 1,431,384	\$ 1,302,219	\$ 0	\$ 1,302,219
Public Building and Electrical Maintenance	20,723,538	23,312,598	21,785,389	0	21,785,389
Automotive Equipment Services	17,112,947	17,429,017	16,646,990	0	16,646,990
Road Maintenance	24,620,174	24,381,746	21,145,632	0	21,145,632
Total	\$ 63,787,814	\$ 66,554,745	\$ 60,880,230	\$ 0	\$ 60,880,230

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 30,221,586	\$ 32,825,995	\$ 28,176,628	\$ 0	\$ 28,176,628
Current Expenses	33,566,228	33,602,750	32,703,602	0	32,703,602
Equipment	0	126,000	0	0	0
Total	\$ 63,787,814	\$ 66,554,745	\$ 60,880,230	\$ 0	\$ 60,880,230

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 19,429,459	\$ 20,883,059	\$ 18,834,045	\$ 0	\$ 18,834,045
Highway Fund	33,833,113	34,729,708	31,158,919	0	31,158,919
Highway Beautification Fund	0	200,000	200,000	0	200,000
Bikeway Fund	4,702	10,000	10,000	0	10,000
Sewer Fund	1,711,110	1,744,016	1,736,911	0	1,736,911
Refuse Genl Operating Acct -SWSF	7,098,019	6,371,937	4,370,934	0	4,370,934
Recycling Account - SWSF	1,711,411	2,616,025	4,569,421	0	4,569,421
Total	\$ 63,787,814	\$ 66,554,745	\$ 60,880,230	\$ 0	\$ 60,880,230

Department of Facility Maintenance

Administration

Program Description

The Administration program plans, directs, administers, and coordinates line and staff activities relating to facility maintenance functions and programs involving the maintenance of public roads, streets, bridges, and drainage and flood control systems; street lighting and electrical systems of parks and other facilities; traffic signs and markings; public buildings; city vehicles and equipment (except for Board of Water Supply, Fire and Police). The program also provides citywide heavy vehicle and equipment training and interdepartmental mail services.

Program Highlights

The proposed budget of \$1,302,219 reflects a decrease of 9.0 percent from the current fiscal year due to anticipated furloughs and pay adjustments. The budget provides for the overall administration and management of the City's facility maintenance function and programs, including human resource, budget and program management, heavy vehicle and equipment training and safety and interdepartmental mail services.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	23.00	23.00	23.00	0.00	23.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	3.50	3.50	0.00	3.50
Total	23.00	26.50	26.50	0.00	26.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,248,925	\$ 1,342,291	\$ 1,215,340	\$ 0	\$ 1,215,340
Current Expenses	82,230	89,093	86,879	0	86,879
Equipment	0	0	0	0	0
Total	\$ 1,331,155	\$ 1,431,384	\$ 1,302,219	\$ 0	\$ 1,302,219

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 145,107	\$ 221,352	\$ 220,604	\$ 0	\$ 220,604
Highway Fund	1,092,164	1,116,552	996,751	0	996,751
Refuse Genl Operating Acct -SWSF	93,884	93,480	84,864	0	84,864
Total	\$ 1,331,155	\$ 1,431,384	\$ 1,302,219	\$ 0	\$ 1,302,219

Public Building and Electrical Maintenance

Program Description

The Public Building and Electrical Maintenance program plans, directs, coordinates, and administers the repair, maintenance, and renovation programs for public buildings and appurtenant structures; street, park, mall, outdoor and other City lighting and electrical facilities; and communication facilities under the jurisdiction of the department. The program also administers activities including property management; parking garage management; city employees' parking; motor pool; and security for City Hall, Kapolei Hale, the Frank F. Fasi Municipal Building and certain other facilities.

Program Highlights

The proposed budget totaling \$21,785,389 reflects a decrease of 6.6 percent from the current fiscal year. The decrease reflects anticipated furloughs and pay adjustments and reduced repairs and maintenance of City structures and facilities. The budget provides continued funds for anti-terrorism costs, custodial services, grounds maintenance, tree trimming, solid waste disposal, tenant relocation costs, and building security of city facilities.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Work Orders for repair of building and appurtenant structures completed	#	5,996	6,000	6,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	178.33	178.33	178.33	0.00	178.33
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	5.00	10.87	11.87	0.00	11.87
Total	184.33	190.20	191.20	0.00	191.20

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 6,381,448	\$ 7,548,703	\$ 6,634,664	\$ 0	\$ 6,634,664
Current Expenses	14,342,090	15,763,895	15,150,725	0	15,150,725
Equipment	0	0	0	0	0
Total	\$ 20,723,538	\$ 23,312,598	\$ 21,785,389	\$ 0	\$ 21,785,389

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 12,371,318	\$ 14,493,549	\$ 12,934,802	\$ 0	\$ 12,934,802
Highway Fund	8,352,220	8,819,049	8,850,587	0	8,850,587
Total	\$ 20,723,538	\$ 23,312,598	\$ 21,785,389	\$ 0	\$ 21,785,389

Department of Facility Maintenance

Automotive Equipment Services

Program Description

The Automotive Equipment Services Division (AES) plans, directs, coordinates, and administers the vehicle and equipment repair and maintenance program for the City with the exception of programs under the Board of Water Supply, Police and Fire. It also prepares plans and specifications for the purchase of new vehicles and equipment.

Program Highlights

The proposed budget of \$16,646,990 reflects a decrease of 4.5 percent from the current fiscal year. The budgeted decrease in salaries reflects anticipated furloughs and pay adjustments.

The division proposes to continue with the evaluation of new products that improve engine efficiency, reduce exhaust emissions, increase fuel economy, minimize component wear and extend engine life. In addition, the division is looking to expand the use of hybrid or other high efficiency vehicles as suitable models become available.

Output Measures

DESCRIPTION	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
REPAIR AND MAINTENANCE:			
Job Tasks Completed:			
Halawa Yard Automotive	17,854	18,000	20,000
Construction Equipment	4,543	4,500	4,500
Leeward Yard (Pearl City)	5,712	5,900	6,000
Windward Yard (Kapaa)	3,934	4,000	4,000
Welding Shop	725	800	800
Body Fender and Repair	1,274	1,300	1,400
SERVICE AND LUBRICATION:			
Job Tasks Completed			
Tire Repair and Replacements	3,838	3,900	3,900
STOREKEEPING:			
Number of Stock Parts Transactions			
Number of Non Stock Parts Transactions	50,652	55,000	55,500
Number of Commercial Service Transactions	1,515	1,600	1,650
Number of Fuel (issues) Transactions	67,758	80,000	80,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	142.00	142.00	142.00	0.00	142.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	1.00	0.00	1.00
Total	142.00	143.00	143.00	0.00	143.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 6,682,381	\$ 6,966,535	\$ 6,002,682	\$ 0	\$ 6,002,682
Current Expenses	10,430,566	10,336,482	10,644,308	0	10,644,308
Equipment	0	126,000	0	0	0
Total	\$ 17,112,947	\$ 17,429,017	\$ 16,646,990	\$ 0	\$ 16,646,990

Department of Facility Maintenance

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 3,337,595	\$ 3,825,691	\$ 3,346,770	\$ 0	\$ 3,346,770
Highway Fund	3,348,696	2,964,828	2,708,818	0	2,708,818
Sewer Fund	1,711,110	1,744,016	1,735,911	0	1,735,911
Refuse Genl Operating Acct -SWSF	7,004,135	6,278,457	4,286,070	0	4,286,070
Recycling Account - SWSF	1,711,411	2,616,025	4,569,421	0	4,569,421
Total	\$ 17,112,947	\$ 17,429,017	\$ 16,646,990	\$ 0	\$ 16,646,990

Department of Facility Maintenance

Road Maintenance

Program Description

The Road Maintenance program maintains city roadways, sidewalks, storm drains, bridges, striping, signs, outdoor municipal parking lots, bike paths, pedestrian malls, bus stops/shelters and downtown Honolulu parks. It renders pavement maintenance to private roadways open to public use. The division also has the responsibility of maintaining city-owned streams, channels, ditches and other flood control facilities as well as enforcing the maintenance of privately-owned streams. In addition, it maintains litter containers at bus stops and pedestrian malls, and removes graffiti within the roadway right-of-way. In the Rural Districts, it provides dead animal pickup and oversees refuse collection services at Wahiawa, Laie, and Waialua for the Department of Environmental Services.

Program Highlights

The proposed budget of \$21,145,632 reflects a decrease of 13.3 percent from the current fiscal year. The decrease reflects anticipated furloughs and pay adjustments, the transfer of eight Clean Team positions to the Department of Parks and Recreation and reduced expenditures for asphalt material and contractual services.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Pothole Patching	#	64,816	60,000	60,000
Pothole Hotline, Calls Received	#	4,121	4,000	4,000
First Aid Repairs and Resurfacing	Tons	23,306	20,000	18,000
In-House Resurfacing	Ln. Miles	60	50	45
Catch Basins and Manholes Cleaned/Inspected	#	10,113	12,000	12,000
Curbs Mechanically/Manually Swept	Miles	35,955	40,000	40,000
Litter Containers Serviced	#	1,476	1,500	1,500
Sidewalks Repaired (In-House)	Sq. Ft.	137,184	140,000	140,000
Dead Animals Picked Up	#	1,006	1,000	1,000
Curbs/Gutters Reconstructed	Ln. Ft.	2,064	2,000	2,000
Metal/Wood Guardrails Repaired/Installed	Ln. Ft.	1,566	1,500	1,500
Chain Link Fence Repaired/Installed	Ln. Ft.	5,448	5,500	5,500
Streams/Ditches Cleaned	#	158	160	160
Curbs Painted	Ln. Ft.	29,440	30,000	30,000
Traffic Lines Painted	Miles	592	600	600
Crosswalks Painted	#	916	900	900
Pavement Markers Installed	#	10,043	10,000	10,000
Traffic Signs Fabricated	#	7,364	5,000	5,000
Traffic Signs Installed/Reset/Replaced	#	3,913	4,000	4,000
Posts Installed/Reset/Replaced	#	1,163	1,200	1,200

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	435.72	435.72	428.48	0.00	428.48
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	3.00	2.00	0.00	2.00
Total	436.72	438.72	430.48	0.00	430.48

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 15,908,832	\$ 16,968,466	\$ 14,323,942	\$ 0	\$ 14,323,942
Current Expenses	8,711,342	7,413,280	6,821,690	0	6,821,690
Equipment	0	0	0	0	0
Total	\$ 24,620,174	\$ 24,381,746	\$ 21,145,632	\$ 0	\$ 21,145,632

SOURCE OF FUNDS

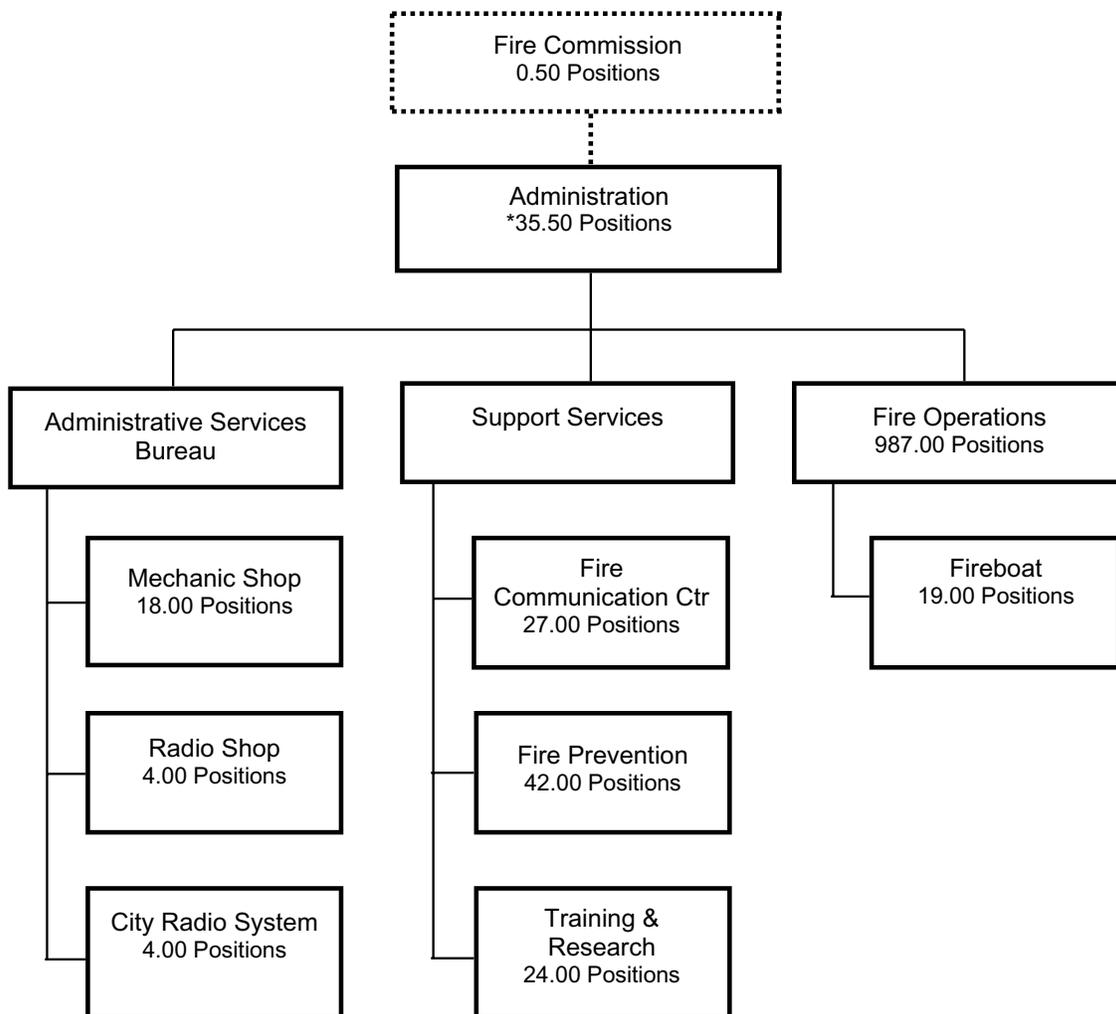
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 3,575,439	\$ 2,342,467	\$ 2,331,869	\$ 0	\$ 2,331,869
Highway Fund	21,040,033	21,829,279	18,602,763	0	18,602,763
Highway Beautification Fund	0	200,000	200,000	0	200,000
Bikeway Fund	4,702	10,000	10,000	0	10,000
Sewer Fund	0	0	1,000	0	1,000
Total	\$ 24,620,174	\$ 24,381,746	\$ 21,145,632	\$ 0	\$ 21,145,632

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Honolulu Fire Department

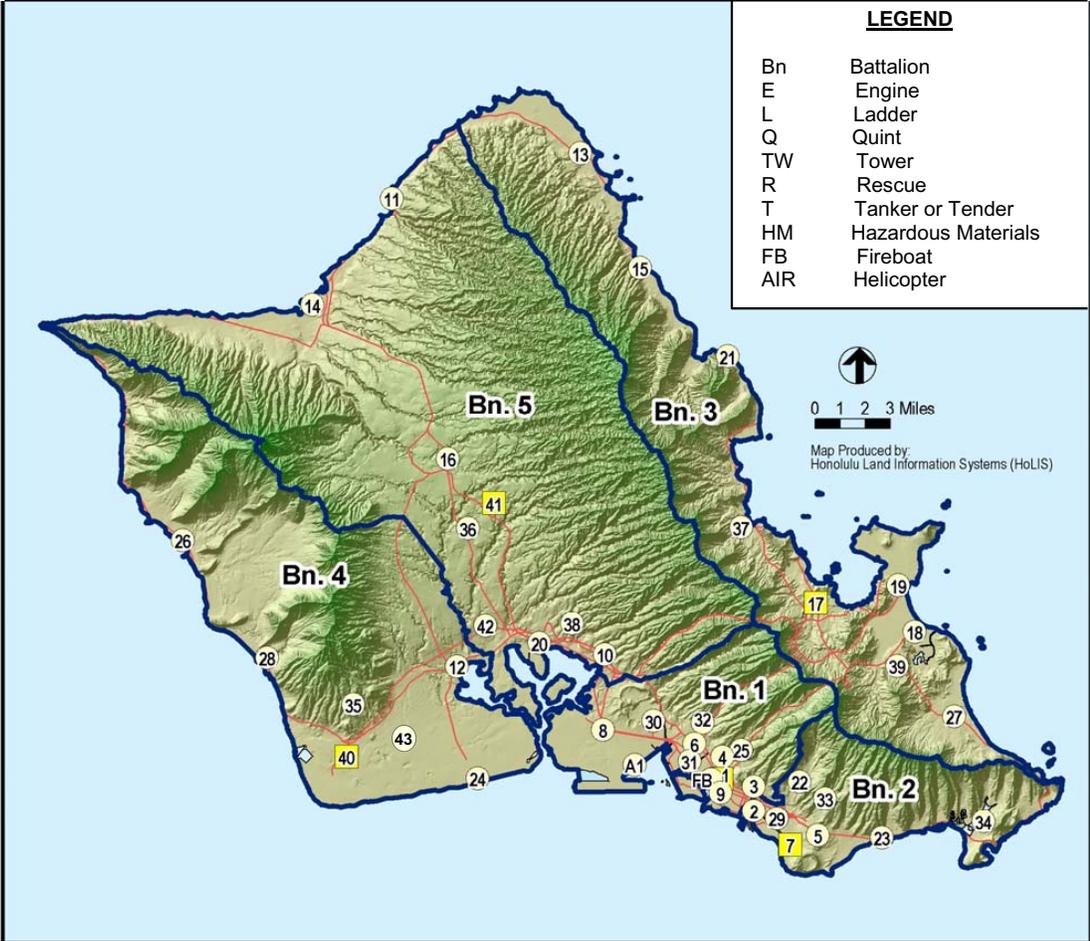
HONOLULU FIRE DEPARTMENT (HFD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



* Positions include: 3 Assistant Fire Chiefs, secretaries and professional/clerical support staff.

HONOLULU FIRE DEPARTMENT
(HFD)



Station	Name	Companies	Station	Name	Companies
FB	Waterfront	Fireboat	22	Manoa	E22
1	Central	Bn1, E1	23	Wailupe	E23
2	Pawaa	E2, L2, R1	24	Ewa Beach	E24
3	Makiki	E3	25	Nuuanu	E25
4	Kuakini	E4, L4	26	Waianae	E26, Q26, T26
5	Kaimuki	E5, L5	27	Waimanalo	E27
6	Kalihi	E6	28	Nanakuli	E28, T28
7	Waikiki	Bn2, E7, L7	29	McCully	E29, L29
8	Mokulele	E8	30	Moanalua	E30, L30, T30
9	Kakaako	E9, TW9	31	Kalihi Kai	E31, Q31
10	Aiea	E10	32	Kalihi Uka	E32, HM1
11	Sunset	E11	33	Palolo	E33
12	Waipahu	E12, Q12, T12	34	Hawaii Kai	E34, Q34
13	Kahuku	E13	35	Makakilo	E35
14	Waialua	E14	36	Mililani	E36
15	Hauula	E15, T15	37	Kahaluu	E37
16	Wahiawa	E16, T16	38	Waiau	E38, Q38
17	Kaneohe	Bn3, E17, L17	39	Olamana	E39
18	Kailua	E18, Q18	40	Kapolei	Bn4, E40, TW40, HM2
19	Aikahi	E19	41	Mililani Mauka	Bn5, E41, Q41, R2
20	Pearl City	E20	42	Waikele	E42
21	Kaawa	E21	43	E Kapolei	E43, L43
			A1	Aircraft	Air1

Fire

Honolulu Fire Department

Responsibilities

The Honolulu Fire Department (HFD) is responsible for providing fire fighting, search and rescue, emergency medical, and hazardous materials response for the City and County of Honolulu (City). These duties are performed on a wide variety of terrain that include steep mountain ranges, wildlands, and agricultural fields; structures which comprise a modern metropolitan city, including industrial complexes, business centers, government complexes, high-rise resorts, condominiums, and high-density urban residential dwellings; and the surrounding ocean. The Department maintains a modern and technologically advanced force of fire fighting and rescue personnel and equipment through its various activities administered by qualified professional leadership. The Department continues to develop and conduct various programs such as reliable and efficient communication systems, fire apparatus maintenance and repair, training and research, a fireboat, and a coordinated City Radio System. The Fire Prevention program, which includes inspections, investigations and enforcement of fire regulations, and a fire safety education program, continues to expand with the latest trends and national standards of the fire service.

Vision Statement

The HFD will continuously strive to meet the changing needs of our community by providing a modern and technologically advanced Department. This will be achieved by maintaining a high level of readiness and by focusing on the professional development and training of our personnel.

Mission Statement

The mission of the HFD is to respond to fires, emergency medical incidents, hazardous materials incidents, and rescues on land and sea to save lives, property, and the environment. This mission is accomplished by:

- Promoting safety and maintaining a well equipped, highly trained, and motivated force of professional fire fighters and rescue personnel.
- Promoting fire prevention and other public safety education programs.

The HFD's motto is "Pride, Service, Dedication."

Goals and Objectives

1. To provide quality and proficient fire and emergency services for the City through effective and efficient resource management.
2. To provide a proficient communications system by assessing and improving fire dispatches.
3. To provide personnel development instruction and fire fighter safety programs for the continued improvement and safety of the Department's workforce.
4. To provide training to all fire fighters at the Emergency Medical Technician-Basic (EMT-B) national level.
5. To provide nationally-recognized training for all personnel through certification and accreditation.
6. To identify issues dealing with total quality management and develop efficient management of personnel and work assignments.
7. To identify and monitor county, state, and national trends and initiatives through networking with other agencies to ensure compliance with rules and regulations.
8. To mitigate the loss of life and property by continually assessing and improving fire prevention and education programs.
9. To improve and maintain living conditions and the quality of life at fire stations.

Budget Initiatives and Highlights

The proposed budget of \$101,983,277 reflects an increase of 5.7 percent over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel, support resources required for the Asia-Pacific Economic Cooperation (APEC) Leaders' Meeting, increases to petroleum-based commodities, and periodic replacement of equipment.

Budget issues include the addition of positions and related expenses for two fire fighting companies for the East Kapolei Regional fire station (\$1,191,148) and computer maintenance contracts (\$96,000).

As in previous years, the budget also includes a training pool of 100 Fire Fighter Recruit positions (unfunded) to efficiently schedule and fill Fire Fighter Recruit positions in the Department. To avoid duplication, these positions are not included in the Department's position count, as they are already reflected in the Department's vacant position funding.

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	1,158.00	1,158.00	1,159.00	30.00	1,189.00
Temporary FTE	2.00	2.00	1.00	0.00	1.00
Contract FTE	0.50	1.00	1.00	0.00	1.00
Total	1,160.50	1,161.00	1,161.00	30.00	1,191.00

EXPENDITURES BY PROGRAM					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 2,676,413	\$ 2,953,919	\$ 2,952,797	\$ 30,000	\$ 2,982,797
Fire Communication Center	1,899,142	2,242,033	2,359,011	66,000	2,425,011
Fire Prevention	3,242,136	3,658,485	3,732,931	0	3,732,931
Mechanic Shop	1,980,776	2,043,168	2,059,837	0	2,059,837
Training and Research	1,895,829	2,299,601	2,300,056	0	2,300,056
Radio Shop	294,929	282,450	272,043	0	272,043
Fire Operations	71,358,385	79,504,204	80,067,070	1,191,148	81,258,218
Fireboat	1,565,984	3,216,515	1,951,185	0	1,951,185
Fire Commission	2,700	7,719	14,857	0	14,857
City Radio System	195,388	241,065	195,842	0	195,842
HFD Grants	278,468	0	0	0	0
APEC Costs for HFD	0	0	4,790,500	0	4,790,500
Total	\$ 85,390,150	\$ 96,449,159	\$ 100,696,129	\$ 1,287,148	\$ 101,983,277

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 76,628,748	\$ 85,327,850	\$ 86,599,823	\$ 899,298	\$ 87,499,121
Current Expenses	8,395,448	10,961,309	12,240,306	387,850	12,628,156
Equipment	365,954	160,000	1,856,000	0	1,856,000
Total	\$ 85,390,150	\$ 96,449,159	\$ 100,696,129	\$ 1,287,148	\$ 101,983,277

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 85,111,682	\$ 96,449,159	\$ 100,696,129	\$ 1,287,148	\$ 101,983,277
Special Projects Fund	182,593	0	0	0	0
Federal Grants Fund	95,875	0	0	0	0
Total	\$ 85,390,150	\$ 96,449,159	\$ 100,696,129	\$ 1,287,148	\$ 101,983,277

Honolulu Fire Department

Administration

Program Description

This program plans, directs, and coordinates fiscal resources; administers personnel services and recordkeeping; ensures the appropriate purchase of goods and services for the department to protect life and property by preventing and mitigating fires and emergencies; and coordinates fire fighting, first responder assistance, and rescue services with other agencies and organizations. Administration provides the department with administrative support to include Operating and Capital Improvement Program budget preparations; personnel and records management; administrative reports; Capital Improvement Program project coordination; and coordination of the maintenance, renovation, and repairs of 51 fire stations and worksites. Administration also evaluates and purchases all equipment and apparatuses needed by the department; implements personnel functions; manages the activities of the Waipahu Maintenance Facility; plans, administers, and evaluates the analysis of data collection to develop programs; investigates and implements safety practices through the Occupational Safety and Health Office; and identifies national trends in order to recommend program direction.

Program Highlights

The Administration program budget of \$2,982,797 reflects an increase of 1.0 percent from the current fiscal year. The increase is primarily due to the repair and maintenance of computer equipment, guard and security services, and electricity charges. The budget also reflects the conversion of a temporary planner position to permanent.

Budget issues include funding for a new computer maintenance contract.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
New Appointments	#	23	50	50
Resignations	#	3	5	5
Suspensions	#	4	5	5
Retirements	#	20	40	40
Reprimands	#	91	80	80
Dismissals	#	2	0	0
Promotions	#	46	60	70

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	34.00	34.00	35.00	0.00	35.00
Temporary FTE	1.00	1.00	0.00	0.00	0.00
Contract FTE	0.00	0.50	0.50	0.00	0.50
Total	35.00	35.50	35.50	0.00	35.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,083,021	\$ 2,270,217	\$ 2,230,808	\$ 0	\$ 2,230,808
Current Expenses	590,205	683,702	721,989	30,000	751,989
Equipment	3,187	0	0	0	0
Total	\$ 2,676,413	\$ 2,953,919	\$ 2,952,797	\$ 30,000	\$ 2,982,797

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,676,413	\$ 2,953,919	\$ 2,952,797	\$ 30,000	\$ 2,982,797
Total	\$ 2,676,413	\$ 2,953,919	\$ 2,952,797	\$ 30,000	\$ 2,982,797

Fire

Honolulu Fire Department

Fire Communication Center

Program Description

The Fire Communication Center (FCC) operates a central communication center that receives and processes incoming emergency response requests and dispatches the appropriate type and number of companies required at an incident utilizing the computer-aided dispatch system (CADS) and the 800 MHz radio system. Incident information stored in the CADS is available to first responders through mobile data terminals. Text messaging important information is also facilitated through the CADS to Nextel phones. The FCC operates the Catalyst's Radio-over Internet Protocol (RoIP) backup system; monitors and coordinates communications with other city, state, and federal agencies through interoperable communications; and maintains maps and card files of streets, hydrants, and other pertinent information for rapid and accurate dispatching of companies. Among its many responsibilities, the FCC also receives phone calls regarding community concerns, alarm system testing, cooking fire notifications, and school fire drills.

Program Highlights

The FCC has fully migrated to the 800 MHz radio system which will provide the department with direct radio contact with city, state, and federal organizations in an effort to accomplish interoperable tactical and command-level radio communications during an incident. The Catalyst RoIP backup radio system, which consists of gateway computers that control 800 MHz radios at 13 key geographical sites around the island, will also enhance radio communications during emergencies. A new mobile data terminal system, which is an add-on to the existing CADS that allows companies to wirelessly monitor and communicate CADS information directly to field apparatuses with their laptop computers, was also implemented to enhance response capabilities.

The FCC program budget of \$2,425,011 reflects an increase of 8.2 percent over the current fiscal year. This increase is due to collective bargaining pay increases for uniformed personnel.

Budget issues include funding for a new computer maintenance contract for the RoIP.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
ALARMS				
Fires	#	2,313	2,500	3,000
Rescues/Emergency Medical Services	#	24,933	27,500	25,500
Others	#	13,843	14,000	14,150
TOTAL ALARMS	#	41,089	43,750	46,375
E911 Calls	#	50,180	52,700	55,300
Statistical Information Requests	#	462	500	550
Estimated Nonemergency Calls	#	61,548	64,625	67,850

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	27.00	27.00	27.00	0.00	27.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	27.00	27.00	27.00	0.00	27.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,799,448	\$ 2,078,188	\$ 2,196,446	\$ 0	\$ 2,196,446
Current Expenses	99,694	163,845	162,565	66,000	228,565
Equipment	0	0	0	0	0
Total	\$ 1,899,142	\$ 2,242,033	\$ 2,359,011	\$ 66,000	\$ 2,425,011

Fire

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,899,142	\$ 2,242,033	\$ 2,359,011	\$ 66,000	\$ 2,425,011
Total	\$ 1,899,142	\$ 2,242,033	\$ 2,359,011	\$ 66,000	\$ 2,425,011

Fire

Honolulu Fire Department

Fire Prevention

Program Description

The Fire Prevention Bureau effectively promotes fire and life safety programs that assist the department in accomplishing its mission of mitigating loss of life, property, and damage to the environment. Responsibilities include reviewing and adopting fire codes, rules, and laws; conducting fire code compliance inspections; reviewing building construction plans; investigating fires to determine origin and cause; and providing fire and life safety education to the community.

Program Highlights

The Fire Prevention Bureau budget of \$3,732,931 reflects an increase of 2.0 percent over the current fiscal year. This increase is primarily due to collective bargaining pay increases for uniformed personnel, auto allowance and rental of office equipment.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Inspections (Occupancy)	#	3,169	4,000	4,500
Licenses and Permits Issued	#	395	600	700
Building Plans Approved	#	1,930	2,000	2,100
Fire Alarm System Tests	#	342	375	400
Fire Investigations	#	123	130	140
Government/Private Referrals	#	315	400	500
Correspondence	#	629	650	675
Systems Follow-up Inspections	#	342	300	350
Range Hood Follow-Up Inspections	#	70	75	80
Public Education Presentations	#	200	205	210

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	41.00	41.00	40.00	0.00	40.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	42.00	42.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,896,818	\$ 3,346,735	\$ 3,384,551	\$ 0	\$ 3,384,551
Current Expenses	345,318	311,750	348,380	0	348,380
Equipment	0	0	0	0	0
Total	\$ 3,242,136	\$ 3,658,485	\$ 3,732,931	\$ 0	\$ 3,732,931

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 3,242,136	\$ 3,658,485	\$ 3,732,931	\$ 0	\$ 3,732,931
Total	\$ 3,242,136	\$ 3,658,485	\$ 3,732,931	\$ 0	\$ 3,732,931

Mechanic Shop

Program Description

The Mechanic Shop is responsible for the repair and maintenance of the HFD's fleet of 42 engines, 7 aerial ladders, 6 quints, 2 aerial towers, 2 rescue units, 2 hazmat response apparatuses, 6 tankers, 20 relief apparatuses, and approximately 78 auxiliary vehicles. Included for water rescues are a 110-foot fire boat, 3 rescue boats, and 7 jet skis/watercrafts. Other responsibilities include maintaining and repairing approximately 30,000 pieces of small equipment, fire fighting equipment, lawn tools, office furniture, and rescue power tools.

The Mechanic Shop is also tasked with the repair and maintenance of the Honolulu Police Department's fleet of heavy equipment diesel vehicles above 10,000 pounds gross vehicle weight. This group consists of two special weapons vehicles, two bomb trucks, one tactical truck, one tractor and trailer equipment truck, one emergency management command truck, two mini command trucks, and eight auxiliary trucks.

The Mechanic Shop maintains all fire fighting equipment to meet National Fire Protection Association and state and federal motor vehicle carrier standards, which include annual fire pump, aerial, and ground ladder testing and safety inspections.

Program Highlights

The Mechanic Shop program budget of \$2,059,837 reflects an increase of 0.8 percent over the current fiscal year, primarily due to projected expenditures for scheduled maintenance and repairs. The decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Average Down Time of All Vehicles and Apparatuses	Hours	31	29	28
Trouble Calls Greater Than One Hour of Down Time	#	1,124	1,135	1,145
Nonscheduled Work Orders (Minor Repairs)	#	1,456	1,470	1,480
One-Hour Down Time				
Preventive Maintenance Services	#	2,804	2,830	2,850
Major Apparatus Repairs	#	45	50	55
Design Modifications	#	13	30	32
Annual Pump Capacity Tests	#	58	65	68
Annual Aerial Ladder Tests	#	23	18	19
Ground Ladder Tests	#	596	600	610
State Department of Transportation Apparatus Safety Inspections	#	170	180	183
Fire Apparatuses Maintained (Jobs)	#	1,798	1,850	1,900
Auxiliary Vehicles Maintained (Jobs)	#	436	400	380
Rescue Boats Maintained (Jobs)	#	52	50	52
Miscellaneous Fire Equipment Repairs	#	556	600	645
Fire Hose Repairs	#	150	140	130

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	18.00	18.00	18.00	0.00	18.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	18.00	18.00	18.00	0.00	18.00

Honolulu Fire Department

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 869,949	\$ 934,380	\$ 871,020	\$ 0	\$ 871,020
Current Expenses	1,110,827	1,108,788	1,188,817	0	1,188,817
Equipment	0	0	0	0	0
Total	\$ 1,980,776	\$ 2,043,168	\$ 2,059,837	\$ 0	\$ 2,059,837

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,980,776	\$ 2,043,168	\$ 2,059,837	\$ 0	\$ 2,059,837
Total	\$ 1,980,776	\$ 2,043,168	\$ 2,059,837	\$ 0	\$ 2,059,837

Fire

Training and Research

Program Description

The Training and Research Bureau develops fire suppression techniques; conducts emergency medical instruction; prepares, instructs, and evaluates training programs; and researches and evaluates specifications of fire apparatuses, equipment, and current educational training programs.

Program Highlights

The Training and Research Bureau program budget of \$2,300,056 reflects a slight increase over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel being offset by salary decreases due to anticipated furloughs and pay adjustments for non-uniformed personnel.

Honolulu Fire Department

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Advanced Medical Life Support Initial/Refresher Training	Students	0	20	40
Apparatus Operations Training/Pumping Apparatus Driver/ Operator	Students	136	50	50
Basic Arrhythmia Training	Students	0	35	35
Basic Life Support/Automatic External Defibrillator	Students	44	1,046	25
Budget and Fiscal Overview	Students	1	1	1
Candidate Physical Ability Test Training/Testing Certification Program	Students	350	N/A	400
Fire Fighter I	Students	42	50	50
Hazardous Materials Awareness	Students	42	50	50
Hazardous Materials Operations	Students	42	50	50
Pumping Apparatus Driver/Operator	Students	49	50	50
Company Officer Training	Students	0	0	0
Computer-Aided Management of Emergency Operations Training	Students	24	24	24
Computer-Based Training	Students	75	75	75
Critical Incident Stress Management Conference	Students	18	20	20
Defensive Driving - Coaching the Experienced Driver 4+2	Students	43	50	50
Driver Training - City Operator's Certificate Upgrade	Students	40	60	60
Driver Training/Initial/Driver Improvement Program/ Recertification/Annual	Students	774	775	775
Drug and Alcohol Awareness	Students	42	48	48
EMT-B Training Initial	Students	58	25	60
EMT-B/Emergency Medical Retraining	Students	0	1,046	0
Emergency Medical Services Ride Along/Ambulance Training	Students	58	60	80
Emergency Vehicle Operations - Classroom	Students	43	50	50
Family and Friends Cardiopulmonary Resuscitation Training	Students	703	1,000	1,000
Field Driver Trainer Instructor Training	Students	16	30	30
Flashover Training	Students	42	48	48
Hawaii Petroleum Fire Protection	Students	42	48	48
Hazardous Materials First Responder Training	Students	25	25	25
Hazardous Materials Incident Command	Students	50	60	60
Hazardous Materials Technician Initial Training	Students	30	30	30
Hazardous Materials Technician Refresher Training	Students	287	315	335
Hypertension	Students	44	48	48
Incident Command System 300	Students	50	15	15
Incident Command Training	Students	268	280	280
National Incident Management System Instructor Training	Students	0	5	0
Interoperability	Students	60	60	60
National Fire Academy Courses	Students	210	250	250
Powered Equipment Training	Students	42	48	48
Prehospital Trauma Life Support Training	Students	138	120	120
Preretirement	Students	55	60	60
Rapid Intervention Team Training	Students	21	24	24
Recruit Training	Students	42	48	48
Rescue Watercraft Training	Students	80	80	80
Sexual Harassment	Students	64	70	70
Third-Party Evaluator Training	Students	95	100	100
Vehicle Hydraulic Extraction	Students	200	200	200
Water Safety Program - End of Old Program	Students	175	0	0
Water Safety Program - Incumbent (Video on Demand)	Students	0	1,046	1,046
Water Safety Program - Recruits	Students	21	24	24
Weapons of Mass Destruction/Hazardous Materials	Students	1,060	1,060	1,060
Workplace Violence	Students	64	70	70

Fire

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	24.00	24.00	24.00	0.00	24.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	24.00	24.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,666,081	\$ 2,011,104	\$ 2,076,058	\$ 0	\$ 2,076,058
Current Expenses	229,748	288,497	223,998	0	223,998
Equipment	0	0	0	0	0
Total	\$ 1,895,829	\$ 2,299,601	\$ 2,300,056	\$ 0	\$ 2,300,056

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,895,829	\$ 2,299,601	\$ 2,300,056	\$ 0	\$ 2,300,056
Total	\$ 1,895,829	\$ 2,299,601	\$ 2,300,056	\$ 0	\$ 2,300,056

Honolulu Fire Department

Radio Shop

Program Description

The Radio Shop provides islandwide radio communications for dispatching and coordinating units responding to fire, medical, and rescue incidents. System planning and design, equipment specifications, installations, adjustments, testing, upgrades, and maintenance are included in this activity. The Radio Shop also maintains and supports other electronic equipment such as public address systems, sirens, light bars, and Opticom® (traffic signal control) units. The activity also assists the Computer Section with troubleshooting mobile data terminals in fire suppression apparatuses. The Department completed phase one of a three-phase project to comply with a federal mandate. This rebanding project to move users to a different range within the radio band required reprogramming each of the department's 826 portable and 500 mobile radios.

Program Highlights

The Radio Shop program budget of \$272,043 reflects a decrease of 3.7 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments for non-uniformed personnel.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Installations, Removals, and Reinstallations	#	69	75	75
Frequency Measurements and Preventive Maintenance	#	57	70	80
Services and Repairs	#	507	600	600
Planning and Training	#	71	75	70

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 181,917	\$ 194,958	\$ 179,360	\$ 0	\$ 179,360
Current Expenses	113,012	87,492	92,683	0	92,683
Equipment	0	0	0	0	0
Total	\$ 294,929	\$ 282,450	\$ 272,043	\$ 0	\$ 272,043

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 294,929	\$ 282,450	\$ 272,043	\$ 0	\$ 272,043
Total	\$ 294,929	\$ 282,450	\$ 272,043	\$ 0	\$ 272,043

Fire Operations

Program Description

Fire Operations provides fire suppression; response to search and rescue, hazardous materials, and medical emergency incidents; conducts dwelling and commercial building inspections; and provides commercial and industrial prefire planning for the island of Oahu, which is approximately 604 square miles.

Program Highlights

The Fire Operations program budget of \$81,258,218 reflects an increase of 2.2 percent over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel, repairs and maintenance of equipment, electricity, sewer, repair parts and accessories, and periodic replacement of fire fighting equipment.

Budget issues include the addition of 30 uniformed fire fighting positions and related expenses for two fire fighting companies to staff the new East Kapolei Regional fire station.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Fire Alarm Responses	#	*13,571	14,000	14,125
Rescue and Emergency Responses	#	24,538	25,000	25,500
Hazmat Unit Responses	#	2,030	2,050	2,070
Helicopter Responses				
Fire Alarms	#	26	50	50
Search and Rescues	#	449	463	481
Training	Hours	208	228	251
Fire Prevention Inspections	#	71,530	75,000	80,000
Prefire Planning	#	2,160	2,160	2,160

Note: Estimates for FY 2010 are based on information from the National Fire Incident Reporting System for the period July 1 - September 23, 2009, annualized.

* Fire alarms include 7,331 calls classified as emergency responses not requiring HFD services.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	987.00	987.00	988.00	30.00	1,018.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	987.00	987.00	988.00	30.00	1,018.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 65,542,569	\$ 72,849,841	\$ 72,878,465	\$ 899,298	\$ 73,777,763
Current Expenses	5,511,557	6,494,363	7,013,605	291,850	7,305,455
Equipment	304,259	160,000	175,000	0	175,000
Total	\$ 71,358,385	\$ 79,504,204	\$ 80,067,070	\$ 1,191,148	\$ 81,258,218

Honolulu Fire Department

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 71,358,385	\$ 79,504,204	\$ 80,067,070	\$ 1,191,148	\$ 81,258,218
Total	\$ 71,358,385	\$ 79,504,204	\$ 80,067,070	\$ 1,191,148	\$ 81,258,218

Fire

Fireboat

Program Description

The Fireboat protects life and property during fires and emergencies on the waterfront and adjoining shoreline areas.

Program Highlights

The Fireboat program budget of \$1,951,185 reflects a decrease of 39.3 percent from the current fiscal year. The decrease is primarily due to the deferral of the annually scheduled dry docking of the fireboat. The entire cost of the Fireboat program is reimbursed with state funds. Salary increases reflect collective bargaining pay increases for uniformed personnel.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Fire Alarm Responses	#	3	5	6
Rescue and Emergency Responses	#	21	22	23
Public Relations	Hours	52	60	60
Training	Hours	1,041	1,080	1,120
Boat Maintenance	Hours	2,920	3,102	3,285
Prefire Planning	#	28	30	30

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	19.00	0.00	19.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,363,807	\$ 1,429,065	\$ 1,540,539	\$ 0	\$ 1,540,539
Current Expenses	202,177	1,787,450	410,646	0	410,646
Equipment	0	0	0	0	0
Total	\$ 1,565,984	\$ 3,216,515	\$ 1,951,185	\$ 0	\$ 1,951,185

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,565,984	\$ 3,216,515	\$ 1,951,185	\$ 0	\$ 1,951,185
Total	\$ 1,565,984	\$ 3,216,515	\$ 1,951,185	\$ 0	\$ 1,951,185

Honolulu Fire Department

Fire Commission

Program Description

The Fire Commission acts as a liaison between the department and the citizens of the City. It handles all complaints against the department and assists the department to obtain sufficient resources from the City to complete its mission.

Program Highlights

The Fire Commission program budget of \$14,857 reflects an increase of 92.5 percent over the current fiscal year. The increase is due primarily to an adjustment to the contractual cost of secretarial services to the Fire Commission.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.50	0.50	0.00	0.50
Total	0.50	0.50	0.50	0.00	0.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,700	\$ 6,504	\$ 13,632	\$ 0	\$ 13,632
Current Expenses	0	1,215	1,225	0	1,225
Equipment	0	0	0	0	0
Total	\$ 2,700	\$ 7,719	\$ 14,857	\$ 0	\$ 14,857

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,700	\$ 7,719	\$ 14,857	\$ 0	\$ 14,857
Total	\$ 2,700	\$ 7,719	\$ 14,857	\$ 0	\$ 14,857

City Radio System

Program Description

The Radio Shop administers and maintains the City's islandwide radio system under its City Radio System program. This system is used by non-fire City agencies for normal operations and emergency responses to natural and manmade disasters. The Department of Emergency Management and the Honolulu Emergency Services Department's Ocean Safety and Lifeguard Services Division operate on the City's 800 MHz Trunk Radio System. Their radios and radio consoles are maintained under this program. The Department of the Prosecuting Attorney, Liquor Commission, Department of the Medical Examiner, and Department of Transportation Services have recently joined the 800 MHz Trunk Radio System and will be serviced under this program.

Program Highlights

The City Radio System program budget of \$195,842 reflects a decrease of 18.8 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Installations, Removals, and Reinstallations	#	8	20	30
Frequency Measurements and Preventive Maintenance	#	15	20	30
Services and Repairs	#	1,121	1,200	1,300
Training and Planning	#	4	6	12

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 159,915	\$ 206,858	\$ 169,944	\$ 0	\$ 169,944
Current Expenses	35,473	34,207	25,898	0	25,898
Equipment	0	0	0	0	0
Total	\$ 195,388	\$ 241,065	\$ 195,842	\$ 0	\$ 195,842

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 195,388	\$ 241,065	\$ 195,842	\$ 0	\$ 195,842
Total	\$ 195,388	\$ 241,065	\$ 195,842	\$ 0	\$ 195,842

Fire

Honolulu Fire Department

HFD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the Department to supplement City funds to accomplish the Department's mission.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 62,523	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	157,437	0	0	0	0
Equipment	58,508	0	0	0	0
Total	\$ 278,468	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Special Projects Fund	\$ 182,593	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	95,875	0	0	0	0
Total	\$ 278,468	\$ 0	\$ 0	\$ 0	\$ 0

Fire

APEC Costs for HFD

Program Description

This activity provides funding for costs related to the Asia-Pacific Economic Cooperation (APEC) Leaders' Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$4,790,500 will provide that portion of the required resources to be expended in fiscal year 2011 for the Honolulu Fire Department to effectively plan, coordinate and prepare for this major event.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 0	\$ 0	\$ 1,059,000	\$ 0	\$ 1,059,000
Current Expenses	0	0	2,050,500	0	2,050,500
Equipment	0	0	1,681,000	0	1,681,000
Total	\$ 0	\$ 0	\$ 4,790,500	\$ 0	\$ 4,790,500

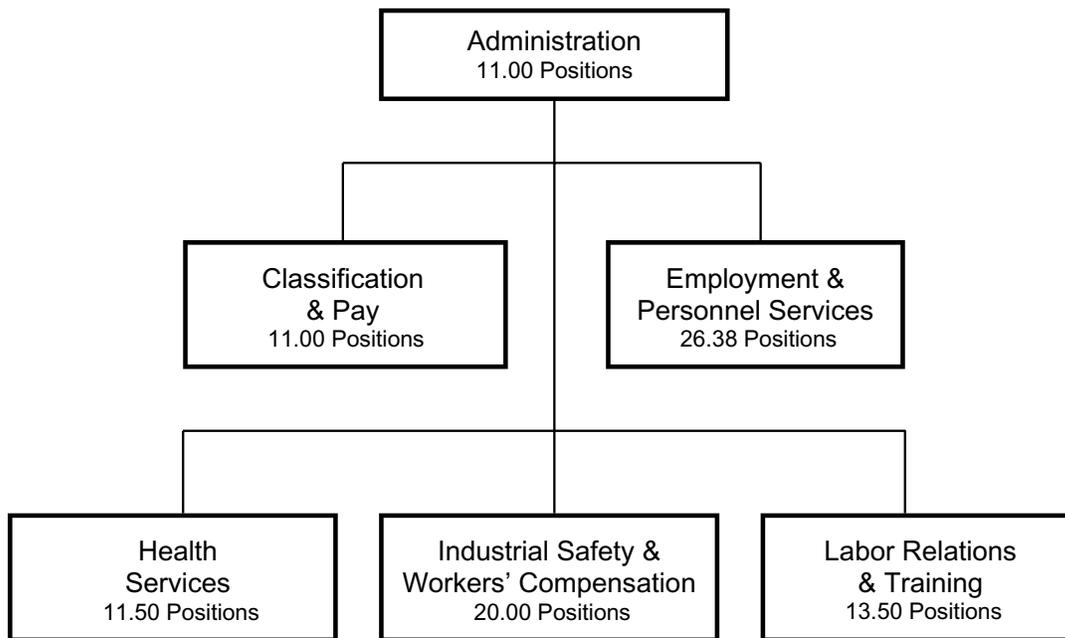
SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 0	\$ 0	\$ 4,790,500	\$ 0	\$ 4,790,500
Total	\$ 0	\$ 0	\$ 4,790,500	\$ 0	\$ 4,790,500

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Department of Human Resources

DEPARTMENT OF HUMAN RESOURCES (DHR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Department of Human Resources

Responsibilities

The Department of Human Resources is the central personnel staff agency for the City. The department's primary purpose, as reflected in the City Charter, is to establish a comprehensive personnel management program based on merit principles and generally accepted methods governing the classification of positions and the employment, conduct, movement and separation of public employees. The department is charged with building a career service designed to attract, select and retain, on a merit basis, the best qualified civil servants. The department negotiates and administers eight collective bargaining agreements covering city employees. The department also administers programs in training, health services, safety, workers' compensation, incentives and awards, and employee assistance.

Mission Statement

The mission of the Department of Human Resources is to recruit, develop and retain an outstanding workforce dedicated to quality public service for the City and County of Honolulu.

Goals and Objectives

1. To develop and implement new and innovative human resources programs.
2. To improve the department's efficiency.
3. To utilize leading technology.

Budget Initiatives and Highlights

The department's proposed budget of \$5,770,568 reflects 8.2 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Response Time for Certification of Eligibles (without list)	Days	50	48	45
Classification Requests Completed within 30 Days of Receipt	%	85	80	80

Fiscal Sustainability

	<u>Target Year</u>
Goal 1: <u>Maximize Operational Efficiency</u>	
Initiative 1: Improve personnel actions processing	
(a) Redesign Health Services forms	ongoing
Initiative 2: Automate personnel management processes and access information	
(a) Implement HR/Payroll phase of new integrated Financial/Human Resources Management System	FY 2010
(b) Complete Project Management Office initiatives	
Create training initiative	ongoing
Update job descriptions	ongoing
Improve Employee Assistance Program capability	ongoing
Institute periodic performance measurements of City agencies, key processes and key personnel	ongoing
(c) Develop Employee Benefits Summary Statement	FY 2011
(d) Develop wage costing program	FY 2011

Department of Human Resources

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	91.50	91.50	91.50	0.00	91.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.41	1.88	3.38	0.00	3.38
Total	91.91	93.38	94.88	0.00	94.88

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 805,721	\$ 937,020	\$ 846,447	\$ 0	\$ 846,447
Employment and Personnel Services	1,511,285	1,641,588	1,468,079	0	1,468,079
Classification and Pay	644,889	681,550	632,157	0	632,157
Health Services	712,187	726,877	746,743	0	746,743
Industrial Safety and Workers' Compensation	1,129,523	1,147,872	1,043,008	0	1,043,008
Labor Relations and Training	1,097,149	1,149,607	1,034,134	0	1,034,134
Total	\$ 5,900,754	\$ 6,284,514	\$ 5,770,568	\$ 0	\$ 5,770,568

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 5,340,797	\$ 5,585,229	\$ 5,081,346	\$ 0	\$ 5,081,346
Current Expenses	552,957	699,285	689,222	0	689,222
Equipment	7,000	0	0	0	0
Total	\$ 5,900,754	\$ 6,284,514	\$ 5,770,568	\$ 0	\$ 5,770,568

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 5,900,754	\$ 6,284,514	\$ 5,770,568	\$ 0	\$ 5,770,568
Total	\$ 5,900,754	\$ 6,284,514	\$ 5,770,568	\$ 0	\$ 5,770,568

Administration

Program Description

Included in the Administration office budget for the Department of Human Resources is the Equal Opportunity program. This program is responsible for promoting, coordinating and monitoring the City's compliance with federal, state, and city laws on discrimination, equal employment, affirmative action, sexual harassment, ADA compliance, civil rights and other discrimination issues. The program also oversees, monitors and evaluates the handling of complaints and charges of discrimination in employment, services, programs and facilities of the City.

Program Highlights

The proposed budget of \$846,447 reflects a 9.7 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Internal Discrimination Complaints Opened	#	59	60	60
EEOC/HCRC/External Complaints Filed	#	22	25	30
Requests for Consultation Opened	#	82	85	100

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	11.00	11.00	11.00	0.00	11.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 662,570	\$ 775,545	\$ 697,272	\$ 0	\$ 697,272
Current Expenses	143,151	161,475	149,175	0	149,175
Equipment	0	0	0	0	0
Total	\$ 805,721	\$ 937,020	\$ 846,447	\$ 0	\$ 846,447

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 805,721	\$ 937,020	\$ 846,447	\$ 0	\$ 846,447
Total	\$ 805,721	\$ 937,020	\$ 846,447	\$ 0	\$ 846,447

Department of Human Resources

Employment and Personnel Services

Program Description

This program plans, develops and administers the City's recruitment, examination and employee services programs; recruits personnel for city jobs; evaluates candidates' qualifications and suitability for public employment; develops and administers examinations to establish eligible lists; refers names of qualified candidates to fill departmental personnel functions; researches and develops new personnel programs; supports, coordinates, and oversees compliance of the City's drug and alcohol testing programs with departments; oversees compliance efforts related to Fair Labor Standards and information privacy; administers the City's employee recognition programs; administers audit and employee records management activities; coordinates the promulgation of personnel rules; and assists departments to resolve problems in recruitment, examinations, selection, placement, personnel transactions, benefits and related matters.

Program Highlights

The proposed budget of \$1,468,079 reflects a 10.6 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Jobs Announced	#	144	100	150
Employment Applications Screened	#	14,475	15,000	14,000
Applicants Placed on Eligible Lists	#	5,376	5,000	4,500
Vacancies Filled from Applicants Referred	#	595	650	750
Time Between the Receipt and Certification of Request for Eligibles With Current Eligible List	Days	7	7	7
Accession Services	#	813	1,100	1,100
Transactions Audited/Processed	#	17,555	26,000	26,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	26.00	26.00	26.00	0.00	26.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.41	0.38	0.38	0.00	0.38
Total	26.41	26.38	26.38	0.00	26.38

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,421,938	\$ 1,489,628	\$ 1,320,461	\$ 0	\$ 1,320,461
Current Expenses	89,347	151,960	147,618	0	147,618
Equipment	0	0	0	0	0
Total	\$ 1,511,285	\$ 1,641,588	\$ 1,468,079	\$ 0	\$ 1,468,079

Human Resources

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,511,285	\$ 1,641,588	\$ 1,468,079	\$ 0	\$ 1,468,079
Total	\$ 1,511,285	\$ 1,641,588	\$ 1,468,079	\$ 0	\$ 1,468,079

Department of Human Resources

Classification and Pay

Program Description

This program plans, develops and administers classification and pay plans; conducts classification reviews and prepares and revises class specifications; recommends pricing for newly established classes; researches and recommends classification and pay practices; participates in state-wide meetings on repricing review activities and surveys, and in collective bargaining pay and repricing negotiations; develops salary and benefit adjustment recommendations for excluded managerial employees; and advises departments on personnel implications of reorganizations, reassignment of work, creation of new classes, and related matters.

Program Highlights

The proposed budget of \$632,157 reflects a 7.2 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Position Class Reviews Completed	#	1,007	1,200	1,200
New Classes Established (C&C)	#	5	10	10
New Classes Reviewed (Other Jurisdictions)	#	75	100	100

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	11.00	11.00	11.00	0.00	11.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 637,718	\$ 672,495	\$ 622,827	\$ 0	\$ 622,827
Current Expenses	7,171	9,055	9,330	0	9,330
Equipment	0	0	0	0	0
Total	\$ 644,889	\$ 681,550	\$ 632,157	\$ 0	\$ 632,157

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 644,889	\$ 681,550	\$ 632,157	\$ 0	\$ 632,157
Total	\$ 644,889	\$ 681,550	\$ 632,157	\$ 0	\$ 632,157

Human Resources

Health Services

Program Description

This program conducts pre-employment and annual medical evaluations of current and prospective employees, including examinations mandated under the Hawaii Occupational Safety and Health Division and Federal Department of Transportation rules, and supports hearing conservation, respiratory protection, asbestos and bloodborne pathogen programs; medically certifies commercial drivers and operators of crane and hoist equipment; and conducts and oversees programs that are designed to promote health, reduce risks and prevent injury. This program is responsible for the maintenance of city and county medical, post-exposure, and Employee Assistance Program Records. Additionally, this program administers a drug screening program for new hires and random testing for selected employees, including required Medical Review Officer services, and provides blood analysis for suspects arrested for driving under the influence of alcohol (DUI) for the Honolulu Police Department, including providing expert witness testimony in court. This program also counsels and assists employees with workplace and personal problems, coordinates and manages referrals to community resources, advises departments on the management of troubled employees and develops and implements training on related employee assistance subjects.

Program Highlights

The proposed budget of \$746,743 reflects a 2.7 percent increase over the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The increase in current expenses provides professional services for a clinical laboratory director required to certify laboratory test results.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Pre-Employment Evaluations – Physical Exam	#	359	500	650
Pre-Employment Evaluations – Urine Drug Screen Only	#	1,371	300	300
Annual Physical Examinations	#	3,675	3,650	3,650
Other Medical Evaluations	#	497	600	650
Blood Analysis for DUI	#	285	300	300
Vision Testing	#	4,080	4,200	4,200
Hearing Testing	#	4,445	4,450	4,450
EKG Testing	#	2,693	2,450	2,500
Pulmonary Function Testing	#	1,131	1,000	1,000
MRO Reviews	#	3,669	5,000	5,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	11.50	11.50	11.50	0.00	11.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	11.50	11.50	11.50	0.00	11.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 639,754	\$ 645,367	\$ 599,707	\$ 0	\$ 599,707
Current Expenses	72,433	81,510	147,036	0	147,036
Equipment	0	0	0	0	0
Total	\$ 712,187	\$ 726,877	\$ 746,743	\$ 0	\$ 746,743

Department of Human Resources

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 712,187	\$ 726,877	\$ 746,743	\$ 0	\$ 746,743
Total	\$ 712,187	\$ 726,877	\$ 746,743	\$ 0	\$ 746,743

Industrial Safety and Workers' Compensation

Program Description

This program plans, develops, promotes, coordinates and maintains a citywide safety program; administers the City's self-insured workers' compensation program; administers the City's limited duty, rehabilitation and placement programs; and assists departments in resolving industrial injury and safety related issues.

Program Highlights

The proposed budget of \$1,043,008 reflects a 9.1 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Safety Investigations	#	10	12	12
Vehicle Accidents Reviewed by VARC	#	317	325	325
Avoidable Vehicle Accident Decisions by VARC	#	223	225	225
Number of Lost Time Injuries	#	464	450	450
Beginning Active WC Cases	#	1,307	1,426	1,426
WC Claims Opened or Reopened	#	1,889	1,800	1,800
WC Claims Closed	#	1,633	1,800	1,800
Continuing Active WC Claims	#	1,426	1,426	1,426
WC Claims Handled per Adjuster	#	266	270	270
Disabled Employees Assisted by Vocational Rehab Unit	#	227	225	225

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	20.00	20.00	20.00	0.00	20.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	20.00	20.00	20.00	0.00	20.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,090,691	\$ 1,114,472	\$ 1,008,108	\$ 0	\$ 1,008,108
Current Expenses	31,832	33,400	34,900	0	34,900
Equipment	7,000	0	0	0	0
Total	\$ 1,129,523	\$ 1,147,872	\$ 1,043,008	\$ 0	\$ 1,043,008

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,129,523	\$ 1,147,872	\$ 1,043,008	\$ 0	\$ 1,043,008
Total	\$ 1,129,523	\$ 1,147,872	\$ 1,043,008	\$ 0	\$ 1,043,008

Department of Human Resources

Labor Relations and Training

Program Description

This program plans, develops and administers the City's labor relations, personnel development and training programs; administers collective bargaining agreements; leads in collective bargaining negotiations; conducts Step 3 grievance hearings and advocates arbitration cases; and assists departments with personnel management, discipline and training issues.

Program Highlights

The proposed budget of \$1,034,134 reflects a 10.0 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The increase in position count reflects contract positions for the Po'okela Program.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Collective Bargaining Agreements Negotiated	#	0	6	8
Grievances Resolved	#	192	100	100
Grievances Received Per FY/Total Grievances On Hand	#	114/249	100/250	100/250
Issued Step 3 Decisions	#	87	80	80
Arbitrations Completed	#	9	10	10
Settlement Agreement % of All Cases Closed	%	14	35	35
Employees Trained	#	3,569	3,000	3,000
Training Hours	hrs	15,287	15,000	15,000
Apprentices Participating in Program	#	40	40	40

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.50	3.00	0.00	3.00
Total	12.00	13.50	15.00	0.00	15.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 888,126	\$ 887,722	\$ 832,971	\$ 0	\$ 832,971
Current Expenses	209,023	261,885	201,163	0	201,163
Equipment	0	0	0	0	0
Total	\$ 1,097,149	\$ 1,149,607	\$ 1,034,134	\$ 0	\$ 1,034,134

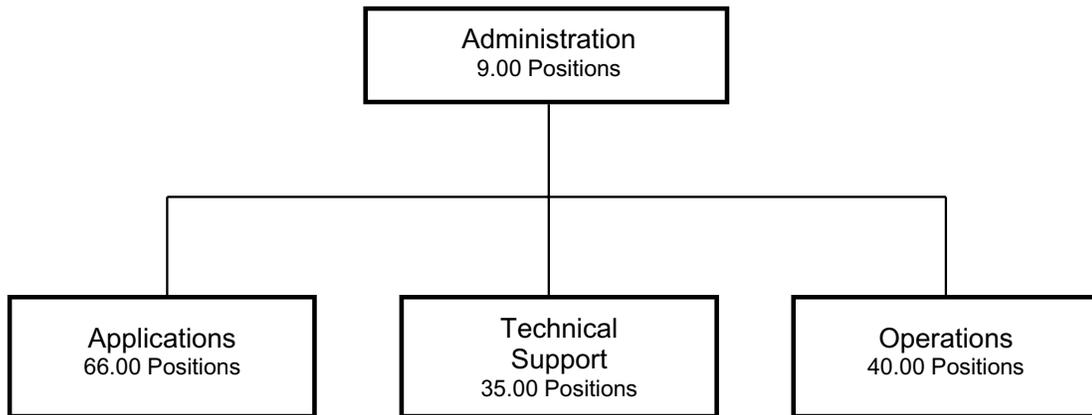
SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,097,149	\$ 1,149,607	\$ 1,034,134	\$ 0	\$ 1,034,134
Total	\$ 1,097,149	\$ 1,149,607	\$ 1,034,134	\$ 0	\$ 1,034,134

Department of Information Technology

DEPARTMENT OF INFORMATION TECHNOLOGY (DIT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Department of Information Technology

Responsibilities

The Department of Information Technology (DIT) plans, directs and coordinates the implementation of the City's information technology program, excluding those systems maintained by the Board of Water Supply and any other semi-autonomous agencies created by ordinance. DIT also sets and enforces citywide technology and data security standards and policies. In addition, the department provides technical expertise in computer and communications technologies to all branches of city government and assists the Mayor and Managing Director in the management of information technology implementation and promotion of a technology industry in the City and County of Honolulu.

Mission Statement

The mission of DIT is to provide information technology products, services, guidance, and direction for city agencies to serve the public in a cost-effective and efficient manner. This includes increasing the efficiency of the city worker; maintaining, securing and protecting the various City communications networks that support public safety, including but not limited to the Honolulu Police Department, Honolulu Fire Department, Department of Emergency Management and Department of Emergency Services; providing the City a stable and robust electronic working environment for all users; and providing leading edge technological solutions to the City's business needs.

Goals and Objectives

1. To apply technology to serve the public good; operate and maintain a cost-effective and efficient computer and communications network and facility; optimize the use of technological resources and expertise to meet the needs of city employees and its citizens.
2. To provide a strategic technological direction for the City, including applications, communications, infrastructure, standards, strategies and policies.
3. To ensure that computer resources are secure from unauthorized access in an environment that promotes user innovation and self-sufficiency.
4. To coordinate departmental technology acquisition and maintenance across all city agencies to ensure optimum return on investment.
5. To deploy E-government initiatives to further support and enhance services delivered to the citizens.
6. To provide technological and programming support to all city agencies.
7. To provide technological support for Homeland Security initiatives.
8. To support the Mayor's Revised Directive of 2006 regarding information technology services for the City.
9. Support Chapter 12 of the Revised Charter regarding the organization, powers, duties and functions of the Department of Information Technology.

Budget Initiatives and Highlights

The fiscal year 2011 budget is based on an overall city information technology (IT) strategic plan of continuing to build a centralized IT support structure to ensure integration of city services and reduce the total cost of ownership in IT investments. The department's proposed budget of \$17,783,321 reflects a 4.4 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The budget also reflects the transfer of three positions from the Department of Environmental Services (ENV) that will provide dedicated technical support for ENV.

Department of Information Technology

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Production uptime: % (prime shift)	%	99.9	99.9	99.9
Production uptime: % (24hrs)	%	99.5	99.6	99.6
Help Desk Calls resolved at first level: %	%	92	85	83
Programming Service Requests Received:				
Previous Year	#	13	24	29
New Requests (projected)	#	183	150	150
Completed on the agreed date	#	172	145	165
Personal Computer Training (in-house)				
Classes held:	Class	37	60	60
Students Trained	#	368	720	720

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	149.00	148.00	151.00	0.00	151.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	151.00	150.00	153.00	0.00	153.00

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 12,129,305	\$ 10,110,286	\$ 9,322,527	\$ 736,900	\$ 10,059,427
Applications	4,183,332	4,417,383	4,324,380	0	4,324,380
Operations	1,773,682	1,895,902	1,305,106	0	1,305,106
Technical Support	2,011,973	2,181,734	2,094,408	0	2,094,408
Total	\$ 20,098,292	\$ 18,605,305	\$ 17,046,421	\$ 736,900	\$ 17,783,321

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 8,434,107	\$ 8,907,550	\$ 8,100,941	\$ 0	\$ 8,100,941
Current Expenses	11,098,260	9,469,070	8,748,620	701,900	9,450,520
Equipment	565,925	228,685	196,860	35,000	231,860
Total	\$ 20,098,292	\$ 18,605,305	\$ 17,046,421	\$ 736,900	\$ 17,783,321

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 17,665,684	\$ 18,197,699	\$ 16,585,837	\$ 736,900	\$ 17,322,737
Sewer Fund	85,615	106,620	195,108	0	195,108
Liquor Commission Fund	51,420	53,556	48,816	0	48,816
Refuse Genl Operating Acct -SWSF	39,139	53,712	41,376	0	41,376
Special Projects Fund	2,256,434	0	0	0	0
Federal Grants Fund	0	121,838	110,160	0	110,160
Housing & Comm Dev Sec 8 Fund	0	71,880	65,124	0	65,124
Total	\$ 20,098,292	\$ 18,605,305	\$ 17,046,421	\$ 736,900	\$ 17,783,321

Department of Information Technology

Administration

Program Description

The Administration program manages and directs the department's administrative policies, procedures and plans. The activity is responsible for acquiring equipment, software and supplies; developing and monitoring contracts for purchases and the maintenance of computer equipment and software; departmental personnel matters; budget preparation and administration; billing for data processing services; vendor contract agreements; accounts payable; clerical services for all divisions; and other administrative matters.

Program Highlights

In fiscal year 2011, this activity will continue to emphasize prudent fiscal management services and support including IT strategic planning, project management, and continued telecommunication revenue generation.

The Administration program budget of \$10,059,427 reflects a 0.5 percent decrease from the current fiscal year. The decrease in the position count reflects a transfer of one position to the Technical Support program due to a departmental reorganization. The decrease in salaries, which is due to anticipated furloughs and pay adjustments and the transfer of one position, is partially offset by increased funding for vacant positions.

The budget also includes budget issues for the following:

- \$487,000 for the upgrade of the City's e-mail system
- \$135,000 for the annual maintenance of the Cyber Security project
- \$79,900 for the maintenance of various software
- \$35,000 for the upgrade of the anti-spam software

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Service Contracts	#	3	3	3
Hardware Maintenance Contracts	#	7	7	7
Installment Purchase Agreement Contracts	#	3	3	3
Software Maintenance Contracts	#	63	63	63
Procurement Contracts	#	7	7	7
Lease Contracts (IPA)	#	5	5	5

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	9.00	9.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	9.00	9.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 465,120	\$ 467,889	\$ 426,931	\$ 0	\$ 426,931
Current Expenses	11,098,260	9,413,712	8,698,736	701,900	9,400,636
Equipment	565,925	228,685	196,860	35,000	231,860
Total	\$ 12,129,305	\$ 10,110,286	\$ 9,322,527	\$ 736,900	\$ 10,059,427

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 9,872,871	\$ 10,110,286	\$ 9,322,527	\$ 736,900	\$ 10,059,427
Special Projects Fund	2,256,434	0	0	0	0
Total	\$ 12,129,305	\$ 10,110,286	\$ 9,322,527	\$ 736,900	\$ 10,059,427

Department of Information Technology

Applications

Program Description

The Applications program performs computer systems applications development and support, and coordinates the efforts between the department and user agencies as it relates to applications development, database administration, Internet/Intranet and information services, desktop computing support and management.

This activity conducts feasibility studies; performs system analysis, design and development; performs systems testing, user training and detailed documentation of the developed applications; maintains implemented systems; provides file conversion support; provides database administration and assistance to city departments in the procurement and implementation of vendor application software; and performs project management functions for IT project integration and implementation. This program also handles the City's desktop computer hardware and software deployment; assists the user agencies to plan and coordinate their data processing goals; and provides Computer Services Representative (CSR) support services.

Program Highlights

The Applications program budget is \$4,324,380, which reflects a 2.1 percent decrease from the current fiscal year. The increase in position count reflects a transfer of five positions due to a departmental reorganization and also includes the transfer of three positions from the Department of Environmental Services. The decrease in salaries, which is due to anticipated furloughs and pay adjustments, is partially offset by the increase in the positions assigned to this activity.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
REQUESTS FOR SERVICES (RFS):				
Outstanding From Previous Year	#	13	24	29
New Requests	#	183	150	150
Completed During the Year	#	172	145	165
Outstanding at End of Year	#	24	29	14
MANHOURLY USAGE – APPLICATIONS				
APPLICATION ANALYSTS/MANAGERS:				
Maintenance, Administration and Problem Resolution	Hours	29,000	30,000	30,000
New Development including Training and Education	Hours	29,000	28,800	28,800
MANHOURLY USAGE – COMPUTER SERVICE REPS:				
Maintenance and Problem Solving	Hours	37,315	34,445	33,426
Analysis and Programming	Hours	11,357	10,483	11,502
Overhead	Hours	5,408	4,992	4,992

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	65.00	64.00	72.00	0.00	72.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	67.00	66.00	74.00	0.00	74.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 4,183,332	\$ 4,376,151	\$ 4,287,156	\$ 0	\$ 4,287,156
Current Expenses	0	41,232	37,224	0	37,224
Equipment	0	0	0	0	0
Total	\$ 4,183,332	\$ 4,417,383	\$ 4,324,380	\$ 0	\$ 4,324,380

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 4,043,563	\$ 4,095,735	\$ 3,908,292	\$ 0	\$ 3,908,292
Sewer Fund	49,210	70,104	195,108	0	195,108
Liquor Commission Fund	51,420	53,556	48,816	0	48,816
Refuse Genl Operating Acct -SWSF	39,139	53,712	41,376	0	41,376
Federal Grants Fund	0	72,396	65,664	0	65,664
Housing & Comm Dev Sec 8 Fund	0	71,880	65,124	0	65,124
Total	\$ 4,183,332	\$ 4,417,383	\$ 4,324,380	\$ 0	\$ 4,324,380

Department of Information Technology

Operations

Program Description

The Operations program plans, administers, coordinates and executes the central and remote computer system operations of the City's computer facilities located islandwide. This is a 24 hour per day x 365 day per year operation.

This activity performs data entry services; develops and maintains document controls to assure accuracy of data processed; develops computer schedules of production data processing tasks; routes documents and reports to and from users; coordinates software and hardware changes via a change management system; maintains offsite storage of all production datasets; develops and maintains disaster recovery planning for computer systems; manages a centralized help desk call center; coordinates the activities of the IT support technicians; and operates, controls and maintains the computer equipment and network at the City's Data Centers.

Additionally, this activity plans, installs, administers and maintains systems software for the mainframe and midrange computers; supports and controls the servers, communications networks and storage area networks; monitors capacity and manages upgrades; trains applications and operations staffs in the use of systems software; and prepares reports on systems usage and capacity requirements.

Program Highlights

The Operations program budget of \$1,305,106 reflects a 31.2 percent decrease from the current fiscal year. The decrease in position count reflects the transfer of eight positions due to a departmental reorganization. The decrease in salaries is due to anticipated furloughs and pay adjustments and the decrease in the positions assigned to this activity.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Production Online Systems (Prime shift))	%	99.9%	99.9%	99.9%
Production Online Systems (24 hours)	%	99.5%	99.6%	99.6%
Problems Logged	#	5,598	5,200	5,400
Changes Implemented	#	761	900	900
% Help Desk Calls Resolved at First Level	%	92.0%	85.0%	83%
% Total Problem Calls Resolved	%	99.0%	99.0%	99.0%

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	40.00	40.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	40.00	40.00	32.00	0.00	32.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,773,682	\$ 1,881,776	\$ 1,292,446	\$ 0	\$ 1,292,446
Current Expenses	0	14,126	12,660	0	12,660
Equipment	0	0	0	0	0
Total	\$ 1,773,682	\$ 1,895,902	\$ 1,305,106	\$ 0	\$ 1,305,106

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,737,277	\$ 1,809,944	\$ 1,260,610	\$ 0	\$ 1,260,610
Sewer Fund	36,405	36,516	0	0	0
Federal Grants Fund	0	49,442	44,496	0	44,496
Total	\$ 1,773,682	\$ 1,895,902	\$ 1,305,106	\$ 0	\$ 1,305,106

Department of Information Technology

Technical Support

Program Description

The Technical Support program serves as the technical advisor to the departmental divisions and end-users to develop computer literacy and self-sufficiency. It provides technical support for the planning, installation and operations of departmental and citywide computer services. It also provides support for web activities on the Internet and Intranet.

In addition, this activity plans, installs and maintains the City's data and voice communication network; provides technical assistance to the departmental divisions and end-users in establishing the data and voice communication network; and prepares reports on network usage and capacity. It also provides technical support for the implementation of new radio systems features, maintenance of radio infrastructure and management of the radio infrastructure system.

Furthermore, the activity oversees the security of the City's data network and mainframe, midrange and server systems, provides technical assistance to all divisions on security matters; and recommends citywide security policy to the Director of Information Technology, and implements and maintains established security policy.

Program Highlights

The Technical Support program budget of \$2,094,408 reflects a decrease of 4.0 percent from the current fiscal year. The increase in the position count reflects a transfer of four positions due to a departmental reorganization. The decrease in salaries, which is due to anticipated furloughs and pay adjustments, is offset partially by the increase in the positions assigned to this activity.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
MICROCOMPUTER:				
PC Training Classes (In-house)	#	37	60	60
Class Attendance	#	368	720	720
NETWORKS:				
LANs	#	175	190	200
Workstations on LAN	#	7,000	7,600	7,800
TELEPHONES:				
Analog Phones	#	1,050	550	225
IP Phones	#	3,950	5,500	5,700
RADIO SYSTEMS				
Loop Microwave Sites	#	15	15	15
Spur Microwave Sites	#	7	7	8
800 MHz Zone Sites	#	12	12	8
800 MHz Simulcast Sites	#	4	4	8
Bi-Directional Amplifier (BDA) Sites	#	11	11	12
Mobile and Portable Radios	#	7,400	8,300	8,600
SECURITY:				
No. of Employees w/Access IDs (Mainframe)	#	8,253	8,300	8,300
Security Requests (Mainframe)	#	1,809	1,900	2,000
No. of Employees w/User IDs (Servers)	#	9,474	9,600	9,800
Security Requests	#	4,560	4,700	4,800
No. of Employees w/User IDs (ERP Midrange)	#	0	2,000	2,400

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	35.00	35.00	39.00	0.00	39.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	35.00	35.00	39.00	0.00	39.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,011,973	\$ 2,181,734	\$ 2,094,408	\$ 0	\$ 2,094,408
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 2,011,973	\$ 2,181,734	\$ 2,094,408	\$ 0	\$ 2,094,408

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,011,973	\$ 2,181,734	\$ 2,094,408	\$ 0	\$ 2,094,408
Total	\$ 2,011,973	\$ 2,181,734	\$ 2,094,408	\$ 0	\$ 2,094,408

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Office of the Mayor

Office of the Mayor

Responsibilities

As the Chief Executive of the City and County of Honolulu, the Mayor is responsible for the faithful execution of the provisions of the City Charter and applicable ordinances and statutes.

Goals and Objectives

Provide and maintain the highest level of municipal government services.

Budget Initiatives and Highlights

The proposed budget totals \$585,603 which reflects a 3.4 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

EXPENDITURES BY PROGRAM					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 589,694	\$ 580,548	\$ 560,103	\$ 0	\$ 560,103
Contingency Fund	22,748	25,500	25,500	0	25,500
Total	\$ 612,442	\$ 606,048	\$ 585,603	\$ 0	\$ 585,603

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 508,597	\$ 507,846	\$ 489,020	\$ 0	\$ 489,020
Current Expenses	103,845	98,202	96,583	0	96,583
Equipment	0	0	0	0	0
Total	\$ 612,442	\$ 606,048	\$ 585,603	\$ 0	\$ 585,603

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 612,442	\$ 606,048	\$ 585,603	\$ 0	\$ 585,603
Total	\$ 612,442	\$ 606,048	\$ 585,603	\$ 0	\$ 585,603

Administration

Program Description

This activity oversees city agencies, establishes policies and provides management direction for all executive departments.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 508,597	\$ 507,846	\$ 489,020	\$ 0	\$ 489,020
Current Expenses	81,097	72,702	71,083	0	71,083
Equipment	0	0	0	0	0
Total	\$ 589,694	\$ 580,548	\$ 560,103	\$ 0	\$ 560,103

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 589,694	\$ 580,548	\$ 560,103	\$ 0	\$ 560,103
Total	\$ 589,694	\$ 580,548	\$ 560,103	\$ 0	\$ 560,103

Contingency Fund

Program Description

This activity provides a contingency fund to be expended by the Mayor for proper public purposes.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	22,748	25,500	25,500	0	25,500
Equipment	0	0	0	0	0
Total	\$ 22,748	\$ 25,500	\$ 25,500	\$ 0	\$ 25,500

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 22,748	\$ 25,500	\$ 25,500	\$ 0	\$ 25,500
Total	\$ 22,748	\$ 25,500	\$ 25,500	\$ 0	\$ 25,500

Office of the Managing Director

Office of the Managing Director

Responsibilities

As the principal management aide to the Mayor, the Managing Director supervises and evaluates the management and performance of all line executive departments and agencies and prescribes standards of administrative practice to be followed.

Goals and Objectives

1. The Managing Director performs all duties and functions required by the City Charter and assists the Mayor in maintaining the highest level of municipal government services.
2. Provides opportunities to interested parties to expand existing business, develop local and export markets and create new businesses through the Office of Economic Development.

Budget Initiatives and Highlights

The fiscal year 2011 proposed budget for the Office of the Managing Director is \$2,566,098, which reflects a decrease of 5.5 percent from the current fiscal year. This total consists of \$1,847,967 for the City Management Program and \$718,131 for the Office of Culture and the Arts. Included within the City Management Program is the Office of Economic Development (OED), which is responsible for working with businesses and the community to increase economic opportunities and to improve the quality of life for the residents of the City and County of Honolulu.

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	33.00	32.00	32.00	0.00	32.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	36.00	35.00	35.00	0.00	35.00

EXPENDITURES BY PROGRAM					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
City Management	\$ 2,393,242	\$ 1,963,414	\$ 1,847,967	\$ 0	\$ 1,847,967
Culture and the Arts	750,049	752,114	718,131	0	718,131
Total	\$ 3,143,291	\$ 2,715,528	\$ 2,566,098	\$ 0	\$ 2,566,098

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,743,024	\$ 1,778,401	\$ 1,655,940	\$ 0	\$ 1,655,940
Current Expenses	1,400,267	937,127	910,158	0	910,158
Equipment	0	0	0	0	0
Total	\$ 3,143,291	\$ 2,715,528	\$ 2,566,098	\$ 0	\$ 2,566,098

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,660,893	\$ 2,715,528	\$ 2,566,098	\$ 0	\$ 2,566,098
Special Projects Fund	482,398	0	0	0	0
Total	\$ 3,143,291	\$ 2,715,528	\$ 2,566,098	\$ 0	\$ 2,566,098

Managing Director

City Management

Program Description

This activity provides funds for the principal management aide to the Mayor. It manages and coordinates the activities of all executive agencies. It also works with businesses and the community to increase economic opportunities.

The fiscal year 2011 proposed budget of \$1,847,967 for the City Management Program reflects a 5.9 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	26.00	26.00	26.00	0.00	26.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	29.00	29.00	29.00	0.00	29.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,432,672	\$ 1,466,237	\$ 1,364,560	\$ 0	\$ 1,364,560
Current Expenses	960,570	497,177	483,407	0	483,407
Equipment	0	0	0	0	0
Total	\$ 2,393,242	\$ 1,963,414	\$ 1,847,967	\$ 0	\$ 1,847,967

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,910,844	\$ 1,963,414	\$ 1,847,967	\$ 0	\$ 1,847,967
Special Projects Fund	482,398	0	0	0	0
Total	\$ 2,393,242	\$ 1,963,414	\$ 1,847,967	\$ 0	\$ 1,847,967

Office of the Managing Director

Culture and the Arts

Program Description

This activity enriches the quality of life for city residents by presenting traditional arts, crafts, skills, customs and lore of cultural and artistic value.

Budget Initiatives and Highlights

The fiscal year 2011 proposed budget totals \$718,131, which reflects a 4.5 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	7.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	6.00	6.00	0.00	6.00

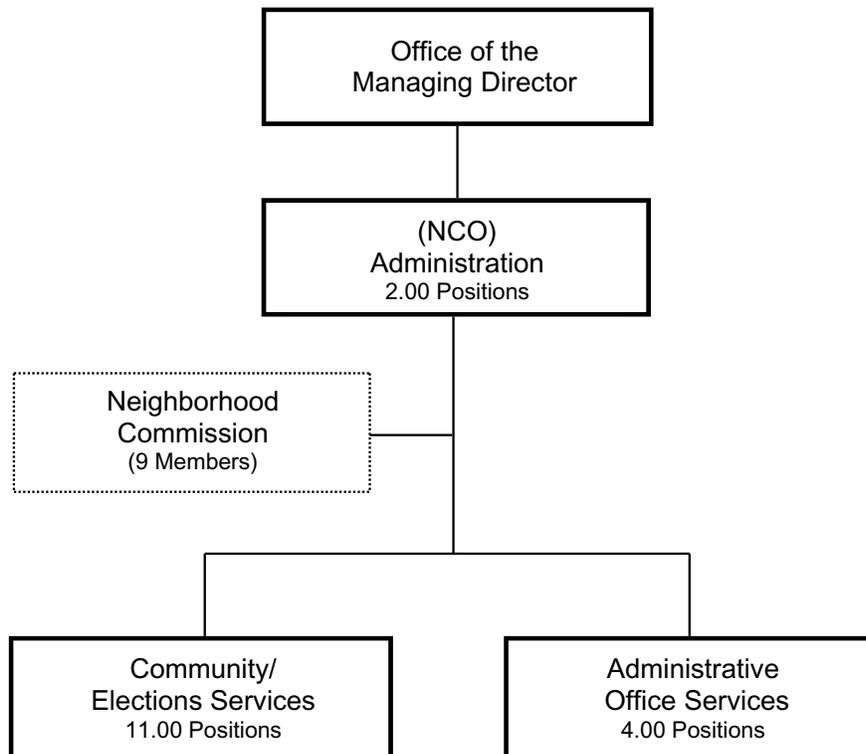
CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 310,352	\$ 312,164	\$ 291,380	\$ 0	\$ 291,380
Current Expenses	439,697	439,950	426,751	0	426,751
Equipment	0	0	0	0	0
Total	\$ 750,049	\$ 752,114	\$ 718,131	\$ 0	\$ 718,131

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 750,049	\$ 752,114	\$ 718,131	\$ 0	\$ 718,131
Total	\$ 750,049	\$ 752,114	\$ 718,131	\$ 0	\$ 718,131

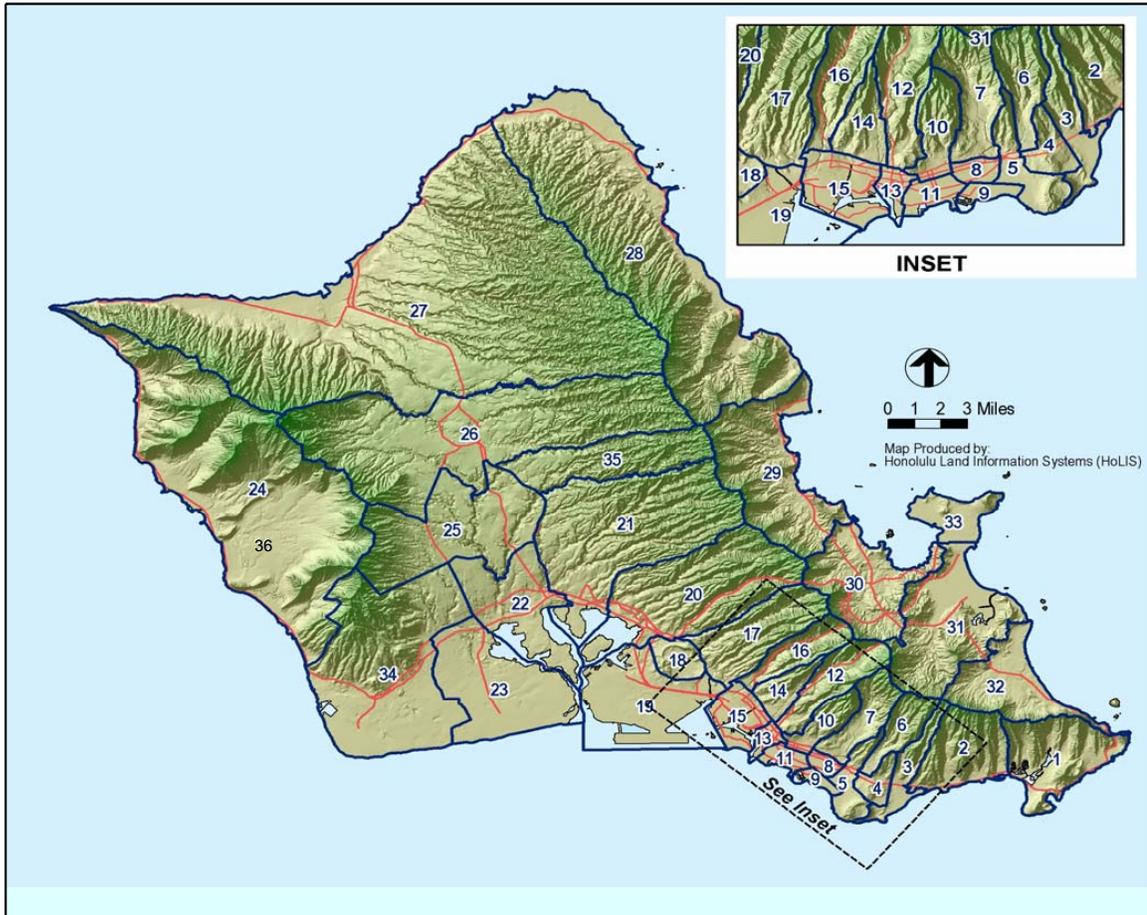
Neighborhood Commission

NEIGHBORHOOD COMMISSION OFFICE (NCO) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



**NEIGHBORHOOD COMMISSION OFFICE
(NCO)
NEIGHBORHOOD BOARDS BOUNDARIES**



No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD
1	HAWAII KAI	13	DOWNTOWN	25	MILILANI/WAIPIO/ MELEMANU
2	KULIOUOU-KALANI IKI	14	LILIHA/ALEWA/PUUNUI KAMEHAMEHA HEIGHTS	26	WAIHAWA-WHITMORE VILLAGE
3	WAIALAE-KAHALA	15	KALIHI-PALAMA	27	NORTH SHORE
4	KAIMUKI	16	KALIHI VALLEY	28	KOOLAULOA
5	DIAMOND HEAD/KAPAHULU/ ST. LOUIS HEIGHTS	17	MOANALUA (Not Formed)	29	KAHALUU
6	PALOLO	18	ALIAMANU/SALT LAKE/ FOSTER VILLAGE	30	KANEOHE
7	MANOA	19	AIRPORT (Not Formed)	31	KAILUA
8	MCCULLY/MOILIILI	20	AIEA	32	WAIMANALO
9	WAIKIKI	21	PEARL CITY	33	MOKAPU (Not Formed)
10	MAKIKI/LOWER PUNCHBOWL/ TANTALUS	22	WAIPAHU	34	MAKAKILO/KAPOLEI/ HONOKAI HALE
11	ALA MOANA/KAKAAKO	23	EWA	35	MILILANI MAUKA/ LAULANI VALLEY
12	NUUANU/PUNCHBOWL	24	WAIANAE COAST	36	NANAKULI-MAILI

Neighborhood Commission

Responsibilities

The Neighborhood Commission Office (NCO) is responsible for the mandated five-year review of the Neighborhood Plan. The plan sets policy for the neighborhood boards and Commission whose mission is to increase and assure effective citizen participation in government through the neighborhood boards.

The Neighborhood Commission Office provides staff support to the Commission and its 33 neighborhood boards. NCO staff attends regular monthly board meetings, takes and transcribes meeting minutes, and provides proper notice of all meetings of the Commission and the neighborhood boards.

Mission Statement

To increase and ensure effective citizen participation in the decisions of government by facilitating the efficient and well-organized operations of the neighborhood board system.

Goals and Objectives

1. To increase the effectiveness of the neighborhood boards and the Neighborhood Commission through training and workshops.
2. To increase awareness of the neighborhood board system and encourage residents to become candidates in the biennial neighborhood board election process.
3. To facilitate and promote a greater understanding of and adherence to the State Sunshine Law and the Neighborhood Plan by all neighborhood board members, Commissioners and staff.
4. To facilitate interaction and communication between government and neighborhood boards in addressing community concerns.

Budget Initiatives and Highlights

The proposed budget totaling \$1,003,237 provides support and services to the Neighborhood Commission Office, a nine-member Commission, and 33 neighborhood boards. The 95.8 percent increase in current expense funding over FY 2010 is because FY 2011 is an election year for the 33 neighborhood boards. NCO will, therefore, incur election related expenses to fill 445 neighborhood board seats. The reduction in salary funding reflects anticipated furloughs and pay adjustments.

The proposed funding will continue to ensure essential levels of operational support to the neighborhood boards and the Commission, including printing and mailing of monthly and committee meetings, as well as board and staff training costs related to changes in the revised Neighborhood Plan.

Fiscal Sustainability

	<u>Target Year</u>
Goal 1: <u>Postage Cost Containment</u>	
Initiative 1: Reduce number of excessive mail-outs to save on postage costs.	
(a) Continue to post notices on the website.	Current
(b) Continue to mail notices regarding the website posting procedures to all individuals on the existing mailing list; determine requests by individuals to remain on the mailing list. This process has allowed the NCO to decrease mailings by 20,000 sets of minutes during the past 2 years.	Current
(c) Purge names of those individuals who do not request to remain on the mailing list.	FY 2011
(d) Better summarize minutes to reduce number of pages mailed. NCO has implemented an agenda template and minute-taking guidelines and policies to assist neighborhood assistants with uniformity and improved efficiency in their clerical duties.	FY 2011

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	16.00	16.00	16.00	0.00	16.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	17.00	17.00	17.00	0.00	17.00

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Neighborhood Commission	\$ 950,333	\$ 902,097	\$ 1,003,237	\$ 0	\$ 1,003,237
Total	\$ 950,333	\$ 902,097	\$ 1,003,237	\$ 0	\$ 1,003,237

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 715,722	\$ 730,534	\$ 667,280	\$ 0	\$ 667,280
Current Expenses	234,611	171,563	335,957	0	335,957
Equipment	0	0	0	0	0
Total	\$ 950,333	\$ 902,097	\$ 1,003,237	\$ 0	\$ 1,003,237

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 950,333	\$ 902,097	\$ 1,003,237	\$ 0	\$ 1,003,237
Total	\$ 950,333	\$ 902,097	\$ 1,003,237	\$ 0	\$ 1,003,237

Neighborhood Commission

Neighborhood Commission

Program Description

The operations of the Neighborhood Commission Office (NCO) include clerical and administrative support services to a nine-member Commission and 33 neighborhood boards with 445 board members. Each board is assigned a neighborhood assistant who serves as the primary liaison between the neighborhood boards and the Neighborhood Commission Office. The primary support function to the boards and the Commission includes attendance at regularly scheduled monthly meetings to prepare the facility for each meeting, recording minutes, filing agendas, processing correspondence and mailing minutes and agendas to residents and government agencies; informing boards of city policies and procedures; and coordinating the Mayor's Representative program which receives and responds to resident and board issues as well as serve as a liaison between the boards and the Office of the Mayor and city agencies. The NCO also coordinates the biennial neighborhood board member election process to fill 445 seats on 33 neighborhood boards.

Other services include: administrative and clerical support services to the Mayor's representatives, budget support services to the Commission and neighborhood boards; performing office management functions such as personnel transactions, payroll, inventory, purchasing, and processing purchase orders and invoices from neighborhood boards; preparation of monthly board statements; and advising boards on compliance with laws and rules governing the NCO.

Annual appropriated funds enable the NCO to conduct necessary activities such as: the production and distribution of meeting agenda and minutes to citizens and others on mailing lists; the production and distribution of board newsletters informing the community of board activities and flyers announcing informational forums; processing timely correspondence; and the planning and coordination of training sessions and workshops such as board orientation, parliamentary procedures, sunshine law, order and decorum, the neighborhood plan, and the acquisition of educational materials and use of television to convey the board's message to its respective community.

Output Measures

DESCRIPTION	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Agendas Filed	486	489	489
Sets of Minutes Completed and Mailed	52,036	52,000	50,000
Minutes E-mailed	98,317	105,000	111,000
Agendas E-mailed	98,317	105,000	111,000
Boards and Commission Meetings Attended	387	382	385
Number of Boards Videotaping Monthly Meetings	17	17	17
Copies of Annual Board Newsletters Distributed	43,715	45,000	45,000
Number of Boards Producing Annual Newsletters	4	4	4

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	16.00	16.00	16.00	0.00	16.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	17.00	17.00	17.00	0.00	17.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 715,722	\$ 730,534	\$ 667,280	\$ 0	\$ 667,280
Current Expenses	234,611	171,563	335,957	0	335,957
Equipment	0	0	0	0	0
Total	\$ 950,333	\$ 902,097	\$ 1,003,237	\$ 0	\$ 1,003,237

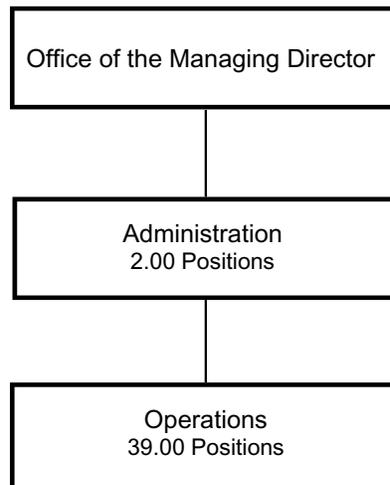
SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 950,333	\$ 902,097	\$ 1,003,237	\$ 0	\$ 1,003,237
Total	\$ 950,333	\$ 902,097	\$ 1,003,237	\$ 0	\$ 1,003,237

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Royal Hawaiian Band

ROYAL HAWAIIAN BAND (RHB) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Royal Hawaiian Band

Responsibilities

The Royal Hawaiian Band represents the City at public events, including regular concerts, official ceremonies, special programs and parades with the music of Hawaii.

Mission Statement

The Royal Hawaiian Band serves as the official band representing the Mayor and the City and County of Honolulu at public functions and events to create goodwill and promote Honolulu through its music.

Goals and Objectives

1. Maintain a high standard of musical performance and efficiently manage the resources of the Band.
2. Provide musical services to various segments of the community through a variety of programs.
3. Promote the City and County of Honolulu through the production of recordings, concerts and tours, which feature music of Hawaii.
4. Promote and perpetuate the Hawaiian culture through the performance of traditional Hawaiian music and dance.

Budget Initiatives and Highlights

The proposed budget enables the Royal Hawaiian Band to maintain its high performance standards and continue its mission of representing the City and County of Honolulu and providing quality music to the people of and visitors to Hawaii.

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Performances	#	322	320	320

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	41.00	41.00	41.00	0.00	41.00

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Royal Hawaiian Band	\$ 2,103,074	\$ 2,150,443	\$ 1,908,402	\$ 0	\$ 1,908,402
Total	\$ 2,103,074	\$ 2,150,443	\$ 1,908,402	\$ 0	\$ 1,908,402

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,968,084	\$ 2,026,512	\$ 1,781,318	\$ 0	\$ 1,781,318
Current Expenses	134,990	123,931	123,084	0	123,084
Equipment	0	0	4,000	0	4,000
Total	\$ 2,103,074	\$ 2,150,443	\$ 1,908,402	\$ 0	\$ 1,908,402

Royal Hawaiian Band

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,103,074	\$ 2,150,443	\$ 1,908,402	\$ 0	\$ 1,908,402
Total	\$ 2,103,074	\$ 2,150,443	\$ 1,908,402	\$ 0	\$ 1,908,402

Royal Hawaiian Band

Royal Hawaiian Band

Program Description

This activity provides music in concerts and parades for official governmental functions and at public venues for our community and tourists.

Program Highlights

The proposed budget of \$1,908,402 reflects an 11.3 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Equipment funding is provided to replace a sousaphone.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Total Performances	#	322	320	320

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	41.00	41.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,968,084	\$ 2,026,512	\$ 1,781,318	\$ 0	\$ 1,781,318
Current Expenses	134,990	123,931	123,084	0	123,084
Equipment	0	0	4,000	0	4,000
Total	\$ 2,103,074	\$ 2,150,443	\$ 1,908,402	\$ 0	\$ 1,908,402

SOURCE OF FUNDS

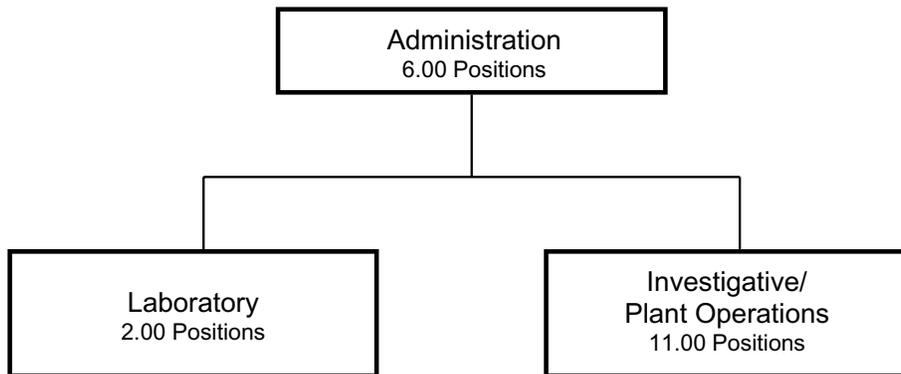
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,103,074	\$ 2,150,443	\$ 1,908,402	\$ 0	\$ 1,908,402
Total	\$ 2,103,074	\$ 2,150,443	\$ 1,908,402	\$ 0	\$ 1,908,402

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Department of the Medical Examiner

DEPARTMENT OF THE MEDICAL EXAMINER (MED) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Department of the Medical Examiner

Responsibilities

The Department of the Medical Examiner is responsible for investigating sudden, unexpected, violent, and suspicious deaths. The purpose of such an investigation is to discover, document, and preserve the medical, anatomic or evidentiary findings which will allow the department to determine the cause and manner of death; identify the deceased; prove or disprove an individual's guilt or innocence; determine or exclude other contributory or causative factors to the death; provide expert testimony in criminal and civil litigation, and education and research to local and national medical, legal, academic and law enforcement communities.

Mission Statement

The mission of the Department of the Medical Examiner is to provide accurate, dignified, compassionate, and professional death investigative services for the City and County of Honolulu's residents and visitors.

Goals and Objectives

1. To provide accurate certification of the cause of death and to identify, document and interpret relevant forensic scientific information, while maintaining a high level of competence.
2. To protect the public health by (a) diagnosing previously unsuspected contagious disease and (b) identifying trends affecting the lives of our citizens such as drug-related deaths, number of traffic fatalities, teen suicides, etc.
3. To identify new types of illicit drugs appearing in our community.
4. To identify hazardous environmental conditions in the workplace, home, and elsewhere.

Budget Initiatives and Highlights

The proposed budget of \$1,357,010 reflects a 7.9 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

The department will continue to accomplish the following initiatives:

- Provide changes to policies and procedures relating to child death investigation by participating in the multi-disciplinary child death review system.
- Gather information about the aging process in Hawaii's Japanese male population born between 1900 and 1919 to assist with a longitudinal study for the Kuakini Medical Center.
- Gather information about the extent of trauma-related deaths.
- Collect and analyze data of traffic accident fatalities, drug-related deaths, and suicides with emphasis on prevention.

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Average time required to complete all phases of investigations (may vary from 3 days to 3 months)	Days	22	22	22

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	19.00	0.00	19.00

Department of the Medical Examiner

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Investigation of Deaths	\$ 1,438,903	\$ 1,473,131	\$ 1,357,010	\$ 0	\$ 1,357,010
Total	\$ 1,438,903	\$ 1,473,131	\$ 1,357,010	\$ 0	\$ 1,357,010

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,191,360	\$ 1,196,192	\$ 1,108,763	\$ 0	\$ 1,108,763
Current Expenses	247,543	276,939	248,247	0	248,247
Equipment	0	0	0	0	0
Total	\$ 1,438,903	\$ 1,473,131	\$ 1,357,010	\$ 0	\$ 1,357,010

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,419,782	\$ 1,473,131	\$ 1,357,010	\$ 0	\$ 1,357,010
Federal Grants Fund	19,121	0	0	0	0
Total	\$ 1,438,903	\$ 1,473,131	\$ 1,357,010	\$ 0	\$ 1,357,010

Investigation of Deaths

Program Description

This activity investigates the circumstances of all violent and obscure deaths by interrogation of witnesses, examination of the death scene, researching information, and conducting postmortem and laboratory examination.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Investigations	#	1,924	1,950	1,950
Autopsies	#	438	500	500
Laboratory Tests	#	767	850	850
Laboratory Slides	#	2,097	2,400	2,400
Toxi Screen (In-house)	#	1,157	1,200	1,200
Toxi Screen (Sent out)	#	235	300	300
Bodies Transported	#	682	720	720

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	19.00	0.00	19.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,191,360	\$ 1,196,192	\$ 1,108,763	\$ 0	\$ 1,108,763
Current Expenses	247,543	276,939	248,247	0	248,247
Equipment	0	0	0	0	0
Total	\$ 1,438,903	\$ 1,473,131	\$ 1,357,010	\$ 0	\$ 1,357,010

SOURCE OF FUNDS

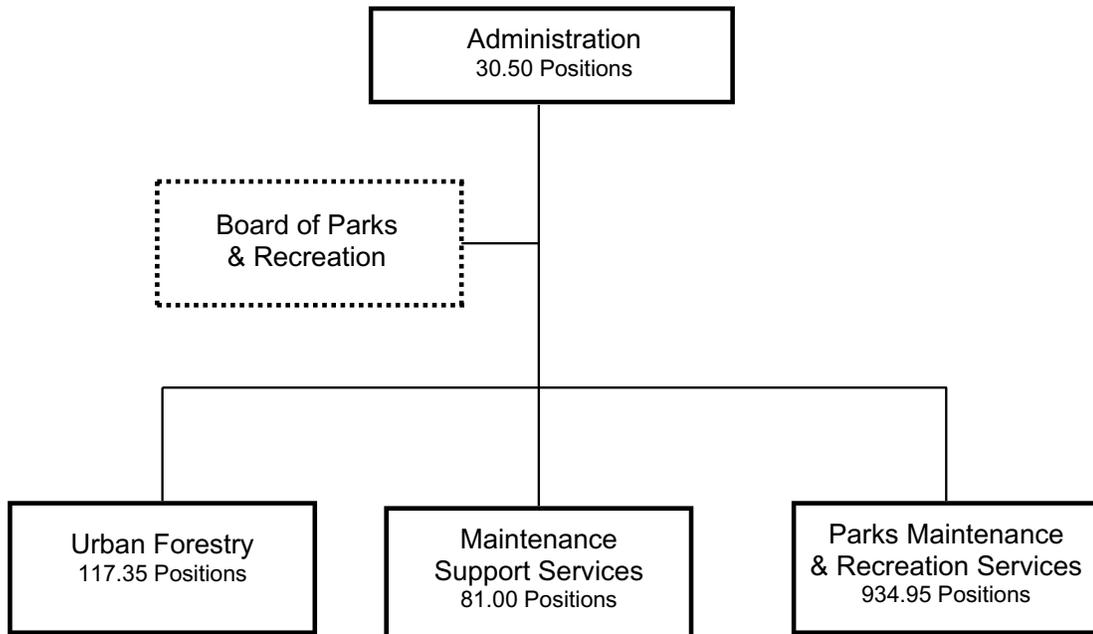
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,419,782	\$ 1,473,131	\$ 1,357,010	\$ 0	\$ 1,357,010
Federal Grants Fund	19,121	0	0	0	0
Total	\$ 1,438,903	\$ 1,473,131	\$ 1,357,010	\$ 0	\$ 1,357,010

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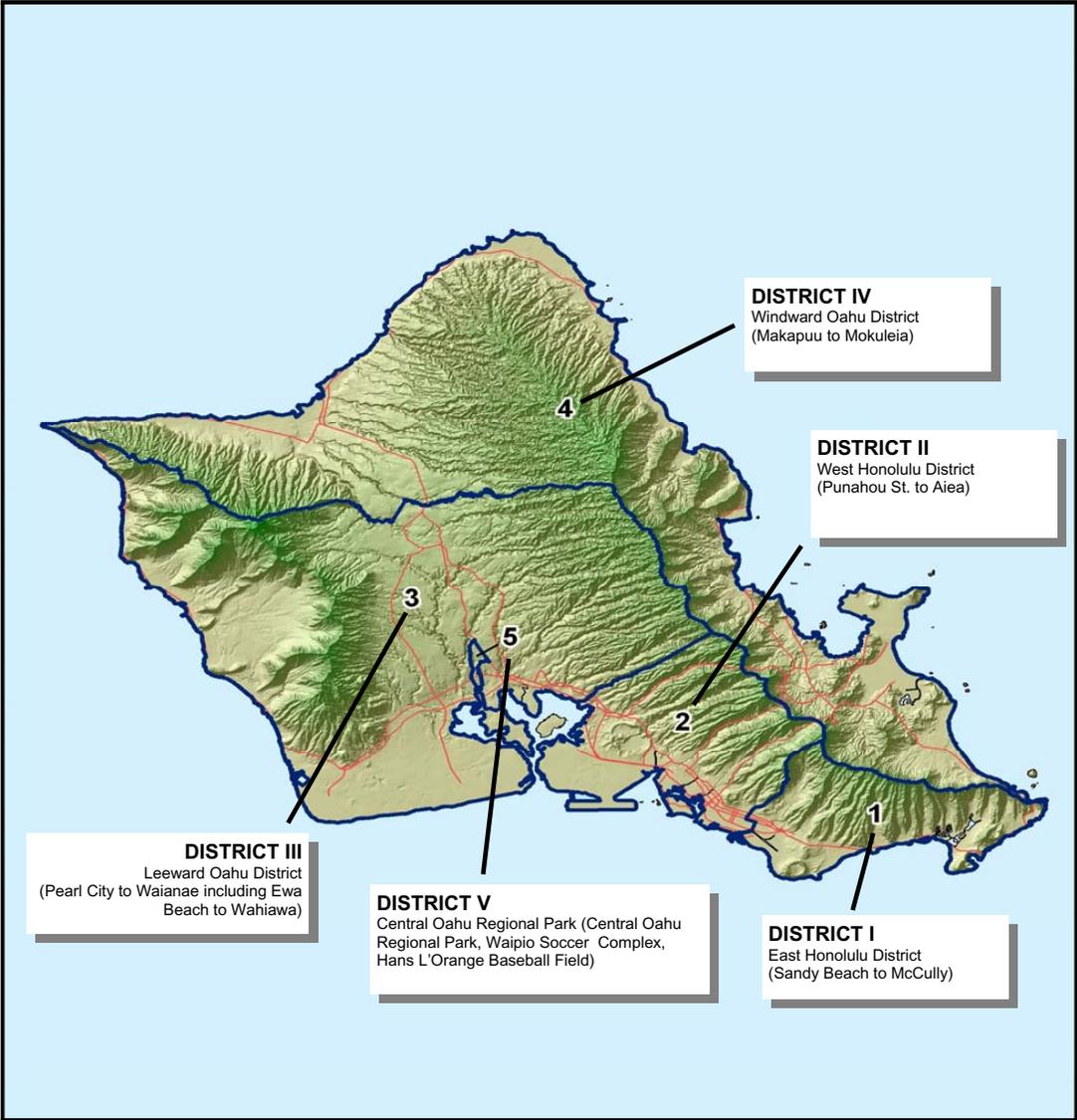
Department of Parks and Recreation

DEPARTMENT OF PARKS AND RECREATION (DPR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



DEPARTMENT OF PARKS AND RECREATION (DPR) ISLANDWIDE PARK SYSTEM



Parks and Recreation

TOTAL NUMBER OF PARKS AND RECREATION AREAS: 392

- Including: 35 Regional Parks and District Parks
- 59 Beach Parks
- 183 Mini, Urban, Neighborhood, Community, and Miscellaneous Parks
- 2 Nature Parks and Preserves
- 5 Botanical Gardens
- 10 Community Gardens (1,254 plots)
- 90 Beach Access Right-of-Ways
- 8 Malls

Department of Parks and Recreation

Responsibilities

The Department of Parks and Recreation maintains and operates parks and recreational facilities under city jurisdiction; develops and implements programs for cultural, recreational and other leisure-time activities; beautifies city streets, parks and recreational facilities, including planting, trimming and maintaining of shade trees, hedges and shrubs; and maintains and operates the City's botanical gardens.

The department also provides a wide range of recreational facilities and services that are readily available to all residents and fosters the multi-ethnic culture of Hawaii; protects historic, cultural and archaeological resources; fosters the visual and performing arts; and helps to preserve the natural environment and scenic views for the benefit of both residents and visitors.

Mission Statement

To provide parks and recreational programs and services which enhance the quality of life for the people in the City and County of Honolulu.

Goals and Objectives

1. To provide parks and recreational opportunities that are accessible, enjoyable, meaningful, safe, well-designed and well-maintained.
2. To promote increased efficiency, effectiveness, and responsiveness in the delivery of parks and recreational programs and services.

Budget Initiatives and Highlights

The department plays an integral role in fulfilling initiatives for the City and County of Honolulu, including making Honolulu one of the most livable and beautiful cities in the world.

The Department of Parks and Recreation's proposed fiscal year 2011 budget is \$60,148,096, which reflects an 8.6 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Also contributing to the decrease in salaries is reduced funding for personal services contract positions and non-holiday overtime pay. The decrease in current expense is primarily attributed to reduced sewer costs. The proposed budget includes funding of \$500,000 for the Leeward Coast Community Benefits package.

Performance Measures

The department is establishing performance-based management practices which revolve around the following:

- Allocating funds and staffing resources to attain outcomes;
- Managing for results by integrating planning and budgeting processes;
- Measuring effectiveness in terms of the overall benefits to the community; and
- Setting high performance standards and benchmarking against the best in the world.

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	911.00	911.00	919.00	0.00	919.00
Temporary FTE	11.25	11.25	11.25	0.00	11.25
Contract FTE	237.55	241.55	223.51	0.00	223.51
Total	1,159.80	1,163.80	1,153.76	0.00	1,153.76

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 2,419,775	\$ 2,275,028	\$ 2,072,283	\$ 0	\$ 2,072,283
Urban Forestry Program	8,939,694	9,298,299	8,584,716	0	8,584,716
Maintenance Support Services	5,668,620	6,013,148	5,213,319	0	5,213,319
Recreation Services	21,395,706	22,717,060	21,123,379	0	21,123,379
Grounds Maintenance	24,978,437	25,523,777	23,154,399	0	23,154,399
Total	\$ 63,402,232	\$ 65,827,312	\$ 60,148,096	\$ 0	\$ 60,148,096

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 39,247,796	\$ 41,672,180	\$ 37,375,095	\$ 0	\$ 37,375,095
Current Expenses	24,110,388	24,031,132	22,674,001	0	22,674,001
Equipment	44,048	124,000	99,000	0	99,000
Total	\$ 63,402,232	\$ 65,827,312	\$ 60,148,096	\$ 0	\$ 60,148,096

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 60,593,177	\$ 61,623,763	\$ 56,065,717	\$ 0	\$ 56,065,717
Highway Beautification Fund	0	1,000,000	1,000,000	0	1,000,000
Bikeway Fund	17,069	30,000	30,000	0	30,000
Hanauma Bay Nature Preserve Fund	2,353,055	2,805,949	2,684,779	0	2,684,779
Special Projects Fund	203,260	67,600	67,600	0	67,600
Federal Grants Fund	235,671	300,000	300,000	0	300,000
Total	\$ 63,402,232	\$ 65,827,312	\$ 60,148,096	\$ 0	\$ 60,148,096

Department of Parks and Recreation

Administration

Program Description

The Administration activity directs the overall management, maintenance and operations of the City's park system and respective programs and services. It provides staff and clerical services in personnel, professional development, safety, planning, purchasing, budgetary and organizational management; conducts research relating to resolving management issues; administers the agency's property control and inventory; coordinates administrative reporting activities; administers the issuance of permits for use of parks and recreational facilities; and enforces park rules and regulations in coordination with the Honolulu Police Department.

Program Highlights

The Administration program budget of \$2,072,283 reflects an 8.9 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The proposed budget includes \$500,000 in funding for the Leeward Coast Community Benefit package.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Personnel Transactions Processed	#	4,220	5,000	5,500
Purchase Orders and Requisitions Processed	#	1,052	1,200	1,400
Issuance of Parks Permits	#	18,611	19,000	20,000
Personnel Transactions	#	103	120	140
Training Hours	#	10,942	11,500	12,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	30.00	30.00	30.00	0.00	30.00
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	30.50	30.50	30.50	0.00	30.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,652,900	\$ 1,634,189	\$ 1,433,834	\$ 0	\$ 1,433,834
Current Expenses	766,875	640,839	638,449	0	638,449
Equipment	0	0	0	0	0
Total	\$ 2,419,775	\$ 2,275,028	\$ 2,072,283	\$ 0	\$ 2,072,283

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,321,735	\$ 2,275,028	\$ 2,072,283	\$ 0	\$ 2,072,283
Special Projects Fund	98,040	0	0	0	0
Total	\$ 2,419,775	\$ 2,275,028	\$ 2,072,283	\$ 0	\$ 2,072,283

Urban Forestry Program

Program Description

The Urban Forestry activity manages the botanical garden and horticulture programs. The Honolulu Botanical Gardens encompass 650 acres including the Foster, Liliuokalani, Koko Crater, Hoomaluhia, and Wahiawa Botanical Gardens. The Community Recreational Gardening Program and other gardening-related recreational, environmental, and cultural public programs are also part of this activity. The horticulture programs plant, prune, trim, water, and maintain shade trees, palms, shrubs, and other plants along public roadways and parks and malls; keep street lights, power lines, traffic control devices, and rights-of-way free of imposing branches; grow plants for beautification projects and public flower gardens; grow and maintain ornamental plants for use in government offices and at city-sponsored events; and conduct a developmental and testing program for plant materials useful for the programs. The Exceptional Trees Program is also part of this activity.

Program Highlights

The Urban Forestry program budget of \$8,584,716 reflects a 7.7 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The decrease in current expense is primarily due to reduced funding for tree trimming contracts. The budget includes \$1,000,000 in Highway Beautification funds for tree trimming projects along highways and major thoroughfares.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Botanical Garden Visitors	#	202,925	206,984	206,984
Directed Program Participants	#	28,683	29,543	29,543
Community Recreational Garden Participants	#	2,482	2,482	2,482
Exceptional Tree Designations	#	792	790	790
Trees on Inventory	#	231,370	232,000	232,500
Trees Pruned/Palms Trimmed	#	49,860	50,000	52,000
Trees Planted	#	168	250	250
Trees Pruned (Young)/Restaked	#	3,616	3,500	2,500
Plants Loaned Out	#	1,425	1,200	1,000
Trees Root-Pruned	#	375	400	400
Trees Removed	#	1,507	1,200	800
Large Trees Relocated	#	56	125	100

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	112.00	112.00	112.00	0.00	112.00
Temporary FTE	2.85	2.85	2.85	0.00	2.85
Contract FTE	2.50	2.50	2.50	0.00	2.50
Total	117.35	117.35	117.35	0.00	117.35

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 4,101,720	\$ 4,327,992	\$ 4,024,040	\$ 0	\$ 4,024,040
Current Expenses	4,837,974	4,970,307	4,560,676	0	4,560,676
Equipment	0	0	0	0	0
Total	\$ 8,939,694	\$ 9,298,299	\$ 8,584,716	\$ 0	\$ 8,584,716

Department of Parks and Recreation

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 8,917,123	\$ 8,248,299	\$ 7,534,716	\$ 0	\$ 7,534,716
Highway Beautification Fund	0	1,000,000	1,000,000	0	1,000,000
Hanauma Bay Nature Preserve Fund	12,574	50,000	50,000	0	50,000
Special Projects Fund	9,997	0	0	0	0
Total	\$ 8,939,694	\$ 9,298,299	\$ 8,584,716	\$ 0	\$ 8,584,716

Parks and Recreation

Maintenance Support Services

Program Description

The Maintenance Support Services (MSS) activity is responsible for providing minor repair and/or replacement services to park buildings, ground facilities and equipment island-wide. The trades program, the mainstay in maintaining and repairing an aging inventory of facilities, diligently works to maintain buildings at least to an acceptable level. The Work Program, which contracts out work projects the trades personnel cannot do, is an integral part of the maintenance program. MSS provides heavy construction equipment assistance and fertilizer, herbicide, vector control and utility crew support to all parks. MSS also evaluates existing maintenance programs by compiling and analyzing statistical data, researching and evaluating new methods, techniques, equipment and materials to improve overall efficiency and service to the division/districts.

Program Highlights

The Maintenance Support Services program budget is \$5,213,319 which reflects a 13.3 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustment. Reduced funding for vacant positions is also contributing to the decrease in salaries. The decrease in current expense is primarily due to reduced funding for work program projects.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Mower Repair and Service	#	1,081	1,100	1,100
Carpentry Repair and Service	#	658	500	300
Labor/Chemical/Utility Service	#	377	400	400
Masonry Repair and Service	#	392	350	350
Painting Service	#	425	500	500
Plumbing Repair and Service	#	1,252	1,200	1,200
Welding Repair and Service	#	320	300	300
Heavy Equipment Service	#	298	280	280
Work Program	#	88	90	80

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	81.00	81.00	81.00	0.00	81.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	81.00	81.00	81.00	0.00	81.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 3,517,621	\$ 3,705,239	\$ 3,267,003	\$ 0	\$ 3,267,003
Current Expenses	2,150,999	2,307,909	1,946,316	0	1,946,316
Equipment	0	0	0	0	0
Total	\$ 5,668,620	\$ 6,013,148	\$ 5,213,319	\$ 0	\$ 5,213,319

Department of Parks and Recreation

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 5,668,620	\$ 5,813,148	\$ 5,208,319	\$ 0	\$ 5,208,319
Hanauma Bay Nature Preserve Fund	0	200,000	5,000	0	5,000
Total	\$ 5,668,620	\$ 6,013,148	\$ 5,213,319	\$ 0	\$ 5,213,319

Parks and Recreation

Recreation Services

Program Description

The Recreation Services activity plans, promotes, organizes, conducts and provides recreational services for all segments of the population on Oahu. This activity provides direct recreational services to the public through citywide, district and community programs involving cultural, recreational and other leisure time activities and special events.

Program Highlights

The Recreation Services program budget of \$21,123,379 reflects a 7.0 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Also contributing to the decrease in salaries is reduced funding for contract positions. The increase in current expense is primarily attributed to anticipated cost increases for electricity.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Tiny Tot	Register	1,417	1,445	1,474
Children	Register	24,882	25,380	25,887
Teens	Register	6,555	6,656	6,820
Adults	Register	9,837	10,034	10,234
Senior	Register	14,321	14,607	14,900
TOTAL	Register	57,012	58,122	59,315

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	237.40	237.40	237.40	0.00	237.40
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	233.05	237.05	219.01	0.00	219.01
Total	472.45	476.45	458.41	0.00	458.41

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 14,500,806	\$ 15,703,804	\$ 13,818,617	\$ 0	\$ 13,818,617
Current Expenses	6,850,852	6,903,256	7,205,762	0	7,205,762
Equipment	44,048	110,000	99,000	0	99,000
Total	\$ 21,395,706	\$ 22,717,060	\$ 21,123,379	\$ 0	\$ 21,123,379

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 19,312,509	\$ 20,455,419	\$ 18,732,524	\$ 0	\$ 18,732,524
Hanauma Bay Nature Preserve Fund	1,752,303	1,894,041	2,023,255	0	2,023,255
Special Projects Fund	95,223	67,600	67,600	0	67,600
Federal Grants Fund	235,671	300,000	300,000	0	300,000
Total	\$ 21,395,706	\$ 22,717,060	\$ 21,123,379	\$ 0	\$ 21,123,379

Department of Parks and Recreation

Grounds Maintenance

Program Description

The Grounds Maintenance activity provides grounds keeping, custodial and maintenance services to all parks and recreation facilities on the island of Oahu.

Program Highlights

The Grounds Maintenance program budget of \$23,154,399 reflects a 9.3 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Also contributing to the decrease in salaries is a reduction in funding for non-holiday overtime pay. The decrease in current expense funding is primarily due to an anticipated reduction in sewer costs.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Parks	#	284	285	288
Park Acreage	Acre	5,247	5,256	5,148
Softball/Baseball Fields	#	218	218	218
Soccer Fields	#	81	81	81
Tennis Courts	#	217	217	217
Basketball Courts	#	231	231	231
Comfort Stations	#	175	175	175
Gymnasiums	#	24	24	24
Swimming Pools	#	21	21	21
Decorative Fountains	#	19	19	19

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	450.60	450.60	458.60	0.00	458.60
Temporary FTE	5.90	5.90	5.90	0.00	5.90
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	458.50	458.50	466.50	0.00	466.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 15,474,749	\$ 16,300,956	\$ 14,831,601	\$ 0	\$ 14,831,601
Current Expenses	9,503,688	9,208,821	8,322,798	0	8,322,798
Equipment	0	14,000	0	0	0
Total	\$ 24,978,437	\$ 25,523,777	\$ 23,154,399	\$ 0	\$ 23,154,399

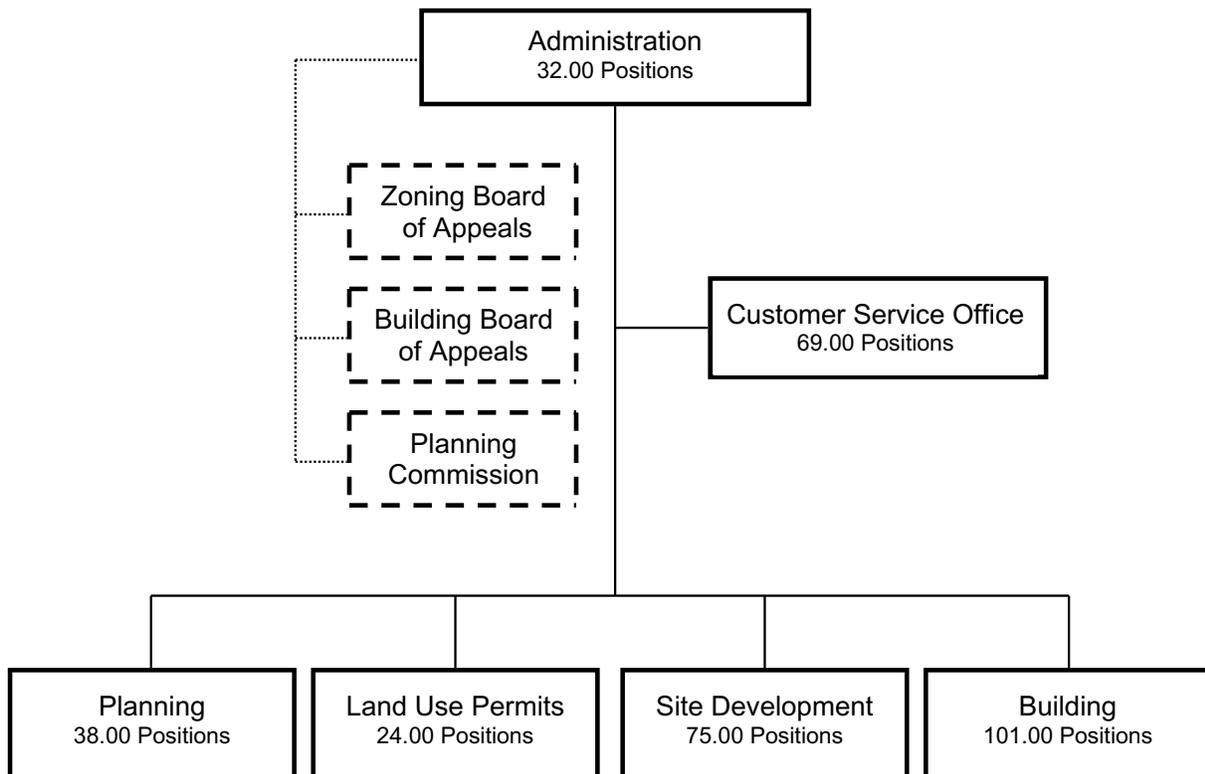
SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 24,373,190	\$ 24,831,869	\$ 22,517,875	\$ 0	\$ 22,517,875
Bikeway Fund	17,069	30,000	30,000	0	30,000
Hanauma Bay Nature Preserve Fund	588,178	661,908	606,524	0	606,524
Total	\$ 24,978,437	\$ 25,523,777	\$ 23,154,399	\$ 0	\$ 23,154,399

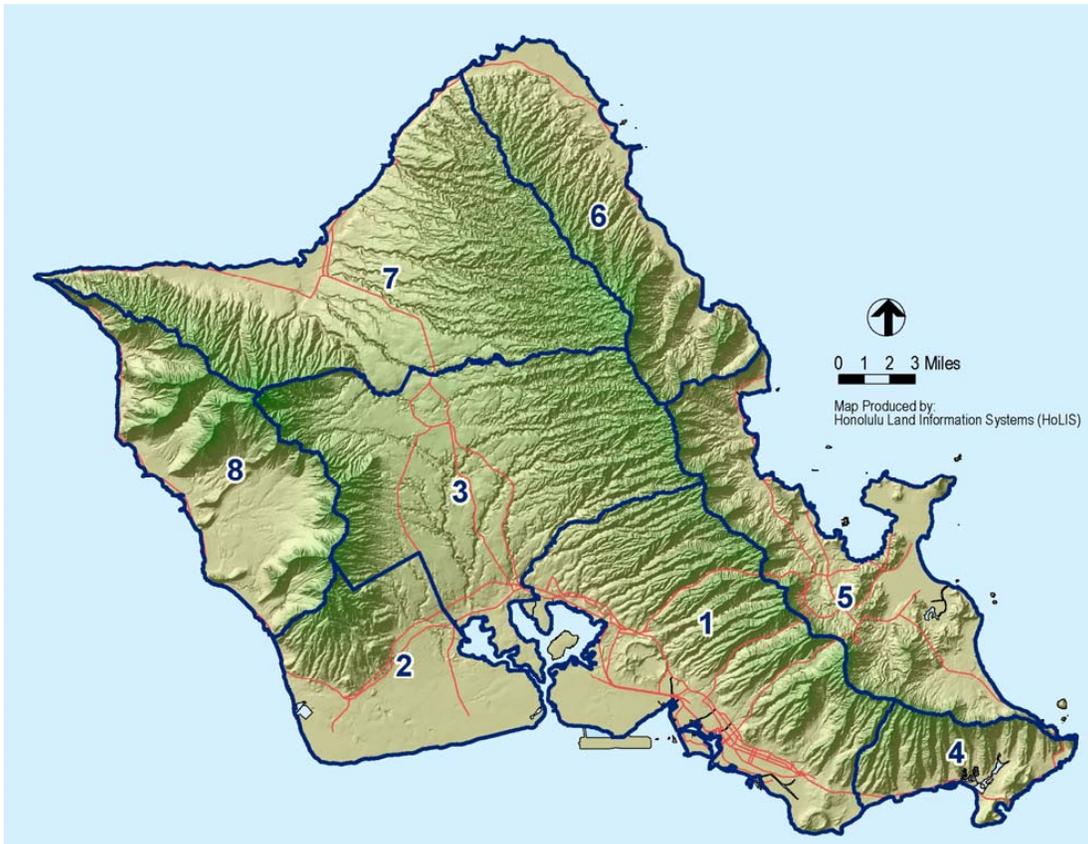
Department of Planning and Permitting

DEPARTMENT OF PLANNING AND PERMITTING (DPP) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
SUSTAINABLE COMMUNITIES PLAN AREAS



- 1 PRIMARY URBAN CENTER
- 2 EWA
- 3 CENTRAL OAHU
- 4 EAST HONOLULU
- 5 KOOLAUPOKO
- 6 KOOLAULOA
- 7 NORTH SHORE
- 8 WAIANAE

Department of Planning and Permitting

Responsibilities

The Department of Planning and Permitting is responsible for the City's long-range planning and community planning efforts and for the administration and enforcement of various permits required for the development and use of land. It is also responsible for the administration and enforcement of various codes pertaining to the construction of buildings and for the administration and enforcement of various city standards and regulations pertaining to infrastructure requirements.

Mission Statement

To provide the public with efficient, timely service that is responsive and effective in guiding development to:

- Ensure the health and safety of our residents;
- Protect our unique resources and environment;
- Provide visually pleasing and livable neighborhoods that are compatible with surrounding areas;
- Provide a community that is responsive to the residents' social, economic, medical, cultural, and recreational needs.

Goals and Objectives

1. Formulate long-range land use policies that would guide the development for the benefit of the community and future generations.
2. Improve the effectiveness of various land use regulations and building codes in meeting the community's safety, social, environmental, and economic priorities.
3. Improve compliance with various land use regulations and building codes.
4. Increase efficiency of the department to provide timely services to the public and to minimize the cost of providing these services.
5. Provide a comprehensive and integrated information source of geographic information systems, land related records, and permit records to improve the operational services performed by the City.
6. Sustain a high quality of customer service, including providing information to improve the public's knowledge of land use, development controls and processes.
7. Make appropriate public files, plans and reports available over the Internet by scanning departmental records and developing an access program.
8. Develop and implement a system to accept, review, process and issue permits electronically and over the Internet.
9. Sustain a highly qualified, informed and motivated department staff.

Budget Initiatives and Highlights

The department's proposed budget is \$18,208,312 which reflects a decrease of 11.8 percent from the current fiscal year.

The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

The budget is primarily funded by the General Fund. Highway Funds are utilized for programs responsible for the review of roads, drainage systems, grading, street excavation, streetlights, traffic lights, street signs and street markings. Sewer funds are utilized for the program responsible for the review of sewer connections and the maintenance of GIS data needed to support the Wastewater Information Management System. Transit funds are utilized for the Transit Oriented Development Office in the Planning activity.

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Violations Corrected Within 6 Months (all)	%	80	82	75
Notices of Violation Corrected After Referral to Civil Fine Program	%	60	70	65
Average Processing Time for Zoning Variance	Months	4.0	4.0	5.0
Average Turnaround Time for Verbatim ZBA Transcripts	Days	15	15	15
Average Processing Time to Produce Copies of Subpoenaed Documents	Days	23	23	23
GIS Work Orders Completed	#	474	510	575
Maps Produced	#	537	580	625
New POSSE Permit Jobs Created	#	84,198	92,000	100,000

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	336.00	336.00	336.00	0.00	336.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	339.00	339.00	339.00	0.00	339.00

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 2,815,856	\$ 2,902,645	\$ 2,434,471	\$ 0	\$ 2,434,471
Site Development	3,491,086	3,745,627	3,363,171	0	3,363,171
Land Use Permits	1,222,357	1,329,437	1,138,860	0	1,138,860
Planning	2,470,174	3,889,547	3,273,024	0	3,273,024
Customer Service Office	3,147,838	3,284,030	3,000,826	0	3,000,826
Building	5,502,298	5,487,922	4,997,960	0	4,997,960
Total	\$ 18,649,609	\$ 20,639,208	\$ 18,208,312	\$ 0	\$ 18,208,312

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 15,634,736	\$ 16,968,558	\$ 15,169,138	\$ 0	\$ 15,169,138
Current Expenses	3,014,873	3,670,650	3,039,174	0	3,039,174
Equipment	0	0	0	0	0
Total	\$ 18,649,609	\$ 20,639,208	\$ 18,208,312	\$ 0	\$ 18,208,312

Department of Planning and Permitting

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 14,516,162	\$ 15,223,472	\$ 13,164,832	\$ 0	\$ 13,164,832
Highway Fund	2,199,058	2,418,499	2,204,995	0	2,204,995
Sewer Fund	1,027,338	1,069,190	977,733	0	977,733
Transit Fund	907,051	1,928,047	1,860,752	0	1,860,752
Total	\$ 18,649,609	\$ 20,639,208	\$ 18,208,312	\$ 0	\$ 18,208,312

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Planning and Permitting (DPP). It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. The Honolulu Land Information System (HoLIS), which is part of the administration program, is responsible for the management of the City's Geographic Information System (GIS) and the associated tabular data bases. It oversees the operations that maintain, protect, store and utilize geospatial data in support of citywide programs and projects. HoLIS maintains, edits, and updates the City's multipurpose cadastre and land records base maps. It produces maps and other geo-spatial data products for city departments and programs. HoLIS provides coordination and technical support in the development and design of GIS applications and software programs. It also coordinates GIS data distribution and public access programs.

HoLIS is also responsible for managing and supporting the technical operations of the department's Automated Permit Tracking and Management System (AutoPermits). The AutoPermits program, commonly referred to as POSSE, enhances methods for processing development permits, and effectively identifies the status of permit applications in the review process. This includes services to modify and update permit tracking work flows, to modify application information content, and to generate permit production reports. Integration of scanned documents and the development of the department's Internet customer services are also being managed by HoLIS.

Program Highlights

AutoPermits:

Provide technical and management support for the operations of the department's Auto Permits. Key projects planned for this program include:

- Update and redesign existing DPP web site and home pages;
- Establish capabilities for digital permit plans and attachments to be submitted electronically;
- Expand permitting services to increase the types of permits that can be issued via the Internet;
- Enable on-line permit application, payment, and issuance for most DPP permit types;
- Review, redesign, and update existing permit tracking work flows to improve and streamline permit review processing;
- Establish digital communication of permit and plan review comments and corrections with applicants;
- Update existing permitting system architecture and computing systems;
- Perform scanning of historical documents and permit records not in digital format;
- Enable public access to digital permit plans and documents with reproduction capabilities;
- Integrate AutoPermits with other city and state agencies involved in permit application reviews.

Geographic Information Systems (GIS):

Provide administrative and technical oversight of the City's GIS program. Key projects planned for this program include:

- Eliminate subdivision and base map edit backlogs;
- Expand street and site addressing automation tools to support assignment of building structure addresses;
- Redesign and modify data maintenance workflows for utility and infrastructure data;
- Develop GIS capabilities to support infrastructure monitoring and analysis projects;
- Assist in developing enterprise integration of geospatial information with other city enterprise systems and data;
- Coordinate the acquisition and quality control of additional aerial imagery collection;
- Enhance land, facility, and utility asset information to support Homeland Security guidelines and requirements;
- Enhance functionality of public GIS web site to meet and comply with federal GIS standards;
- Improve and correct the positional accuracy of GIS base maps;
- Deploy map products and templates to allow citywide and public production of GIS maps;
- Migrate existing GIS user interfaces to current technologies and systems; and
- Acquire and install updated topographic and building structure data for improved 3D modeling and visualization projects.

The Administration program budget of \$2,434,471 reflects a 16.1 percent decrease from the current fiscal year. This decrease is due to the decrease in salaries from anticipated furloughs and pay adjustments and decreased funding for contractual services to update the GIS system and for computer parts and repairs.

Department of Planning and Permitting

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
HONOLULU LAND INFORMATION SYSTEM:				
GIS Work Orders Completed	#	474	510	575
Land Base Data Updates and Maintained	#	689	600	620
Maps and Exhibits Prepared	#	537	580	625
New POSSE permit jobs created	#	84,198	92,000	100,000
Internet (HonLINE) Permits Issued	#	4,218	4,500	5,000
Total hits on DPP Web Site	#	19,542,956	22,000,000	24,000,000
Total page views on GIS Web Site	#	427,002	480,000	525,000

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	32.00	32.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	32.00	32.00	32.00	0.00	32.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,571,812	\$ 1,674,845	\$ 1,514,671	\$ 0	\$ 1,514,671
Current Expenses	1,244,044	1,227,800	919,800	0	919,800
Equipment	0	0	0	0	0
Total	\$ 2,815,856	\$ 2,902,645	\$ 2,434,471	\$ 0	\$ 2,434,471

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,644,711	\$ 2,704,310	\$ 2,248,268	\$ 0	\$ 2,248,268
Sewer Fund	171,145	198,335	186,203	0	186,203
Total	\$ 2,815,856	\$ 2,902,645	\$ 2,434,471	\$ 0	\$ 2,434,471

Site Development

Program Description

The Site Development Division administers and enforces subdivision and grading ordinances, drainage regulations and the National Flood Insurance Program on Oahu. The division sets standards and regulates the infrastructure required for site development. The division processes applications for subdivisions, reviews construction plans for subdivisions and improvements by private developers within city rights-of-way or easements, and conducts site inspections to ensure compliance with approved plans and city standards for roads. This includes: drainage systems, sewer systems, street lights, traffic signals, street signs, and pavement markings. The division also processes and issues permits for both private and public projects for grading, excavation in city streets, and sewer connections, reviews various land development and building permit applications for adequacy of infrastructure, and ensures implementation of upgrades or modifications to infrastructure as necessary.

Program Highlights

The proposed budget of \$3,363,171 reflects a 10.2 percent decrease from the current fiscal year. This decrease is due to the decrease in salaries from anticipated furloughs and pay adjustments. The priorities of the Site Development Division are to continue to provide services in a timely manner, to reduce the processing backlog, and to help meet the City's NPDES permit requirements.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Subdivisions/Consolidations	#	258	260	260
Street Name Applications	#	11	10	10
Flood Variance Applications	#	7	7	7
Flood Determinations	#	16	15	15
Grading Permits	#	777	775	775
Trench Excavation Permits	#	1,064	1,000	1,000
Sewer Connection Permits	#	385	390	390
Sewer Adequacy Studies	#	792	790	790
Construction Plans Reviewed	#	1,435	1,400	1,400
Land Use Permits/Projects Reviewed	#	249	250	250
Park Dedication Applications	#	37	40	40

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	75.00	75.00	75.00	0.00	75.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	75.00	75.00	75.00	0.00	75.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 3,154,876	\$ 3,483,577	\$ 3,101,121	\$ 0	\$ 3,101,121
Current Expenses	336,210	262,050	262,050	0	262,050
Equipment	0	0	0	0	0
Total	\$ 3,491,086	\$ 3,745,627	\$ 3,363,171	\$ 0	\$ 3,363,171

Department of Planning and Permitting

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 435,835	\$ 456,273	\$ 366,646	\$ 0	\$ 366,646
Highway Fund	2,199,058	2,418,499	2,204,995	0	2,204,995
Sewer Fund	856,193	870,855	791,530	0	791,530
Total	\$ 3,491,086	\$ 3,745,627	\$ 3,363,171	\$ 0	\$ 3,363,171

Land Use Permits

Program Description

The Land Use Permits Division administers the Land Use Ordinance (LUO) and all regulations pertaining to land use within the City and County of Honolulu. It reviews and prepares amendments to the LUO as required, coordinates interpretations of the LUO, and reviews and processes all LUO regulated land use permits. In addition, the division administers the Special Management Area and Shoreline Setback Ordinances for the City and processes all required Special Management Area Permits, shoreline setback variances and permits for minor shoreline structures. It also processes requests for affordable housing exemptions under HRS Chapter 201H-38.

Program Highlights

The division submitted its recommendations to the Planning Commission regarding LUO amendments to delete the 1000-foot minimum separation distance and other requirements for meeting facilities in industrial districts. The division also continues to work on LUO amendments regarding transient vacation units, bed and breakfast homes, and plant nurseries which are under Council consideration. Other proposed LUO amendments under review by the division are:

- An amendment proposed by City Council to allow fences in agricultural districts up to ten feet in height within the required yards in agricultural districts;
- An amendment proposed by City Council to amend the definition of meeting facility to include principal office facilities of homeowners associations;
- Two amendments proposing additional signage for meeting facilities and sports activities;
- An amendment proposed by City Council to allow hotels as accessory to a major motion picture and television production studio.

The Land Use Permits program budget of \$1,138,860 is a 14.3 percent decrease from the current fiscal year. This decrease is due to the decrease in salaries from anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
PERMIT APPLICATIONS:				
Planned Development Housing	#	1	2	1
Cluster Housing	#	8	6	4
Special Design Districts	#	100	100	90
Special Management Area	#	70	70	80
Shoreline Setback Variance	#	10	10	8
Minor Shoreline Structures	#	20	15	20
Revised / EIS Determination Made	#	25	30	20
Conditional Use Permit – Minor/Major	#	120	140	140
Plan Review Use	#	3	4	4
Temporary Use	#	3	6	8
Zoning Variance	#	55	60	50
Zoning Adjustment	#	50	75	50
Waiver	#	80	70	75
Existing Use Permit	#	30	25	20
Minor Modifications to Permits	#	90	100	100
ZONING BOARD OF APPEALS:				
Appeals Filed	#	3	15	5
PLANNING COMMISSION				
Recommendations Transmitted / Actions Taken	#	4	10	5

Department of Planning and Permitting

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	24.00	24.00	24.00	0.00	24.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	24.00	24.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,222,357	\$ 1,329,387	\$ 1,138,810	\$ 0	\$ 1,138,810
Current Expenses	0	50	50	0	50
Equipment	0	0	0	0	0
Total	\$ 1,222,357	\$ 1,329,437	\$ 1,138,860	\$ 0	\$ 1,138,860

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,222,357	\$ 1,329,437	\$ 1,138,860	\$ 0	\$ 1,138,860
Total	\$ 1,222,357	\$ 1,329,437	\$ 1,138,860	\$ 0	\$ 1,138,860

Planning and Permitting

Planning

Program Description

The Planning Division is responsible for the preparation, evaluation and revision of the Oahu General Plan and nine long-range regional development plans (including the Northwest Territories). It processes applications for state land use boundary amendments for parcels equal to or less than 15 acres, and represents the City before the Land Use Commission for amendments larger than 15 acres. It also processes applications for Public Infrastructure Map amendments, zone changes and State Special Use Permits. The division monitors compliance with unilateral agreement conditions associated with zone changes, including affordable housing requirements. In addition, it develops community-based special area plans, prepares an annual report on current status of land use; and provides forecasts of population, housing, visitor units and employment for city and state infrastructure planning. It provides land use and population planning assistance to the Oahu Metropolitan Planning Organization (OMPO). The division is the lead city agency in coordinating baseline data for the national census every ten years. It assists infrastructure agencies in the preparation of functional plans consistent with land use and infrastructure plans.

Program Highlights

- The mandated five year reviews are underway for the Ewa Development Plan and the four Sustainable Communities Plans (SCP): East Honolulu, Waianae, North Shore and Koolauloa.
- Affordable Housing: Revisions to the affordable housing rules related to unilateral agreements are under review. Developers push for more flexibility in the rules, which complicates the rules, and places more attention on economic feasibility and financing considerations that are beyond the general expertise of the department. Therefore, the division completed “housekeeping” changes, and scheduled a public hearing. More substantive issues are being deferred, pending availability of consultant assistance on the financial aspects of the rules.
- More staff resources have been allocated to the improvement of the inventory data base for the affordable housing program, recommended in 2007 by the City Auditor. Affordable housing data has been added to the annual land use report. The division acts as a resource to the Mayor’s Advisory Committee, led by the new Mayor’s Special Assistant on Affordable housing.
- Program management will continue on several community planning projects, including the Kaneohe Town Center Plan, the Makaha Special Area Plan and the Ala Moana-Sheridan Community Plan. Recently completed community plans include the Kahaluu Master Plan, the Waimanalo Business Plan and the Korean Community Center Plan. The Kalaeloa Special Area Plan is expected to be impacted by the pending new rules of Hawaii Community Development Authority (HCDA) which will supersede County zoning in Kalaeloa. Imminent discussions are expected to resolve differences between county and state planning and regulations for Kalaeloa.
- A contract was recently awarded to update the Oahu General Plan with respect to resort and economic development policies. The final report is expected in early 2011.
- Annual reviews are being made on upcoming capital improvement projects. A final assessment will be submitted to City Council within thirty (30) days of the Council receipt of the Mayor’s budget.
- Phase one of the implementation assessment of the development plans continues. The second phase will engage the public and finalize specific language amendments.
- A series of neighborhood Transit Oriented Development (TOD) plans has been initiated. The first plan covers the two transit stations in Waipahu.
- Bill 10 (2008) was adopted as Ordinance 09-04, setting the framework for TOD planning and zoning.
- A contract was awarded in the summer of 2008 to deal with four transit issues. Two of the issues relate to the department: value capture potential around transit stations, and a pilot study to obtain more detailed, consistently gathered information on existing land use in mixed developments. These studies will enhance the land use modeling and the real property taxation programs.

The Planning program budget of \$3,273,024 reflects a 15.9 percent decrease from the current fiscal year. The decrease in salaries is due to the anticipated furloughs and pay adjustments. The decrease in current expense is due primarily to the funding to revise the City’s affordable housing rules no longer being required

Department of Planning and Permitting

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
PERMITS PROCESSED:				
State Land Use District Boundary Amendment 15 acres or less	#	0	0	1
State Land Use Commission, DPP as a Party to Proceedings	#	5	7	3
Zone Change Applications	#	10	15	10
Zoning District Boundary Adjustments	#	12	12	12
State Special Use Permits	#	2	2	2
ENVIRONMENTAL IMPACT ASSESSMENTS:				
EA/EIS Reviews	#	32	30	30
EA/EIS Processed	#	40	40	40
UNILATERAL AGREEMENT MONITORING:				
Permit Reviews	#	200	200	200
Affordable Housing Agreements	#	7	7	3
GENERAL PLAN:				
Annual Report Completed	#	1	1	1
DEVELOPMENT / SUSTAINABLE COMMUNITIES PLANS:				
DP/SCP Amendments Processed	#	2	2	0
SPECIAL PLANS AND STUDIES				
Community Plans Underway	#	2	4	4
Other Studies Underway		4	4	4
Completed Plans and Studies		4	4	2
WATER USE PERMIT:				
Applications Reviewed	#	5	5	5
PUBLIC INFRASTRUCTURE MAPS:				
Amendments Processed	#	7	5	5
CIP BUDGET:				
Review Completed (Administration & BWS)	#	190	200	200

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	37.00	37.00	37.00	0.00	37.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	38.00	38.00	38.00	0.00	38.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,478,482	\$ 2,077,347	\$ 1,771,824	\$ 0	\$ 1,771,824
Current Expenses	991,692	1,812,200	1,501,200	0	1,501,200
Equipment	0	0	0	0	0
Total	\$ 2,470,174	\$ 3,889,547	\$ 3,273,024	\$ 0	\$ 3,273,024

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,563,123	\$ 1,961,500	\$ 1,412,272	\$ 0	\$ 1,412,272
Transit Fund	907,051	1,928,047	1,860,752	0	1,860,752
Total	\$ 2,470,174	\$ 3,889,547	\$ 3,273,024	\$ 0	\$ 3,273,024

Department of Planning and Permitting

Customer Service Office

Program Description

The Customer Service Office is responsible for various services and functions that involve "front line" interaction with the public. It operates the consolidated permit counter which is responsible for handling customer inquiries, processing minor permits over the counter, receiving permit applications for review and collecting permit fees. It also operates a consolidated permit records center which maintains the department's various historical and current property and permit records. The Customer Service Office receives and processes all complaints, and inspects to ensure the compliance of existing buildings, structures, vacant lots, and sidewalks for the purpose of eliminating unsafe and substandard conditions, and to administer the civil fine program.

Program Highlights

The proposed budget of \$3,000,826 reflects an 8.6 percent decrease from the current fiscal year. This decrease is due to the decrease in salaries from anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Building Permits Issued	#	17,880	16,092	16,092
Inspections Conducted:				
Housing Units	#	1,900	1,710	1,710
Other Buildings (Care Home, Day Care Centers, Private Schools, etc.)	#	150	135	135
Vacant Lots	#	145	131	131
Sidewalks	#	2,600	2,340	2,340
Housing Units with Housing Code Deficiencies Found	#	330	297	297
Housing Units with Housing Code Deficiencies Corrected	#	285	257	257
Zoning Violation Notices Issued	#	230	207	207
Zoning Violations Corrected	#	200	180	180
Civil Fine Orders Issued	#	458	412	412
Civil Fine Cases Closed	#	283	255	255
Nonconforming Use Certificate Renewals Processed	#	924	n/a	924
Permit Files Made Available for Customers	#	45,000	40,500	42,500

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	67.00	67.00	67.00	0.00	67.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	69.00	69.00	69.00	0.00	69.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 3,055,890	\$ 3,201,080	\$ 2,919,352	\$ 0	\$ 2,919,352
Current Expenses	91,948	82,950	81,474	0	81,474
Equipment	0	0	0	0	0
Total	\$ 3,147,838	\$ 3,284,030	\$ 3,000,826	\$ 0	\$ 3,000,826

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 3,147,838	\$ 3,284,030	\$ 3,000,826	\$ 0	\$ 3,000,826
Total	\$ 3,147,838	\$ 3,284,030	\$ 3,000,826	\$ 0	\$ 3,000,826

Department of Planning and Permitting

Building

Program Description

The Building Program is responsible for the administration and enforcement of the building, electrical, plumbing, building energy efficiency and housing codes. It reviews permit applications, plans, specifications, and calculations in conjunction with the issuance of building, relocation, and sign permits. The division inspects buildings, structures, sidewalks, and driveways under construction for compliance with approved plans and pertinent codes.

Program Highlights

The proposed budget of \$4,997,960 reflects an 8.9 percent decrease from the current fiscal year. This decrease is due to the decrease in salaries from anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
BUILDING CODE:				
Commercial/Multi-Unit Plans Reviewed	#	2,290	2,300	2,000
Complaints Serviced	#	4,474	4,500	4,000
Inspections Conducted	#	76,166	76,000	68,400
Violation Notices Issued	#	524	500	450
ELECTRICAL CODE:				
Plans Checked	#	1,541	1,800	1,700
Inspections Conducted	#	31,041	31,000	27,900
MECHANICAL CODE:				
Plans Checked	#	1,310	1,300	1,200
Inspections Conducted	#	30,267	30,300	27,300
ZONING PLAN REVIEW:				
Building/Sign Permit Applications Reviewed	#	5,917	6,000	5,400
Other Permits/Applications Reviewed	#	405	400	360
BUILDING BOARD OF APPEALS:				
Cases Processed	#	8	10	10
THIRD PARTY REVIEW				
	#	487	500	500

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	101.00	101.00	101.00	0.00	101.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	101.00	101.00	101.00	0.00	101.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 5,151,319	\$ 5,202,322	\$ 4,723,360	\$ 0	\$ 4,723,360
Current Expenses	350,979	285,600	274,600	0	274,600
Equipment	0	0	0	0	0
Total	\$ 5,502,298	\$ 5,487,922	\$ 4,997,960	\$ 0	\$ 4,997,960

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 5,502,298	\$ 5,487,922	\$ 4,997,960	\$ 0	\$ 4,997,960
Total	\$ 5,502,298	\$ 5,487,922	\$ 4,997,960	\$ 0	\$ 4,997,960

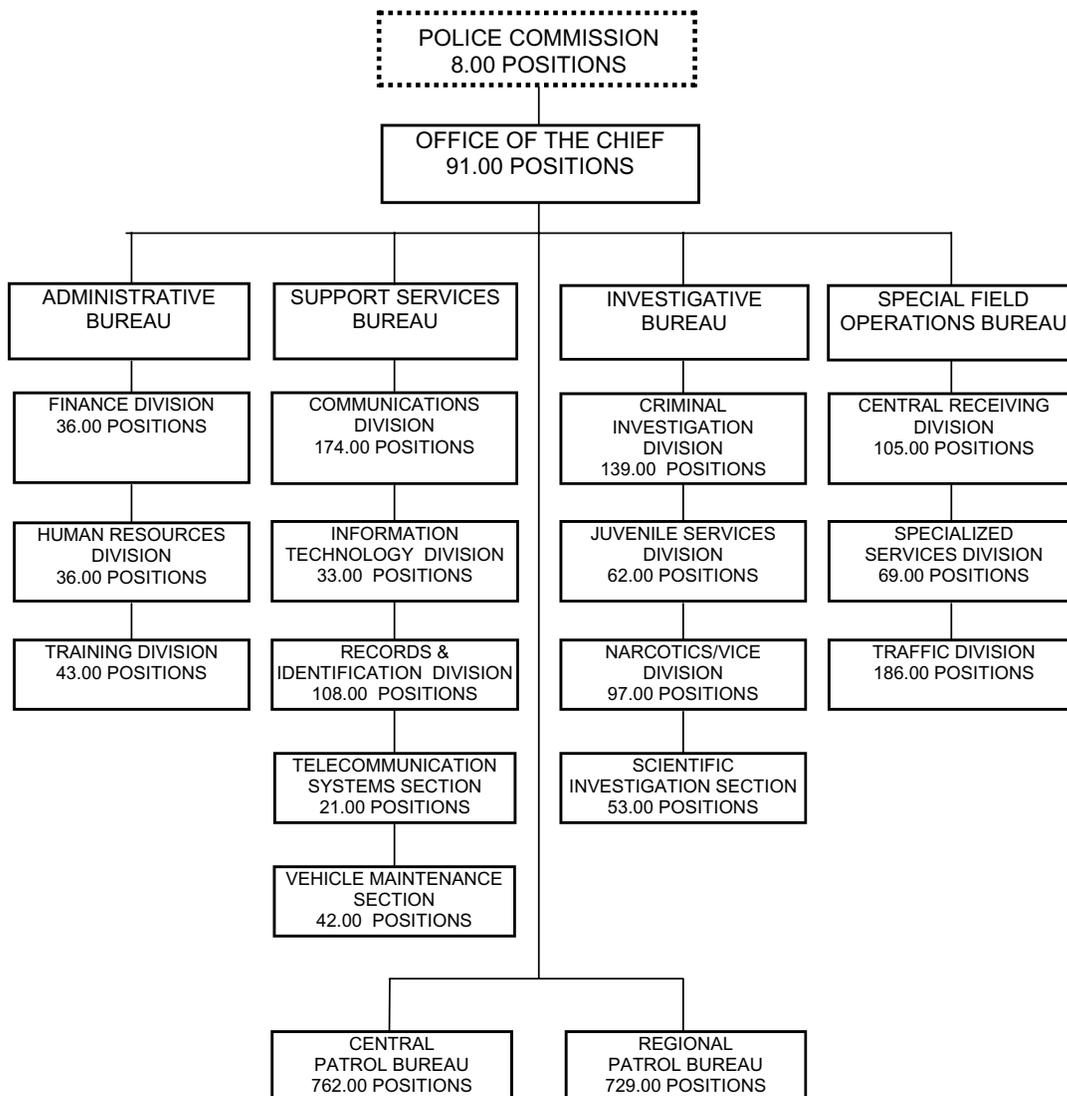
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Honolulu Police Department



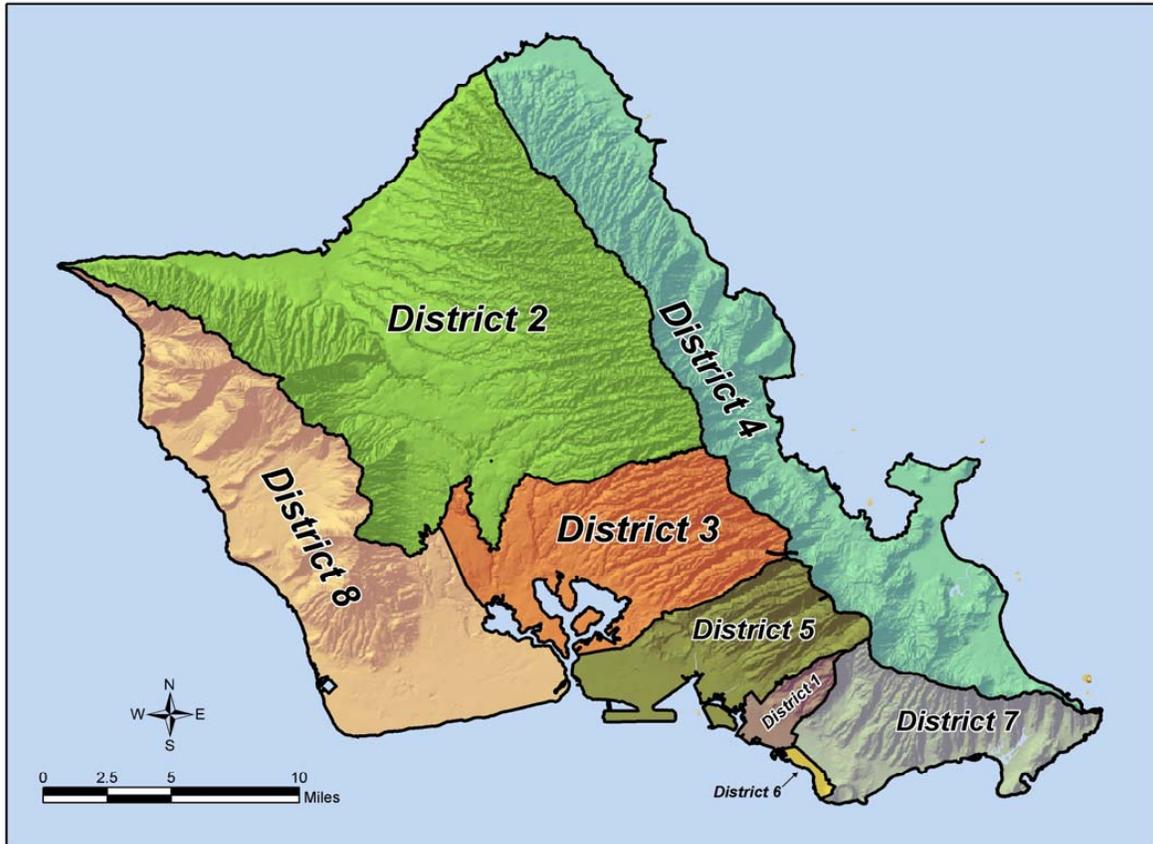
HONOLULU POLICE DEPARTMENT (HPD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Police

**HONOLULU POLICE DEPARTMENT
(HPD)
MAP OF HONOLULU CITY AND COUNTY**



DISTRICT	POPULATION	% OF TOTAL	SQ. MILES	OFFICERS AUTHORIZED	BEATS
1 CENTRAL HONOLULU	81,200	8%	8	219	24
2 WAHIAWA	108,800	11%	204	133	13
3 PEARL CITY	152,100	16%	66	140	17
4 KANEOHE	129,900	14%	127	195	22
5 KALIHI	134,900	14%	40	209	22
6 WAIKIKI	21,600	2%	1	165	13
7 EAST HONOLULU	148,300	16%	40	166	26
8 WAIANA/E/KAPOLEI	131,600	14%	115	227	19

Police

Honolulu Police Department

Responsibilities

The Honolulu Police Department is responsible for the preservation of the public peace, prevention of crime, detection and apprehension of law offenders, protection of the rights of persons and property, and enforcement of federal and state laws and city ordinances and regulations. These functions are carried out in accordance with the following departmental values:

- The most important job of the police is to safeguard human life.
- The community is entitled to the best possible police service.
- The responsibility for developing a safe and secure community is shared by the police, other organizations, and the public.
- Vigorous law enforcement can be conducted with ample concern for individual rights.
- Excellence in policing depends on excellence of character among those doing the policing.
- The department is obligated to the community to manage its resources wisely.
- The department will pursue the most useful scientific and technological developments in order to improve police operations and management.
- The department will maintain full and honest communication with the media and the community.
- The department promotes open management, employee participation, and effective intradepartmental communications.

Mission Statement

We, the men and women of the Honolulu Police Department, are dedicated to providing excellent service through partnerships that build trust, reduce crime, create a safe environment, and enhance the quality of life in our community. We are committed to these principles:

- **INTEGRITY - We have integrity.** We adhere to the highest moral and ethical standards. We are honest and sincere in dealing with each other and the community. We have the courage to uphold these principles and are proud that they guide us in all we do.
- **RESPECT - We show respect.** We recognize the value of our unique cultural diversity and treat all people with kindness, tolerance, and dignity. We cherish and protect the rights, liberties, and freedoms of all as granted by the constitutions and laws of the United States and the State of Hawaii.
- **FAIRNESS - We act with fairness.** Objective, impartial decisions and policies are the foundation of our interactions. We are consistent in our treatment of all persons. Our actions are tempered with reason and equity.

...in the spirit of Aloha

Goals and Objectives

Listed below are major goals and objectives of the department:

1. To improve traffic safety.
2. To reduce household violence.
3. To support positive juvenile activities.
4. To promote community policing.
5. To foster employee participation.
6. To decrease property crime.
7. To strengthen scientific and technological capabilities.
8. To encourage professional development and growth among the department's employees.
9. To continue to fight drug abuse through prevention, education, and enforcement.
10. Priorities:
 - a. Crime prevention and suppression - zero tolerance for repeat offenders.
 - b. Enhanced community-based programs.
 - c. Homeland security.
 - d. Program accountability.

- e. Recruitment and growth.
- f. Efficient management of technology.

Budget Initiatives and Highlights

The Honolulu Police Department's proposed fiscal year 2011 budget is \$237,615,141 which reflects an increase of 6.0 percent over the current fiscal year. The increase in salaries is primarily due to collective bargaining pay increases for uniformed personnel and costs related to the Asia-Pacific Economic Cooperation Leaders' (APEC) Meeting.

DEPARTMENT POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	2,730.00	2,730.00	2,730.00	0.00	2,730.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	64.00	64.00	64.00	0.00	64.00
Total	2,794.00	2,794.00	2,794.00	0.00	2,794.00

EXPENDITURES BY PROGRAM					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Police Commission	\$ 507,895	\$ 520,765	\$ 507,399	\$ 0	\$ 507,399
Office of the Chief of Police	6,882,719	7,359,942	7,369,258	0	7,369,258
Patrol	103,819,115	110,980,139	116,217,218	0	116,217,218
Traffic	9,586,055	10,899,422	11,017,230	0	11,017,230
Specialized Services	6,085,425	6,948,134	7,354,905	0	7,354,905
Central Receiving	6,114,335	6,973,740	7,622,349	0	7,622,349
Homeland Security	0	0	640,303	0	640,303
Criminal Investigation	11,803,478	12,951,605	13,171,893	0	13,171,893
Juvenile Services	4,161,508	4,945,043	5,009,852	0	5,009,852
Narcotics/Vice	7,678,766	8,900,910	8,763,515	0	8,763,515
Scientific Investigation	2,609,847	2,932,060	2,518,532	0	2,518,532
Communications	9,601,028	9,617,983	9,121,964	0	9,121,964
Records and Identification	6,351,315	7,244,088	6,524,089	0	6,524,089
Information Technology	5,251,916	5,641,336	5,434,502	0	5,434,502
Telecommunications Systems	1,793,311	2,366,474	2,292,932	220,000	2,512,932
Vehicle Maintenance	2,756,643	2,868,168	2,796,502	0	2,796,502
Human Resources	2,814,059	2,903,236	2,900,869	0	2,900,869
Training	12,433,921	12,729,663	12,459,156	0	12,459,156
Finance	6,232,996	7,483,074	6,647,473	0	6,647,473
HPD Grants	3,563,366	0	0	0	0
APEC Costs for HPD	0	0	9,025,200	0	9,025,200
Total	\$ 210,047,698	\$ 224,265,782	\$ 237,395,141	\$ 220,000	\$ 237,615,141

Honolulu Police Department

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 179,043,663	\$ 191,216,336	\$ 201,963,949	\$ 0	\$ 201,963,949
Current Expenses	30,715,977	33,049,446	35,231,192	220,000	35,451,192
Equipment	288,058	0	200,000	0	200,000
Total	\$ 210,047,698	\$ 224,265,782	\$ 237,395,141	\$ 220,000	\$ 237,615,141

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 183,684,924	\$ 199,211,895	\$ 211,504,058	\$ 220,000	\$ 211,724,058
Highway Fund	22,799,408	25,053,887	25,891,083	0	25,891,083
Special Projects Fund	90,605	0	0	0	0
Federal Grants Fund	3,472,761	0	0	0	0
Total	\$ 210,047,698	\$ 224,265,782	\$ 237,395,141	\$ 220,000	\$ 237,615,141

Police Commission

Program Description

The Police Commission appoints and may remove the Chief of Police; reviews the departmental budget and makes recommendations to the Mayor; submits an annual report to the Mayor and the City Council; receives, considers, and investigates charges brought by the public against the department or any of its members, and reports its findings to the Chief of Police; and reviews requests for legal counsel for police officers.

Program Highlights

The Commission holds public meetings throughout the year to ensure that citizens have adequate opportunity to express their concerns regarding police conduct. The tracking database of complaints against police officers affords more thorough monitoring of complaints by accounting for Commission investigations.

The Police Commission budget of \$507,399 reflects a 2.6% decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
COMPLAINTS REGISTERED:				
Complaints:	#	99	120	120
Investigated	#	69	100	100
Incomplete Investigations	#	21	25	25
Withdrawn Complaints	#	4	6	6
Referred to Internal Affairs	#	27	10	10
Officers	#	106	120	120
COMPLAINTS REFERRED:				
Referrals	#	7	5	5
Cases Initiated	#	3	5	5
LEGAL:				
Requests Counsel Requests	#	25	30	30
Requests for Records	#	78	15	15
Reports Provided	#	28	20	20

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

Honolulu Police Department

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 398,274	\$ 406,765	\$ 373,244	\$ 0	\$ 373,244
Current Expenses	109,621	114,000	134,155	0	134,155
Equipment	0	0	0	0	0
Total	\$ 507,895	\$ 520,765	\$ 507,399	\$ 0	\$ 507,399

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 507,895	\$ 520,765	\$ 507,399	\$ 0	\$ 507,399
Total	\$ 507,895	\$ 520,765	\$ 507,399	\$ 0	\$ 507,399

Police

Office of the Chief of Police

Program Description

The Office of the Chief of Police provides the overall administration of the Honolulu Police Department. It is responsible for the control, management and direction of its officers and civilian employees. It ensures that the department's operations are directed toward the preservation of the public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of all state laws and city ordinances.

Program Highlights

The Office of the Chief of Police program budget of \$7,369,258 reflects an increase of 0.1 percent over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
INTERNAL AFFAIRS:				
Inspections Conducted	#	193	212	212
Administrative Investigations Conducted	#	525	578	636
Average Administrative Investigations Per Detective	#	58	64	84
Criminal Investigations Conducted	#	180	198	201
Average Criminal Investigations Per Detective	#	61	67	67
CRIMINAL INTELLIGENCE UNIT:				
Cases and Investigations	#	154	162	170
Intelligence Reports	#	283	297	312
INFORMATIONAL RESOURCES SECTION:				
Lectures and Presentations	#	115	104	94
Section and Museum Tours	#	1,650	1,485	1,485
Neighborhood Security Watch:				
Home Security Checks	#	10	10	14
Business Security Checks	#	10	12	14
HUMAN SERVICES UNIT:				
Consultations to Administration	#	185	200	210
Trainings Provided	#	21	28	30



PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	91.00	91.00	91.00	0.00	91.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	91.00	91.00	91.00	0.00	91.00

Honolulu Police Department

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 6,149,340	\$ 6,620,254	\$ 6,648,170	\$ 0	\$ 6,648,170
Current Expenses	733,379	739,688	721,088	0	721,088
Equipment	0	0	0	0	0
Total	\$ 6,882,719	\$ 7,359,942	\$ 7,369,258	\$ 0	\$ 7,369,258

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 6,882,719	\$ 7,359,942	\$ 7,369,258	\$ 0	\$ 7,369,258
Total	\$ 6,882,719	\$ 7,359,942	\$ 7,369,258	\$ 0	\$ 7,369,258

Patrol

Program Description

The Patrol Bureau plans, directs and coordinates the operations of all field uniformed police units. The Patrol Bureau is responsible for all operations related to the prevention of crime, enforcement of the laws of the State of Hawaii and City and County of Honolulu, and the apprehension and custody of violators.

Program Highlights

The Patrol Bureau program budget of \$116,217,218 reflects an increase of 4.7 percent over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel. Homeland Security, previously budgeted as part of the Patrol Bureau program, is now being budgeted as a separate division to more accurately reflect the department's organizational structure.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
PART I: (Cases Include Murder, Rape, Robbery, Aggravated Assault, Burglary and Auto Theft)				
Cases Assigned	#	52,940	54,220	55,150
Arrests	#	5,160	5,270	5,420
PART II: (Cases Include Arson, Fraud, Drugs, Gambling and Other Lesser Crimes)				
Cases Assigned	#	66,370	67,480	68,620
Arrests	#	31,120	31,890	34,360
TRAFFIC ARRESTS	#	1,512	1,587	1,620

PROGRAM POSITIONS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	1,491.00	1,491.00	1,484.00	0.00	1,484.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	1,491.00	1,491.00	1,484.00	0.00	1,484.00

CHARACTER OF EXPENDITURES	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 94,856,593	\$ 99,970,313	\$ 105,577,665	\$ 0	\$ 105,577,665
Current Expenses	8,962,522	11,009,826	10,639,553	0	10,639,553
Equipment	0	0	0	0	0
Total	\$ 103,819,115	\$ 110,980,139	\$ 116,217,218	\$ 0	\$ 116,217,218

Police

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 91,366,079	\$ 97,662,523	\$ 102,258,784	\$ 0	\$ 102,258,784
Highway Fund	12,453,036	13,317,616	13,958,434	0	13,958,434
Total	\$ 103,819,115	\$ 110,980,139	\$ 116,217,218	\$ 0	\$ 116,217,218

Police

Traffic

Program Description

The Traffic Division is responsible for promoting the safe and efficient movement of traffic on the public roadways through educational programs, traffic management, and enforcement of traffic laws; investigating death and critical injury collisions and felony traffic crimes; and overseeing the investigation and completion of Category A traffic collision cases. The Traffic Division also monitors and analyzes traffic-related concerns, trends, and statistics to assist in planning and preparing for changing conditions.

Program Highlights

The Traffic program budget of \$11,017,230 reflects an increase of 1.1 percent over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel. The increase in current expenses is primarily due to increased costs for office rental and drug testing.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Collisions:				
Major	#	4,999	5,500	6,500
Minor	#	16,101	17,500	17,750
Non-Traffic	#	7,443	8,000	8,200
Total	#	28,543	31,000	32,450
Fatal Collisions	#	50	60	65
Failure to Render Aid Cases	#	16	20	25
Critical Collisions	#	41	45	50
Follow-Ups	#	2,115	2,300	2,500

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	146.00	146.00	146.00	0.00	146.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	40.00	40.00	40.00	0.00	40.00
Total	186.00	186.00	186.00	0.00	186.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 8,855,263	\$ 10,066,042	\$ 10,126,750	\$ 0	\$ 10,126,750
Current Expenses	730,792	833,380	890,480	0	890,480
Equipment	0	0	0	0	0
Total	\$ 9,586,055	\$ 10,899,422	\$ 11,017,230	\$ 0	\$ 11,017,230

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Highway Fund	9,586,055	10,899,422	11,017,230	0	11,017,230
Total	\$ 9,586,055	\$ 10,899,422	\$ 11,017,230	\$ 0	\$ 11,017,230

Police

Specialized Services

Program Description

The Specialized Services Division is responsible for providing a coordinated tactical response to exceptionally hazardous situations that exceed the capabilities of the patrol districts. These situations include barricaded suspects, hostage taking, sniper, and active-shooter incidents. Additional duties include dignitary and witness protection, high-risk warrant and restraining order service, selective enforcement, fugitive searches, and violent offender apprehension.

The Specialized Services Division is further responsible for staffing and operating the Bomb Detail, Helicopter Section, and Canine Section. The duties of these units include detection and render-safe procedures for all types of explosive devices, location and recovery of stolen vehicles, property, narcotics, missing persons searches, and providing other appropriate assistance in support of other department elements, as well as other city, state, and federal law enforcement and public safety agencies.

Program Highlights

The Specialized Services program budget of \$7,354,905 reflects an increase of 5.9 percent over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel and increased funding for ballistic helmets and vests.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Flight Time Hour Availability	%	100	100	100
Arrests Due to Aerial Operations	#	47	52	57
Auto Thefts Recovered (Aerial)	#	39	43	47
Stolen Autos Recovered	\$	247,993	272,792	300,071
Marijuana Plants Recovered	#	4,644	5,108	5,619
Marijuana Plants Recovered	\$	4.6 mil	5.2 mil	5.6 mil
Dignitary Security	#	4	4	5
Public Demonstration	#	69	76	83
SWAT Call-outs	#	7	8	9
Explosives Call-outs	#	39	43	47
Canine Call-outs	#	131	144	158
Temporary Restraining Orders	#	166	183	201

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	69.00	69.00	69.00	0.00	69.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	69.00	69.00	69.00	0.00	69.00

Honolulu Police Department

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 5,237,203	\$ 5,943,486	\$ 6,270,257	\$ 0	\$ 6,270,257
Current Expenses	848,222	1,004,648	1,084,648	0	1,084,648
Equipment	0	0	0	0	0
Total	\$ 6,085,425	\$ 6,948,134	\$ 7,354,905	\$ 0	\$ 7,354,905

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 6,085,425	\$ 6,948,134	\$ 7,354,905	\$ 0	\$ 7,354,905
Total	\$ 6,085,425	\$ 6,948,134	\$ 7,354,905	\$ 0	\$ 7,354,905

Police

Central Receiving

Program Description

The Central Receiving Division provides support for patrol and investigative units through efficient processing, custodial care and security for all persons arrested in Central and East Honolulu. The division also provides custodial care and processing for those arrestees from the regional patrol divisions who are under investigation or unable to make bail. The Central Receiving Division provides for the transportation of custodial arrestees to the Honolulu District Court, Circuit Court, Family Court and the various detention facilities in Honolulu.

The division is responsible for the security of the Alapai police headquarters building. This includes monitoring of over 71 closed circuit cameras and the building's fire, duress, and alert alarms. The security of the police headquarters also includes the screening of all visitors and coordinating their visits.

Program Highlights

The Central Receiving program budget of \$7,622,349 reflects a 9.3 percent increase over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel and increased funding for vacant positions in fiscal year 2011.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Persons Processed	#	15,206	15,500	15,810
Detainees to Court	#	8,489	9,000	9,500
Meals Served	#	38,278	38,750	39,525

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	82.00	82.00	82.00	0.00	82.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	23.00	23.00	23.00	0.00	23.00
Total	105.00	105.00	105.00	0.00	105.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 5,863,875	\$ 6,651,452	\$ 7,315,561	\$ 0	\$ 7,315,561
Current Expenses	250,460	322,288	306,788	0	306,788
Equipment	0	0	0	0	0
Total	\$ 6,114,335	\$ 6,973,740	\$ 7,622,349	\$ 0	\$ 7,622,349

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 5,354,018	\$ 6,136,891	\$ 6,706,930	\$ 0	\$ 6,706,930
Highway Fund	760,317	836,849	915,419	0	915,419
Total	\$ 6,114,335	\$ 6,973,740	\$ 7,622,349	\$ 0	\$ 7,622,349

Honolulu Police Department

Homeland Security

Program Description

The Homeland Security Division is responsible for preparing the Honolulu Police Department to prevent, respond to, and recover from acts of potential acts of terrorism or other hazardous events. Other duties include command or support at major events; interagency communications; coordination of threat assessments to critical infrastructure sites; and intelligence gathering, evaluation, and dissemination as appropriate. Division personnel participate in joint training exercises with other agencies.

Program Highlights

The Homeland Security Division was previously budgeted under the Patrol program. To accurately reflect the department's organizational structure, the Homeland Security Division is now budgeted separately.

The Homeland Security program budget is \$640,303 and provides for current level of services.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Under development				

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 0	\$ 0	\$ 474,019	\$ 0	\$ 474,019
Current Expenses	0	0	166,284	0	166,284
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 640,303	\$ 0	\$ 640,303

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 0	\$ 0	\$ 640,303	\$ 0	\$ 640,303
Total	\$ 0	\$ 0	\$ 640,303	\$ 0	\$ 640,303

Criminal Investigation

Program Description

The Criminal Investigation Division is responsible for investigating crimes of violence and fraud in the City and County of Honolulu, identifying the responsible suspects, and processing those individuals for prosecution. The division also gathers evidentiary material for presentation to the Department of the Prosecuting Attorney for the purpose of seeking prosecution. The division is also responsible for the recovery of stolen property and the return of that property to its rightful owner.

Program Highlights

The Criminal Investigation program budget of \$13,171,893 reflects an increase of 1.7 percent over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel and increased funding for non-holiday overtime pay.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
PART I & PART II OFFENSES:				
Cases Received	#	20,008	21,000	22,505
Cases Assigned	#	16,149	16,956	17,803
Cases Cleared	#	9,029	9,480	9,954
Percent Cleared	%	56	56	56
Arrests	#	224	236	249

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	139.00	139.00	139.00	0.00	139.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	139.00	139.00	139.00	0.00	139.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 10,822,792	\$ 11,822,545	\$ 12,074,203	\$ 0	\$ 12,074,203
Current Expenses	980,686	1,129,060	1,097,690	0	1,097,690
Equipment	0	0	0	0	0
Total	\$ 11,803,478	\$ 12,951,605	\$ 13,171,893	\$ 0	\$ 13,171,893

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 11,803,478	\$ 12,951,605	\$ 13,171,893	\$ 0	\$ 13,171,893
Total	\$ 11,803,478	\$ 12,951,605	\$ 13,171,893	\$ 0	\$ 13,171,893

Honolulu Police Department

Juvenile Services

Program Description

The Juvenile Services Division's primary mission is to reduce unlawful activity by juvenile offenders through prevention, intervention, and education programs. To accomplish its mission the division is organized into three details: Prevention Activities, Runaway Investigation, and School Education.

The Police Activities League (PAL), which coordinates sports and non-athletic activities for youth of Oahu comprises the Prevention Activities Detail. It promotes better understanding, cooperation and working relationships among youth, the community, and the police.

The Runaway Investigation Detail is responsible to follow up on and apprehend reported runaway children.

The School Education Detail consists of two programs: the DARE program (Drug Abuse Resistance Education) and the GREAT program (Gang Resistance Education and Training). These programs strive to prevent illegal activities by providing talks and activities for youth, to educate students about the dangers of drug abuse and to deter gang involvement.

Program Highlights

The Juvenile Services program budget of \$5,009,852 reflects a 1.3 percent increase over the current fiscal year. The increase is primarily due to collective bargaining pay increases for uniformed personnel.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
EDUCATION:				
DARE Schools	#	167	175	183
Drug Education Events	#	441	463	486
DARE Presentations	#	59	63	65
Gang Awareness Talks	#	22	23	25
GREAT Program in Schools	#	25	27	29
PUBLIC AWARENESS TALKS:				
DARE Students	#	11,508	12,075	12,679
DARE Education Audience	#	25,700	26,985	28,334
GREAT Students	#	8,000	8,300	8,600
GREAT Summer Program Students	#	400	420	441
PAL:				
Basketball	Players	6,849	7,191	7,550
Volleyball	Players	1,958	2,055	2,127
Baseball	Players	997	1,046	1,098
Canoe Paddling	Players	1,100	1,155	1,212
Flag Football	Players	1,024	1,075	1,212
Wrestling	Players	339	375	450
Karate/Judo	Players	58	59	60
Law Enforcement Explorers	Members	60	63	66
All Others	Members	9,289	9,753	10,240
INTERVENTION ACTIVITIES:				
Runaway Investigations	#	454	477	501
Diversions to Juvenile Justice Center	#	192	200	250

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	62.00	62.00	62.00	0.00	62.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	62.00	62.00	62.00	0.00	62.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 3,477,254	\$ 4,105,631	\$ 4,198,440	\$ 0	\$ 4,198,440
Current Expenses	684,254	839,412	811,412	0	811,412
Equipment	0	0	0	0	0
Total	\$ 4,161,508	\$ 4,945,043	\$ 5,009,852	\$ 0	\$ 5,009,852

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 4,161,508	\$ 4,945,043	\$ 5,009,852	\$ 0	\$ 5,009,852
Total	\$ 4,161,508	\$ 4,945,043	\$ 5,009,852	\$ 0	\$ 5,009,852

Honolulu Police Department

Narcotics/Vice

Program Description

The Narcotics/Vice Division is responsible for the enforcement of all laws relating to gambling, prostitution, pornography, intoxicants, and narcotics.

Narcotic programs in the division include marijuana eradication programs, seizure of assets of major drug dealers, increased efforts to prevent Honolulu from being a major port-of-entry for narcotics, servicing complaints from concerned citizens, investigating case referrals from other investigative units, and continuing to infiltrate and destroy illegal narcotics organizations on Oahu.

Gambling programs in the division include efforts to close cockfighting arenas; surveillance of professional gamblers; and disruption of major illicit gambling, lottery, and bookmaking operations.

Morals programs in the division include enforcing pornography, prostitution, and "John" laws; working with the Liquor Commission on complaints of prostitution and narcotics violations within targeted hostess bars and night clubs; increasing enforcement efforts on juvenile prostitution rings; investigating illegal escort services; and investigating money laundering schemes and computer crimes against children.

Program Highlights

The Narcotics/Vice program budget of \$8,763,515 reflects a 1.5 percent decrease from the current fiscal year. The decrease is primarily due to reduced funding for non-holiday overtime pay.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Cases Handled	#	2,200	4,235	4,235
Cases Closed	%	75	91	125
Defendants Arrested	#	940	2,420	2,600
Charges	%	80	86	95
Gambling Cases	#	120	300	300
Morals Cases	#	133	387	350
Narcotics Cases	#	1,216	3,025	3,100
Gambling Evidence Seized	\$	53,069	189,500	189,500
Value of Narcotics/Drugs and Evidence	\$	62mil	62.5 mil	62.8 mil

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	97.00	97.00	97.00	0.00	97.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	97.00	97.00	97.00	0.00	97.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 6,739,214	\$ 7,867,706	\$ 7,731,661	\$ 0	\$ 7,731,661
Current Expenses	939,552	1,033,204	1,031,854	0	1,031,854
Equipment	0	0	0	0	0
Total	\$ 7,678,766	\$ 8,900,910	\$ 8,763,515	\$ 0	\$ 8,763,515

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 7,678,766	\$ 8,900,910	\$ 8,763,515	\$ 0	\$ 8,763,515
Total	\$ 7,678,766	\$ 8,900,910	\$ 8,763,515	\$ 0	\$ 8,763,515

Honolulu Police Department

Scientific Investigation

Program Description

The Scientific Investigation Section is comprised of four distinct, yet integral units and operates as a full-service forensic laboratory. The four units are: the Biological/Chemical Unit, Comparative and Crime Scene Unit, Graphic Arts Unit and the Photo Laboratory. The Biological/Chemical Unit consists of the DNA/Serology Unit, the Drug Unit and the Trace Evidence Unit. The Comparative and Crime Scene Unit consists of the Firearms Unit, Questioned Documents Unit and the Crime Scene Unit. The Crime Scene Unit is a 24-hour operation and its personnel are responsible for processing crime scenes, taking aerial photographs, and recovering evidence from the morgue. The Graphic Arts Unit is involved in forensic facial reconstruction, composite drawings and producing graphic arts design for the Honolulu Police Department. The Photo Laboratory is responsible for photographic documentation. The Scientific Investigation Section also provides forensic services to the Maui, Kauai and Hawaii County Police Departments, the State Department of the Attorney General, and other city, state, federal and external jurisdictional law enforcement agencies.

The Scientific Investigation Section is working toward laboratory accreditation and has implemented stringent quality control measures. The DNA unit has partnered with the Federal Bureau of Investigation (FBI) and contributes to the National DNA Index System (NDIS), which is a national database consisting of DNA types of convicted felons. The Scientific Investigation Section has also partnered with the Bureau of Alcohol, Tobacco and Firearms (BATF) by contributing to the National Ballistic Integrated Network (NBIN).

Program Highlights

The Scientific Investigation program budget of \$2,518,532 reflects a 14.1 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Class Hours Conducted	Hours	2,434	2,200	2,200
Class Hours Attended	Hours	2,769	3,000	3,000
Court Hours	Hours	348	400	425
Crime Scene Case Responses	#	1,228	1,450	1,600
Latent Print Processing (No. of Cases)	#	220	250	290

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	53.00	53.00	53.00	0.00	53.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	53.00	53.00	53.00	0.00	53.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,168,591	\$ 2,479,060	\$ 2,055,832	\$ 0	\$ 2,055,832
Current Expenses	441,256	453,000	462,700	0	462,700
Equipment	0	0	0	0	0
Total	\$ 2,609,847	\$ 2,932,060	\$ 2,518,532	\$ 0	\$ 2,518,532

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,609,847	\$ 2,932,060	\$ 2,518,532	\$ 0	\$ 2,518,532
Total	\$ 2,609,847	\$ 2,932,060	\$ 2,518,532	\$ 0	\$ 2,518,532

Police

Honolulu Police Department

Communications

Program Description

The Communications Division is responsible for the organization and operation of the Police Department's centralized communications system and provides effective communications between police, related agencies, and the public. The division receives calls for service via telephone and dispatches field units via the radio system and mobile data computers. Requests for police, fire, ambulance, poison control, and the suicide crisis center are processed by the Enhance 9-1-1 (E911) section and routed to various agencies. The division also staffs the Hawaii State Warning Point for civil defense emergencies and serves as the police Emergency Operations Center during natural or man-made disasters.

Program Highlights

The Communications Division continues to enhance its ability to provide the community with the best possible service by continually upgrading technology, training of staff, and recruitment of new personnel.

The Communications program budget of \$9,121,964 reflects a 5.2 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The increase in current expenses is due to increased telephone costs for the department.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Incoming Calls to E911	#	911,007	929,227	938,519
Incoming Calls to Dispatch – 911	#	711,880	726,117	733,378

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	174.00	174.00	174.00	0.00	174.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	174.00	174.00	174.00	0.00	174.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 8,569,725	\$ 8,789,460	\$ 8,050,252	\$ 0	\$ 8,050,252
Current Expenses	1,031,303	828,523	1,071,712	0	1,071,712
Equipment	0	0	0	0	0
Total	\$ 9,601,028	\$ 9,617,983	\$ 9,121,964	\$ 0	\$ 9,121,964

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 9,601,028	\$ 9,617,983	\$ 9,121,964	\$ 0	\$ 9,121,964
Total	\$ 9,601,028	\$ 9,617,983	\$ 9,121,964	\$ 0	\$ 9,121,964

Records and Identification

Program Description

The Records and Identification Division provides a variety of functions including, but not limited to, centralized recordkeeping, fingerprint identification and comparisons, criminal history checks, evidence storage and disposal, firearms permit applications and registrations, legislative testimony, control and service of legal documents, sex offender registration, alarm registration, and tracking and billing of false alarms. The division manages several computer information systems. A document imaging system includes all paper police reports, temporary restraining orders, and geographical restrictions. The division also maintains an up-to-date criminal database via daily input of police report data into the Records Management System (RMS). The ongoing implementation and conversion to Automated Field Reporting will greatly reduce the need to manually input report data as digitized report information will flow directly into the RMS.

Program Highlights

The Records and Identification program budget of \$6,524,089 reflects a 9.9 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Also contributing to the decrease in salaries is reduced funding for non-holiday overtime pay.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Reports Processed	#	726,995	983,332	943,109
Fingerprint Comparisons	#	10,127	11,664	10,896
Warrants and Legal Processes	#	98,000	104,411	103,637
Firearms Permits and Registrations	#	18,974	18,607	18,920
Evidence Reports Processed	#	53,448	51,432	52,205
Correspondence	#	97,364	90,714	92,918
Imaging of Documents	#	999,518	844,527	689,536
Alarm Registrations	#	44,761	49,042	53,323

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	108.00	108.00	108.00	0.00	108.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	108.00	108.00	108.00	0.00	108.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 5,314,235	\$ 6,145,368	\$ 5,369,830	\$ 0	\$ 5,369,830
Current Expenses	1,037,080	1,098,720	1,154,259	0	1,154,259
Equipment	0	0	0	0	0
Total	\$ 6,351,315	\$ 7,244,088	\$ 6,524,089	\$ 0	\$ 6,524,089

Police

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 6,351,315	\$ 7,244,088	\$ 6,524,089	\$ 0	\$ 6,524,089
Total	\$ 6,351,315	\$ 7,244,088	\$ 6,524,089	\$ 0	\$ 6,524,089

Police

Information Technology

Program Description

The Information Technology Division (ITD) provides the primary information technology and research services for the Honolulu Police Department. The ITD supports all police operations and provides information technology for law enforcement, information, research, and other services to protect life and property, reduce crime, create a safe environment, and enhance the quality of life in our community. The ITD mobilizes during times of emergency and disaster.

The ITD is responsible for the development, testing, deployment, and training for information technology for the department, software specialized for patrol and investigative elements, mobile computing, records management, computer-aided dispatching, document imaging, automated field reporting, automated vehicle location, wireless data communications, data storage, a fleet of desktop workstations and other hardware, specialized systems, interfaces, and other projects. The ITD maintains an active help desk and 24-hour support for police personnel and facilities islandwide. New technology and advances are continually researched, and an ongoing effort of modernization and improvement is maintained to keep pace with advances. The ITD maintains a Computer Forensics Laboratory staffed with trained and experienced forensics investigators. Digital evidence is gathered and preserved for criminal investigations including computer crimes, white collar crimes, and sexual offenses, and other types of crimes investigated by police with potential digital evidence.

The division provides vital crime information and statistics. Technology and expertise are provided to analyze crime and support crime analysis by patrol and investigative elements. Crime countermeasures and business processes are enhanced through technology and best practices to advance the overall efficiency of the department. The Research Section conducts research, develops plans and special studies, analyzes crime trends, controls departmental forms to ensure need and adequacy of design, manages and maintains the departmental directive system including policies and procedures that direct the functioning of the entire department, and distributes directives and notifies all employees of changes. This section is the legal custodian of directives and responds to subpoenas for policy information and interrogatives for the Corporation Counsel. It maintains crime statistics, responds to inquiries from private citizens and other government agencies, and provides statistical data throughout the department. The section supports the Uniform and Equipment Committee and researches new equipment and new technologies in all phases of law enforcement department-wide.

Program Highlights

The Information Technology program budget of \$5,434,502 reflects a 3.7 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Honolulu Police Department

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Projects System Deployed and Managed	#	67	70	80
Projects System in Planning and Development	#	37	20	25
Help Line and Trouble Call Support Requests Serviced	#	6,929	7,500	8,000
Correspondence	#	1,500	1,620	1,750
Directives	#	294	294	294
Research Projects	#	249	269	290
Statistical Reports	#	820	886	956
Computer Training (personnel to be trained in new or existing programs, including MDC operations)	#	3,098	3,280	3,470
Computer Supported (projected is with 1,400 MDCs and 1,050 desk-top PCs, 35 servers)	#	1,300	1,800	1,944
Computer Forensic Investigations and Training Exercises	#	74	90	120
Mobile Data Computers Deployed and Supported	#	1,475	1,555	1,650
Desktop Work Stations Deployed and Supported	#	1,542	1,665	1,799
Printers Deployed and Supported	#	556	550	550
Servers	#	27	33	40
Support Help Assignments Serviced	#	3,155	3,155	3,155
Mobile Computing Help Line Calls Serviced	#	1,674	1,500	1,200
Correspondence (e-mails excluded)	#	369	350	350
Evaluations	#	54	60	65
Form Revisions	#	13	13	13
Legal Process Service and Research	#	16	20	25
Statistical Reports	#	208	212	225
Geographical Information System	#	36	38	40
Desktop Work Stations on Inventory	#	1,667	1,700	1,725

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	33.00	33.00	33.00	0.00	33.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	33.00	33.00	33.00	0.00	33.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,798,420	\$ 1,922,064	\$ 1,752,310	\$ 0	\$ 1,752,310
Current Expenses	3,453,496	3,719,272	3,682,192	0	3,682,192
Equipment	0	0	0	0	0
Total	\$ 5,251,916	\$ 5,641,336	\$ 5,434,502	\$ 0	\$ 5,434,502

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 5,251,916	\$ 5,641,336	\$ 5,434,502	\$ 0	\$ 5,434,502
Total	\$ 5,251,916	\$ 5,641,336	\$ 5,434,502	\$ 0	\$ 5,434,502

Police

Telecommunications Systems

Program Description

The Telecommunications Systems Section (TSS) is responsible for planning, modifying, troubleshooting, repairing, and conducting the preventive maintenance of the City and County of Honolulu's public safety 800 MHz digital voice and digital microwave communication systems infrastructure. This infrastructure is consistent with citywide procedures established by and coordinated with the city Department of Information and Technology (DIT). The TSS is also responsible for the installation, removal, and maintenance of the police mobile and portable radios, emergency blue lights, and electronic sirens in the officers' subsidized and departmental fleet vehicles. This section maintains the police department's Emergency Management Command and Specialized Services Division vehicle communications and electronic equipment, the Communications Division's radio consoles, and the alternate Voice-Over Internet Protocol (VOIP) system. In addition, TSS is also responsible for the maintenance of the police station Bi-Directional Amplifier (BDA) systems, Mobile Data Computer (MDC) equipment within the department's fleet white cars and the department's laser speed guns.

Program Highlights

The Telecommunications Systems program budget of \$2,512,932 reflects a 6.2 percent increase over the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The increase in current expense is due to increased funding for light bars, electric siren, and other parts and accessories. Budget issues provide funding for lithium portable radio batteries that provide a longer operating run time than the current nickel metal hydride batteries.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
SCOPE:				
Mobile Radios	#	2,993	2,993	2,993
Portable Radios	#	2,597	2,597	2,597
Base Station Equipment	#	232	232	232
Multiplex Channels	#	3	3	3
Blue Dome Lights	#	1,275	1,275	1,275
Laser Guns	#	70	70	70
Sirens	#	1,425	1,425	1,425
LED Light Bars	#	200	200	200
WORKLOAD ACTIVITY:				
Mobile Radio Install/Remove	#	731	775	800
Light Bars Install/Remove	#	467	511	398
Siren Install/Remove	#	401	445	470
Mobile Radio Repairs	#	906	1,100	1,200
Portable Radio Repairs	#	1,273	1,500	1,600
Dome Light Repairs	#	186	200	250
Siren Repairs	#	76	80	80
Radio Programming	#	801	5,590	500
Base Station Equipment	#	120	250	300
Preventive Maintenance	#	60	25	25
Miscellaneous	#	705	775	800
Voice Over IP Preventive Maintenance	#	756	756	756
Voice Over IP Repair	#	85	20	20
HSD Support/Preventive Maintenance	#	14	20	25
Dispatch Preventive Maintenance	#	40	40	40
White Car Preventive Maintenance	#	84	100	200
White Car MDC Maintenance	#	96	120	200

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	21.00	21.00	21.00	0.00	21.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	21.00	21.00	21.00	0.00	21.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 909,509	\$ 986,874	\$ 839,832	\$ 0	\$ 839,832
Current Expenses	883,802	1,379,600	1,453,100	220,000	1,673,100
Equipment	0	0	0	0	0
Total	\$ 1,793,311	\$ 2,366,474	\$ 2,292,932	\$ 220,000	\$ 2,512,932

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 1,793,311	\$ 2,366,474	\$ 2,292,932	\$ 220,000	\$ 2,512,932
Total	\$ 1,793,311	\$ 2,366,474	\$ 2,292,932	\$ 220,000	\$ 2,512,932

Honolulu Police Department

Vehicle Maintenance

Program Description

The Vehicle Maintenance Section is responsible for maintaining all fleet vehicles that are under the jurisdiction of the Honolulu Police Department. Its primary objective is to minimize vehicle downtime by mandating an efficient preventive maintenance program. Fleet vehicles include special police automotive equipment, motorcycles, and other related equipment. All required maintenance services and repairs are provided in-house with the exception of wheel alignment and body repairs. Support services also include central fuel dispensing, vehicle dispatching, subsidized sealing, equipment fabrication and modification, and vehicle cleaning and detailing.

Program Highlights

The section will continue to diversify support service operations to coincide with departmental fleet growth requirements. Additionally, it will adjust the replacement cycle of vehicles to maximize equipment usage while reducing excessive repair costs associated with aged vehicles. The proposed budget provides funds to maintain the levels of support services that are essential to efficiently support the department's current and near future fleet requirements.

The Vehicle Maintenance program budget of \$2,796,502 reflects a decrease of 2.5 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The increase in current expenses is due to increased costs for various vehicle maintenance materials such as tires, engine oil, batteries, and vehicle parts.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Fleet Size	#	686	690	690
Daily Avg. Dead Lined: Repair	#	27	67	60
Daily Avg. Dead Lined: MVC/CPD	#	8	10	20
Work Orders Completed:				
Automotive Repair	#	4,250	4,000	3,900
Lubrication	#	2,800	3,250	3,350
Outside Body/Paint Work	#	200	240	240
Outside Wheel Alignment	#	70	100	100
Outside Specialist Repair	#	350	235	235
Tire Replacement and Repair	#	2,350	2,632	2,914

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	42.00	42.00	42.00	0.00	42.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	42.00	42.00	42.00	0.00	42.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,776,393	\$ 1,847,968	\$ 1,667,802	\$ 0	\$ 1,667,802
Current Expenses	980,250	1,020,200	1,128,700	0	1,128,700
Equipment	0	0	0	0	0
Total	\$ 2,756,643	\$ 2,868,168	\$ 2,796,502	\$ 0	\$ 2,796,502

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,756,643	\$ 2,868,168	\$ 2,796,502	\$ 0	\$ 2,796,502
Total	\$ 2,756,643	\$ 2,868,168	\$ 2,796,502	\$ 0	\$ 2,796,502

Honolulu Police Department

Human Resources

Program Description

The Human Resources Division is responsible for the administration of all personnel matters within the Honolulu Police Department in conjunction with the Department of Human Resources. One of the primary functions is to assist all elements with handling personnel issues, including termination actions. Other responsibilities include screening and hiring new employees; administering matters concerning labor relations; investigating and addressing equal employment opportunity, discrimination, and sexual harassment issues; coordinating the drug urinalysis screening programs; and maintaining and safeguarding the department's official personnel records. In addition, the division coordinates the employment of uniformed off-duty police officers for various community functions and events, and monitors outside employment of all employees.

Program Highlights

The Human Resources program budget of \$2,900,869 reflects a 0.1 percent decrease from the current fiscal year. The decrease is primarily due to reduced funding for psychological testing and advertising & publication of notices.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Police Vacancies (2,134)	# / %	186/8.7	200/9.4	220/10.3
Civilian Vacancies (579)	# / %	66/11.6	70/12.1	77/12.9
Traffic School Monitors	#	80	150	150
Volunteers	#	212	350	350
Drug Tests	#	1,512	1,850	2,000
Appointments	#	185	100	100
Separations	#	152	160	160
Promotions	#	34	100	100
Industrial Injuries	#	825	600	600
Annual Physicals	#	2,230	2,250	2,250
Grievances/Arbitrations	#	82/2	80	80
Appraisal Reports	#	4,225	4,350	4,300
Access Card Transactions	#	4,225	4,300	4,300

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	36.00	36.00	36.00	0.00	36.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	36.00	36.00	36.00	0.00	36.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 2,237,332	\$ 2,283,153	\$ 2,304,875	\$ 0	\$ 2,304,875
Current Expenses	576,727	620,083	595,994	0	595,994
Equipment	0	0	0	0	0
Total	\$ 2,814,059	\$ 2,903,236	\$ 2,900,869	\$ 0	\$ 2,900,869

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 2,814,059	\$ 2,903,236	\$ 2,900,869	\$ 0	\$ 2,900,869
Total	\$ 2,814,059	\$ 2,903,236	\$ 2,900,869	\$ 0	\$ 2,900,869

Police

Honolulu Police Department

Training

Program Description

The Training Division maintains and conducts a full-scale training program with modern police methods and practices. The division focuses on three main areas: recruit training, annual recall training, and specialized training for officers in units requiring specific skills. The division further serves as one of the primary training centers for law enforcement in the State of Hawaii.

The division maintains a training academy which is equipped with multi purpose classroom facilities, a gymnasium with a weight room and control/arrest tactics training areas, an emergency vehicle operations course, a simulated crime investigation building, driving and shooting simulators, a S.W.A.T. training building, and a canine facility.

The division also operates the police pistol range located at Koko Head.

Program Highlights

The Training program budget of \$12,459,156 reflects a 2.1% decrease from the current fiscal year. This decrease is primarily due to reduced funding for ammunition and safety supplies.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
NUMBER OF TRAINEES:				
Recruit Officer (Started)	#	156	145	195
Recruit Officer (Graduated)	#	96	90	130
Annual Recall Training I	#	1,177	1,360	1,360
Annual Recall Training II	#	825	710	710
Specialized Training/Seminar	#	341	500	500
LTS Training (New Lieutenants)	#	37	50	50
STRIPES Training (New Sergeants)	#	135	120	120
Reserve Officer Training	#	85	85	85
TRAINING HOURS EXPENDED:				
Formal Classroom and Field Instruction for Recruits	Hours	2,870	3,680	3,680
Annual Recall Training I	Hours	1,018	1,224	1,224
Annual Recall Training II	Hours	520	480	480
Specialized Training Seminar	Hours	80	160	160
LTS Training (New Lieutenants)	Hours	24	24	24
STRIPES Training	Hours	160	80	80
Instruction for Recruits	Hours	2,770	2,500	3,680
Reserve Officer Training	Hours	890	890	890
Taser Certification	Hours	140	150	160
On Line Training	Hours	150	175	200
Emergency Qualifications	Hours	104	124	140
Supervisory Training	Hours	88	80	80

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	43.00	43.00	43.00	0.00	43.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	43.00	43.00	43.00	0.00	43.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 11,595,175	\$ 11,566,199	\$ 11,548,840	\$ 0	\$ 11,548,840
Current Expenses	838,746	1,163,464	910,316	0	910,316
Equipment	0	0	0	0	0
Total	\$ 12,433,921	\$ 12,729,663	\$ 12,459,156	\$ 0	\$ 12,459,156

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 12,433,921	\$ 12,729,663	\$ 12,459,156	\$ 0	\$ 12,459,156
Total	\$ 12,433,921	\$ 12,729,663	\$ 12,459,156	\$ 0	\$ 12,459,156

Honolulu Police Department

Finance

Program Description

The Finance Division is responsible for the overall management and administration of the department's entire fiscal program. Responsibilities include the processing of all cash receipts and disbursements; operating budget and special project funds; payroll and deductions; purchase orders; accounting for federal and state grants; accounting for federal and state asset forfeiture funds; accounting for property, equipment, and supplies; and the printing of forms, documents, brochures, and pamphlets.

Program Highlights

The Finance program budget of \$6,647,473 reflects an 11.2 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments and decreased funding for non-holiday overtime pay. The decrease in current expense is primarily due to reduced funding for unleaded gasoline and safety supplies.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Small Purchases, Direct Order	#	670	737	810
Purchase Cards Transactions	#	7,100	7,455	8,200
Requisitions	#	172	180	190
General Accounting Transaction (GAX)	#	1,949	2,100	2,205
Travel Requests	#	359	350	350
Printing Requests	#	646	660	672
Fixed Assets	#	1,260	1,325	1,390
Memo Assets	#	31,900	32,960	33,500

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	35.00	35.00	35.00	0.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	36.00	36.00	36.00	0.00	36.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,446,067	\$ 1,741,996	\$ 1,469,206	\$ 0	\$ 1,469,206
Current Expenses	4,786,929	5,741,078	5,178,267	0	5,178,267
Equipment	0	0	0	0	0
Total	\$ 6,232,996	\$ 7,483,074	\$ 6,647,473	\$ 0	\$ 6,647,473

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 6,232,996	\$ 7,483,074	\$ 6,647,473	\$ 0	\$ 6,647,473
Total	\$ 6,232,996	\$ 7,483,074	\$ 6,647,473	\$ 0	\$ 6,647,473

Police

Honolulu Police Department

HPD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the department to supplement city funds in the accomplishment of the department's mission.

It administers, coordinates, develops, manages, and monitors approximately 44 federal and state grants totaling \$26.8 million. The grants focus on programs such as homeland security, drug trafficking, gun and gang violence, traffic safety and enforcement, forensic science enhancements, and the American Recovery Act and COPS Hiring programs.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 828,408	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	2,446,900	0	0	0	0
Equipment	288,058	0	0	0	0
Total	\$ 3,563,366	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Special Projects Fund	\$ 90,605	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	3,472,761	0	0	0	0
Total	\$ 3,563,366	\$ 0	\$ 0	\$ 0	\$ 0

Police

APEC Costs for HPD

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Leaders' Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$9,025,200 will provide that portion of the required resources to be expended in fiscal year 2011 for the Honolulu Police Department to effectively plan, coordinate and prepare for this major event.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 0	\$ 0	\$ 6,115,200	\$ 0	\$ 6,115,200
Current Expenses	0	0	2,710,000	0	2,710,000
Equipment	0	0	200,000	0	200,000
Total	\$ 0	\$ 0	\$ 9,025,200	\$ 0	\$ 9,025,200

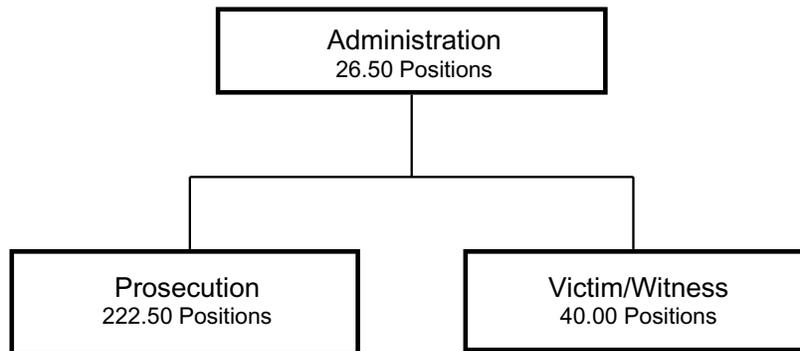
SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 0	\$ 0	\$ 9,025,200	\$ 0	\$ 9,025,200
Total	\$ 0	\$ 0	\$ 9,025,200	\$ 0	\$ 9,025,200

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Prosecuting Attorney

DEPARTMENT OF THE PROSECUTING ATTORNEY (PAT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Prosecuting Attorney

Responsibilities

The Department of the Prosecuting Attorney attends all courts in the City and conducts, on behalf of the people, all prosecutions for offenses against the laws of the State and the ordinances and rules and regulations of the City.

The Department of the Prosecuting Attorney prosecutes all offenses against the laws of the State under the authority of the Attorney General of the State and appears in criminal cases where there is a change of venue from the courts in the City.

The Department of the Prosecuting Attorney institutes proceedings before the district judges for the arrest of persons charged with or reasonably suspected of public offenses, when the prosecutor has information that such offenses have been committed, and for that purpose, takes charge of criminal cases before the district judges either in person or by a deputy.

Mission Statement

To prosecute violations of all statutes, ordinances and regulations for which there are criminal sanctions occurring within the City and County of Honolulu.

Goals and Objectives

To promote and ensure public safety and order through effective, efficient and just prosecution.

Budget Initiatives and Highlights

The department's proposed budget is \$17,969,728, a decrease of 6.7 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	259.50	259.50	259.50	0.00	259.50
Temporary FTE	28.00	28.00	28.00	0.00	28.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	289.00	289.00	289.00	0.00	289.00

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 4,099,486	\$ 4,175,145	\$ 4,142,894	\$ 0	\$ 4,142,894
Prosecution	12,793,182	13,103,514	12,238,344	0	12,238,344
Victim/Witness Assistance	2,159,444	1,987,445	1,588,490	0	1,588,490
Total	\$ 19,052,112	\$ 19,266,104	\$ 17,969,728	\$ 0	\$ 17,969,728

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 15,120,629	\$ 15,751,167	\$ 14,386,218	\$ 0	\$ 14,386,218
Current Expenses	3,931,483	3,511,937	3,580,510	0	3,580,510
Equipment	0	3,000	3,000	0	3,000
Total	\$ 19,052,112	\$ 19,266,104	\$ 17,969,728	\$ 0	\$ 17,969,728

Prosecuting Attorney

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 17,081,829	\$ 17,780,967	\$ 16,359,728	\$ 0	\$ 16,359,728
Special Projects Fund	831,980	970,241	1,001,024	0	1,001,024
Federal Grants Fund	1,138,303	514,896	608,976	0	608,976
Total	\$ 19,052,112	\$ 19,266,104	\$ 17,969,728	\$ 0	\$ 17,969,728

Prosecuting Attorney

Administration

Program Description

This activity provides for overall administration of the department and directs all criminal prosecution. It establishes and maintains contacts with public and community groups and organizations and provides information about the department to various community organizations.

Program Highlights

The Administration program budget of \$ 4,142,894 reflects a decrease of 0.8 percent from the current fiscal year. This decrease is primarily due to the decrease in salaries from anticipated furloughs and pay adjustments.

PROGRAM POSITIONS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	26.50	26.50	26.50	0.00	26.50

CHARACTER OF EXPENDITURES					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,059,745	\$ 1,083,545	\$ 1,016,344	\$ 0	\$ 1,016,344
Current Expenses	3,039,741	3,088,600	3,123,550	0	3,123,550
Equipment	0	3,000	3,000	0	3,000
Total	\$ 4,099,486	\$ 4,175,145	\$ 4,142,894	\$ 0	\$ 4,142,894

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 4,099,486	\$ 4,175,145	\$ 4,142,894	\$ 0	\$ 4,142,894
Total	\$ 4,099,486	\$ 4,175,145	\$ 4,142,894	\$ 0	\$ 4,142,894

Prosecuting Attorney

Prosecution

Program Description

This activity is responsible for the prosecution of violations of criminal statutes in the City and County of Honolulu. Its staff also represents the State of Hawaii before all criminal, traffic, family and appellate courts in the State of Hawaii.

Program Highlights

The Prosecution program budget is \$12,238,344, which reflects a decrease of 6.6 percent from the current fiscal year. This decrease is primarily due to the decrease in salaries from anticipated furloughs and pay adjustments. The increase in current expense is due to the increase in fringe benefit costs for the new Recovery Act Justice Assistance grant.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	208.50	208.50	208.50	0.00	208.50
Temporary FTE	14.00	14.00	14.00	0.00	14.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	222.50	222.50	222.50	0.00	222.50

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 12,454,876	\$ 12,932,937	\$ 11,976,132	\$ 0	\$ 11,976,132
Current Expenses	338,306	170,577	262,212	0	262,212
Equipment	0	0	0	0	0
Total	\$ 12,793,182	\$ 13,103,514	\$ 12,238,344	\$ 0	\$ 12,238,344

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 12,020,086	\$ 12,506,097	\$ 11,317,336	\$ 0	\$ 11,317,336
Special Projects Fund	518,382	441,981	576,032	0	576,032
Federal Grants Fund	254,714	155,436	344,976	0	344,976
Total	\$ 12,793,182	\$ 13,103,514	\$ 12,238,344	\$ 0	\$ 12,238,344

Victim/Witness Assistance

Program Description

This activity provides support services for crime victims and witnesses, with primary emphasis on victims of violent crimes. Victims and witnesses are provided explanations of the criminal justice system, information regarding case status and assistance in obtaining help from social service agencies. Victim/witness counselors also serve as a liaison between the victims and witnesses, and the Deputy Prosecuting Attorneys. Other activity functions include processing misdemeanor complaints and handling the travel and accommodation arrangements for out-of-state and off-island witnesses.

Program Highlights

The Victim/Witness Assistance program budget is \$1,588,490, which reflects a decrease of 20.1 percent from the current fiscal year. The decrease is primarily due to the decrease in salaries from anticipated furloughs and pay adjustments and decreased federal and state funding for this program.

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	29.00	29.00	29.00	0.00	29.00
Temporary FTE	11.00	11.00	11.00	0.00	11.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	40.00	40.00	40.00	0.00	40.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,606,008	\$ 1,734,685	\$ 1,393,742	\$ 0	\$ 1,393,742
Current Expenses	553,436	252,760	194,748	0	194,748
Equipment	0	0	0	0	0
Total	\$ 2,159,444	\$ 1,987,445	\$ 1,588,490	\$ 0	\$ 1,588,490

SOURCE OF FUNDS

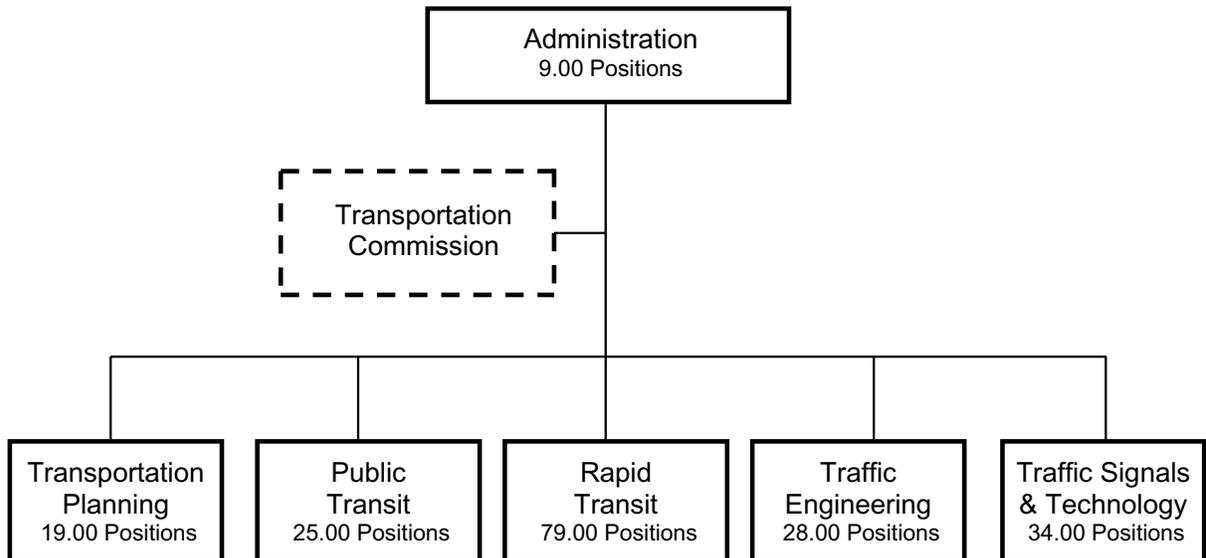
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
General Fund	\$ 962,257	\$ 1,099,725	\$ 899,498	\$ 0	\$ 899,498
Special Projects Fund	313,598	528,260	424,992	0	424,992
Federal Grants Fund	883,589	359,460	264,000	0	264,000
Total	\$ 2,159,444	\$ 1,987,445	\$ 1,588,490	\$ 0	\$ 1,588,490

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Department of Transportation Services

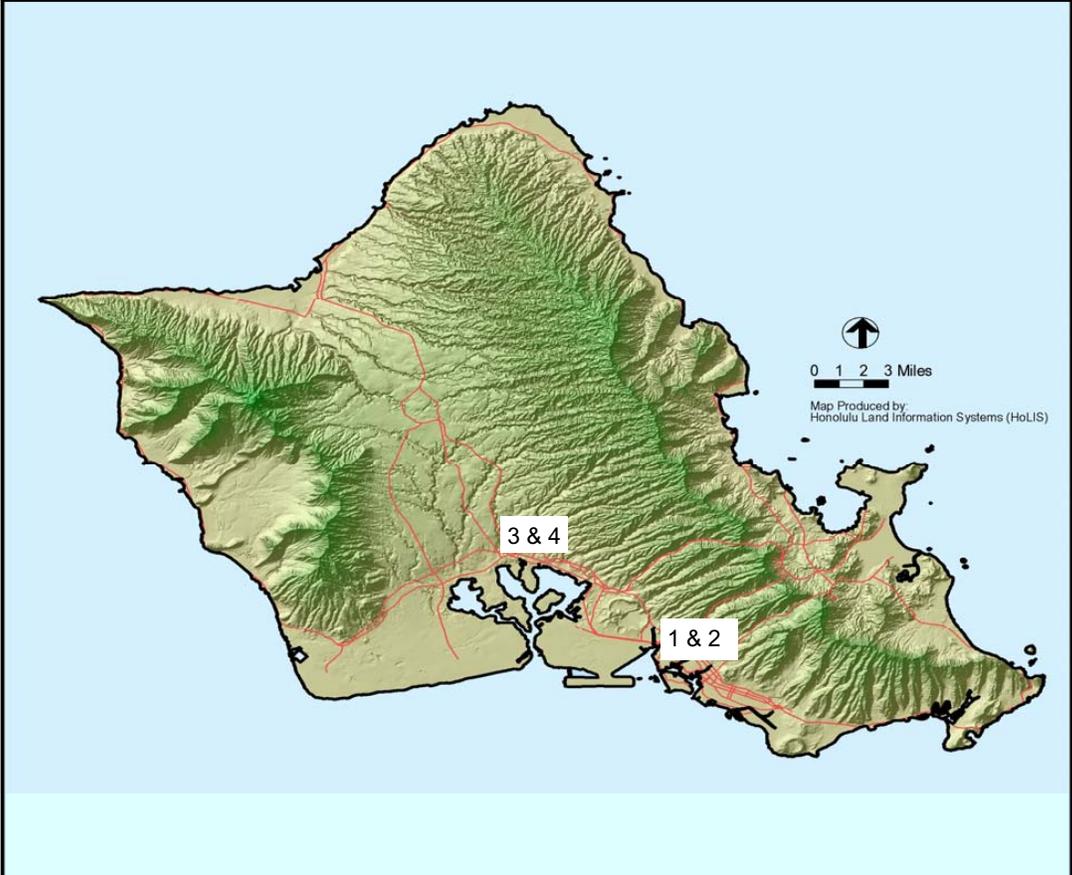
DEPARTMENT OF TRANSPORTATION SERVICES (DTS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2010.



Transportation Services

DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
MAJOR TRANSPORTATION FACILITIES



- 1 KALIHI-PALAMA BUS FACILITY
- 2 TRAFFIC CONTROL CENTER
- 3 TRAFFIC SIGNAL FIELD OPERATION BRANCH
- 4 PEARL CITY BUS FACILITY

Department of Transportation Services

Responsibilities

The Department of Transportation Services (DTS) plans, operates, and maintains transportation systems, including transit and bikeway, to meet public transportation needs. DTS also designs activities related to streets, highways and transit systems under the jurisdiction of the City and County of Honolulu. The department provides for the safe and efficient movement of vehicles, pedestrians, bicycles and other modes of transportation through the City's transportation infrastructure. It oversees the provision of public transit on Oahu. It also provides a venue to enable and encourage interaction between other governmental agencies and the public on transportation issues concerning the City and County of Honolulu. Additionally, the department anticipates and projects the transportation needs of the City and County of Honolulu.

Mission Statement

The Department of Transportation Services will provide for a safe and efficient transportation system for the City and County of Honolulu through the effective management of departmental and other resources in the planning, design, implementation, operation, and maintenance of the City's transportation facilities.

Goals and Objectives

- To plan and make improvements for the safe and efficient movement of vehicles, pedestrians, and other modes of transportation in the city infrastructure.
- To provide comprehensive and expeditious service to the public on transportation related items.
- To project needs, plan for and provide projects which create a multi-modal system of transportation.
- To assess and improve the use, convenience, and safety of the City's transportation system.
- To enhance the overall operations of the City and County of Honolulu by establishing and maintaining cooperative partnerships with other government agencies, the private sector and residents of the City and County of Honolulu.
- To effectively manage, design, implement and maintain city transportation facilities that meet the needs of Oahu's population in a safe manner.
- To provide for safe, efficient, and effective public transportation services.

Budget Initiatives and Highlights

The department's proposed budget is \$223,047,885 which reflects a 3.3 percent increase over the current fiscal year. This increase is primarily in the Public Transit Program to provide sufficient funding for the TheBus and HandiVan operations and in the Rapid Transit Program to provide additional positions to meet the anticipated staffing requirement in fiscal year 2011.

In fiscal year 2011, the focus of this department will be to:

- Continue the design and construction of the fixed guideway project pursuant to the Federal Transit Administration's (FTA's) New Starts process (49 CFR Part 611).
- Continued growth of the Rapid Transit Division which is responsible for managing and administering the Rapid Transit Program in compliance with the FTA's requirement so that the City can have the technical capability and capacity to carry-out this major public transportation capital investment project pursuant to the New Starts process.
- Continue the Alapai Traffic Management Center project which will combine transportation management with city, state and federal emergency response agencies.
- Continue improvements to and promotion of TheBus services.
- Complete construction of the Middle Street Intermodal Center passenger platform and interim parking facility.
- Continue to expand the computerized signal program geographically and achieve full coverage of the Traffic Management Center.
- Continue to manage and administer federal transportation grant programs.
- Assist with the updating the Oahu Regional Transportation Plan 2035.
- Continue to reassess the Ewa Impact Fee Structure.
- Construct multiple bike and traffic improvement projects.
- Continue to implement the recommendations contained in the Concept of Operations Plan (COOP) to improve the services of the Traffic Management Center.

Department of Transportation Services

- Continue planning, management and administration of federal grants under the Coordination of Human Services Transportation Program.
- Sustain the department's future CIP program using Overall Work Program (OWP) studies, department initiated incident database, and the recently completed Oahu Bike Plan.

Fiscal Sustainability

Goal 1: <u>Create and provide a multi-modal system of transportation.</u>	On-going
Goal 2: <u>Improve the use, convenience, and safety of the city's transportation system.</u>	On-going
Goal 3: <u>Improve pedestrian and driver safety awareness through an educational campaign using state grants.</u>	On-going
Goal 4: <u>Develop greater nexus among services, expenditures for those services, and revenues from users</u>	
Initiative 1: Structure and achieve bus fares to conform to the fare box recovery ratio	On-going
Initiative 2: Increase commuter choice participation	On-going
(a) Promote payroll deductions for monthly bus passes.	On-going
(b) Expand the college/university transit pass program.	On-going
(c) Initiate marketing program to increase revenue.	On-going
Initiative 3: Increase revenues from the Bus interior advertising	On-going
Goal 5: <u>Continue to implement the multi-year Concept of Operations Plan to increase the services provided by the Traffic Management Center using federal fund reimbursement.</u>	FY 2011

DEPARTMENT POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	150.00	194.00	194.00	31.00	225.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	150.00	194.00	194.00	31.00	225.00

EXPENDITURES BY PROGRAM

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Administration	\$ 528,867	\$ 567,129	\$ 508,885	\$ 0	\$ 508,885
Traffic Engineering	2,254,430	2,049,630	1,836,544	0	1,836,544
Transportation Planning	1,113,656	1,339,542	926,094	0	926,094
Traffic Signals and Technology	3,522,224	3,834,294	3,824,320	0	3,824,320
Public Transit	191,798,032	199,614,903	206,360,327	497,105	206,857,432
Rapid Transit	1,543,148	8,464,557	7,111,032	1,983,578	9,094,610
Total	\$ 200,760,357	\$ 215,870,055	\$ 220,567,202	\$ 2,480,683	\$ 223,047,885

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 106,601,011	\$ 115,433,382	\$ 117,807,602	\$ 1,511,381	\$ 119,318,983
Current Expenses	93,795,200	100,419,673	102,748,400	824,672	103,573,072
Equipment	364,146	17,000	11,200	144,630	155,830
Total	\$ 200,760,357	\$ 215,870,055	\$ 220,567,202	\$ 2,480,683	\$ 223,047,885

Department of Transportation Services

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Highway Fund	10,661,075	7,197,587	6,641,465	0	6,641,465
Bikeway Fund	368,878	468,008	454,378	0	454,378
Sewer Fund	250,000	125,000	0	0	0
Bus Transportation Fund	166,918,032	178,002,444	184,737,596	497,105	185,234,701
Transit Fund	1,543,148	8,464,557	7,111,032	1,983,578	9,094,610
Federal Grants Fund	21,019,224	21,612,459	21,622,731	0	21,622,731
Total	\$ 200,760,357	\$ 215,870,055	\$ 220,567,202	\$ 2,480,683	\$ 223,047,885

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Transportation Services in accordance with the provisions of the City Charter and the guidance of the Mayor and Managing Director. It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. This program also serves as liaison to the Transportation Commission, which performs advisory duties on transportation issues in accordance with the City Charter.

Program Highlights

The Administration program budget is \$508,885 which reflects a decrease of 10.3 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Mayor's/MD's DART and RISRs	#	781	800	825
Industrial Injury Lost Time Incident Rates	Days	4	0	0
Avoidable Vehicle Accidents	#	2	1	0
Training Transactions	#	213	220	225
Customer Service Department Referrals	#	1,098	1,130	1,160
Transportation Commission Meetings	#	12	12	12

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	9.00	9.00	9.00	0.00	9.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	9.00	9.00	9.00	0.00	9.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 512,879	\$ 548,524	\$ 491,480	\$ 0	\$ 491,480
Current Expenses	15,988	18,605	17,405	0	17,405
Equipment	0	0	0	0	0
Total	\$ 528,867	\$ 567,129	\$ 508,885	\$ 0	\$ 508,885

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Highway Fund	\$ 528,867	\$ 567,129	\$ 508,885	\$ 0	\$ 508,885
Total	\$ 528,867	\$ 567,129	\$ 508,885	\$ 0	\$ 508,885

Department of Transportation Services

Traffic Engineering

Program Description

This program provides oversight of the traffic standards manual, striping and signing plans and traffic operations program, and administers the School Traffic Safety Committee. It also represents the department in legal matters related to traffic engineering issues. The division administers, promotes and implements various bikeway programs. It also administers the traffic improvements and bikeway CIP programs by working with consultants, community organizations, contractors and government officials. The work includes obtaining community input, overseeing planning, design, and construction management of these projects.

The division provides for the safe and efficient operation of streets and intersections; recommends and implements standards for signs, pavement markings and warning devices; receives, investigates, analyzes and resolves queries from the public regarding the operation of vehicular, pedestrian and bicycle traffic on streets and facilities; establishes and administers the Traffic Code Ordinance requirements to maintain efficient and safe pedestrian and vehicular facilities; analyzes and determines warrants for traffic signals and maintains worksheets of traffic control devices; administers various educational promotions related to traffic and pedestrian safety; provides oversight to the Mayor's Bicycle Advisory Committee; and participates in the Oahu Fleet Safety Organization.

Program Highlights

The Traffic Engineering program budget of \$1,836,544 reflects a 10.4 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Traffic Engineering Studies	#	1,283	1,200	1,200
Special Studies	#	7	4	4
Minor Traffic & Bikeway Projects	#	11	9	15
Safety Campaigns	#	4	4	4

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,539,398	\$ 1,710,396	\$ 1,513,142	\$ 0	\$ 1,513,142
Current Expenses	715,032	339,234	323,402	0	323,402
Equipment	0	0	0	0	0
Total	\$ 2,254,430	\$ 2,049,630	\$ 1,836,544	\$ 0	\$ 1,836,544

SOURCE OF FUNDS	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Highway Fund	\$ 1,616,328	\$ 1,581,622	\$ 1,382,166	\$ 0	\$ 1,382,166
Bikeway Fund	368,878	468,008	454,378	0	454,378
Sewer Fund	250,000	0	0	0	0
Federal Grants Fund	19,224	0	0	0	0
Total	\$ 2,254,430	\$ 2,049,630	\$ 1,836,544	\$ 0	\$ 1,836,544

Department of Transportation Services

Transportation Planning

Program Description

This program performs the overall citywide transportation planning required under the current federal transportation funding programs; programs, secures, and administers federal funds for multi-modal projects, including highway, bikeway, and mass transit activities; monitors compliance with state and federal laws, rules and regulations, and grant program requirements; develops, administers, and monitors the department's Capital Improvement Program; conducts, analyzes, and reports data collection efforts and performance measures in support of transportation planning and traffic engineering activities; regulates city-wide compliance with Disadvantaged Business Enterprise Program and criteria; and serves as the departmental clearinghouse for the review of environmental assessments and environmental impact statements for regulatory compliance.

Program Highlights

The Transportation Planning program budget of \$926,094 reflects a 30.9% decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. Also contributing to the decrease in salaries is reduced funding for vacant positions. The decrease in current expense is primarily due to the deletion of funding for the Drive Akamai Program.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 APPROX	FY 2011 ESTIMATED
Federal Grants Programmed	\$	\$120M	\$90M	\$250M
Grant Applications Submitted	#	15	10	15
Active Grants Managed	#	25	30	35
Overall Work Program (OWP) Elements	#	5	8	10
Transportation Improvement Program (TIP) Projects	#	35	38	40
Environmental Documents Reviewed	#	100	125	150

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	19.00	0.00	19.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 802,431	\$ 978,304	\$ 741,456	\$ 0	\$ 741,456
Current Expenses	311,225	361,238	184,638	0	184,638
Equipment	0	0	0	0	0
Total	\$ 1,113,656	\$ 1,339,542	\$ 926,094	\$ 0	\$ 926,094

SOURCE OF FUNDS					
	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Highway Fund	1,113,656	1,214,542	926,094	0	926,094
Sewer Fund	0	125,000	0	0	0
Total	\$ 1,113,656	\$ 1,339,542	\$ 926,094	\$ 0	\$ 926,094

Department of Transportation Services

Traffic Signals and Technology

Program Description

This program's goals are to effectively and efficiently manage, operate, develop, and implement Honolulu's traffic signal systems operations, Traffic Management Center activities and expansion, traffic camera coverage, traveler information program, Intelligent Transportation Systems (ITS) projects and transit applications, and management of street use permits and its related traffic management. The division is developing and establishing the next generation of smart traffic technology and ITS projects. The division optimizes the existing traffic signal operation for maximum throughput volumes with minimum delays while addressing safety, maintenance, and operational considerations. The division provides and researches real time traveler information to drivers, commuters, transit vehicles, and news media on current traffic conditions. The information is networked to the internet, Police, Emergency Management, Fire, local television and radio stations, and other transportation-related agencies.

The division includes the Street Usage Section, which reviews and issues traffic control permits for parades, special events, construction and other street usage. The section monitors the permits issued. It also coordinates and utilizes the Traffic Management Center functions and special duty police, signs, barricades, cones and changeable-message displays to reroute or warn commuters and to maintain a safe construction, special event, or parade travel area.

Program Highlights

The Traffic Signals and Technology program budget of \$3,824,320 reflects a decrease of 0.3 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated furloughs and pay adjustments. The increase in current expense is primarily due to increased costs for traffic signal parts.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Install/Modify Traffic Signal	EACH	4/1	7/2	5/2
Traffic Signal CIP Project	EACH	5	6	5
Traffic Signal Review of Construction Plan	EACH	1,096	1,200	1,300
Responses to Complaints	EACH	690	725	725
Responses to Legal Issues	EACH	60	100	120
Traffic Signal Maintenance Work Orders	EACH	6,100	6,000	6,000
Operation of Traffic Cameras	EACH	200	200	227
Inspection of Traffic Signal	EACH	555	550	600
Street Use Permits	EACH	6,555	6,300	6,300
Special Events	EACH	172	172	180
Optimize Timings of Traffic Signals	EACH	165	170	180

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	34.00	34.00	34.00	0.00	34.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	34.00	34.00	34.00	0.00	34.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 1,821,851	\$ 2,063,952	\$ 1,918,712	\$ 0	\$ 1,918,712
Current Expenses	1,700,373	1,765,342	1,895,608	0	1,895,608
Equipment	0	5,000	10,000	0	10,000
Total	\$ 3,522,224	\$ 3,834,294	\$ 3,824,320	\$ 0	\$ 3,824,320

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Highway Fund	\$ 3,522,224	\$ 3,834,294	\$ 3,824,320	\$ 0	\$ 3,824,320
Total	\$ 3,522,224	\$ 3,834,294	\$ 3,824,320	\$ 0	\$ 3,824,320

Department of Transportation Services

Public Transit

Program Description

This program is responsible for planning and directing the city island wide public transit system, including establishing policies for the operation of the fixed route and paratransit services; conducting appropriate reviews of established routes and determining adjustments required; providing equipment; procuring new buses and paratransit vans; overseeing the planning, design, construction and maintenance of transit centers and the new Middle Street Intermodal Center; installing and maintaining bus shelters and bus stops; and reviewing and determining eligibility for paratransit services in accordance with the Americans with Disabilities Act of 1990. This division oversees the contractor operating the City's public transit system and responds to recommendations, complaints and questions received from the community and public officials.

Program Highlights

The Public Transit program budget of \$206,857,432 reflects an increase of 3.6 percent over the current fiscal year. This includes \$202,135,396 in funding for contractual services for the operation of the City's bus and paratransit services. The funding increase for this program is primarily due to collective bargaining pay and fringe benefit increases for the bus drivers, an increase in the cost of bus parts due to an aging fleet, and maintenance contracts for TheHandi-Van communication system hardware and software. Budget issues provides for additional service hours for TheHandi-Van service.

Output Measures

DESCRIPTION	UNIT	FY 2009* ACTUAL	FY 2010# ESTIMATED	FY 2011@ ESTIMATED
Fixed Route:				
Total Bus Hours	Hours	1.525M	1.530M	1.530M
Passenger Boardings	#	77.33M	73.50M	74.50M
Average Weekday Ridership	#	237,512	226,000	227,000
Cost per Bus Hour	\$	108.23	113.96	112.24
Paratransit Services:				
Total Service Hours	Hours	436,000	450,000	461,200
Ridership	#	841,000	850,000	858,500
Total Cost Per Hour	\$	70.07	66.53	67.89
Paratransit Applications Received	#	5,487	5,000	5,000

*Based on National Transit Database (NTD) Submittal

Based on FY2010 Adopted Budget

@ Based on FY2011 Budget Submittal

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	25.00	25.00	25.00	0.00	25.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	25.00	25.00	25.00	0.00	25.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 101,173,027	\$ 104,547,334	\$ 108,832,725	\$ 314,321	\$ 109,147,046
Current Expenses	90,260,859	95,055,569	97,527,602	182,784	97,710,386
Equipment	364,146	12,000	0	0	0
Total	\$ 191,798,032	\$ 199,614,903	\$ 206,360,327	\$ 497,105	\$ 206,857,432

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Highway Fund	\$ 3,880,000	\$ 0	\$ 0	\$ 0	\$ 0
Bus Transportation Fund	166,918,032	178,002,444	184,737,596	497,105	185,234,701
Federal Grants Fund	21,000,000	21,612,459	21,622,731	0	21,622,731
Total	\$ 191,798,032	\$ 199,614,903	\$ 206,360,327	\$ 497,105	\$ 206,857,432

Department of Transportation Services

Rapid Transit

Program Description

This program will plan, design, and implement the Honolulu High Capacity Transit Corridor Project pursuant to the Federal Transit Administration's (FTA's) New Starts process (49 CFR Part 611).

Program Highlights

The Rapid Transit Division budget of \$9,094,610 reflects an increase of 7.4% over the current fiscal year. This increase is primarily in current expenses due to increased funding for the rental of office space and computer parts and accessories. Budget issues provides funding for 31 new positions to reflect the anticipated staffing required in fiscal year 2011. However, the cost for the new positions is offset by the decrease in salaries due to anticipated furloughs and pay adjustments.

Output Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Conduct Preliminary Engineering	% complete	n/a	90%	100%
Prepare Environmental Impact Statement	% complete	n/a	100%	n/a
Design First Guideway Section	% complete	n/a	20%	80%
Construct First Guideway Section	% complete	n/a	10%	70%

PROGRAM POSITIONS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Permanent FTE	35.00	79.00	79.00	31.00	110.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	35.00	79.00	79.00	31.00	110.00

CHARACTER OF EXPENDITURES

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Salaries	\$ 751,425	\$ 5,584,872	\$ 4,310,087	\$ 1,197,060	\$ 5,507,147
Current Expenses	791,723	2,879,685	2,799,745	641,888	3,441,633
Equipment	0	0	1,200	144,630	145,830
Total	\$ 1,543,148	\$ 8,464,557	\$ 7,111,032	\$ 1,983,578	\$ 9,094,610

SOURCE OF FUNDS

	FY 2009 Actual	FY 2010 Appropriated	FY 2011 Current Svcs	FY 2011 Budget Issues	FY 2011 Total Budget
Transit Fund	\$ 1,543,148	\$ 8,464,557	\$ 7,111,032	\$ 1,983,578	\$ 9,094,610
Total	\$ 1,543,148	\$ 8,464,557	\$ 7,111,032	\$ 1,983,578	\$ 9,094,610

General Purposes

Miscellaneous

Executive Program

The Miscellaneous Function consists of centralized accounts that cover operational costs attributable to several or all City agencies. These accounts and their purposes are outlined below.

Account	Purpose
Retirement System Contributions	Funds mandatory employer's share of contributions to the State Employees' Retirement System.
Pension Contributions	Funds mandatory employer's share of pension contributions.
FICA Tax	Funds mandatory employer's share of contributions to the FICA tax.
Workers' Compensation	Funds medical and other payments for employees' work-related injuries and illnesses.
Unemployment Compensation	Funds mandatory employer's contribution to the State Unemployment Compensation Fund.
Health Benefits Contributions	Funds mandatory employer's contribution to the Hawaii Employer-Union Benefits Trust Fund.
Provision for Salary Adjustments and Accrued Vacation Pay	Funds salary, fringe benefit, and collective bargaining related requirements that have not been budgeted in agencies' accounts; and funds lump-sum payments for accrued vacation requirements for individuals who leave City employment.
Provision for Judgments, Settlements and Losses	Funds the City's legal liability for judgments, settlements and losses not covered by insurance.
Provision for Risk Management	Funds the City's insurance costs including premiums and deductible, and risk management information, claims adjustment, actuarial and other services required for the sound administration of the City's risk financing program.
Provision for Grants and Partnerships	Funds City advances and matching funding requirements of new and/or unanticipated Federal and State grants and for City's participation in public-private partnerships.
Provision for Other Post-Employment Benefits	Funds a portion of the City's costs to provide health care, life insurance and other post-employment benefits to retirees and their dependents.
Provision for Energy Costs	Funds energy costs that exceed amounts appropriated in departmental budgets.

Funds are provided for the payment of retirement system, pension, FICA tax, workers' compensation, unemployment compensation, health benefits,

judgments, settlements and losses, risk management and other costs.

FY2011 Highlights

Health Benefits Contributions — Reflects a preliminary estimated increase in medical claims payments. The actual premium rates have not yet been determined by the Hawaii Employer-Union Health Benefits Trust Fund.

Other Post-Employment Benefits — Reflects the current status of not pre-funding the City's estimated cost primarily to provide for health care benefits for retirees and their dependents.

Executive Budget

Activity	Proposed Budget for Fiscal Year 2011				
	Expended FY2009	Appropriated FY 2010	Current Services	Budget Issues	Total
Retirement System Contributions	\$ 89,166,331	\$ 95,924,000	\$ 97,544,500	\$ -	\$ 97,544,500
Pension Contributions	18,045	26,000	21,000	-	21,000
FICA Tax	24,114,577	26,143,000	26,502,500	-	26,502,500
Workers' Compensation	11,652,141	14,100,000	13,250,000	-	13,250,000
Unemployment Compensation	413,250	520,000	520,000	-	520,000
Health Benefits Contributions	78,616,793	102,318,000	109,578,000	-	109,578,000
Provision for Salary Adjustments and Accrued Vacation Pay	-	2,000,000	6,367,678	-	6,367,678
Provision for Judgments, Settlements & Losses	9,839,610	10,000,000	13,500,000	-	13,500,000
Provision for Risk Management	7,235,051	8,381,000	8,519,100	-	8,519,100
Provision for Grants and Partnerships	-	1,000,000	1,000,000	-	1,000,000
Provision for Energy Costs	-	6,230,000	7,000,000	-	7,000,000
Provision for Other Post-Employment Benefits	40,110,047	-	-	-	-
Total	\$ 261,165,845	\$ 266,642,000	\$ 283,802,778	\$ -	\$ 283,802,778
<i>Source of Funds</i>					
General Fund	\$ 177,516,214	\$ 201,780,500	\$ 172,954,157	\$ -	\$ 172,954,157
Highway Fund	13,159,825	17,177,650	18,030,650	-	18,030,650
Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund	414,614	500,000	347,000	-	347,000
Transit Fund	286,622	2,623,000	2,408,000	-	2,408,000
Sewer Fund	11,598,375	19,671,150	17,318,150	-	17,318,150
Bus Transportation Fund	-	1,780,000	1,780,000	-	1,780,000
Liquor Commission Fund	755,998	1,087,650	1,019,650	-	1,019,650
Special Events Fund	2,758,384	3,313,200	2,780,200	-	2,780,200
Hanauma Bay Nature Preserve Fund	523,936	732,650	688,656	-	688,656
Solid Waste Special Fund	12,181,970	15,548,900	10,010,900	-	10,010,900
Golf Fund	1,859,860	2,427,300	2,016,300	-	2,016,300
Community Development Fund	-	-	174,084	-	174,084
Special Projects Fund	-	-	3,993	-	3,993
Federal Grants Fund	-	-	728,138	-	728,138
Housing & Community Development Rehabilitation Loan Fund	-	-	12,735	-	12,735
Housing & Community Development Section 8 Contract Fund	-	-	353,165	-	353,165
Other Post-Employment Benefits Fund	40,110,047	-	53,177,000	-	53,177,000
Total	\$ 261,165,845	\$ 266,642,000	\$ 283,802,778	\$ -	\$ 283,802,778

Debt Service

Debt service funds are provided for the payment of short/long-term debt service costs. The budgeted debt service amount is provided to pay currently outstanding debt and for the planned issuance of those bonds that are authorized but unissued. The planned issuance may include specific projects in the Capital Program. Projected debt service costs beyond fiscal year 2011 relate to the City's six-year Capital Program and Budget and are reflected in

the Multi-year Financial Outlook. Actual debt service costs will be determined by the actual size of the bond issue, market conditions, the timing of bond issuances and cash requirements.

Debt service payments on general obligation bonds and revenue bonds issued to fund capital improvement projects are reflected in the operating budget.

Executive Program Highlights for the Fiscal Year 2011

Two general obligation bond issues totaling \$360.8 million and two sewer revenue bond issues totaling \$226 million are programmed for fiscal year 2011. Approximately \$1.6 billion in general obligation

bonds and \$632.3 million in sewer revenue bonds are authorized and unissued as of December 31, 2009.

Executive Budget

		Proposed Budget for Fiscal Year 2011				
		Expended FY 2009	Appropriated FY 2010	Current Services	Budget Issues	Total
General Fund						
	Bond Principal and Interest	\$223,084,191	\$251,764,000	\$235,686,000	\$—	\$235,686,000
	Other Debt Principal and Interest	359,220	360,000	360,000	—	360,000
	Tax Exempt Commercial Paper	1,690,361	2,063,000	6,250,000	—	6,250,000
	Total (General Fund)	\$225,133,772	\$254,187,000	\$242,296,000	\$—	\$242,296,000
Sewer Fund						
	Sewer Revenue Bond Principal and Interest	\$70,844,592	\$79,373,000	\$93,017,000	\$—	\$93,017,000
	Total Debt Service	\$295,978,364	\$333,560,000	\$335,313,000	\$—	\$335,313,000

The sustained growth of the City in the past has required it to rely on general obligation bonds as a major source of financing for its capital improvement projects.

bonds. This approach will require more accountability from the Department of Environmental Services on managing costs and determining sewer service charge rates.

The City will continue to finance wastewater projects with the issuance of wastewater revenue

STATEMENT OF LEGAL DEBT MARGIN

December 31, 2009

Gross Assessed Valuation of Real Property, January 28, 2010	\$ 178,034,157,700
Less Exempt Valuation	23,584,782,600
Assessor's Net Taxable Valuation	\$ 154,449,375,100
Less Valuation on Appeal	2,680,539,400
Taxpayers' Valuation	\$ 151,768,835,700
Add 50 percent of Valuations on Appeal	1,340,269,700
Net Assessed Valuation of Taxable Real Property for Rate Purposes	\$ 153,109,105,400
Debt Limit -- 15 percent of Net Assessed Valuation of Taxable Real Property	\$ 22,966,365,810
Less Net Funded and Other Indebtedness	1,902,698,801
Legal Debt Margin	\$ 21,063,667,009
Less Bonds Authorized and Unissued	1,606,476,775
Net Legal Debt Margin	\$ 19,457,190,234

The City's ability to pay its debt is determined by comparing net funded and other debt to net assessed valuation of taxable real property. Funded debt is debt for which the City has pledged its full faith and credit. Net funded debt is debt

minus self-supporting debt, such as revenue bonds. Bond rating agencies recommend that net funded and other debt not exceed 5 percent of net assessed valuation. The current ratio is less than 2 percent.

* The State Constitution limits the City's funded debt to 15 percent of the net assessed valuation of taxable real property. Based on the above figures, the ratio of net funded debt to net assessed valuation is 1.24 percent.

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Revenues

Detailed Statement of Revenues and Surplus

Budget Basis

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for

in individual funds based upon the purposes for which the resources are to be spent and the means by which spending activities are controlled.

The City's accounting records for the governmental funds and expendable trust and agency funds are maintained on an accrual basis.

Budgeted Revenues

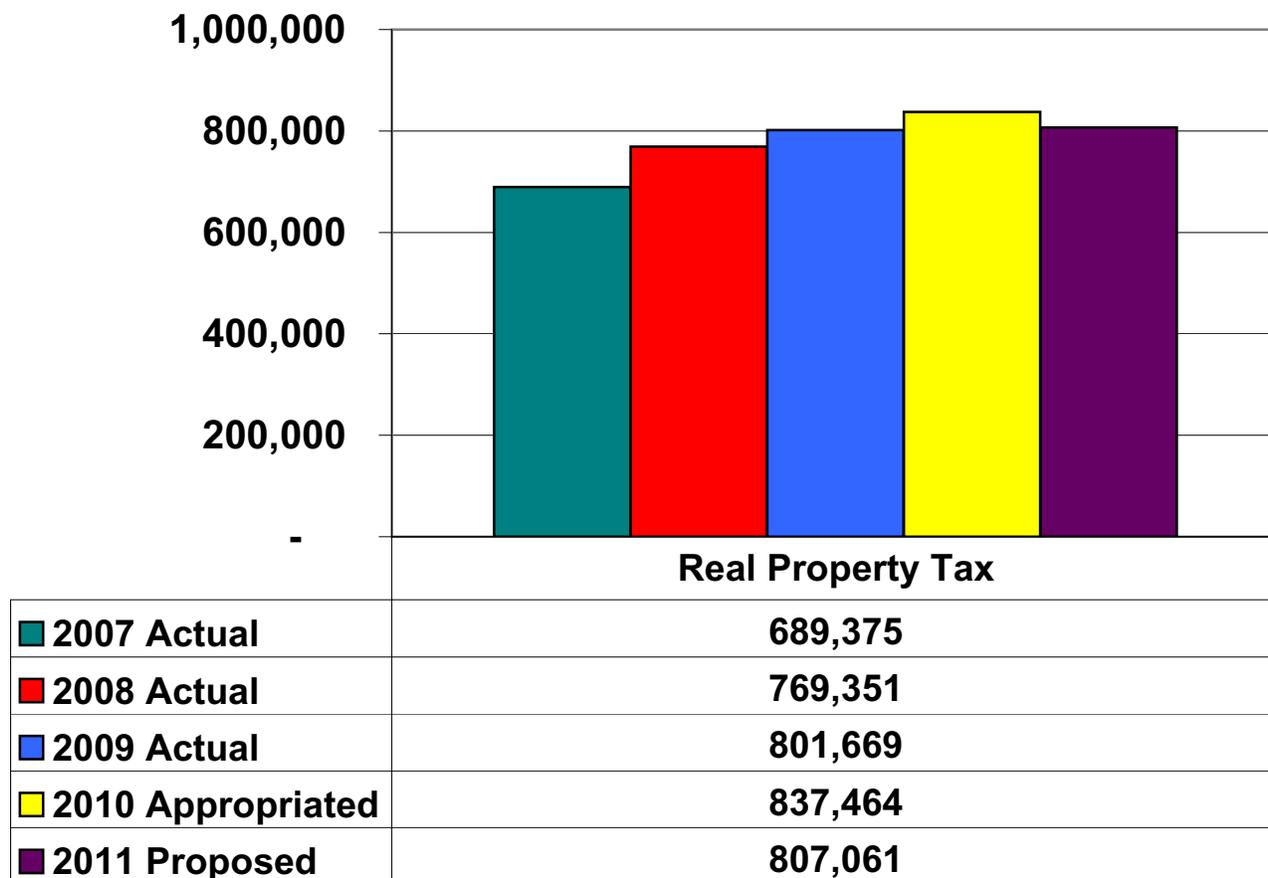
Budgeted revenues are based on estimates of the financial resources used for financing operations and development of new facilities. Tax revenues are relatively stable and predictable. Fee schedules, historical trends, and economic and demographic patterns largely determine levels of other

revenues.

The comparative revenue schedules that follow generally reflect prior years' trends even though some may be irregular. In large part, revenue projections are a continuation of these trends.

Real Property Tax

(Dollars in Thousands)



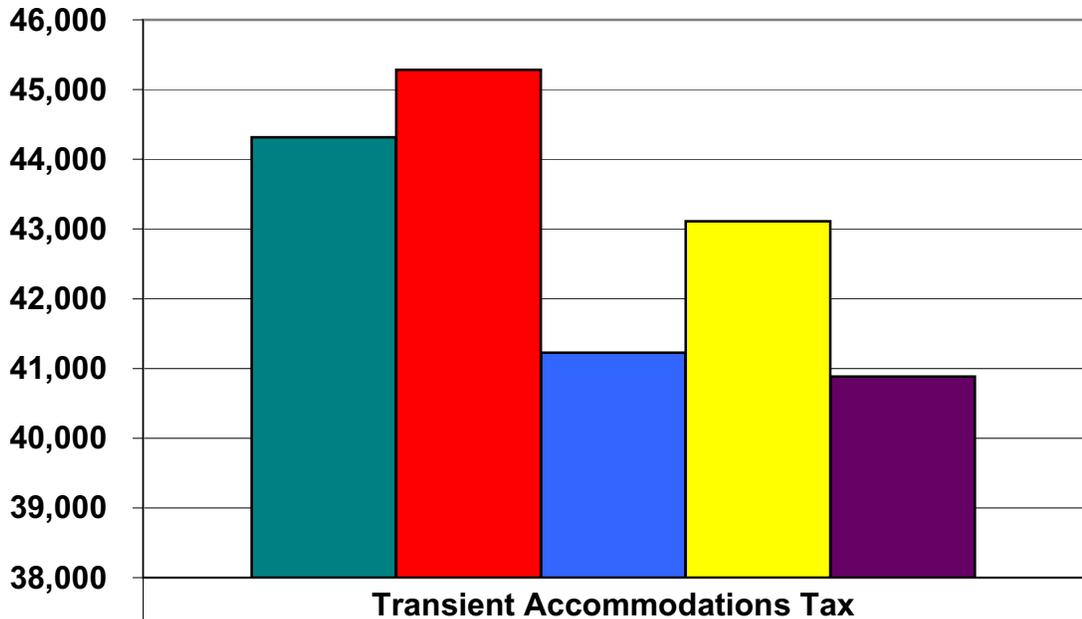
The Real Property Tax is a tax on real property (land and improvements) based on the assessed valuation at 100% of fair market value. The maximum exemption for owner-occupied homes is \$80,000 with a higher exemption of \$120,000 allowed for those 65 years of age and older. Rates are set for various classes of property.

The 2011 proposed revenue is based upon estimates of the assessed values of real property by the City's Real Property Tax Division.

Revenue from Real Property Tax is reflected in the General Fund.

Transient Accommodations Tax

(Dollars in Thousands)



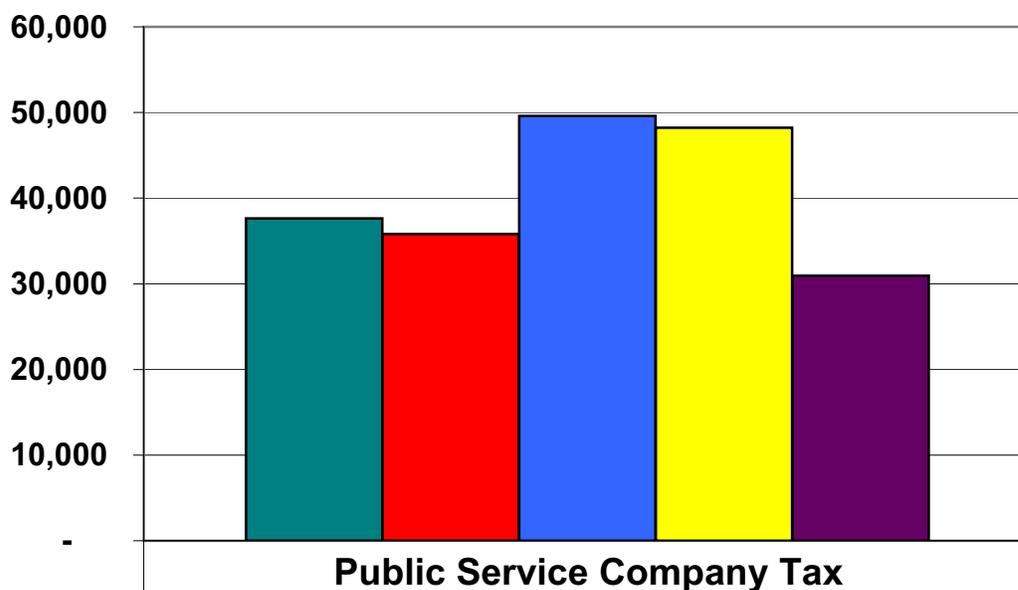
■	2007 Actual	44,315
■	2008 Actual	45,284
■	2009 Actual	41,228
■	2010 Appropriated	43,112
■	2011 Proposed	40,885

Transient Accommodations Tax was increased from 7.25% to 8.25% percent of gross proceeds received as compensation for the furnishing of transient accommodations. The entire 1% increase will remain with the State of Hawaii. The State of Hawaii distributes 44.8 percent of the remaining 7.25% tax to the four counties, with the City and County of Honolulu receiving 44.1 percent of the Counties' share. The 2011 proposed estimate is based upon forecasts prepared by the Council on Revenues of the State of Hawaii Department of Taxation.

Revenue from the Transient Accommodations Tax is reflected in the General Fund.

Public Service Company Tax

(Dollars in Thousands)



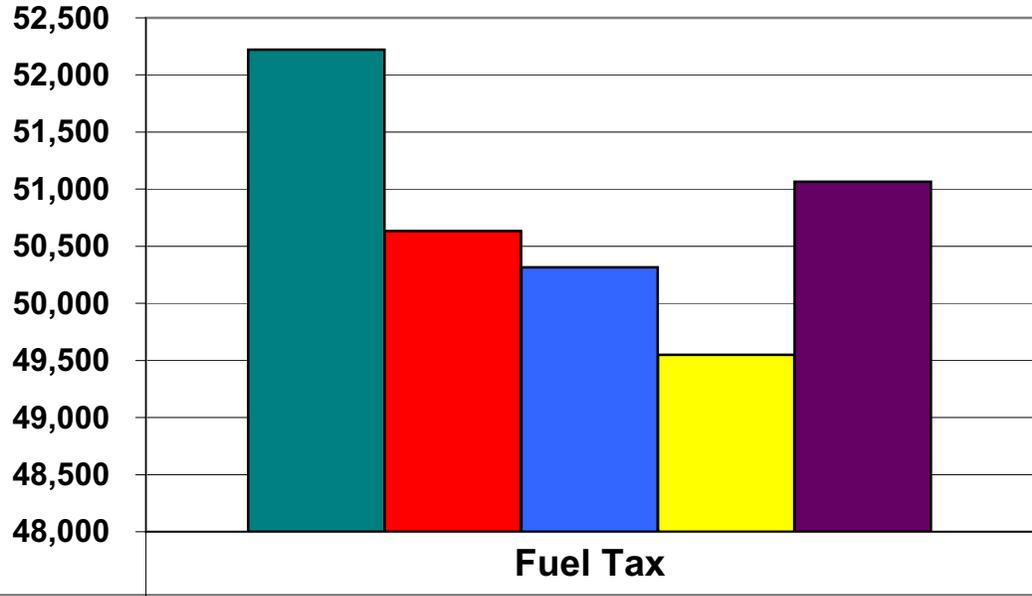
■ 2007 Actual	37,641
■ 2008 Actual	35,823
■ 2009 Actual	49,596
■ 2010 Appropriated	48,228
■ 2011 Proposed	30,942

Revenue from the Public Service Company Tax reflects a 1.885 percent tax on the gross income of public service companies, as defined by Chapter 239 of the Hawaii Revised Statutes. The 2011 proposed estimate is based upon estimates provided by these companies.

Public Service Company Tax revenues is reflected in the General Fund.

Fuel Taxes

(Dollars in Thousands)



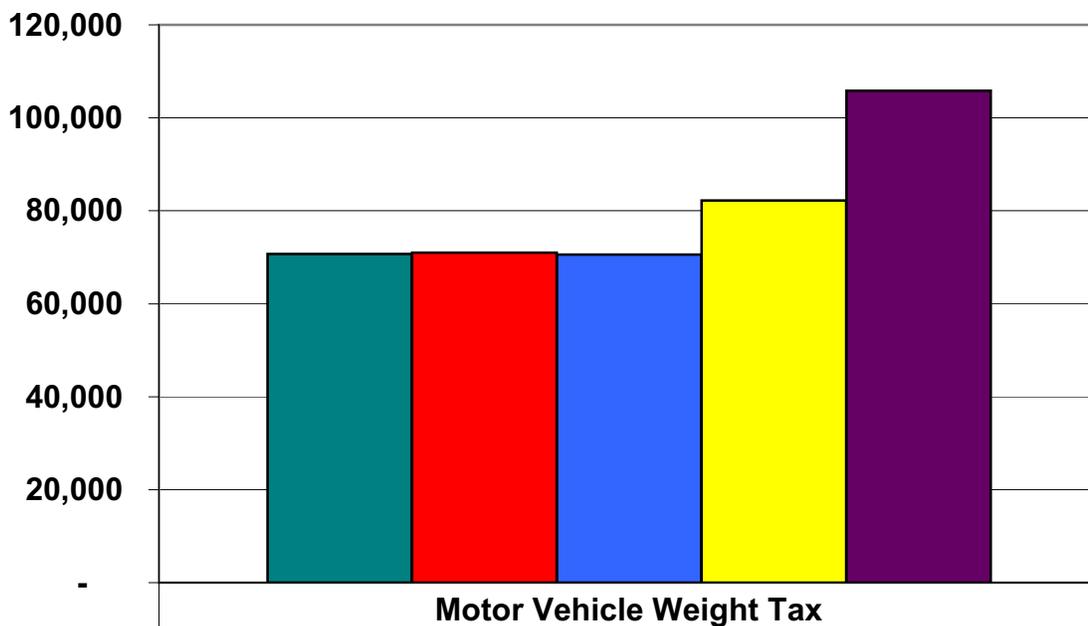
	Fuel Tax
■ 2006 Actual	52,221
■ 2007 Actual	50,633
■ 2008 Actual	50,316
■ 2009 Appropriated	49,548
■ 2010 Proposed	51,064

The Fuel Tax reflects a tax of 16.5 cents per gallon imposed on liquid fuels sold or used within the City's jurisdiction. The tax does not apply to aviation fuel nor diesel fuel used on non-public highways. The 2011 proposed estimate reflects trends projected by the Council on Revenues of the State of Hawaii Department of Taxation.

Revenue from Fuel Taxes is reflected in the Highway Fund.

Motor Vehicle Weight Tax

(Dollars in Thousands)



Motor Vehicle Weight Tax	
2007 Actual	70,697
2008 Actual	70,986
2009 Actual	70,595
2010 Appropriated	82,227
2011 Proposed	105,839

The Motor Vehicle Weight Tax is a tax imposed on the net weight of all vehicles used on the public highways. The following tax rates have been in effect as of January 1, 2010:

Passenger vehicles and noncommercial vehicles not exceeding 6,500 pounds (automobiles, buses and ambulances) - tax rate currently of 4 cents per pound (net weight).

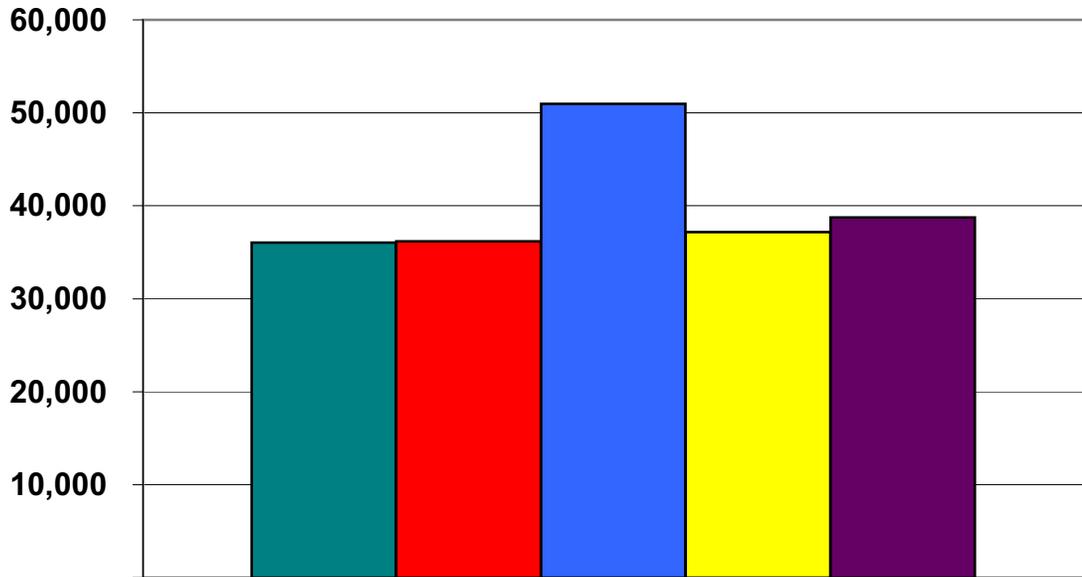
Motor vehicles and other vehicles designed for other than carrying passengers (trucks, truck-tractors, road tractors, trailers and semi-trailers) - tax rate currently of 4.5 cents per pound (net weight).

The 2011 Proposed estimate is based upon projections developed by the City's Customer Services Department and reflects a one cent increase effective January 1, 2011.

Motor Vehicle Weight Tax revenue is reflected in the Highway Fund.

Public Utility Franchise Tax

(Dollars in Thousands)



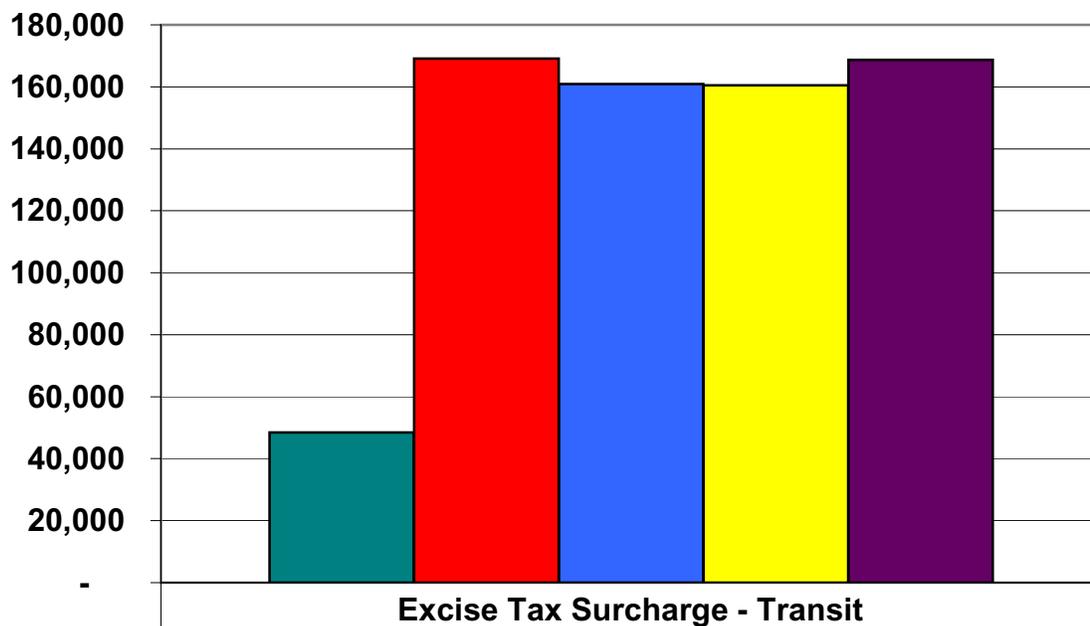
Public Utility Franchise Tax	
■ 2007 Actual	36,048
■ 2008 Actual	36,175
■ 2009 Actual	50,950
■ 2010 Appropriated	37,170
■ 2011 Proposed	38,750

Revenue from the Public Utility Franchise Tax reflects a 2 1/2 percent tax on the gross receipts for sales of electric power and gas companies (but not telephone or cable television companies). The 2011 proposed estimate is based upon estimates provided by the electric power and gas companies.

Public Utility Franchise Tax revenues are reflected in the Highway Fund.

Excise Tax Surcharge - Transit

(Dollars in Thousands)



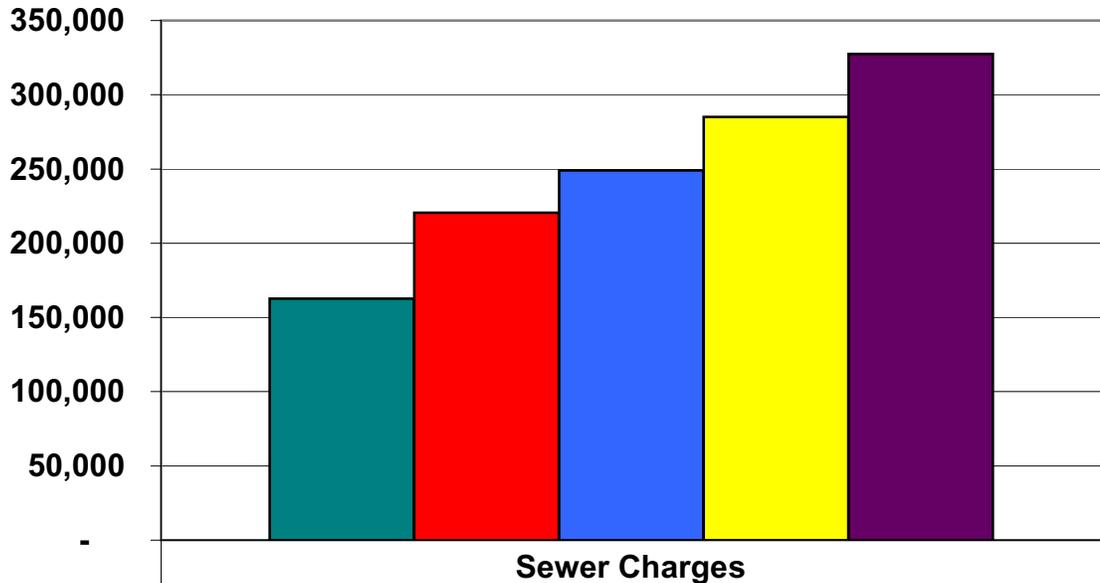
■ 2007 Actual	48,424
■ 2008 Actual	169,114
■ 2009 Actual	160,856
■ 2010 Appropriated	160,470
■ 2011 Proposed	168,695

Revenue from the Excise Tax Surcharge - Transit reflects a county tax on gross proceeds or gross income taxable under Chapter 237 of the Hawaii Revised Statutes at a rate of 0.5%, effective January 1, 2007. The estimate for 2011 is based upon estimates from the Council on Revenues of the State of Hawaii Department of Taxation.

Excise Tax Surcharge - Transit revenues are reflected in the Transit Fund.

Sewer Service Charges

(Dollars in Thousands)



	Sewer Charges
■ 2007 Actual	162,700
■ 2008 Actual	220,454
■ 2009 Actual	249,126
■ 2010 Appropriated	284,956
■ 2011 Proposed	327,516

Sewer Service Charges reflect charges primarily related to the discharge of wastewater from residential dwellings and non-residential facilities. The 2011 proposed estimate is developed by the Department of Environmental Services of the City and takes into account historical data, certain additional demand requirements and rate changes as appropriate.

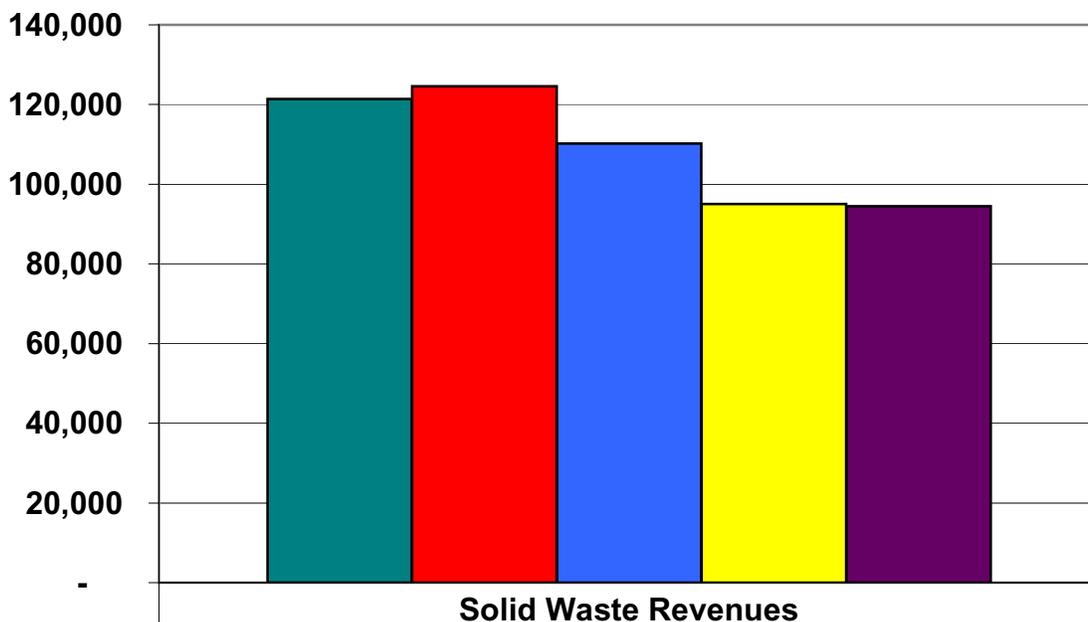
Sewer Service Charges are reflected in the Sewer Fund.

The following are basic charges for Sewer Service Charges:

Residential	July 1, 2007	July 1, 2008	July 1, 2009	July 1, 2010
Single family & duplex dwellings per dwelling unit per month:				
Monthly base charge	\$42.71	\$50.40	\$59.47	\$68.39
Monthly usage charge per 1,000 gallons over 2,000	\$1.80	\$2.12	\$2.51	\$2.88
Multiple unit dwellings per dwelling unit per month:				
Monthly base charge	\$29.91	\$35.30	\$41.65	\$47.90
Monthly usage charge per 1,000 gallons over 2,000	\$1.80	\$2.12	\$2.51	\$2.88
Non-Residential:				
Various rates based on water usage or wastewater discharge				

Solid Waste Revenues

(Dollars in Thousands)



Solid Waste Revenues	
2007 Actual	121,362
2008 Actual	124,559
2009 Actual	110,233
2010 Appropriated	95,049
2011 Proposed	94,508

Solid Waste revenues are primarily fees charged for the disposal of refuse and other solid wastes delivered to disposal facilities by any business or any federal or state agency. The rates below have been in effect since January 1, 2005:

H-Power Facility - \$81.00 per ton

Transfer Stations - \$110.60 per ton

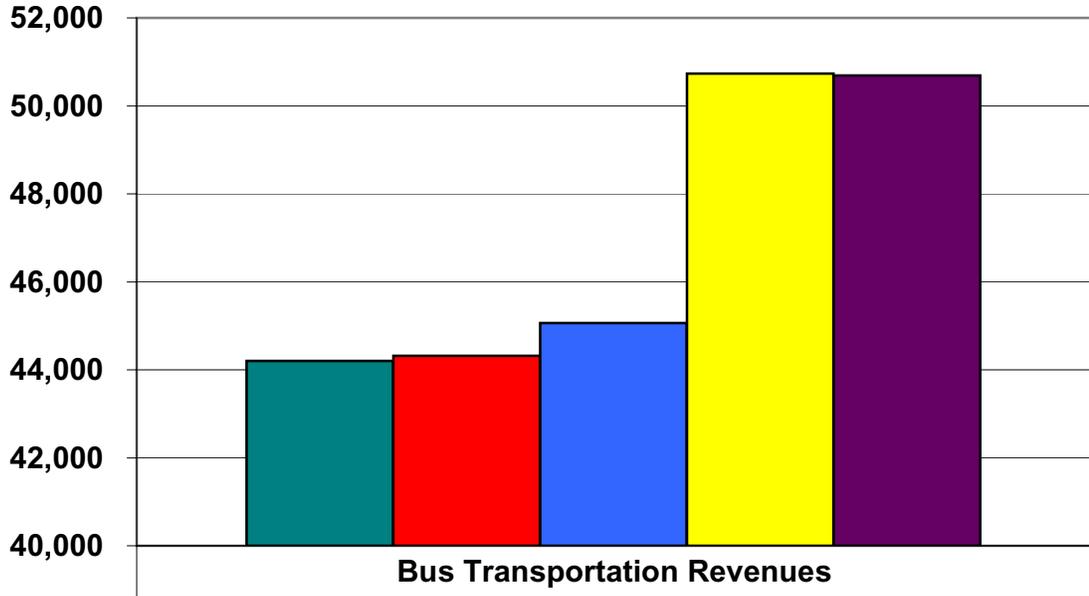
Landfills - \$81.00 per ton

The decrease in Solid Waste revenues from the 2008 Actual reflects the termination of the receipt of proceeds from the agreement of sale related to the H-Power facility.

Solid Waste revenues are reflected in the Solid Waste Special Fund.

Bus Transportation Revenues

(Dollars in Thousands)



	Revenue (Dollars in Thousands)
■ 2007 Actual	44,200
■ 2008 Actual	44,319
■ 2009 Actual	45,066
■ 2010 Appropriated	50,737
■ 2011 Proposed	50,692

Bus Transportation Revenues reflect revenues collected primarily from the City's island wide public transit system. The 2011 proposed estimate is based upon estimates from the Department of Transportation Services and reflects an increase due to fee increases, partially offset by a projected decline in ridership.

Bus Transportation revenues are reflected in the Bus Transportation Fund.

Summarized below are the authorized fares::

	Effective July 1, 2009	Effective July 1, 2010
Adult cash fare	\$2.25	\$2.50
Youth cash fare	1.00	1.25
Senior cash fare	1.00	1.00
Disabled cash fare	1.00	1.00
Adult monthly pass / 4-day pass / 1-day pass	50.00 / 25.00 / 5.00	60.00 / 25.00 / 6.25
Youth monthly pass	25.00	30.00
Senior monthly pass	5.00	5.00
Disabled monthly pass	5.00	5.00
Adult annual pass	550.00	660.00
Youth annual pass	275.00	330.00
Senior annual pass / biennial pass	30.00 / 60.00	30.00 / 60.00
Disabled annual pass / biennial pass	30.00 / 60.00	30.00 / 60.00
Senior/Disabled ID Card	10.00	10.00

Detailed Statement of Revenues and Surplus

General Fund (110)

This fund accounts for all financial resources except those required to be accounted for in another fund. The major revenue source in the General Fund is the real property tax.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Taxes			
Real Property Taxes - Current Year	\$ 794,542,037	\$ 834,463,635	\$ 804,061,000
Real Property Taxes - Prior Year	7,126,609	3,000,000	3,000,000
Public Service Company Tax	49,596,311	49,438,000	30,942,000
Total — Taxes	\$ 851,264,957	\$ 886,901,635	\$ 838,003,000
Licenses and Permits			
Auctioneer & Pawn Broker	5,016	4,800	4,800
Firearms	1,516	1,910	1,510
Second-Hand & Junk Dealer	12,574	11,700	11,700
Used Motor Vehicle Parts Dealer	973	830	830
Wreck Salvage Rebuild Motor Vehicle	763	610	610
Peddler/Itinerant Vendor	2,742	2,060	2,060
Tear Gas/Other Noxious Substances	125	50	50
Scrap Dealers	4,316	4,000	4,000
Pedicab License Fees	28	30	30
HPD Alarm Permits	186,175	198,800	191,000
Refuse Collector-License	10,083	0	0
Glass Recycler	300	0	0
Regis-Third Party Reviewer	600	600	600
Building Permits	11,906,414	12,500,000	12,500,000
Non-Storm Water Discharge Permit	600	0	0
Signs	36,744	35,000	35,000
Motor Vehicle Plate Fees	477,526	467,970	467,970
Motor Vehicle Special Number Plate Fee	812,275	818,300	818,300
Motor Vehicle Tag Fees	356,964	368,200	368,200
Motor Vehicle Transfer Fee & Penalty	2,478,715	2,478,800	2,478,800
Duplicate Register/Ownership Certificate	208,860	209,600	209,600
Tax Liens	155	150	150
Correction Fees	5,820	5,900	5,900
Motor Vehicle Registration - Annual Fee	13,666,390	13,762,800	13,762,800
Reconstruction Inspection Fees	20,625	20,640	20,640
Passenger & Freight Vehicle License	86,162	103,650	103,650
Nonresident Vehicle Permit	20,855	20,950	20,950

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Motor Vehicle Drivers License	2,262,454	4,069,620	4,575,430
Dog Licenses	231,489	240,720	240,720
Dog Tag Fees	8,673	8,680	8,680
Easement Grants	104,944	100,000	100,000
Newsstands	37,135	36,480	36,480
Telephone Enclosures	1,640	0	0
Dispensing Rack	41,452	4,760	4,760
Fire Code Permit & License	214,650	400,000	400,000
Fireworks License Fees	154,600	135,000	135,000
Total — Licenses and Permits	\$ 33,360,353	\$ 36,012,610	\$ 36,510,220
Intergovernmental Revenue			
Civil Defense PI-85-606	112,262	0	0
Transient Accommodation Tax	41,228,314	38,901,000	40,885,000
Excise Tax Surcharge-Transit	160,855,726	156,416,000	168,695,000
Fish And Wildlife Svcs	19,713	20,000	20,000
Total — Intergovernmental Revenue	\$ 202,216,015	\$ 195,337,000	\$ 209,600,000
Charges for Services			
Duplication-Master Tapes	\$ 40,249	\$ 20,500	\$ 21,500
Data Proc Svc-State	835,583	650,000	650,000
Data Proc Svc-US Govt	3,702	2,000	2,000
Data Proc Svc-Othr County	468,903	300,000	300,000
Legal Services (BWS)	30,000	30,000	30,000
Svc Fee-Dishonored Checks	19,582	27,320	27,320
Band Collection	4,200	3,600	3,600
Sale Of Gasoline And Oil	232,195	250,000	250,000
Subdivision Fees	70,096	100,000	100,000
Zoning Reg Applcn Fees	107,475	180,000	180,000
Nomination Fees	5,175	1,300	400
Witness Fees	78	0	0
Nonconformance Certificate Renewal	290,400	0	250,000
Plan Review Fee	784,900	800,000	800,000
Adm Fee-Multi-Family Housing Program	385,070	60,000	60,000
Exam Fees-Spec Inspectors	1,122	500	500
Reg Fees-Spec Inspectors	640	500	500
Military Housing Fee in Lieu of RPT	1,027,531	820,000	820,000
Zoning/Flood Clearance Fee	26,014	30,000	30,000
Charges For Publications	56	100	100
Duplicate Copy-Any Record	96,848	104,377	99,862
Abstract Of Information	1,720	1,550	1,550
Copy-Map, Plan, Diagram	18,662	7,515	7,515
Certificate Voter Registration	470	150	150
Voter Registration Lists	8,252	2,000	1,000

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Medical Examiner's Report	3,093	3,000	3,000
Certificate-Correctness of Information	36	42	42
Appraisal	1,000	0	0
Documents Of Conveyance	20	0	0
Property Tax Record Search	313	295	300
HPD Alarm Service Charges	113,000	131,286	116,000
Custodial Services	5,745	0	0
Attendant Services	282,520	265,000	400,000
Spay-Neuter Service	244,985	261,600	261,600
Kitchen & Facility Usage	10,355	0	0
Other - Misc Services	525	200	200
Taxi/Pedicab Drivers Cert	10,970	11,530	11,530
HPD Special Duty Fees	217,634	349,700	450,000
Electrical Inspection	459	500	500
Bldg Code Variance/Appeal	400	500	500
City Employees Parking	458,331	450,000	450,000
HPD Parking Lot	131,019	100,500	100,500
Scuba And Snorkeling	20,385	30,000	30,000
Windsurfing	1,950	2,000	2,000
Commercial Filming	34,160	22,000	22,000
Summer Fun Program	146,595	205,000	205,000
Fall And Spring Programs	91,278	58,000	58,000
Pro Fee Hans L'Orange	5,100	0	0
Fees For Use of Parks	0	0	750,000
Foster Botanic Garden	121,442	124,000	127,000
Fees For Community Garden	41,739	47,900	48,100
Total — Charges for Services	\$ 6,401,977	\$ 5,454,465	\$ 6,672,269
Fines and Forfeits			
Fines-Overdue Books	\$ 113	\$ 250	\$ 250
HPD Alarm Fines	109,060	97,862	109,060
Fines-Storm Water	39,800	0	0
Fines-Viol Bldg Elec Etc	336,219	350,000	350,000
Liquidated Contr Damages	64,550	0	0
Forfeiture Of Seized Prop	94,677	178,110	94,677
Total — Fines and Forfeits	\$ 644,419	\$ 626,222	\$ 553,987

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investment-Pool	7,032,063	225,000	225,000
Other Sources-Interest Earnings	138,316	0	0
Rental Units (City Prop)	308,879	184,480	184,480
Rental Units (HCD Prop)	225,249	205,613	205,613
Rental-Sec 8 Hsg Assist	0	132,000	132,000
Rental-Amb Facil-Fire Stn	69,225	63,900	63,900
Other - Rental-Park/Recrtn Facility	1,725	0	0
Perquisite Housing	18,484	16,600	16,600
Rental Of Equipment	7,294	2,180	2,180
Rental For Use Of Land	167,625	80,000	80,000
Chinatown Comm Svc Ctr	8,693	0	0
Other City Facilities	11,536	0	0
Public Pay Phone Conces	1,627	0	0
Land	70,250	0	0
Equipment	101,130	0	0
Recovery Of Traffic Signs	500	0	0
Other - Comp-Loss of Fixed Asset	175,000	0	0
Other - Escheats	645,054	500,000	500,000
Developers' Premium - Royal Kunia Golf	47,974	35,000	40,000
Recov Of Utility Charges	6,706	7,240	7,240
Recov-Workers' Comp Paymt	327	400,000	400,000
Recov-NPDES Permit	0	0	95,000
Recov-Court Ordered Restitution	18,988	1,200	1,200
Misc Recov,Collect,Etc	9,835	25	25
Recov State-Emerg Amb Svc	29,651,655	32,273,155	33,785,408
Recov-Real Prop Tax Svc	41,125	58,000	58,000
Recov State-Motor Vehicle	804,845	872,280	872,280
Recov Work Comp-3rd Party	219,893	100,000	100,000
Recov-Off Hwy Veh Fuel Tx	15,773	0	0
Recov-State-Comm1 Drv Lic	530,506	536,710	536,710
Recov-Debt Svc WF/Refuse	8,125,408	11,560,004	12,171,000
Recovery-Interest-Federal Subsidy	0	0	2,205,600
Recov Debt SV-SWDF Sp Fd	24,928,470	7,319,277	15,122,000
Recov Debt Svc-Hsg Sp Fd	10,060,698	9,932,094	8,758,000
Recov Debt Svc-Swr Fund	15,894,950	14,410,329	12,178,000
Reimb State-Fireboat Oper	2,115,738	3,216,515	2,051,000
Reimb State-HPD Civil Def	51,100	29,000	29,000
Reimb State-Mv Insp Prgm	659,700	646,470	646,470
Reimb Of Admin Cost-Ewa	58,348	30,000	30,000
Reimb State-DPP Placard	272,486	272,220	272,220
Reimb From Org. Plates	17,955	14,150	14,150
Towing Service Premiums	427,308	525,000	427,308
Other Sundry Realization	8,130	0	0

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Sundry Refunds-Prior Exp	2,156,017	758,300	757,000
Sundry Refunds-Curr Exp	183,745	60,000	25,000
Sundry Refund-PCard Rebate	230,274	0	0
Vacation Accum Deposits	153,079	30,000	1,500
Misc Rev/Cash Over/Short	146	0	0
Auction Sale-Impound Veh	115,700	123,100	123,100
Auction Sale-Unclaim Prop	29,944	56,400	29,944
Sale-Other Mtls & Suppl	14,133	860	1,860
Sale Of Scrap Materials	296	500	350
Total — Miscellaneous Revenues	\$ 105,833,902	\$ 84,677,602	\$ 92,149,138
Revolving Fund Revenues			
Repay Dchd Loans-Others	1,100	0	0
Total — Revolving Fund Revenues	\$ 1,100	\$ 0	\$ 0
Non-Revenue Receipts			
Recov Swr Fd(WWM Radio)	\$ 35,000	\$ 35,000	\$ 35,000
Recov-Debt Svc Golf Fd	7,505,000	6,925,000	6,552,000
Recov D/S-Spec Events Fd	6,406,000	6,144,000	6,220,000
Recov D/S-Hanauma Bay Fd	1,557,000	1,480,000	1,414,000
Recov Debt Svc-Hwy Fund	46,692,584	57,002,066	63,572,000
Recov Case-Spec Events Fd	1,090,600	1,056,200	998,600
Recov Case-Hanauma Bay Fd	282,000	290,200	282,200
Recov Case - Hwy Beaut Fd	167,900	221,500	212,600
Recov Case - Sw Sp Fd	10,916,400	9,598,900	9,627,000
Recov Case-Golf Fund	1,019,200	894,000	900,700
Recov Case-Hwy Fund	9,410,000	9,170,900	10,863,300
Recov Case-Sewer Fund	8,871,700	8,977,900	9,044,200
Recov Case-Liquor Comm Fd	233,200	259,600	234,900
Recov Case - Bikeway Fd	24,000	40,400	54,700
Recovery Case-BWS	2,500,000	3,000,000	3,000,000
Recov Case-Rental Asst Fd	11,700	11,700	11,700
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Trf-Liq Comm Fund	100,000	0	0
Trf-Sewer Fund For Rent	472,500	472,500	472,500
Total — Non-Revenue Receipts	\$ 97,558,284	\$ 105,843,366	\$ 113,758,900
Unreserved Fund Balance	\$ 107,280,716	\$ 67,823,740	\$ 26,994,527
Interfund Transfer	\$(426,535,236)	\$(387,423,743)	\$(350,016,334)
Total — General Fund	\$ 978,026,487	\$ 995,252,897	\$ 974,225,707

General Fund

Detailed Statement of Revenues and Surplus

Highway Fund (120)

This fund accounts for the disposition of proceeds from special revenues earmarked by law for highway and related activities. Major revenue sources include the City fuel tax, vehicle weight tax, and public utility franchise tax.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Taxes			
Franchise Tax - HECO	\$ 48,163,713	\$ 35,378,000	\$ 36,620,000
Franchise Tax - GASCO	2,785,989	2,124,000	2,130,000
Fuel Tax - Current Year	50,316,422	50,684,000	51,064,000
Total — Taxes	\$ 101,266,124	\$ 88,186,000	\$ 89,814,000
Licenses and Permits			
Storm Drain Connection Fee	\$ 6,500	\$ 6,000	\$ 6,000
Grading Excavation & Fill	228,262	250,000	250,000
Motor Vehicle Weight Tax	70,594,753	82,677,920	105,838,610
Delinquent Motor Vehicle Weight Tax Penalty	880,870	880,820	880,820
Other Vehicle Weight Tax	2,799,250	3,218,590	4,023,240
Delinquent Other Vehicle Weight Tax Penalty	28,360	28,400	28,400
Easement Grants	74,001	0	0
Taxi Stand Permit Fee	9,720	8,390	8,390
Taxi Stand Decals	94	90	90
Freight Curb Load Zone-Permit	226,586	241,060	241,060
Freight Curb Load Zone-Decals	10,047	10,040	10,040
Pass Loading Zone-Permit	11,980	12,190	12,190
Pass Loading Zone-Decals	514	510	510
Excavation/Repair-Street & Sidewalk	73,093	80,000	80,000
Total — Licenses and Permits	\$ 74,944,030	\$ 87,414,010	\$ 111,379,350
Charges for Services			
Witness Fees	28	0	0
Sidewalk Specs File Fee	11,000	12,000	12,000
Driveway Specs File Fee	2,700	2,000	2,000
Duplicate Copy-Any Record	190	0	0
Sidewalk Area Cleaning	0	500	500
Sidewalk Repair	120,593	68,300	71,700
Other - Street & Sidewalk Charges	0	500	500
Parking Placards	4,600	2,500	2,500
Street Parking Meter	3,186,340	3,399,000	3,399,000
Frm Damaged Parking Meter	2,951	2,000	2,000
Kuhio-Kaiolu Parking Lot	10,188	45,000	45,000
Kaimuki Parking Lot #2	268,631	346,496	346,496
Kailua Parking Lot	204,070	223,390	223,390

Detailed Statement of Revenues and Surplus

Highway Fund (120)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Kalakaua Parking Lot	155,211	287,000	287,000
Zoo Parking Lot	265,582	844,500	0
Civic Center Parking Lot	115,196	128,227	128,227
Parking Chgs - Salt Lake-	43,287	47,548	47,548
Parking Charges-Palace Sq	90,824	95,985	95,985
HPD Parking Lot	19,100	17,500	17,500
Kailua Elderly Hsg P/Lot	98,507	115,988	115,988
Kaimuki Parking Lot Concession	24,005	24,000	24,000
Lamppost Banner Display	37,415	39,000	39,000
Total — Charges for Services	\$ 4,660,418	\$ 5,701,434	\$ 4,860,334
Miscellaneous Revenues			
Kekaulike Dia Hd Blk Pkg	\$ 18,061	\$ 8,800	\$ 8,800
Marin Tower Pkg Garage	435,739	400,000	400,000
Harbor Court Garage	371,717	335,000	335,000
Other Sources-Interest Earnings	1,429	0	0
Rental Units (City Prop)	51,214	0	0
Rental For Use Of Land	0	78,000	78,000
Kukui Plaza Garage	818,146	824,400	824,400
Smith-Beretania Parking	96,394	80,000	80,000
City Buses	731	0	0
Other - Sale of Fixed Asset	4,306	0	0
Recov-Damaged St Lights	238,067	240,000	250,000
Recov-Damaged Traf Signal	57,721	59,000	60,000
Recovery Of Traffic Signs	46	500	500
Other - Comp-Loss of Fixed Asset	971	1,000	1,000
Recov For Graffiti Loss	400	600	600
Recov-Overhead Charges	6,655	10,400	10,900
Recov-Overtime Inspection	0	2,500	2,500
Recovery-Interest-Federal Subsidy	0	0	1,470,400
Reimb State-Traf Sig Main	726,722	400,000	400,000
Sundry Refunds-Prior Exp	407,526	0	0
Sundry Refunds-Curr Exp	4,617	500	500
Vacation Accum Deposits	22,758	10,400	10,900
Misc Rev/Cash Over/Short	(2,700)	0	0
Sale-Other Mtls & Suppl	7,088	500	500
Sale Of Scrap Materials	0	3,500	2,000
Total — Miscellaneous Revenues	\$ 3,267,608	\$ 2,455,100	\$ 3,936,000
Utilities or Other Enterprises			
Ferry Fares	\$ 27,083	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 27,083	\$ 0	\$ 0
Unreserved Fund Balance	\$ 19,174,145	\$ 17,623,528	\$ 18,139,300

Detailed Statement of Revenues and Surplus

Highway Fund (120)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Interfund Transfer	\$(101,736,179)	\$(94,181,095)	\$(138,690,840)
Total — Highway Fund	\$ 101,603,229	\$ 107,198,977	\$ 89,438,144

Highway Fund

Detailed Statement of Revenues and Surplus

Highway Beautification Fund (130)

The Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund accounts for receipts (\$5.00 per vehicle) collected for each certificate of registration. These monies are expended primarily for the beautification of highways under the jurisdiction of the City and the disposition of abandoned vehicles.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Hwy Beautification Fees	\$ 3,131,511	\$ 3,618,760	\$ 4,342,510
Total — Charges for Services	\$ 3,131,511	\$ 3,618,760	\$ 4,342,510
Unreserved Fund Balance	\$ 1,285,996	\$ 1,814,424	\$ 795,617
Interfund Transfer	\$ (262,900)	\$ (221,500)	\$ (212,600)
Total — Highway Beautification Fund	\$ 4,154,607	\$ 5,211,684	\$ 4,925,527

Detailed Statement of Revenues and Surplus

Bikeway Fund (140)

This fund accounts for receipts from the bicycle registration fee of \$15.00 which is earmarked for operating costs and acquisition, design, construction, improvement, repair and maintenance costs related to bike-ways, including the installation and repair of storm drains and bridges.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Bicycle Licenses	\$ 420,029	\$ 458,550	\$ 458,550
Total — Licenses and Permits	\$ 420,029	\$ 458,550	\$ 458,550
Miscellaneous Revenues			
Recoveries - Others	832	0	0
Total — Miscellaneous Revenues	\$ 832	\$ 0	\$ 0
Non-Revenue Receipts			
Trfr-Capital Projects Fd	\$ 110,000	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 110,000	\$ 0	\$ 0
Unreserved Fund Balance	\$ 582,132	\$ 1,097,338	\$ 707,480
Interfund Transfer	\$ (24,000)	\$ (40,400)	\$ (54,700)
Total — Bikeway Fund	\$ 1,088,993	\$ 1,515,488	\$ 1,111,330

Detailed Statement of Revenues and Surplus

Parks and Playgrounds Fund (150)

This fund accounts for all monies received in lieu of providing land in perpetuity or dedicating land, together with facilities for park and playground purposes. These monies must be expended for the purchase of land for parks and playgrounds, purchase of park and playground equipment, and/or other improvement of existing parks and playgrounds.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Subdividers-Park/Playgrnd	712,330	0	0
Total — Miscellaneous Revenues	\$ 712,330	\$ 0	\$ 0
Non-Revenue Receipts			
Trfr-Capital Projects Fd	\$ 302,935	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 302,935	\$ 0	\$ 0
Unreserved Fund Balance	\$ 2,712,261	\$ 3,617,367	\$ 3,516,367
Total — Parks and Playgrounds Fund	\$ 3,727,526	\$ 3,617,367	\$ 3,516,367

Detailed Statement of Revenues and Surplus

Sewer Fund (170)

This fund accounts for all monies received pursuant to the provisions of the Federal Water Pollution Control Act amendments of 1972 and the Hawaii Revised Statutes and expended for the purposes authorized.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 20	\$ 0	\$ 0
Duplicate Copy-Any Record	0	50	50
Sewer Service Charges	247,568,907	276,210,000	318,510,000
Other - Sewer Charges	1,950	136,000	136,000
Wstwtr Sys Facil Chgs	1,555,359	8,610,000	8,870,000
Total — Charges for Services	\$ 249,126,236	\$ 284,956,050	\$ 327,516,050
Fines and Forfeits			
Fines-Indust WW Discharge	\$ 5,000	\$ 5,000	\$ 50,000
Total — Fines and Forfeits	\$ 5,000	\$ 5,000	\$ 50,000
Miscellaneous Revenues			
Investment-Pool	2,845,885	112,000	112,000
Vending Machines	871	0	0
Equipment	46,676	0	0
Recov-Overtime Inspection	124,643	0	0
Recovery-Interest-Federal Subsidy	0	0	2,173,800
Sundry Refunds-Prior Exp	19,629	0	0
Vacation Accum Deposits	76,272	0	0
Sale-Other Mtls & Suppl	381	0	0
Sale Of Scrap Materials	239	0	0
Total — Miscellaneous Revenues	\$ 3,114,596	\$ 112,000	\$ 2,285,800
Unreserved Fund Balance	\$ 72,239,647	\$ 54,786,278	\$ 95,152,856
Interfund Transfer	\$(28,826,150)	\$(23,895,729)	\$(21,729,700)
Total — Sewer Fund	\$ 295,659,329	\$ 315,963,599	\$ 403,275,006

Detailed Statement of Revenues and Surplus

Bus Transportation Fund (180)

This fund was created for the management, operation, and maintenance of the bus transportation system. All revenues generated or received for these purposes, including City appropriations, are deposited in this fund and expended for such purposes.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Witness Fees	\$ 42	\$ 0	\$ 0
Spc Handicap Transp Fares	1,541,435	1,500,000	1,500,000
Total — Charges for Services	\$ 1,541,477	\$ 1,500,000	\$ 1,500,000
Miscellaneous Revenues			
Other Sources-Interest Earnings	36	0	0
Rental Units (City Prop)	11,700	11,700	12,840
Recov-Court Ordered Restitution	60	0	0
Sundry Refunds-Prior Exp	207,590	50,000	100,000
Vacation Accum Deposits	22,251	0	0
Total — Miscellaneous Revenues	\$ 241,637	\$ 61,700	\$ 112,840
Utilities or Other Enterprises			
Bus Fare	\$ 43,134,231	\$ 44,800,000	\$ 48,760,000
Recovery Of Damages	135,086	50,000	50,000
Bus Advertising	92,043	200,000	240,000
OTS-Employee Parking Chge	144,763	134,000	140,000
Bus Royalty Income	1,278	2,000	2,000
Other - Bus Transportation	17,478	0	0
Total — Utilities or Other Enterprises	\$ 43,524,879	\$ 45,186,000	\$ 49,192,000
Non-Revenue Receipts			
Bus Subsidy-General Fund	\$ 85,406,738	\$ 96,322,962	\$ 71,493,595
Bus Subsidy-Highway Fund	41,872,595	28,008,129	64,255,540
Total — Non-Revenue Receipts	\$ 127,279,333	\$ 124,331,091	\$ 135,749,135
Unreserved Fund Balance	\$ 4,107,863	\$ 9,447,393	\$ 1,211,740
Total — Bus Transportation Fund	\$ 176,695,189	\$ 180,526,184	\$ 187,765,715

Detailed Statement of Revenues and Surplus

Liquor Commission Fund (190)

This fund accounts for all monies collected by as well as received on behalf of the Liquor Commission and used for the operational and administrative costs of the Liquor Commission.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Direct Wine Shipper	\$ 34,208	\$ 31,670	\$ 35,000
Personal Shipment Permit	228	276	275
Basic Liquor License (New License)	70,286	133,000	100,000
Liquor Application Filing Fee	4,750	5,000	3,000
Additional Liquor License (Gross Sale)	1,742,712	1,800,000	2,060,000
Renewal Liquor License	1,821,300	1,800,000	1,800,000
Total — Licenses and Permits	\$ 3,673,484	\$ 3,769,946	\$ 3,998,275
Charges for Services			
Witness Fees	\$ 23	\$ 25	\$ 15
Liquor Licensee Change Name	3,240	3,000	3,000
Charge For Photo ID	117,990	122,000	118,000
Charges For Publications	6,855	3,000	3,000
Duplicate Copy-Any Record	3,267	2,200	2,500
Total — Charges for Services	\$ 131,375	\$ 130,225	\$ 126,515
Fines and Forfeits			
Fines-Liquor Commission	\$ 286,643	\$ 200,000	\$ 285,000
Total — Fines and Forfeits	\$ 286,643	\$ 200,000	\$ 285,000
Miscellaneous Revenues			
Sundry Refunds-Prior Exp	0	6,000	0
Vacation Accum Deposits	1,749	1,750	0
Misc Rev/Cash Over/Short	(10)	65	0
Total — Miscellaneous Revenues	\$ 1,739	\$ 7,815	\$ 0
Unreserved Fund Balance	\$ 2,154,550	\$ 1,996,096	\$ 784,492
Interfund Transfer	\$ (476,200)	\$ (259,600)	\$ (234,900)
Total — Liquor Commission Fund	\$ 5,771,591	\$ 5,844,482	\$ 4,959,382

Detailed Statement of Revenues and Surplus

Other Post-Employment Benefits Reserve Fund (200)

This fund is used to accumulate, invest, appropriate, and manage funds to meet the costs of providing health care, life insurance and other post-employment benefits to retirees and their dependents.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investment-Pool	\$ 1,291,171	\$ 42,000	\$ 42,000
Total — Miscellaneous Revenues	\$ 1,291,171	\$ 42,000	\$ 42,000
Non-Revenue Receipts			
Trf - OPEB from General Fund	39,597,000	0	0
Trf - OPEB from Highway Fund	3,761,000	0	0
Trf - OPEB from Hwy Beaut Fund	95,000	0	0
Trf - OPEB from Sewer Fund	3,552,000	0	0
Trf - OPEB from Liquor Com Fund	143,000	0	0
Trf - OPEB from Hanauma Bay Fund	162,000	0	0
Trf - OPEB from Solid Waste-Refuse	3,086,000	0	0
Trf - OPEB from Solid Waste-Hpower	33,000	0	0
Trf - OPEB from Solid Waste-Recycle	45,000	0	0
Trf - OPEB from Transit Fund	185,000	0	0
Trf - OPEB from Golf Fund	569,000	0	0
Trf - OPEB from Special Events Fund	658,000	0	0
Total — Non-Revenue Receipts	\$ 51,886,000	\$ 0	\$ 0
Unreserved Fund Balance	\$ 40,110,047	\$ 53,177,172	\$ 53,219,172
Total — Other Post-Employment Benefits Reserve Fund	\$ 93,287,218	\$ 53,219,172	\$ 53,261,172

Detailed Statement of Revenues and Surplus

Rental Assistance Fund (203)

This fund accounts for all net receipts from the Hale Pauahi parking structure which are expended for monthly rental assistance payments to landlords on behalf of an eligible applicant.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Parking Stalls	137,901	168,000	252,000
Total — Miscellaneous Revenues	\$ 137,901	\$ 168,000	\$ 252,000
Unreserved Fund Balance	\$ 986,267	\$ 913,952	\$ 837,252
Interfund Transfer	\$ (11,700)	\$ (11,700)	\$ (11,700)
Total — Rental Assistance Fund	\$ 1,112,468	\$ 1,070,252	\$ 1,077,552

Rental Assistance Fund

Detailed Statement of Revenues and Surplus

Zoo Animal Purchase Fund (207)

This fund accounts for the proceeds from the sale of surplus animals from the Honolulu Zoo and all donations made specifically for the purchase of animals. Funds in this account shall be expended for the acquisition on zoo animals to include shipping, insurance, travel, and other related costs.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Sale Of Animals	1,265	0	0
Total — Miscellaneous Revenues	\$ 1,265	\$ 0	\$ 0
Unreserved Fund Balance	\$ 33,813	\$ 25,537	\$ 2,537
Total — Zoo Animal Purchase Fund	\$ 35,078	\$ 25,537	\$ 2,537

Detailed Statement of Revenues and Surplus

Hanauma Bay Nature Preserve Fund (230)

This fund accounts for receipts from the entrance and vehicle admission fees to Hanauma Bay Nature Preserve and is earmarked primarily for the operation, maintenance, and improvement of the Nature Preserve.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Hanauma Bay Parking	\$ 192,494	\$ 160,000	\$ 160,000
Hanauma Bay-Admission	2,780,972	3,450,000	3,450,000
Total — Charges for Services	\$ 2,973,466	\$ 3,610,000	\$ 3,610,000
Miscellaneous Revenues			
Hanauma Beach Park Conces	261,000	261,000	180,000
Hanauma Shuttle Bus Svc	38,412	38,412	38,412
Hanauma Snorkling Rental	1,057,000	1,236,000	1,236,000
Hanauma Gift Shop Concessiom	67,130	69,000	69,000
Sundry Refunds-Prior Exp	26	0	0
Misc Rev/Cash Over/Short	(86)	0	0
Total — Miscellaneous Revenues	\$ 1,423,482	\$ 1,604,412	\$ 1,523,412
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 500,000	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 500,000	\$ 0	\$ 0
Unreserved Fund Balance	\$ 2,839,353	\$ 2,207,959	\$ 1,448,126
Interfund Transfer	\$ (2,001,000)	\$ (1,770,200)	\$ (1,696,200)
Total — Hanauma Bay Nature Preserve Fund	\$ 5,735,301	\$ 5,652,171	\$ 4,885,338

Detailed Statement of Revenues and Surplus

Reserve for Fiscal Stability Fund (240)

This fund is designated as a reserve for economic and revenue downturns and emergency situations.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investment-Pool	514,412	14,000	14,000
Total — Miscellaneous Revenues	\$ 514,412	\$ 14,000	\$ 14,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 7,500,000	\$ 661,666	\$ 0
Total — Non-Revenue Receipts	\$ 7,500,000	\$ 661,666	\$ 0
Unreserved Fund Balance	\$ 18,097,983	\$ 26,112,395	\$ 26,788,061
Total — Reserve for Fiscal Stability Fund	\$ 26,112,395	\$ 26,788,061	\$ 26,802,061

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

This fund accounts for all revenues derived from the operation of the City's Refuse Division, solid waste disposal programs, glass recycling program, and other recycling programs. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Refuse Collector-License	\$ 0	\$ 8,500	\$ 8,500
Refuse Collector-Decal	984	925	925
Glass Recycler	0	300	300
Total — Licenses and Permits	\$ 984	\$ 9,725	\$ 9,725
Intergovernmental Revenue			
Pytm Fr St-Glass Disp Fee	\$ 380,641	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 380,641	\$ 0	\$ 0
Charges for Services			
Duplicate Copy-Any Record	\$ 27	\$ 0	\$ 0
Bus. Automated Refuse Pu	480	0	0
Prepaid Coll/Disp Charges	60,559	0	0
Business Premises	468,342	465,000	465,000
Residential 2nd Day Refuse Collection Fee	5,580	0	0
Disposal Charges	9,107,163	8,500,000	8,500,000
Disp Chgs Surcharge-Other	4,075,231	3,750,000	3,750,000
Disp Chgs Surcharge - C&C	1,574,047	1,700,000	1,768,000
Total — Charges for Services	\$ 15,291,429	\$ 14,415,000	\$ 14,483,000
Miscellaneous Revenues			
Investment-Pool	1,164,735	43,000	43,000
Other Sources-Interest Earnings	1,266,599	0	0
Equipment	5,062	0	0
Recovery-Recycled Materials	0	0	1,750,000
Recovery-Damaged Refuse Carts	1,425	0	0
Sundry Refunds-Prior Exp	13,652	0	0
Vacation Accum Deposits	4,639	0	0
Sale-Other Mtls & Suppl	116,372	100,000	100,000
Sale Of Scrap Materials	5,683	0	0
Total — Miscellaneous Revenues	\$ 2,578,167	\$ 143,000	\$ 1,893,000
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 26,110,335	\$ 23,100,000	\$ 23,500,000
Electrical Energy Revenue	52,879,027	40,000,000	40,000,000
Tip Fees-Other	14,096,352	14,000,000	14,739,000
S/H Disposal Chrg H-Power	9,639	0	0
Easement-AES Barbers Pt	33,092	30,000	30,000
Total — Utilities or Other Enterprises	\$ 93,128,445	\$ 77,130,000	\$ 78,269,000

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 92,068,891	\$ 97,973,552	\$ 81,134,136
Total — Non-Revenue Receipts	\$ 92,068,891	\$ 97,973,552	\$ 81,134,136
Unreserved Fund Balance	\$ 67,152,273	\$ 93,967,345	\$ 88,405,202
Interfund Transfer	\$(47,397,778)	\$(28,741,681)	\$(37,183,500)
Total — Solid Waste Special Fund (250)	\$ 223,203,052	\$ 254,896,941	\$ 227,010,563

Detailed Statement of Revenues and Surplus

Land Conservation Fund (260)

The fund accounts for all gifts, voluntary contributions to the city, and all revenues designated by ordinance or resolution for deposit into the fund. All monies deposited into this fund shall be used to purchase or otherwise acquire lands or property entitlements for natural resource land conservation purposes of the city.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Unreserved Fund Balance	\$ 220	\$ 220	\$ 220
Total — Land Conservation Fund	\$ 220	\$ 220	\$ 220

Land Conservation Fund

Detailed Statement of Revenues and Surplus

Clean Water and Natural Lands Fund (270)

This fund accounts for monies transferred from real property tax revenues to be used to purchase or otherwise acquire real estate or any interest therein for land conservation in the city. The monies may be used for the purposes of: protection of watershed lands to preserve water quality and water supply; preservation of forests, beaches, coastal areas and agricultural lands; public outdoor recreation and education, including access to beaches sand mountains; preservation of historic or cultural important land areas and sites; protection of significant habitats or ecosystems, including buffer zones; conservation of land in order to reduce erosion, floods, landslides, and runoff; and acquisition of public access to public land and open spaces.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investment-Pool	\$ 118,433	\$ 4,000	\$ 4,000
Total — Miscellaneous Revenues	\$ 118,433	\$ 4,000	\$ 4,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 3,940,240	\$ 4,233,510	\$ 4,020,305
Total — Non-Revenue Receipts	\$ 3,940,240	\$ 4,233,510	\$ 4,020,305
Unreserved Fund Balance	\$ 3,927,681	\$ 3,986,355	\$ 4,223,865
Total — Clean Water and Natural Lands Fund	\$ 7,986,354	\$ 8,223,865	\$ 8,248,170

Detailed Statement of Revenues and Surplus

Affordable Housing Fund (280)

This fund accounts for monies transferred from real property tax revenues to provide for and maintain affordable housing for persons earning less than fifty percent of the median household income in the city. Monies may be used for: the provision and expansion of affordable housing and suitable living environments principally for persons of low and moderate income through land acquisition, development, construction, and maintenance of affordable housing for sale or for rental, provided that the housing remains affordable in perpetuity.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investment-Pool	\$ 111,977	\$ 3,000	\$ 3,000
Sundry Refunds-Curr Exp	671	0	0
Total — Miscellaneous Revenues	\$ 112,648	\$ 3,000	\$ 3,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 3,940,240	\$ 4,233,510	\$ 4,020,305
Total — Non-Revenue Receipts	\$ 3,940,240	\$ 4,233,510	\$ 4,020,305
Unreserved Fund Balance	\$ 3,927,681	\$ 2,480,570	\$ 6,117,080
Total — Affordable Housing Fund	\$ 7,980,569	\$ 6,717,080	\$ 10,140,385

Detailed Statement of Revenues and Surplus

Transit Fund (290)

This fund accounts for all monies transferred from the general fund for the county surcharge on state tax and all revenues generated by or received for the transit project. All funds are expended for the operating or capital costs of the transit project.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Duplicate Copy-Any Record	\$ 886	\$ 0	\$ 0
Total — Charges for Services	\$ 886	\$ 0	\$ 0
Miscellaneous Revenues			
Investment-Pool	3,595,915	150,000	150,000
Sundry Refunds-Prior Exp	25,447	0	0
Sundry Refunds-Curr Exp	1,178	0	0
Vacation Accum Deposits	2,234	0	0
Total — Miscellaneous Revenues	\$ 3,624,774	\$ 150,000	\$ 150,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 163,393,661	\$ 156,416,000	\$ 168,695,000
Total — Non-Revenue Receipts	\$ 163,393,661	\$ 156,416,000	\$ 168,695,000
Unreserved Fund Balance	\$ 105,879,126	\$ 24,973,614	\$ 17,643,704
Interfund Transfer	\$ (185,000)	\$ 0	\$ 0
Total — Transit Fund (290)	\$ 272,713,447	\$ 181,539,614	\$ 186,488,704

Detailed Statement of Revenues and Surplus

Community Development Fund (310)

This fund accounts for monies provided by the Federal government under the Housing and Community Development Act of 1974, as amended; the National Affordable Housing Act of 1990, as amended; monies generated as program income; and monies carried over from prior years. Funds are expended to carry out the objectives of the Acts. Funds under the HOME program are funded under the Federal Grants Projects Fund beginning in fiscal year 1977.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
CDBG, PL-93-383	\$ 4,277,509	\$ 9,760,489	\$ 9,760,489
CDBG-Program Income	927,500	1,757,296	1,044,905
Total — Intergovernmental Revenue	\$ 5,205,009	\$ 11,517,785	\$ 10,805,394
Non-Revenue Receipts			
Trf - HCD Rehab to Com Dev	\$ 1,000,000	\$ 3,000,000	\$ 0
Total — Non-Revenue Receipts	\$ 1,000,000	\$ 3,000,000	\$ 0
Interfund Transfer	\$ 0	\$ 0	\$ (1,500,000)
Total — Community Development Fund	\$ 6,205,009	\$ 14,517,785	\$ 9,305,394

Detailed Statement of Revenues and Surplus

Golf Fund (350)

This fund accounts for all receipts derived from the operation of the City's golf facilities. All funds are expended for the management, operation and maintenance of the municipal golf courses.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Golf Course Fees	\$ 4,625,617	\$ 5,970,469	\$ 6,608,000
Total — Charges for Services	\$ 4,625,617	\$ 5,970,469	\$ 6,608,000
Miscellaneous Revenues			
Golf Course Cart Rentals	2,341,067	2,811,584	3,119,972
Golf Course-Pro Shops	12,510	4,410	5,940
Golf Course Food Concession	100,214	106,080	76,980
Golf Course Driving Range	524,801	631,680	681,680
Sundry Refunds-Prior Exp	358	0	0
Sundry Refunds-Curr Exp	256	0	0
Misc Rev/Cash Over/Short	24	0	0
Total — Miscellaneous Revenues	\$ 2,979,230	\$ 3,553,754	\$ 3,884,572
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 11,644,038	\$ 9,026,777	\$ 8,415,889
Total — Non-Revenue Receipts	\$ 11,644,038	\$ 9,026,777	\$ 8,415,889
Unreserved Fund Balance	\$ 2,082,697	\$ 723,336	\$ 6,213
Interfund Transfer	\$ (9,093,200)	\$ (7,819,000)	\$ (7,452,700)
Total — Golf Fund	\$ 12,238,382	\$ 11,455,336	\$ 11,461,974

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

This fund accounts for all revenues derived from the operation of the City's auditorium facilities, Waikiki Shell and Honolulu Zoo. All funds are expended for the operation of the Department of Enterprise Services.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Surcharge On Tickets	\$ 90,445	\$ 97,000	\$ 97,000
Zoo Parking Lot	0	0	844,500
Honolulu Zoo	1,931,954	2,948,330	2,853,253
Total — Charges for Services	\$ 2,022,399	\$ 3,045,330	\$ 3,794,753
Miscellaneous Revenues			
Investments	\$ 0	\$ 95,000	\$ 95,000
Investment-Pool	108,110	3,000	3,000
Rental For Use Of Land	19,200	21,000	21,000
Arena	717,604	560,000	565,000
Pikake Room (Assembly Hall)	83,162	47,000	47,500
Meeting Rooms	186,773	175,000	175,500
Exhibition Hall (Pavilion)	556,307	400,000	410,000
Concert Hall (Theater)	394,683	335,000	345,000
Waikiki Shell	180,498	245,000	255,000
Galleria (Other Area)	17,068	16,000	16,000
Riser And Chair Setup	24,900	25,000	25,000
Chair And Table Setup	145,912	120,000	120,000
Stage Setup	72,209	60,000	65,000
Moving Equipment	1,250	1,000	1,000
Ushering Service	287,149	235,000	240,000
Spotlight And Sound Setup	133,700	78,000	85,000
Excessive Cleanup	6,448	3,200	3,300
Piano	5,992	5,300	5,400
Box Office Service	148,376	210,000	220,000
Other Personal Services	136,357	120,000	125,000
Food Conces-Auditoriums	671,115	760,000	870,000
Parking-Auditoriums	1,909,320	1,695,000	1,700,000
Other-Auditoriums	10,535	5,000	6,000
Novelty Sales Concess-Aud	81,908	80,000	80,000
Ala Moana Conces-Waikiki	30,000	30,000	30,000
Honolulu Zoo Food Conces	153,015	155,000	155,000
Kailua Park Food Conces	2,400	2,400	4,800
Kapiolani Beach Conces	9,799	10,800	11,100
Waikiki Beach Food Conces	213,288	200,000	200,000
Sandy Beach Mob Fd Conces	8,740	7,200	7,200
Waikiki Surfbld Lockr Conc	192,283	194,750	209,500
Pouring Rts-Vending Mach	106,035	80,000	80,000
Koko Head Stables Conces	24,396	24,396	24,396

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Waikiki Beach Conces-Othr	822,218	784,236	755,000
Tennis Court Concession	0	6,000	6,000
Aquatics Ctr Food Concession	10,000	6,000	12,000
Veh-Mounted Food Conces	9,300	9,300	9,300
Automatic Teller Machines	12,000	12,000	36,000
Advertising in Parking Garages	4,356	5,000	5,000
Recov Of Utility Charges	7,200	9,600	9,600
Vacation Accum Deposits	37,464	0	0
Misc Rev/Cash Over/Short	(177)	0	0
Sale Of Scrap Materials	1,015	0	0
Total — Miscellaneous Revenues	\$ 7,541,908	\$ 6,831,182	\$ 7,033,596
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 12,086,349	\$ 11,114,719	\$ 7,836,639
Total — Non-Revenue Receipts	\$ 12,086,349	\$ 11,114,719	\$ 7,836,639
Unreserved Fund Balance	\$ 3,180,942	\$ 2,784,775	\$ 2,304,924
Interfund Transfer	\$ (8,154,600)	\$ (7,200,200)	\$ (7,218,600)
Total — Special Events Fund	\$ 16,676,998	\$ 16,575,806	\$ 13,751,312

Special Events Fund

Detailed Statement of Revenues and Surplus

Farmers Home Admin Loan Fund (370)

This fund accounts for all proceeds from the issuance and sale of bonds to the Farmers Home Administration for the purpose of financing portions of the cost of such projects as approved by the Farmers Home Administration.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Unreserved Fund Balance	\$ 46,291	\$ 46,291	\$ 46,291
Total — Farmers Home Admin Loan Fund	\$ 46,291	\$ 46,291	\$ 46,291

Farmers Home Admin Loan Fund

Detailed Statement of Revenues and Surplus

Special Projects Fund (380)

This fund accounts for all monies received under special contracts entered into, by and between the City and the State. Monies received from various sources for operating and capital improvement expenditures for which no financing has been provided in other funds, such as contributions from property owners exclusive of improvement district assessment collections, are also accounted for in this fund.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Office Of Youth Services	\$ 0	\$ 67,600	\$ 67,600
Mayor's Lei Day	29,118	0	0
Voc Rehab Svcs for Blind	16,917	21,804	23,022
HTA-County Product Enrichment	474,000	0	0
DBEDT Grant	14,500	0	0
Hawaiian Home Rehab-Principal	50,000	107,672	95,420
Community Programming	0	4,000	0
Lifeguard Services At State Parks	584,216	584,216	645,356
Program On Aging-State Share	3,369,547	3,700,578	3,662,334
LEPC Emergency Planning	30,939	28,120	28,120
Wireless Enhanced 911	1,771,957	0	0
State Department of Education	49,200	0	0
AFC Admin Assist's Pay	0	35,000	35,000
Hawaii Public Housing Authority	250,000	0	0
Certified Nurse Aides	84,254	0	0
DOHS Office of Youth Svcs	15,098	0	0
HI Career Crim Prosecutn	518,385	441,981	576,032
Victim/Witness Kokua Prgm	313,599	528,260	424,992
Total — Intergovernmental Revenue	\$ 7,571,730	\$ 5,519,231	\$ 5,557,876
Miscellaneous Revenues			
Other - Comp-Loss of Fixed Asset	179,596	0	0
For Community Programming	54,881	48,375	56,315
S/N 800 MHz Rebanding	500,089	0	0
Contributions to the City	1,484,516	0	0
Sundry Refunds-Prior Exp	1,174	0	0
Total — Miscellaneous Revenues	\$ 2,220,256	\$ 48,375	\$ 56,315
Total — Special Projects Fund	\$ 9,791,986	\$ 5,567,606	\$ 5,614,191

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

This fund accounts for all monies received from the Federal government as grants for specific projects as well as supporting monies from other sources, where such monies are not accountable in any other fund. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
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Federal Grants Fund - Operating

Intergovernmental Revenue			
EDA-Economic Adj Project	\$ 4,446	\$ 0	\$ 0
HOME Grant	1,109,031	3,603,988	668,073
HUD-Youthbuild Program	539,954	458,374	1,257,450
Workforce Investment Act	6,007,098	6,040,855	5,503,954
Youth Offender Demo Pgm	426,168	429,204	0
Voc Rehab Svs for Blind	62,504	0	0
Demo-Maint Indep & Employ	65,011	0	0
Food Stamp Employment Training	38,987	0	0
First to Work Program	1,406,360	3,471,109	3,035,309
Case Management Services	258,384	0	0
Program On Aging	3,212,270	3,757,939	3,616,447
Supportive Housing Program	4,554	318,754	318,754
Shelter Plus Care Program	481,709	0	4,362,016
Federal DOT MVSO Grants	671,166	0	0
EPA Grant Projects	6,005	0	100,000
HOME Grant-Program Income	169,245	0	0
Traffic Safety Education Program	19,224	48,000	0
FTA-49 USC Chapter 53	21,000,000	21,612,459	21,622,731
USDOT-FHWA	37,248	0	0
Federal Highway Admin	0	640,000	0
Summer Food Service Program	223,172	300,000	300,000
Volunteer Fire Assistance	95,878	0	0
Crime Victim Assist Grant	883,597	359,460	290,292
Rural Oahu Development Program	69,697	0	0
Justice Assist. Grant	270,108	125,000	247,933
Drug Recognition Expert	30,461	0	0
Byrne Formula Grant	125,688	0	0
US Department Of Justice Crime	39,840	0	0
DEA Marijuana Grant	160,000	0	0
Great Program	66,736	0	0

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Forensic DNA Test Program	219,032	0	0
Domestic Violence/VAWA 99	104,359	155,436	115,200
Cops Grant	126,594	0	0
HIDTA Program	1,934,556	0	0
Juvenile Accountability	124,256	367,344	366,796
Homeland Security Grants	7,163,306	248,712	192,778
Oahu Metropolitan Planning Organization	41,399	0	0
21st Century Learning Center	12,500	12,000	0
HUD-Special Project Grant	413,718	0	0
Total — Intergovernmental Revenue	\$ 47,624,261	\$ 41,948,634	\$ 41,997,733
Miscellaneous Revenues			
Investments	\$ 7,433	\$ 0	\$ 0
Sundry Refunds-Prior Exp	(5,857)	0	0
Total — Miscellaneous Revenues	\$ 1,576	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 0	\$ 200,000	\$ 0
Total — Non-Revenue Receipts	\$ 0	\$ 200,000	\$ 0
Total — Federal Grants Fund - Operating	\$ 47,625,837	\$ 42,148,634	\$ 41,997,733
Federal Grants Fund - CIP			
Intergovernmental Revenue			
HOME Grant	\$ 0	\$ 1,039,128	\$ 3,300,000
CDBG-Program Income	11,759	0	0
Housing Opportunity-HOPWA	282,083	444,761	433,000
HOME Grant-Program Income	(108)	625,000	0
Federal Highway Admin Bridge Replacement	0	0	720,000
FTA-49 USC Chapter 53	0	21,235,000	197,512,000
FHWA Traffic Control System	0	11,700,000	6,698,000
USDOT-FHWA	178,872	0	0
Federal Highway Admin	0	7,385,000	9,310,000
Emergency Shelter Grants Program	136,789	430,538	430,538
FEMA Grant	0	3,200,000	0
Total — Intergovernmental Revenue	\$ 609,395	\$ 46,059,427	\$ 218,403,538
Total — Federal Grants Fund - CIP	\$ 609,395	\$ 46,059,427	\$ 218,403,538
Total — Federal Grants Fund (390)	\$ 48,235,232	\$ 88,208,061	\$ 260,401,271

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Rehab Fund (410)

This fund makes loan monies available-primarily to low and moderate income applicants unable to secure or qualify for funds-under the Rehabilitation Loan Program sponsored by the Federal government.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investments	\$ 40,032	\$ 200,000	\$ 500,000
Other Sources-Interest Earnings	4,012	0	5,000
Sundry Refunds-Prior Exp	637,599	0	0
Total — Miscellaneous Revenues	\$ 681,643	\$ 200,000	\$ 505,000
Revolving Fund Revenues			
Principal	\$ 5,046,702	\$ 3,000,000	\$ 3,200,000
Interest	75,192	120,000	115,000
Late Charge	2,858	1,400	1,300
Total — Revolving Fund Revenues	\$ 5,124,752	\$ 3,121,400	\$ 3,316,300
Non-Revenue Receipts			
Trf - Com Dev to Rehab Loan	\$ 0	\$ 0	\$ 1,500,000
Total — Non-Revenue Receipts	\$ 0	\$ 0	\$ 1,500,000
Unreserved Fund Balance	\$ 0	\$ 0	\$ (2,797,102)
Interfund Transfer	\$ (1,000,000)	\$ (3,000,000)	\$ 0
Total — Housing & Comm Dev Rehab Fund	\$ 4,806,395	\$ 321,400	\$ 2,524,198

Detailed Statement of Revenues and Surplus

Pauahi Project Expend, HI R-15 Fund (430)

This fund was created to facilitate financing of the Pauahi Project redevelopment plan providing for the acquisition, clearance, construction of site improvements, and sale or lease of home, apartment, and commercial sites to private parties for development in accordance with said plans.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investments	\$ 38,925	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 38,925	\$ 0	\$ 0
Unreserved Fund Balance	\$ 917,516	\$ 956,442	\$ 956,442
Total — Pauahi Project Expend, HI R-15 Fund	\$ 956,441	\$ 956,442	\$ 956,442

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Sec 8 Fund (470)

This fund accounts for all monies received from the Federal government under the Housing and Community Development Act of 1974 for the purpose set forth under Title II of the Act.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Section 8 Main Stream Voucher	\$ 1,499,726	\$ 1,600,000	\$ 1,600,000
Section 8 Mod Rehab (001)	93,991	170,000	170,000
Section 8 Existing Housing Voucher Program	42,149,141	45,300,000	46,416,413
Total — Intergovernmental Revenue	\$ 43,742,858	\$ 47,070,000	\$ 48,186,413
Miscellaneous Revenues			
Investments	\$ 125,464	\$ 0	\$ 0
Other Sources-Interest Earnings	21,513	0	0
Rental For Use Of Land	15,600	0	0
Other - Escheats	21,316	0	0
Sundry Refunds-Prior Exp	9,559	0	0
Total — Miscellaneous Revenues	\$ 193,452	\$ 0	\$ 0
Total — Housing & Comm Dev Sec 8 Fund	\$ 43,936,310	\$ 47,070,000	\$ 48,186,413

Detailed Statement of Revenues and Surplus

Leasehold Conversion Fund (490)

This fund accounts for all monies to assist lessees of land upon which are situated either residential condominium, cooperative housing, or residential planned development to purchase those lands at fair and reasonable prices.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investments	\$ 5,329	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 5,329	\$ 0	\$ 0
Unreserved Fund Balance	\$ 238,073	\$ 193,517	\$ 185,876
Total — Leasehold Conversion Fund	\$ 243,402	\$ 193,517	\$ 185,876

Detailed Statement of Revenues and Surplus

General Improvement Bond Fund (610)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for public improvements specified to be expended from this fund.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Equipment	13,588	0	0
Total — Miscellaneous Revenues	\$ 13,588	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds	\$ 60,067,169	\$ 72,338,500	\$ 84,546,215
Proceeds from TECP	25,000,000	0	0
Total — Non-Revenue Receipts	\$ 85,067,169	\$ 72,338,500	\$ 84,546,215
Total — General Improvement Bond Fund	\$ 85,080,757	\$ 72,338,500	\$ 84,546,215

General Improvement Bond Fund

Detailed Statement of Revenues and Surplus

Highway Improvement Bond Fund (620)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for highway and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Non-Revenue Receipts			
General Obligation Bonds	\$ 90,022,356	\$ 159,664,000	\$ 149,116,000
Proceeds from TECP	20,000,000	0	0
Total — Non-Revenue Receipts	\$ 110,022,356	\$ 159,664,000	\$ 149,116,000
Total — Highway Improvement Bond Fund	\$ 110,022,356	\$ 159,664,000	\$ 149,116,000

Detailed Statement of Revenues and Surplus

Capital Projects Fund (640)

This fund accounts for monies received from sources other than the federal government, in form of grants, entitlements, shared revenues or payments in lieu of taxes, to fund capital projects, and city monies appropriated for capital projects.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
For Street Improvements	0	100,000	100,000
Total — Miscellaneous Revenues	\$ 0	\$ 100,000	\$ 100,000
Non-Revenue Receipts			
Id B&I Rdmpn Fund	42,323	0	0
Trf - General Trust Fund	0	800,000	0
State Grants	0	2,350,000	3,850,000
Total — Non-Revenue Receipts	\$ 42,323	\$ 3,150,000	\$ 3,850,000
Total — Capital Projects Fund	\$ 42,323	\$ 3,250,000	\$ 3,950,000

Detailed Statement of Revenues and Surplus

Housing Development Special Fund (655)

This fund accounts for the proceeds of general obligation bonds and bond anticipation notes authorized and issued for the purpose of developing housing for sale or for rental and for the proceeds from the sale or rental of housing.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Easement Grants	\$ 38,412	\$ 40,000	\$ 40,000
Total — Licenses and Permits	\$ 38,412	\$ 40,000	\$ 40,000
Charges for Services			
Chinatown Gateway-Parking	\$ 252,677	\$ 200,000	\$ 200,000
River-Nimitz-Parking	119,562	128,500	128,500
Total — Charges for Services	\$ 372,239	\$ 328,500	\$ 328,500
Miscellaneous Revenues			
Investments	\$ 23,910	\$ 20,000	\$ 20,000
Rental Units (HCD Prop)	10,770	10,340	10,340
Manoa Elderly-Res	171,832	160,000	149,000
Chinatown Gateway-Resid	642,950	723,076	723,076
Chinatown Gateway-Comm	100,592	180,769	180,769
Harbor Village - Residential	19,958	154,799	154,799
Harbor Village - Commercial	21,227	69,613	69,613
Marin Tower-Commercial	0	253,584	253,584
Marin Tower-Residential	706,039	1,331,319	1,331,319
Recov-Embezzlement Loss	2,560	0	0
Sundry Refunds-Prior Exp	9,286	0	0
Hsg Buyback-Shared Equity	398,293	0	0
Foreclose Excess Proceeds	49,335	0	0
Total — Miscellaneous Revenues	\$ 2,156,752	\$ 2,903,500	\$ 2,892,500
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 6,458,079	\$ 7,241,047	\$ 4,400,465
General Obligation Bonds	10,866	0	0
Total — Non-Revenue Receipts	\$ 6,468,945	\$ 7,241,047	\$ 4,400,465
Unreserved Fund Balance	\$ 1,518,982	\$ 533,882	\$ 1,105,835
Interfund Transfer	\$(10,060,698)	\$(9,932,094)	\$(8,758,000)
Total — Housing Development Special Fund	\$ 494,632	\$ 1,114,835	\$ 9,300

Detailed Statement of Revenues and Surplus

Sewer Revenue Bond (670)

This fund accounts for proceeds of revenue bonds issued to pay all or part of those appropriations for improvements, repairs, and maintenance of the wastewater system.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investment-Pool	4,234,022	73,000	73,000
Total — Miscellaneous Revenues	\$ 4,234,022	\$ 73,000	\$ 73,000
Non-Revenue Receipts			
Sale Of Sewer Rev Bonds	\$ 0	\$ 156,508,000	\$ 328,973,000
State Revolving Fund	53,528,624	0	0
Total — Non-Revenue Receipts	\$ 53,528,624	\$ 156,508,000	\$ 328,973,000
Total — Sewer Revenue Bond	\$ 57,762,646	\$ 156,581,000	\$ 329,046,000

Sewer Revenue Bond

Detailed Statement of Revenues and Surplus

Sld Wst Improvement Bond Fund (680)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for solid waste disposal and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investments	\$ (111,170)	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ (111,170)	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds-Taxable	\$ 33,884,946	\$ 0	\$ 0
General Obligation Bonds	7,337	158,277,000	154,406,000
Proceeds from TECP	30,000,000	0	0
Total — Non-Revenue Receipts	\$ 63,892,283	\$ 158,277,000	\$ 154,406,000
Total — Sld Wst Improvement Bond Fund	\$ 63,781,113	\$ 158,277,000	\$ 154,406,000

Detailed Statement of Revenues and Surplus

Transit Improvement Bond Fund (695)

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Non-Revenue Receipts			
General Obligation Bonds	\$ 0	\$ 917,317,000	\$1,056,491,000
Total — Non-Revenue Receipts	\$ 0	\$ 917,317,000	\$1,056,491,000
Total — Transit Improvement Bond Fund	\$ 0	\$ 917,317,000	\$1,056,491,000

Transit Improvement Bond Fund

Detailed Statement of Revenues and Surplus

Municipal Stores Rvlvg Fund (890)

This revolving fund is used to finance the Municipal Stores through bulk purchases and resale of regularly used standard printed forms and various publications dealing with city matters.

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Revolving Fund Revenues			
Munic Stores Recoveries	\$ 838	\$ 0	\$ 0
Publications	22,150	0	0
Total — Revolving Fund Revenues	\$ 22,988	\$ 0	\$ 0
Unreserved Fund Balance	\$ 178,484	\$ 185,251	\$ 185,251
Total — Municipal Stores Rvlvg Fund	\$ 201,472	\$ 185,251	\$ 185,251

Departmental Revenue Summary

Department of Budget & Fiscal Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Taxes			
Real Property Taxes - Current Year	\$ 794,542,037	\$ 834,463,635	\$ 804,061,000
Real Property Taxes - Prior Year	7,126,609	3,000,000	3,000,000
Public Service Company Tax	49,596,311	49,438,000	30,942,000
Franchise Tax - HECO	48,163,713	35,378,000	36,620,000
Franchise Tax - GASCO	2,785,989	2,124,000	2,130,000
Fuel Tax - Current Year	50,316,422	50,684,000	51,064,000
Total — Taxes	\$ 952,531,081	\$ 975,087,635	\$ 927,817,000
Licenses and Permits			
Direct Wine Shipper	\$ 34,208	\$ 31,670	\$ 35,000
Personal Shipment Permit	228	276	275
Basic Liquor License (New License)	70,286	133,000	100,000
Liquor Application Filing Fee	4,750	5,000	3,000
Additional Liquor License (Gross Sale)	1,742,712	1,800,000	2,060,000
Renewal Liquor License	1,821,300	1,800,000	1,800,000
Easement Grants	74,001	0	0
Telephone Enclosures	1,640	0	0
Total — Licenses and Permits	\$ 3,749,125	\$ 3,769,946	\$ 3,998,275
Intergovernmental Revenue			
Section 8 Main Stream Voucher	\$ 4,893	\$ 0	\$ 0
Section 8 Mod Rehab (001)	1,071	0	0
HOME Grant	113,677	4,643,116	3,968,073
CDBG, PL-93-383	413,688	9,760,489	9,760,489
Workforce Investment Act	30,448	0	0
Section 8 Existing Housing Voucher Program	126,005	0	0
CDBG-Program Income	249,097	1,757,296	1,044,905
Housing Opportunity-HOPWA	282,083	444,761	433,000
HOME Grant-Program Income	0	625,000	0
FTA-49 USC Chapter 53	0	21,235,000	197,512,000
FHWA Traffic Control System	0	11,700,000	6,698,000
Federal Highway Admin	0	7,385,000	9,310,000
Emergency Shelter Grants Program	136,789	430,538	430,538
FEMA Grant	0	3,200,000	0
Act 40 (SLH 2004)	1,518	0	0
Transient Accommodation Tax	41,228,314	38,901,000	40,885,000
Excise Tax Surcharge-Transit	160,855,726	156,416,000	168,695,000
Fish And Wildlife Svcs	19,713	20,000	20,000
Total — Intergovernmental Revenue	\$ 203,463,022	\$ 256,518,200	\$ 438,757,005

Departmental Revenue Summary

Department of Budget & Fiscal Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Duplication-Master Tapes	\$ 27,250	\$ 7,500	\$ 8,500
Svc Fee-Dishonored Checks	782	600	600
Witness Fees	67	25	15
Liquor Licensee Change Name	3,240	3,000	3,000
Charge For Photo ID	117,990	122,000	118,000
Adm Fee-Multi-Family Housing Program	0	60,000	60,000
Military Housing Fee in Lieu of RPT	1,027,531	820,000	820,000
Charges For Publications	6,855	3,000	3,000
Duplicate Copy-Any Record	10,740	8,800	9,700
Copy-Map, Plan, Diagram	2,643	2,515	2,515
Certificate-Correctness of Information	32	32	32
Appraisal	1,000	0	0
Documents Of Conveyance	20	0	0
Property Tax Record Search	313	295	300
Other - Misc Services	110	0	0
Prepaid Coll/Disp Charges	60,559	0	0
Total — Charges for Services	\$ 1,259,132	\$ 1,027,767	\$ 1,025,662
Fines and Forfeits			
Fines-Liquor Commission	\$ 286,643	\$ 200,000	\$ 285,000
Total — Fines and Forfeits	\$ 286,643	\$ 200,000	\$ 285,000
Miscellaneous Revenues			
Investments	\$ (117,127)	\$ 20,000	\$ 20,000
Investment-Pool	20,921,439	669,000	669,000
Other Sources-Interest Earnings	1,266,599	0	0
Rental Units (City Prop)	172,199	52,000	52,000
Rental For Use Of Land	9,058	158,000	158,000
Public Pay Phone Conces	1,627	0	0
Equipment	121,467	0	0
Other - Escheats	645,054	500,000	500,000
For Street Improvements	0	100,000	100,000
Subdividers-Park/Playgrnd	712,330	0	0
Misc Recov,Collect,Etc	76	0	0
Recov-Real Prop Tax Svc	41,125	58,000	58,000
Recov-Debt Svc WF/Refuse	8,125,408	11,560,004	12,171,000
Recovery-Interest-Federal Subsidy	0	0	5,849,800
Recov Debt SV-SWDF Sp Fd	24,928,470	7,319,277	15,122,000

Departmental Revenue Summary

Department of Budget & Fiscal Services

Budget & Fiscal Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Recov Debt Svc-Hsg Sp Fd	10,060,698	9,932,094	8,758,000
Recov Debt Svc-Swr Fund	15,894,950	14,410,329	12,178,000
Other Sundry Realization	8,130	0	0
Sundry Refunds-Prior Exp	(15,580)	6,000	0
Sundry Refunds-Curr Exp	1,652	0	0
Sundry Refund-PCard Rebate	230,274	0	0
Vacation Accum Deposits	25,721	1,750	0
Misc Rev/Cash Over/Short	(10)	65	0
Sale-Other Mtls & Suppl	2,357	0	0
Total — Miscellaneous Revenues	\$ 83,035,917	\$ 44,786,519	\$ 55,635,800

Non-Revenue Receipts			
Recov Swr Fd(WWM Radio)	\$ 35,000	\$ 35,000	\$ 35,000
Recov-Debt Svc Golf Fd	7,505,000	6,925,000	6,552,000
Recov D/S-Spec Events Fd	6,406,000	6,144,000	6,220,000
Recov D/S-Hanauma Bay Fd	1,557,000	1,480,000	1,414,000
Recov Debt Svc-Hwy Fund	46,692,584	57,002,066	63,572,000
Recov Case-Spec Events Fd	1,090,600	1,056,200	998,600
Recov Case-Hanauma Bay Fd	282,000	290,200	282,200
Recov Case - Hwy Beaut Fd	167,900	221,500	212,600
Recov Case - Sw Sp Fd	10,916,400	9,598,900	9,627,000
Recov Case-Golf Fund	1,019,200	894,000	900,700
Recov Case-Hwy Fund	9,410,000	9,170,900	10,863,300
Recov Case-Sewer Fund	8,871,700	8,977,900	9,044,200
Recov Case-Liquor Comm Fd	233,200	259,600	234,900
Recov Case - Bikeway Fd	24,000	40,400	54,700
Recovery Case-BWS	2,500,000	3,000,000	3,000,000
Recov Case-Rental Asst Fd	11,700	11,700	11,700
Transfer Fr General Fd	301,531,498	290,900,781	278,522,739
Bus Subsidy-General Fund	85,406,738	96,322,962	71,493,595
Bus Subsidy-Highway Fund	41,872,595	28,008,129	64,255,540
Trfr-Capital Projects Fd	412,935	0	0
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Id B&I Rdmpn Fund	42,323	0	0
Trf-Liq Comm Fund	100,000	0	0
Trf-Sewer Fund For Rent	472,500	472,500	472,500
Trf - Com Dev to Rehab Loan	0	0	1,500,000
Trf - HCD Rehab to Com Dev	1,000,000	3,000,000	0
Trf - General Trust Fund	0	800,000	0
Trf - OPEB from General Fund	39,597,000	0	0
Trf - OPEB from Highway Fund	3,761,000	0	0
Trf - OPEB from Hwy Beaut Fund	95,000	0	0
Trf - OPEB from Sewer Fund	3,552,000	0	0

Departmental Revenue Summary

Department of Budget & Fiscal Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Non-Revenue Receipts			
Trf - OPEB from Liquor Com Fund	143,000	0	0
Trf - OPEB from Hanauma Bay Fund	162,000	0	0
Trf - OPEB from Solid Waste-Refuse	3,086,000	0	0
Trf - OPEB from Solid Waste-Hpower	33,000	0	0
Trf - OPEB from Solid Waste-Recycle	45,000	0	0
Trf - OPEB from Transit Fund	185,000	0	0
Trf - OPEB from Golf Fund	569,000	0	0
Trf - OPEB from Special Events Fund	658,000	0	0
General Obligation Bonds-Taxable	33,884,946	0	0
General Obligation Bonds	150,107,728	1,307,596,500	1,444,559,215
Sale Of Sewer Rev Bonds	0	156,508,000	328,973,000
Proceeds from TECP	75,000,000	0	0
State Grants	0	2,350,000	3,850,000
Total — Non-Revenue Receipts	\$ 838,703,047	\$1,991,329,738	\$2,306,912,989
Total — Department of Budget & Fiscal Services	\$2,083,027,967	\$3,272,719,805	\$3,734,431,731

Departmental Revenue Summary

Department of Community Services

Community Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Section 8 Main Stream Voucher	\$ 1,494,833	\$ 1,600,000	\$ 1,600,000
Section 8 Mod Rehab (001)	92,920	170,000	170,000
EDA-Economic Adj Project	4,446	0	0
HOME Grant	995,354	0	0
HUD-Youthbuild Program	539,954	458,374	1,257,450
CDBG, PL-93-383	3,828,023	0	0
Workforce Investment Act	5,976,650	6,040,855	5,503,954
Section 8 Existing Housing Voucher Program	42,023,136	45,300,000	46,416,413
CDBG-Program Income	683,905	0	0
Youth Offender Demo Pgm	426,168	429,204	0
Voc Rehab Svs for Blind	62,504	0	0
Demo-Maint Indep & Employ	65,011	0	0
Food Stamp Employment Training	38,987	0	0
First to Work Program	1,406,360	3,471,109	3,035,309
Case Management Services	258,384	0	0
Program On Aging	3,212,270	3,757,939	3,616,447
Supportive Housing Program	4,554	318,754	318,754
Shelter Plus Care Program	481,709	0	4,362,016
EPA Grant Projects	6,005	0	0
HOME Grant-Program Income	169,137	0	0
Rural Oahu Development Program	69,697	0	0
Juvenile Accountability	124,256	367,344	366,796
Homeland Security Grants	25,312	0	0
Oahu Metropolitan Planning Organization	41,399	0	0
HUD-Special Project Grant	413,718	0	0
Voc Rehab Svcs for Blind	16,917	21,804	23,022
Hawaiian Home Rehab-Principal	50,000	107,672	95,420
Program On Aging-State Share	3,369,547	3,700,578	3,662,334
Hawaii Public Housing Authority	250,000	0	0
Certified Nurse Aides	84,254	0	0
Total — Intergovernmental Revenue	\$ 66,215,410	\$ 65,743,633	\$ 70,427,915
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Adm Fee-Multi-Family Housing Program	385,070	0	0
Chinatown Gateway-Parking	11,070	0	0
Total — Charges for Services	\$ 396,165	\$ 0	\$ 0

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investments	\$ 234,036	\$ 200,000	\$ 500,000
Other Sources-Interest Earnings	30,590	0	5,000
Rental Units (City Prop)	136,680	132,480	132,480
Rental Units (HCD Prop)	236,019	215,953	215,953
Rental For Use Of Land	166,200	0	0
Chinatown Comm Svc Ctr	8,693	0	0
Parking Stalls	137,901	168,000	252,000
Other City Facilities	11,536	0	0
Other - Escheats	21,316	0	0
Contributions to the City	888,098	0	0
Recov-Embezzlement Loss	2,560	0	0
Sundry Refunds-Prior Exp	856,211	0	0
Hsg Buyback-Shared Equity	398,293	0	0
Foreclose Excess Proceeds	49,335	0	0
Total — Miscellaneous Revenues	\$ 3,177,468	\$ 716,433	\$ 1,105,433
Revolving Fund Revenues			
Principal	\$ 4,146,499	\$ 3,000,000	\$ 3,200,000
Interest	71,560	120,000	115,000
Late Charge	2,682	1,400	1,300
Repay Dchd Loans-Others	1,100	0	0
Total — Revolving Fund Revenues	\$ 4,221,841	\$ 3,121,400	\$ 3,316,300
Total — Department of Community Services	\$ 74,010,884	\$ 69,581,466	\$ 74,849,648

Departmental Revenue Summary

Corporation Counsel

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Legal Services (BWS)	\$ 30,000	\$ 30,000	\$ 30,000
Witness Fees	26	0	0
Duplicate Copy-Any Record	785	300	300
Total — Charges for Services	\$ 30,811	\$ 30,300	\$ 30,300
Miscellaneous Revenues			
Land	\$ 70,250	\$ 0	\$ 0
Recov-Overhead Charges	50	0	0
Recov-Court Ordered Restitution	14,202	0	0
Misc Recov,Collect,Etc	9,747	0	0
Sundry Refunds-Prior Exp	195	0	0
Vacation Accum Deposits	55,524	0	0
Total — Miscellaneous Revenues	\$ 149,968	\$ 0	\$ 0
Total — Corporation Counsel	\$ 180,779	\$ 30,300	\$ 30,300

Corporation Counsel

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 5,016	\$ 4,800	\$ 4,800
Firearms	296	290	290
Second-Hand & Junk Dealer	12,574	11,700	11,700
Used Motor Vehicle Parts Dealer	973	830	830
Wreck Salvage Rebuild Motor Vehicle	763	610	610
Peddler/Itinerant Vendor	2,742	2,060	2,060
Tear Gas/Other Noxious Substances	125	50	50
Scrap Dealers	4,316	4,000	4,000
Pedicab License Fees	28	30	30
Refuse Collector-License	10,083	8,500	8,500
Glass Recycler	300	300	300
Motor Vehicle Weight Tax	70,594,753	82,677,920	105,838,610
Motor Vehicle Plate Fees	477,526	467,970	467,970
Motor Vehicle Special Number Plate Fee	812,275	818,300	818,300
Motor Vehicle Tag Fees	356,964	368,200	368,200
Motor Vehicle Transfer Fee & Penalty	2,478,715	2,478,800	2,478,800
Duplicate Register/Ownership Certificate	208,860	209,600	209,600
Delinquent Motor Vehicle Weight Tax Penalty	880,870	880,820	880,820
Tax Liens	155	150	150
Correction Fees	5,820	5,900	5,900
Motor Vehicle Registration - Annual Fee	13,666,390	13,762,800	13,762,800
Reconstruction Inspection Fees	20,625	20,640	20,640
Other Vehicle Weight Tax	2,799,250	3,218,590	4,023,240
Delinquent Other Vehicle Weight Tax Penalty	28,360	28,400	28,400
Bicycle Licenses	420,029	458,550	458,550
Passenger & Freight Vehicle License	86,162	103,650	103,650
Nonresident Vehicle Permit	20,855	20,950	20,950
Motor Vehicle Drivers License	2,262,454	4,069,620	4,575,430
Dog Licenses	231,489	240,720	240,720
Dog Tag Fees	8,673	8,680	8,680
Newsstands	37,135	36,480	36,480
Taxi Stand Permit Fee	9,720	8,390	8,390
Taxi Stand Decals	94	90	90
Dispensing Rack	41,452	4,760	4,760
Freight Curb Load Zone-Permit	226,586	241,060	241,060
Freight Curb Load Zone-Decals	10,047	10,040	10,040
Pass Loading Zone-Permit	11,980	12,190	12,190
Pass Loading Zone-Decals	514	510	510
Total — Licenses and Permits	\$ 95,734,969	\$ 110,186,950	\$ 134,658,100

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 17,905	\$ 26,400	\$ 26,400
Duplicate Copy-Any Record	445	480	480
Spay-Neuter Service	244,985	261,600	261,600
Taxi/Pedicab Drivers Cert	10,970	11,530	11,530
Hwy Beautification Fees	3,131,511	3,618,760	4,342,510
Total — Charges for Services	\$ 3,405,816	\$ 3,918,770	\$ 4,642,520
Fines and Forfeits			
Fines-Overdue Books	\$ 113	\$ 250	\$ 250
Total — Fines and Forfeits	\$ 113	\$ 250	\$ 250
Miscellaneous Revenues			
Rental For Use Of Land	\$ 200	\$ 0	\$ 0
For Community Programming	40,881	48,375	42,315
Recov Of Utility Charges	6,706	7,240	7,240
Recov State-Motor Vehicle	804,845	872,280	872,280
Recov-State-Comm1 Drv Lic	530,506	536,710	536,710
Reimb State-Mv Insp Prgm	659,700	646,470	646,470
Reimb State-DPP Placard	272,486	272,220	272,220
Reimb From Org. Plates	17,955	14,150	14,150
Sundry Refunds-Prior Exp	1,225	0	0
Vacation Accum Deposits	18,576	0	0
Misc Rev/Cash Over/Short	(2,590)	0	0
Auction Sale-Impound Veh	115,700	123,100	123,100
Sale-Other Mtls & Suppl	355	360	360
Total — Miscellaneous Revenues	\$ 2,466,545	\$ 2,520,905	\$ 2,514,845
Revolving Fund Revenues			
Munic Stores Recoveries	\$ 838	\$ 0	\$ 0
Publications	22,150	0	0
Total — Revolving Fund Revenues	\$ 22,988	\$ 0	\$ 0
Total — Department of Customer Services	\$ 101,630,431	\$ 116,626,875	\$ 141,815,715

Departmental Revenue Summary

Department of Design and Construction

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
CDBG, PL-93-383	\$ 35,798	\$ 0	\$ 0
CDBG-Program Income	6,257	0	0
Federal Highway Admin Bridge Replacement	0	0	720,000
USDOT-FHWA	216,120	0	0
Federal Highway Admin	0	640,000	0
DBEDT Grant	14,500	0	0
Total — Intergovernmental Revenue	\$ 272,675	\$ 640,000	\$ 720,000
Charges for Services			
Duplicate Copy-Any Record	\$ 117	\$ 0	\$ 0
Total — Charges for Services	\$ 117	\$ 0	\$ 0
Fines and Forfeits			
Liquidated Contr Damages	\$ 62,450	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 62,450	\$ 0	\$ 0
Miscellaneous Revenues			
Other - Comp-Loss of Fixed Asset	175,000	0	0
Recov-Overtime Inspection	124,643	0	0
Sundry Refunds-Prior Exp	156,715	0	0
Sundry Refunds-Curr Exp	5,288	0	0
Vacation Accum Deposits	30,440	0	0
Total — Miscellaneous Revenues	\$ 492,086	\$ 0	\$ 0
Total — Department of Design and Construction	\$ 827,328	\$ 640,000	\$ 720,000

Departmental Revenue Summary

Department of Emergency Management

Emergency Management

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Civil Defense PI-85-606	\$ 112,262	\$ 0	\$ 0
Homeland Security Grants	7,118,871	248,712	192,778
LEPC Emergency Planning	30,939	28,120	28,120
Total — Intergovernmental Revenue	\$ 7,262,072	\$ 276,832	\$ 220,898
Miscellaneous Revenues			
Contributions to the City	\$ 8,000	\$ 0	\$ 0
Reimb State-HPD Civil Def	51,100	29,000	29,000
Sundry Refunds-Prior Exp	12,768	0	0
Total — Miscellaneous Revenues	\$ 71,868	\$ 29,000	\$ 29,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 0	\$ 200,000	\$ 0
Total — Non-Revenue Receipts	\$ 0	\$ 200,000	\$ 0
Total — Department of Emergency Management	\$ 7,333,940	\$ 505,832	\$ 249,898

Departmental Revenue Summary

Department of Emergency Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Lifeguard Services At State Parks	\$ 584,216	\$ 584,216	\$ 645,356
Total — Intergovernmental Revenue	\$ 584,216	\$ 584,216	\$ 645,356
Charges for Services			
Abstract Of Information	\$ 1,720	\$ 1,550	\$ 1,550
Total — Charges for Services	\$ 1,720	\$ 1,550	\$ 1,550
Miscellaneous Revenues			
Equipment	3,938	0	0
Recovery Of Traffic Signs	500	0	0
Contributions to the City	2,323	0	0
Recov State-Emerg Amb Svc	29,651,655	32,273,155	33,785,408
Sundry Refunds-Prior Exp	24,894	0	0
Sundry Refunds-Curr Exp	34,514	0	0
Total — Miscellaneous Revenues	\$ 29,717,824	\$ 32,273,155	\$ 33,785,408
Total — Department of Emergency Services	\$ 30,303,760	\$ 32,858,921	\$ 34,432,314

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 100	\$ 0	\$ 0
Surcharge On Tickets	90,445	97,000	97,000
Zoo Parking Lot	0	0	844,500
Golf Course Fees	4,625,617	5,970,469	6,608,000
Honolulu Zoo	1,931,954	2,948,330	2,853,253
Total — Charges for Services	\$ 6,648,116	\$ 9,015,799	\$ 10,402,753

Miscellaneous Revenues			
Investments	\$ 0	\$ 95,000	\$ 95,000
Investment-Pool	95,284	0	0
Golf Course Cart Rentals	2,341,067	2,811,584	3,119,972
Rental For Use Of Land	19,200	21,000	21,000
Arena	717,604	560,000	565,000
Pikake Room (Assembly Hall)	83,162	47,000	47,500
Meeting Rooms	186,773	175,000	175,500
Exhibition Hall (Pavilion)	556,307	400,000	410,000
Concert Hall (Theater)	394,683	335,000	345,000
Waikiki Shell	180,498	245,000	255,000
Galleria (Other Area)	17,068	16,000	16,000
Riser And Chair Setup	24,900	25,000	25,000
Chair And Table Setup	145,912	120,000	120,000
Stage Setup	72,209	60,000	65,000
Moving Equipment	1,250	1,000	1,000
Ushering Service	287,149	235,000	240,000
Spotlight And Sound Setup	133,700	78,000	85,000
Excessive Cleanup	6,448	3,200	3,300
Piano	5,992	5,300	5,400
Box Office Service	148,376	210,000	220,000
Other Personal Services	136,357	120,000	125,000
Food Conces-Auditoriums	671,115	760,000	870,000
Golf Course-Pro Shops	12,510	4,410	5,940
Parking-Auditoriums	1,909,320	1,695,000	1,700,000
Other-Auditoriums	10,535	5,000	6,000
Novelty Sales Concess-Aud	81,908	80,000	80,000
Ala Moana Conces-Waikiki	30,000	30,000	30,000
Hanauma Beach Park Conces	261,000	261,000	180,000
Honolulu Zoo Food Conces	153,015	155,000	155,000
Kailua Park Food Conces	2,400	2,400	4,800
Kapiolani Beach Conces	9,799	10,800	11,100
Waikiki Beach Food Conces	213,288	200,000	200,000
Sandy Beach Mob Fd Conces	8,740	7,200	7,200
Waikiki Surfbd Lockr Conc	192,283	194,750	209,500
Pouring Rts-Vending Mach	106,035	80,000	80,000

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Hanauma Shuttle Bus Svc	38,412	38,412	38,412
Koko Head Stables Conces	24,396	24,396	24,396
Hanauma Snorkling Rental	1,057,000	1,236,000	1,236,000
Waikiki Beach Conces-Othr	822,218	784,236	755,000
Hanauma Gift Shop Concessiom	67,130	69,000	69,000
Tennis Court Concession	0	6,000	6,000
Golf Course Food Concession	100,214	106,080	76,980
Golf Course Driving Range	524,801	631,680	681,680
Aquatics Ctr Food Concession	10,000	6,000	12,000
Veh-Mounted Food Conces	9,300	9,300	9,300
Automatic Teller Machines	12,000	12,000	36,000
Advertising in Parking Garages	4,356	5,000	5,000
Developers' Premium - Royal Kunia Golf	47,974	35,000	40,000
Recov Of Utility Charges	7,200	9,600	9,600
Sundry Refunds-Prior Exp	358	0	0
Sundry Refunds-Curr Exp	256	0	0
Vacation Accum Deposits	37,464	0	0
Misc Rev/Cash Over/Short	(153)	0	0
Sale Of Animals	1,265	0	0
Sale Of Scrap Materials	1,015	0	0
Total — Miscellaneous Revenues	\$ 11,981,093	\$ 12,021,348	\$ 12,478,580
Total — Department of Enterprise Services	\$ 18,629,209	\$ 21,037,147	\$ 22,881,333

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Refuse Collector-Decal	\$ 984	\$ 925	\$ 925
Non-Storm Water Discharge Permit	600	0	0
Total — Licenses and Permits	\$ 1,584	\$ 925	\$ 925
Intergovernmental Revenue			
EPA Grant Projects	\$ 0	\$ 0	\$ 100,000
Drug Recognition Expert	30,461	0	0
Pynt Fr St-Glass Disp Fee	380,641	0	0
Total — Intergovernmental Revenue	\$ 411,102	\$ 0	\$ 100,000
Charges for Services			
Svc Fee-Dishonored Checks	\$ 20	\$ 0	\$ 0
Duplicate Copy-Any Record	30	50	50
Bus. Automated Refuse Pu	480	0	0
Sewer Service Charges	247,568,907	276,210,000	318,510,000
Other - Sewer Charges	1,950	136,000	136,000
Wstwtr Sys Facil Chgs	1,555,359	8,610,000	8,870,000
Business Premises	468,342	465,000	465,000
Residential 2nd Day Refuse Collection Fee	5,580	0	0
Disposal Charges	9,107,163	8,500,000	8,500,000
Disp Chgs Surcharge-Other	4,075,231	3,750,000	3,750,000
Disp Chgs Surcharge - C&C	1,574,047	1,700,000	1,768,000
Total — Charges for Services	\$ 264,357,109	\$ 299,371,050	\$ 341,999,050
Fines and Forfeits			
Fines-Indust WW Discharge	\$ 5,000	\$ 5,000	\$ 50,000
Fines-Storm Water	39,800	0	0
Total — Fines and Forfeits	\$ 44,800	\$ 5,000	\$ 50,000
Miscellaneous Revenues			
Vending Machines	871	0	0
Equipment	41,051	0	0
Recov-NPDES Permit	0	0	95,000
Recovery-Recycled Materials	0	0	1,750,000
Recovery-Damaged Refuse Carts	1,425	0	0
Sundry Refunds-Prior Exp	27,482	0	0
Vacation Accum Deposits	53,875	0	0
Sale-Other Mtls & Suppl	116,227	100,000	100,000
Sale Of Scrap Materials	5,922	0	0
Total — Miscellaneous Revenues	\$ 246,853	\$ 100,000	\$ 1,945,000

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 26,110,335	\$ 23,100,000	\$ 23,500,000
Electrical Energy Revenue	52,879,027	40,000,000	40,000,000
Tip Fees-Other	14,096,352	14,000,000	14,739,000
S/H Disposal Chrg H-Power	9,639	0	0
Easement-AES Barbers Pt	33,092	30,000	30,000
Total — Utilities or Other Enterprises	\$ 93,128,445	\$ 77,130,000	\$ 78,269,000
Non-Revenue Receipts			
State Revolving Fund	\$ 53,528,624	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 53,528,624	\$ 0	\$ 0
Total — Department of Environmental Services	\$ 411,718,517	\$ 376,606,975	\$ 422,363,975

Departmental Revenue Summary

Department of Facility Maintenance

Facility Maintenance

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Sale Of Gasoline And Oil	\$ 232,195	\$ 250,000	\$ 250,000
Sidewalk Area Cleaning	0	500	500
Sidewalk Repair	120,593	68,300	71,700
Other - Street & Sidewalk Charges	0	500	500
City Employees Parking	458,331	450,000	450,000
Chinatown Gateway-Parking	241,607	200,000	200,000
Lamppost Banner Display	37,415	39,000	39,000
Total — Charges for Services	\$ 1,090,141	\$ 1,008,300	\$ 1,011,700
Miscellaneous Revenues			
Kekaulike Dia Hd Blk Pkg	\$ 18,061	\$ 8,800	\$ 8,800
Marin Tower Pkg Garage	435,739	400,000	400,000
Harbor Court Garage	371,717	335,000	335,000
Rental-Sec 8 Hsg Assist	0	132,000	132,000
Manoa Elderly-Res	171,832	160,000	149,000
Perquisite Housing	18,484	16,600	16,600
Chinatown Gateway-Resid	642,950	723,076	723,076
Chinatown Gateway-Comml	100,592	180,769	180,769
Harbor Village - Residential	19,958	154,799	154,799
Harbor Village - Commercial	21,227	69,613	69,613
Marin Tower-Commercial	0	253,584	253,584
Marin Tower-Residential	706,039	1,331,319	1,331,319
Kukui Plaza Garage	818,146	824,400	824,400
Smith-Beretania Parking	96,394	80,000	80,000
Recov-Damaged St Lights	238,067	240,000	250,000
Recovery Of Traffic Signs	46	500	500
Other - Comp-Loss of Fixed Asset	971	1,000	1,000
Recov For Graffiti Loss	400	600	600
Recov-Overhead Charges	6,605	10,400	10,900
Recov-Off Hwy Veh Fuel Tx	15,773	0	0
Sundry Refunds-Prior Exp	354,262	0	0
Sundry Refunds-Curr Exp	0	500	500
Vacation Accum Deposits	0	10,400	10,900
Sale-Other Mtls & Suppl	8,480	1,000	1,000
Sale Of Scrap Materials	0	3,500	2,000
Total — Miscellaneous Revenues	\$ 4,045,743	\$ 4,937,860	\$ 4,936,360
Total — Department of Facility Maintenance	\$ 5,135,884	\$ 5,946,160	\$ 5,948,060

Departmental Revenue Summary

Honolulu Fire Department

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Fire Code Permit & License	\$ 214,650	\$ 400,000	\$ 400,000
Fireworks License Fees	154,600	135,000	135,000
Total — Licenses and Permits	\$ 369,250	\$ 535,000	\$ 535,000
Intergovernmental Revenue			
Volunteer Fire Assistance	\$ 95,878	\$ 0	\$ 0
AFC Admin Assist's Pay	0	35,000	35,000
Total — Intergovernmental Revenue	\$ 95,878	\$ 35,000	\$ 35,000
Charges for Services			
Duplicate Copy-Any Record	643	500	500
Total — Charges for Services	\$ 643	\$ 500	\$ 500
Miscellaneous Revenues			
Rental-Amb Facil-Fire Stn	\$ 69,225	\$ 63,900	\$ 63,900
Other - Comp-Loss of Fixed Asset	179,596	0	0
Contributions to the City	165,840	0	0
Misc Recov,Collect,Etc	12	0	0
Reimb State-Fireboat Oper	2,115,738	3,216,515	2,051,000
Sundry Refunds-Prior Exp	331,323	0	0
Vacation Accum Deposits	6,682	0	0
Sale Of Scrap Materials	296	0	0
Total — Miscellaneous Revenues	\$ 2,868,712	\$ 3,280,415	\$ 2,114,900
Total — Honolulu Fire Department	\$ 3,334,483	\$ 3,850,915	\$ 2,685,400

Fire

Departmental Revenue Summary

Department of Human Resources

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Duplicate Copy-Any Record	48	100	100
Other - Misc Services	275	200	200
Total — Charges for Services	\$ 323	\$ 300	\$ 300
Miscellaneous Revenues			
Recov-Workers' Comp Paymt	\$ 127	\$ 400,000	\$ 400,000
Recov-Court Ordered Restitution	1,200	1,200	1,200
Recov Work Comp-3rd Party	219,893	100,000	100,000
Sundry Refunds-Prior Exp	103,241	107,000	107,000
Vacation Accum Deposits	12,538	0	0
Total — Miscellaneous Revenues	\$ 336,999	\$ 608,200	\$ 608,200
Total — Department of Human Resources	\$ 337,322	\$ 608,500	\$ 608,500

Departmental Revenue Summary

Department of Information Technology

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Easement Grants	\$ 143,356	\$ 140,000	\$ 140,000
Total — Licenses and Permits	\$ 143,356	\$ 140,000	\$ 140,000
Intergovernmental Revenue			
Wireless Enhanced 911	1,771,957	0	0
Total — Intergovernmental Revenue	\$ 1,771,957	\$ 0	\$ 0
Charges for Services			
Duplication-Master Tapes	\$ 12,999	\$ 13,000	\$ 13,000
Data Proc Svc-State	835,583	650,000	650,000
Data Proc Svc-US Govt	3,702	2,000	2,000
Data Proc Svc-Othr County	468,903	300,000	300,000
Total — Charges for Services	\$ 1,321,187	\$ 965,000	\$ 965,000
Miscellaneous Revenues			
Rental For Use Of Land	\$ 7,767	\$ 0	\$ 0
S/N 800 MHz Rebanding	484,480	0	0
Sundry Refunds-Prior Exp	20,030	0	0
Sundry Refunds-Curr Exp	58	0	0
Total — Miscellaneous Revenues	\$ 512,335	\$ 0	\$ 0
Total — Department of Information Technology	\$ 3,748,835	\$ 1,105,000	\$ 1,105,000

Departmental Revenue Summary

Office of the Mayor

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Act 40 (SLH 2004)	\$ (1,518)	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ (1,518)	\$ 0	\$ 0
Charges for Services			
Duplicate Copy-Any Record	22	0	0
Total — Charges for Services	\$ 22	\$ 0	\$ 0
Miscellaneous Revenues			
Sundry Refunds-Prior Exp	\$ 3,274	\$ 0	\$ 0
Vacation Accum Deposits	415	0	0
Total — Miscellaneous Revenues	\$ 3,689	\$ 0	\$ 0
Total — Office of the Mayor	\$ 2,193	\$ 0	\$ 0

Mayor

Departmental Revenue Summary

Office of the Managing Director

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
HTA-County Product Enrichment	\$ 474,000	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 474,000	\$ 0	\$ 0
Miscellaneous Revenues			
Contributions to the City	\$ 2,400	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 2,400	\$ 0	\$ 0
Total — Office of the Managing Director	\$ 476,400	\$ 0	\$ 0

Departmental Revenue Summary

Royal Hawaiian Band

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Charges for Services			
Band Collection	\$ 4,200	\$ 3,600	\$ 3,600
Total — Charges for Services	\$ 4,200	\$ 3,600	\$ 3,600
Total — Royal Hawaiian Band	\$ 4,200	\$ 3,600	\$ 3,600

Royal Hawaiian Band

Departmental Revenue Summary

Department of the Medical Examiner

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Homeland Security Grants	\$ 19,123	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 19,123	\$ 0	\$ 0
Charges for Services			
Medical Examiner's Report	\$ 3,093	\$ 3,000	\$ 3,000
Total — Charges for Services	\$ 3,093	\$ 3,000	\$ 3,000
Miscellaneous Revenues			
Sundry Refunds-Prior Exp	\$ 1,492	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 1,492	\$ 0	\$ 0
Total — Department of the Medical Examiner	\$ 23,708	\$ 3,000	\$ 3,000

Departmental Revenue Summary

Department of Parks and Recreation

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Office Of Youth Services	\$ 0	\$ 67,600	\$ 67,600
Summer Food Service Program	223,172	300,000	300,000
21st Century Learning Center	12,500	12,000	0
Mayor's Lei Day	29,118	0	0
State Department of Education	49,200	0	0
DOHS Office of Youth Svcs	15,098	0	0
Total — Intergovernmental Revenue	\$ 329,088	\$ 379,600	\$ 367,600
Charges for Services			
Svc Fee-Dishonored Checks	\$ 690	\$ 0	\$ 0
Duplicate Copy-Any Record	8	0	0
Custodial Services	5,745	0	0
Attendant Services	282,520	265,000	400,000
Kitchen & Facility Usage	10,355	0	0
Other - Misc Services	140	0	0
Hanauma Bay Parking	192,494	160,000	160,000
Scuba And Snorkeling	20,385	30,000	30,000
Windsurfing	1,950	2,000	2,000
Commercial Filming	34,160	22,000	22,000
Summer Fun Program	146,595	205,000	205,000
Fall And Spring Programs	91,278	58,000	58,000
Pro Fee Hans L'Orange	5,100	0	0
Fees For Use of Parks	0	0	750,000
Foster Botanic Garden	121,442	124,000	127,000
Hanauma Bay-Admission	2,780,972	3,450,000	3,450,000
Fees For Community Garden	41,739	47,900	48,100
Total — Charges for Services	\$ 3,735,573	\$ 4,363,900	\$ 5,252,100
Fines and Forfeits			
Liquidated Contr Damages	\$ 2,100	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 2,100	\$ 0	\$ 0
Miscellaneous Revenues			
Other - Rental-Park/Recrtn Facility	\$ 1,725	\$ 0	\$ 0
Contributions to the City	342,855	0	0
Sundry Refunds-Prior Exp	13,443	0	0
Sundry Refunds-Curr Exp	4	0	0
Vacation Accum Deposits	1,795	0	0
Misc Rev/Cash Over/Short	(50)	0	0
Total — Miscellaneous Revenues	\$ 359,772	\$ 0	\$ 0
Total — Department of Parks and Recreation	\$ 4,426,533	\$ 4,743,500	\$ 5,619,700

Departmental Revenue Summary

Department of Planning and Permitting

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Regis-Third Party Reviewer	\$ 600	\$ 600	\$ 600
Building Permits	11,906,414	12,500,000	12,500,000
Storm Drain Connection Fee	6,500	6,000	6,000
Signs	36,744	35,000	35,000
Grading Excavation & Fill	228,262	250,000	250,000
Excavation/Repair-Street & Sidewalk	73,093	80,000	80,000
Total — Licenses and Permits	\$ 12,251,613	\$ 12,871,600	\$ 12,871,600
Charges for Services			
Svc Fee-Dishonored Checks	\$ 80	\$ 100	\$ 100
Subdivision Fees	70,096	100,000	100,000
Zoning Reg Applcn Fees	107,475	180,000	180,000
Nonconformance Certificate Renewal	290,400	0	250,000
Plan Review Fee	784,900	800,000	800,000
Exam Fees-Spec Inspectors	1,122	500	500
Reg Fees-Spec Inspectors	640	500	500
Zoning/Flood Clearance Fee	26,014	30,000	30,000
Sidewalk Specs File Fee	11,000	12,000	12,000
Driveway Specs File Fee	2,700	2,000	2,000
Charges For Publications	56	100	100
Duplicate Copy-Any Record	19,828	30,000	30,000
Copy-Map, Plan, Diagram	16,009	5,000	5,000
Electrical Inspection	459	500	500
Bldg Code Variance/Appeal	400	500	500
Total — Charges for Services	\$ 1,331,179	\$ 1,161,200	\$ 1,411,200
Fines and Forfeits			
Fines-Viol Bldg Elec Etc	\$ 336,219	\$ 350,000	\$ 350,000
Total — Fines and Forfeits	\$ 336,219	\$ 350,000	\$ 350,000
Miscellaneous Revenues			
Reimb Of Admin Cost-Ewa	58,348	30,000	30,000
Sundry Refunds-Prior Exp	0	1,300	0
Vacation Accum Deposits	8,739	0	0
Total — Miscellaneous Revenues	\$ 67,087	\$ 31,300	\$ 30,000
Total — Department of Planning and Permitting	\$ 13,986,098	\$ 14,414,100	\$ 14,662,800

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Licenses and Permits			
Firearms	\$ 1,220	\$ 1,620	\$ 1,220
HPD Alarm Permits	186,175	198,800	191,000
Total — Licenses and Permits	\$ 187,395	\$ 200,420	\$ 192,220
Intergovernmental Revenue			
Federal DOT MVSO Grants	\$ 671,166	\$ 0	\$ 0
Justice Assist. Grant	189,918	0	0
Byrne Formula Grant	116,162	0	0
US Department Of Justice Crime	36,588	0	0
DEA Marijuana Grant	160,000	0	0
Great Program	66,736	0	0
Forensic DNA Test Program	219,032	0	0
Cops Grant	126,594	0	0
HIDTA Program	1,877,409	0	0
Total — Intergovernmental Revenue	\$ 3,463,605	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ 0	\$ 220	\$ 220
Witness Fees	4	0	0
Duplicate Copy-Any Record	56,232	61,347	56,232
HPD Alarm Service Charges	113,000	131,286	116,000
HPD Special Duty Fees	217,634	349,700	450,000
Street Parking Meter	3,186,340	3,399,000	3,399,000
Frm Damaged Parking Meter	2,951	2,000	2,000
Kuhio-Kaiolu Parking Lot	10,188	45,000	45,000
Kaimuki Parking Lot #2	268,631	346,496	346,496
Kailua Parking Lot	204,070	223,390	223,390
Kalakaua Parking Lot	155,211	287,000	287,000
Zoo Parking Lot	265,582	844,500	0
Civic Center Parking Lot	115,196	128,227	128,227
River-Nimitz-Parking	119,562	128,500	128,500
Parking Chgs - Salt Lake-	43,287	47,548	47,548
Parking Charges-Palace Sq	90,824	95,985	95,985
HPD Parking Lot	150,119	118,000	118,000
Kailua Elderly Hsg P/Lot	98,507	115,988	115,988
Total — Charges for Services	\$ 5,097,338	\$ 6,324,187	\$ 5,559,586
Fines and Forfeits			
HPD Alarm Fines	\$ 109,060	\$ 97,862	\$ 109,060
Forfeiture Of Seized Prop	94,677	178,110	94,677
Total — Fines and Forfeits	\$ 203,737	\$ 275,972	\$ 203,737

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Miscellaneous Revenues			
Investments	\$ 7,183	\$ 0	\$ 0
Other Sources-Interest Earnings	66	0	0
Rental Of Equipment	7,294	2,180	2,180
S/N 800 MHz Rebanding	15,609	0	0
Contributions to the City	75,000	0	0
Misc Recov,Collect,Etc	0	25	25
Towing Service Premiums	427,308	525,000	427,308
Sundry Refunds-Prior Exp	890,325	650,000	650,000
Sundry Refunds-Curr Exp	147,517	60,000	25,000
Vacation Accum Deposits	1,340	30,000	1,500
Auction Sale-Unclaim Prop	29,944	56,400	29,944
Sale-Other Mtls & Suppl	10,555	0	1,000
Sale Of Scrap Materials	0	500	350
Total — Miscellaneous Revenues	\$ 1,612,141	\$ 1,324,105	\$ 1,137,307
Total — Honolulu Police Department	\$ 10,564,216	\$ 8,124,684	\$ 7,092,850

Police

Departmental Revenue Summary

Prosecuting Attorney

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Crime Victim Assist Grant	883,597	359,460	290,292
Justice Assist. Grant	80,190	125,000	247,933
Byrne Formula Grant	9,526	0	0
US Department Of Justice Crime	3,252	0	0
Domestic Violence/VAWA 99	104,359	155,436	115,200
HIDTA Program	57,147	0	0
HI Career Crim Prosecutn	518,385	441,981	576,032
Victim/Witness Kokua Prgm	313,599	528,260	424,992
Total — Intergovernmental Revenue	\$ 1,970,055	\$ 1,610,137	\$ 1,654,449
Charges for Services			
Witness Fees	4	0	0
Duplicate Copy-Any Record	10,746	5,000	5,000
Total — Charges for Services	\$ 10,750	\$ 5,000	\$ 5,000
Miscellaneous Revenues			
Investments	\$ 4,077	\$ 0	\$ 0
Recov-Court Ordered Restitution	3,586	0	0
Sundry Refunds-Prior Exp	43,437	0	0
Vacation Accum Deposits	10,110	0	0
Total — Miscellaneous Revenues	\$ 61,210	\$ 0	\$ 0
Non-Revenue Receipts			
General Trust Receipts	\$ 124,088	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 124,088	\$ 0	\$ 0
Total — Prosecuting Attorney	\$ 2,166,103	\$ 1,615,137	\$ 1,659,449

Departmental Revenue Summary

Department of Transportation Services

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Traffic Safety Education Program	\$ 19,224	\$ 48,000	\$ 0
FTA-49 USC Chapter 53	21,000,000	21,612,459	21,622,731
Total — Intergovernmental Revenue	\$ 21,019,224	\$ 21,660,459	\$ 21,622,731
Charges for Services			
Witness Fees	70	0	0
Duplicate Copy-Any Record	1,076	0	0
Parking Placards	4,600	2,500	2,500
Kaimuki Parking Lot Concession	24,005	24,000	24,000
Spc Handicap Transp Fares	1,541,435	1,500,000	1,500,000
Total — Charges for Services	\$ 1,571,186	\$ 1,526,500	\$ 1,526,500
Miscellaneous Revenues			
Other Sources-Interest Earnings	\$ 134,154	\$ 0	\$ 0
Rental Units (City Prop)	62,914	11,700	12,840
City Buses	731	0	0
Other - Sale of Fixed Asset	4,306	0	0
Recov-Damaged Traf Signal	57,721	59,000	60,000
Recov-Overtime Inspection	0	2,500	2,500
Recov-Court Ordered Restitution	60	0	0
Recoveries - Others	832	0	0
Reimb State-Traf Sig Main	726,722	400,000	400,000
Sundry Refunds-Prior Exp	275,460	50,000	100,000
Sundry Refunds-Curr Exp	1,178	0	0
Vacation Accum Deposits	47,243	0	0
Total — Miscellaneous Revenues	\$ 1,311,321	\$ 523,200	\$ 575,340
Utilities or Other Enterprises			
Bus Fare	\$ 43,134,231	\$ 44,800,000	\$ 48,760,000
Recovery Of Damages	135,086	50,000	50,000
Bus Advertising	92,043	200,000	240,000
OTS-Employee Parking Chge	144,763	134,000	140,000
Bus Royalty Income	1,278	2,000	2,000
Other - Bus Transportation	17,478	0	0
Ferry Fares	27,083	0	0
Total — Utilities or Other Enterprises	\$ 43,551,962	\$ 45,186,000	\$ 49,192,000
Total — Department of Transportation Services	\$ 67,453,693	\$ 68,896,159	\$ 72,916,571

Departmental Revenue Summary

Legislative

Source of Receipts	FY 2009 Actual	FY 2010 Estimated	FY 2011 Estimated
Intergovernmental Revenue			
Community Programming	\$ 0	\$ 4,000	\$ 0
Total — Intergovernmental Revenue	\$ 0	\$ 4,000	\$ 0
Charges for Services			
Nomination Fees	\$ 5,175	\$ 1,300	\$ 400
Duplicate Copy-Any Record	477	50	50
Copy-Map, Plan, Diagram	10	0	0
Certificate Voter Registration	470	150	150
Voter Registration Lists	8,252	2,000	1,000
Certificate-Correctness of Information	4	10	10
Total — Charges for Services	\$ 14,388	\$ 3,510	\$ 1,610
Miscellaneous Revenues			
For Community Programming	14,000	0	14,000
Sundry Refunds-Prior Exp	13,905	0	0
Vacation Accum Deposits	9,984	0	0
Total — Miscellaneous Revenues	\$ 37,889	\$ 0	\$ 14,000
Total — Legislative	\$ 52,277	\$ 7,510	\$ 15,610

Legislative

CASH PROJECTIONS FOR TRUST FUNDS DEBT SERVICE FUNDS, AND REVOLVING FUNDS

FUNDS	ACTUAL FY 2009		ESTIMATED FY2010		ESTIMATED FY2011		Estimated Cash Balance 6/30/2011
	Receipts	Disbursements	Receipts	Disbursements	Receipts	Disbursements	
<i>TRUST FUNDS</i>							
General Trust Fund	\$ 43,677,624	\$ 133,236,749	\$ 91,521,458	\$ 93,219,410	\$ 118,784,310	\$ 119,211,972	\$ 42,600,429
Treasury Trust Fund	3,828,579	14,288,384	13,683,062	13,683,062	16,950,179	16,950,179	2,428,172
Real Property Tax Trust Fund	16,270,798	2,647,920	13,794,829	6,632,189	6,312,386	5,733,959	16,381,230
Total	\$ 63,777,001	\$ 150,173,053	\$ 113,844,683	\$ 113,534,661	\$ 142,046,875	\$ 141,896,110	\$ 61,409,831
<i>DEBT SERVICE FUNDS</i>							
General Obligation Bond and Interest Redemption Fund	\$ 272,015	\$ 224,823,154	\$ 226,896,873	\$ 226,896,873	\$ 225,360,415	\$ 225,360,415	\$ 350,615
Improvement District Bond and Interest Redemption Fund	1,003,200	5,745	38,571	42,323	26,801	48,097	983,897
Total	\$ 1,275,215	\$ 224,828,899	\$ 226,935,444	\$ 226,939,196	\$ 225,387,216	\$ 225,408,512	\$ 1,334,512
<i>REVOLVING FUNDS</i>							
Improvement District Revolving Fund	\$ 1,510,179	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,510,179
Housing and Community Development Revolving Fund	165,424	58,765	0	0	0	0	224,189
Municipal Stores Revolving Fund	155,164	22,989	15,665	2,991	29,583	23,180	172,148
Total	\$ 1,830,767	\$ 81,754	\$ 15,665	\$ 2,991	\$ 29,583	\$ 23,180	\$ 1,906,516

Fund Definitions

General Trust Fund — This fund accounts for monies received by the various agencies of the City for specific purposes, as trustee, donee, escrow agent, beneficiary, custodian or security holder, for which no special trust fund exists. This fund is distinguished from the Treasury Trust Fund in that all disbursements are made through claims vouchers.

Treasury Trust Fund — Monies of the same nature as are accounted for in the General Trust Fund but which require expeditious disbursements are deposited in this fund. In contrast with the General Trust Fund, disbursements are made from this fund through commercial checking accounts authorized by the Director of Budget and Fiscal Services instead of by claims vouchers.

Real Property Tax Trust Fund — This fund is used for the purpose of making refunds and adjustments relating to real property taxes.

General Obligation Bond and Interest Redemption Fund — This fund accounts for the payment of principal and interest on general obligation serial bonds issued by the City.

Improvement District Bond and Interest Redemption Fund — This fund accounts for the redemption of maturing City improvement district assessment bonds and collections of special assessments.

Improvement District Revolving Fund — Monies in this revolving fund are available to cover deficiencies, advance interest due, reimburse the General Fund in the event the payment of assessments are late or insufficient, and pay all expenses in connection with the sale of delinquent lots as bid for and purchased for the City by the Director of Budget and Fiscal Services.

Housing and Community Development Revolving Fund — This fund serves as a working capital fund to facilitate the expenditure of joint costs.

Municipal Stores Revolving Fund — This fund is used to finance the Municipal Stores through bulk purchases and resale of regularly used standard printed forms and various publications dealing with City matters.