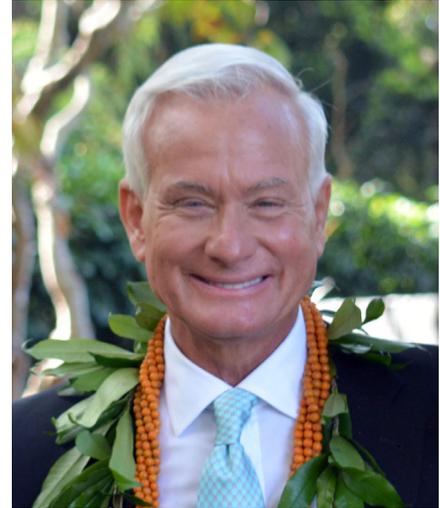
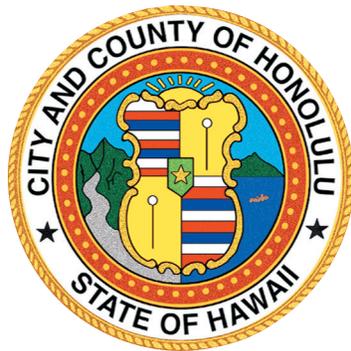


City and County of Honolulu
THE EXECUTIVE PROGRAM AND BUDGET
FISCAL YEAR 2017
Volume 1 - Operating Program & Budget



CITY AND COUNTY OF HONOLULU



KIRK CALDWELL
MAYOR

ROY K. AMEMIYA, JR., MANAGING DIRECTOR

NELSON H. KOYANAGI, JR., DIRECTOR OF BUDGET AND FISCAL SERVICES

CITY COUNCIL

ERNEST Y. MARTIN, COUNCIL CHAIR

DISTRICT II (MOKULEIA AND MILILANI MAUKA TO KAHALUU)

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BRANDON ELEFANTE	DISTRICT VIII	(FORT SHAFTER TO WAIPIO GENTRY)
RON MENOR	DISTRICT IX	(WAIKELE TO MAKAKILO AND MILILANI TOWN)

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**KIRK CALDWELL
MAYOR**

**ROY K. AMEMIYA, JR.
MANAGING DIRECTOR**

**GEORGETTE T. DEEMER
DEPUTY MANAGING DIRECTOR**

March 2, 2016

The Honorable Ernest Y. Martin
Chair and Presiding Officer
and Members
Honolulu City Council
530 South King Street, Room 202
Honolulu, Hawaii 96813

Dear Chair Martin and Councilmembers:

In accordance with Section 9-102, Revised Charter of the City and County of Honolulu, I am pleased to transmit, herewith, for the City Council's consideration the Executive Operating and Capital Programs and Budgets for Fiscal Year 2017.

Also transmitted are the bills to implement the budgets:

- Operating Budget
- Capital Budget
- General Obligation Bond Issuance and Sale Authorization

In addition, the real property tax rates are transmitted in a bill in accordance with the requirements of the Charter.

A user fee report and the fare box recovery ratio report also are provided for your review, in accordance with Ordinance No. 93-01 and Resolution No. 00-29, CD1, respectively. Additionally, the calculation of the initial tax rate and the real property net revenue percent are provided pursuant to Ordinance No. 06-10 and Resolution No. 07-60, CD1, respectively.

Your favorable actions on the legislation for the Executive Operating and Capital Programs and Budgets for Fiscal Year 2017 will be appreciated. Should you have any questions, please feel free to contact Nelson H. Koyanagi, Jr., Director of the Department of Budget and Fiscal Services, at 768-3901.

Sincerely,

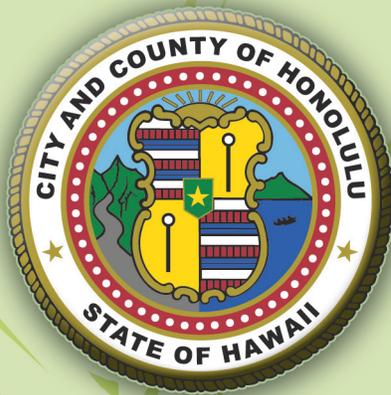
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Kirk Caldwell
Mayor

Enclosures

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Table of Contents



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Table of Contents

Executive Summary	A-1
Departmental Budgets	B-1
Department of Budget and Fiscal Services	B-3
Department of Community Services	B-17
Department of the Corporation Counsel	B-29
Department of Customer Services	B-37
Department of Design and Construction	B-45
Department of Emergency Management	B-53
Department of Emergency Services	B-59
Department of Enterprise Services	B-69
Department of Environmental Services	B-79
Department of Facility Maintenance	B-91
Honolulu Fire Department	B-101
Department of Human Resources	B-117
Department of Information Technology	B-127
Office of the Mayor	B-137
Office of the Managing Director	B-143
Neighborhood Commission	B-149
Royal Hawaiian Band	B-155
Department of the Medical Examiner	B-159
Department of Parks and Recreation	B-165
Department of Planning and Permitting	B-175
Honolulu Police Department	B-187
Department of the Prosecuting Attorney	B-201
Department of Transportation Services	B-209
Revenues	C-1
Detailed Statement of Revenues and Surplus	C-2
General Fund	C-3
Highway Fund	C-8
Highway Beautification Fund	C-10
Bikeway Fund	C-11
Parks and Playgrounds Fund	C-12
Sewer Fund	C-13
Bus Transportation Fund	C-14
Liquor Commission Fund	C-15
Rental Assistance Fund	C-16

Table of Contents

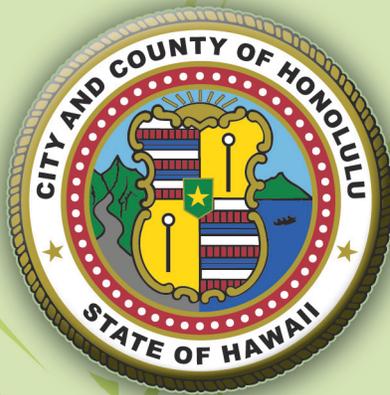
Zoo Animal Purchase Fund	C-17
Grants in Aid Fund	C-18
Hanauma Bay Nature Preserve Fund	C-19
Reserve for Fiscal Stability Fund	C-20
Solid Waste Special Fund	C-21
Land Conservation Fund	C-23
Clean Water and Natural Lands Fund	C-24
Affordable Housing Fund	C-25
Transit Fund	C-26
Community Development Fund	C-27
Patsy T. Mink Central Oahu Regional Park Fund	C-28
Waipio Peninsula Soccer Park Fund	C-29
Golf Fund	C-30
Special Events Fund	C-31
Special Projects Fund	C-33
Federal Grants Fund	C-34
Housing & Comm Dev Rehab Fund	C-36
Pauahi Project Expend, HI R-15 Fund	C-37
Housing & Comm Dev Sec 8 Fund	C-38
Leasehold Conversion Fund	C-39
General Improvement Bond Fund	C-40
Highway Improvement Bond Fund	C-41
Capital Projects Fund	C-42
Housing Development Special Fund	C-43
Sewer Revenue Bond	C-44
Sld Wst Improvement Bond Fund	C-45
Departmental Revenue Summaries.....	C-46
Cash Projections for Trust Funds, Debt Service Funds, and Revolving Funds	C-78
Fund Definitions.....	C-79
Appendix	D-1
Organization Chart.....	D-2
Summary Graphs and Charts	D-4
Summary Financial Data	D-10
Strategic Planning Six-Year Projection	D-12
Revenue Charts.....	D-17
Summary of Resources by Source	D-26

Table of Contents

Debt and Financial Policies of the City	D-28
Fact Sheet on Budget Trends	D-33
City and County Profile	D-34
The Budget Process	D-35
Glossary of Terms	D-40
Summary of Provisionals	D-45
Debt Service	D-48
Statement of Legal Debt Margin	D-49

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Executive Summary



Executive Summary

Focusing on Core City Services

Section I - Executive Program and Budget at a Glance

The fiscal year 2017 (FY17) proposed executive program and budget continues to focus on core City services, repairs and maintenance of facilities and infrastructure and addressing mandated requirements, while recognizing the need to find solutions to our chronic homeless situation. **This proposed budget does not contemplate any new taxes or fees, nor any increases in existing tax rates or fees.**

Revenue projections are mixed. Despite no tax rate increase, real property taxes will grow by \$78.5 million or 7.8% over FY2016 (FY16), due to a combination of rising values and new construction. However, most of the other major general and highway fund revenues are projected to be lower than the current year. Transient accommodations taxes (TAT) are budgeted to be reduced by \$4.4 million if the existing State law is not modified. It is noted that legislation has been introduced at the State Legislature to increase the share of TAT distribution to the counties, but this budget does not account for the potential additional revenues. Public service company taxes and franchise taxes are projected to decrease by \$7.7 million and \$7.7 million, respectively, primarily because of lower projected revenues from Hawaiian Electric Company due in part to a reduction in the fuel surcharge fees that the company will be able to charge its customers.

Expenditures continue to experience upward pressure. Collective bargaining costs continue to increase, as do nondiscretionary items such as retirement contributions and healthcare premiums. The FY17 operating budget projects that these costs will rise by over \$70 million. The result is a relatively flat budget as compared with FY16. The FY17 operating budget of \$2.33 billion, is 2.54% higher than the current year.

The City's finances continues to be affected by large underfunded pension and retiree healthcare obligations. These liabilities place large funding requirements on the City's operating budget that will continue to grow for the foreseeable future. This is a major factor in crafting the budget for this year and in future years. As a consequence, FY17 equipment purchases of \$23 million have been budgeted in the capital budget and will be funded with short term bonds. In FY16, equipment purchases were included in the operating budget.

During the budget process, we strived to provide the departments and agencies with the needed resources to not only maintain, but to improve customer service as well as meet mandated requirements in the coming year while being cognizant of the limited funds available to meet new targeted initiatives.

The proposed FY17 Capital Program and Budget (CIP) is approximately \$835 million as compared with the adopted FY16 CIP budget of \$569 million. The increase of approximately \$266 million is due to planned major wastewater consent decree related projects. Major required projects are moving from the engineering design phase to the more costly construction phase. This trend will continue into the foreseeable future.

Section II – Mayor’s Priorities

The Mayor’s priorities continue to focus on providing core City services, maintaining and improving the City’s assets, addressing mandated requirements and planning for a better future. Repaving, reconstructing, and preserving roads, enhancing bus service, maintaining sewer infrastructure and complying with the Global Consent Decree, dealing with Oahu’s homeless crisis, building rail better and improving our parks and facilities remain the emphasis of this administration.

Parks and Facilities

The Mayor refers to parks as the crown jewels of our City and makes it one of his top priorities to maintain and improve the park facilities so that residents and visitors can enjoy these most valuable City treasures.

Funding of \$1.4 million is included in the FY17 operating budget to continue the successful “Year of the Parks” initiative to restore bathrooms and refurbish play apparatus at parks throughout the island. In addition 15 new positions were created to supplement the grounds crews and to provide park attendants at Ala Moana Regional Park to better maintain the facilities and to enhance the experiences of residents and visitors who use the park. Additional positions were also created to help repair and maintain the irrigation systems at the parks.

The proposed CIP budget includes \$22.4 million for park improvements throughout the City. Approximately \$13.8 million of this amount is made up of various bulk funds which provides the Parks Department the needed flexibility to perform specific renovations as well as address unforeseen situations.

The budget also includes \$3.3 million for Ala Moana Regional Park and \$1.95 million for Thomas Square to continue the renovation and revitalization of these iconic and historic parks.

Bus and Handivan Services

The FY17 operating budget proposes \$250.1 million for bus and handivan services which is an increase of \$4.7 million over the previous year. The budget includes approximately \$2.6 million for an estimated 29,657 hours of additional bus service to address overcrowding and traffic congestion due to construction. The capital budget includes \$21.3 million for the acquisition of buses and handivans. Approximately \$16.4 million of this will be paid for with federal 5307 grant funds.

Bus and Rail Integration and TOD

The rail project is the largest public works project in the history of the State. While the Mayor strongly supports this project, he is keenly aware of the issues that have surfaced during the last year or so. Consequently, the operating budget includes funding to continue the consultant contract to provide independent oversight of the project.

The administration continues to prepare for the integration of bus and rail service. In FY16, the CIP budget included \$5 million for the planning and design of a multimodal transit fare collection system. The FY17 capital budget proposes an additional \$7 million to procure equipment for the system. In addition, the FY17 CIP budget includes \$21.9 million for transit oriented development and bus and rail integration. Major projects include the proposed Ala Moana Transit Plaza (\$14.1 million) and the Pearlridge Bus Transfer Station and Plaza (\$3.0 million).

Executive Summary

Sewer Improvements

The FY17 proposed capital budget includes \$490.4 million to fund wastewater and global consent decree projects. This is an increase of approximately \$276.7 million over last year's budget. Some of the larger projects are the Awa Street Wastewater Pump Station, Force Main and Sewer System Improvements (\$83.5 million), the Honouliuli Wastewater Treatment Plant Secondary Treatment (\$62.5 million) and the Kailua Wastewater Treatment Plant – Tunnel Influent Pump Station and Headworks Facility (\$51.3 million).

Road Repaving

The CIP budget proposes \$100 million for road repaving and rehabilitation. In addition, \$5 million is included in the operating budget for pothole and emergency road repairs, slurry seal and other types of pavement preservation. In the last three calendar years, the City has paved 992 lane miles and is committed to completing all 1,500 of the roads that were deemed in unsatisfactory condition by 2017. In addition, the pavement preservation program will help protect and extend the life of the roads that have been paved thereby reducing future costs and saving taxpayers' money.

Homeless

Dealing with Honolulu's homeless crisis remains one of the top priorities of this administration. We continue to invest in the Housing First program that focuses on housing the chronic homeless, which the City adopted in FY2015. Thus far, 173 homeless individuals in 115 households have been taken off the streets and placed in permanent housing where they receive support services to address their physical and mental health needs and to help them gain stability. The operating budget includes \$5.4 million to pay for rent and support services. An additional \$1.2 million of HOME funds is in the CIP budget to pay for housing vouchers. It is estimated that this funding will allow the City, through its contracted service providers, to house up to 315 households. The operating budget also includes approximately \$1.8 million to cover operating and service provider costs at the Hale Mauliola homeless transition project at Sand Island.

Section III – Performance Metrics for Customer Service

The City's Debt and Financial Policies (Resolution 06-222) requires that "outcome measures which reflect each programs success in meeting established goals and objectives" be included in the annual operating budget "to the extent feasible." To meet this directive, performance metrics addressing customer service were included in the FY16 operating budget.

Sixteen departments were selected for the initial effort. The departments established metrics that were concentrated on customer service, determined the methodology for collecting data and identified the staffing resources necessary to collect and monitor the data. Establishing benchmark data is especially challenging and can lead to changes in specific metrics. The project is a work in progress and it is expected to take several years to fully address customer service and expand into other areas. The impact of performance metrics as a means of budget policy decision making will not be fully achieved until the process matures and measurable and meaningful data is available.

Exhibit 1 summarizes the performance metrics for the selected departments with the FY15 results.

Section IV – Summary of the Operating Budget (All funds)

Projected Revenues and Resources

The projected operating resources for FY17 are \$3.07 billion. Real property taxes are the largest revenue source, making up 35% of all operating resources. Real property taxes are estimated to increase by 7.8% to \$1.084 billion, primarily due to increases in assessed valuation of properties. The next largest operating resource at 27% (\$837 million) is the carryover of restricted and unrestricted fund balances. Chart 1 summarizes all of the projected resources available to meet the proposed operating budget expenditures.

Many of the resources are restricted in use and cannot be used for the general operations of the City. These restricted resources inflate and distort what funds are actually available to pay for City services. For example, sewer fees that are revenues of the sewer fund can only be used for wastewater related expenditures, costs associated with the Global Consent Decree and servicing of debt issued for sewer fund projects. Similarly, revenues generated from HPower and bus fare revenues can only be spent for HPower and the bus, respectively. State and federal grants are also restricted in use. While these restricted resources may pay for core City services, each source is limited to what it can fund. Conversely, the general and highway funds which make up approximately 60% of the operating budget pay for the remaining core services.

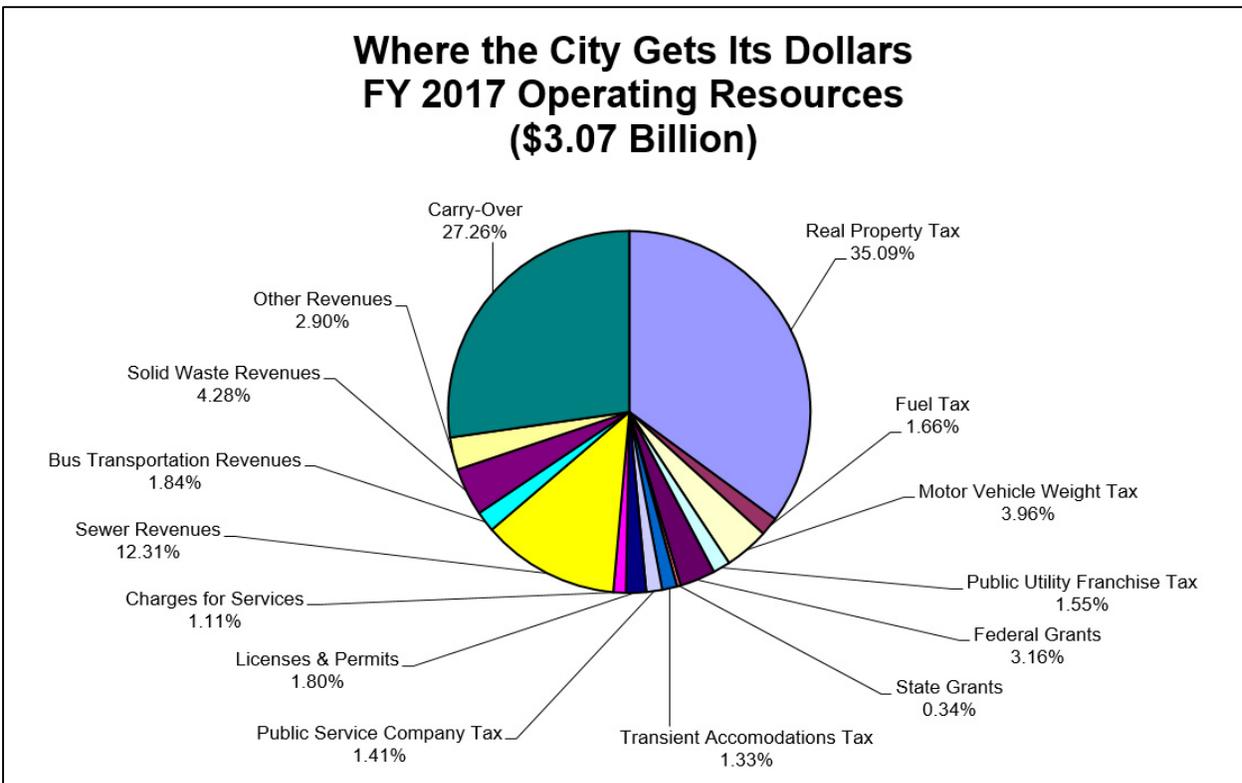


Chart 1

Highlights of the Expenditures in the Operating Budget

The FY17 proposed operating budget is \$2.33 billion which is approximately \$57 million or 2.54% higher than the FY16 adopted budget. The increase is primarily due to the rise in collective bargaining and nondiscretionary fringe benefit costs such as retirement contributions and health care which total approximately \$73 million offset by a decrease in the amount of equipment that is funded in the FY17

Executive Summary

operating budget versus the FY16 operating budget (\$20 million). Exhibit 2 “Budget at a Glance” summarizes the expenses in the operating budget.

Chart 2 “Where the City Spends Its Dollars” displays the operating budget expenditures by function.

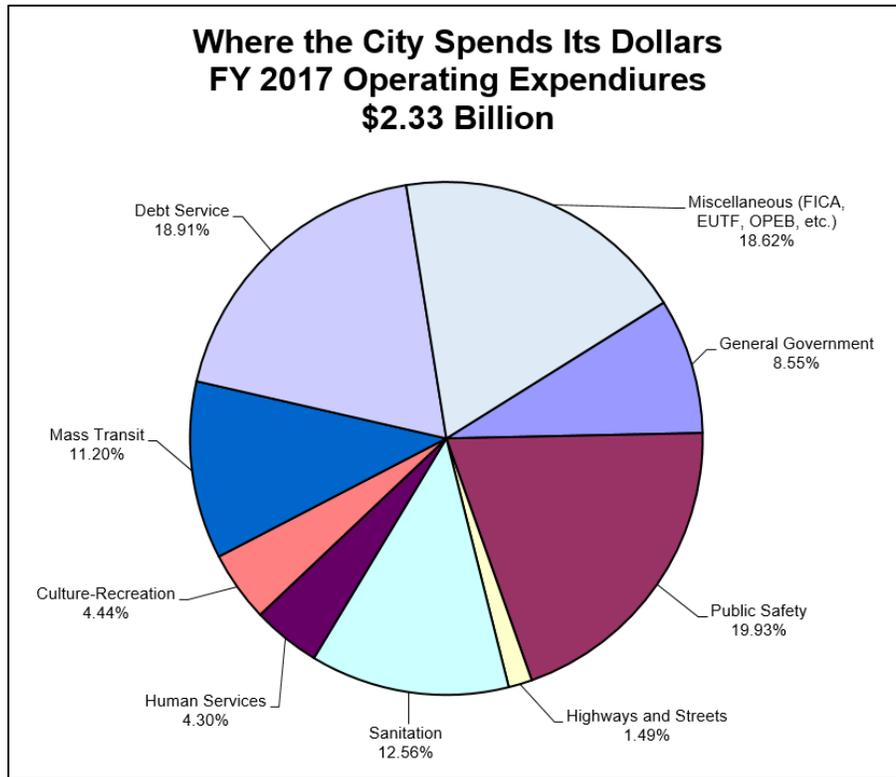


Chart 2

The largest category of expense at 19.93% is for police, fire, ambulance, ocean safety and other public safety programs. The total amount for these services is approximately \$464 million. Debt service is almost 19% of the operating budget at \$440 million. This includes interest and principal payments of \$284 million for general obligation bonds and \$156 million for sewer revenue bonds. Other nondiscretionary costs such as retirement contributions, healthcare benefits and other post-employment benefits (OPEB) account for another \$433 million or 18.62% of the budget. Sewer and refuse collection costs \$292 million or 12.56% of operating expenditures. Mass transit, which is primarily for bus service costs, are at \$260 million or 11.2%. The balance of the operating expenditures are for general government (8.55%), culture and recreation (4.44%), human services (4.3%) and highways and streets (1.49%).

Executive agencies continue to use the zero based budgeting method to prepare their budgets and justify their requests. While the budget submittals were closely scrutinized, efforts were made to provide the departments and agencies with the resources necessary to improve their operations and provide better service to their customers. In spite of rising costs, the operating budget was kept to a modest increase of less than 3%. Exhibit 3 provides a multiyear comparison of actual and budgeted amounts for each of the executive agencies.

Workforce. The administration continues to emphasize efficiency in staffing and controlling the size of government. To this end, we have continued the practice of deactivating positions to control the authorized position count. However, over the last two years, it has become apparent that more flexibility is needed to allow the departments to carry out their mandated functions and be able to address issues as they arise. There are still 590 positions that are deactivated and removed from the departments’

budgets. However, 79 new positions were added to address specific issues and to provide better customer service. For example, 15 new positions were added to the Parks department to enhance service at Ala Moana Regional Park, 10 positions were added to DFM to maintain median strips that were previously taken care of by third party contractors, and 8 State funded positions were added to improve ambulance service. As in prior years, funded vacancies other than those for police and fire recruits and vacancies in special and grant funded programs are placed in a provisional account. The amount of the funded vacancies was reduced to help balance the budget. Thus the provisional account includes \$23 million compared to \$30 million in FY16.

Spending to Make a Difference. The focus for FY17 is on improving core services and addressing mandated requirements. Consequently, spending was confined to these areas. The following highlights some of the major operating budget initiatives.

- \$1.4 million for refurbishment of comfort stations and playcourts at various parks.
- \$5.4 million to shelter up to 315 households through the housing first program.
- \$1.8 million for transitional housing and services for Oahu's homeless.
- \$1.2 million for a grant program to non-profits to build or renovate congregate housing for persons with special needs.
- 15 new positions for Ala Moana Regional Park and 4 new positions to maintain and repair irrigation systems at the parks.
- 10 new positions for Department of Facility Maintenance (DFM) to maintain the median strips along City streets. This is part of the mandated changeover due to deprivitization of service contracts.
- \$2.6 million to enhance bus service to address over crowding and traffic congestion due to construction.
- \$8 million to address the storm water permit requirements (NPDES).
- 8 new positions at the Honolulu Zoo to address Association of Zoos and Aquariums (AZA) accreditation requirements, improve animal care and provide a better customer experience.
- 8 new positions in a new Asset Development and Management Division in the Department of Community Services.
- 8 new Emergency Medical Services (EMS) positions to enhance service and better manage the ambulance operations. These positions are funded by the State.
- 5 new positions in DFM and 1 new position in Department of Planning and Permitting (DPP) to address the storm water permit requirements (NPDES).
- \$1.9 million for refurbishment of the Honolulu Fire Department (HFD) helicopter.

Section V – Highlights of the Capital Program and Budget

The FY 17 Capital Program and Budget (CIP) is proposed at \$835 million, 46.6 percent more than what Council appropriated for FY16. The increase is due to Sanitation projects that are required by the Global Consent Decree. The budget includes \$256 million for general improvement bond and highway improvement bond funded projects, \$28 million for solid waste funded programs, \$373 million for sewer revenue bond funded projects, \$118 million for sewer funded projects, \$35 million in federal funded projects and \$25 million for other funded projects. The administration focused its capital spending on core services, consistent with the operating budget.

In order to fund equipment needed to provide core City services, we propose funding equipment with a minimum five-year useful life with short-term bonds in accordance with the requirements of the City's Debt and Financial Policies (Resolution 06-222). Bond-funded equipment will meet the minimum useful life and unit cost requirement of the Debt and Financial Policies, and the term of the bonds used to fund the equipment will match the useful life of the equipment. Equipment for sewer projects will continue to be paid for by sewer fund cash revenues.

Executive Summary

Chart 3 breaks down the types of capital projects by function. The largest category of expenditure is for the Sanitation function – mostly for refuse and sewer projects mandated under the Global Consent Decree (62%), followed by Highways and Streets for road repaving and other transportation related projects (15%), General Government (6%), Culture-Recreation (6%), Public Safety (5%), Mass Transit (4%), and Human Services (2%).

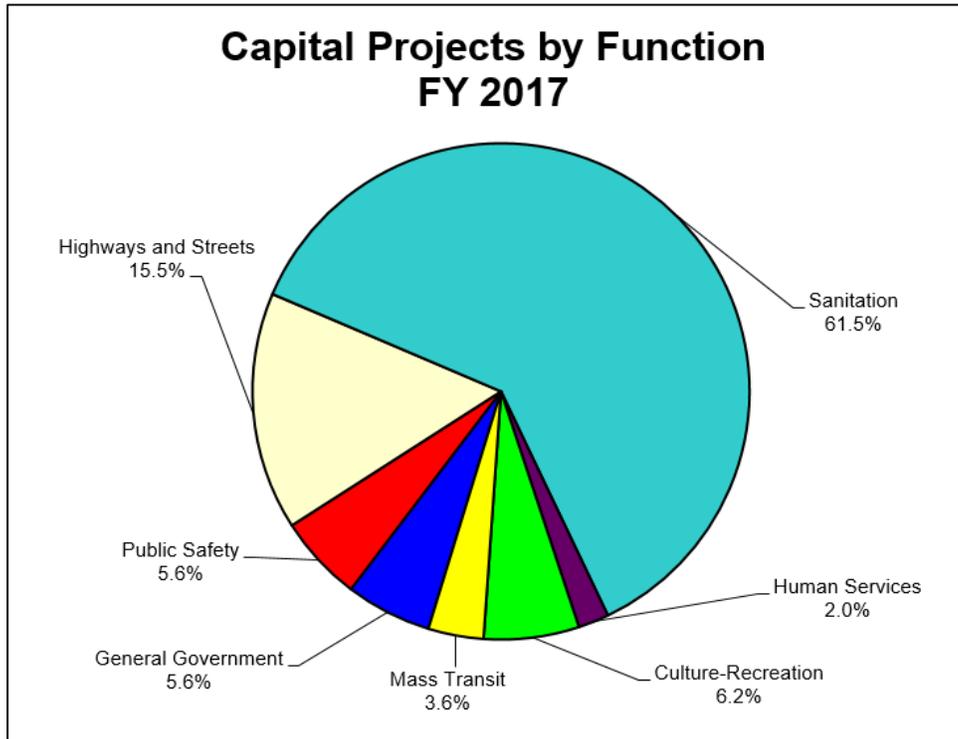


Chart 3

Much of the capital spending is included in bulk fund programs that provides flexibility to City agencies to make needed improvements to support core services or meet state and federal requirements. Some examples are,

- \$2.3 million for Civic Center Improvements
- \$2 million for Public Building and Facilities Improvements
- \$5.9 million for Telecommunications Facilities Upgrades
- \$3.6 million for Flood Control Improvements
- \$4.9 million for Drainage Improvements
- \$13.8 million for Parks Improvements
- \$2 million for Police Station Building Improvements
- \$2 million for Fire Station Building Improvements

Some of the noteworthy CIP projects not previously mentioned are:

- \$3.5 million for Rail Station Connectivity which include pedestrian, bicycling and other transit connections to rail intermodal centers in transit oriented development areas.
- \$2.6 million for complete street and bikeway Improvements
- \$ 6 million for the redevelopment of the Neal Blaisdell Center
- \$ 2 million for improvements at the Honolulu Zoo

Section VI – Looking Forward

Going into its fourth year, the Caldwell Administration continues to focus on the basics: core services, repair and maintenance of physical infrastructure, public safety, housing and homelessness, parks and transportation. Additionally, the Administration is very cognizant of large long term liabilities for employee health and retirement benefits that can impact future operating budgets. Continued fiscal prudence with a forward thinking outlook remains a priority.

Looking forward, the City's economic future remains positive fueled by robust tourism and construction sectors that are driving full employment and consumer spending. However, real property values appear to be peaking and demand in the high-end residential market is showing signs of saturation. This signals a need to be restrained in our economic optimism. The City can play an important role in the vitality of future growth. While rail construction is providing near term jobs, it can also serve as a catalyst to revitalize our community. The Caldwell Administration is committed to having this occur in a way that creates affordable housing, vibrant public and private spaces, and yet retains the best characteristics and charm of our existing neighborhoods within the urban core, while "keeping the country, country."

This proposed budget holds the line on spending with a continued emphasis on fiscal prudence and discipline in order to meet future challenges, while continuing to make inroads in the City's aging infrastructure and on society's growing homeless problem.

Executive Summary

PERFORMANCE METRICS - RESULTS FOR FISCAL YEAR 2015

DEPARTMENT OF BUDGET AND FISCAL SERVICES

Performance Metric	Goal	FY2015 Results
Real Property Assessment Division (RPAD): Reduce the response time for inquiries received through the Real Property Assessment Division's mailbox	Respond to 90% of the inquiries within 2 days.	57% of inquiries were closed within 2 days. More than 10% of inquiries require research exceeding 2 days.
RPAD: Reduce the processing time for Board of Review appeal cases.	Close 65% of appeals for residential properties valued at less than \$1,500,000 within 6 months;	Closed 63% of the 2015 appeals in this category within 6 months
	Close 50% of appeals for residential properties valued over \$1,500,000 within 12 months;	Closed 40% of the 2015 appeals in this category within the first 9 months
	Close 50% of appeal for non-residential properties within 6 months;	Closed 82% of the 2015 appeals in this category within 6 months
	Close 90% of all categories within 18 months.	Closed 73% of all 2015 appeals within the first 9 months
RPAD: Home exemption review program and financial impact.	Set goals by June 30, 2015 with goals of removing fraudulent home owner exemption claims within one year after acquiring DOTAX information.	Provided MOU between Real Property and DOTAX prior to June 2015. Developing system for data collection. Goals to be established in FY2017
Purchasing: Reduce processing time for procurement of goods and services.	Process 80% of the bids within 65 days	Reassessing goals, establishing baselines, and developing systems for data collection
	Process 80% of the Request for Proposals within 80 days;	
	Process 80% of the professional services contract within 20 days	
Purchasing: Increase the level of competition by increasing the number of bids for goods and services.	Obtain 3 or more bids for 80% of all goods and services contracts;	Reassessing goals, establishing baselines, and developing systems for data collection
	Obtain 4 or more bids for all construction contracts.	
Purchasing: Procurement consolidation through increased use of master agreements.	Increase to 187 master agreements this fiscal year.	197 master agreements were in effect as of June 30, 2015.
*New FY2017 Metric		
Treasury: Maintain the rate of real property taxes collected during the same fiscal year as billed at 95% or higher.	FY17: Meet or exceed 95% target rate.	N/A

Exhibit 1

PERFORMANCE METRICS - RESULTS FOR FISCAL YEAR 2015

LIQUOR COMMISSION

Performance Metric	Goal	FY2015 Results
Decrease the number of days to complete investigations and reports for new license and license transfer applications.	Complete 75% of new and transfer license applications in 50 days or less (intake to preliminary hearing).	Completed 55% of new and transfer license applications in 50 days or less.
1). Decrease unlicensed premises surveillance by referring unlicensed sales complaints to HPD and 2). increase frequency of Dispenser and Cabaret licensee inspections.	Reduce unlicensed premises surveillance by at least 50% by referring unlicensed sales complaints to HPD, deter non-compliant behavior by increasing the frequency of Dispenser licensee inspections by 10% and Cabaret licensee inspections by 15%, and remove Brew Pubs from the "targeted" license class list.	All investigations regarding unlicensed premises have been referred to the Honolulu Police Department. Unable to increase frequency of licensee inspections this fiscal year, but we are on track to meet this metric in the upcoming fiscal year.
Decrease server training failure rate of first time test takers.	Reduce the failure rate of first time server training test takers by 0.5%.	Able to maintain a low percentage of 0.56% failure rate.

DEPARTMENT OF COMMUNITY SERVICES

Performance Metric	Goal	FY2015 Results
Decrease payment processing time to grantee receiving a Grant in Aid.	Disburse 90% of grantee payments within 30 days if undisputed, and 90% of grantee payments within 60 days if there is a dispute.	7% of undisputed payments were made within 30 days. 36% of disputed payments were made within 60 days. Currently revising policies to improve processing time. FY16 and FY17 goals will be revised.

DEPARTMENT OF CUSTOMER SERVICES

Performance Metric	Goal	FY2015 Results
Satellite City Hall (SCH): Decrease public wait time at Satellite City Hall service centers.	Conduct periodic surveys with goal of achieving 90% of those surveyed will experience a wait time of less than 20 minutes.	76% of those surveyed experienced a wait time of less than 20 minutes, with an average wait time of 10 minutes.
Division of Motor Vehicles (DMV): Decrease public wait time in Driver Licensing service centers.	Conduct periodic surveys with goal of achieving 80% of those surveyed will experience a wait time of less than 30 minutes.	80% of those surveyed experienced a wait time of less than 30 minutes, with an average wait time of 20 minutes.
SCH/DMV: Increase the number of road test transactions per day; decrease the wait time for scheduling of road test.	Customers will be provided the option of scheduling a road test within four weeks, minimizing the urgency to stand in line for a "walk-in" appointment.	Road test transactions have been increased from 120 FY14 to 160 FY15 per day. Wait time has decreased to 7-14 days for an appointment from prior wait times up to 6 months.
DMV: Decrease the number of people turned away at the window for insufficient documents.	Conduct periodic surveys with goal of achieving 20% or less of those surveyed will have indicated a need to return due to missing document(s).	FY15 Q2: 18% FY15 Q3: 13% FY15 Q4: 10% FY AVG: 13.67%
SCH/DMV: Improve customer satisfaction level.	Conduct periodic surveys after public education programs with goal of achieving 90% of those surveyed will respond with an opinion ranking of "satisfied" or better.	FY15 Q2: 95% FY15 Q3: 90% FY15 Q4: 88% FY AVG: 91%

Executive Summary

PERFORMANCE METRICS - RESULTS FOR FISCAL YEAR 2015

DEPARTMENT OF DESIGN AND CONSTRUCTION

Performance Metric	Goal	FY2015 Results
Spread out distribution of the number of projects submitted to Purchasing for competitive bidding in the fiscal year to avoid year end time deadlines and reduce potential for lapsed funds.	Submit one fourth of the projects scheduled for competitive bidding each quarter.	1st Quarter = 16% 2nd Quarter = 21% 3rd Quarter = 40% 4th Quarter = 23%
Minimize the percent of projects lapsing that are controllable by DDC.	Less than 1.5% of total projects will lapse per fiscal year.	1%
Minimize the percent of contracts with change orders greater than 10% of the contract amount.	Less than 20% of total projects completed per fiscal year will have change orders greater than 10% of the contract amount.	19%
Maximize the percent of projects completed on schedule.	At least 80% of projects will be completed on schedule per year.	54%
Maximize the number of City roadway lane miles paved per year.	Pave 300 City roadway lane miles per calendar year.	Actual is 256 LM in calendar 2015 because of more than 40 rainout days. In the last three calendar years, the City has paved 992 lane miles
Replace all City street light fixtures to LED street light fixtures.	Replace 51,700 street light fixtures from FY 2015 to FY 2018 with LED street light fixtures.	The Request for Proposal to convert all city owned street lights to LED is ongoing.
Meet the milestones assigned to DDC for the Global Consent Decree for ENV wastewater program.	Achieve 100% of assigned Global Consent Decree milestones for each fiscal year.	100% achieved

***NEW- DEPARTMENT OF EMERGENCY SERVICES - FY17 Goals (only)**

Performance Metric	Goal	FY2015 Results
Ensure that information on ambulance response and patient care is provided to receiving hospitals.	Provide completed electronic patient care reports (ePCR) to receiving hospitals 90% of the time.	N/A
Improve response time to emergency medical service calls.	Respond to calls in under 3 minutes, 90% of the time.	N/A
Improve Emergency Medical Services provided to the public through the implementation of the "12 Hour" work schedule	Decrease all leave usage by 30%.	N/A
	Decrease sick leave usage by 20%	N/A
	Decrease all types of leave usage during observed holidays by 20%	N/A
	Decrease non-holiday overtime costs by 20%	N/A
	Reduce Unit closures to zero	N/A
Minimize the amount of time it takes for the Health Services Branch to process medical evaluations for current and prospective City employees.	Appointments for physicals, return to work and fitness for duty shall be made within one (1) week of request	N/A
	Physicals for pre-employments and employees are not to exceed one (1) hour from start to completion	N/A
	Chart review by the City Physician shall be made within two (2) business days	N/A

Exhibit 1 - Continued

PERFORMANCE METRICS - RESULTS FOR FISCAL YEAR 2015

***NEW- DEPARTMENT OF EMERGENCY SERVICES - FY17 Goals (only) - Continued**

Performance Metric	Goal	FY2015 Results
Minimize the amount of time it takes for the Health Services Branch to process medical evaluations for current and prospective City employees.	Employee notification shall be written and sent within two (2) business days	N/A
	Blood alcohol specimens for the Driving Under the Influence program shall be run and results within five (5) business days	N/A

DEPARTMENT OF ENTERPRISE SERVICES

Performance Metric	Goal	FY2015 Results
Optimize the ability to view animals at the Honolulu Zoo.	Reduce the number of hours animals are off exhibit.	Establish baseline-Animals are off exhibit an average of one hour and forty-five minutes (1.75), per day, during zoo viewing hours.
Improve way finding at the Honolulu Zoo through improved signage.	Reduce the number of complaints and questions received regarding way finding.	Establish baseline- Average number of wayfinding inquiries was 46 per day.
Maximize golfers' satisfaction.	Increase customer satisfaction by responding to complaints.	Completed a point-in-time survey that found customers are most dissatisfied with: <ul style="list-style-type: none"> • Food service at West Loch, Pali and Ted Makalena Golf Courses • The current tee time reservations system
Maximize the auditorium users'/promoters' satisfaction.	Increase customer satisfaction by responding to complaints.	Completed a point-in-time survey that found customers are most dissatisfied with Blaisdell's catering food service.

DEPARTMENT OF ENVIRONMENTAL SERVICES

Performance Metric	Goal	FY2015 Results
Effectively respond to service calls, minimizing response time.	Improve on-time closer rate by 15%. Benchmark was 65% on-time response.	Improved on-time closer rate to 76%; 92% close to on-time closure rate (within 10 days of due date)
Maximize the volume and percentage of waste diverted from the landfill.	Increase diversion rate to 80%. Benchmark diversion rate was 74.5%.	Municipal Solid Waste Only: 78%
Evaluate the operational effectiveness of the City's refuse collection program to reduce overtime usage.	Reduce overtime usage by 25%.	12% decrease in OT hours due to manpower shortages and increases in volume of bulky items

DEPARTMENT OF FACILITY MAINTENANCE

Performance Metric	Goal	FY2015 Results
Minimize the time to patch a pothole.	Complete a pothole patch 75% of the time within five days, 85% of the time within seven days and 95% of the time within 14 days.	Within 5 Days - 9 Month Average 23%
		Within 7 Days - 9 Month Average 29%
		Within 14 Days - 9 Month Average 47%
Minimize the time to repair a damaged sidewalk.	Complete 75% of interim sidewalk repairs within one month. Complete 75% of permanent sidewalk repairs within one year and 100% of sidewalk repairs within two years.	Unable to identify because the current record system could not be modified by DIT. Awaiting a Work Order system implementation to produce metrics reports and assess crew performance.

Exhibit 1 - Continued

Executive Summary

PERFORMANCE METRICS - RESULTS FOR FISCAL YEAR 2015

DEPARTMENT OF FACILITY MAINTENANCE - Continued

Performance Metric	Goal	FY2015 Results
Collect weekly statistics on stored property ordinance and sidewalk nuisance ordinance.	Collect data on the number of enforcement actions, bins collected, administrative hearings conducted, public complaints received and impound tickets issued. And, collect data on the amount (in tons) of trash disposed per location.	Total Enforcement Actions (9 Months) - 374
		Total Bins Collected (9 Months) - 233
		Total Administrative Hearings Conducted (9 Months) - 2
		Total Public Complaints (9 Months) - 353
		Total Tons of Trash Disposed (9 Months) - 215.665
Minimize the time to begin servicing City vehicles.	Begin 90% of scheduled vehicle servicing within 24 hours and 80% of unscheduled vehicle servicing within 48 hours.	For period 9/1/14 to 12/31/14: Completed 30.3% for scheduled servicing within 24 hours, 63.6% for unscheduled servicing within 48 hours. For period 1/1/15 to 6/30/15: Completed 37.8% for scheduled servicing within 24 hours, 67.7% for unscheduled servicing within 48 hours.
Minimize the time to complete unscheduled servicing of City vehicles.	Complete 90% of unscheduled vehicle servicing within five days.	For period 9/1/14 to 12/31/14: Completed 59.9% for unscheduled servicing within five days. For period 1/1/15 to 6/30/15: Completed 61.3% for unscheduled servicing within five days.
Minimize the time to repair street lights.	Complete 75% of street light repairs within seven days. Contact 75% of the callers within seven days to inform them of the street light repair.	For period 11/1/14 to 6/30/15: Completed 77% of street light repairs within seven days. Contacted 28% of callers within seven days to inform them of repair.

HONOLULU FIRE DEPARTMENT

Performance Metric	Goal	FY2015 Results
Maintain the minimal time it takes a fire company to arrive on scene for medical emergency calls.	Respond to 90% of suburban medical emergency calls within 9 minutes 30 seconds.	94.3%
Maintain the minimal time it takes a fire company to arrive on scene for fire emergency calls.	Respond to 90% of suburban fire emergency calls within 9 minutes 30 seconds.	82.8%
Maintain the minimal time it takes an effective fire fighting force to arrive on scene for fire emergency calls.	Respond to 90% of suburban fire emergency calls with an effective fire fighting force within 16 minutes.	77.8%
Maintain the minimal time it takes to process 911 telephone calls.	Process 90% of 911 calls within 90 seconds.	93.8%
Increase the number of commercial occupancy inspections annually.	Conduct 40% of commercial occupancy inspections annually.	39.1%

PERFORMANCE METRICS - RESULTS FOR FISCAL YEAR 2015

DEPARTMENT OF HUMAN RESOURCES

Performance Metric	Goal	FY2015 Results
Decrease the time it takes to fill a vacancy when an appropriate list of eligible candidates exists.	At least 90% of the time, a list of eligible candidates will be provided within seven days.	94% (From Q2 thru Q4)
Decrease the time it takes to fill a vacancy when an appropriate list of eligible candidates does not exist and a new recruitment and examination program needs to be conducted.	At least 80% of the time, a list of eligible candidates will be provided within 90 days (excluding Police and Fire training programs).	86% (From Q2 thru Q4)

NEIGHBORHOOD COMMISSION OFFICE

Performance Metric	Goal	FY2015 Results
Maintain the Neighborhood Board members' satisfaction with Neighborhood Assistants/staff services.	Conduct periodic surveys with a goal of achieving 95% satisfactory or better rating for NCO support services.	94% of the board members who responded rated the overalls service as satisfactory or better, with 90% rating is good or excellent.
Obtain all Neighborhood Board member compliance with Sunshine Law Training and Certification.	Obtain 90% of the members' compliant with Sunshine Law Training and Certification.	80% of Neighborhood Board members are currently in compliance.
Respond to and resolve community concerns transmitted to the Neighborhood Commission Office via Mayor's Representatives in a timely manner.	Respond and resolve 75% of the complaints received within 30 days.	232 Mayors Report subDARTs created 979 tasks assigned to individual departments 73% Mayors Report subDARTs closed within 30 days
Increase Neighborhood Board voter participation.	FY15: Increase Neighborhood Board return ballot rate to 10% this election year.	The 2015 election had a ballot return rate of 10%.
	FY17: Increase Neighborhood Board return ballot rate to 12% this election year.	N/A

ROYAL HAWAIIAN BAND

Performance Metric	Goal	FY2015 Results
Obtain a favorable rating from the Royal Hawaiian Band's clients and audiences to reveal the band's effectiveness, appreciation and impact on the community and the City and County of Honolulu.	Obtain a 75% favorable citizen survey rating this fiscal year.	Over 90% favorable citizen rating for FY 2015.
Obtain information from the band's requests, clients/audiences and schedules that will reveal the amount of services and the band's diverse contribution to the varied demographics, locations and cultures in the community and the City and County of Honolulu.	Perform 90% of all requests this fiscal year.	Achieved more than 95% of all requests in FY2015.

Executive Summary

PERFORMANCE METRICS - RESULTS FOR FISCAL YEAR 2015

DEPARTMENT OF PARKS AND RECREATION

Performance Metric	Goal	FY2015 Results
Decrease the amount of potable water used at City parks.	Decrease the amount of potable water used at City parks by 5% per year.	Weather controllers are needed to realize goal of decreasing amount of potable water used. DPR is working with BFS-Purchasing to purchase the necessary weather controllers to assist with turning off the irrigation system when soil has sufficient moisture for grass growth.
Increase efficiency in filling vacant job positions.	Complete 90% E-forms submitted within 10 days of the position becoming vacant. Complete 90% of the packets for positions interviewed within 10 days after receiving the list of eligible candidates.	The department met 93% e-form submitted within 10 days, but did not attain the 90% of the interviewed within a 10 day period. The department continues to strive to meet the 90% goal in FY16.
Identify public awareness and satisfaction with City parks facilities and recreational programs, and collect data to assist in developing medium and long-range plans.	Establish a strategic plan to identify public perception and develop a plan to address issues.	SMS Research & Marketing Service, Inc. has been contracted to perform a public survey. Random households within each DPR park district have been sent the survey. Initial survey results should be received the beginning of 2016.
*New FY2017 Metric		
Create and fill positions requested in FY17.	FY17: Fill 29 positions by January 2018	N/A
Attain a 90% fill rate for Park Maintenance and Recreation Service Division	FY17: Attain a 90% fill rate by June 2017	N/A
Complete implementation of new registration and point-of-sale systems for class registration and use of facilities.	FY17: Completed by January 2018	N/A
Complete implementation of new street and park tree inventory and work order program in FY17	FY17: Establish a street and park tree inventory and work order program for the Division of Urban Forestry by June 2017	N/A

DEPARTMENT OF PLANNING AND PERMITTING

Performance Metric	Goal	FY2015 Results
Improve efficiency, effectiveness and output of building permits.	Set benchmarks by December 31, 2014 with goals of decreasing permitting approval time by 10%.	Commercial Permit Issuance time (12/1/14 through 12/31/15): - Time reduced from 221 days to 179 days, a 19% decrease Residential Permit Issuance time (12/1/14 through 12/31/15): - Time reduced from 103 days to 74 days, a 28% decrease
Increase the number of online permit issued.	Set benchmarks by December 31, 2014 with goal of issuing at least 50% of the total permits through the online system.	48% of all permits issued between 12/1/2014 and 12/31/2015 were issued ONLINE.

PERFORMANCE METRICS - RESULTS FOR FISCAL YEAR 2015

HONOLULU POLICE DEPARTMENT

Performance Metric	Goal	FY2015 Results
Improve communication with victims of First Degree Burglary 1 complaints.	Personally contact 98% of the Burglary 1 victims at least once by the assigned detective or lieutenant.	93% of victims contacted
Complaint ratio using the number of calls for service plus moving citations, in relation to the number of complaints filed against police officers.	Reduce the number of complaints to 1 per 10,000 police contacts (0.0001)	Actual achieved was 0.00016
Minimize the crime rate and number of calls for service in the Downtown area.	Reduce the number of reported crime and calls for service by 5% this fiscal year.	3666 reported crime & calls for service
Improve response time for 911 calls for police service.	Reduce the response time to Priority 1 and 2 cases by 2% this fiscal year to 7.18 (7m 11s) and 11.80 (11m 48s), respectively.	Priority 1 - 7.68 (7m 41s) Response.
		Priority 2 - 10.38 (10m 23s) Response.
Expedite the opening of roadways for critical and fatal car crashes on major thoroughfares.	Reopen roadways in less than two hours 75% of the time for critical and fatal car crashes on major thoroughfares.	30%

DEPARTMENT OF TRANSPORTATION SERVICES

Performance Metric	Goal	FY2015 Results
Minimize the time it takes to review and comment on Traffic Impact Analysis Reports (TIAR).	Complete 90% of the reviews within 30 days of receipt of TIAR.	Achieved 100%
Respond to public inquiries regarding traffic engineering in a timely manner.	Follow-up on 90% of telephone calls and emails received regarding traffic engineering issues.	Achieved 100%
Minimize the time it takes to respond and issue work orders to traffic sign complaints.	Respond to 90% of the traffic sign complaints within eight weeks.	Achieved 100%
Minimize the time it takes to respond to traffic light complaints.	Respond to 75% of the traffic light complaints within eight hours.	Achieved 89.8% up to 95.7% response within eight hours
Install a robust bike infrastructure system.	Install/implement 5 miles of bike infrastructure per year, subject to available funds.	Achieved 8.4 miles

*N/A = Not Available

**BUDGET AT A GLANCE
OPERATING BUDGET EXPENDITURES BY COST ELEMENT
FISCAL YEAR 2017**

DEPARTMENT/AGENCY	CURRENT			TOTAL
	SALARIES	EXPENSES	EQUIPMENT	
Budget & Fiscal Services	\$19,212,444	\$3,683,282	\$152,000	\$23,047,726
Community Services	12,312,359	87,688,518	20,000	100,020,877
Corporation Counsel	6,878,047	2,671,698	-	9,549,745
Customer Services	12,315,456	12,408,247	-	24,723,703
Design and Construction	11,637,898	6,159,830	45,250	17,842,978
Emergency Management	902,328	437,924	-	1,340,252
Emergency Services	35,415,096	7,230,600	1,699,000	44,344,696
Enterprise Services	13,719,162	11,354,425	105,000	25,178,587
Environmental Services	62,750,074	229,511,980	-	292,262,054
Facility Maintenance	30,438,828	54,634,800	41,000	85,114,628
Fire	113,410,371	14,105,130	284,000	127,799,501
Human Resources	5,879,995	693,596	-	6,573,591
Information Technology	9,047,060	10,394,563	1,185,000	20,626,623
Mayor	600,348	127,610	-	727,958
Managing Director	2,012,498	1,012,845	-	3,025,343
Neighborhood Commission	657,212	444,110	-	1,101,322
Royal Hawaiian Band	2,057,970	145,500	7,500	2,210,970
Medical Examiner	1,600,277	457,988	38,020	2,096,285
Parks and Recreation	44,341,453	31,098,867	511,000	75,951,320
Planning and Permitting	17,111,472	5,153,840	-	22,265,312
Police	235,137,321	40,347,478	20,000	275,504,799
Prosecuting Attorney	18,021,270	5,707,574	-	23,728,844
Transportation Services	140,560,148	127,755,918	-	268,316,066
	\$796,019,087	\$653,226,323	\$4,107,770	\$1,453,353,180
Debt Service	\$ -	\$439,942,000	\$ -	\$439,942,000
Retirement System Contributions	-	149,252,000	-	149,252,000
FICA and Pension Costs	-	30,863,000	-	30,863,000
Health Benefits Contributions	-	130,521,000	-	130,521,000
Other Post-Employment Benefits	-	48,624,000	-	48,624,000
Provision for Vacant Positions	-	23,071,865	-	23,071,865
Miscellaneous	-	50,886,220	-	50,886,220
	\$ -	\$873,160,085	\$ -	\$873,160,085
TOTAL EXPENDITURES	\$796,019,087	\$1,526,386,408	\$4,107,770	\$2,326,513,265

Exhibit 2

**EXECUTIVE AGENCY BUDGET AND FULL-TIME EQUIVALENT COMPARISON
FISCAL YEARS 2015, 2016 AND 2017**

Dept	Character of Expenditure	FY15 Actual	FY16 Appropriation	FY17 Proposed	No of Positions (FTE)	
					FY 2016	FY2017
BFS	Salaries	17,899,956	18,413,585	19,212,444	363.00	361.00
	Current Expense	2,858,034	3,504,579	3,683,282		
	Equipment	153,898	250,000	152,000		
BFS Total		20,911,888	22,168,164	23,047,726		
DCS	Salaries	7,756,969	11,108,181	12,312,359	256.80	259.60
	Current Expense	74,584,171	85,525,158	87,688,518		
	Equipment		23,000	20,000		
DCS Total		82,341,140	96,656,339	100,020,877		
COR	Salaries	6,119,524	6,468,486	6,878,047	93.50	92.00
	Current Expense	1,782,495	2,081,395	2,671,698		
	Equipment	105,799				
COR Total		8,007,818	8,549,881	9,549,745		
CSD	Salaries	11,416,134	11,597,660	12,315,456	287.75	289.75
	Current Expense	9,361,832	11,841,884	12,408,247		
CSD Total		20,777,966	23,439,544	24,723,703		
DDC	Salaries	10,788,924	10,802,893	11,637,898	278.00	278.00
	Current Expense	5,992,372	4,761,255	6,159,830		
	Equipment		4,800	45,250		
DDC Total		16,781,296	15,568,948	17,842,978		
DEM	Salaries	1,283,068	828,014	902,328	15.48	15.48
	Current Expense	1,077,128	409,188	437,924		
	Equipment	494,067	135,000			
DEM Total		2,854,263	1,372,202	1,340,252		
ESD	Salaries	30,030,136	32,806,025	35,415,096	532.45	525.95
	Current Expense	5,965,404	6,567,716	7,230,600		
	Equipment	1,233,864	1,795,000	1,699,000		
ESD Total		37,229,404	41,168,741	44,344,696		
DES	Salaries	12,429,876	12,263,670	13,719,162	305.46	316.57
	Current Expense	9,352,434	9,820,450	11,354,425		
	Equipment		724,600	105,000		
DES Total		21,782,310	22,808,720	25,178,587		
ENV	Salaries	55,431,128	59,979,325	62,750,074	1,041.00	1,041.00
	Current Expense	195,643,185	218,402,798	229,511,980		
	Equipment	4,514	5,974,700			
ENV Total		251,078,827	284,356,823	292,262,054		
DFM	Salaries	28,205,307	29,524,009	30,438,828	738.47	749.00
	Current Expense	45,922,718	52,114,537	54,634,800		
	Equipment	103,912	4,084,000	41,000		
DFM Total		74,231,937	85,722,546	85,114,628		
HFD	Salaries	94,550,165	103,578,599	113,410,371	1,156.50	1,169.50
	Current Expense	15,066,836	12,706,832	14,105,130		
	Equipment	1,179,045	3,256,000	284,000		
HFD Total		110,796,046	119,541,431	127,799,501		
DHR	Salaries	5,103,813	5,565,382	5,879,995	88.63	89.13
	Current Expense	531,199	693,356	693,596		
	Equipment		10,430			
DHR Total		5,635,012	6,269,168	6,573,591		

Exhibit 3

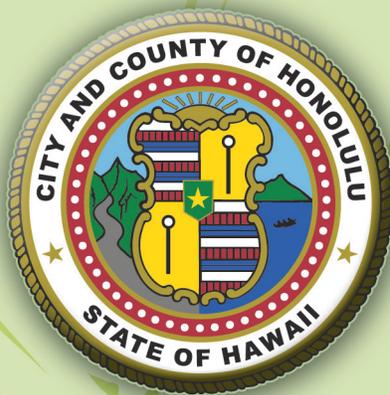
Executive Summary

**EXECUTIVE AGENCY BUDGET AND FULL-TIME EQUIVALENT COMPARISON
FISCAL YEARS 2015, 2016 AND 2017**

Dept	Character of Expenditure	FY15 Actual	FY16 Appropriation	FY17 Proposed	No of Positions (FTE)	
					FY 2016	FY2017
DIT	Salaries	8,777,988	8,611,623	9,047,060	153.00	155.00
	Current Expense	12,869,722	10,307,865	10,394,563		
	Equipment	290,380	932,860	1,185,000		
DIT Total		21,938,090	19,852,348	20,626,623		
MAY	Salaries	585,631	608,832	600,348	6.00	6.00
	Current Expense	75,044	111,537	127,610		
MAY Total		660,675	720,369	727,958		
MDO	Salaries	1,880,516	1,797,428	2,012,498	31.50	30.50
	Current Expense	1,140,123	914,852	1,012,845		
MDO Total		3,020,639	2,712,280	3,025,343		
NCO	Salaries	630,723	616,646	657,212	16.00	17.00
	Current Expense	275,513	147,300	444,110		
NCO Total		906,236	763,946	1,101,322		
RHB	Salaries	1,890,868	1,923,616	2,057,970	41.50	41.50
	Current Expense	129,437	127,440	145,500		
	Equipment	24,880	35,000	7,500		
RHB Total		2,045,185	2,086,056	2,210,970		
MED	Salaries	1,424,730	1,528,718	1,600,277	20.00	19.50
	Current Expense	338,872	396,640	457,988		
	Equipment	14,281	70,000	38,020		
MED Total		1,777,883	1,995,358	2,096,285		
DPR	Salaries	39,544,319	40,483,260	44,341,453	1,099.65	1,122.65
	Current Expense	24,724,609	28,873,940	31,098,867		
	Equipment	340,687	3,266,000	511,000		
DPR Total		64,609,615	72,623,200	75,951,320		
DPP	Salaries	16,168,944	16,096,378	17,111,472	308.00	319.00
	Current Expense	3,211,080	3,435,460	5,153,840		
	Equipment	11,863	14,000			
DPP Total		19,391,887	19,545,838	22,265,312		
HPD	Salaries	209,912,612	218,290,386	235,137,321	2,694.00	2,706.00
	Current Expense	38,700,648	38,575,111	40,347,478		
	Equipment	787,807	2,686,000	20,000		
HPD Total		249,401,067	259,551,497	275,504,799		
PAT	Salaries	15,754,547	17,800,853	18,021,270	303.00	302.50
	Current Expense	4,649,145	5,604,881	5,707,574		
	Equipment		270,053			
PAT Total		20,403,692	23,675,787	23,728,844		
DTS	Salaries	125,943,577	132,776,551	140,560,148	111.00	114.48
	Current Expense	113,403,244	128,938,971	127,755,918		
	Equipment	1,413,550	1,431,000			
DTS Total		240,760,371	263,146,522	268,316,066		
Grand Total		1,277,343,247	1,394,295,708	1,453,353,180	9,940.69	10,021.11

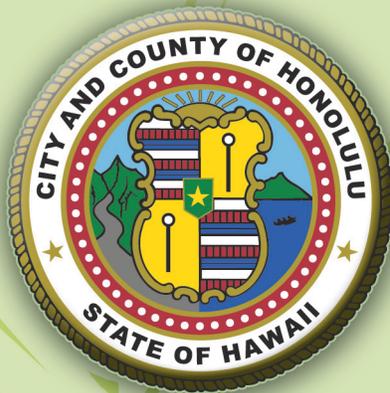
Exhibit 3 - Continued

Departmental Budgets



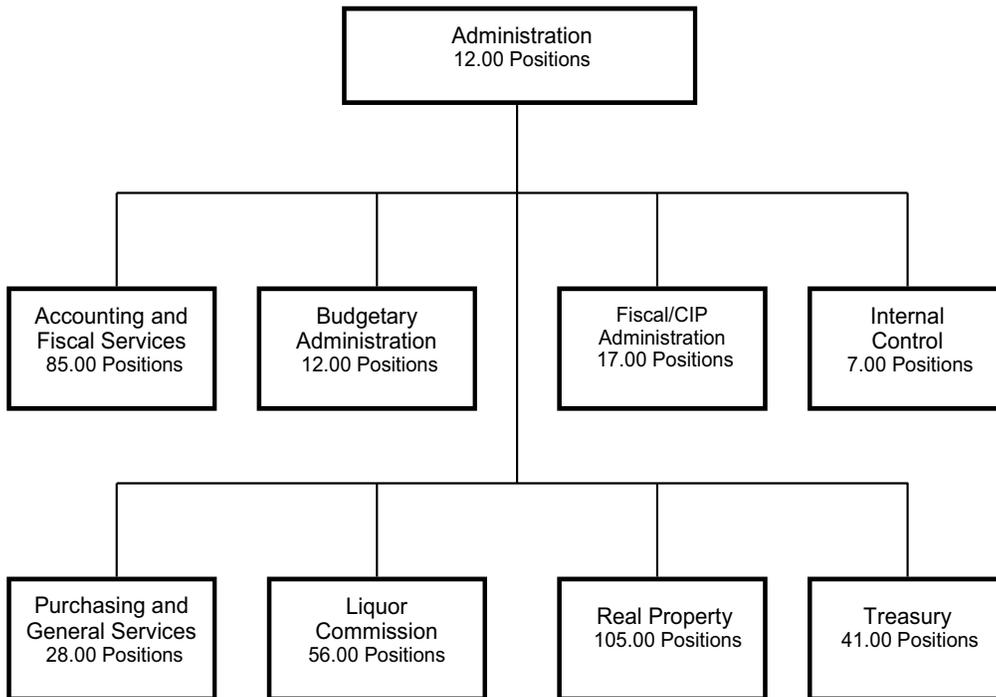
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Department of Budget and Fiscal Services



DEPARTMENT OF BUDGET AND FISCAL SERVICES (BFS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Department of Budget and Fiscal Services

Roles and Responsibilities

The Department of Budget and Fiscal Services is the City's central financial agency. It is responsible for all aspects of the City's finances, including billing, collection, keeping accurate and complete account of receipts and disbursements, management of the City's treasury and funds, and preparation and maintenance of a perpetual inventory of all lands and equipment owned or controlled by the City.

It provides long-range financial planning, prepares and manages the City's operating and capital program and budget, provides information pertaining to the financial affairs of the City, reviews the manner in which public funds are received and expended, and reports to the Mayor on the integrity with which public funds are accounted for and on the financial responsibility of officers and employees administering public funds.

It provides an assessment of all real property in the City, sells real property upon which taxes are not paid within the period prescribed, and disposes of personal property not needed by any City agency, pursuant to policies established by the City Council. It also rents or leases City property (except property controlled by the Board of Water Supply), and awards concessions, pursuant to law and to policies established by the City Council. It purchases materials, supplies and equipment and contracts for services of independent contractors for all City agencies.

It prepares the City's payrolls and pension rolls and administers the City's Risk Management Program. It also administratively supports the Liquor Commission, three Boards of Review, the Board of Trustees of the Police Officers, Fire Fighters and Bandmembers Pension Fund, the Pension Board of the City and County of Honolulu, and the Ethics Board of Appeals.

Spending to Make a Difference

- Post the adopted budget detail data to the City's Data Honolulu site. This will allow for greater insight to the adopted budget numbers and improve fiscal transparency.
- Budget and fiscal staff will work closely with key departments in monthly or quarterly meetings to address funding issues in a timely manner.
- Recommend efficiency improvements to management via audits and operational reviews and monitor and evaluate the controls and processes for recording financial transactions and safeguarding of City assets.
- Prepare for procurement and financing toolbox to support the anticipated transit-oriented development activities of the City.
- Plans a major review of the real property home exemption program in conjunction with the State Department of Taxation and the State Department of Health to verify and ensure compliance with City ordinances.
- Enterprise Resource Planning (ERP) Budget System optimization and new feature implementation

Budget Highlights

- Flat over FY 2016 due to continued focus on core services, with no substantial growth in services or personnel. Salary increases are due to mandated collective bargaining contract terms.
- Twenty-one (21) positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.
- Budget issues include the conversion of 1.0 FTE contract Accountant III, Community Development funded position, to a permanent Accountant III, Grant in Aid (GIA) funded position, in the Accounting and Fiscal Services Division, to maintain and monitor a growing number of GIA contracts.
- Budget issues also include the conversion of 2.0 FTE contract positions to permanent status in the Liquor Commission: 1.0 FTE Records Management Analyst III position to be independently responsible for agency files, requests for public information, website and data entry standards in the new Liquor Commission Information System (LCIS) and 1.0 FTE Training Instructor position to conduct server training for employees of liquor establishments on Oahu.
- The equipment budget includes funding for the Liquor Commission for replacement of two (2) vehicles and continued funding for the Liquor Commission to finalize the development and implementation of a new computerized liquor licensing software system to replace the current LCIS. This last phase of the system will also include final testing and evaluation, development of a user manual and staff training.

Department of Budget and Fiscal Services

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	352.00	351.00	351.00	3.00	354.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	10.00	11.00	6.00	0.00	6.00
Total	363.00	363.00	358.00	3.00	361.00

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 907,420	\$ 787,134	\$ 907,235	\$ 0	\$ 907,235
Accounting and Fiscal Services	4,365,201	4,728,911	4,603,575	46,140	4,649,715
Internal Control	566,513	537,288	588,965	0	588,965
Purchasing and General Services	1,706,543	1,704,774	1,805,557	0	1,805,557
Treasury	2,309,497	2,378,470	2,688,573	0	2,688,573
Real Property	5,794,140	5,885,533	6,096,160	0	6,096,160
Budgetary Administration	878,909	829,080	976,697	0	976,697
Fiscal/CIP Administration	1,299,493	1,351,232	1,355,922	0	1,355,922
Liquor Commission	3,084,172	3,965,742	3,897,368	81,534	3,978,902
Total	\$ 20,911,888	\$ 22,168,164	\$ 22,920,052	\$ 127,674	\$ 23,047,726

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 17,899,956	\$ 18,413,585	\$ 19,084,770	\$ 127,674	\$ 19,212,444
Current Expenses	2,858,034	3,504,579	3,683,282	0	3,683,282
Equipment	153,898	250,000	152,000	0	152,000
Total	\$ 20,911,888	\$ 22,168,164	\$ 22,920,052	\$ 127,674	\$ 23,047,726

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 16,567,959	\$ 16,525,649	\$ 17,190,146	\$ 0	\$ 17,190,146
Sewer Fund	207,573	234,822	240,858	0	240,858
Liquor Commission Fund	3,084,172	3,965,742	3,897,368	81,534	3,978,902
Grants in Aid Fund	43,811	44,580	47,639	46,140	93,779
Refuse Genl Operating Acct -SWSF	107,746	113,900	110,315	0	110,315
Community Development Fund	620,191	626,945	757,595	0	757,595
Special Events Fund	48,048	48,024	52,338	0	52,338
Federal Grants Fund	108,947	468,469	479,665	0	479,665
Housing & Comm Dev Sec 8 Fund	123,441	140,033	144,128	0	144,128
Total	\$ 20,911,888	\$ 22,168,164	\$ 22,920,052	\$ 127,674	\$ 23,047,726

Administration

Program Description

The Administration program provides department-wide leadership and coordination of department activities. It also is responsible for citywide insurance and self-insurance programs; establishment and monitoring of insurance requirements for all City contracts; administration and coordination of claims adjusting services; and assistance to City departments in developing appropriate loss control programs and procedures. This program is also responsible for the administration of the Premium Conversion and Deferred Compensation Plans.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.00	12.00	12.00	0.00	12.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 826,408	\$ 714,976	\$ 837,735	\$ 0	\$ 837,735
Current Expenses	81,012	72,158	69,500	0	69,500
Equipment	0	0	0	0	0
Total	\$ 907,420	\$ 787,134	\$ 907,235	\$ 0	\$ 907,235

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 907,420	\$ 787,134	\$ 907,235	\$ 0	\$ 907,235
Total	\$ 907,420	\$ 787,134	\$ 907,235	\$ 0	\$ 907,235

Department of Budget and Fiscal Services

Accounting and Fiscal Services

Program Description

The Accounting and Fiscal Services program is responsible for the accounting of City funds and reviewing the manner in which public funds are received and expended. To accomplish these responsibilities, it prepares financial statements, administers the central preparation of payroll, and ensures that expenditures are in accordance with the City's budget ordinances, federal grant requirements, and allotment schedules.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	80.00	80.00	80.00	1.00	81.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	5.00	4.00	3.00	0.00	3.00
Total	86.00	85.00	84.00	1.00	85.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 4,266,128	\$ 4,555,189	\$ 4,397,240	\$ 46,140	\$ 4,443,380
Current Expenses	99,073	173,722	206,335	0	206,335
Equipment	0	0	0	0	0
Total	\$ 4,365,201	\$ 4,728,911	\$ 4,603,575	\$ 46,140	\$ 4,649,715

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 3,712,683	\$ 3,673,823	\$ 3,535,881	\$ 0	\$ 3,535,881
Sewer Fund	207,573	234,822	240,858	0	240,858
Grants in Aid Fund	43,811	44,580	47,639	46,140	93,779
Refuse Genl Operating Acct -SWSF	107,028	108,900	105,315	0	105,315
Community Development Fund	130,255	132,632	115,995	0	115,995
Special Events Fund	48,048	48,024	52,338	0	52,338
Federal Grants Fund	0	361,097	376,421	0	376,421
Housing & Comm Dev Sec 8 Fund	115,803	125,033	129,128	0	129,128
Total	\$ 4,365,201	\$ 4,728,911	\$ 4,603,575	\$ 46,140	\$ 4,649,715

Internal Control

Program Description

The Internal Control program is responsible for objectively examining and evaluating the financial activities of the City. This activity audits, reviews, monitors and evaluates the controls and processes for recording financial transactions and safeguarding city assets and recommends efficiency improvements to management. The function strives to adhere to the Standards for the Professional Practice of Internal Auditing.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 499,656	\$ 462,318	\$ 510,055	\$ 0	\$ 510,055
Current Expenses	66,857	74,970	78,910	0	78,910
Equipment	0	0	0	0	0
Total	\$ 566,513	\$ 537,288	\$ 588,965	\$ 0	\$ 588,965

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 566,513	\$ 537,288	\$ 588,965	\$ 0	\$ 588,965
Total	\$ 566,513	\$ 537,288	\$ 588,965	\$ 0	\$ 588,965

Department of Budget and Fiscal Services

Purchasing and General Services

Program Description

The Purchasing program is responsible for the centralized procurement of all materials, supplies, equipment, construction, and services, including consultant and professional services, for City departments and agencies; maintaining inventory of all City personal property; exchange, disposal, sale or transfer of surplus equipment and real property; and managing City-owned real property not utilized by other departments.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,658,847	\$ 1,642,854	\$ 1,682,082	\$ 0	\$ 1,682,082
Current Expenses	47,696	61,920	123,475	0	123,475
Equipment	0	0	0	0	0
Total	\$ 1,706,543	\$ 1,704,774	\$ 1,805,557	\$ 0	\$ 1,805,557

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,706,543	\$ 1,704,774	\$ 1,805,557	\$ 0	\$ 1,805,557
Total	\$ 1,706,543	\$ 1,704,774	\$ 1,805,557	\$ 0	\$ 1,805,557

Treasury

Program Description

This program administers the treasury cash and debt management program, general collections program, real property tax collection and tax relief programs, and special assessment programs.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	41.00	41.00	41.00	0.00	41.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	41.00	41.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,671,913	\$ 1,472,370	\$ 1,782,473	\$ 0	\$ 1,782,473
Current Expenses	637,584	906,100	906,100	0	906,100
Equipment	0	0	0	0	0
Total	\$ 2,309,497	\$ 2,378,470	\$ 2,688,573	\$ 0	\$ 2,688,573

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,301,141	\$ 2,358,470	\$ 2,668,573	\$ 0	\$ 2,668,573
Refuse Genl Operating Acct -SWSF	718	5,000	5,000	0	5,000
Housing & Comm Dev Sec 8 Fund	7,638	15,000	15,000	0	15,000
Total	\$ 2,309,497	\$ 2,378,470	\$ 2,688,573	\$ 0	\$ 2,688,573

Real Property

Program Description

The Real Property Assessment Division annually updates all transactions of real property to ensure proper notification of all property assessments to the current owners. The Division processes all exemptions, dedications and assessment programs according to Chapter 8 of the Revised Ordinances of Honolulu. Subsequently approximately 300,000 assessments are validated and mailed, appeals taken and a certified list is then provided to the City Council to determine revenues for budgeting purposes.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	105.00	104.00	104.00	0.00	104.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	0.00	0.00	0.00
Total	106.00	105.00	104.00	0.00	104.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 4,761,123	\$ 4,817,108	\$ 4,959,335	\$ 0	\$ 4,959,335
Current Expenses	1,033,017	1,068,425	1,136,825	0	1,136,825
Equipment	0	0	0	0	0
Total	\$ 5,794,140	\$ 5,885,533	\$ 6,096,160	\$ 0	\$ 6,096,160

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 5,794,140	\$ 5,885,533	\$ 6,096,160	\$ 0	\$ 6,096,160
Total	\$ 5,794,140	\$ 5,885,533	\$ 6,096,160	\$ 0	\$ 6,096,160

Budgetary Administration

Program Description

The Budgetary Administration program provides centralized budgetary services, which include the preparation and administration of the annual operating budget. It formulates and administers budgetary policies consistent with administration objectives. It also evaluates the effectiveness of individual program activities in achieving its goals and mandates and provides organizational and budgetary reviews of City programs and activities.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.00	12.00	12.00	0.00	12.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 866,828	\$ 813,730	\$ 958,267	\$ 0	\$ 958,267
Current Expenses	12,081	15,350	18,430	0	18,430
Equipment	0	0	0	0	0
Total	\$ 878,909	\$ 829,080	\$ 976,697	\$ 0	\$ 976,697

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 878,909	\$ 829,080	\$ 976,697	\$ 0	\$ 976,697
Total	\$ 878,909	\$ 829,080	\$ 976,697	\$ 0	\$ 976,697

Department of Budget and Fiscal Services

Fiscal/CIP Administration

Program Description

The Fiscal/CIP Administration program is responsible for: 1) overseeing citywide financial planning and analysis, with a focus on revenues, debt and provisional costs; 2) formulation, review, preparation and implementation of the annual Capital Program and Budget; and 3) administering the U.S. Department of Housing and Urban Development's Community Development Block Grant, HOME Investment Partnerships, Emergency Solutions Grant and Housing Opportunities for Persons with AIDS programs to ensure proper program management, timely completion of projects and continued compliance with program mandates.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	17.00	17.00	17.00	0.00	17.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	17.00	17.00	17.00	0.00	17.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,108,954	\$ 1,223,798	\$ 1,233,815	\$ 0	\$ 1,233,815
Current Expenses	190,539	127,434	122,107	0	122,107
Equipment	0	0	0	0	0
Total	\$ 1,299,493	\$ 1,351,232	\$ 1,355,922	\$ 0	\$ 1,355,922

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 700,610	\$ 749,547	\$ 611,078	\$ 0	\$ 611,078
Community Development Fund	489,936	494,313	641,600	0	641,600
Federal Grants Fund	108,947	107,372	103,244	0	103,244
Total	\$ 1,299,493	\$ 1,351,232	\$ 1,355,922	\$ 0	\$ 1,355,922

Liquor Commission

Program Description

The Liquor Commission program controls, regulates, and supervises the manufacture, importation and sale of intoxicating liquor through inspections, enforcement, licensing, registration and education. Its mission is to promote the community's health, safety, and welfare by efficiently and fairly administering and enforcing Hawaii's liquor laws.

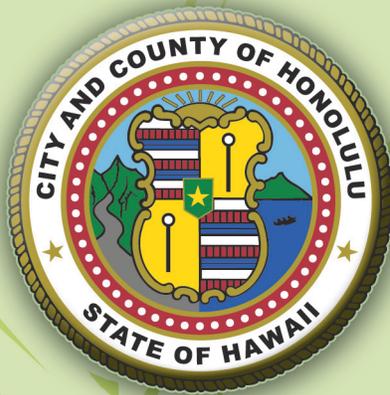
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	50.00	50.00	50.00	2.00	52.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.00	6.00	3.00	0.00	3.00
Total	54.00	56.00	53.00	2.00	55.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,240,099	\$ 2,711,242	\$ 2,723,768	\$ 81,534	\$ 2,805,302
Current Expenses	690,175	1,004,500	1,021,600	0	1,021,600
Equipment	153,898	250,000	152,000	0	152,000
Total	\$ 3,084,172	\$ 3,965,742	\$ 3,897,368	\$ 81,534	\$ 3,978,902

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Liquor Commission Fund	\$ 3,084,172	\$ 3,965,742	\$ 3,897,368	\$ 81,534	\$ 3,978,902
Total	\$ 3,084,172	\$ 3,965,742	\$ 3,897,368	\$ 81,534	\$ 3,978,902

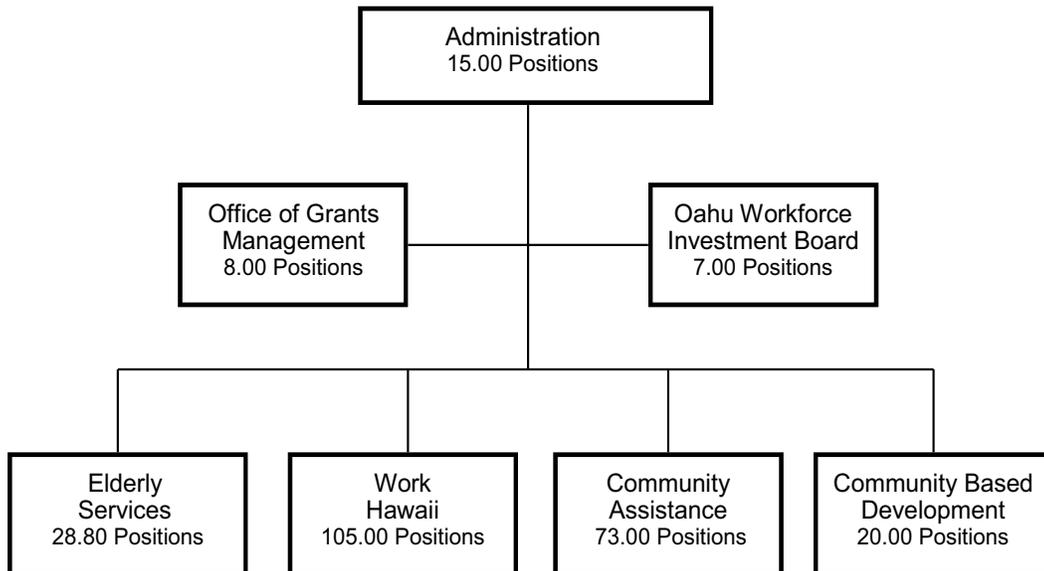
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Department of Community Services



DEPARTMENT OF COMMUNITY SERVICES (DCS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Department of Community Services

Roles and Responsibilities

The Department of Community Services (DCS) administers programs to meet the human services, workforce and housing needs of economically challenged individuals and families with special needs in the City and County of Honolulu. The department also administers state and federal funds intended to facilitate community and economic development for economically challenged neighborhoods and communities.

Spending to Make a Difference

- Related to Honolulu's Age-Friendly City Initiative and in compliance with the State Executive Office on Aging and the Federal Administration for Community Living (ACL) guidance, the Elderly Affairs Division (EAD) has transitioned into establishing an Aging and Disability Resource Center (ADRC). The ADRC will increase EAD's ability to meet the anticipated needs of older adults, people with disabilities, and their families through the use of standardized intake and assessment tools and participation in a Statewide consolidated database.
- The Community Assistance Section 8 program will increase productivity by converting many customer notifications to electronic format, completing the conversion of City rent payments to electronic funds transfer, streamlining intake and unit inspection procedures, and improving leasing stability through project-based vouchers.
- The Community Based Development Division together with the Institute for Human Services (IHS) launched the City's Housing First program to address chronic homelessness. Housing First is a national best practice focused on housing chronically homeless persons and families as a first step toward recovery. Working with partner agencies, IHS will undertake outreach and assessment of unsheltered homeless persons, housing placement and rental assistance payments, and case management and support services.

Budget Highlights

The Department of Community Services receives approximately 97 percent of its operating budget from federal and state grants which are passed through to community nonprofit agencies. These mandates fund a group of programs that provide rental assistance to low income households; emergency and transitional shelter to homeless people or with special needs; community based senior services, job training and referral services for adults and challenged youth to facilitate employment; community based economic development and neighborhood revitalization programs; and support for community based nonprofit organizations who serve economically challenged individuals in their communities.

- Overall, the department's salary and expenses to administer the state and federal grant programs are minimally increasing over FY 2016 with increases in salaries attributed to mandated collective bargaining contract terms.
- The Community Based Development Division (CBDD) is continuing its Housing First Programs, funds are budgeted at \$5.4 million and is expanding services by implementing Housing First Phase III with an additional \$2.1 million. Housing First aims to provide permanent supportive housing for 315 chronically homeless persons and families and related supportive services.
- A total of \$1,376,000 has been budgeted for property management services for 6 properties used for affordable and transitional housing under the new Asset Development and Management (AD&M) Division. Within the Division, 8 FTE permanent positions have been created to support its operations.
- One (1) FTE personal services contract Community Relations Specialist position has been created to guide the department's interaction with the public regarding the Administration's Housing and Homeless initiatives.
- One (1) FTE personal services contract Urban Rehabilitation Inspector I has been added to the Community Assistance Division to aid with property inspections related to the Section 8 Housing Assistance Program.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	145.00	144.00	144.00	8.00	152.00
Temporary FTE	99.80	100.80	100.80	0.00	100.80
Contract FTE	2.00	12.00	4.80	2.00	6.80
Total	246.80	256.80	249.60	10.00	259.60

Department of Community Services

Community Services

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 683,986	\$ 550,626	\$ 1,100,794	\$ 56,202	\$ 1,156,996
Office of Grants Management	7,911,016	11,005,893	6,809,196	0	6,809,196
Oahu Workforce Investment Board	180,645	257,471	328,858	0	328,858
Elderly Services	5,875,439	7,159,672	8,564,775	0	8,564,775
WorkHawaii	8,021,487	10,173,160	10,328,270	0	10,328,270
Asset Development and Management	0	0	1,886,000	477,690	2,363,690
Community Assistance	48,626,277	54,150,306	52,241,593	41,394	52,282,987
Community Based Development	11,042,290	13,359,211	18,186,105	0	18,186,105
Total	\$ 82,341,140	\$ 96,656,339	\$ 99,445,591	\$ 575,286	\$ 100,020,877

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 7,756,969	\$ 11,108,181	\$ 11,737,073	\$ 575,286	\$ 12,312,359
Current Expenses	74,584,171	85,525,158	87,688,518	0	87,688,518
Equipment	0	23,000	20,000	0	20,000
Total	\$ 82,341,140	\$ 96,656,339	\$ 99,445,591	\$ 575,286	\$ 100,020,877

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 8,120,247	\$ 10,923,885	\$ 12,370,466	\$ 519,084	\$ 12,889,550
Rental Assistance Fund	124,093	233,000	233,000	0	233,000
Grants in Aid Fund	5,457,606	6,401,006	6,327,414	0	6,327,414
Affordable Housing Fund	0	0	1,224,633	56,202	1,280,835
Community Development Fund	588,480	1,035,269	1,206,901	0	1,206,901
Special Projects Fund	4,937,185	4,198,790	5,334,041	0	5,334,041
Federal Grants Fund	15,203,740	20,879,953	21,810,635	0	21,810,635
Housing & Comm Dev Rehab Fund	1,532,829	3,005,000	3,000,000	0	3,000,000
Housing & Comm Dev Sec 8 Fund	46,363,060	49,966,751	47,938,501	0	47,938,501
Leasehold Conversion Fund	13,900	12,685	0	0	0
Total	\$ 82,341,140	\$ 96,656,339	\$ 99,445,591	\$ 575,286	\$ 100,020,877

Administration

Program Description

The Administration program provides department-wide leadership and policy guidance and oversight to enhance the performance of all departmental activities. This includes both program and project development and direction, plans of action to achieve sound community development, and administrative support to the entire department. The department is comprised of the following divisions: Community Assistance Division, Community Based Development Division, Elderly Affairs Division, WorkHawaii Division, Office of Grants, Oahu Workforce Investment Board, and Asset Development and Management.

The Administration provides staff support for meetings of the Honolulu County Committee on the Status of Women and the Area Aging Advisory Council.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	7.00	0.00	1.00	1.00
Total	8.00	15.00	8.00	1.00	9.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 540,563	\$ 429,696	\$ 583,497	\$ 56,202	\$ 639,699
Current Expenses	143,423	120,930	517,297	0	517,297
Equipment	0	0	0	0	0
Total	\$ 683,986	\$ 550,626	\$ 1,100,794	\$ 56,202	\$ 1,156,996

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 679,211	\$ 550,626	\$ 1,076,161	\$ 0	\$ 1,076,161
Affordable Housing Fund	0	0	24,633	56,202	80,835
Special Projects Fund	4,775	0	0	0	0
Total	\$ 683,986	\$ 550,626	\$ 1,100,794	\$ 56,202	\$ 1,156,996

Department of Community Services

Office of Grants Management

Program Description

The Office of Grants Management (OGM) focuses on administering the City's Grants In Aid (GIA) program to provide services to economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development or the environment, as further defined:

Public Services

Funds in this category must be used to support qualified public services and programs for the target populations deemed by the City to be most vulnerable including, but not limited to, seniors, persons with disabilities, children, and victims of domestic violence, homeless persons, and those suffering from the effects of substance abuse or poor mental health.

Arts, Culture, Community/Economic Development, and the Environment

Funds in this category must be used to support the sustainable improvement in the well-being and quality of life of local communities, especially low to moderate income areas. Projects could include, but are not limited to, the creation, development and empowerment of community based organizations, providing planning, organizational support, and technical assistance to organizations, supporting financial literacy programs and services, supporting micro-enterprise and business training, and supporting programs that promote cultural or environmental enhancement, protection, or awareness.

OGM also supports other projects such as the Honolulu County Committee on the Status of Women, the Mayor's Committee on Disabilities, Enterprise Zones, etc.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	11.00	11.00	11.00	0.00	11.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 306,053	\$ 569,215	\$ 570,877	\$ 0	\$ 570,877
Current Expenses	7,604,963	10,436,678	6,238,319	0	6,238,319
Equipment	0	0	0	0	0
Total	\$ 7,911,016	\$ 11,005,893	\$ 6,809,196	\$ 0	\$ 6,809,196

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,439,510	\$ 4,430,946	\$ 288,683	\$ 0	\$ 288,683
Grants in Aid Fund	5,457,606	6,401,006	6,327,414	0	6,327,414
Community Development Fund	0	161,256	193,099	0	193,099
Leasehold Conversion Fund	13,900	12,685	0	0	0
Total	\$ 7,911,016	\$ 11,005,893	\$ 6,809,196	\$ 0	\$ 6,809,196

Oahu Workforce Investment Board

Program Description

Mandated and funded by the new federal Workforce Innovation and Opportunity Act (WIOA) of 2014 (and its predecessor, the Workforce Investment Act of 1998), the Oahu Workforce Investment Board (OWIB) supports the local economy and collaborates with industry leaders and government to help Oahu's businesses grow, train and sustain a globally competitive workforce. OWIB invests in human capital and is part of a nationwide system of local workforce boards that work in partnership with the Mayor of the City and County of Honolulu. Membership is determined by federal formula.

The U.S. Department of Labor identifies three hallmarks of excellence for WIOA:

-The need of businesses and workers drive workforce solutions and local boards are accountable to communities in which they are located.

-One-Stop Centers (or American Job Centers) provide excellent customer service to jobseekers and employers and focus on continuous improvement.

-The workforce system supports strong regional economies and plays an active role in community and workforce development.

The board is administratively attached to the City's Department of Community Services.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	7.00	7.00	7.00	0.00	7.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 94,789	\$ 146,640	\$ 188,238	\$ 0	\$ 188,238
Current Expenses	85,856	110,831	140,620	0	140,620
Equipment	0	0	0	0	0
Total	\$ 180,645	\$ 257,471	\$ 328,858	\$ 0	\$ 328,858

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 8,602	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	172,043	257,471	328,858	0	328,858
Total	\$ 180,645	\$ 257,471	\$ 328,858	\$ 0	\$ 328,858

Department of Community Services

Elderly Services

Program Description

The Elderly Affairs Division (EAD) is the Area Agency on Aging (AAA) for the City and County of Honolulu designated under the Older Americans Act of 1965. EAD plans, coordinates, advocates for and develops community based programs and services to meet the needs of the growing population of non-institutionalized elderly individuals and their family caregivers. EAD provides information and referral services and public outreach, working with Oahu's network of providers to ensure easy access and availability of services, and to ultimately prevent or delay institutionalization.

EAD has begun the implementation of the Aging and Disability Resource Center (ADRC) in accordance with the Administration for Community Living (ACL) guidance and in alignment with the Mayor's Age Friendly City Initiative. This model increases our ability to attend to the needs of consumers and their families, while serving as a single entry point for access to long term support services (LTSS).

EAD contracts with private nonprofit organizations to provide a wide range of supportive and long-term care services that help elders remain at home (which they prefer), enhance their quality of life, and permit aging with dignity. Services include group dining and home-delivered meals, nutrition counseling and education, transportation and assisted transportation, escort services, case management, personal care, attendant care, homemaker services, friendly visits, telephone reassurance, housing assistance, legal assistance, advocacy, counseling, interpretation and translation, caregiver respite and supplemental services, caregiver support groups, adult and caregiver education, training, recreation, and health maintenance and promotion classes.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	17.80	17.80	17.80	0.00	17.80
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.80	28.80	28.80	0.00	28.80

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 860,854	\$ 1,036,056	\$ 904,697	\$ 0	\$ 904,697
Current Expenses	5,014,585	6,123,616	7,660,078	0	7,660,078
Equipment	0	0	0	0	0
Total	\$ 5,875,439	\$ 7,159,672	\$ 8,564,775	\$ 0	\$ 8,564,775

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 382,347	\$ 432,791	\$ 422,343	\$ 0	\$ 422,343
Special Projects Fund	2,231,594	3,370,654	4,591,646	0	4,591,646
Federal Grants Fund	3,261,498	3,356,227	3,550,786	0	3,550,786
Total	\$ 5,875,439	\$ 7,159,672	\$ 8,564,775	\$ 0	\$ 8,564,775

WorkHawaii

Program Description

WorkHawaii's mission is to develop a quality workforce for businesses through the provision of trained candidates with appropriate skills and credentials. Training programs are driven to meet employer needs for talent in high growth industries and range from basic education, work readiness, and "soft" skills training to on-the-job training, apprenticeship, career advancement upgrading, as well as post-secondary certificate and degree programs.

WorkHawaii operates American Job Centers called Oahu WorkLinks established under the federal Workforce Investment Act which has been replaced by the Workforce Innovation and Opportunity Act (WIOA). WIOA provides local flexibility to accomplish a stronger alignment of the workforce, education and economic development systems; and an improvement of the structure and delivery to assist workers in achieving family-sustaining wages and businesses in obtaining the skilled talent to compete in a global market. WorkHawaii's target populations include people who face challenges such as those experiencing homelessness, individuals with disabilities, recipients of public assistance, and ex-offenders. Priority of service is given to veterans.

In addition, WorkHawaii's Youth Services handle young adults up to age 24. The Ho'opono Mamo initiative offers juveniles the opportunity to complete counseling and therapeutic services so that they do not have an arrest record which potentially impacts their future educational and employment goals. Other programs aim to improve educational achievement and employment prospects for young people through alternate secondary education, job readiness and vocational training, pre-apprenticeship, tutoring, work experience, adult mentoring and community services.

With support from HUD funds, the Rent To Work program plans to continue to provide temporary rental subsidies to homeless families while providing case management, financial literacy training, and work experience and vocational training for those who are unemployed.

State and Federal program funds come from the Department of Labor grants, as well as from grants from the State Department of Human Services: First to Work, Office of Youth Services, and Vocational Rehabilitation.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	36.00	35.00	35.00	0.00	35.00
Temporary FTE	67.00	68.00	68.00	0.00	68.00
Contract FTE	2.00	2.00	1.00	0.00	1.00
Total	105.00	105.00	104.00	0.00	104.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 3,154,487	\$ 5,111,510	\$ 5,351,104	\$ 0	\$ 5,351,104
Current Expenses	4,867,000	5,061,650	4,977,166	0	4,977,166
Equipment	0	0	0	0	0
Total	\$ 8,021,487	\$ 10,173,160	\$ 10,328,270	\$ 0	\$ 10,328,270

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 400,647	\$ 355,951	\$ 355,951	\$ 0	\$ 355,951
Special Projects Fund	2,700,816	828,136	598,803	0	598,803
Federal Grants Fund	4,920,024	8,989,073	9,373,516	0	9,373,516
Total	\$ 8,021,487	\$ 10,173,160	\$ 10,328,270	\$ 0	\$ 10,328,270

Department of Community Services

Asset Development and Management

Program Description

The Asset Development and Management (AD&M) division acts as a catalyst for the advancement of new public-private partnerships through the long term leasing, or sale, of City real estate assets for the development of commercial, industrial, market and affordable residential, and/or mixed use properties. AD&M selectively acquires real property for future development by private enterprises, or the City, to promote and implement established City plans or policies including, but not limited to: Transit Oriented Development community plans, special district plans, sustainable community plans, and supports other special initiatives as required. AD&M is also charged with the limited acquisition of existing housing for occupancy by lower income households, households in transition from homelessness, and chronically homeless households participating in a permanent supportive housing program.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	0.00	0.00	0.00	8.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	8.00	8.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 477,690	\$ 477,690
Current Expenses	0	0	1,886,000	0	1,886,000
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 1,886,000	\$ 477,690	\$ 2,363,690

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 0	\$ 0	\$ 1,886,000	\$ 477,690	\$ 2,363,690
Total	\$ 0	\$ 0	\$ 1,886,000	\$ 477,690	\$ 2,363,690

Community Assistance

Program Description

The Community Assistance Division (CAD) manages programs that provide rental assistance to lower income families; preserve decent, safe and sanitary housing for low, moderate and gap-group income households; and assist lower income families to achieve economic self-sufficiency and homeownership.

The Housing Choice Voucher program provides monthly rent subsidies to low income families renting dwelling units from private landlords. The Division also implements related programs including: (1) the Family Self-Sufficiency Program that promotes and encourages economic independence; (2) the Mainstream Program for Persons with Disabilities; (3) the Project Based Assisted Housing Conversion Program which assists individuals being displaced by previously subsidized low-income housing projects whose owners discontinue assistance; (4) the Homeownership Option Program which provides Section 8 families with the opportunity to apply their rental subsidy toward mortgage payments for homeownership; (5) the Family Unification Program which assists certain youth 18-21 who have left foster care at age 16 or older and lack adequate housing and (6) the Veteran's Administration Supportive Housing Program with a goal of ending Veteran homelessness for at least 100 of our local vets by the end of CY2015.

The City Rental Assistance Program provides limited rent subsidies on behalf of eligible lower income families at City-assisted housing projects.

Current Loan Programs include: (1) home repair loans to income-qualified homeowners who bring their units up to basic housing quality standards; (2) down payment loans to income-qualified homebuyers; (3) loans to income-qualified homeowners for the installation of solar water heating and photovoltaic systems; and (4) home repair loans to assist income-qualified homeowners adversely affected by a declared disaster. New Initiatives include restarting rehabilitation loans to certain landlords renting units to low- and moderate-income families as well as loans to cover the construction or dedication of Accessory Dwelling Units permitted by a 2015 ordinance. These initiatives aim to address the island-wide shortage of affordable rental units.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	71.00	71.00	71.00	0.00	71.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.80	1.00	1.80
Total	73.00	73.00	73.80	1.00	74.80

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,302,716	\$ 2,895,630	\$ 3,164,157	\$ 41,394	\$ 3,205,551
Current Expenses	46,323,561	51,231,676	49,057,436	0	49,057,436
Equipment	0	23,000	20,000	0	20,000
Total	\$ 48,626,277	\$ 54,150,306	\$ 52,241,593	\$ 41,394	\$ 52,282,987

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 434,059	\$ 478,223	\$ 459,168	\$ 41,394	\$ 500,562
Rental Assistance Fund	124,093	233,000	233,000	0	233,000
Community Development Fund	172,236	217,332	217,332	0	217,332
Special Projects Fund	0	0	143,592	0	143,592
Federal Grants Fund	0	250,000	250,000	0	250,000
Housing & Comm Dev Rehab Fund	1,532,829	3,005,000	3,000,000	0	3,000,000
Housing & Comm Dev Sec 8 Fund	46,363,060	49,966,751	47,938,501	0	47,938,501
Total	\$ 48,626,277	\$ 54,150,306	\$ 52,241,593	\$ 41,394	\$ 52,282,987

Department of Community Services

Community Based Development

Program Description

The Community Based Development Division (CBDD) administers programs and projects designed to preserve and expand the supply of affordable housing for low and moderate income households, address the shelter and service needs of the City's residents who are homeless or have special needs, supports community development initiatives, and affirmatively furthers fair housing. Funding for these activities is provided through the U.S. Department of Housing and Urban Development's Community Development Block Grant (CDBG), HOME Investment Partnership Act, Emergency Solutions Grants (ESG), Housing Opportunities for Persons with AIDS (HOPWA), Continuum of Care (CoC) programs, as well as City funds. Technical assistance, grants, and loans are provided to nonprofit agencies that acquire, construct, and/or renovate existing housing projects and community facilities that provide services, shelter, and housing to persons experiencing homelessness and other special needs populations, including abused spouses, elderly and disabled persons, troubled youth, and persons with HIV/AIDS. CBDD is also responsible for the City's Housing First program which is designed to assist chronically homeless persons and families find and maintain housing in the community. CBDD's Fair Housing Program provides fair housing information and technical assistance to landlords, housing providers, housing consumers, and advocates, as well as advocacy and referrals to households confronting housing discrimination. CBDD also works in partnership with nonprofit agencies on the acquisition, renovation, and construction of new and existing rental housing projects serving low and moderate income families and seniors, and community development projects such as the development of new community centers, the construction of public improvements, and economic development activities. CBDD administers the leases of 58 City-owned properties to nonprofit organizations providing shelter and services to persons and families with special needs. CBDD provides Davis-Bacon labor standards support and monitoring for construction projects undertaken with federal CDBG and HOME funds.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	3.00	3.00	0.00	3.00
Total	14.00	17.00	17.00	0.00	17.00

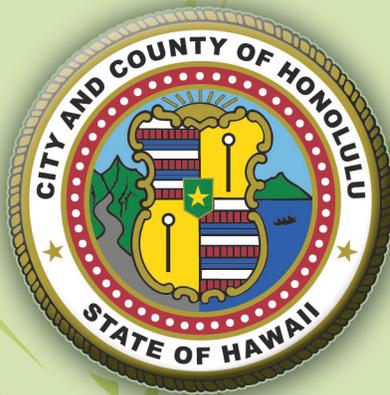
CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 497,507	\$ 919,434	\$ 974,503	\$ 0	\$ 974,503
Current Expenses	10,544,783	12,439,777	17,211,602	0	17,211,602
Equipment	0	0	0	0	0
Total	\$ 11,042,290	\$ 13,359,211	\$ 18,186,105	\$ 0	\$ 18,186,105

SOURCE OF FUNDS

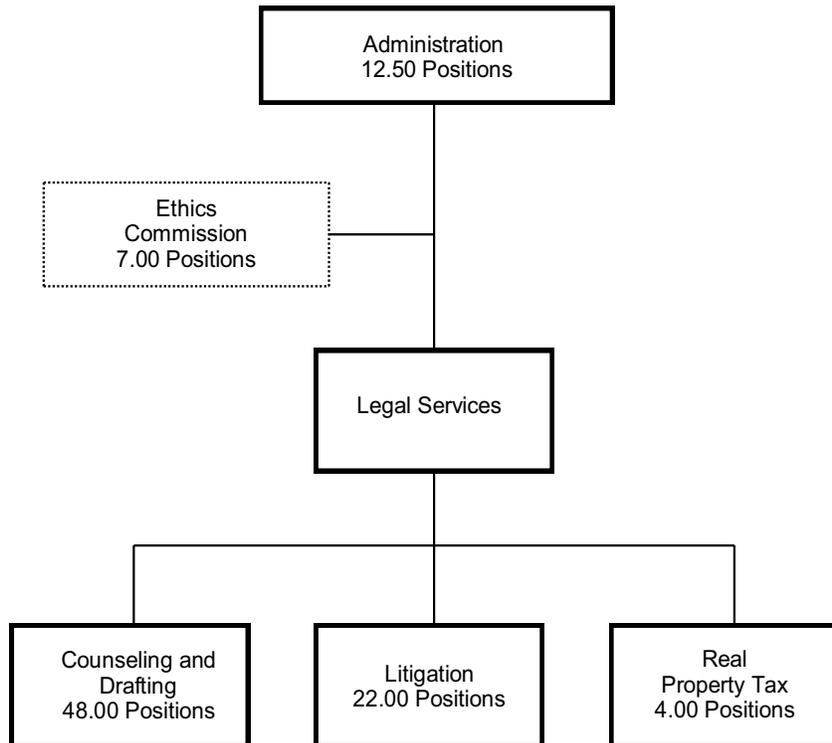
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 3,775,871	\$ 4,675,348	\$ 7,882,160	\$ 0	\$ 7,882,160
Affordable Housing Fund	0	0	1,200,000	0	1,200,000
Community Development Fund	416,244	656,681	796,470	0	796,470
Federal Grants Fund	6,850,175	8,027,182	8,307,475	0	8,307,475
Total	\$ 11,042,290	\$ 13,359,211	\$ 18,186,105	\$ 0	\$ 18,186,105

Department of the Corporation Counsel



DEPARTMENT OF THE CORPORATION COUNSEL (COR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Department of the Corporation Counsel

Roles and Responsibilities

The Corporation Counsel (COR) serves as the chief legal advisor and legal representative of all City agencies, the City Council, and all officers and employees of the City in matters relating to their official powers and duties. COR represents the City in all legal proceedings and performs all other legal services as required by the Revised Charter of Honolulu.

Spending to Make a Difference

COR Legal Services:

- Efficiency. Filling all authorized positions will promote expedient and efficient resolution of requests for legal services and legal proceedings. Hiring of experienced attorneys expands COR's knowledge base and allows COR to provide higher quality work-product, on a consistent, cost-efficient basis.
- Cost Effective Engagement of Outside Legal Services. Recent complex litigation has highlighted the need for COR to engage external counsel in cases that are complex, including those with unique legal issues or that would consume significant amounts of time (for example, in responding to discovery requests).

Ethics Commission:

- Misconduct Complaint Response. Improve the speed and thoroughness of investigations and decisions in response to complaints of alleged ethical misconduct, including setting appropriate discipline and penalties for ethics violations.
- Prevent Corruption Through Ethics Laws. Advocate for clear and concise ethics laws that prohibit self-dealing by government officers and employees, such as specifying conflicts of interest and the misuse of City resources.
- Interagency Government Anti-Corruption Task Force. Increase the Commission's participation with other City, State, and Federal civil and criminal law enforcement agencies to ensure comprehensive reviews of alleged misconduct and that appropriate corrective action is taken by the agencies.

Budget Highlights

The FY 2017 Budget reflects a modest increase over FY 2016 to address:

- Need to retain external counsel to advise the City on complex issues such as bonds and bankruptcy, and to assist COR in complex litigation (\$650,000);
- Staffing to satisfy workload increases resulting from:
 - Court mandated requirements for litigation holds and eDiscovery;
 - Real estate transactional work, including that related to transit oriented development, affordable housing and conservation easements; and
 - Procurement and bid challenges and protests, and contract administration claims and lawsuits (including the Honolulu Authority for Rapid Transportation and the Board of Water Supply)
- Merit pay increases to attract and retain qualified attorneys (\$180,000); and
- Salary and benefit increases mandated by collective bargaining agreements.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	89.00	92.00	92.00	0.00	92.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.50	0.00	0.00	0.00
Total	90.00	93.50	92.00	0.00	92.00

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Legal Services	\$ 7,655,836	\$ 8,125,618	\$ 9,070,440	\$ 0	\$ 9,070,440
Ethics Commission	351,982	424,263	474,305	5,000	479,305
Total	\$ 8,007,818	\$ 8,549,881	\$ 9,544,745	\$ 5,000	\$ 9,549,745

Department of the Corporation Counsel

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 6,119,524	\$ 6,468,486	\$ 6,878,047	\$ 0	\$ 6,878,047
Current Expenses	1,782,495	2,081,395	2,666,698	5,000	2,671,698
Equipment	105,799	0	0	0	0
Total	\$ 8,007,818	\$ 8,549,881	\$ 9,544,745	\$ 5,000	\$ 9,549,745

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 7,548,049	\$ 8,034,094	\$ 9,020,810	\$ 5,000	\$ 9,025,810
Sewer Fund	322,732	356,138	364,333	0	364,333
Liquor Commission Fund	137,037	159,649	159,602	0	159,602
Total	\$ 8,007,818	\$ 8,549,881	\$ 9,544,745	\$ 5,000	\$ 9,549,745

Corporation Counsel

Legal Services

Program Description

This activity includes counseling and drafting and litigation support.

COUNSELING AND DRAFTING

The Counseling and Drafting Division (C&D):

- Drafts, reviews, and presents testimony for bills, ordinances and resolutions;
- Drafts and reviews legal documents;
- Provides legal advice to the Mayor, the City Council, all City agencies and departments, including its semi-autonomous agencies, and all City boards and commissions;
- Attends all City Council and committee meetings; meetings of the City's administration, including agencies and departments, upon request; and meetings of City boards and commissions; and
- Represents the City in court and administrative and other tribunal proceedings in the State of Hawaii with regard to certain matters involving the City, such as procurement challenges, environmental matters, labor and employment matters, real property tax appeals, eminent domain proceedings, administrative appeals (including land use proceedings), foreclosures, bankruptcy actions, and interpleader actions for the return of seized property.

LITIGATION

The Litigation Division:

- Processes claims and represents the City, and its officers and employees acting in the course and scope of their employment, in personal injury, property damage, civil rights and certain contract and employment cases filed by or against the City, in court and other tribunal proceedings in the State of Hawaii;
- Seeks collections for monies owed to the City for various services rendered by the City;
- Prosecutes liquor law violations before the Liquor Commission; and
- Advises and represents the Honolulu Police Department with regard to subpoenas duces tecum.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	83.00	86.00	86.00	0.00	86.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.50	0.00	0.00	0.00
Total	83.00	86.50	86.00	0.00	86.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 5,816,224	\$ 6,138,918	\$ 6,536,380	\$ 0	\$ 6,536,380
Current Expenses	1,733,813	1,986,700	2,534,060	0	2,534,060
Equipment	105,799	0	0	0	0
Total	\$ 7,655,836	\$ 8,125,618	\$ 9,070,440	\$ 0	\$ 9,070,440

Department of the Corporation Counsel

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 7,196,067	\$ 7,609,831	\$ 8,546,505	\$ 0	\$ 8,546,505
Sewer Fund	322,732	356,138	364,333	0	364,333
Liquor Commission Fund	137,037	159,649	159,602	0	159,602
Total	\$ 7,655,836	\$ 8,125,618	\$ 9,070,440	\$ 0	\$ 9,070,440

Ethics Commission

Program Description

This activity:

- Renders advice, including through published guidelines, on the City's ethics laws to City officers and employees, including elected officials, managers, supervisors, and board and commission members;
- Investigates complaints alleging violations of the ethics laws, recommends discipline to appointing authorities for violations of the ethics law, and may impose civil fines for ethics violations by elected and appointed officers and employees;
- Develops and implements educational programs, including mandatory training and retraining on the City's ethics laws, for all City personnel, elected officers and board and commission members;
- Recommends legislation to City Council and the State of Hawaii Legislature;
- Reviews and maintains financial disclosure statements of City officials with significant discretionary authority; and
- Regulates lobbying and lobbyists.

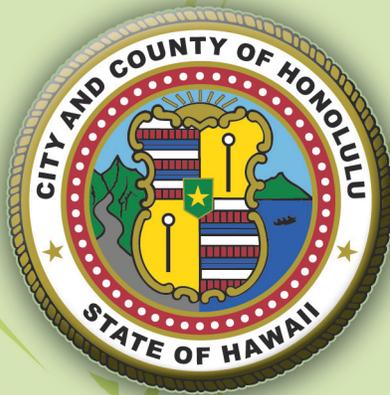
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	0.00	0.00	0.00
Total	7.00	7.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 303,300	\$ 329,568	\$ 341,667	\$ 0	\$ 341,667
Current Expenses	48,682	94,695	132,638	5,000	137,638
Equipment	0	0	0	0	0
Total	\$ 351,982	\$ 424,263	\$ 474,305	\$ 5,000	\$ 479,305

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 351,982	\$ 424,263	\$ 474,305	\$ 5,000	\$ 479,305
Total	\$ 351,982	\$ 424,263	\$ 474,305	\$ 5,000	\$ 479,305

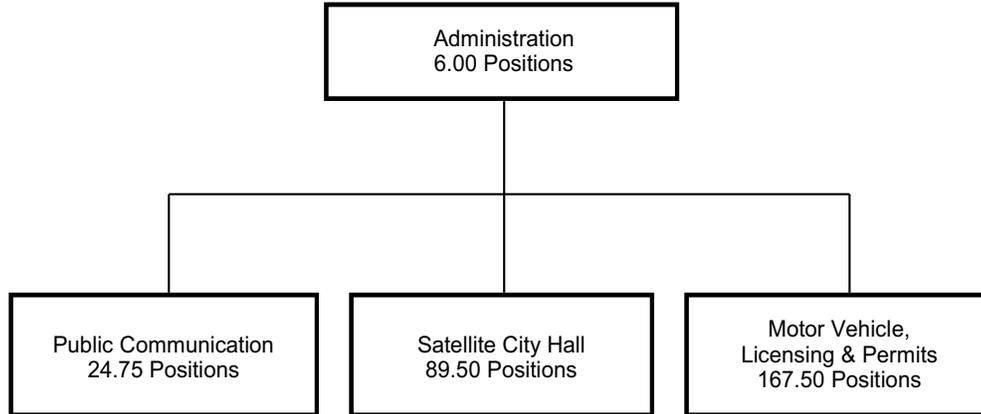
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Department of Customer Services



DEPARTMENT OF CUSTOMER SERVICES (CSD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Department of Customer Services

Roles and Responsibilities

The Department of Customer Services (CSD) is responsible for providing the public with information about city programs and managing complaint intake; runs the city's Design and Print Center; administers the Motor Vehicle Licensing and Permit program, and manages the operations of satellite city halls and driver licensing stations island-wide. CSD also manages the contracts for various programs such as animal control, police-initiated tows and publication racks in Waikiki.

Spending to Make a Difference

- Improve Services to the Public. Continue to decrease long lines and improve the public's wait time experience by increasing our front line staffing, expanding the number of queuing systems to more sites, and offering additional on-line service options to eliminate long lines.
- Develop Public Information Program. Create and implement a public information program to assist the public in understanding the federal rules and documents required to successfully complete their State ID application. Planned media include video, print, and on-line.
- Create Uniform Efficiency. Focus on consistent staff training to ensure proper application of procedures and uniform understanding of applicable rules and regulations.

Budget Highlights

- Modest increases over FY 2016 due to expansion of core services to meet growth in the Vehicle Registration Program. Small increase in salaries due to mandated collective bargaining contract terms and increase in two contractual positions to meet expansion of core services.
- Twenty-nine positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	278.00	279.00	279.00	0.00	279.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	9.75	8.75	8.75	2.00	10.75
Total	287.75	287.75	287.75	2.00	289.75

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 513,208	\$ 407,296	\$ 526,208	\$ 0	\$ 526,208
Public Communication	1,348,990	1,353,976	1,296,848	0	1,296,848
Satellite City Hall	4,143,994	4,212,036	4,549,348	58,212	4,607,560
Motor Vehicle, Licensing and Permits	14,771,774	17,466,236	18,293,087	0	18,293,087
Total	\$ 20,777,966	\$ 23,439,544	\$ 24,665,491	\$ 58,212	\$ 24,723,703

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 11,416,134	\$ 11,597,660	\$ 12,257,244	\$ 58,212	\$ 12,315,456
Current Expenses	9,361,832	11,841,884	12,408,247	0	12,408,247
Equipment	0	0	0	0	0
Total	\$ 20,777,966	\$ 23,439,544	\$ 24,665,491	\$ 58,212	\$ 24,723,703

Department of Customer Services

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 19,225,881	\$ 20,628,619	\$ 21,656,066	\$ 58,212	\$ 21,714,278
Highway Beautification Fund	1,503,666	2,762,446	2,960,837	0	2,960,837
Special Projects Fund	48,419	48,479	48,588	0	48,588
Total	\$ 20,777,966	\$ 23,439,544	\$ 24,665,491	\$ 58,212	\$ 24,723,703

Customer Services

Administration

Program Description

The Director and the department Administration provide policy guidance, direction, and administrative and personnel support to the department's three divisions: Motor Vehicle Licensing and Permitting; the Satellite City Hall; and the Public Communication.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	5.00	6.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 453,365	\$ 345,678	\$ 463,158	\$ 0	\$ 463,158
Current Expenses	59,843	61,618	63,050	0	63,050
Equipment	0	0	0	0	0
Total	\$ 513,208	\$ 407,296	\$ 526,208	\$ 0	\$ 526,208

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 513,208	\$ 407,296	\$ 526,208	\$ 0	\$ 526,208
Total	\$ 513,208	\$ 407,296	\$ 526,208	\$ 0	\$ 526,208

Department of Customer Services

Public Communication

Program Description

The Public Communication Division is comprised of the Complaints and Information Branches, the Design and Print Center and the Municipal Reference Center. The division oversees departmental operations related to the communication and coordination of information regarding City programs, services, policies, and accomplishments to residents, visitors, internal stakeholders and the media. The division provides onsite and in-house print, layout, and graphic design services, manages the City's extensive collection of traditional and electronic publications and manages the long-term storage of City records.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.75	2.75	2.75	0.00	2.75
Total	24.75	24.75	24.75	0.00	24.75

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,199,867	\$ 1,130,610	\$ 1,073,098	\$ 0	\$ 1,073,098
Current Expenses	149,123	223,366	223,750	0	223,750
Equipment	0	0	0	0	0
Total	\$ 1,348,990	\$ 1,353,976	\$ 1,296,848	\$ 0	\$ 1,296,848

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,300,571	\$ 1,305,497	\$ 1,248,260	\$ 0	\$ 1,248,260
Special Projects Fund	48,419	48,479	48,588	0	48,588
Total	\$ 1,348,990	\$ 1,353,976	\$ 1,296,848	\$ 0	\$ 1,296,848

Satellite City Hall

Program Description

This program provides essential services and information via nine storefront offices on the island of Oahu. These offices are located at Ala Moana, Fort Street Mall, Hawaii Kai, Kalihi, Kapolei, Pearlridge, Wahiawa, Waianae and Windward City. On November 2, 2015, the City expanded the Pearl Harbor Vehicle Registration Office to a 5-day operation at the Joint Base Pearl Harbor-Hickam base.

While the Satellite City Hall offices (SCH) process motor vehicle registration and titling transactions as a primary function, the offices also offer an array of other services to the public. These services include the collection of water bill and real property tax payments; sale of monthly bus passes and Spay/Neuter certificates; and the issuance of dog, bicycle, and moped licenses. Permits issued by the SCH offices include disabled parking, picnic, loading zone, bus stop parking and fireworks. SCH also issue voter registration and certification forms, and provide information regarding various local government programs. Services specific to renewal and duplicate driver's license services are also provided at four locations: Fort Street Mall, Hawaii Kai, Windward City and Pearlridge.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	87.00	87.00	86.00	0.00	86.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.50	2.50	2.50	2.00	4.50
Total	89.50	89.50	88.50	2.00	90.50

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 3,514,992	\$ 3,531,586	\$ 3,797,821	\$ 58,212	\$ 3,856,033
Current Expenses	629,002	680,450	751,527	0	751,527
Equipment	0	0	0	0	0
Total	\$ 4,143,994	\$ 4,212,036	\$ 4,549,348	\$ 58,212	\$ 4,607,560

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 4,143,994	\$ 4,212,036	\$ 4,549,348	\$ 58,212	\$ 4,607,560
Total	\$ 4,143,994	\$ 4,212,036	\$ 4,549,348	\$ 58,212	\$ 4,607,560

Department of Customer Services

Motor Vehicle, Licensing and Permits

Program Description

This program processes motor vehicle, trailer, bicycle, moped and animal registrations; issues driver and business licenses, and driving instruction permits; issues State of Hawaii identification cards; administers and enforces the periodic motor vehicle inspection program; administers the reconstructed vehicle program; investigates taxicab and vehicle inspection violations; administers the derelict and abandoned vehicle programs; issues other permits for such matters as disabled parking, general newsstands, and publication dispensing racks in the Waikiki area; and administers the Animal Care & Control and the Spay/Neuter Certificate contracts.

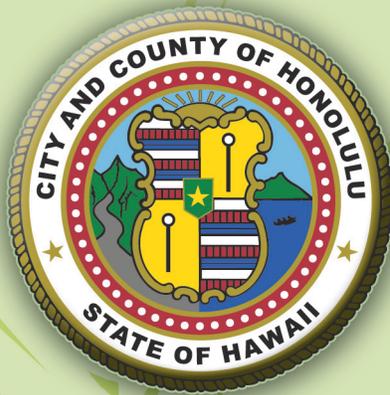
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	164.00	164.00	164.00	0.00	164.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.50	3.50	3.50	0.00	3.50
Total	167.50	167.50	167.50	0.00	167.50

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 6,247,910	\$ 6,589,786	\$ 6,923,167	\$ 0	\$ 6,923,167
Current Expenses	8,523,864	10,876,450	11,369,920	0	11,369,920
Equipment	0	0	0	0	0
Total	\$ 14,771,774	\$ 17,466,236	\$ 18,293,087	\$ 0	\$ 18,293,087

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 13,268,108	\$ 14,703,790	\$ 15,332,250	\$ 0	\$ 15,332,250
Highway Beautification Fund	1,503,666	2,762,446	2,960,837	0	2,960,837
Total	\$ 14,771,774	\$ 17,466,236	\$ 18,293,087	\$ 0	\$ 18,293,087

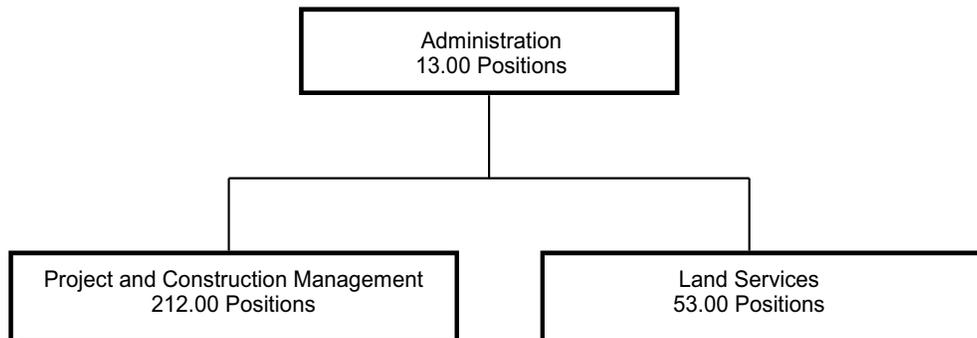
Customer Services

Department of Design and Construction



DEPARTMENT OF DESIGN AND CONSTRUCTION (DDC) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Department of Design and Construction

Roles and Responsibilities

The Department of Design and Construction (DDC) is the central agency responsible for the execution of the City's Capital Improvement Program (CIP). It is responsible for coordinating the project planning, design, and construction management of CIP projects including, among others, infrastructure and facilities for wastewater, roads and drainage, parks, fire, police, emergency services, customer services, finance, and planning and permitting. The department also performs land survey and land acquisition in support of all city agencies. In addition, it develops long-range energy conservation projects for general government office buildings.

Spending to Make a Difference

- Road Maintenance. Continue focus on repaving of City roads to meet Mayor's objective of 300 lane miles per year.
- Transit Oriented Development. Coordinate with departments in acquisition of land and assist with planning for construction of catalytic projects and rail connectivity projects in transit oriented areas.
- Energy Conservation. Continue focus on converting the City's streetlights to LED to achieve energy efficiency.
- Wastewater System Upgrades. Continue increasing the capacity and redundancy in wastewater systems to accommodate the steadily increasing population and severe weather events in order to protect against detrimental discharges.

Budget Highlights

- Modest increase in salaries due to mandated collective bargaining contract terms for FY 2017.
- Current expense increased approximately \$1.4M to fund the mandatory National Pollutant Discharge Elimination System (NPDES) Training as required by the State Department of Health.
- Fifty positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	278.00	278.00	278.00	0.00	278.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	278.00	278.00	278.00	0.00	278.00

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 878,220	\$ 925,297	\$ 2,401,552	\$ 0	\$ 2,401,552
Project and Construction Management	13,443,341	12,092,758	12,782,859	0	12,782,859
Land Services	2,459,735	2,550,893	2,658,567	0	2,658,567
Total	\$ 16,781,296	\$ 15,568,948	\$ 17,842,978	\$ 0	\$ 17,842,978

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 10,788,924	\$ 10,802,893	\$ 11,637,898	\$ 0	\$ 11,637,898
Current Expenses	5,992,372	4,761,255	6,159,830	0	6,159,830
Equipment	0	4,800	45,250	0	45,250
Total	\$ 16,781,296	\$ 15,568,948	\$ 17,842,978	\$ 0	\$ 17,842,978

Department of Design and Construction

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 9,951,165	\$ 8,351,321	\$ 9,576,508	\$ 0	\$ 9,576,508
Highway Fund	5,303,397	5,450,038	6,011,018	0	6,011,018
Sewer Fund	886,734	1,047,589	1,535,452	0	1,535,452
Federal Grants Fund	640,000	720,000	720,000	0	720,000
Total	\$ 16,781,296	\$ 15,568,948	\$ 17,842,978	\$ 0	\$ 17,842,978

Administration

Program Description

This program plans, directs and coordinates the activities of the Department of Design and Construction. It provides the department with administrative services support, including personnel management, capital and operating budget preparation, administrative reports and records management, Council and legislative tracking, and project tracking and reporting.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	13.00	13.00	13.00	0.00	13.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 806,972	\$ 811,927	\$ 851,752	\$ 0	\$ 851,752
Current Expenses	71,248	113,370	1,549,800	0	1,549,800
Equipment	0	0	0	0	0
Total	\$ 878,220	\$ 925,297	\$ 2,401,552	\$ 0	\$ 2,401,552

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 869,747	\$ 913,688	\$ 2,389,511	\$ 0	\$ 2,389,511
Sewer Fund	8,473	11,609	12,041	0	12,041
Total	\$ 878,220	\$ 925,297	\$ 2,401,552	\$ 0	\$ 2,401,552

Department of Design and Construction

Project and Construction Management

Program Description

This program oversees the activities relating to capital improvements to various city facilities to include roads, street lighting, the wastewater collection and treatment system, bridges, municipal buildings, fire and police stations and facilities, emergency services facilities, parks facilities and enterprise facilities such as the zoo, golf courses, Blaisdell Center and Waikiki Shell.

Activities include in-house preparation of architectural and engineering design plans as well as outsourcing professional design work to private consulting firms. Other activities include reviewing subdivision plans and plans for facilities to be dedicated to the City for compliance with city standards.

Also managed are construction and inspection activities for all programs within the department.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	211.00	212.00	212.00	0.00	212.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	211.00	212.00	212.00	0.00	212.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 7,573,965	\$ 7,526,418	\$ 8,267,294	\$ 0	\$ 8,267,294
Current Expenses	5,869,376	4,561,540	4,510,315	0	4,510,315
Equipment	0	4,800	5,250	0	5,250
Total	\$ 13,443,341	\$ 12,092,758	\$ 12,782,859	\$ 0	\$ 12,782,859

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 6,750,886	\$ 5,059,278	\$ 4,704,452	\$ 0	\$ 4,704,452
Highway Fund	5,191,562	5,294,904	5,852,648	0	5,852,648
Sewer Fund	860,893	1,018,576	1,505,759	0	1,505,759
Federal Grants Fund	640,000	720,000	720,000	0	720,000
Total	\$ 13,443,341	\$ 12,092,758	\$ 12,782,859	\$ 0	\$ 12,782,859

Land Services

Program Description

This program conducts land surveys, title searches, appraisals, negotiations and acquisition of real property and easements for all City projects.

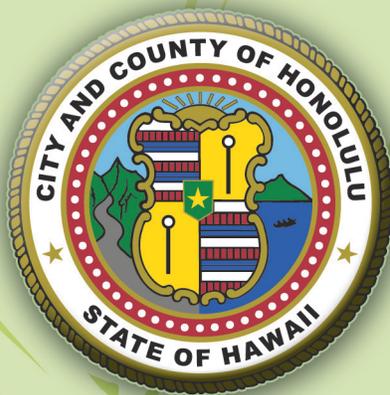
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	54.00	53.00	53.00	0.00	53.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	54.00	53.00	53.00	0.00	53.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,407,987	\$ 2,464,548	\$ 2,518,852	\$ 0	\$ 2,518,852
Current Expenses	51,748	86,345	99,715	0	99,715
Equipment	0	0	40,000	0	40,000
Total	\$ 2,459,735	\$ 2,550,893	\$ 2,658,567	\$ 0	\$ 2,658,567

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,330,532	\$ 2,378,355	\$ 2,482,545	\$ 0	\$ 2,482,545
Highway Fund	111,835	155,134	158,370	0	158,370
Sewer Fund	17,368	17,404	17,652	0	17,652
Total	\$ 2,459,735	\$ 2,550,893	\$ 2,658,567	\$ 0	\$ 2,658,567

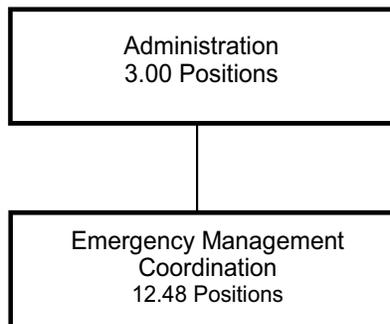
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Department of Emergency Management

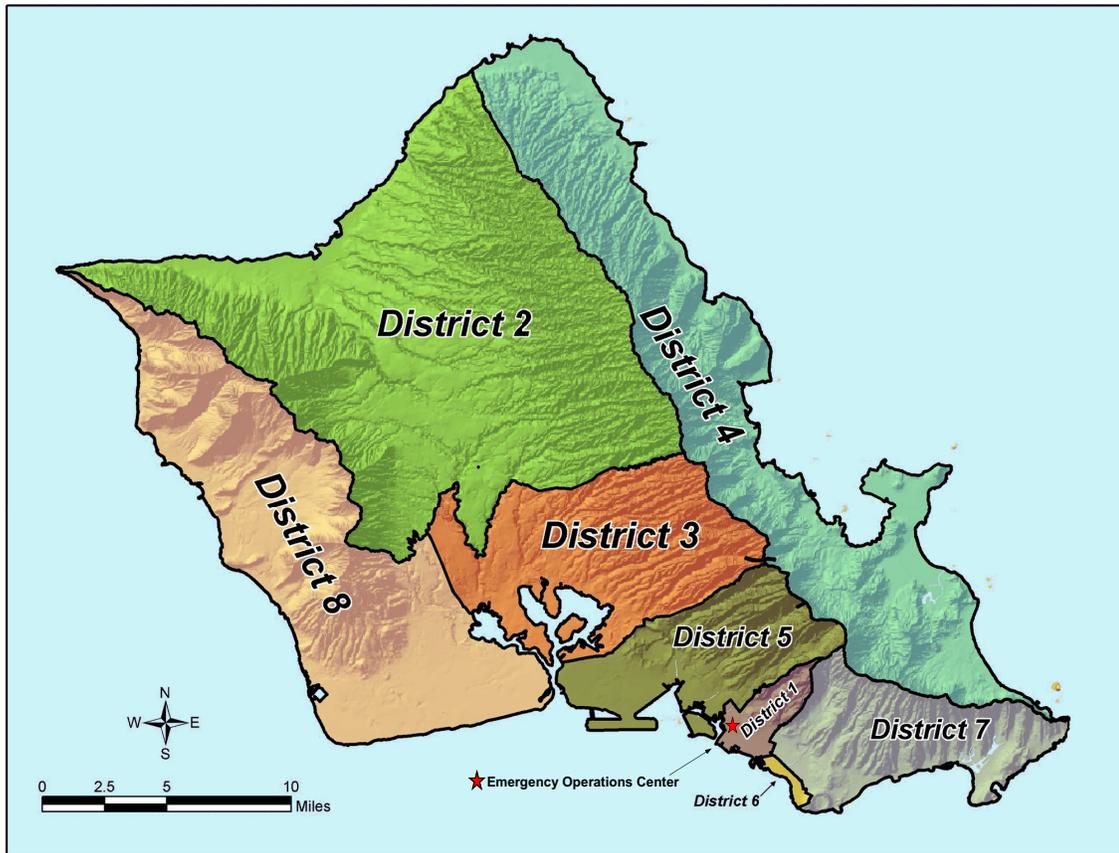


DEPARTMENT OF EMERGENCY MANAGEMENT (DEM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



DEPARTMENT OF EMERGENCY MANAGEMENT
(DEM)
EMERGENCY OPERATING DISTRICTS



Emergency Management

EMERGENCY OPERATIONS CENTER (EOC)	FRANK F. FASI MUNICIPAL BUILDING
DISTRICT 1	CENTRAL HONOLULU
DISTRICT 2	WAHIAWA
DISTRICT 3	PEARL CITY
DISTRICT 4	KANEOHE
DISTRICT 5	KALIHI
DISTRICT 6	WAIKIKI
DISTRICT 7	EAST HONOLULU
DISTRICT 8	WAIANAЕ/KAPOLEI

Department of Emergency Management

Roles and Responsibilities

The Department of Emergency Management coordinates the City's emergency management operations with state, federal (including military), and non-government agencies to mitigate, prepare for, respond to, and recover from various types of peacetime, natural, or technological disasters, other emergencies, or war and acts of terrorism. The department maintains a high level of readiness, prepares and updates contingency plans, and expands awareness of response programs to meet emergency needs.

Spending to Make a Difference

- Expand community disaster preparedness groups in high-hazard and coastal areas to become Storm Ready and Tsunami Ready to improve community resilience.
- Expand speakers bureau program to provide increased public disaster preparedness presentations to improve public education and resiliency.
- Community resiliency – facilitate education and outreach programs that promote training, education, exercises, and offers tools and information resources to guide mitigation, preparedness, response, and recovery. This includes Community Emergency Response Team (CERT) and other programs at the community level.
- Hawaii Hazards Awareness and Resilience Program (HHARP) – Enhance community resiliency to multiple hazards through a facilitated education and outreach program that promotes hazard understanding and awareness, and offers tools and information resources to guide mitigation, preparedness, response and recovery.
- Translating emergency preparedness brochures into eight different languages to not only meet Title VI compliance, but to also reach out and educate individuals in our communities that are Limited English Proficient.
- Develop and implement projects to support Honolulu's Age-Friendly City Initiative and ensuring that planning and design include disaster measures to address the needs of the elderly.

Budget Highlights

- Salary and benefit increases primarily due to mandated collective bargaining contract terms.
- Increase in expenses to contract a Community Emergency Response Team Train-the-Trainer instructor and retain translation services to meet Title VI compliance.

DEPARTMENT POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	13.48	13.48	13.48	0.00	13.48
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Emergency Management Coordination	\$ 2,854,263	\$ 1,372,202	\$ 1,340,252	\$ 0	\$ 1,340,252
Total	\$ 2,854,263	\$ 1,372,202	\$ 1,340,252	\$ 0	\$ 1,340,252

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,283,068	\$ 828,014	\$ 902,328	\$ 0	\$ 902,328
Current Expenses	1,077,128	409,188	437,924	0	437,924
Equipment	494,067	135,000	0	0	0
Total	\$ 2,854,263	\$ 1,372,202	\$ 1,340,252	\$ 0	\$ 1,340,252

SOURCE OF FUNDS	FY 2015		FY 2016		FY 2017	
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget	
General Fund	\$ 1,020,797	\$ 1,221,666	\$ 1,183,938	\$ 0	\$ 1,183,938	
Special Projects Fund	31,248	27,722	32,000	0	32,000	
Federal Grants Fund	1,802,218	122,814	124,314	0	124,314	
Total	\$ 2,854,263	\$ 1,372,202	\$ 1,340,252	\$ 0	\$ 1,340,252	

Department of Emergency Management

Emergency Management Coordination

Program Description

This program formulates emergency plans and procedures; coordinates the use of all available resources for the protection of life and property in the event of disaster; provides for the continuity of government operations; coordinates operational capabilities required to sustain operations in an emergency; assesses damage to public and private property; coordinates recovery activities; provides emergency information and public education; and coordinates an active volunteer program.

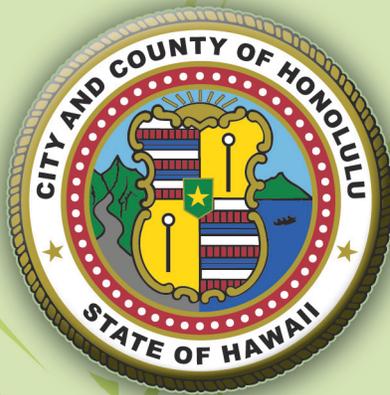
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	13.48	13.48	13.48	0.00	13.48
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,283,068	\$ 828,014	\$ 902,328	\$ 0	\$ 902,328
Current Expenses	1,077,128	409,188	437,924	0	437,924
Equipment	494,067	135,000	0	0	0
Total	\$ 2,854,263	\$ 1,372,202	\$ 1,340,252	\$ 0	\$ 1,340,252

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,020,797	\$ 1,221,666	\$ 1,183,938	\$ 0	\$ 1,183,938
Special Projects Fund	31,248	27,722	32,000	0	32,000
Federal Grants Fund	1,802,218	122,814	124,314	0	124,314
Total	\$ 2,854,263	\$ 1,372,202	\$ 1,340,252	\$ 0	\$ 1,340,252

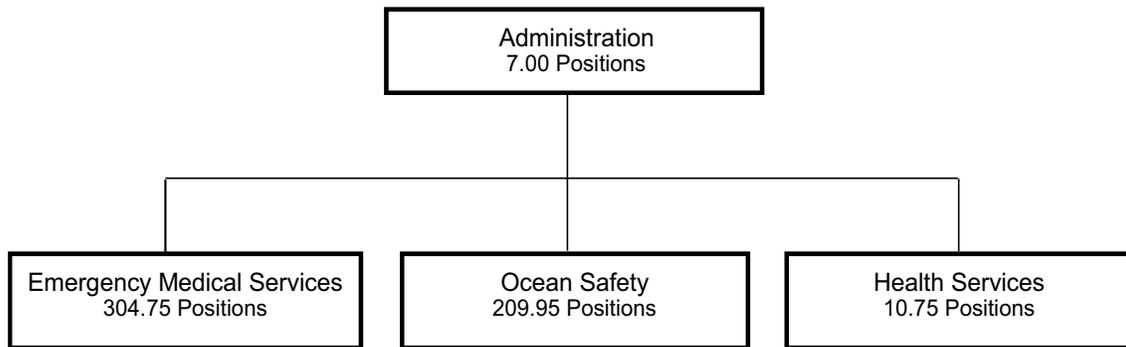
Emergency Management

Department of Emergency Services

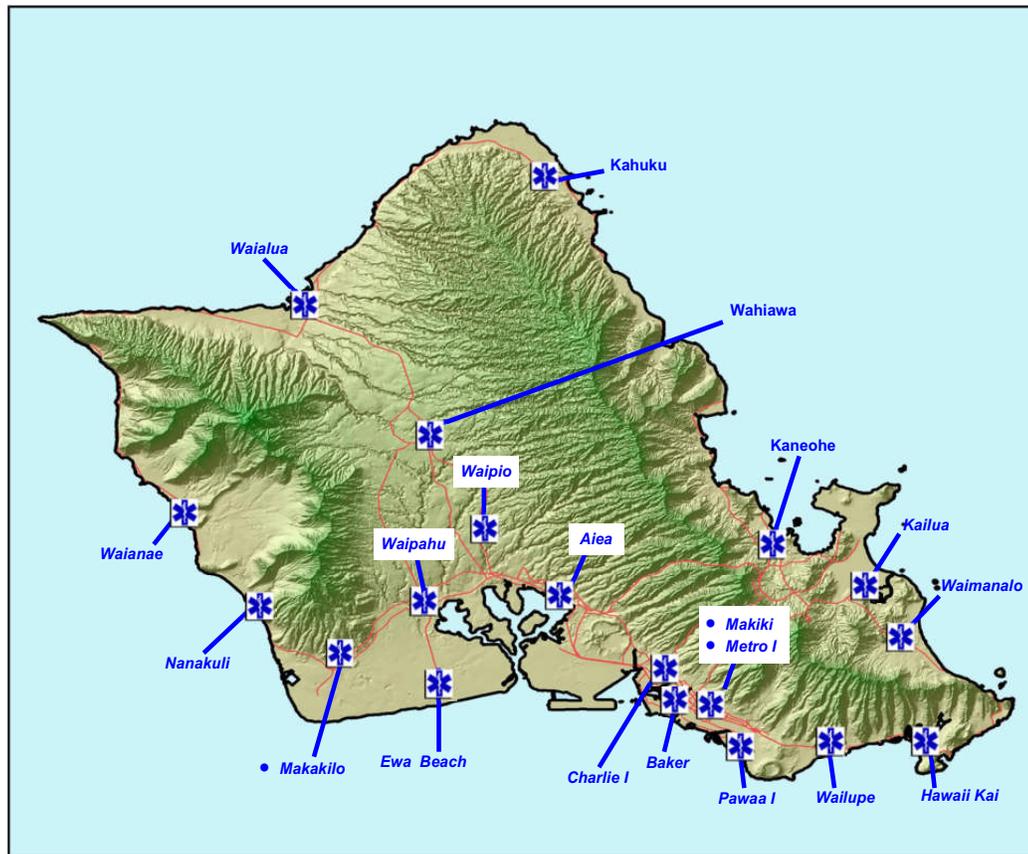


DEPARTMENT OF EMERGENCY SERVICES (ESD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.

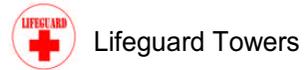
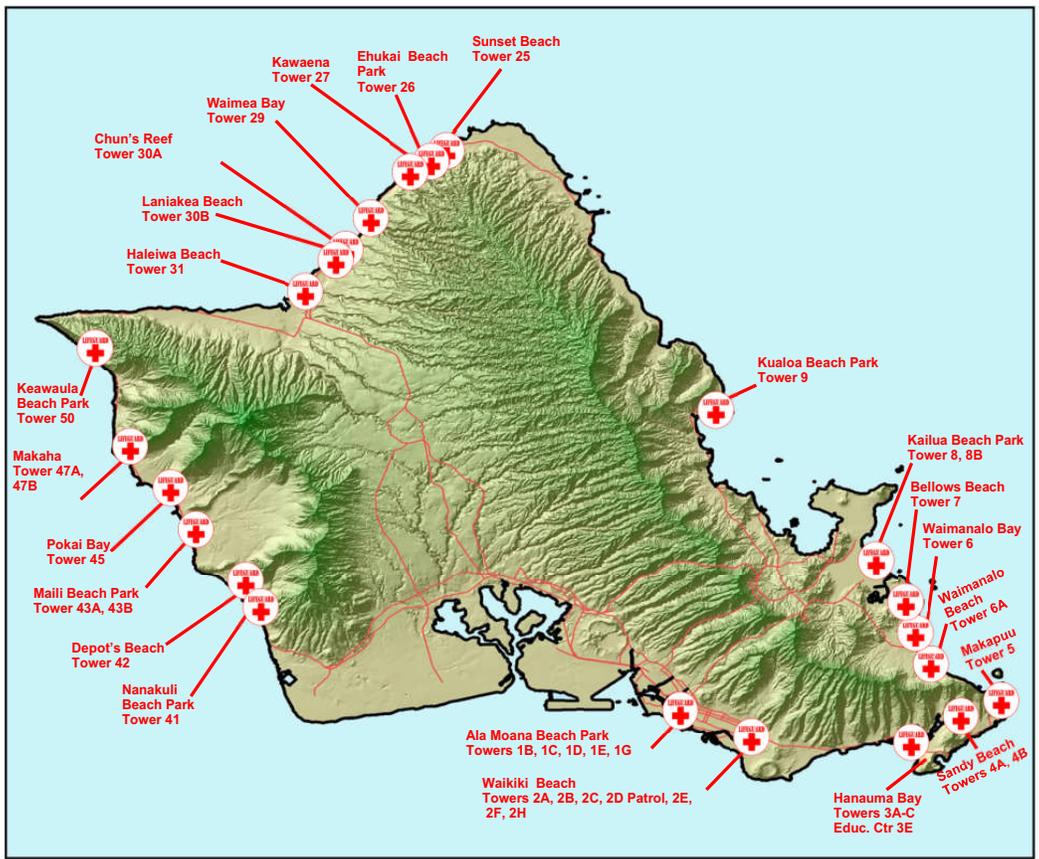


DEPARTMENT OF EMERGENCY SERVICES
(ESD)
EMERGENCY MEDICAL SERVICES UNIT LOCATIONS



 Emergency Medical Services Stations

DEPARTMENT OF EMERGENCY SERVICES
(ESD)
OCEAN SAFETY—LIFEGUARD TOWERS



Department of Emergency Services

Roles and Responsibilities

The Department of Emergency Services is responsible for providing an effective and efficient operation via the Emergency Medical Services (EMS) Division, the Ocean Safety (OS) and Lifeguard Services Division and the Health Services (HS) Branch. EMS provides advanced life support, pre-hospital medical response by 20 ambulance units. OS provides disaster planning and response, a comprehensive aquatic safety program that includes lifeguard services at 42 towers located at various city beach parks; and utilizing 17 mobile response units performing patrols and rescue/medical activities in the beach environment, and performing injury prevention and public education functions. HS conducts pre-employment, physical and medical evaluations for all City personnel as required for their positions or maintenance of licensure or physical fitness standards as mandated by the City and County of Honolulu, Hawaii Occupational Safety and Health Division (HIOSH), U. S. Department of Transportation, Federal Motor Carrier Safety Administration (FMCSA) or other regulating agency, and other medical assistance to other City programs.

Spending to Make a Difference

- A pilot program to convert to 12 hour shifts for all of the ambulance crews in order to reduce non holiday overtime costs, increase employee morale and retention, enhance employee, patient and public safety by avoiding double shifts, and stabilizing EMS staffing. This program has been signed and agreed upon with United Public Workers Union (UPW) for a second year.
- A pilot program to convert to 10 hour shifts in the Ocean Safety Communications Center resulting in the reduction of personnel costs with the elimination of one FTE and a decrease in non-holiday overtime.

Budget Highlight

- Modest increase over FY 2016 because of salary increases due to mandated collective bargaining contract terms and expansion of core services.
- Additional eight (8) new positions that include 3 field operation supervisors in a newly created District III will provide more efficient supervision to current units who are over burdened with increased call/response volume. The administrative positions include a new Assistant Chief Position of support services, a Training Supervisor, and clerical positions that assist in payroll and other administrative functions.
- Increased expenses for 1 contractual Personnel Clerk I position to provide departmental human resource support.
- Increased salary expenses for 4 new Water Safety Officer III positions to provide additional supervision to improve operational efficiency.
- Increased expenses for a half-time contractual Physician to provide vacation coverage for uninterrupted service.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	476.20	490.20	474.20	12.00	486.20
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	36.75	42.25	38.25	1.50	39.75
Total	512.95	532.45	512.45	13.50	525.95

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 545,322	\$ 557,438	\$ 576,902	\$ 32,718	\$ 609,620
Emergency Medical Services	26,266,033	29,899,749	29,508,622	530,598	30,039,220
Ocean Safety	9,772,865	10,092,387	12,028,451	664,256	12,692,707
Health Services	645,184	619,167	964,689	38,460	1,003,149
Total	\$ 37,229,404	\$ 41,168,741	\$ 43,078,664	\$ 1,266,032	\$ 44,344,696

Department of Emergency Services

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 30,030,136	\$ 32,806,025	\$ 34,649,064	\$ 766,032	\$ 35,415,096
Current Expenses	5,965,404	6,567,716	6,730,600	500,000	7,230,600
Equipment	1,233,864	1,795,000	1,699,000	0	1,699,000
Total	\$ 37,229,404	\$ 41,168,741	\$ 43,078,664	\$ 1,266,032	\$ 44,344,696

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 35,586,650	\$ 39,649,475	\$ 41,532,937	\$ 1,266,032	\$ 42,798,969
Hanauma Bay Nature Preserve Fund	1,016,744	992,713	969,546	0	969,546
Special Projects Fund	626,010	526,553	576,181	0	576,181
Total	\$ 37,229,404	\$ 41,168,741	\$ 43,078,664	\$ 1,266,032	\$ 44,344,696

Emergency Services

Administration

Program Description

This program provides administrative support to the department in its delivery of pre-hospital emergency medical services, ocean safety and lifeguard services to the residents and visitors on the island of Oahu, and pre-employment, physical and medical evaluations for all City personnel as required for their position, maintenance of licensure, physical fitness, or other medical determination/assistance as needed.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	1.00	1.00
Total	7.00	7.00	7.00	1.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 494,263	\$ 502,888	\$ 522,352	\$ 32,718	\$ 555,070
Current Expenses	51,059	54,550	54,550	0	54,550
Equipment	0	0	0	0	0
Total	\$ 545,322	\$ 557,438	\$ 576,902	\$ 32,718	\$ 609,620

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 545,322	\$ 557,438	\$ 576,902	\$ 32,718	\$ 609,620
Total	\$ 545,322	\$ 557,438	\$ 576,902	\$ 32,718	\$ 609,620

Department of Emergency Services

Emergency Medical Services

Program Description

Pursuant to an annual contract between the City and County of Honolulu and the State Department of Health, this program provides all Advanced Life Support (ALS) pre-hospital emergency medical care and emergency ambulance services for the public 24-hours per day, in an expeditious and efficient manner. The Emergency Medical Services (EMS) program also promotes injury prevention, public education, and disaster planning activities.

The budget includes funding for the city's costs of performing this program, which is eligible for 100% state reimbursement. Staffing of ambulance stations and the scheduled replacement of existing equipment and ambulances are included in the proposed funding.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	289.75	291.75	275.75	8.00	283.75
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	7.50	13.00	13.00	0.00	13.00
Total	297.25	304.75	288.75	8.00	296.75

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 19,953,997	\$ 22,507,525	\$ 22,121,728	\$ 530,598	\$ 22,652,326
Current Expenses	5,150,527	5,742,224	5,736,894	0	5,736,894
Equipment	1,161,509	1,650,000	1,650,000	0	1,650,000
Total	\$ 26,266,033	\$ 29,899,749	\$ 29,508,622	\$ 530,598	\$ 30,039,220

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 26,266,033	\$ 29,899,749	\$ 29,508,622	\$ 530,598	\$ 30,039,220
Total	\$ 26,266,033	\$ 29,899,749	\$ 29,508,622	\$ 530,598	\$ 30,039,220

Emergency Services

Ocean Safety

Program Description

This program provides comprehensive ocean safety programs; including ocean rescue, emergency medical response, prevention, and education services for the island of Oahu.

The division is the primary responder to emergencies arising on the beaches and near shore waters and has enhanced service functions.

The division continues to promote community awareness of best ocean safety practices through various programs, lectures, demonstrations, utilization of various media to disseminate educational information, and partnerships with Federal, State, non profit, for profit, and public safety agencies to ensure a comprehensive ocean safety program for the residents and visitors to the City and County of Honolulu.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	168.95	180.95	180.95	4.00	184.95
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	29.00	29.00	25.00	0.00	25.00
Total	197.95	209.95	205.95	4.00	209.95

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 9,091,394	\$ 9,312,300	\$ 11,417,570	\$ 164,256	\$ 11,581,826
Current Expenses	609,116	635,087	561,881	500,000	1,061,881
Equipment	72,355	145,000	49,000	0	49,000
Total	\$ 9,772,865	\$ 10,092,387	\$ 12,028,451	\$ 664,256	\$ 12,692,707

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 8,130,111	\$ 8,573,121	\$ 10,482,724	\$ 664,256	\$ 11,146,980
Hanauma Bay Nature Preserve Fund	1,016,744	992,713	969,546	0	969,546
Special Projects Fund	626,010	526,553	576,181	0	576,181
Total	\$ 9,772,865	\$ 10,092,387	\$ 12,028,451	\$ 664,256	\$ 12,692,707

Department of Emergency Services

Health Services

Program Description

This program conducts pre-employment and annual medical evaluations of current and prospective employees, including examinations mandated under the Hawaii Occupational Safety and Health Division (HIOSH) and U.S. Department of Transportation, Federal Motor Carrier Safety Administration (FMCSA) rules, and supports hearing conservation, respiratory protection, asbestos and blood borne pathogen programs; medically certifies commercial drivers and operators of crane and hoist equipment; and conducts and oversees programs that are designed to promote health, reduce risks and prevent injury.

This program is responsible for the maintenance of City and County medical health services, as well as post-exposure incidents. Additionally, it administers a drug screening program for new hires and random testing for selected employees, including required medical review officer (MRO) services, and provides blood analysis for suspects arrested for driving under the influence of alcohol (DUI) for the Honolulu Police Department, including providing expert witness testimony in court.

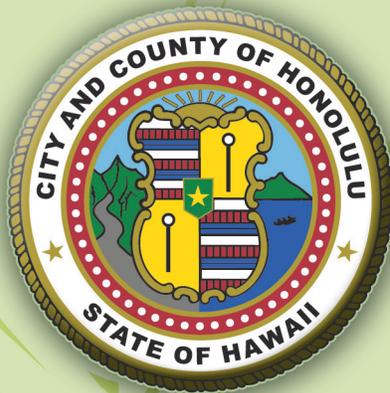
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	10.50	10.50	10.50	0.00	10.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.25	0.25	0.25	0.50	0.75
Total	10.75	10.75	10.75	0.50	11.25

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 490,482	\$ 483,312	\$ 587,414	\$ 38,460	\$ 625,874
Current Expenses	154,702	135,855	377,275	0	377,275
Equipment	0	0	0	0	0
Total	\$ 645,184	\$ 619,167	\$ 964,689	\$ 38,460	\$ 1,003,149

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 645,184	\$ 619,167	\$ 964,689	\$ 38,460	\$ 1,003,149
Total	\$ 645,184	\$ 619,167	\$ 964,689	\$ 38,460	\$ 1,003,149

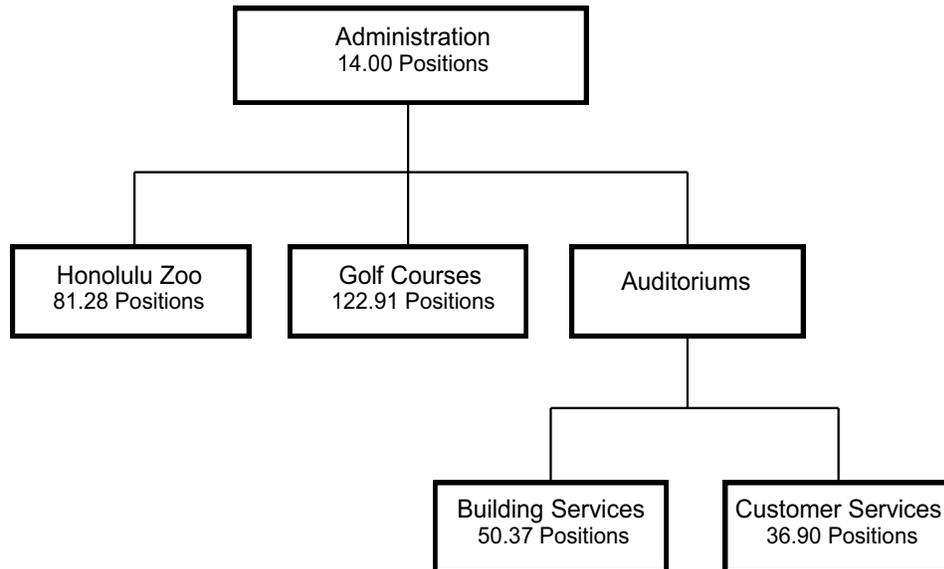
Emergency Services

Department of Enterprise Services

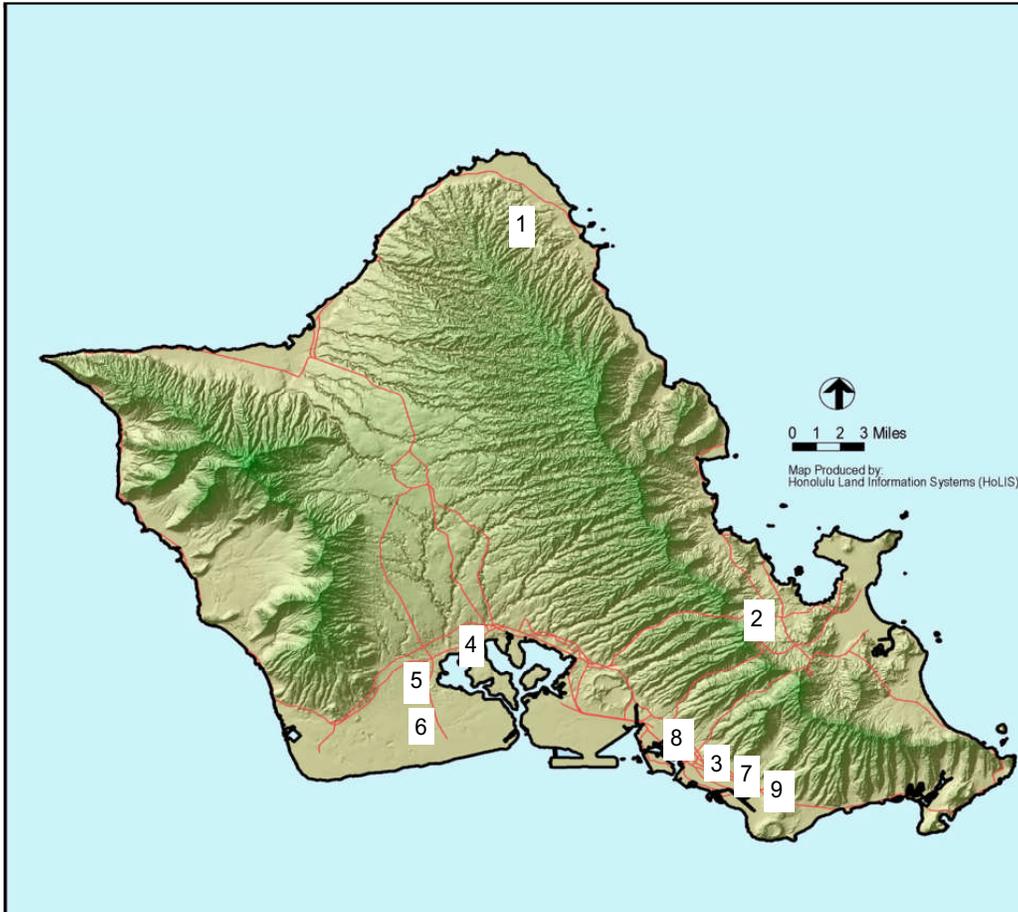


DEPARTMENT OF ENTERPRISE SERVICES (DES) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



DEPARTMENT OF ENTERPRISE SERVICES
(DES)



FACILITIES LOCATIONS

- 1 KAHUKU MUNICIPAL GOLF COURSE
- 2 PALI MUNICIPAL GOLF COURSE
- 3 ALA WAI MUNICIPAL GOLF COURSE
- 4 TED MAKALENA MUNICIPAL GOLF COURSE
- 5 WEST LOCH MUNICIPAL GOLF COURSE
- 6 EWA VILLAGES MUNICIPAL GOLF COURSE
- 7 HONOLULU ZOO
- 8 NEAL S. BLAISDELL CENTER
- 9 WAIKIKI SHELL

Department of Enterprise Services

Roles and Responsibilities

The Department of Enterprise Services (DES) operates and maintains the Neal S. Blaisdell Center, Waikiki Shell, Honolulu Zoo, and six municipal golf courses. The department prepares, administers, and enforces city-wide concession contracts. DES is the only City department whose operating budget is primarily funded by public events and activities.

Spending to Make a Difference

- Upgrade and enhance Honolulu Zoo facilities to address the requirements for the Association of Zoos and Aquariums (AZA) re-accreditation which will occur in 2016. This includes increasing staff to ensure safe handling of animals and public safety, repairing deferred maintenance projects, and investing in capital projects, such as completing a new reptile and amphibian complex and renovating the black rhino facilities.

Budget Highlights

- Modest increases over FY 2016 due to the need to provide expanded services in animal care at the Honolulu Zoo (one new animal keeper II position, five new animal keeper I positions, one new electrical pump mechanic and one new utility zoo attendant II position) and repair and maintenance of the facilities. Salary and benefit increases attributed to mandated collective bargaining contract terms.
- 31 positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.
- Increased contract positions and current expenses at the Waikiki Shell due to a 5-day a week event which includes cultural activities, entertainment and theatrical performances.

DEPARTMENT POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	252.00	253.00	254.00	8.00	262.00
Temporary FTE	13.94	12.94	13.06	0.00	13.06
Contract FTE	37.49	39.52	37.26	4.25	41.51
Total	303.43	305.46	304.32	12.25	316.57

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 787,821	\$ 609,468	\$ 776,704	\$ 0	\$ 776,704
Auditoriums	5,835,386	5,817,134	6,168,683	1,171,352	7,340,035
Honolulu Zoo	5,588,741	6,043,856	6,494,113	320,847	6,814,960
Golf Courses	9,570,362	10,338,262	10,246,888	0	10,246,888
Total	\$ 21,782,310	\$ 22,808,720	\$ 23,686,388	\$ 1,492,199	\$ 25,178,587

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 12,429,876	\$ 12,263,670	\$ 13,236,963	\$ 482,199	\$ 13,719,162
Current Expenses	9,352,434	9,820,450	10,344,425	1,010,000	11,354,425
Equipment	0	724,600	105,000	0	105,000
Total	\$ 21,782,310	\$ 22,808,720	\$ 23,686,388	\$ 1,492,199	\$ 25,178,587

SOURCE OF FUNDS	FY 2015	FY 2016	Current Svcs	Budget Issues	FY 2017
	Actual	Appropriated			Total Budget
Hanauma Bay Nature Preserve Fund	5,000	5,000	5,000	0	5,000
Golf Fund	9,814,993	10,369,412	10,274,738	0	10,274,738
Special Events Fund	11,950,595	12,434,308	13,406,650	1,492,199	14,898,849
Special Projects Fund	11,722	0	0	0	0
Total	\$ 21,782,310	\$ 22,808,720	\$ 23,686,388	\$ 1,492,199	\$ 25,178,587

Department of Enterprise Services

Administration

Program Description

The Administration program directs and coordinates the programs and activities of the Blaisdell Center, Waikiki Shell, Honolulu Zoo and municipal golf courses; and coordinates the preparation, administration and enforcement of citywide concession contracts. This program provides staff and clerical support services in personnel, budgetary and organization management.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	14.00	14.00	14.00	0.00	14.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 749,248	\$ 588,918	\$ 740,004	\$ 0	\$ 740,004
Current Expenses	38,573	20,550	36,700	0	36,700
Equipment	0	0	0	0	0
Total	\$ 787,821	\$ 609,468	\$ 776,704	\$ 0	\$ 776,704

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Hanauma Bay Nature Preserve Fund	5,000	5,000	5,000	0	5,000
Golf Fund	125,724	0	0	0	0
Special Events Fund	657,097	604,468	771,704	0	771,704
Total	\$ 787,821	\$ 609,468	\$ 776,704	\$ 0	\$ 776,704

Auditoriums

Program Description

The Auditoriums program manages and operates the Blaisdell Center Concert Hall, Exhibition Hall, Arena and meeting rooms, and also the Waikiki Shell, for individual and group use of the facilities at user fee rates set by Ordinance to cover the cost of operations. The program provides support services for these activities including contracting, planning, marketing, preparing drawings, ticketing, ushering, equipment rentals and set ups and concession operations in support of events at costs which collectively cover the expenses of the facilities. Additionally, this program provides overall maintenance and security for the buildings, equipment, and grounds at the Blaisdell Center and at the Waikiki Shell and provides trades and maintenance support to the Honolulu Zoo, some City concessions and golf courses.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	57.00	57.00	59.00	0.00	59.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	33.24	30.27	33.01	4.25	37.26
Total	90.24	87.27	92.01	4.25	96.26

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 3,416,408	\$ 3,293,684	\$ 3,691,563	\$ 161,352	\$ 3,852,915
Current Expenses	2,418,978	2,393,850	2,427,120	1,010,000	3,437,120
Equipment	0	129,600	50,000	0	50,000
Total	\$ 5,835,386	\$ 5,817,134	\$ 6,168,683	\$ 1,171,352	\$ 7,340,035

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Golf Fund	\$ 118,907	\$ 31,150	\$ 27,850	\$ 0	\$ 27,850
Special Events Fund	5,716,479	5,785,984	6,140,833	1,171,352	7,312,185
Total	\$ 5,835,386	\$ 5,817,134	\$ 6,168,683	\$ 1,171,352	\$ 7,340,035

Department of Enterprise Services

Honolulu Zoo

Program Description

The Honolulu Zoo program plans, operates, and maintains a 42-acre integrated zoological and botanical park within the boundaries of Kapiolani Park.

The mission of the Honolulu Zoo is to inspire the stewardship of our living world by providing meaningful guest experiences. Pacific Tropical Island ecosystems and our traditional values of malama (caring) and ho'okipa (hospitality) are emphasized. The Zoo continuously strives to improve its animal care standards by maintaining naturalistic habitats for geological groupings of animals. The Zoo fulfills its mission by providing recreational and educational experiences to its guests in an attractive, clean and safe environment.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	72.00	73.00	75.00	8.00	83.00
Temporary FTE	1.43	0.43	0.43	0.00	0.43
Contract FTE	2.85	7.85	2.85	0.00	2.85
Total	76.28	81.28	78.28	8.00	86.28

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 3,446,076	\$ 3,374,382	\$ 3,613,433	\$ 320,847	\$ 3,934,280
Current Expenses	2,142,665	2,484,474	2,825,680	0	2,825,680
Equipment	0	185,000	55,000	0	55,000
Total	\$ 5,588,741	\$ 6,043,856	\$ 6,494,113	\$ 320,847	\$ 6,814,960

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Special Events Fund	5,577,019	6,043,856	6,494,113	320,847	6,814,960
Special Projects Fund	11,722	0	0	0	0
Total	\$ 5,588,741	\$ 6,043,856	\$ 6,494,113	\$ 320,847	\$ 6,814,960

Enterprise Services

Golf Courses

Program Description

The Golf Course program operates and maintains six municipal golf courses – five eighteen-hole golf courses (Ala Wai, Pali, Ted Makalena, West Loch, and Ewa Villages) and one nine-hole golf course (Kahuku). The golf program schedules tournaments and accepts reservations for group and individual play via an automated reservation system; develops and enforces golf course rules and regulations; and collects and accounts for green, tournament and golf cart rental fees. The Golf Course program is also responsible for the operations of the power golf carts at the eighteen-hole courses and the rental of pull carts and golf club sets at Kahuku Golf Course. This program is responsible for renovating and maintaining the existing golf courses and for planning new municipal golf facilities. The program also monitors golf course related food and beverage, driving range and pro shop concession contracts and makes recommendations for concession contract specifications.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	110.00	110.00	107.00	0.00	107.00
Temporary FTE	12.51	12.51	12.63	0.00	12.63
Contract FTE	0.40	0.40	0.40	0.00	0.40
Total	122.91	122.91	120.03	0.00	120.03

CHARACTER OF EXPENDITURES

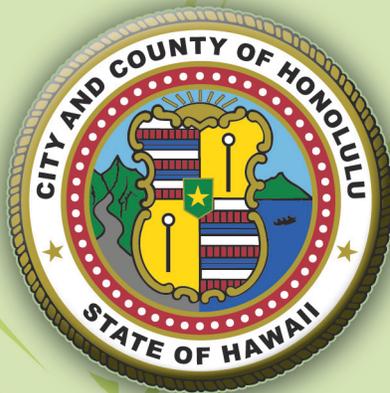
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 4,818,144	\$ 5,006,686	\$ 5,191,963	\$ 0	\$ 5,191,963
Current Expenses	4,752,218	4,921,576	5,054,925	0	5,054,925
Equipment	0	410,000	0	0	0
Total	\$ 9,570,362	\$ 10,338,262	\$ 10,246,888	\$ 0	\$ 10,246,888

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Golf Fund	9,570,362	10,338,262	10,246,888	0	10,246,888
Total	\$ 9,570,362	\$ 10,338,262	\$ 10,246,888	\$ 0	\$ 10,246,888

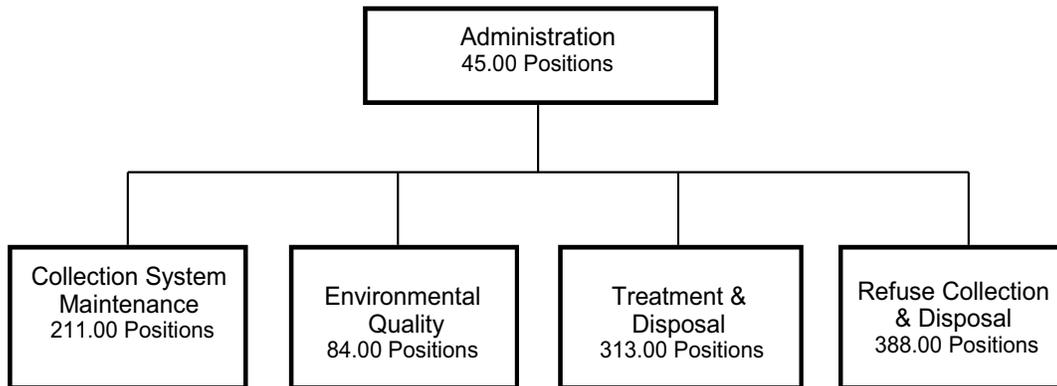
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Department of Environmental Services

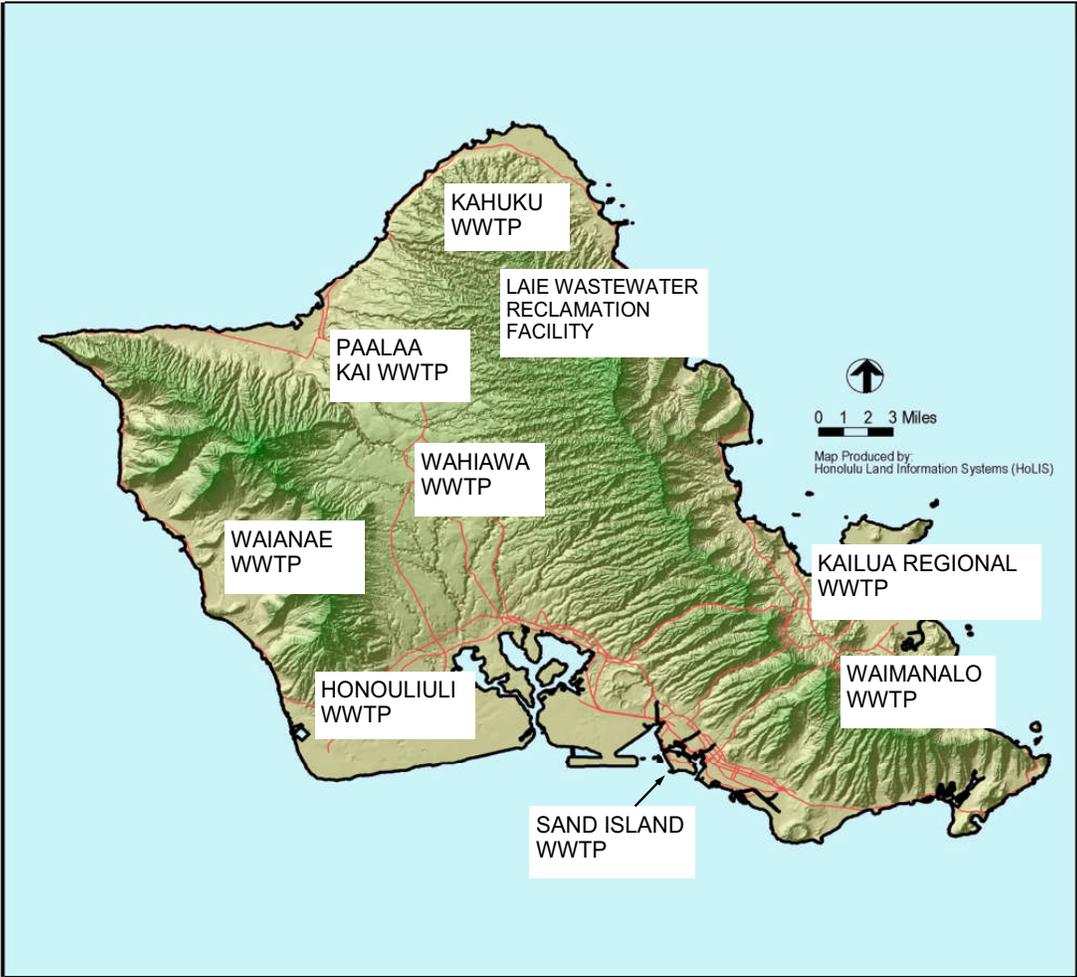


DEPARTMENT OF ENVIRONMENTAL SERVICES (ENV) ORGANIZATION CHART

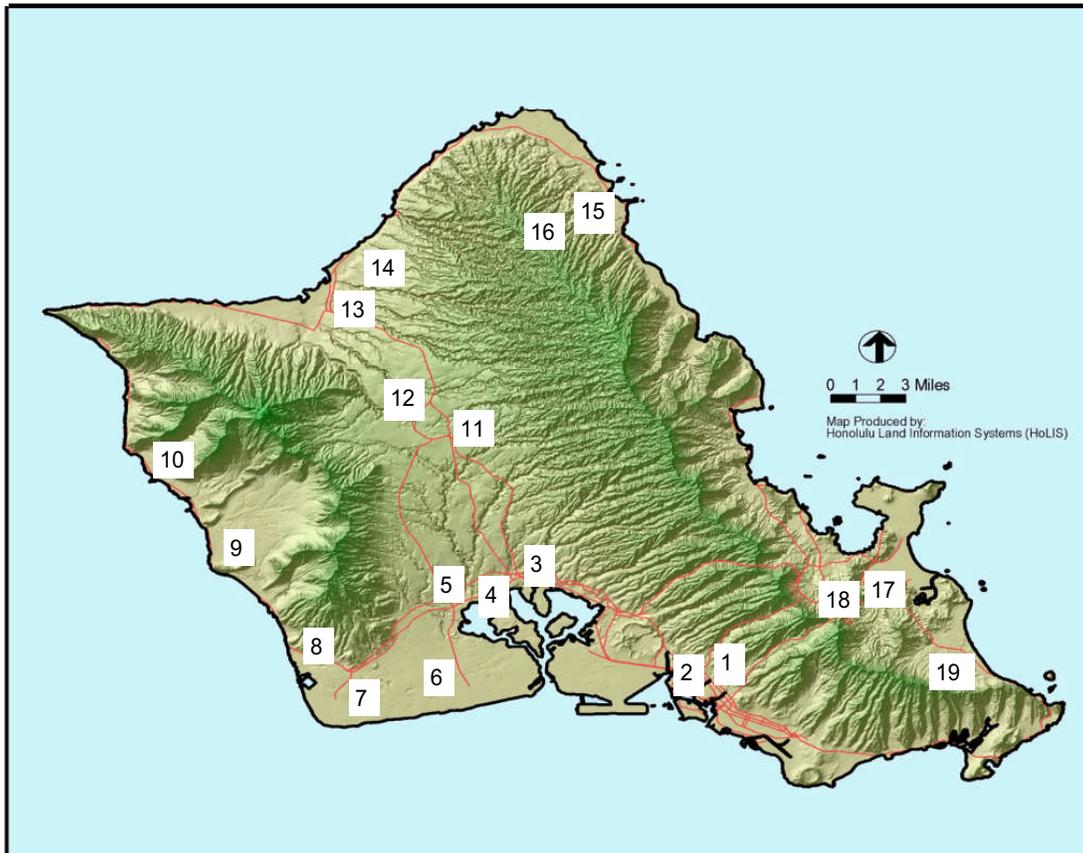
This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
WASTEWATER TREATMENT AND DISPOSAL FACILITIES



DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
REFUSE COLLECTION AND DISPOSAL FACILITIES



REFUSE COLLECTION AND DISPOSAL FACILITIES LOCATIONS

- | | |
|---------------------------------|-----------------------------------|
| 1. HONOLULU CORP. YARD | 11. WAHIAWA CORP. YARD |
| 2. KEEHI TRANSFER STATION | 12. WAHIAWA CONVENIENCE CENTER |
| 3. PEARL CITY CORP. YARD | 13. WAIALUA CORP. YARD |
| 4. WAIPAHU MAINTENANCE FACILITY | 14. KAWAILOA TRANSFER STATION |
| 5. WAIPAHU CONVENIENCE CENTER | 15. KOOLAULOA-LAIE CORP. YARD |
| 6. EWA CONVENIENCE CENTER | 16. LAIE CONVENIENCE CENTER |
| 7. H-POWER | 17. KAILUA CORP. YARD |
| 8. WAIMANALO GULCH LANDFILL | 18. KAPAA QUARRY TRANSFER STATION |
| 9. WAIANAE CORP. YARD | 19. WAIMANALO CONVENIENCE CENTER |
| 10. WAIANAE CONVENIENCE CENTER | |

Department of Environmental Services

Roles and Responsibilities

The Department of Environmental Services plans, directs, operates, and administers the City's wastewater and solid waste programs. This includes operation and maintenance of the wastewater collection, treatment and disposal system, and the management, collection, and disposal of solid waste.

Spending to Make a Difference

- Process Improvements. Continue to utilize streamlined procurement methods to provide cured-in-place pipe (CIPP) lining to upgrade the wastewater collection system and meet 2010 Consent Decree rehabilitation requirements ahead of schedule. Coordinating sewer rehabilitation work with other utilities and road improvement work, including prioritization based on closed-circuit television (CCTV) inspections.
- Sewer Enhancements. Enhanced sewer cleaning program maintained at levels above the requirements in the 2010 Consent Decree for improved minimization of spills, maintenance of capacity, and reduction of problems causing odors.
- System Modernization. Upgrades to technology for Supervisory Control and Data Acquisition (SCADA) system in progress to provide centralized real-time monitoring of flow and equipment at 70 pump stations and 9 wastewater treatment plants.

Budget Highlights

- Modest increases over FY 2016 due to mandated requirements to provide expanded services in meeting new wastewater permit requirements.
- Salary and benefit increases primarily due to mandated collective bargaining contract terms.
- Increase in administrative expenses due to higher costs for monthly billing service from the Board of Water Supply and implementation of the System Capacity Management program.
- Increase in consultant expenses to address new wastewater permit requirements, and to develop the 10-year integrated solid waste management plan.
- 106 positions have been deactivated reflecting current staffing levels to deliver department services.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	1,061.00	1,040.00	1,041.00	0.00	1,041.00
Temporary FTE	4.00	1.00	0.00	0.00	0.00
Contract FTE	5.00	0.00	0.00	0.00	0.00
Total	1,070.00	1,041.00	1,041.00	0.00	1,041.00

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 10,248,150	\$ 10,391,988	\$ 11,985,909	\$ 0	\$ 11,985,909
Environmental Quality	11,008,385	7,795,510	9,760,290	0	9,760,290
Collection System Maintenance	17,589,319	23,538,657	26,606,698	0	26,606,698
Treatment and Disposal	62,413,283	80,514,166	81,774,220	0	81,774,220
Refuse Collection and Disposal	149,819,690	162,116,502	162,134,937	0	162,134,937
Total	\$ 251,078,827	\$ 284,356,823	\$ 292,262,054	\$ 0	\$ 292,262,054

Department of Environmental Services

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 55,431,128	\$ 59,979,325	\$ 62,750,074	\$ 0	\$ 62,750,074
Current Expenses	195,643,185	218,402,798	229,511,980	0	229,511,980
Equipment	4,514	5,974,700	0	0	0
Total	\$ 251,078,827	\$ 284,356,823	\$ 292,262,054	\$ 0	\$ 292,262,054

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 5,011,548	\$ 0	\$ 0	\$ 0	\$ 0
Sewer Fund	95,346,756	121,407,805	129,340,316	0	129,340,316
Refuse Genl Operating Acct -SWSF	64,300,335	64,971,056	64,075,152	0	64,075,152
Sld Wst Dis Fac Acct - SWSF	75,440,175	83,495,498	85,661,108	0	85,661,108
Glass Incentive Account - SWSF	575,515	795,580	890,495	0	890,495
Recycling Account - SWSF	10,194,498	13,686,884	12,294,983	0	12,294,983
Federal Grants Fund	210,000	0	0	0	0
Total	\$ 251,078,827	\$ 284,356,823	\$ 292,262,054	\$ 0	\$ 292,262,054

Environmental Services

Administration

Program Description

This program provides administrative services for the City's wastewater, storm water, and solid waste programs. It provides overall development, coordination and management through program financial planning, capital program planning, scheduling and tracking, and the development and operation of the department's enterprise asset management system. Centralized personnel, financial, information technology, asset management, employee and management training and administrative services for the department are also provided.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	45.00	45.00	47.00	0.00	47.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	45.00	45.00	47.00	0.00	47.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,273,721	\$ 2,562,834	\$ 2,781,769	\$ 0	\$ 2,781,769
Current Expenses	7,974,429	7,829,154	9,204,140	0	9,204,140
Equipment	0	0	0	0	0
Total	\$ 10,248,150	\$ 10,391,988	\$ 11,985,909	\$ 0	\$ 11,985,909

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Sewer Fund	9,558,615	9,759,972	11,302,508	0	11,302,508
Refuse Genl Operating Acct -SWSF	689,535	632,016	683,401	0	683,401
Total	\$ 10,248,150	\$ 10,391,988	\$ 11,985,909	\$ 0	\$ 11,985,909

Department of Environmental Services

Environmental Quality

Program Description

This division oversees wastewater environmental regulations, insures that regulations are technically valid, and utilizes risk assessment to establish effective and efficient environmental compliance programs. It oversees all enforcement actions on the Department.

The division manages a variety of programs that direct, coordinate, and manage activities relating to state and federal environmental requirements involving wastewater pre-treatment and discharge, industrial pre-treatment, permits, and water quality. The division develops programs and projects for facilities to prevent or minimize negative impacts on our treatment facilities, watersheds, and ocean. The division handles public outreach and education to raise awareness of the impact of chemicals and products on our natural resources. The division also investigates and enforces against illegal discharges, reviews Environmental Assessments and Environmental Impact Statements for water quality impacts, and works with other agencies to update City standards to reflect state and federal requirements.

Support functions include water quality monitoring, laboratory analysis, oceanographic sampling, and biological monitoring.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	108.00	84.00	84.00	0.00	84.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	108.00	84.00	84.00	0.00	84.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 5,062,339	\$ 4,945,150	\$ 5,041,955	\$ 0	\$ 5,041,955
Current Expenses	5,941,532	2,850,360	4,718,335	0	4,718,335
Equipment	4,514	0	0	0	0
Total	\$ 11,008,385	\$ 7,795,510	\$ 9,760,290	\$ 0	\$ 9,760,290

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 5,011,548	\$ 0	\$ 0	\$ 0	\$ 0
Sewer Fund	5,786,837	7,795,510	9,760,290	0	9,760,290
Federal Grants Fund	210,000	0	0	0	0
Total	\$ 11,008,385	\$ 7,795,510	\$ 9,760,290	\$ 0	\$ 9,760,290

Environmental Services

Collection System Maintenance

Program Description

This program repairs, operates, and maintains the wastewater collection system which includes all of the gravity sewer lines, pump stations, and force mains.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	211.00	211.00	211.00	0.00	211.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	211.00	211.00	211.00	0.00	211.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 9,367,332	\$ 11,529,557	\$ 12,318,898	\$ 0	\$ 12,318,898
Current Expenses	8,221,987	12,009,100	14,287,800	0	14,287,800
Equipment	0	0	0	0	0
Total	\$ 17,589,319	\$ 23,538,657	\$ 26,606,698	\$ 0	\$ 26,606,698

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Sewer Fund	\$ 17,589,319	\$ 23,538,657	\$ 26,606,698	\$ 0	\$ 26,606,698
Total	\$ 17,589,319	\$ 23,538,657	\$ 26,606,698	\$ 0	\$ 26,606,698

Department of Environmental Services

Treatment and Disposal

Program Description

This program plans, directs, and coordinates the operation and maintenance of all city wastewater treatment plants. It also provides mechanical, electrical, building, and grounds support services for the repair of the nine wastewater facilities, four pre-treatment facilities, and seventy two pumping stations.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	310.00	313.00	311.00	0.00	311.00
Temporary FTE	3.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	313.00	313.00	311.00	0.00	311.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 16,821,201	\$ 19,009,275	\$ 19,741,635	\$ 0	\$ 19,741,635
Current Expenses	45,592,082	61,504,891	62,032,585	0	62,032,585
Equipment	0	0	0	0	0
Total	\$ 62,413,283	\$ 80,514,166	\$ 81,774,220	\$ 0	\$ 81,774,220

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Sewer Fund	\$ 62,411,985	\$ 80,313,666	\$ 81,670,820	\$ 0	\$ 81,670,820
Refuse Genl Operating Acct -SWSF	1,298	200,500	103,400	0	103,400
Total	\$ 62,413,283	\$ 80,514,166	\$ 81,774,220	\$ 0	\$ 81,774,220

Environmental Services

Refuse Collection and Disposal

Program Description

This program is responsible for the administration, management, planning, collection, transport and disposal of solid waste throughout Oahu. This includes the planning and implementation of waste reduction and recycling programs, the collection of recyclables, green waste and refuse from single family households, the collection of bulky items island-wide, the hauling of refuse, the operation and maintenance of convenience centers, transfer stations, landfills, and collection yards, and the management of the City's H-Power facility.

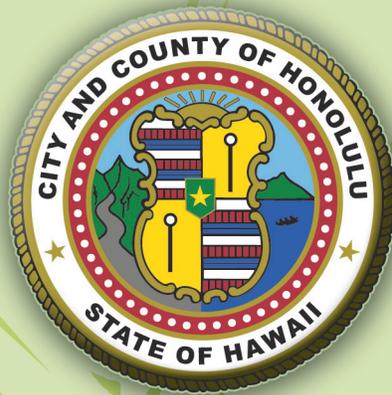
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	387.00	387.00	388.00	0.00	388.00
Temporary FTE	1.00	1.00	0.00	0.00	0.00
Contract FTE	5.00	0.00	0.00	0.00	0.00
Total	393.00	388.00	388.00	0.00	388.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 21,906,535	\$ 21,932,509	\$ 22,865,817	\$ 0	\$ 22,865,817
Current Expenses	127,913,155	134,209,293	139,269,120	0	139,269,120
Equipment	0	5,974,700	0	0	0
Total	\$ 149,819,690	\$ 162,116,502	\$ 162,134,937	\$ 0	\$ 162,134,937

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Refuse Genl Operating Acct -SWSF	\$ 63,609,502	\$ 64,138,540	\$ 63,288,351	\$ 0	\$ 63,288,351
Sld Wst Dis Fac Acct - SWSF	75,440,175	83,495,498	85,661,108	0	85,661,108
Glass Incentive Account - SWSF	575,515	795,580	890,495	0	890,495
Recycling Account - SWSF	10,194,498	13,686,884	12,294,983	0	12,294,983
Total	\$ 149,819,690	\$ 162,116,502	\$ 162,134,937	\$ 0	\$ 162,134,937

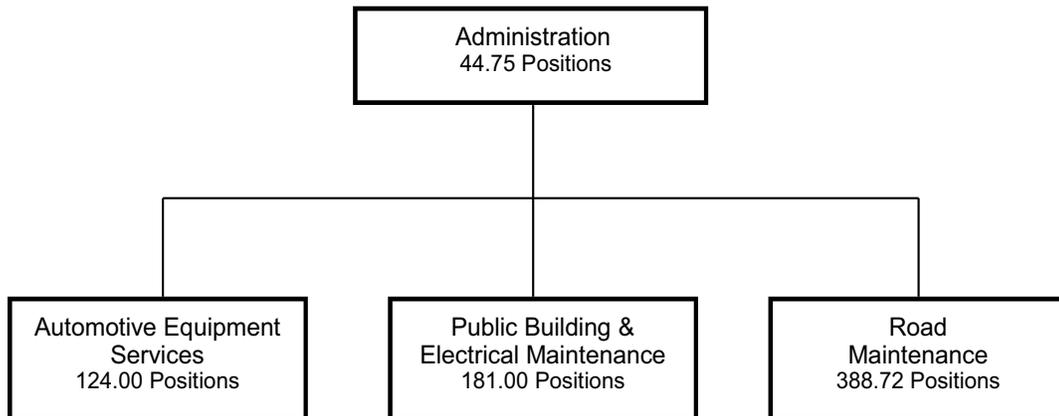
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Department of Facility Maintenance



DEPARTMENT OF FACILITY MAINTENANCE (DFM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



DEPARTMENT OF FACILITY MAINTENANCE
(DFM)



AUTOMOTIVE EQUIPMENT SERVICE
Repair and Maintenance Facilities

ROAD MAINTENANCE
Baseyards

- A1 HALAWA**
 - * Services all Honolulu based agencies from Aiea to Hawaii Kai
 - * Services Keehi Transfer Station
 - * Services DRM street sweeping
 - * Services Waianae Refuse
 - * Services Waialua Refuse
 - * Services Kailua Transfer Station
- A2 PEARL CITY**
 - * Services Central/Leeward based agencies
- A3 KAPAA**
 - * Services Windward based agencies from Waimanalo to Laie

- B1a HALAWA (Honolulu District)**
- B1b HONOLULU Clean Team**
- B1c HONOLULU Street Sweeping**
- B1d HONOLULU Coning**
- B2 PEARL CITY (EWA)**
- B3 KAPOLEI (Waianae District)**
- B4 WAHIAWA**
- B5 WAIALUA**
- B6 LAIE (KOOLAULOA)**
- B7 KANEOHE (KOOLAUPOKO)**
- B8 KAILUA**

BUILDING AND ELECTRICAL MAINTENANCE
Baseyards

- C1 PUBLIC BUILDING and ELECTRICAL MAINTENANCE (R&M)**
- C2 TRAFFIC and ELECTRICAL MAINTENANCE SERVICES (TEMS)**
- C3 CUSTODIAL and UTILITY SERVICES (CUS)**
- C4 SECURITY and EMPLOYEE PARKING OPERATIONS (SEOP)**

Department of Facility Maintenance

Roles and Responsibilities

The Department of Facility Maintenance (DFM) plans and administers the City's repair, renovation, and maintenance programs for roads, bridges, streams, flood control systems, sidewalks, road medians and traffic islands, city public buildings, city vehicles and construction equipment (except for vehicles/equipment belonging to the Board of Water Supply, Police and Fire Departments, and the Honolulu Authority for Rapid Transportation), and for mechanical, electrical and electronic equipment and facilities, including those for parks, street lighting and communication sites. It also plans, directs, operates, and administers the City's storm water permit programs. Additionally, DFM provides property management, heavy vehicle and equipment training, interdepartmental mail service, and enforces the City's Stored Property and Sidewalk Nuisance Ordinances (SPO/SNO).

Spending to Make a Difference

- Public Safety. Concentrate resources to improve public safety and quality of life by performing road reconstruction/repaving, sidewalk repairs, pothole patching, flood control maintenance, street lighting repairs/installations, road median and traffic island maintenance to minimize traffic hazards, and by removing improperly stored personal property from city property (which may result in impounding such property) in accordance with SPO/SNO.
- Road Maintenance. Further implement the Pavement Management System (PMS) to help strategically plan the proper rehabilitation and reconstruction of roadway pavements and identify less costly treatments that will extend pavement life. Further develop the Pavement Preservation program designed to apply cost-effective treatments (such as slurry seal, seal coatings, crack sealing, and other less costly maintenance techniques) to prolong roadway life and reduce the rate of roadway deterioration. In addition, pursue a work order system to better organize and measure the performance of City road crews.
- Vehicle Maintenance. Continue ongoing implementation of improvements that align Automotive Equipment Service resources to achieve efficient delivery of vehicle repair, maintenance services and driver training for City agencies dependent on safe operable vehicles and equipment used to provide direct services to the public.
- Storm Water Quality Requirements. Increase public education in storm water quality programs to meet Municipal Separate Storm Sewer Systems (MS4) permit requirements and continue to develop programs related to catch basin inspection and cleaning, street cleaning, and trash reduction. Continue expansion of resources (personnel and equipment) to comply with an EPA (Environmental Protection Agency) audit report and NPDES (National Pollutant Discharge Elimination System) permit requirements to minimize pollutants reaching State waters.

Budget Highlights

- Increase over FY 2016 salaries primarily due to implementation of mandated collective bargaining contract terms.
- Addition of nine (9) new positions to provide mandated storm drain, street sweeping cleaning, and storm water permit enforcement functions pursuant to NPDES (National Pollutant Discharge Elimination System) MS4 Permit Program.
- 120 positions remain deactivated.
- Increase over FY2016 in current expenses due to additional costs for consultant expenses related to new permit requirements for water quality pollutant standards, oil and lab analysis, solid waste disposal, safety supplies, guard and security services, electricity, other professional services, other motor vehicles parts/accessories, other electrical supplies/materials, other fixed charges, and other services not classified.
- Increased salary expenses for ten (10) new positions to provide median landscaping maintenance.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	693.72	725.72	718.00	19.00	737.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	13.75	12.75	12.00	0.00	12.00
Total	707.47	738.47	730.00	19.00	749.00

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 2,018,944	\$ 8,030,469	\$ 9,086,646	\$ 2,618,456	\$ 11,705,102
Public Building and Electrical Maintenance	30,165,661	33,327,299	31,979,475	864,240	32,843,715
Automotive Equipment Services	18,593,882	17,931,776	17,537,046	0	17,537,046
Road Maintenance	23,453,450	26,433,002	22,448,759	580,006	23,028,765
Total	\$ 74,231,937	\$ 85,722,546	\$ 81,051,926	\$ 4,062,702	\$ 85,114,628

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 28,205,307	\$ 29,524,009	\$ 29,848,494	\$ 590,334	\$ 30,438,828
Current Expenses	45,922,718	52,114,537	51,162,432	3,472,368	54,634,800
Equipment	103,912	4,084,000	41,000	0	41,000
Total	\$ 74,231,937	\$ 85,722,546	\$ 81,051,926	\$ 4,062,702	\$ 85,114,628

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 25,137,755	\$ 33,730,094	\$ 33,712,500	\$ 3,515,696	\$ 37,228,196
Highway Fund	36,434,276	39,076,687	35,604,467	547,006	36,151,473
Highway Beautification Fund	94,170	1,005,467	823,751	0	823,751
Bikeway Fund	13,122	35,316	35,316	0	35,316
Sewer Fund	1,851,693	1,881,878	1,443,914	0	1,443,914
Bus Transportation Fund	0	0	133,415	0	133,415
Refuse Genl Operating Acct -SWSF	5,304,892	4,899,102	4,549,277	0	4,549,277
Recycling Account - SWSF	5,165,675	4,894,002	4,549,286	0	4,549,286
Federal Grants Fund	141,840	0	0	0	0
Housing Development Special Fund	88,514	200,000	200,000	0	200,000
Total	\$ 74,231,937	\$ 85,722,546	\$ 81,051,926	\$ 4,062,702	\$ 85,114,628

Department of Facility Maintenance

Administration

Program Description

The Administration program plans, directs, administers, and coordinates line and staff activities relating to facility maintenance functions and programs involving the maintenance of public roads, streets, bridges, streams, drainage and flood control systems, sidewalks, road medians and traffic islands, traffic signs and markings; street lighting and electrical systems of parks and other facilities; city public buildings; city vehicles and equipment except for Board of Water Supply, Honolulu Fire Department, Honolulu Police Department, and the Honolulu Authority for Rapid Transportation; and the enforcement of the City's Stored Property and Sidewalk Nuisances Ordinances. The program also administers the City's storm water permit programs, property management activities and provides interdepartmental mail services.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	22.00	44.00	47.00	5.00	52.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.75	0.75	7.00	0.00	7.00
Total	23.75	44.75	54.00	5.00	59.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,325,993	\$ 2,180,110	\$ 2,876,069	\$ 108,456	\$ 2,984,525
Current Expenses	688,437	5,690,359	6,210,577	2,510,000	8,720,577
Equipment	4,514	160,000	0	0	0
Total	\$ 2,018,944	\$ 8,030,469	\$ 9,086,646	\$ 2,618,456	\$ 11,705,102

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 887,916	\$ 6,711,617	\$ 7,733,163	\$ 2,618,456	\$ 10,351,619
Highway Fund	1,042,514	1,118,852	1,153,483	0	1,153,483
Housing Development Special Fund	88,514	200,000	200,000	0	200,000
Total	\$ 2,018,944	\$ 8,030,469	\$ 9,086,646	\$ 2,618,456	\$ 11,705,102

Public Building and Electrical Maintenance

Program Description

The Public Building and Electrical Maintenance program plans, directs, coordinates, and administers the repair, maintenance, and renovation programs for public buildings and appurtenant structures; custodial and utility services programs; and repair and maintenance programs for street, park, mall, outdoor and other City lighting, electrical facilities, and communication facilities under the jurisdiction of the Department of Facility Maintenance. The program also administers activities including City employees' parking; motor pool; and security for City Hall, Kapolei Hale, the Frank F. Fasi Municipal Building and certain other facilities.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	172.00	172.00	171.00	4.00	175.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	9.00	9.00	5.00	0.00	5.00
Total	181.00	181.00	176.00	4.00	180.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 6,496,708	\$ 6,977,199	\$ 6,727,150	\$ 76,872	\$ 6,804,022
Current Expenses	23,575,668	25,876,100	25,252,325	787,368	26,039,693
Equipment	93,285	474,000	0	0	0
Total	\$ 30,165,661	\$ 33,327,299	\$ 31,979,475	\$ 864,240	\$ 32,843,715

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 19,038,844	\$ 20,891,274	\$ 19,814,620	\$ 797,240	\$ 20,611,860
Highway Fund	11,117,412	12,417,209	12,012,624	67,000	12,079,624
Bikeway Fund	9,405	18,816	18,816	0	18,816
Bus Transportation Fund	0	0	133,415	0	133,415
Total	\$ 30,165,661	\$ 33,327,299	\$ 31,979,475	\$ 864,240	\$ 32,843,715

Department of Facility Maintenance

Automotive Equipment Services

Program Description

The Automotive Equipment Service (AES) program plans, directs, coordinates, and administers the vehicle and equipment acquisition, disposal, repair, maintenance and operator training programs for the City with the exception of programs under the Board of Water Supply, Honolulu Police Department, Honolulu Fire Department, and Honolulu Authority for Rapid Transportation.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	124.00	124.00	123.00	0.00	123.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	124.00	124.00	123.00	0.00	123.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 6,433,262	\$ 6,241,192	\$ 6,311,010	\$ 0	\$ 6,311,010
Current Expenses	12,154,507	11,690,584	11,192,036	0	11,192,036
Equipment	6,113	0	34,000	0	34,000
Total	\$ 18,593,882	\$ 17,931,776	\$ 17,537,046	\$ 0	\$ 17,537,046

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 3,491,758	\$ 2,714,064	\$ 4,216,190	\$ 0	\$ 4,216,190
Highway Fund	2,779,864	3,542,730	2,778,379	0	2,778,379
Sewer Fund	1,851,693	1,881,878	1,443,914	0	1,443,914
Refuse Genl Operating Acct -SWSF	5,304,892	4,899,102	4,549,277	0	4,549,277
Recycling Account - SWSF	5,165,675	4,894,002	4,549,286	0	4,549,286
Total	\$ 18,593,882	\$ 17,931,776	\$ 17,537,046	\$ 0	\$ 17,537,046

Road Maintenance

Program Description

The Road Maintenance program maintains city roadways, sidewalks, storm drains, bridges, striping, signs and markings, outdoor municipal parking lots, bike paths, bus stops/shelters, road medians and traffic islands, and remnant properties. It renders pavement maintenance to private roadways open to public use, pursuant to city ordinance. The division also has the responsibility of maintaining City-owned streams, channels, ditches and other flood control facilities as well as enforcing the maintenance of privately-owned streams. It also maintains litter containers at bus stops, some pedestrian mall areas in Waikiki, removes graffiti within City roadway and drainage facilities, and enforces Stored Property/Sidewalk Nuisance Ordinances. In the rural districts, it provides dead animal pickup and oversees refuse collection services at Wahiawa, Laie, and Waiialua for the Department of Environmental Services.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	375.72	385.72	377.00	10.00	387.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	0.00	0.00	0.00
Total	378.72	388.72	377.00	10.00	387.00

CHARACTER OF EXPENDITURES

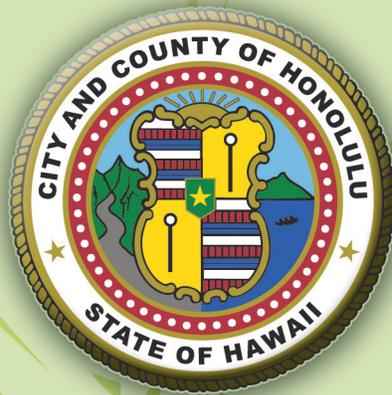
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 13,949,344	\$ 14,125,508	\$ 13,934,265	\$ 405,006	\$ 14,339,271
Current Expenses	9,504,106	8,857,494	8,507,494	175,000	8,682,494
Equipment	0	3,450,000	7,000	0	7,000
Total	\$ 23,453,450	\$ 26,433,002	\$ 22,448,759	\$ 580,006	\$ 23,028,765

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,719,237	\$ 3,413,139	\$ 1,948,527	\$ 100,000	\$ 2,048,527
Highway Fund	21,494,486	21,997,896	19,659,981	480,006	20,139,987
Highway Beautification Fund	94,170	1,005,467	823,751	0	823,751
Bikeway Fund	3,717	16,500	16,500	0	16,500
Federal Grants Fund	141,840	0	0	0	0
Total	\$ 23,453,450	\$ 26,433,002	\$ 22,448,759	\$ 580,006	\$ 23,028,765

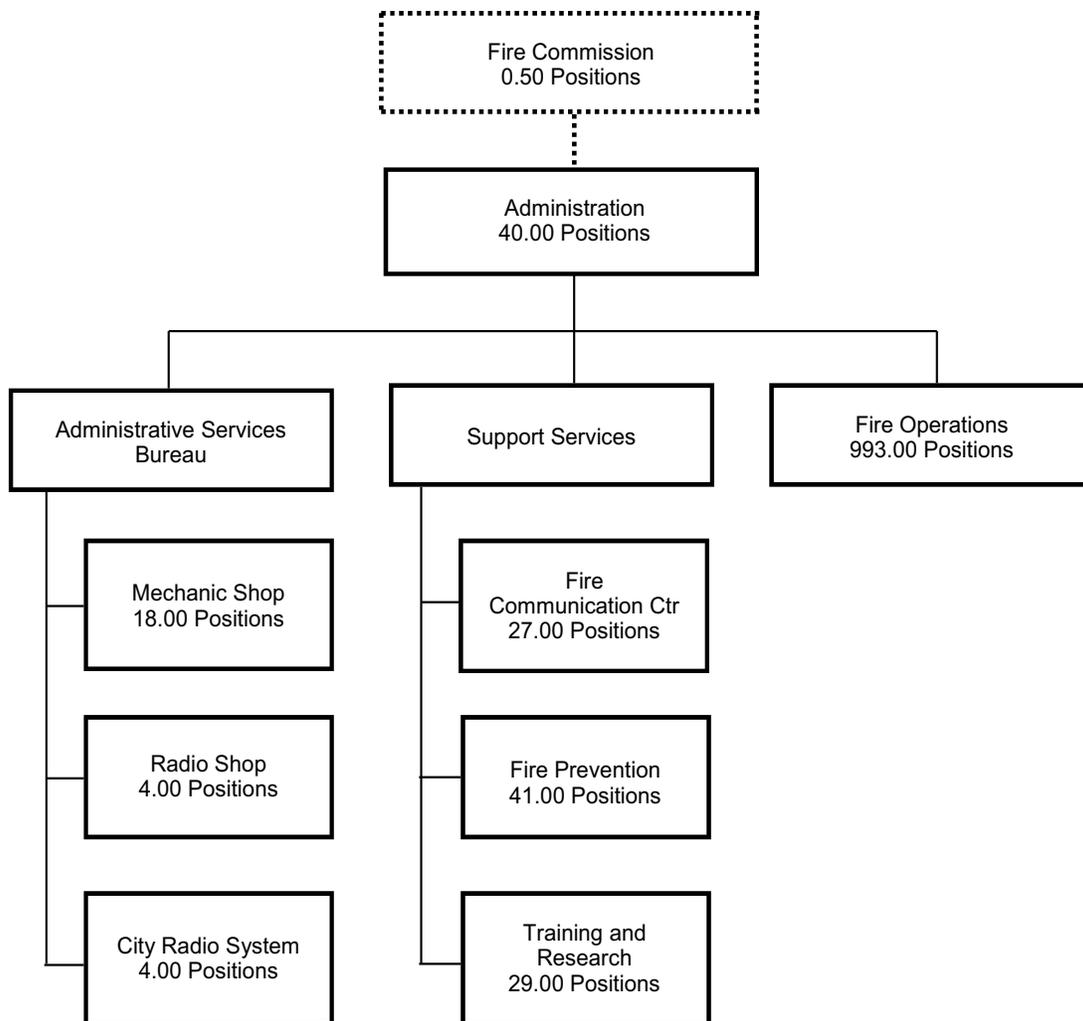
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Honolulu Fire Department



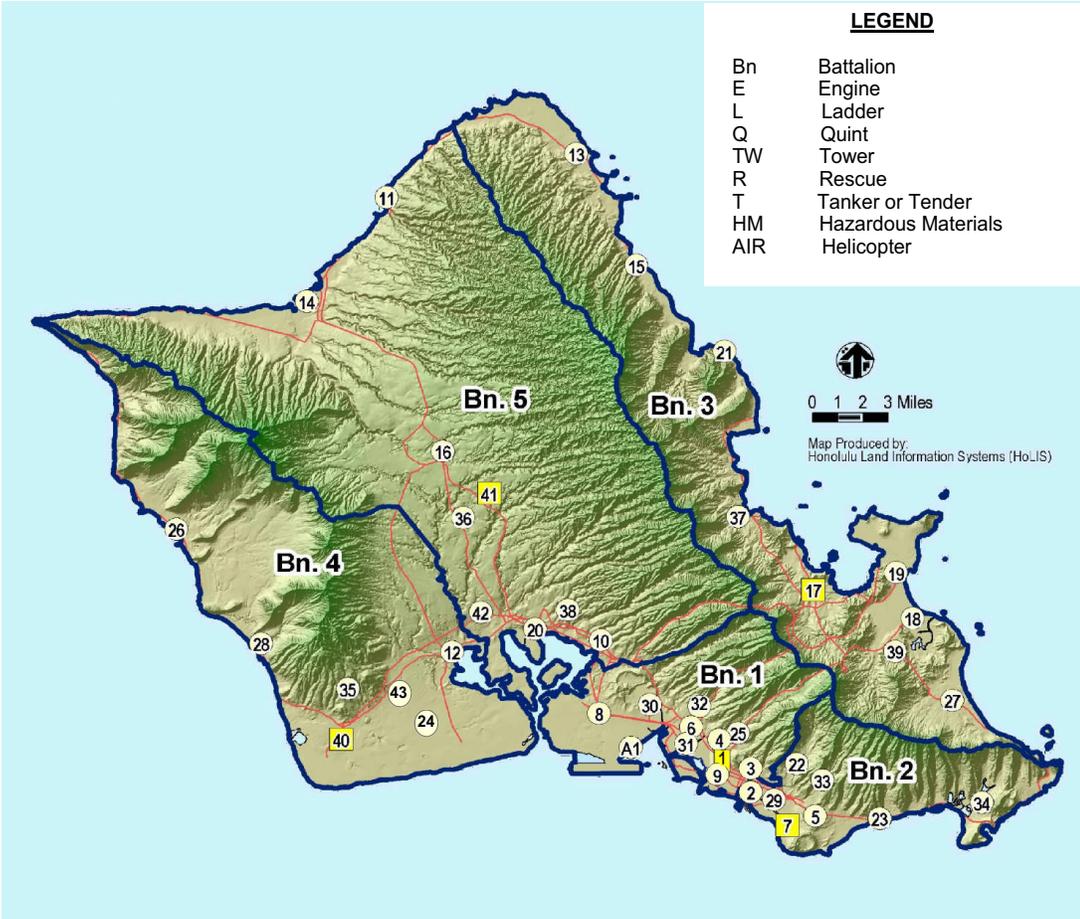
HONOLULU FIRE DEPARTMENT (HFD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Fire

HONOLULU FIRE DEPARTMENT
(HFD)



Station	Name	Companies	Station	Name	Companies
1	Central	BN1, E1	23	Wailupe	E23
2	Pawaa	E2, L2, R1	24	Ewa Beach	E24
3	Makiki	E3	25	Nuuanu	E25
4	Kuakini	E4, L4	26	Waianae	E26, Q26, T26
5	Kaimuki	E5, L5	27	Waimanalo	E27
6	Kalihi	E6	28	Nanakuli	E28, T28
7	Waikiki	Bn2, E7, L7	29	McCully	E29, L29
8	Mokulele	E8	30	Moanalua	E30, Q30, T30
9	Kakaako	E9, TW9	31	Kalihi Kai	E31, Q31
10	Aiea	E10	32	Kalihi Uka	E32, HM1
11	Sunset	E11	33	Palolo	E33
12	Waipahu	E12, Q12, T12	34	Hawaii Kai	E34, Q34
13	Kahuku	E13	35	Makakilo	E35
14	Waiialua	E14	36	Mililani	E36
15	Hauula	E15, T15	37	Kahaluu	E37
16	Wahiawa	E16, T16	38	Waiau	E38, Q38
17	Kaneohe	Bn3, E17, Q17	39	Olomana	E39
18	Kailua	E18, Q18	40	Kapolei	Bn4, E40, TW40, HM2
19	Aikahi	E19	41	Mililani Mauka	Bn5, E41, R2
20	Pearl City	E20	41	Waikele	E42
21	Kaaawa	E21	43	E Kapolei	E43, Q43
22	Manoa	E22	A1	Aircraft	Air1

Fire

Honolulu Fire Department

Roles and Responsibilities

The Honolulu Fire Department (HFD) provides for a safer community through prevention, preparation, and effective emergency response. The Department maintains a modern and technologically advanced force of fire fighting and rescue personnel and equipment through its various activities, which are administered by qualified professional leadership.

The Department provides for community risk reduction through fire code adoption, plans review, fire code inspections, fire investigations, enforcement of fire regulations, a fire and life safety education program, public communication, and pre-emergency planning. The HFD continues to conduct and improve its various programs, such as training and education of fire fighters; reliable and efficient communication systems; fire apparatus maintenance and repair; research and evaluation of fire service best practices, procedures, and equipment; and coordination of the City Radio System. The Department provides fire fighting, search and rescue, emergency medical, and hazardous materials (HM) response for the City. These duties are performed on a wide variety of terrain that includes steep mountain ranges, wildlands, and agricultural fields; structures, which comprise a modern metropolitan city, including industrial complexes, business centers, government complexes, high-rise resorts, condominiums, and high-density urban residential dwellings; and the surrounding ocean.

The HFD received its fourth accreditation award from the Commission on Fire Accreditation International (CFAI) for the 2015-2020 period. The HFD received its first accredited agency status in August 2000 and was the first fire department in Hawaii to be accredited. The CFAI process is voluntary and provides an agency with an improvement model to assess its services internally and complete self-assessment with peer members from other agencies who contribute to the evaluation. The HFD Standards of Cover working group continues to monitor its performance in service delivery, provide response analytics, and explore and evaluate new technologies affecting service delivery improvements.

Spending to Make a Difference

- The HFD plans to refurbish its second 1995 MD520N helicopter, which has over 8,500 hours of flight time. Refurbishment is an economical alternative to replacement and would be approximately one-third of the cost of a new helicopter. Refurbishment will also extend the lifespan of the helicopter in order that emergency response services may continue to be provided to the community.
- The HFD continues to increase management and leadership training for its Chief Officers. This training enhances our managers' ability to effectively work with frontline personnel.
- The HFD requests to expand its inventory of thermal imaging cameras (TIC). Currently, 50% of our crews have this valuable piece of equipment. An additional 37 units planned for procurement to ensure that all companies have a TIC. TICs allow our personnel to see through smoke, detect hidden fires, and search for victims.

Budget Highlights

- The Department's overall budget modestly increased over FY2016. Salaries and overtime pay increased due to the Hawaii Fire Fighters Association Collective Bargaining Agreement (CBA) and the need for overtime pay to meet requisite training programs such as Emergency Medical Technician recertification, Pumping Apparatus Driver Operator, Rapid Intervention Team, automobile extrication, communications vehicle operator, All-Hazards Incident Management Team, Relief Aircraft Pilot Program, miscellaneous fire ground training, and expanded rescue training to accommodate new rescue challenges in relation to implementation of the Honolulu Rail Project.
- Twenty two positions have been deactivated to reflect the number of positions required to deliver services.
- An increase in current expenses was due to purchasing a second set of turnouts for Fire Operations personnel, maintaining and preparing HFD facilities, increasing the HFD's helicopter fleet, and refurbishing another helicopter.
-

DEPARTMENT POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	1,164.00	1,154.00	1,167.00	0.00	1,167.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	2.50	1.50	1.50	0.00	1.50
Total	1,167.50	1,156.50	1,169.50	0.00	1,169.50

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 3,244,252	\$ 3,185,148	\$ 3,997,895	\$ 0	\$ 3,997,895
Fire Communication Center	2,628,937	2,996,924	3,305,894	0	3,305,894
Fire Prevention	4,136,303	4,699,587	5,061,341	0	5,061,341
Training and Research	2,494,364	3,186,148	3,499,154	0	3,499,154
Radio Shop	320,394	721,080	357,518	0	357,518
Fire Operations	92,704,956	102,010,217	108,835,471	0	108,835,471
Fire Commission	5,306	18,894	19,020	0	19,020
City Radio System	260,729	265,500	293,426	0	293,426
Mechanic Shop	2,330,988	2,457,933	2,429,782	0	2,429,782
HFD Grants	2,669,817	0	0	0	0
Total	\$ 110,796,046	\$ 119,541,431	\$ 127,799,501	\$ 0	\$ 127,799,501

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 94,550,165	\$ 103,578,599	\$ 113,410,371	\$ 0	\$ 113,410,371
Current Expenses	15,066,836	12,706,832	14,105,130	0	14,105,130
Equipment	1,179,045	3,256,000	284,000	0	284,000
Total	\$ 110,796,046	\$ 119,541,431	\$ 127,799,501	\$ 0	\$ 127,799,501

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 107,933,363	\$ 119,541,431	\$ 127,799,501	\$ 0	\$ 127,799,501
Special Projects Fund	466,714	0	0	0	0
Federal Grants Fund	2,395,969	0	0	0	0
Total	\$ 110,796,046	\$ 119,541,431	\$ 127,799,501	\$ 0	\$ 127,799,501

Honolulu Fire Department

Administration

Program Description

This program plans, directs, and coordinates fiscal resources; administers personnel services and record keeping; ensures the appropriate purchase of goods and services for the Department to protect life and property by preventing and mitigating fires and emergencies; and coordinates fire fighting, first responder assistance, and rescue services with other agencies and organizations. Administration provides the Department with administrative support to include Operating and Capital Improvement Program budget preparations; personnel and records management; administrative reports; Capital Improvement Program project coordination; and coordination of the maintenance, renovation, and repair of 51 fire stations and worksites. Administration also evaluates and purchases equipment and apparatuses needed by the Department; implements personnel functions; manages the activities of the Waipahu Maintenance Facility; plans, administers, and evaluates the analysis of data collection to develop programs; investigates and implements safety practices through the Occupational Safety and Health Office; and identifies national trends in order to recommend program direction.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	35.00	39.00	39.00	0.00	39.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	1.00	1.00	0.00	1.00
Total	37.00	40.00	40.00	0.00	40.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,542,756	\$ 2,405,625	\$ 3,053,434	\$ 0	\$ 3,053,434
Current Expenses	701,496	779,523	934,461	0	934,461
Equipment	0	0	10,000	0	10,000
Total	\$ 3,244,252	\$ 3,185,148	\$ 3,997,895	\$ 0	\$ 3,997,895

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 3,244,252	\$ 3,185,148	\$ 3,997,895	\$ 0	\$ 3,997,895
Total	\$ 3,244,252	\$ 3,185,148	\$ 3,997,895	\$ 0	\$ 3,997,895

Fire

Fire Communication Center

Program Description

The Fire Communication Center (FCC) operates a central communication center and is a secondary Public Safety Answering Point (PSAP). 911 calls are initially received by Oahu's primary PSAP, which is located at the Honolulu Police Department (HPD) headquarters. Each call is then transferred to one of the secondary PSAPs, including the HFD, the Honolulu Emergency Services Department's (HESD) Emergency Medical Services Division, or the HPD's dispatch.

The FCC processes emergency response calls through special call processing equipment. The appropriate type and number of resources are dispatched via the TriTech computer-aided dispatch system (CADS) and the 800 MHz radio system. Incident information stored in the CADS is available to first responders through mobile data terminals (MDT). Text messages containing essential information related to emergency incidents are also facilitated through the CADS to mobile phones.

The FCC operates a Catalyst Radio over Internet Protocol backup radio system; monitors and coordinates communications with other City, state, and federal agencies through interoperable communications; and maintains street maps, files, and other pertinent information for rapid and accurate dispatching of companies. The FCC also receives telephone calls regarding community concerns, alarm system testing, cooking fire notifications, and school fire drills.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	27.00	27.00	27.00	0.00	27.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	27.00	27.00	27.00	0.00	27.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,427,654	\$ 2,811,439	\$ 2,972,543	\$ 0	\$ 2,972,543
Current Expenses	201,283	185,485	333,351	0	333,351
Equipment	0	0	0	0	0
Total	\$ 2,628,937	\$ 2,996,924	\$ 3,305,894	\$ 0	\$ 3,305,894

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,628,937	\$ 2,996,924	\$ 3,305,894	\$ 0	\$ 3,305,894
Total	\$ 2,628,937	\$ 2,996,924	\$ 3,305,894	\$ 0	\$ 3,305,894

Honolulu Fire Department

Fire Prevention

Program Description

The Fire Prevention Bureau effectively promotes fire and life safety programs that assist the Department in accomplishing its mission of providing for a safer community through prevention, preparation, and effective emergency response. Responsibilities include reviewing and adopting fire codes, rules, and laws; conducting fire code compliance inspections; reviewing building construction plans; issuing permits and licenses as approved; investigating fires to determine origin and cause; and providing fire and life safety education to the community.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	41.00	41.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 3,598,126	\$ 4,328,952	\$ 4,671,276	\$ 0	\$ 4,671,276
Current Expenses	527,739	370,635	390,065	0	390,065
Equipment	10,438	0	0	0	0
Total	\$ 4,136,303	\$ 4,699,587	\$ 5,061,341	\$ 0	\$ 5,061,341

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 3,943,437	\$ 4,699,587	\$ 5,061,341	\$ 0	\$ 5,061,341
Special Projects Fund	192,866	0	0	0	0
Total	\$ 4,136,303	\$ 4,699,587	\$ 5,061,341	\$ 0	\$ 5,061,341

Fire

Training and Research

Program Description

The Training and Research program develops, trains, and evaluates fire suppression and hazardous materials techniques; conducts emergency medical instruction, evaluation, and certification testing; trains and evaluates apparatus operations; and researches and evaluates specifications of fire apparatuses, equipment, and current educational training programs for Department members.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	24.00	29.00	29.00	0.00	29.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	24.00	29.00	29.00	0.00	29.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,275,991	\$ 2,955,848	\$ 3,217,004	\$ 0	\$ 3,217,004
Current Expenses	218,373	230,300	282,150	0	282,150
Equipment	0	0	0	0	0
Total	\$ 2,494,364	\$ 3,186,148	\$ 3,499,154	\$ 0	\$ 3,499,154

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,494,364	\$ 3,186,148	\$ 3,499,154	\$ 0	\$ 3,499,154
Total	\$ 2,494,364	\$ 3,186,148	\$ 3,499,154	\$ 0	\$ 3,499,154

Honolulu Fire Department

Radio Shop

Program Description

The Radio Shop (RS) provides island-wide radio communications for dispatching and coordinating units responding to fire, medical, hazardous materials, and rescue incidents. Fire Fighters work in conjunction with other agencies, such as the Department of Emergency Management, the HESD's Ocean Safety and Lifeguard Services Division, the State Department of Land and Natural Resources, Division of Conservation and Resources Enforcement, and the U.S. Coast Guard.

This activity includes system planning and designing, identifying equipment specifications, and performing installations, adjustments, testing, upgrades, and maintenance for the HFD's main and alternate dispatch centers, public address systems and base radios at the fire stations, sirens, light bars, and Opticom® (traffic signal control) equipment on fire suppression apparatuses. This activity is directly responsible for all radio software development, programming, updates for the Department, and investigating emerging technologies as they apply to fire fighting missions.

This activity also assists the Department of Information Technology by supporting mobile data terminals, which are located in fire suppression apparatuses, performing various maintenance tasks at remote radio sites, and developing individual radio personalities utilized by the City's Emergency Support Responders (ESR). The ESR supports the first responders' mission by providing manpower, equipment, and facilities during major disasters.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 219,554	\$ 222,298	\$ 230,711	\$ 0	\$ 230,711
Current Expenses	100,840	498,782	126,807	0	126,807
Equipment	0	0	0	0	0
Total	\$ 320,394	\$ 721,080	\$ 357,518	\$ 0	\$ 357,518

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 320,394	\$ 721,080	\$ 357,518	\$ 0	\$ 357,518
Total	\$ 320,394	\$ 721,080	\$ 357,518	\$ 0	\$ 357,518

Fire Operations

Program Description

Fire Operations provides fire suppression; responds to search and rescue, hazardous materials, and medical emergency incidents; conducts dwelling and commercial building inspections; and provides commercial and industrial prefire planning for the island of Oahu, which is approximately 604 square miles.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	993.00	993.00	1,006.00	0.00	1,006.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	993.00	993.00	1,006.00	0.00	1,006.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 82,091,554	\$ 89,629,392	\$ 97,963,125	\$ 0	\$ 97,963,125
Current Expenses	9,513,174	9,257,825	10,613,346	0	10,613,346
Equipment	1,100,228	3,123,000	259,000	0	259,000
Total	\$ 92,704,956	\$ 102,010,217	\$ 108,835,471	\$ 0	\$ 108,835,471

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 92,704,956	\$ 102,010,217	\$ 108,835,471	\$ 0	\$ 108,835,471
Total	\$ 92,704,956	\$ 102,010,217	\$ 108,835,471	\$ 0	\$ 108,835,471

Honolulu Fire Department

Fire Commission

Program Description

The Fire Commission acts as a liaison between the HFD and the citizens of the City. It handles all complaints against the Department and assists the HFD to obtain sufficient resources from the City to complete its mission.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.50	0.50	0.00	0.50
Total	0.50	0.50	0.50	0.00	0.50

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 3,098	\$ 15,624	\$ 15,750	\$ 0	\$ 15,750
Current Expenses	2,208	3,270	3,270	0	3,270
Equipment	0	0	0	0	0
Total	\$ 5,306	\$ 18,894	\$ 19,020	\$ 0	\$ 19,020

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 5,306	\$ 18,894	\$ 19,020	\$ 0	\$ 19,020
Total	\$ 5,306	\$ 18,894	\$ 19,020	\$ 0	\$ 19,020

Fire

City Radio System

Program Description

The Radio System administers and maintains communications for City departments under its City Radio System program. This activity supports local government radio users on the 800 MHz trunking system, including coordinating and supervising radio installations; developing software and individual radio programming; and assisting the Department of Emergency Management by training and developing training materials as needed.

Support will be focused on equipping and training divisions from the Department of Design and Construction, the Department of Enterprise Services, the Department of Environmental Services, the Department of Facility Maintenance, and the Department of Parks and Recreation, as they were identified as Emergency Support Responders who play a supporting role to first responders during emergencies. After they upgraded to newer radios, the HPD provided radio equipment to these City users.

The Hawaii Department of Transportation (HDOT) Highways Division and the Honolulu Authority for Rapid Transportation (HART) were recently added to the list of users supported by this activity. Although these entities are not classified as support responders, being on the same radio system as the City's first responders will facilitate communications interoperability during emergencies.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 211,309	\$ 222,528	\$ 245,429	\$ 0	\$ 245,429
Current Expenses	49,420	42,972	47,997	0	47,997
Equipment	0	0	0	0	0
Total	\$ 260,729	\$ 265,500	\$ 293,426	\$ 0	\$ 293,426

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 260,729	\$ 265,500	\$ 293,426	\$ 0	\$ 293,426
Total	\$ 260,729	\$ 265,500	\$ 293,426	\$ 0	\$ 293,426

Honolulu Fire Department

Mechanic Shop

Program Description

The Mechanic Shop (MS) repairs and maintains the HFD's fleet of 43 engines, 5 aerial ladders, 9 quints, 2 aerial towers, 2 rescue units, 2 hazardous materials response apparatuses, 7 tankers, 26 relief apparatuses, 1 tractor, 1 command vehicle, 1 communication vehicle, approximately 70 auxiliary vehicles, 50 trailers, and 18 auxiliary support equipment. Included for water rescues are 2 rescue boats, 2 ambulances, and 14 jet skis/watercrafts. Other responsibilities include maintaining and repairing approximately 30,000 pieces of small equipment, fire fighting equipment, lawn tools, office furniture, and rescue power tools.

The MS also repairs and maintains the HPD's fleet of heavy equipment diesel vehicles above 10,000 pounds gross vehicle weight. This group consists of two special weapons vehicles, two bomb trucks, one tactical truck, two tractor and trailer equipment trucks, two heavy mobile communication trailers, two emergency management command trucks, three equipment trailers, and one auxiliary truck.

The MS maintains all fire fighting equipment to meet National Fire Protection Association, state, and federal motor vehicle carrier standards, which include annual fire pump, compressed air foam systems, and aerial and ground ladder testing and safety inspections.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	18.00	18.00	18.00	0.00	18.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	18.00	18.00	18.00	0.00	18.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,040,263	\$ 986,893	\$ 1,041,099	\$ 0	\$ 1,041,099
Current Expenses	1,279,037	1,338,040	1,373,683	0	1,373,683
Equipment	11,688	133,000	15,000	0	15,000
Total	\$ 2,330,988	\$ 2,457,933	\$ 2,429,782	\$ 0	\$ 2,429,782

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,330,988	\$ 2,457,933	\$ 2,429,782	\$ 0	\$ 2,429,782
Total	\$ 2,330,988	\$ 2,457,933	\$ 2,429,782	\$ 0	\$ 2,429,782

HFD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the Department to supplement City funds to accomplish the Department's mission.

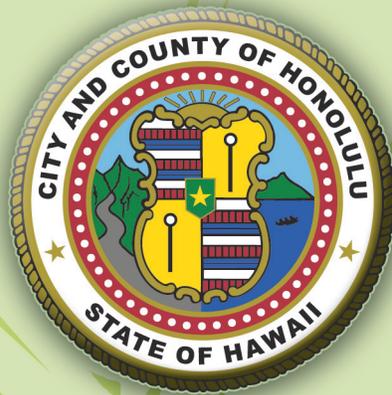
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 139,860	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	2,473,266	0	0	0	0
Equipment	56,691	0	0	0	0
Total	\$ 2,669,817	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Special Projects Fund	\$ 273,848	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	2,395,969	0	0	0	0
Total	\$ 2,669,817	\$ 0	\$ 0	\$ 0	\$ 0

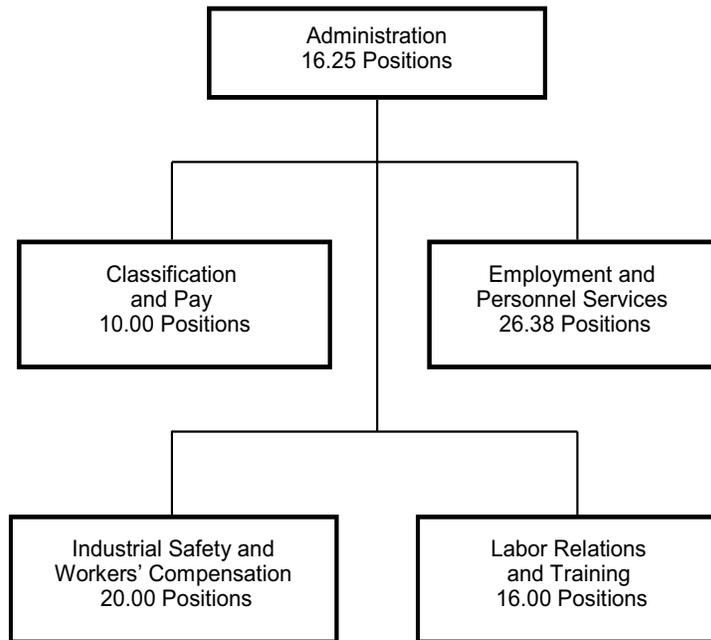
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Department of Human Resources



DEPARTMENT OF HUMAN RESOURCES (DHR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Department of Human Resources

Roles and Responsibilities

The Department of Human Resources is the central personnel staff agency for the City. The department's primary purpose, as reflected in the City Charter, is to establish a comprehensive personnel management program based on merit principles and generally accepted methods governing the classification of positions and the employment, conduct, movement and separation of public employees. The department is charged with building a career service designed to attract, select and retain, on a merit basis, the best qualified civil servants. The department negotiates and administers nine collective bargaining agreements covering city employees. The department also administers programs in training, safety, workers' compensation, and incentives and awards.

Spending to Make a Difference

- With a focus on succession planning and customer service, the department continues to expand employee training and development opportunities to improve the delivery of services to the public.
- Expand ADA compliance awareness and oversight through the hiring of an ADA Program Manager. The continued focus is to increase manager and supervisor awareness of Equal Opportunity and ADA responsibilities.

Budget Highlights

- Department's budget remains relatively flat over FY 2016 due to a continued focus on core services. Salary and benefit increases are due to mandated collective bargaining contract terms and the court mandated requirement to provide expanded ADA compliance services.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	81.00	81.00	81.00	1.00	82.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	8.63	7.63	7.13	0.00	7.13
Total	89.63	88.63	88.13	1.00	89.13

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 1,155,541	\$ 1,274,134	\$ 1,254,846	\$ 72,624	\$ 1,327,470
Employment and Personnel Services	1,645,309	1,863,338	1,970,401	0	1,970,401
Classification and Pay	565,814	624,920	661,958	0	661,958
Industrial Safety and Workers' Compensation	1,216,069	1,252,752	1,266,806	0	1,266,806
Labor Relations and Training	1,052,279	1,254,024	1,346,956	0	1,346,956
Total	\$ 5,635,012	\$ 6,269,168	\$ 6,500,967	\$ 72,624	\$ 6,573,591

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 5,103,813	\$ 5,565,382	\$ 5,807,371	\$ 72,624	\$ 5,879,995
Current Expenses	531,199	693,356	693,596	0	693,596
Equipment	0	10,430	0	0	0
Total	\$ 5,635,012	\$ 6,269,168	\$ 6,500,967	\$ 72,624	\$ 6,573,591

Department of Human Resources

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 5,635,012	\$ 6,269,168	\$ 6,500,967	\$ 72,624	\$ 6,573,591
Total	\$ 5,635,012	\$ 6,269,168	\$ 6,500,967	\$ 72,624	\$ 6,573,591

Administration

Program Description

The Administration program provides department-wide leadership and coordination. Included in the Administration budget for the Department of Human Resources is the City's Equal Opportunity (EO) Program. The EO Program serves as a resource to the executive and legislative leadership of the City and County of Honolulu. While the EO Officer and staff positions are administratively assigned to the Department of Human Resources, the program operates independently across all organizational levels, activities and functions within the City. The EO Program responsibilities include monitoring compliance with federal, state and city laws dealing with employment discrimination as well as those addressing discrimination in the delivery of programs and services of the City. In addition to the EO Program, the Administration program includes the Enterprise Resource Planning (ERP) Branch that manages and executes the Human Resources functions of the City's ERP Project.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	12.00	12.00	12.00	1.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	5.25	4.25	3.25	0.00	3.25
Total	17.25	16.25	15.25	1.00	16.25

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 991,178	\$ 1,106,142	\$ 1,099,741	\$ 72,624	\$ 1,172,365
Current Expenses	164,363	167,992	155,105	0	155,105
Equipment	0	0	0	0	0
Total	\$ 1,155,541	\$ 1,274,134	\$ 1,254,846	\$ 72,624	\$ 1,327,470

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,155,541	\$ 1,274,134	\$ 1,254,846	\$ 72,624	\$ 1,327,470
Total	\$ 1,155,541	\$ 1,274,134	\$ 1,254,846	\$ 72,624	\$ 1,327,470

Department of Human Resources

Employment and Personnel Services

Program Description

This program plans, develops and administers the City's recruitment, examination and employee services programs; recruits personnel for City jobs; evaluates candidates' qualifications and suitability for public employment; develops and administers examinations to establish eligible lists; refers names of qualified candidates to fill departmental personnel functions; researches and develops new personnel programs; supports, coordinates, and oversees compliance with the City's drug and alcohol testing programs; oversees compliance efforts related to Fair Labor Standards and information privacy; administers the City's employee recognition programs; administers audit and employee records management activities; coordinates the promulgation of personnel rules; and assists departments to resolve problems in recruitment, examinations, selection, placement, personnel transactions, benefits and related matters.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	26.00	26.00	26.00	0.00	26.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.38	0.38	0.38	0.00	0.38
Total	26.38	26.38	26.38	0.00	26.38

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,513,859	\$ 1,632,349	\$ 1,770,730	\$ 0	\$ 1,770,730
Current Expenses	131,450	220,559	199,671	0	199,671
Equipment	0	10,430	0	0	0
Total	\$ 1,645,309	\$ 1,863,338	\$ 1,970,401	\$ 0	\$ 1,970,401

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,645,309	\$ 1,863,338	\$ 1,970,401	\$ 0	\$ 1,970,401
Total	\$ 1,645,309	\$ 1,863,338	\$ 1,970,401	\$ 0	\$ 1,970,401

Human Resources

Classification and Pay

Program Description

This program plans, develops and administers classification and pay plans; conducts classification reviews and prepares and revises class specifications; recommends pricing for newly established classes; researches and recommends classification and pay practices; participates in state-wide meetings on repricing review activities and surveys, and in collective bargaining pay and repricing negotiations; develops salary and benefit adjustment recommendations for excluded managerial employees; and advises departments on personnel implications of reorganizations, reassignment of work, creation of new classes, and related matters.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	10.00	10.00	10.00	0.00	10.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	10.00	10.00	10.00	0.00	10.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 557,798	\$ 613,170	\$ 650,873	\$ 0	\$ 650,873
Current Expenses	8,016	11,750	11,085	0	11,085
Equipment	0	0	0	0	0
Total	\$ 565,814	\$ 624,920	\$ 661,958	\$ 0	\$ 661,958

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 565,814	\$ 624,920	\$ 661,958	\$ 0	\$ 661,958
Total	\$ 565,814	\$ 624,920	\$ 661,958	\$ 0	\$ 661,958

Department of Human Resources

Industrial Safety and Workers' Compensation

Program Description

This program is responsible for the administration of a City-wide safety and accident prevention program to comply with the Hawaii Occupational Safety and Health Law and the City's self-insured workers' compensation program which is managed in accordance with the Hawaii Workers' Compensation Law.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	20.00	20.00	20.00	0.00	20.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	20.00	20.00	20.00	0.00	20.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,169,939	\$ 1,216,272	\$ 1,244,416	\$ 0	\$ 1,244,416
Current Expenses	46,130	36,480	22,390	0	22,390
Equipment	0	0	0	0	0
Total	\$ 1,216,069	\$ 1,252,752	\$ 1,266,806	\$ 0	\$ 1,266,806

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,216,069	\$ 1,252,752	\$ 1,266,806	\$ 0	\$ 1,266,806
Total	\$ 1,216,069	\$ 1,252,752	\$ 1,266,806	\$ 0	\$ 1,266,806

Human Resources

Labor Relations and Training

Program Description

This program plans, develops and administers the City's labor relations, personnel development and training programs; administers collective bargaining agreements; leads in collective bargaining negotiations; conducts Steps 2 and 3 grievance hearings and advocates arbitration cases; and assists departments with personnel management, disciplinary and training issues.

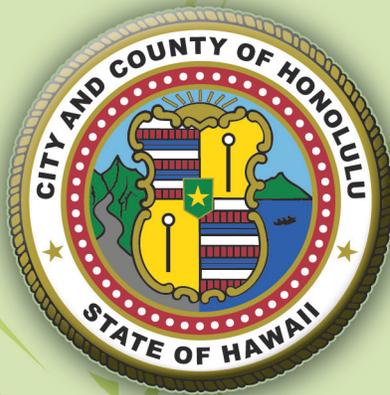
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	3.50	0.00	3.50
Total	16.00	16.00	16.50	0.00	16.50

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 871,039	\$ 997,449	\$ 1,041,611	\$ 0	\$ 1,041,611
Current Expenses	181,240	256,575	305,345	0	305,345
Equipment	0	0	0	0	0
Total	\$ 1,052,279	\$ 1,254,024	\$ 1,346,956	\$ 0	\$ 1,346,956

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,052,279	\$ 1,254,024	\$ 1,346,956	\$ 0	\$ 1,346,956
Total	\$ 1,052,279	\$ 1,254,024	\$ 1,346,956	\$ 0	\$ 1,346,956

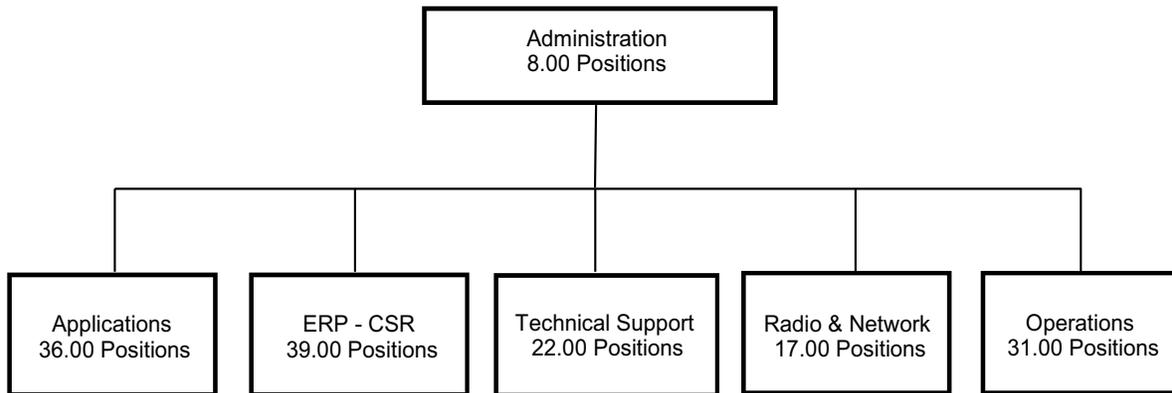
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Department of Information Technology



DEPARTMENT OF INFORMATION TECHNOLOGY (DIT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Department of Information Technology

Roles and Responsibilities

The Department of Information Technology (DIT) plans, directs and coordinates the implementation of the City's information technology program, excluding those systems maintained by semi-autonomous agencies created by ordinance. DIT sets and enforces citywide technology and data security standards and policies. In addition, the department provides technical expertise in computer and communications technologies to all branches of city government and assists the Mayor with promoting a technology industry in the City and County of Honolulu.

Spending to Make a Difference

- Re-Activate positions for the furtherance of the in-house development of Open Source Applications. This will decrease the City's dependence on external vendors and will result in the development of reusable code for Enterprise Applications.
- Continued the deployment of a centralized Intelligent Operations Center (IOC) which will provide collection, monitoring, correlation, visualization and analysis of Big Data from City Systems and external information sources. This system will improve Cyber Security, Planning and Transportation analysis and response for emergency operations as well as for situational awareness on a continual basis.
- New P-25 Radio System Implementation will increase reliability, performance, and resiliency to the City's Radio system while cutting cost to operate dual radio systems.
- Develop next generation workflow forms system. This will include data validation, digital signatures and PDF tools.
- Email archiving, increase storage and E-Discovery. This will increase Email storage and usability while increasing search capabilities for 92F requests and litigation holds.
- Joint Traffic Management Center (JTMC) equipment installation. This includes network phone and server installations to create a third Data Center for redundancy and backup capabilities.

Budget Highlights

- Department's budget reflects a modest increase over FY 2016 due to the one-time funding necessary to equip the JTMC and the department's efforts to develop Open Source Applications. Salary and benefit increases primarily due to mandated collective bargaining contract terms, and increased staffing to meet Open-Source Application development needs.
- Two positions remain deactivated, a decrease from the four positions deactivated in FY 2016, to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources.
- One position has been converted from Temporary to Permanent to reflect the ongoing effort to develop Open Source Applications in-house.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	144.00	147.00	150.00	0.00	150.00
Temporary FTE	0.00	1.00	0.00	0.00	0.00
Contract FTE	7.00	5.00	5.00	0.00	5.00
Total	151.00	153.00	155.00	0.00	155.00

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 13,703,128	\$ 11,787,563	\$ 10,740,237	\$ 1,361,840	\$ 12,102,077
Applications	2,247,713	2,265,746	2,259,615	0	2,259,615
Operations	1,276,655	1,228,089	1,387,804	0	1,387,804
Technical Support	1,475,827	1,457,408	1,542,596	0	1,542,596
ERP-CSR	2,351,678	2,207,618	2,499,666	0	2,499,666
Radio and Network	883,089	905,924	834,865	0	834,865
Total	\$ 21,938,090	\$ 19,852,348	\$ 19,264,783	\$ 1,361,840	\$ 20,626,623

Department of Information Technology

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 8,777,988	\$ 8,611,623	\$ 9,047,060	\$ 0	\$ 9,047,060
Current Expenses	12,869,722	10,307,865	9,582,723	811,840	10,394,563
Equipment	290,380	932,860	635,000	550,000	1,185,000
Total	\$ 21,938,090	\$ 19,852,348	\$ 19,264,783	\$ 1,361,840	\$ 20,626,623

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 20,248,068	\$ 19,432,078	\$ 18,820,518	\$ 1,361,840	\$ 20,182,358
Sewer Fund	240,097	260,226	275,043	0	275,043
Liquor Commission Fund	57,720	58,692	63,012	0	63,012
Refuse Genl Operating Acct -SWSF	49,308	50,172	55,312	0	55,312
Special Projects Fund	1,342,897	0	0	0	0
Federal Grants Fund	0	51,180	50,898	0	50,898
Total	\$ 21,938,090	\$ 19,852,348	\$ 19,264,783	\$ 1,361,840	\$ 20,626,623

Administration

Program Description

The Administration program manages and directs the department’s administrative policies, procedures and plans. The activity is responsible for managing and ensuring compliance with all policies in the acquisition of equipment, software and supplies; developing and monitoring contracts for purchases and the maintenance of computer equipment and software; coordinating the annual budget preparation and administration of approved budgets; billing for data processing services; vendor contract agreements; accounts payable; transacting all departmental personnel matters; and providing centralized clerical services for all divisions within the department; and other administrative matters.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 543,026	\$ 562,906	\$ 538,018	\$ 0	\$ 538,018
Current Expenses	12,869,722	10,291,797	9,567,219	811,840	10,379,059
Equipment	290,380	932,860	635,000	550,000	1,185,000
Total	\$ 13,703,128	\$ 11,787,563	\$ 10,740,237	\$ 1,361,840	\$ 12,102,077

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 12,360,231	\$ 11,787,563	\$ 10,740,237	\$ 1,361,840	\$ 12,102,077
Special Projects Fund	1,342,897	0	0	0	0
Total	\$ 13,703,128	\$ 11,787,563	\$ 10,740,237	\$ 1,361,840	\$ 12,102,077

Department of Information Technology

Applications

Program Description

The Applications program performs computer systems applications development and support, and coordinates the efforts between the department and user agencies as it relates to applications development, database administration, internet/intranet, mobile computing, cloud computing, application quality and information services.

This activity conducts feasibility studies; performs system analysis, design and development; performs systems testing, user training and detailed documentation of the developed applications; maintains implemented systems; provides file conversion support; provides database administration and assistance to city departments in the procurement and implementation of vendor application software; and performs project management functions for information technology project integration and implementation.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	33.00	33.00	35.00	0.00	35.00
Temporary FTE	0.00	1.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	35.00	36.00	37.00	0.00	37.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,247,713	\$ 2,265,746	\$ 2,259,615	\$ 0	\$ 2,259,615
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 2,247,713	\$ 2,265,746	\$ 2,259,615	\$ 0	\$ 2,259,615

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,247,713	\$ 2,265,746	\$ 2,259,615	\$ 0	\$ 2,259,615
Total	\$ 2,247,713	\$ 2,265,746	\$ 2,259,615	\$ 0	\$ 2,259,615

Operations

Program Description

The Operations program plans, administers, coordinates and executes the central and remote computer system operations of the City's computer facilities located islandwide. This is a 24 hour per day x 365 day per year operation.

This activity performs enterprise scanning; develops and maintains document controls to assure accuracy of data processed; develops computer schedules of production data processing tasks; routes documents and reports to and from users; coordinates software and hardware changes via a change management system; maintains offsite storage of all production datasets; develops and maintains disaster recovery planning for computer systems; manages a centralized help desk call center; coordinates the activities of support technicians; and operates, controls and maintains the computer equipment and network at the City's data centers.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	28.00	30.00	31.00	0.00	31.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	1.00	0.00	0.00	0.00
Total	30.00	31.00	31.00	0.00	31.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,276,655	\$ 1,212,021	\$ 1,372,300	\$ 0	\$ 1,372,300
Current Expenses	0	16,068	15,504	0	15,504
Equipment	0	0	0	0	0
Total	\$ 1,276,655	\$ 1,228,089	\$ 1,387,804	\$ 0	\$ 1,387,804

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,276,655	\$ 1,176,909	\$ 1,336,906	\$ 0	\$ 1,336,906
Federal Grants Fund	0	51,180	50,898	0	50,898
Total	\$ 1,276,655	\$ 1,228,089	\$ 1,387,804	\$ 0	\$ 1,387,804

Department of Information Technology

Technical Support

Program Description

The Technical Support program serves as the technical advisor internal to the Department of Information Technology and external to all City's departments and agencies. It provides technical support for the planning, installation and operations of citywide computer services, storage devices, electronic mail, internet and intranet activities/transactions, access control and alarm monitoring systems (ACAMS) and telephone systems.

The Technical Support program also plans, installs, administers, supports and maintains systems hardware and software for the mainframe, midrange systems, x86 servers and storage area networks; monitors capacity and manages upgrades; trains applications and operations staffs in the use of systems software; and prepares reports on systems usage and capacity requirements.

The Technical Support program is responsible to ensure the protection, security and integrity of the City's valuable information resources. To that end, the program formulates, implements, and enforces policies and procedures in the monitoring and prevention of intended and unintended attack of the City's information systems.

The Technical Support program also provides technical support and guidance to the City's public safety agencies in various operations and missions, such as Wireless Emergency 911.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	22.00	22.00	23.00	0.00	23.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,475,827	\$ 1,457,408	\$ 1,542,596	\$ 0	\$ 1,542,596
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 1,475,827	\$ 1,457,408	\$ 1,542,596	\$ 0	\$ 1,542,596

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,475,827	\$ 1,457,408	\$ 1,542,596	\$ 0	\$ 1,542,596
Total	\$ 1,475,827	\$ 1,457,408	\$ 1,542,596	\$ 0	\$ 1,542,596

ERP-CSR

Program Description

The Enterprise Resource Planning – Computer Service Representative (ERP-CSR) program performs computer systems ERP design and support, and coordinates the efforts between the department and user agencies as it relates to ERP design, Financial, Budget, Human Resource and Payroll technology information services, City desktop computing support and management.

This activity conducts feasibility studies; performs system analysis, design and configuration; performs systems testing, user training and detailed documentation of the designed ERP applications; maintains implemented systems; provides interfaces and reports; provides assistance to city departments in the technical implementation of Budget, Financial, Human Resource and Payroll application software; and performs project management functions for ERP IT project integration and implementation. This program also handles the City’s desktop computer hardware and software deployment; assists the user agencies to plan and coordinate their data processing goals; and provides Computer Services Representative support services.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	36.00	37.00	37.00	0.00	37.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	2.00	2.00	0.00	2.00
Total	39.00	39.00	39.00	0.00	39.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,351,678	\$ 2,207,618	\$ 2,499,666	\$ 0	\$ 2,499,666
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 2,351,678	\$ 2,207,618	\$ 2,499,666	\$ 0	\$ 2,499,666

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,004,553	\$ 1,838,528	\$ 2,106,299	\$ 0	\$ 2,106,299
Sewer Fund	240,097	260,226	275,043	0	275,043
Liquor Commission Fund	57,720	58,692	63,012	0	63,012
Refuse Genl Operating Acct -SWSF	49,308	50,172	55,312	0	55,312
Total	\$ 2,351,678	\$ 2,207,618	\$ 2,499,666	\$ 0	\$ 2,499,666

Department of Information Technology

Radio and Network

Program Description

Serves as the infrastructure support division for first responder communications including the City & County of Honolulu Networks (wired and wireless), 700 MHz and 800 MHz radio, microwave, and related systems; responsible for the management of related technology and facilities, including buildings and towers; oversees all security access both physical and electronic to the various technology systems supported by DIT. Participates in strategic and tactical planning for the efficient and effective use of information resources in overall City operations. Evaluates plans and proposals from other governmental agencies (e.g. Federal, State and County) and public or quasi-public organizations for compatibility with City network systems.

Provides project management and directs project support staff of consultants and vendors who provide ongoing support to the 700 MHz, 800 MHz, Microwave, wireless, City-wide fiber network infrastructure and wireless systems. Functions include contract preparation and management to ensure compliance with the documented specific needs of the City related to networks, voice, servers and electronic storage components and systems.

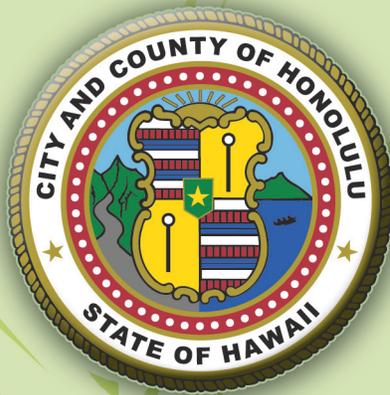
Manages tower construction, fiber construction and wireless construction projects. Functions as technical advisor for fiber network infrastructure for the City's new construction projects.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	17.00	17.00	17.00	0.00	17.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	17.00	17.00	17.00	0.00	17.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 883,089	\$ 905,924	\$ 834,865	\$ 0	\$ 834,865
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 883,089	\$ 905,924	\$ 834,865	\$ 0	\$ 834,865

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 883,089	\$ 905,924	\$ 834,865	\$ 0	\$ 834,865
Total	\$ 883,089	\$ 905,924	\$ 834,865	\$ 0	\$ 834,865

Office of the Mayor



Office of the Mayor

Roles and Responsibilities

As the Chief Executive of the City and County of Honolulu, the Mayor provides for the coordination of all administrative activities and the faithful execution of the provisions of the City Charter and applicable ordinances and statutes.

Spending to Make a Difference

- Communications. Increase transparency of City priorities to the general public through town hall meetings and community outreach, press conferences and information releases.
- Intergovernmental Relations. Establish close working relations with the Governor, State executive departments and Legislature to promote cooperation on addressing major issues, such as transit-oriented development, affordable housing and homelessness. Continue building and developing working relationships with the Congressional delegation and federal departments including the military, the departments of Transportation, Commerce, Environmental Protection Agency and Housing and Urban Development. Continue to work closely with other county mayors on issues of mutual concern.
- Economic Development. Explore economic development opportunities with foreign and domestic investors. Partner with Oahu businesses, non-profit groups, and communities to support economic growth and improve the quality of life for the residents of the City and County of Honolulu.
- Affordable Housing and Homelessness. Combine housing and services with enforcement action to implement the City's Housing First strategy. Create synergy between private and nonprofit housing developers and facilitate city services to encourage the development of affordable housing.

Budget Highlights

- Flat over FY 2016 due to continued focus on core services, with no substantial growth in services or personnel. Salary and benefit increases due to salary increases for appointed staff in parity with mandated collective bargaining contract terms.
- Travel budget was increased to ensure Mayor's safety and effectiveness by adding a staff person to assist the Mayor while traveling on City business. Funds were also included to cover inauguration expenditures.

DEPARTMENT POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 641,020	\$ 695,628	\$ 697,958	\$ 0	\$ 697,958
Contingency Fund	19,655	24,741	30,000	0	30,000
Total	\$ 660,675	\$ 720,369	\$ 727,958	\$ 0	\$ 727,958

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 585,631	\$ 608,832	\$ 600,348	\$ 0	\$ 600,348
Current Expenses	75,044	111,537	127,610	0	127,610
Equipment	0	0	0	0	0
Total	\$ 660,675	\$ 720,369	\$ 727,958	\$ 0	\$ 727,958

SOURCE OF FUNDS	FY 2015		FY 2016		FY 2017	
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget	
General Fund	\$ 660,675	\$ 720,369	\$ 727,958	\$ 0	\$ 727,958	
Total	\$ 660,675	\$ 720,369	\$ 727,958	\$ 0	\$ 727,958	

Administration

Program Description

This activity oversees city agencies, establishes policies and provides management direction for all executive departments.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 585,631	\$ 608,832	\$ 600,348	\$ 0	\$ 600,348
Current Expenses	55,389	86,796	97,610	0	97,610
Equipment	0	0	0	0	0
Total	\$ 641,020	\$ 695,628	\$ 697,958	\$ 0	\$ 697,958

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 641,020	\$ 695,628	\$ 697,958	\$ 0	\$ 697,958
Total	\$ 641,020	\$ 695,628	\$ 697,958	\$ 0	\$ 697,958

Contingency Fund

Program Description

This activity provides a contingency fund to be expended by the Mayor for proper public purposes.

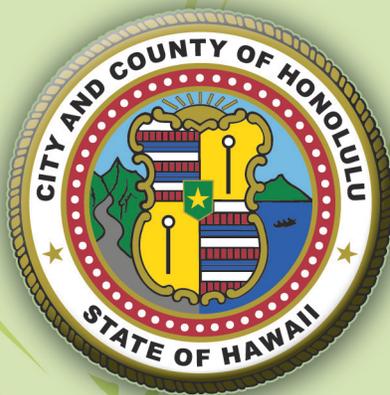
PROGRAM POSITIONS	FY 2015	FY 2016	Current Svcs	Budget Issues	FY 2017
	Actual	Appropriated			Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES	FY 2015	FY 2016	Current Svcs	Budget Issues	FY 2017
	Actual	Appropriated			Total Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	19,655	24,741	30,000	0	30,000
Equipment	0	0	0	0	0
Total	\$ 19,655	\$ 24,741	\$ 30,000	\$ 0	\$ 30,000

SOURCE OF FUNDS	FY 2015	FY 2016	Current Svcs	Budget Issues	FY 2017
	Actual	Appropriated			Total Budget
General Fund	\$ 19,655	\$ 24,741	\$ 30,000	\$ 0	\$ 30,000
Total	\$ 19,655	\$ 24,741	\$ 30,000	\$ 0	\$ 30,000

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Office of the Managing Director



Office of the Managing Director

Roles and Responsibilities

As the primary manager for the Mayor, the Managing Director supervises and evaluates the management and performance of all executive departments and agencies and prescribes the standards of administrative practices to be followed.

The Managing Director performs all the duties and functions required by the City Charter and provides opportunities to interested parties to expand existing business, develop local and export markets, create new businesses and revenue generation, establish public-private partnerships and explore alternatives for economic development, job growth, and the development of affordable housing.

Spending to Make a Difference

- Under the Mayor's leadership, the MDO will continue its primary objectives to respond to and address community issues, work effectively and responsively with the City Council and its staff, create economic development opportunities and cultural activities, engage in and monitor community feedback at neighborhood board meetings, manage the executive agencies to ensure collaboration, fiscal responsibility and efficient operations, with an emphasis in providing excellent customer service.
- The Transit Oriented Development (TOD) subcommittee, continues its progress in the planning and implementation of projects to create a seamless multi-modal transportation system that supports vibrant neighborhoods, expands housing options, and boosts economic development near transit.
- To address Affordable Housing in Honolulu & further the City's Housing First Program, the Asset Development & Management (AD&M) Division will be created within the Department of Community Services. AD&M is charged with identifying, developing and managing the City's real property assets consistent with the City's strategies relating to affordable housing and Housing First.
- Develop and implement projects to support Honolulu's Age-Friendly City Initiative, including working closely with other governmental agencies and community stakeholders on the new Senior Development in Chinatown, Hale Waiolu Residences.

Budget Highlights

- Modest increase in salaries over FY 2016 to adjust for salaries comparable to those mandated by collective bargaining and for increase in administrative support services.
- Modest increase in expenses to accommodate travel for economic business development, studies to further Housing First and funding for community activities such as the Kapolei City Lights.

DEPARTMENT POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	29.50	29.50	29.50	0.00	29.50
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	1.00	1.00	0.00	0.00	0.00
Total	31.50	31.50	30.50	0.00	30.50

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
City Management	\$ 2,392,727	\$ 1,947,439	\$ 2,185,180	\$ 0	\$ 2,185,180
Culture and the Arts	521,484	585,913	539,459	87,324	626,783
Office of Housing	106,428	178,928	213,380	0	213,380
Total	\$ 3,020,639	\$ 2,712,280	\$ 2,938,019	\$ 87,324	\$ 3,025,343

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,880,516	\$ 1,797,428	\$ 1,925,174	\$ 87,324	\$ 2,012,498
Current Expenses	1,140,123	914,852	1,012,845	0	1,012,845
Equipment	0	0	0	0	0
Total	\$ 3,020,639	\$ 2,712,280	\$ 2,938,019	\$ 87,324	\$ 3,025,343

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,482,277	\$ 2,712,280	\$ 2,752,958	\$ 87,324	\$ 2,840,282
Clean Water and Natural Lands Fund	0	0	115,061	0	115,061
Affordable Housing Fund	0	0	70,000	0	70,000
Special Projects Fund	538,362	0	0	0	0
Total	\$ 3,020,639	\$ 2,712,280	\$ 2,938,019	\$ 87,324	\$ 3,025,343

City Management

Program Description

Provides funds for the Office of the Managing Director. Management and coordination of the executive agencies and the Office of Economic Development are funded through this program.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	21.50	21.50	21.50	0.00	21.50
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	22.50	22.50	22.50	0.00	22.50

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,507,565	\$ 1,416,312	\$ 1,611,000	\$ 0	\$ 1,611,000
Current Expenses	885,162	531,127	574,180	0	574,180
Equipment	0	0	0	0	0
Total	\$ 2,392,727	\$ 1,947,439	\$ 2,185,180	\$ 0	\$ 2,185,180

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,854,365	\$ 1,947,439	\$ 2,070,119	\$ 0	\$ 2,070,119
Clean Water and Natural Lands Fund	0	0	115,061	0	115,061
Special Projects Fund	538,362	0	0	0	0
Total	\$ 2,392,727	\$ 1,947,439	\$ 2,185,180	\$ 0	\$ 2,185,180

Culture and the Arts

Program Description

The Mayor's Office of Culture and the Arts (MOCA) was founded in 1971 after the passage of the Percent for Art law in 1967 that established the Art in City Buildings Program. MOCA promotes and increases awareness of the importance of arts and cultural heritages for the benefit of the people in the City and County of Honolulu. Through Culture and Arts Programs and a Collaborative Arts Program, MOCA provides opportunities for the development and exposure to culture and arts in all forms.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	0.00	0.00	0.00
Total	7.00	7.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 266,523	\$ 274,688	\$ 203,294	\$ 87,324	\$ 290,618
Current Expenses	254,961	311,225	336,165	0	336,165
Equipment	0	0	0	0	0
Total	\$ 521,484	\$ 585,913	\$ 539,459	\$ 87,324	\$ 626,783

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 521,484	\$ 585,913	\$ 539,459	\$ 87,324	\$ 626,783
Total	\$ 521,484	\$ 585,913	\$ 539,459	\$ 87,324	\$ 626,783

Office of the Managing Director

Office of Housing

Program Description

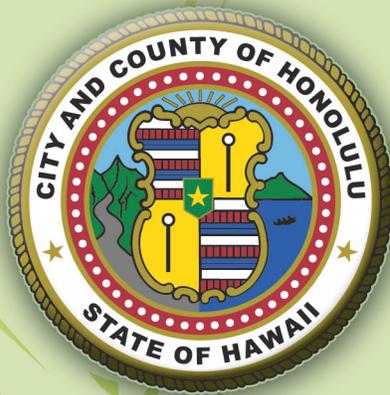
Established by the Council to ensure that agencies of the state and federal governments, private organizations, nonprofit groups, community organizations, and individuals will work in partnership to address issues regarding affordable housing, senior housing, special needs housing and homelessness.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	2.00	2.00	2.00	0.00	2.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	2.00	2.00	2.00	0.00	2.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 106,428	\$ 106,428	\$ 110,880	\$ 0	\$ 110,880
Current Expenses	0	72,500	102,500	0	102,500
Equipment	0	0	0	0	0
Total	\$ 106,428	\$ 178,928	\$ 213,380	\$ 0	\$ 213,380

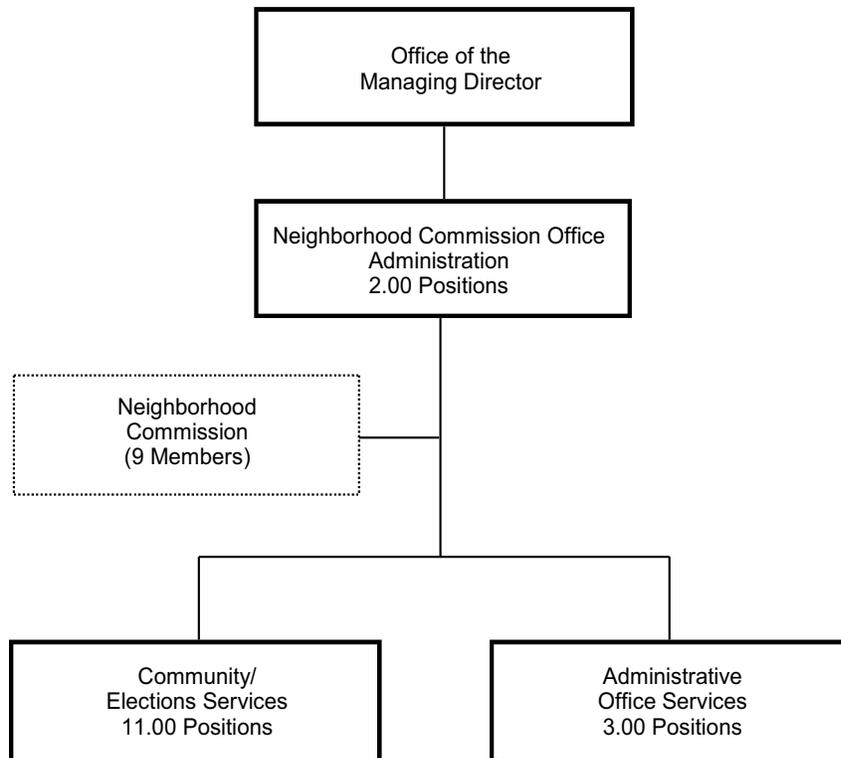
SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 106,428	\$ 178,928	\$ 143,380	\$ 0	\$ 143,380
Affordable Housing Fund	0	0	70,000	0	70,000
Total	\$ 106,428	\$ 178,928	\$ 213,380	\$ 0	\$ 213,380

Neighborhood Commission

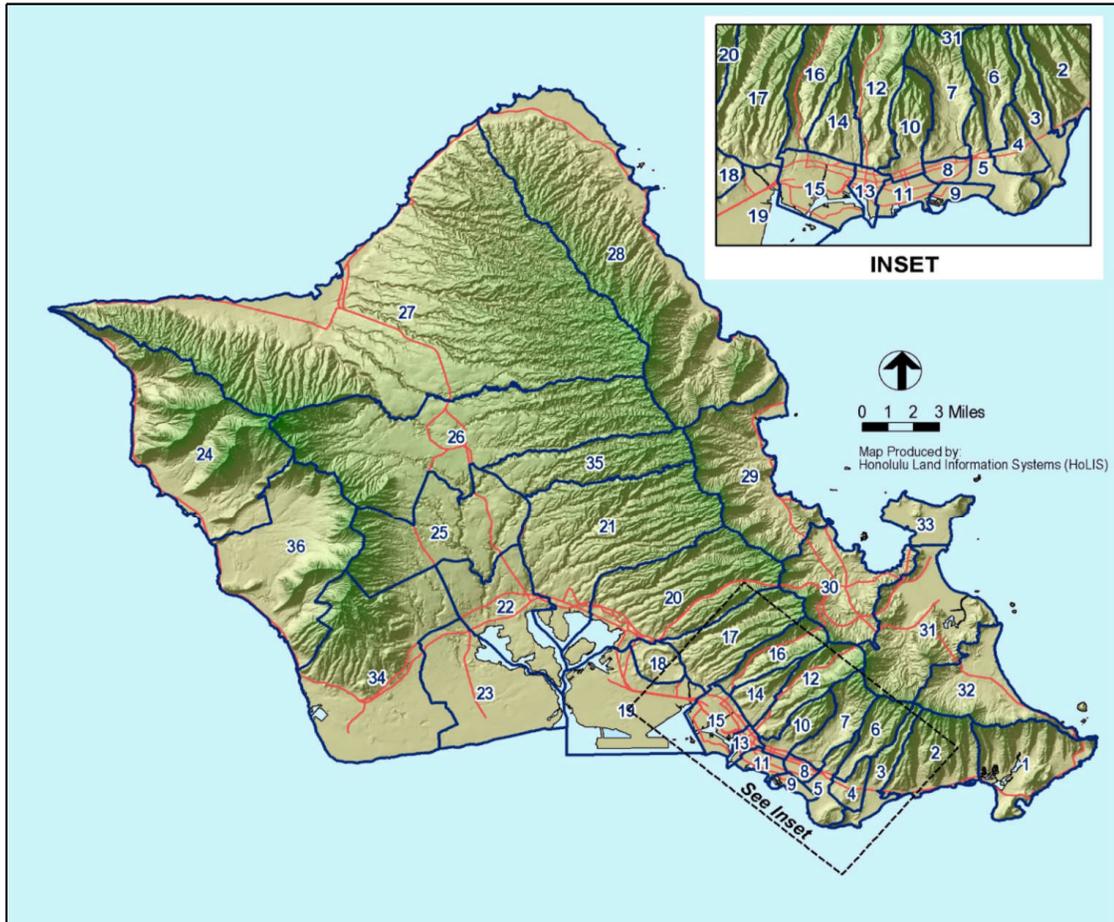


NEIGHBORHOOD COMMISSION OFFICE (NCO) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



**NEIGHBORHOOD COMMISSION OFFICE
(NCO)
NEIGHBORHOOD BOARDS BOUNDARIES**



No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD
1	HAWAII KAI	13	DOWNTOWN	25	MILILANI/WAPIO/ MELEMANU
2	KULIOUOU-KALANI IKI	14	LILIHA/ALEWA/PUUNUI KAMEHAMEHA HEIGHTS	26	WAHIAWA-WHITMORE VILLAGE
3	WAIALAE-KAHALA	15	KALIHI-PALAMA	27	NORTH SHORE
4	KAIMUKI	16	KALIHI VALLEY	28	KOOLAULOA
5	DIAMOND HEAD/KAPAHULU/ ST. LOUIS HEIGHTS	17	MOANALUA (Not Formed)	29	KAHALUU
6	PALOLO	18	ALIAMANU/SALT LAKE/ FOSTER VILLAGE	30	KANEOHE
7	MANOA	19	AIRPORT (Not Formed)	31	KAILUA
8	MCCULLY/MOILILI	20	AIEA	32	WAIMANALO
9	WAIKIKI	21	PEARL CITY	33	MOKAPU (Not Formed)
10	MAKIKI/LOWER PUNCHBOWL/ TANTALUS	22	WAIPAHU	34	MAKAKILO/KAPOLEI/ HONOKAI HALE
11	ALA MOANA/KAKAAKO	23	EWA	35	MILILANI MAUKA/ LAULANI VALLEY
12	NUUANU/PUNCHBOWL	24	WAIANAE COAST	36	NANAKULI-MAILI

Neighborhood Commission

Roles and Responsibilities

The Neighborhood Commission (the Commission), with assistance from the Neighborhood Commission Office (NCO), is responsible for the mandated ten-year review of the Neighborhood Plan. The Neighborhood Plan sets policy for the Neighborhood Board System. The Neighborhood Commission strives to fulfill its mission to increase and assure effective citizen participation in government through the Neighborhood Board System.

The NCO provides staff support to the nine-member Neighborhood Commission and the Neighborhood Board System comprised of 33 neighborhood boards. NCO staff attends regular monthly meetings, produces meeting minutes, and provides proper public notice of all meetings of the Commission and the neighborhood boards.

Spending to Make a Difference

- Increase Awareness and Participation in the 2017 Elections. Utilize various advertising opportunities via print and online media to raise awareness of the 2017 Neighborhood Board Elections, which will also increase awareness about the Neighborhood Board System as a whole. The NCO will also send flyers out via postal mail.
- Community Outreach. Host various community events to disseminate information, gain public input about the Neighborhood Board System, and to engage potential new board members. The NCO will also continue to participate at various community events island-wide to engage residents and other members of the public.
- Training. Develop training tools and informative memos for distribution to board members and make available to the public at-large. The NCO will increase training & certification for staff in parliamentary procedure to improve the services provided to the boards.
- Continue to improve communication and transparency by using social media tools.

Budget Highlights

- Substantial increase over FY 2016 due to biennial Neighborhood Board Elections. Salary and benefit increases primarily due to parity with mandated collective bargaining contract terms, and an increase in one contract Elections Clerk to assist with the Neighborhood Board Elections.
- One position has been deactivated to achieve a more accurate picture of the number of positions required by the office to deliver services within the given resources.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	16.00	16.00	16.00	0.00	16.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	0.00	1.00	0.00	1.00
Total	17.00	16.00	17.00	0.00	17.00

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Neighborhood Commission	\$ 906,236	\$ 763,946	\$ 1,101,322	\$ 0	\$ 1,101,322
Total	\$ 906,236	\$ 763,946	\$ 1,101,322	\$ 0	\$ 1,101,322

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 630,723	\$ 616,646	\$ 657,212	\$ 0	\$ 657,212
Current Expenses	275,513	147,300	444,110	0	444,110
Equipment	0	0	0	0	0
Total	\$ 906,236	\$ 763,946	\$ 1,101,322	\$ 0	\$ 1,101,322

SOURCE OF FUNDS	FY 2015		FY 2016		FY 2017	
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget	
General Fund	\$ 906,236	\$ 763,946	\$ 1,101,322	\$ 0	\$ 1,101,322	
Total	\$ 906,236	\$ 763,946	\$ 1,101,322	\$ 0	\$ 1,101,322	

Neighborhood Commission

Neighborhood Commission

Program Description

The operations of the Neighborhood Commission Office (NCO) include clerical and administrative support services to a nine-member Commission and 33 neighborhood boards with 437 board members. Each board is assigned a neighborhood assistant who serves as the primary liaison between the neighborhood boards and the NCO. The primary support function to the boards and the Commission includes attendance at regularly scheduled monthly meetings, facility preparations prior to each meeting, recording minutes, filing agendas, processing correspondence, and mailing minutes and agendas to a variety of recipients including residents, elected officials, and government agencies. The NCO also coordinates the biennial neighborhood board member election process to fill 437 seats on 33 neighborhood boards island-wide.

To support the Mayor, the NCO coordinates the Mayor's Representative program which includes 33 designated representatives to attend meetings on behalf of the Mayor and to serve as a liaison between the boards and the Office of the Mayor and City agencies. An integral part of the Mayor's Representative program, the NCO facilitates the collection of departmental responses to community concerns gathered by the Mayor's representatives during the neighborhood board meetings.

Other services provided by the NCO include: administrative and clerical support services to the Mayor's representatives; budget support services to the Commission and neighborhood boards; execution of personnel transactions, payroll, inventory, purchasing, and processing purchase orders and invoices from neighborhood boards; preparation of monthly board statements; and advising the boards and the Commission on compliance with laws and rules governing the Neighborhood Board system.

Annual appropriated funds enable the NCO to conduct necessary activities such as: the production and distribution of meeting agenda and minutes to the public; the production and distribution of board newsletters to respective communities; processing timely correspondence; and the planning and coordination of training sessions and workshops such as board orientation, parliamentary procedures, sunshine law, order and decorum, the neighborhood plan, and the acquisition of educational materials and use of video-recording and television to disseminate board meetings and information to the public at-large.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	16.00	16.00	16.00	0.00	16.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	0.00	1.00	0.00	1.00
Total	17.00	16.00	17.00	0.00	17.00

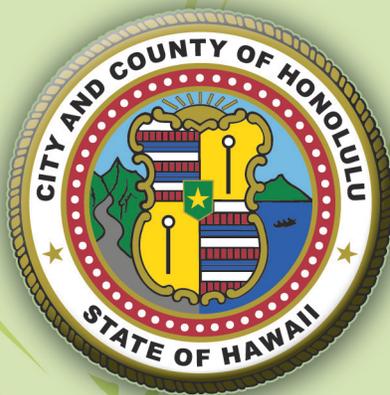
CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 630,723	\$ 616,646	\$ 657,212	\$ 0	\$ 657,212
Current Expenses	275,513	147,300	444,110	0	444,110
Equipment	0	0	0	0	0
Total	\$ 906,236	\$ 763,946	\$ 1,101,322	\$ 0	\$ 1,101,322

SOURCE OF FUNDS

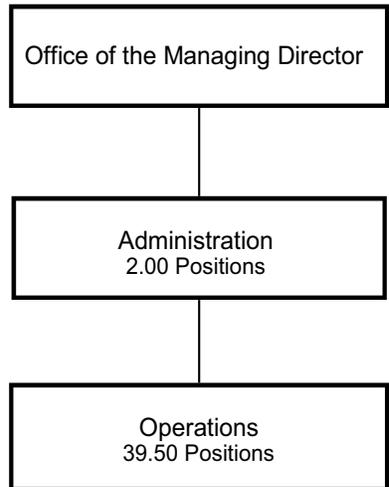
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 906,236	\$ 763,946	\$ 1,101,322	\$ 0	\$ 1,101,322
Total	\$ 906,236	\$ 763,946	\$ 1,101,322	\$ 0	\$ 1,101,322

Royal Hawaiian Band



ROYAL HAWAIIAN BAND (RHB) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Royal Hawaiian Band

Departmental Role and Responsibilities

The Royal Hawaiian Band represents the City at public events, including regular concerts, official ceremonies, special programs and parades with the music and dance of Hawaii.

Spending to Make a Difference

Maintain a high standard of musical performance and efficiently manage the resources of the band.

- Provide expanded musical services to different segments of the community through a variety of programs.
- Promote the City and County of Honolulu through concerts, tours and recordings, which feature the music and dance of Hawaii.
- Promote and perpetuate the Hawaiian culture through the performance of traditional Hawaiian music and dance.
- New initiative of an annual extravaganza Hawai'i Theatre show production featuring guest artists and dancers.

Budget Highlights

- Modest increase over FY 2016 due to the expansion of core services (new initiative of annual large venue Hawai'i Theatre show production). Salary and benefit increases primarily due to the mandated collective bargaining contract terms.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.50	1.50	0.00	1.50
Total	41.00	41.50	41.50	0.00	41.50

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Royal Hawaiian Band	\$ 2,045,185	\$ 2,086,056	\$ 2,210,970	\$ 0	\$ 2,210,970
Total	\$ 2,045,185	\$ 2,086,056	\$ 2,210,970	\$ 0	\$ 2,210,970

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,890,868	\$ 1,923,616	\$ 2,057,970	\$ 0	\$ 2,057,970
Current Expenses	129,437	127,440	145,500	0	145,500
Equipment	24,880	35,000	7,500	0	7,500
Total	\$ 2,045,185	\$ 2,086,056	\$ 2,210,970	\$ 0	\$ 2,210,970

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,045,185	\$ 2,086,056	\$ 2,210,970	\$ 0	\$ 2,210,970
Total	\$ 2,045,185	\$ 2,086,056	\$ 2,210,970	\$ 0	\$ 2,210,970

Royal Hawaiian Band

Royal Hawaiian Band

Program Description

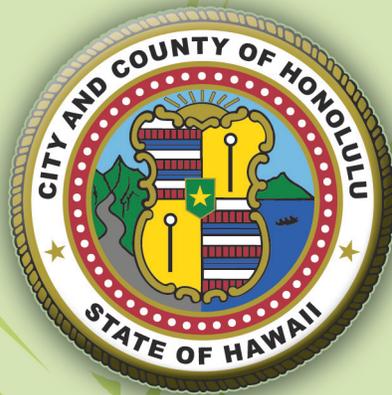
This activity provides music in concerts and parades for official governmental functions and at public venues for residents and visitors.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.50	1.50	0.00	1.50
Total	41.00	41.50	41.50	0.00	41.50

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,890,868	\$ 1,923,616	\$ 2,057,970	\$ 0	\$ 2,057,970
Current Expenses	129,437	127,440	145,500	0	145,500
Equipment	24,880	35,000	7,500	0	7,500
Total	\$ 2,045,185	\$ 2,086,056	\$ 2,210,970	\$ 0	\$ 2,210,970

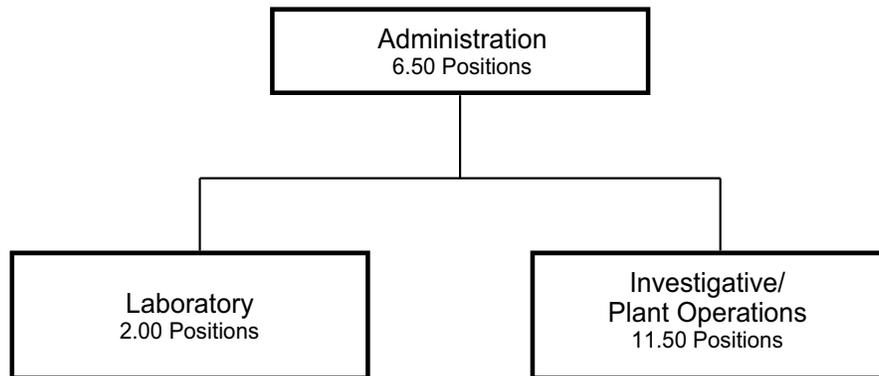
SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,045,185	\$ 2,086,056	\$ 2,210,970	\$ 0	\$ 2,210,970
Total	\$ 2,045,185	\$ 2,086,056	\$ 2,210,970	\$ 0	\$ 2,210,970

Department of the Medical Examiner



DEPARTMENT OF THE MEDICAL EXAMINER (MED) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Department of the Medical Examiner

Roles and Responsibilities

The Department of the Medical Examiner is responsible for investigating any death occurring on O’ahu by violence, accident or suicide, or suddenly when the decedent was in apparent good health or had not recently been treated by a physician, while in custody, within twenty-four hours of admission to a hospital, or in any suspicious or unusual manner. The purpose of such investigations is to discover, document and preserve the medical, anatomic and/or evidentiary findings that will allow the Department to determine the cause and manner of death, identify the deceased, help adjudicate an individual’s guilt or innocence in courts of law, determine or exclude contributory or causative factors to the death, and provide expert testimony in criminal and civil litigation. The Department of the Medical Examiner also provides education and research assistance to local and national medical, legal, academic and law enforcement organizations and communities.

Spending to Make a Difference

- New Initiatives.
- The Department is spearheading the institution and organization of a Child Death Review Committee to study and, where appropriate, implement interventions intended to prevent needless deaths among this vulnerable population. We have enlisted the Hawai’i Department of Health, Kapi’olani Hospital and others in this critical effort.
- The Department is also partnering with the Hawai’i Department of Health and the U.S. Centers for Disease Control and Prevention in the National Violent Death Reporting System (NVDRS), which provides states and communities with a clearer understanding of violent deaths to guide local and national decisions about efforts to prevent violence and track progress over time.
- The Hawai’i Department of Health and the Department of the Medical Examiner are launching a new system to provide more precise information to the Bureau of Vital Statistics that will enable healthcare and law enforcement organizations to perform more precise research into mortality on O’ahu.
- New Investment in Technology.
- The Department will significantly advance the efficiency and safety of its core services by replacing an obsolete x-ray machine with a digital imager. The Lodox Statscan® will capture head-to-toe radiographic images in a single 15-second scan with only a small fraction of the radiation emission of traditional x-ray machines, thus protecting morgue personnel.

Budget Highlights

- A modest salary and benefit increase over FY 2016 due to full staffing.
- A modest current expense increase over FY 2016 is attributable primarily to continued expansion of core services with concomitant increased consumption of medical supplies and out-sourced forensic toxicology services to more properly align service level with Oahu’s population.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	0.50	0.00	0.50
Total	19.00	20.00	19.50	0.00	19.50

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Investigation of Deaths	\$ 1,777,883	\$ 1,995,358	\$ 2,096,285	\$ 0	\$ 2,096,285
Total	\$ 1,777,883	\$ 1,995,358	\$ 2,096,285	\$ 0	\$ 2,096,285

Department of the Medical Examiner

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,424,730	\$ 1,528,718	\$ 1,600,277	\$ 0	\$ 1,600,277
Current Expenses	338,872	396,640	457,988	0	457,988
Equipment	14,281	70,000	38,020	0	38,020
Total	\$ 1,777,883	\$ 1,995,358	\$ 2,096,285	\$ 0	\$ 2,096,285

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,777,883	\$ 1,995,358	\$ 2,096,285	\$ 0	\$ 2,096,285
Total	\$ 1,777,883	\$ 1,995,358	\$ 2,096,285	\$ 0	\$ 2,096,285

Medical Examiner

Investigation of Deaths

Program Description

This activity brings expert and independent medical evaluation to deaths that are of concern to the health, safety and welfare of the community as a whole by investigating the circumstances of any death within the jurisdiction of the Department. Jurisdictional deaths are those occurring by violence, accident or suicide, or suddenly when in apparent good health, or when not recently treated by a physician, while in custody, within twenty-four hours of admission to a hospital, or in any suspicious or unusual manner. This activity includes interview of witnesses, examination and documentation of the death scene, researching information in the field and in an office setting, and conducting postmortem and laboratory examinations that culminate in the issuance of a report setting forth the cause and manner of death.

Expert medicolegal testimony is provided in depositions, preliminary hearings, grand jury inquiries and at trial.

Identification of human remains and differentiation from non-human remains is also performed.

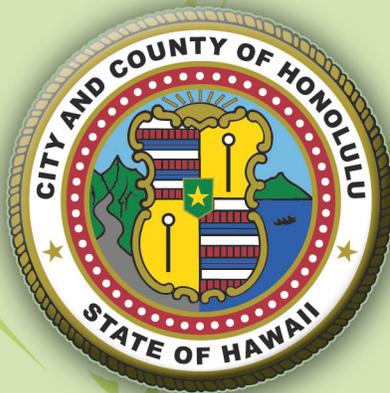
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	0.50	0.00	0.50
Total	19.00	20.00	19.50	0.00	19.50

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,424,730	\$ 1,528,718	\$ 1,600,277	\$ 0	\$ 1,600,277
Current Expenses	338,872	396,640	457,988	0	457,988
Equipment	14,281	70,000	38,020	0	38,020
Total	\$ 1,777,883	\$ 1,995,358	\$ 2,096,285	\$ 0	\$ 2,096,285

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,777,883	\$ 1,995,358	\$ 2,096,285	\$ 0	\$ 2,096,285
Total	\$ 1,777,883	\$ 1,995,358	\$ 2,096,285	\$ 0	\$ 2,096,285

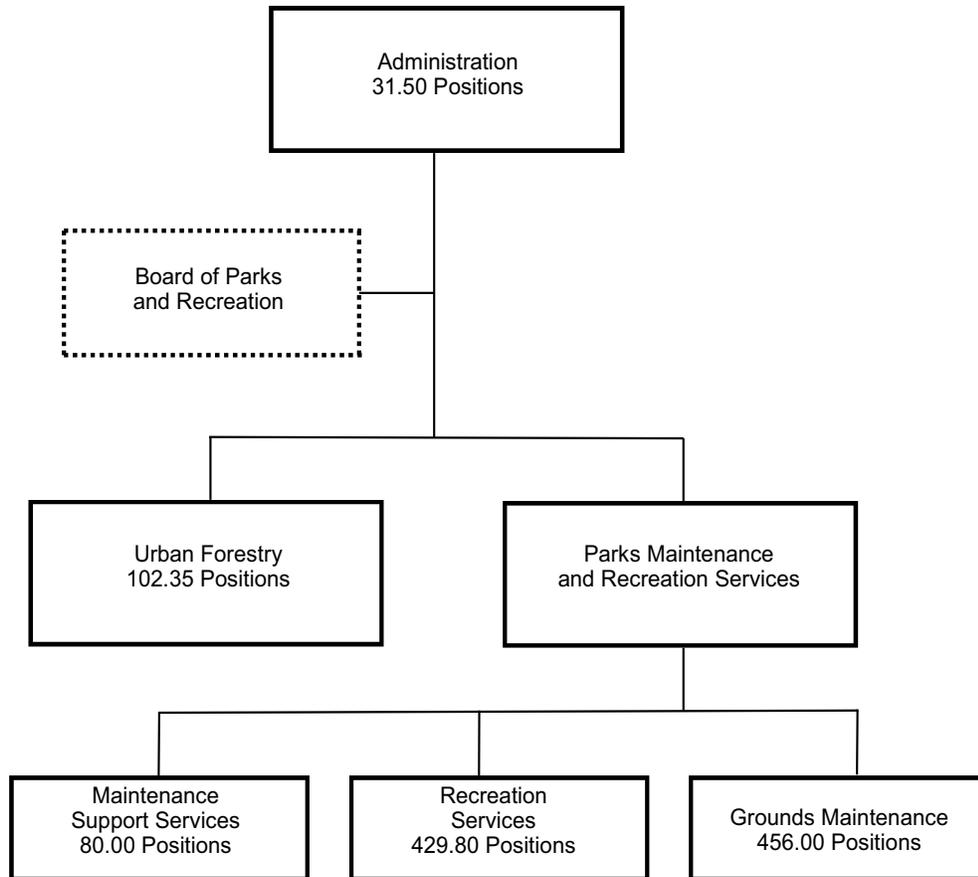
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Department of Parks and Recreation

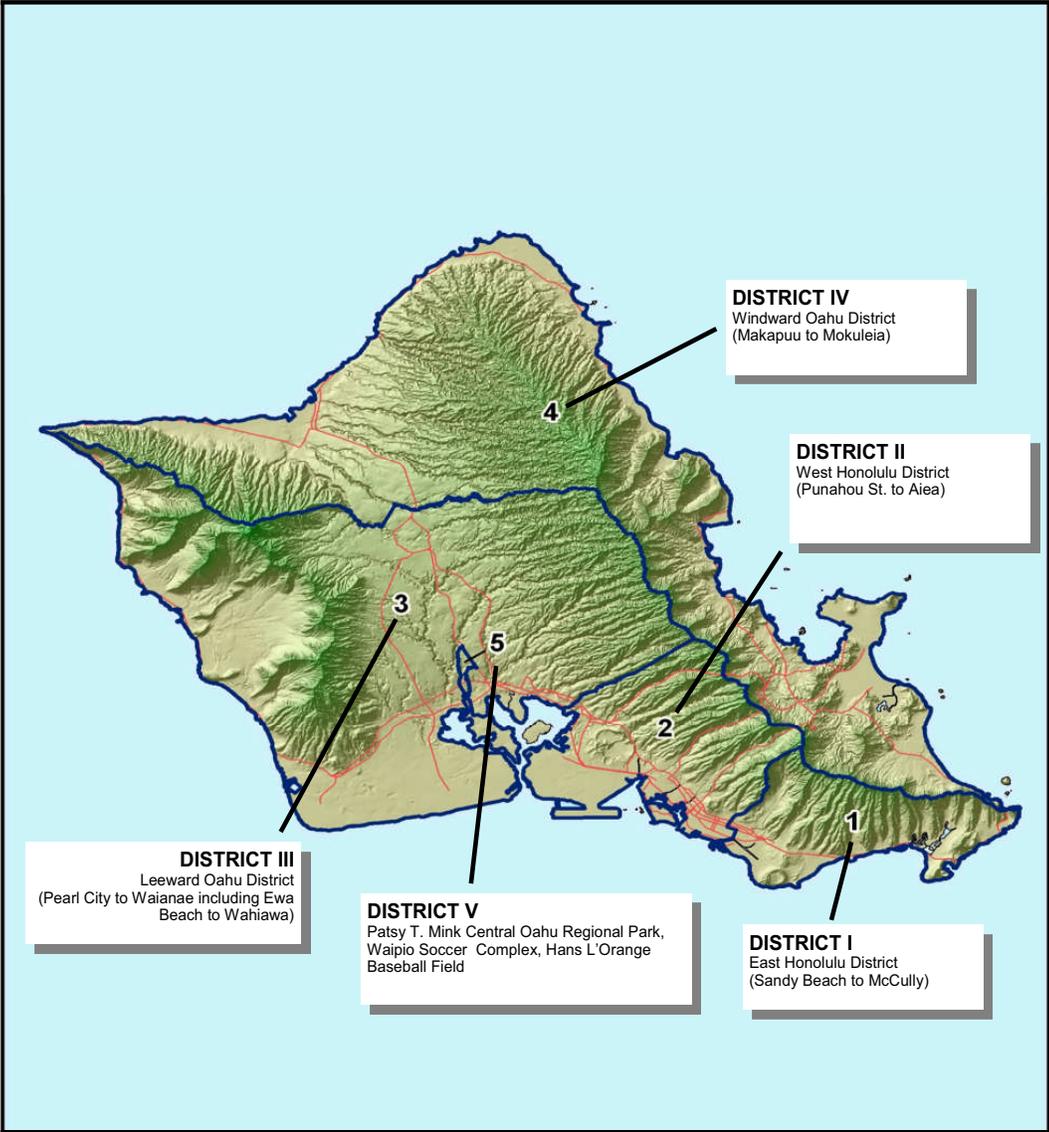


DEPARTMENT OF PARKS AND RECREATION (DPR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



DEPARTMENT OF PARKS AND RECREATION
(DPR)
ISLANDWIDE PARK SYSTEM



Parks and Recreation

TOTAL NUMBER OF PARKS AND RECREATION AREAS: 395

- Including: 36 Regional Parks and District Parks
- 59 Beach Parks
- 185 Mini, Urban, Neighborhood, Community, and Miscellaneous Parks
- 2 Nature Parks and Preserves
- 5 Botanical Gardens
- 11 Community Gardens (1,265 plots)
- 90 Beach Access Right-of-Ways
- 7 Malls

Department of Parks and Recreation

Roles and Responsibilities

The Department of Parks and Recreation (DPR) maintains and operates parks and recreational facilities under city jurisdiction; develops and implements programs for cultural, recreational and other leisure-time activities; beautifies city streets, parks and recreational facilities, including planting, trimming and maintaining of shade trees, hedges and shrubs; and maintains and operates the City's botanical gardens.

The department also provides a wide range of recreational facilities and services that are readily available to all residents and fosters the multi-ethnic culture of Hawaii; protects historic, cultural and archaeological resources; fosters the visual and performing arts; and helps to preserve the natural environment and scenic views for the benefit of both residents and visitors.

Spending to Make a Difference

- Continue with the high impact maintenance projects to extend renovation of comfort stations and refurbishment of play apparatus systems.
- Identify opportunities for grants, sponsorship and public/private partnership to improve city park facilities, recreational and cultural programs, and health and educational events.
- Plan and implement short and long range park and recreational program strategies based on completion of the 2016 park needs assessment survey.
- Develop and implement projects to support Honolulu's Age Friendly City Initiative, including the improvement of overall park conditions at Ala Moana Regional Park to extend service to evening hours. Improve lighting and infrastructure.

Budget Highlights

- Modest increase over FY 2016 due to expansion of core services to meet the demands of improving and maintaining park facilities. Salary and benefit increases primarily due to mandated collective bargaining contract terms.
- Increased current expense funding due to additional costs for tree trimming and pruning services.
- 80 positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services.
- Increased salary expenses for the addition of one (1) Personnel Clerk I position to assist with timeliness, accuracy and regulatory compliance.
- The addition of 15 new positions for staffing of a second shift at Ala Moana Regional Park. The positions consist of nine (9) grounds maintenance staff and six (6) support staff.
- The addition of four (4) positions to maintain and repair irrigation systems island-wide.
- Increased salary expenses for the addition of one (1) contract Recreation Assistant II position to provide specialized services to Therapeutic Recreation participants.
- The addition of one (1) contract Management Analyst IV position to prepare and coordinate grant applications for parks and recreational facilities and programs.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	864.10	867.10	867.10	20.00	887.10
Temporary FTE	4.15	4.15	4.15	0.00	4.15
Contract FTE	228.40	228.40	229.40	2.00	231.40
Total	1,096.65	1,099.65	1,100.65	22.00	1,122.65

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 2,501,083	\$ 3,763,132	\$ 2,089,607	\$ 0	\$ 2,089,607
Urban Forestry Program	8,408,154	9,592,730	10,730,456	0	10,730,456
Maintenance Support Services	5,549,838	7,083,717	7,247,789	0	7,247,789
Recreation Services	21,979,285	23,688,165	24,418,863	221,010	24,639,873
Grounds Maintenance	26,171,255	28,495,456	29,470,101	1,773,494	31,243,595
Total	\$ 64,609,615	\$ 72,623,200	\$ 73,956,816	\$ 1,994,504	\$ 75,951,320

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 39,544,319	\$ 40,483,260	\$ 43,746,949	\$ 594,504	\$ 44,341,453
Current Expenses	24,724,609	28,873,940	29,698,867	1,400,000	31,098,867
Equipment	340,687	3,266,000	511,000	0	511,000
Total	\$ 64,609,615	\$ 72,623,200	\$ 73,956,816	\$ 1,994,504	\$ 75,951,320

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 60,791,337	\$ 68,761,516	\$ 69,352,128	\$ 1,994,504	\$ 71,346,632
Highway Beautification Fund	610,000	606,000	610,000	0	610,000
Hanauma Bay Nature Preserve Fund	2,927,099	3,106,984	3,567,568	0	3,567,568
Patsy T. Mink Central Oahu Regional Park Fund	0	0	173,420	0	173,420
Waipio Peninsula Soccer Park Fund	0	0	85,800	0	85,800
Special Projects Fund	118,532	0	0	0	0
Federal Grants Fund	162,647	148,700	167,900	0	167,900
Total	\$ 64,609,615	\$ 72,623,200	\$ 73,956,816	\$ 1,994,504	\$ 75,951,320

Department of Parks and Recreation

Administration

Program Description

The Administration activity directs the overall management, maintenance and operations of the City's park system and respective programs and services. It provides staff and clerical services in personnel, professional development, safety, planning, purchasing, budgetary and organizational management; conducts research relating to resolving management issues; administers the agency's property control and inventory; coordinates administrative reporting activities; administers the issuance of permits for use of parks and recreational facilities; and enforces park rules and regulations in coordination with the Honolulu Police Department.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	30.00	30.00	30.00	1.00	31.00
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	1.00	1.00	1.00	1.00	2.00
Total	31.50	31.50	31.50	2.00	33.50

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,780,416	\$ 1,570,382	\$ 1,918,257	\$ 0	\$ 1,918,257
Current Expenses	711,679	2,158,750	171,350	0	171,350
Equipment	8,988	34,000	0	0	0
Total	\$ 2,501,083	\$ 3,763,132	\$ 2,089,607	\$ 0	\$ 2,089,607

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,463,128	\$ 3,763,132	\$ 2,089,607	\$ 0	\$ 2,089,607
Special Projects Fund	37,955	0	0	0	0
Total	\$ 2,501,083	\$ 3,763,132	\$ 2,089,607	\$ 0	\$ 2,089,607

Urban Forestry Program

Program Description

The Urban Forestry activity manages the botanical garden and horticulture programs. The Honolulu Botanical Gardens encompass 650 acres including the Foster, Lili'uokalani, Koko Crater, Ho'omaluhia, and Wahiawa Botanical Gardens. The Community Recreational Gardening Program and other gardening-related recreational, environmental, and cultural public programs are also part of this activity. The horticulture programs plant, prune, trim, water, and maintain shade trees, palms, shrubs, and other plants along public roadways, parks and malls; keep street lights, power lines, traffic control devices, and rights-of-way free of imposing branches; grow plants for beautification projects and public gardens; grow and maintain ornamental plants for use in government offices and at city-sponsored events; and conduct a developmental and testing program for plant materials useful for the programs. The Exceptional Trees Program is also part of this activity.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	99.00	99.00	99.00	0.00	99.00
Temporary FTE	1.85	1.85	1.85	0.00	1.85
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	102.35	102.35	102.35	0.00	102.35

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 4,070,429	\$ 3,954,280	\$ 4,474,556	\$ 0	\$ 4,474,556
Current Expenses	4,337,725	4,620,450	6,209,900	0	6,209,900
Equipment	0	1,018,000	46,000	0	46,000
Total	\$ 8,408,154	\$ 9,592,730	\$ 10,730,456	\$ 0	\$ 10,730,456

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 7,788,027	\$ 8,962,730	\$ 10,100,256	\$ 0	\$ 10,100,256
Highway Beautification Fund	610,000	606,000	610,000	0	610,000
Hanauma Bay Nature Preserve Fund	10,127	24,000	20,200	0	20,200
Total	\$ 8,408,154	\$ 9,592,730	\$ 10,730,456	\$ 0	\$ 10,730,456

Department of Parks and Recreation

Maintenance Support Services

Program Description

The Maintenance Support Services (MSS) activity is responsible for providing minor repair and/or replacement services to park buildings, ground facilities and equipment island-wide. The trades program, the mainstay in maintaining and repairing an aging inventory of facilities, diligently works to maintain buildings to an acceptable level. The work program, which contracts out work projects, is an integral part of the maintenance program. MSS provides heavy construction equipment support, utility crew support and a chemical unit that provides fertilizing, herbicide, and vector control to all parks. MSS also evaluates existing maintenance programs by compiling and analyzing statistical data, researching and evaluating new methods, techniques, equipment and materials to improve overall efficiency and service to the division and districts.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	81.00	80.00	80.00	4.00	84.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	81.00	80.00	80.00	4.00	84.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 3,481,556	\$ 3,647,210	\$ 3,733,082	\$ 0	\$ 3,733,082
Current Expenses	1,919,967	3,086,507	3,509,707	0	3,509,707
Equipment	148,315	350,000	5,000	0	5,000
Total	\$ 5,549,838	\$ 7,083,717	\$ 7,247,789	\$ 0	\$ 7,247,789

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 5,374,107	\$ 6,973,717	\$ 7,137,789	\$ 0	\$ 7,137,789
Hanauma Bay Nature Preserve Fund	175,731	110,000	110,000	0	110,000
Total	\$ 5,549,838	\$ 7,083,717	\$ 7,247,789	\$ 0	\$ 7,247,789

Recreation Services

Program Description

The Recreation Services activity plans, promotes, organizes, conducts and provides recreational services for all segments of the population on Oahu. This activity provides direct recreational services to the public through citywide, district and community programs involving cultural, recreational and other leisure time activities and special events.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	203.90	204.90	204.90	6.00	210.90
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	223.90	223.90	223.90	1.00	224.90
Total	428.80	429.80	429.80	7.00	436.80

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 14,333,270	\$ 14,821,858	\$ 15,554,706	\$ 221,010	\$ 15,775,716
Current Expenses	7,626,836	8,511,307	8,748,157	0	8,748,157
Equipment	19,179	355,000	116,000	0	116,000
Total	\$ 21,979,285	\$ 23,688,165	\$ 24,418,863	\$ 221,010	\$ 24,639,873

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 19,758,448	\$ 21,341,545	\$ 21,800,799	\$ 221,010	\$ 22,021,809
Hanauma Bay Nature Preserve Fund	1,977,613	2,197,920	2,450,164	0	2,450,164
Special Projects Fund	80,577	0	0	0	0
Federal Grants Fund	162,647	148,700	167,900	0	167,900
Total	\$ 21,979,285	\$ 23,688,165	\$ 24,418,863	\$ 221,010	\$ 24,639,873

Department of Parks and Recreation

Grounds Maintenance

Program Description

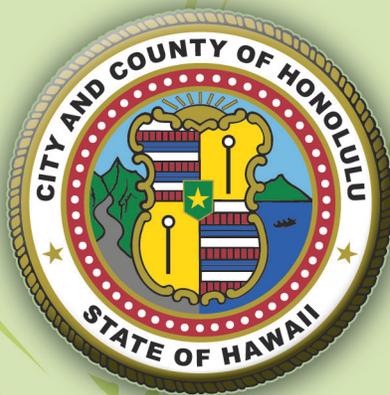
The Grounds Maintenance activity provides grounds keeping, custodial and maintenance services to all parks and recreation facilities on the island of Oahu.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	450.20	453.20	453.20	9.00	462.20
Temporary FTE	0.80	0.80	0.80	0.00	0.80
Contract FTE	2.00	2.00	3.00	0.00	3.00
Total	453.00	456.00	457.00	9.00	466.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 15,878,648	\$ 16,489,530	\$ 18,066,348	\$ 373,494	\$ 18,439,842
Current Expenses	10,128,402	10,496,926	11,059,753	1,400,000	12,459,753
Equipment	164,205	1,509,000	344,000	0	344,000
Total	\$ 26,171,255	\$ 28,495,456	\$ 29,470,101	\$ 1,773,494	\$ 31,243,595

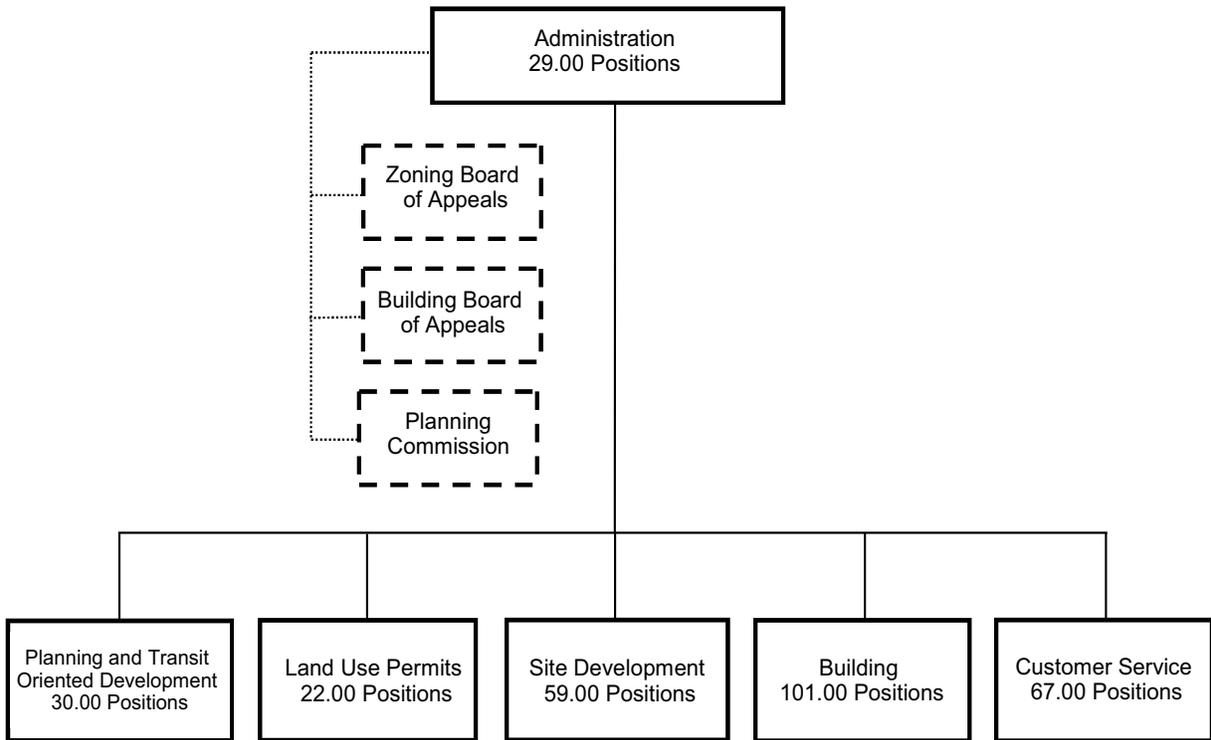
SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 25,407,627	\$ 27,720,392	\$ 28,223,677	\$ 1,773,494	\$ 29,997,171
Hanauma Bay Nature Preserve Fund	763,628	775,064	987,204	0	987,204
Patsy T. Mink Central Oahu Regional Park Fund	0	0	173,420	0	173,420
Waipio Peninsula Soccer Park Fund	0	0	85,800	0	85,800
Total	\$ 26,171,255	\$ 28,495,456	\$ 29,470,101	\$ 1,773,494	\$ 31,243,595

Department of Planning and Permitting

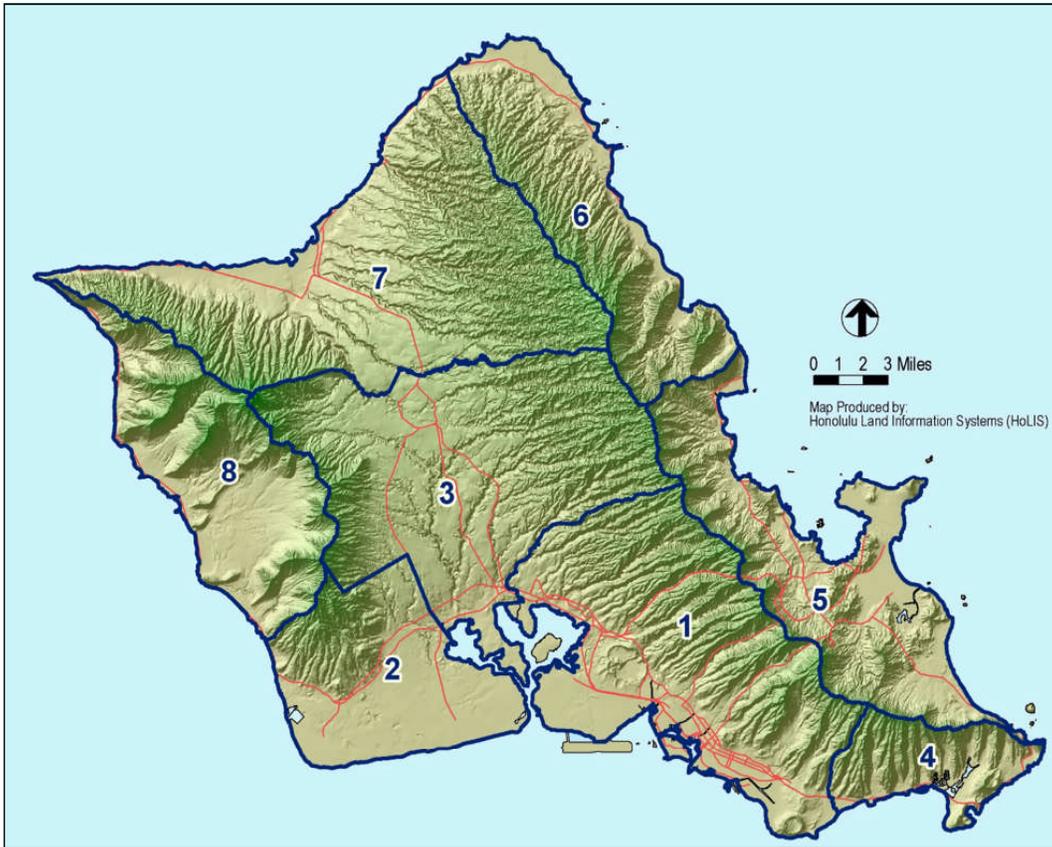


DEPARTMENT OF PLANNING AND PERMITTING (DPP) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
DEVELOPMENT PLAN AREAS



- 1 PRIMARY URBAN CENTER
- 2 EWA
- 3 CENTRAL OAHU
- 4 EAST HONOLULU
- 5 KOOLAUPOKO
- 6 KOOLAULOA
- 7 NORTH SHORE
- 8 WAIANAE

Department of Planning and Permitting

Role and Responsibilities

The Department of Planning and Permitting is responsible for the City's long-range planning and community planning efforts and for the administration and enforcement of various permits required for the development and use of land. It is also responsible for the administration and enforcement of various codes pertaining to the construction of buildings and for the administration and enforcement of various city standards and regulations pertaining to infrastructure requirements.

Spending to Make a Difference

- Transit Oriented Development – Public and private investment in TOD will result in increased private sector development throughout the rail corridor, increasing the affordable housing supply and property tax revenues. On-going tasks include business and community outreach, finalizing and adopting eight Neighborhood TOD Plans; updating the Land Use Ordinances and creating TOD overlay zoning; assisting in implementing the island-wide affordable housing strategy; creating a TOD financial toolkit; developing relationships with state and federal agencies; and developing TOD supportive policies and projects.
- Planning – Development of Important Agricultural Lands (IAL) Maps for submittal to City Council and State Land Use Commission for adoption, as required by State Law. Also, the adoption of General Plan Updates and Finalizing Year 2040 population, housing and employment projections.
- Zoning Regulations – Completing the adoption of new zoning requirements for Transit-Oriented Development (TOD). The focus will be on adopting clear and effective regulations that provide robust TOD development.
- Building – Updating the Building Code for building, electrical, plumbing, housing, and energy codes that are required to be updated in this cycle.
- Customer Service Division – Develop residential permit procedures within our Permit Issuance branch regarding permit reviews, issuance of Accessory Dwelling Units, along with the implementation of One Time Reviews. Increase the types of permits that can be issued online.

Budget Highlights

- Modest increases over FY 2016 due to mandated requirements to clean up hazardous private property (\$40,000) and the addition of consultant contract funds for Third Party Construction Inspections as mandated by our National Pollutant Discharge Elimination System (NPDES) Permit (\$1,200,000). Salary and benefit increases primarily due to mandated collective bargaining contract terms and the addition of a Planner V position in the Planning Division.
- 23 positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver core services.

DEPARTMENT POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	304.00	304.00	314.00	1.00	315.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	4.00	4.00	0.00	4.00
Total	307.00	308.00	318.00	1.00	319.00

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 2,561,635	\$ 3,254,876	\$ 4,613,411	\$ 73,457	\$ 4,686,868
Site Development	3,592,991	3,791,458	3,952,746	0	3,952,746
Land Use Permits	1,149,607	1,278,677	1,143,338	0	1,143,338
Planning	3,680,747	2,863,377	3,541,904	57,087	3,598,991
Customer Service	3,032,831	3,351,526	3,163,474	24,078	3,187,552
Building	5,374,076	5,005,924	5,695,817	0	5,695,817
Total	\$ 19,391,887	\$ 19,545,838	\$ 22,110,690	\$ 154,622	\$ 22,265,312

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 16,168,944	\$ 16,096,378	\$ 17,047,870	\$ 63,602	\$ 17,111,472
Current Expenses	3,211,080	3,435,460	5,062,820	91,020	5,153,840
Equipment	11,863	14,000	0	0	0
Total	\$ 19,391,887	\$ 19,545,838	\$ 22,110,690	\$ 154,622	\$ 22,265,312

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 15,358,418	\$ 15,871,374	\$ 18,293,349	\$ 154,622	\$ 18,447,971
Highway Fund	2,435,083	2,514,778	2,590,114	0	2,590,114
Sewer Fund	864,849	1,159,686	1,227,227	0	1,227,227
Special Projects Fund	355,550	0	0	0	0
Federal Grants Fund	377,987	0	0	0	0
Total	\$ 19,391,887	\$ 19,545,838	\$ 22,110,690	\$ 154,622	\$ 22,265,312

Department of Planning and Permitting

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Planning and Permitting (DPP). It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. The Honolulu Land Information System (HoLIS), which is part of the administration program, is responsible for the management of the City's Geographic Information System (GIS) and the associated tabular data bases. It oversees the operations that maintain, protect, store and utilize geospatial data in support of citywide programs and projects. HoLIS maintains, edits, and updates the City's multipurpose cadastre and land records base maps. It produces maps and other geo-spatial data products for city departments and programs. HoLIS provides coordination and technical support in the development and design of GIS applications and software programs. It also coordinates GIS data distribution and public access programs.

HoLIS is also responsible for managing and supporting the technical operations of the department's Automated Permit Tracking and Management System (AutoPermits). The AutoPermits program, commonly referred to as POSSE, enhances methods for processing development permits, and effectively identifies the status of permit applications in the review process. This includes services to modify and update permit tracking work flows, to modify application information content, and to generate permit production reports. Integration of scanned documents and the development of the department's internet customer services are also being managed by HoLIS. The department has also initiated a new program called ePlans to replace or minimize the submittal of paper plans with the permit applications that will allow for the review and approval of the plans electronically.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	29.00	29.00	29.00	0.00	29.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	29.00	29.00	29.00	0.00	29.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,687,799	\$ 1,795,626	\$ 1,828,051	\$ 1,200	\$ 1,829,251
Current Expenses	873,836	1,459,250	2,785,360	72,257	2,857,617
Equipment	0	0	0	0	0
Total	\$ 2,561,635	\$ 3,254,876	\$ 4,613,411	\$ 73,457	\$ 4,686,868

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,492,658	\$ 3,007,682	\$ 4,362,956	\$ 73,457	\$ 4,436,413
Sewer Fund	63,427	247,194	250,455	0	250,455
Special Projects Fund	5,550	0	0	0	0
Total	\$ 2,561,635	\$ 3,254,876	\$ 4,613,411	\$ 73,457	\$ 4,686,868

Site Development

Program Description

The Site Development Division administers and enforces subdivision and grading ordinances, drainage regulations, and the National Flood Insurance Program on Oahu, and sets standards and regulates infrastructure requirements for site development. It also processes applications for subdivisions, reviews construction plans for subdivisions and improvements by private developers within City right-of-ways and easements, and conducts site inspections to ensure compliance with approved plans and City standards. The Division's responsibilities extend to new development of roads, drainage and sewer systems, street lights and signs, traffic signals, and pavement markings. The Division also processes and issues permits for both public and private projects for grading, excavation in City streets, and sewer and storm drain connections, and reviews various land development and building permit applications for adequacy of infrastructure. The Division is tasked with a portion of the City's National Pollutant Discharge Elimination System (NPDES) permit responsibilities.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	59.00	59.00	63.00	0.00	63.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	59.00	59.00	63.00	0.00	63.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 3,405,433	\$ 3,543,808	\$ 3,713,146	\$ 0	\$ 3,713,146
Current Expenses	187,558	247,650	239,600	0	239,600
Equipment	0	0	0	0	0
Total	\$ 3,592,991	\$ 3,791,458	\$ 3,952,746	\$ 0	\$ 3,952,746

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 356,486	\$ 364,188	\$ 385,860	\$ 0	\$ 385,860
Highway Fund	2,435,083	2,514,778	2,590,114	0	2,590,114
Sewer Fund	801,422	912,492	976,772	0	976,772
Total	\$ 3,592,991	\$ 3,791,458	\$ 3,952,746	\$ 0	\$ 3,952,746

Department of Planning and Permitting

Land Use Permits

Program Description

The Land Use Permits Division (LUPD) administers the Land Use Ordinance (LUO) and all regulations pertaining to land use within the City and County of Honolulu. It reviews and prepares amendments to the LUO as required, coordinates interpretations of the LUO, and reviews and processes all LUO regulated land use permits. In addition, the division administers the Special Management Area (SMA) and Shoreline Setback Ordinances for the City, and processes all required SMA Permits, shoreline setback variances and permits for minor shoreline structures. It also processes requests for affordable housing exemptions under HRS Chapter 201H-38.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	21.00	21.00	21.00	0.00	21.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	1.00	1.00	0.00	1.00
Total	21.00	22.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,149,601	\$ 1,277,342	\$ 1,135,138	\$ 0	\$ 1,135,138
Current Expenses	6	1,335	8,200	0	8,200
Equipment	0	0	0	0	0
Total	\$ 1,149,607	\$ 1,278,677	\$ 1,143,338	\$ 0	\$ 1,143,338

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,149,607	\$ 1,278,677	\$ 1,143,338	\$ 0	\$ 1,143,338
Total	\$ 1,149,607	\$ 1,278,677	\$ 1,143,338	\$ 0	\$ 1,143,338

Planning and Permitting

Planning

Program Description

The Planning Division is responsible for the preparation, evaluation and revision of the Oahu General Plan and long-range regional development plans. It processes applications for State land use boundary amendments for parcels equal to or less than 15 acres, and represents the City before the Land Use Commission for amendments larger than 15 acres. It also processes applications for Public Infrastructure Map amendments, zone changes, zoning district boundary amendments, and State Special Use Permits. The division monitors compliance with unilateral agreement conditions associated with zone changes, including affordable housing requirements. In addition, it develops community-based special area plans, prepares an annual report on current status of land use; and provides projections of population, housing, visitor units and employment for City and State land use and infrastructure planning. It provides land use and population planning assistance to the Oahu Metropolitan Planning Organization (OMPO). The division partners with the Census Bureau in revising Census geography for the county and in improving data coverage for national census purposes. The division provides special tabulations of the decennial census data as well as data from the annual American Community Survey to assist with local planning and grant application purposes. It assists infrastructure agencies in the preparation of functional plans consistent with land use plans and adopted population growth benchmark figures.

The Transit Oriented Development (TOD) Division is responsible for guiding the development around the City's proposed rail stations and route that is being built by the Honolulu Authority for Rapid Transportation (HART). TOD is also responsible for working with the City's legacy communities to promote their development consistent with their historical foundation.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	29.00	29.00	30.00	1.00	31.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	30.00	30.00	31.00	1.00	32.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,936,401	\$ 1,628,152	\$ 2,036,604	\$ 56,202	\$ 2,092,806
Current Expenses	1,744,346	1,235,225	1,505,300	885	1,506,185
Equipment	0	0	0	0	0
Total	\$ 3,680,747	\$ 2,863,377	\$ 3,541,904	\$ 57,087	\$ 3,598,991

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 2,952,760	\$ 2,863,377	\$ 3,541,904	\$ 57,087	\$ 3,598,991
Special Projects Fund	350,000	0	0	0	0
Federal Grants Fund	377,987	0	0	0	0
Total	\$ 3,680,747	\$ 2,863,377	\$ 3,541,904	\$ 57,087	\$ 3,598,991

Department of Planning and Permitting

Customer Service

Program Description

The Customer Service division is responsible for various services and functions that involve “front line” interaction with the public. It operates the consolidated permit counter which is responsible for handling customer inquiries, processing minor permits over the counter, receiving permit applications for review and collecting permit fees. It also operates a consolidated permit records center which maintains the department’s various historical and current property and permit records. The Customer Service Division receives and processes all complaints, and inspects to ensure the compliance of existing buildings, structures, vacant lots, and sidewalks for the purpose of eliminating unsafe and substandard conditions, and to administer the civil fine program.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	65.00	65.00	68.00	0.00	68.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	67.00	67.00	70.00	0.00	70.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 2,935,521	\$ 3,198,976	\$ 2,994,634	\$ 6,200	\$ 3,000,834
Current Expenses	85,447	138,550	168,840	17,878	186,718
Equipment	11,863	14,000	0	0	0
Total	\$ 3,032,831	\$ 3,351,526	\$ 3,163,474	\$ 24,078	\$ 3,187,552

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 3,032,831	\$ 3,351,526	\$ 3,163,474	\$ 24,078	\$ 3,187,552
Total	\$ 3,032,831	\$ 3,351,526	\$ 3,163,474	\$ 24,078	\$ 3,187,552

Planning and Permitting

Building

Program Description

The Building Program is responsible for the administration and enforcement of the building, electrical, plumbing, building energy efficiency and housing codes. It reviews permit applications, plans, specifications, and calculations in conjunction with the issuance of building, relocation, and sign permits. The division inspects buildings, structures, sidewalks, and driveways under construction for compliance with approved plans and pertinent codes.

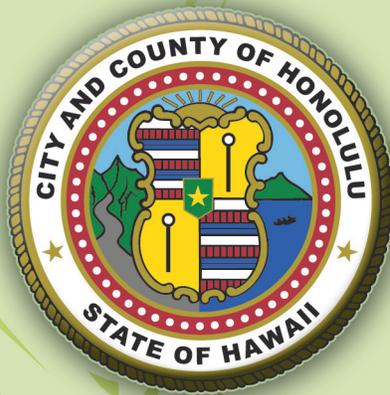
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	101.00	101.00	103.00	0.00	103.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	101.00	101.00	103.00	0.00	103.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 5,054,189	\$ 4,652,474	\$ 5,340,297	\$ 0	\$ 5,340,297
Current Expenses	319,887	353,450	355,520	0	355,520
Equipment	0	0	0	0	0
Total	\$ 5,374,076	\$ 5,005,924	\$ 5,695,817	\$ 0	\$ 5,695,817

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 5,374,076	\$ 5,005,924	\$ 5,695,817	\$ 0	\$ 5,695,817
Total	\$ 5,374,076	\$ 5,005,924	\$ 5,695,817	\$ 0	\$ 5,695,817

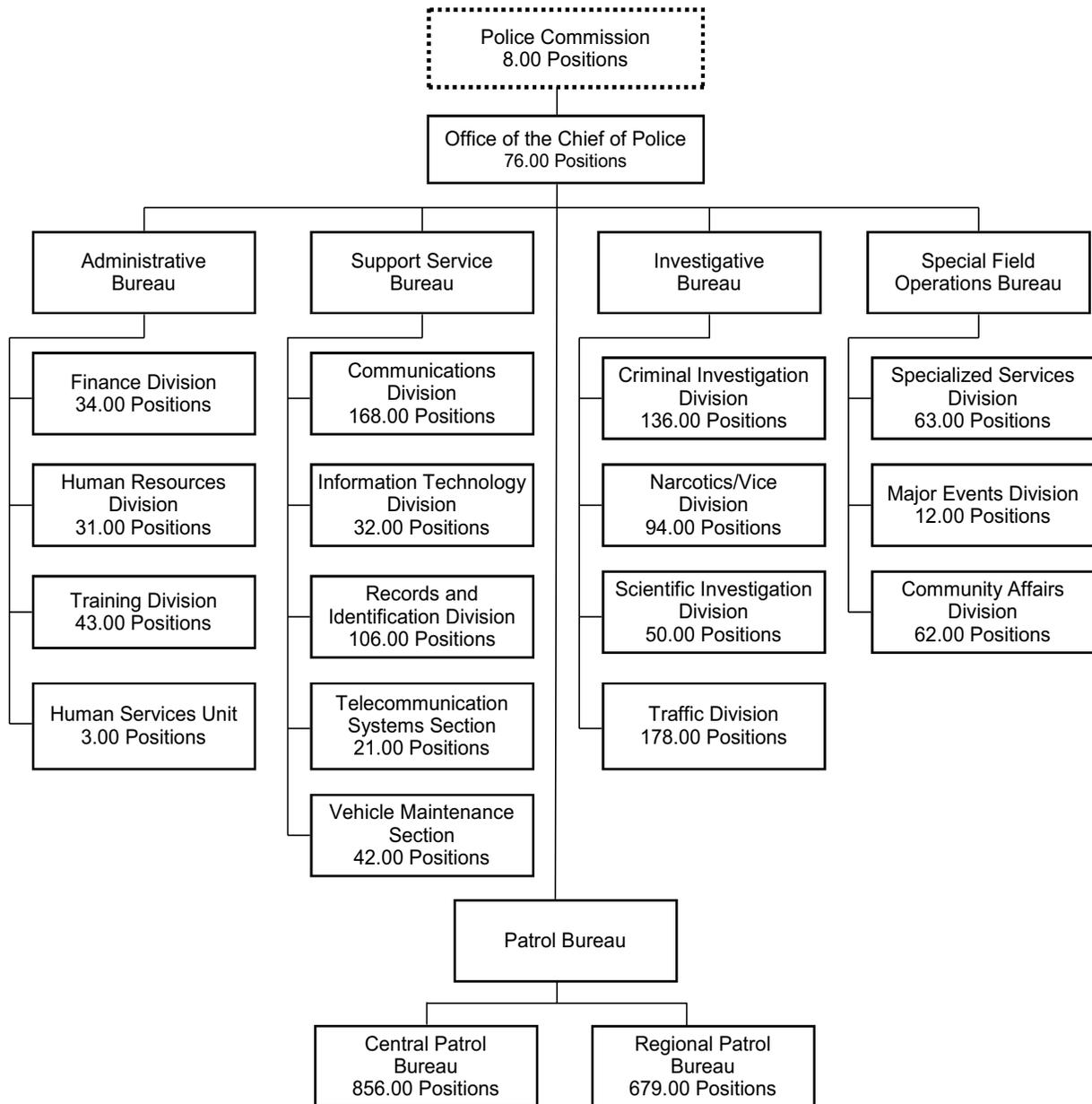
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Honolulu Police Department



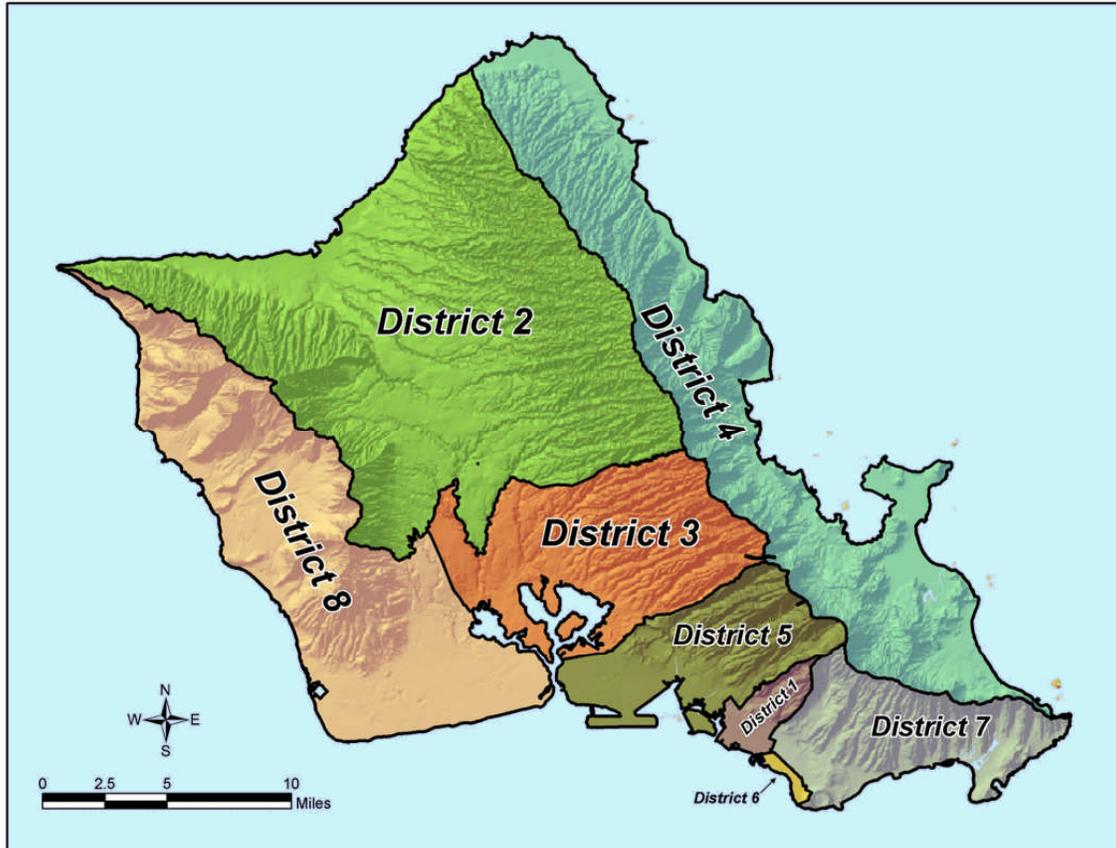
HONOLULU POLICE DEPARTMENT (HPD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Police

HONOLULU POLICE DEPARTMENT
(HPD)
PATROL DISTRICTS



DISTRICT	POPULATION	% OF TOTAL	SQ. MILES	OFFICERS AUTHORIZED	BEATS
1 CENTRAL HONOLULU	83,000	8%	7.6	208	24
2 WAHIAWA	116,900	12%	204	134	13
3 PEARL CITY	166,800	17%	64.8	152	17
4 KANEOHE	136,100	14%	126.9	197	22
5 KALIHI	141,000	14%	39.7	183	23
6 WAIKIKI	26,200	3%	1.3	166	13
7 EAST HONOLULU	158,600	16%	40.4	167	26
8 WAIANAЕ/KAPOLEI	154,800	16%	114.7	229	20

Police

Honolulu Police Department

Roles and Responsibilities

The Honolulu Police Department is responsible for the preservation of the public peace, prevention of crime, detection and apprehension of law offenders, protection of the rights of persons and property, and enforcement of federal and state laws and city ordinances and regulations.

Spending to Make a Difference

The Honolulu Police Department has identified specific strategic outcomes for the Fiscal Year 2017. The Honolulu Police Department goals are commensurate with Mayor Caldwell's vision of providing a higher level of customer service to the public. The areas of focus include, but are not limited to:

- Focus on the Reduction of Property Crimes. To enhance the partnership between detectives, crime reduction units, and patrol officers through the active investigation of property crimes. This will include follow-up contact with the victims to possibly obtain additional leads on the case and improve customer service by assuring victims that their case is being investigated. The Crime Analysis Unit will provide intelligence reports regarding burglary, unauthorized entry into a motor vehicle, and theft incidents. Emphasis will be placed on Burglary in the first degree offenses due to the invasive nature of these cases.
- Traffic Safety Initiatives. Each patrol district and the Traffic Division will participate in the "Take 30 for Traffic" program, concentrating on impaired driving; speeding; hazardous movements; mobile electronic devices; motorcycle and moped; seat belt; and pedestrian violations. All employees will participate in the "Arrive Alive" campaign. Road closure times when investigating fatal motor vehicle collisions will be reduced.
- Executive Management Training and Review. Train upper management on administrative responsibilities and duties, leadership and management principles, and current law enforcement issues. In-service presentations will be given during the Commanders' Meetings.
- Fiscally Responsible Use of Overtime. Commanders will evaluate current practices on how overtime hours are being expended. The categories with the highest percentages of overtime usage will be recognized, and changes to the current practices will be implemented to show a significant reduction. The recording and reporting of overtime will be done regularly to identify focus areas.
- Develop and implement projects to support Honolulu's Age-Friendly City Initiative. Include Aloha No Na Kupuna, which promotes senior safety and celebrates the spirit of giving in the lives of seniors who have been affected by or are at risk of abuse, neglect, or financial hardship. The program is designed to bring together valuable resources from throughout the community and provide our senior citizens safety and crime prevention information. Aloha No Na Kupuna reflects the generous spirit of all those who contribute to this event as well as the gentle, caring spirit of those we serve and protect with Aloha.

Budget Highlights

- The FY 2017 budget reflects a substantial increase over FY 2016 due to mandated collective bargaining contract terms. Increase was also due to the conversion of the public safety radio system.
- Increased salary expenses for three (3) Information Technology System Technician II positions to provide technical support and assistance.
- Increased salary expenses for one (1) Data Processing Systems Analyst IV position to properly supervise the Software Applications, Security, and Support Section.
- 92 positions (68 sworn and 24 non-sworn) have been deactivated to reflect a more accurate picture of the number of vacancies that can be filled over the fiscal year. The deactivated positions will not impact the department's ability to deliver services.
- The increase in the number of positions over FY 2016 is attributed to the reactivation of eight (8) positions due to the re-opening of the Waianae Police Station and the reprioritization of positions needed in other activities.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	2,630.00	2,630.00	2,638.00	4.00	2,642.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	64.00	64.00	64.00	0.00	64.00
Total	2,694.00	2,694.00	2,702.00	4.00	2,706.00

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Police Commission	\$ 472,320	\$ 559,525	\$ 576,418	\$ 0	\$ 576,418
Office of the Chief of Police	6,740,456	6,840,927	7,553,439	0	7,553,439
Patrol	134,313,941	142,856,358	150,785,146	0	150,785,146
Special Field Operations	13,239,994	13,994,793	14,088,818	0	14,088,818
Investigations	36,699,672	38,952,759	42,174,188	0	42,174,188
Support Services	30,595,915	32,935,637	35,235,701	0	35,235,701
Administrative Services	22,334,267	23,411,498	25,091,089	0	25,091,089
HPD Grants	5,004,502	0	0	0	0
Total	\$ 249,401,067	\$ 259,551,497	\$ 275,504,799	\$ 0	\$ 275,504,799

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 209,912,612	\$ 218,290,386	\$ 235,137,321	\$ 0	\$ 235,137,321
Current Expenses	38,700,648	38,575,111	40,347,478	0	40,347,478
Equipment	787,807	2,686,000	20,000	0	20,000
Total	\$ 249,401,067	\$ 259,551,497	\$ 275,504,799	\$ 0	\$ 275,504,799

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 217,168,059	\$ 230,460,165	\$ 244,144,923	\$ 0	\$ 244,144,923
Highway Fund	27,228,506	29,091,332	31,359,876	0	31,359,876
Special Projects Fund	697,771	0	0	0	0
Federal Grants Fund	4,306,731	0	0	0	0
Total	\$ 249,401,067	\$ 259,551,497	\$ 275,504,799	\$ 0	\$ 275,504,799

Honolulu Police Department

Police Commission

Program Description

The Police Commission appoints and may remove the Chief of Police; reviews the departmental budget and makes recommendations to the Mayor; submits an annual report to the Mayor and the City Council; receives, considers, and investigates charges brought by the public against the department or any of its members, and reports its findings to the Chief of Police; and reviews requests for legal counsel for police officers.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 375,727	\$ 415,428	\$ 444,868	\$ 0	\$ 444,868
Current Expenses	96,593	144,097	131,550	0	131,550
Equipment	0	0	0	0	0
Total	\$ 472,320	\$ 559,525	\$ 576,418	\$ 0	\$ 576,418

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 472,320	\$ 559,525	\$ 576,418	\$ 0	\$ 576,418
Total	\$ 472,320	\$ 559,525	\$ 576,418	\$ 0	\$ 576,418

Police

Office of the Chief of Police

Program Description

The Office of the Chief of Police provides the overall administration of the Honolulu Police Department. It is responsible for the control, management and direction of its officers and civilian employees. It ensures that the department's operations are directed toward the preservation of the public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of all state laws and city ordinances.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	76.00	76.00	76.00	0.00	76.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	76.00	76.00	76.00	0.00	76.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 6,244,096	\$ 6,276,823	\$ 6,993,589	\$ 0	\$ 6,993,589
Current Expenses	496,360	564,104	559,850	0	559,850
Equipment	0	0	0	0	0
Total	\$ 6,740,456	\$ 6,840,927	\$ 7,553,439	\$ 0	\$ 7,553,439

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 6,740,456	\$ 6,840,927	\$ 7,553,439	\$ 0	\$ 7,553,439
Total	\$ 6,740,456	\$ 6,840,927	\$ 7,553,439	\$ 0	\$ 7,553,439

Honolulu Police Department

Patrol

Program Description

The Patrol Bureau plans, directs and coordinates the operations of all field uniformed police units. The Patrol Bureau is responsible for all operations related to the prevention of crime, enforcement of the laws of the State of Hawaii and City and County of Honolulu, and the apprehension and custody of violators.

The Central Receiving Division (CRD) provides support for the patrol and investigative units through efficient processing, custodial care, and security for all persons arrested in Central and East Honolulu. The division also provides custodial care and processing for those arrestees from the regional patrol divisions who are under investigation or unable to make bail. The CRD provides for the transportation of custodial arrestees to the Honolulu District Court, Circuit Court, Family Court and the various detention facilities in Honolulu.

The CRD is also responsible for the security of the Alapai police headquarters building. This includes monitoring of all closed circuit cameras and responding to all alarms within the building, as well as screening all building visitors and coordinating their visits.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	1,516.00	1,512.00	1,518.00	0.00	1,518.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	23.00	23.00	23.00	0.00	23.00
Total	1,539.00	1,535.00	1,541.00	0.00	1,541.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 124,019,162	\$ 131,026,337	\$ 140,147,822	\$ 0	\$ 140,147,822
Current Expenses	10,197,856	11,468,021	10,637,324	0	10,637,324
Equipment	96,923	362,000	0	0	0
Total	\$ 134,313,941	\$ 142,856,358	\$ 150,785,146	\$ 0	\$ 150,785,146

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 118,006,927	\$ 125,761,594	\$ 132,071,382	\$ 0	\$ 132,071,382
Highway Fund	16,307,014	17,094,764	18,713,764	0	18,713,764
Total	\$ 134,313,941	\$ 142,856,358	\$ 150,785,146	\$ 0	\$ 150,785,146

Special Field Operations

Program Description

The Special Field Operations Bureau is comprised of the Specialized Services, Community Affairs, and Major Events Divisions.

The Specialized Services Division (SSD) is responsible for providing a coordinated tactical response to exceptionally hazardous situations such as barricaded suspects, hostage taking, and active-shooter incidents. Additional duties include dignitary and witness protection, high-risk warrant and restraining order service, fugitive searches, violent offender apprehension, operating the bomb detail, and helicopter and canine services.

The mission of the Community Affairs Division (CAD) is to reduce unlawful activities by juvenile offenders through prevention, intervention and education programs. It is the liaison between HPD, the State's Family Court, Alcohol and Drug Abuse Division, and Tobacco Coalition, and the City's Department of Community Services and the Oahu Workforce Investment Board Youth Council. This Division also runs the Drug Abuse Resistance Education (DARE) and the Police Activities League (PAL) programs.

The Major Events Division (MED) is responsible for preparing the department to prevent, respond to, and recover from acts, or potential acts, of terrorism or other hazardous events. Other duties include command or support at major events; interagency communications; coordination of threat assessments to critical infrastructure sites; and intelligence gathering, evaluation, and dissemination as appropriate.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	141.00	137.00	140.00	0.00	140.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	141.00	137.00	140.00	0.00	140.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 11,555,060	\$ 12,216,356	\$ 12,314,131	\$ 0	\$ 12,314,131
Current Expenses	1,684,934	1,778,437	1,754,687	0	1,754,687
Equipment	0	0	20,000	0	20,000
Total	\$ 13,239,994	\$ 13,994,793	\$ 14,088,818	\$ 0	\$ 14,088,818

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 13,239,994	\$ 13,994,793	\$ 14,088,818	\$ 0	\$ 14,088,818
Total	\$ 13,239,994	\$ 13,994,793	\$ 14,088,818	\$ 0	\$ 14,088,818

Investigations

Program Description

The Investigative Bureau includes the Criminal Investigation, Narcotics/Vice, Scientific Investigation Section and Traffic Divisions.

The Criminal Investigation Division (CID) investigates cases involving murder, robbery, sexual assault, assault, domestic violence and child abuse, financial fraud and forgery, auto theft, and white collar crimes. The division increases community involvement through programs such as Crime Stoppers and the Business Police Academy, and fosters partnerships with other law enforcement agencies.

The Narcotics/Vice Division (NVD) enforces the laws relating to gambling, prostitution, pornography, intoxicants, and narcotics. Programs include marijuana eradication, seizure of the assets of major drug dealers, efforts to close and disrupt illegal gambling operations, addressing complaints of prostitution and narcotics violations, and investigating money laundering schemes and computer crimes against children.

The Scientific Investigation Section (SIS) operates the only full-service forensic laboratory in the State of Hawaii and provides services to Maui, Kauai and Hawaii and other city, state, federal and external jurisdictional law enforcement agencies. This Section includes units in forensic biology, drug analysis, trace evidence, firearm and toolmark, questioned documents, crime scene response, facial reconstruction, composite drawings and digital image processing. Accreditation has become nationally recognized as the standard for all forensic laboratories. To date, at SIS, the Forensic Biology, Drug Analysis, Firearm and Toolmark, Questioned Documents and Trace Evidence Units have been accredited.

The Traffic Division is responsible for promoting the safe and efficient movement of traffic on the public roadways through educational programs, traffic management, and enforcement of traffic laws; investigating death and critical injury collisions and felony traffic crimes; and overseeing the investigation and completion of Category A traffic collision cases. The Traffic Division provides highway traffic management through visible presence to deter traffic violations and prompt response to address traffic problems as they occur.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	425.00	418.00	421.00	0.00	421.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	40.00	40.00	40.00	0.00	40.00
Total	465.00	458.00	461.00	0.00	461.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 33,314,214	\$ 35,268,419	\$ 38,169,498	\$ 0	\$ 38,169,498
Current Expenses	3,385,458	3,684,340	4,004,690	0	4,004,690
Equipment	0	0	0	0	0
Total	\$ 36,699,672	\$ 38,952,759	\$ 42,174,188	\$ 0	\$ 42,174,188

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 25,778,180	\$ 26,956,191	\$ 29,528,076	\$ 0	\$ 29,528,076
Highway Fund	10,921,492	11,996,568	12,646,112	0	12,646,112
Total	\$ 36,699,672	\$ 38,952,759	\$ 42,174,188	\$ 0	\$ 42,174,188

Support Services

Program Description

The Support Services Bureau is responsible for functions that support HPD's overall operations and help the department function on a daily basis. The bureau consists of the Communications, Records and Identification, Information Technology, Telecommunications Systems Section, Vehicle Maintenance Section.

The Communications Division is the largest Public Safety Answering Point (PSAP) in the State of Hawaii and serves as the PSAP for all 9-1-1 calls placed in the City and County of Honolulu. The division also serves as the Oahu Warning Point and the alternate Hawaii State Warning Point for civil defense emergencies.

The Records and Identification Division provides a variety of functions which include centralized recordkeeping, fingerprint identification and comparisons, criminal history checks, evidence storage and disposal, firearms permit applications and registrations, legislative testimony, control and service of legal documents, sex offender registration, alarm registration, and tracking and billing of false alarms.

The Information Technology Division (ITD) provides primary information technology, and research and statistical services for the department and other law enforcement, and supports all police operations during times of emergency and disaster.

The Telecommunications Systems Section (TSS) is responsible for the support for the City's public safety digital voice and digital microwave communication systems infrastructure. The TSS is also responsible for the maintenance of the police mobile and portable radios, emergency blue lights, and electronic sirens in the officers' subsidized and departmental fleet vehicles.

The Vehicle Maintenance Section (VMS) is responsible for the repair and maintenance of the department's fleet of police vehicles as well as motorcycles, support vehicles, trailers, and off-road gear. The section also includes a dispatch section and a service station that runs 24 hours a day, seven days a week. The VMS has repair facilities located at the Alapai headquarters and the Police Training Academy in Waipahu.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	357.00	369.00	365.00	4.00	369.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	357.00	369.00	365.00	4.00	369.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 18,448,566	\$ 18,531,855	\$ 20,146,560	\$ 0	\$ 20,146,560
Current Expenses	11,876,903	12,283,782	15,089,141	0	15,089,141
Equipment	270,446	2,120,000	0	0	0
Total	\$ 30,595,915	\$ 32,935,637	\$ 35,235,701	\$ 0	\$ 35,235,701

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 30,595,915	\$ 32,935,637	\$ 35,235,701	\$ 0	\$ 35,235,701
Total	\$ 30,595,915	\$ 32,935,637	\$ 35,235,701	\$ 0	\$ 35,235,701

Honolulu Police Department

Administrative Services

Program Description

The Administrative Bureau consists of the Human Resources Division, Training Division, Finance Division and the Human Services Unit.

The Human Resources Division is responsible for the administration of all personnel matters within the Honolulu Police Department, working in conjunction with the City's Department of Human Resources. The staff is responsible for the entire employee hiring process, personnel transfers and promotions, labor relations and EEO related issues, coordinating the drug screening program, and maintaining the department's official personnel records.

The Training Division maintains and conducts a full-scale training program with modern police methods and practices. It focuses on three main areas: recruit training, annual recall training, and specialized training for officers in units requiring specific skills, and serves as one of the primary training centers for law enforcement in the State of Hawaii. The Division also maintains a training academy with multi-purpose classroom facilities, a gymnasium, outdoor training areas, buildings for training and simulations, driving and shooting simulators, and a canine facility.

The Finance Division is responsible for the overall management and administration of the department's fiscal program. Primary responsibilities include the processing of all cash receipts and disbursements, budget and special project funds, and payroll and deductions. The Division also administers, coordinates, develops, manages, and monitors approximately 34 federal and state grant awards totaling \$12 million. The grants focus on reducing crime, drug and gambling enforcement, predictive policing, traffic safety, domestic violence, community policing strategies, and forensic laboratory enhancement.

The Human Services Unit (HSU) provides assessment, intervention, operational support and consultative services to the Police Department and its employees. HSU's major function is to conduct pre-conditional offer of employment screenings, non-medical suitability screenings and post offer psychological evaluations of all applicants considered for employment for metropolitan police officer recruits and dispatchers.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	107.00	110.00	110.00	0.00	110.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	108.00	111.00	111.00	0.00	111.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 14,483,765	\$ 14,555,168	\$ 16,920,853	\$ 0	\$ 16,920,853
Current Expenses	7,850,502	8,652,330	8,170,236	0	8,170,236
Equipment	0	204,000	0	0	0
Total	\$ 22,334,267	\$ 23,411,498	\$ 25,091,089	\$ 0	\$ 25,091,089

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 22,334,267	\$ 23,411,498	\$ 25,091,089	\$ 0	\$ 25,091,089
Total	\$ 22,334,267	\$ 23,411,498	\$ 25,091,089	\$ 0	\$ 25,091,089

HPD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the department to supplement city funds in the accomplishment of the department's mission.

It administers, coordinates, develops, manages, and monitors approximately 34 federal and state grant awards totaling \$12 million. The grants focus on reducing crime, drug and gambling enforcement, predictive policing, traffic safety, domestic violence, community policing strategies, and forensic laboratory enhancement.

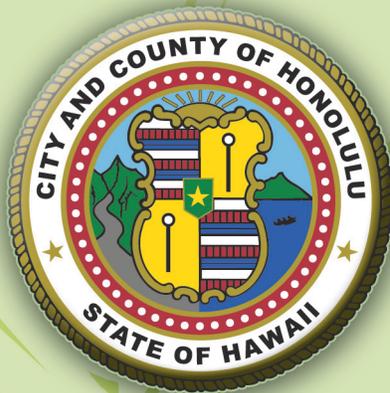
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,472,022	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	3,112,042	0	0	0	0
Equipment	420,438	0	0	0	0
Total	\$ 5,004,502	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Special Projects Fund	\$ 697,771	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	4,306,731	0	0	0	0
Total	\$ 5,004,502	\$ 0	\$ 0	\$ 0	\$ 0

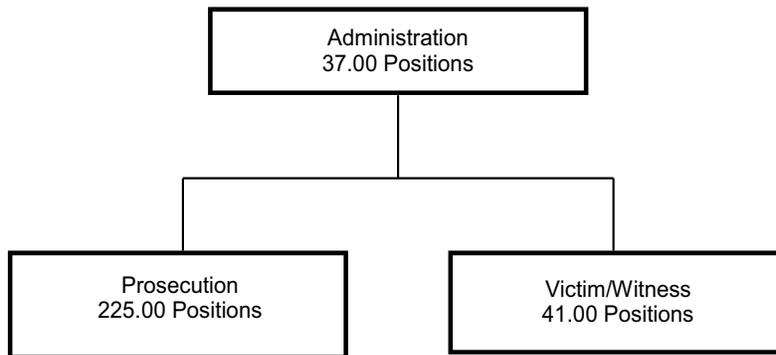
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Department of the Prosecuting Attorney



DEPARTMENT OF THE PROSECUTING ATTORNEY (PAT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Department of the Prosecuting Attorney

Roles and Responsibilities

Represents the people in criminal proceedings in district, family and circuit courts. Handles appeals and other matters heard by the Hawaii Intermediate Court of Appeals and Hawaii Supreme Court. Presents cases to the Oahu grand jury. To promote and ensure public safety and order through effective, efficient and just prosecution.

Spending to Make a Difference

- Honolulu Family Justice Center. Provides comprehensive services and long-term transitional housing for victims of domestic violence and sex assault. The housing component – the first of its kind in the state – will help victims break away from abusers, halt the cycle of violence and regain independence.
- Prosecutor by Karpel (PbK). Browser-based case management stores all events in a single database and can cross-reference a defendant's entire criminal history in a single search. PbK also allows deputy prosecutors to review their cases from laptops in court via the internet rather than having to transport bulky paper files.

Budget Highlights

- Moderate increases over FY 16 due to expansion of core services. Salary and benefit increases primarily due to mandated collective bargaining contract terms.
- The salaries budget also includes \$287,418 in funding for Deputy Prosecuting Attorney merit raises, to allow the agency to recruit and retain highly-skilled and experienced attorneys.
- The budget reflects a decrease of .50 FTE contract positions to the authorized position counts.
- The current expense budget includes funding for the PbK Case Management System multi-year contract to cover installation, annual support services and software license costs.
- Budget issues include funding for upgrade of security system, upgrade of panic alarm and strobe system and upgrade of reception enclosure. Also included in budget issues is security guard services for the Family Justice Center.

DEPARTMENT POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	260.00	260.00	260.00	0.00	260.00
Temporary FTE	29.00	29.00	29.00	0.00	29.00
Contract FTE	6.00	14.00	13.50	0.00	13.50
Total	295.00	303.00	302.50	0.00	302.50

EXPENDITURES BY PROGRAM					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 5,092,329	\$ 6,710,176	\$ 6,415,488	\$ 180,494	\$ 6,595,982
Prosecution	12,906,063	14,465,526	14,865,468	0	14,865,468
Victim/Witness Assistance	2,405,300	2,500,085	2,267,394	0	2,267,394
Total	\$ 20,403,692	\$ 23,675,787	\$ 23,548,350	\$ 180,494	\$ 23,728,844

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 15,754,547	\$ 17,800,853	\$ 18,021,270	\$ 0	\$ 18,021,270
Current Expenses	4,649,145	5,604,881	5,527,080	180,494	5,707,574
Equipment	0	270,053	0	0	0
Total	\$ 20,403,692	\$ 23,675,787	\$ 23,548,350	\$ 180,494	\$ 23,728,844

Department of the Prosecuting Attorney

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 17,952,724	\$ 20,061,681	\$ 19,796,980	\$ 180,494	\$ 19,977,474
Special Projects Fund	1,030,710	2,659,354	2,802,368	0	2,802,368
Federal Grants Fund	1,420,258	954,752	949,002	0	949,002
Total	\$ 20,403,692	\$ 23,675,787	\$ 23,548,350	\$ 180,494	\$ 23,728,844

Prosecuting Attorney

Administration

Program Description

Directs all criminal prosecution and operations of the department. Establishes policies and priority programs aimed at enhancing public safety. Champions victims' rights. Engages and informs community about initiatives.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	6.00	12.00	13.50	0.00	13.50
Total	31.00	37.00	38.50	0.00	38.50

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,671,500	\$ 1,965,954	\$ 2,031,605	\$ 0	\$ 2,031,605
Current Expenses	3,420,829	4,474,169	4,383,883	180,494	4,564,377
Equipment	0	270,053	0	0	0
Total	\$ 5,092,329	\$ 6,710,176	\$ 6,415,488	\$ 180,494	\$ 6,595,982

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 5,092,329	\$ 6,710,176	\$ 6,415,488	\$ 180,494	\$ 6,595,982
Total	\$ 5,092,329	\$ 6,710,176	\$ 6,415,488	\$ 180,494	\$ 6,595,982

Department of the Prosecuting Attorney

Prosecution

Program Description

Investigates and prosecutes violations of statutes, ordinances, and regulations within the City and County of Honolulu for which there are criminal sanctions.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	209.00	209.00	209.00	0.00	209.00
Temporary FTE	19.00	15.00	20.00	0.00	20.00
Contract FTE	0.00	1.00	0.00	0.00	0.00
Total	228.00	225.00	229.00	0.00	229.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 12,481,581	\$ 13,791,960	\$ 14,107,095	\$ 0	\$ 14,107,095
Current Expenses	424,482	673,566	758,373	0	758,373
Equipment	0	0	0	0	0
Total	\$ 12,906,063	\$ 14,465,526	\$ 14,865,468	\$ 0	\$ 14,865,468

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 11,969,776	\$ 12,317,808	\$ 12,376,980	\$ 0	\$ 12,376,980
Special Projects Fund	611,266	1,573,726	1,931,814	0	1,931,814
Federal Grants Fund	325,021	573,992	556,674	0	556,674
Total	\$ 12,906,063	\$ 14,465,526	\$ 14,865,468	\$ 0	\$ 14,865,468

Prosecuting Attorney

Victim/Witness Assistance

Program Description

Provides support services for crime victims and witnesses, with emphasis on victims of violent crimes. Counselors assist victims and witnesses in obtaining help from social service agencies, help guide them through the criminal justice system, and serve as liaisons with deputy prosecutors.

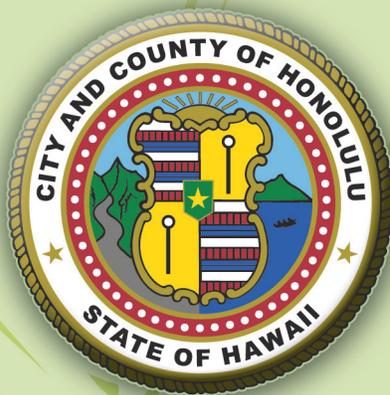
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	29.00	29.00	29.00	0.00	29.00
Temporary FTE	7.00	11.00	6.00	0.00	6.00
Contract FTE	0.00	1.00	0.00	0.00	0.00
Total	36.00	41.00	35.00	0.00	35.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,601,466	\$ 2,042,939	\$ 1,882,570	\$ 0	\$ 1,882,570
Current Expenses	803,834	457,146	384,824	0	384,824
Equipment	0	0	0	0	0
Total	\$ 2,405,300	\$ 2,500,085	\$ 2,267,394	\$ 0	\$ 2,267,394

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 890,619	\$ 1,033,697	\$ 1,004,512	\$ 0	\$ 1,004,512
Special Projects Fund	419,444	1,085,628	870,554	0	870,554
Federal Grants Fund	1,095,237	380,760	392,328	0	392,328
Total	\$ 2,405,300	\$ 2,500,085	\$ 2,267,394	\$ 0	\$ 2,267,394

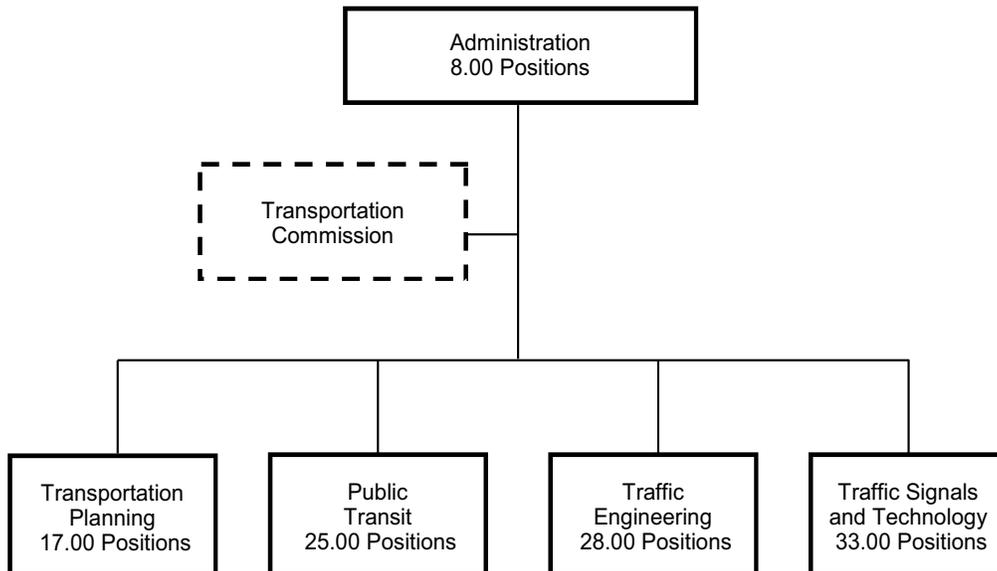
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Department of Transportation Services



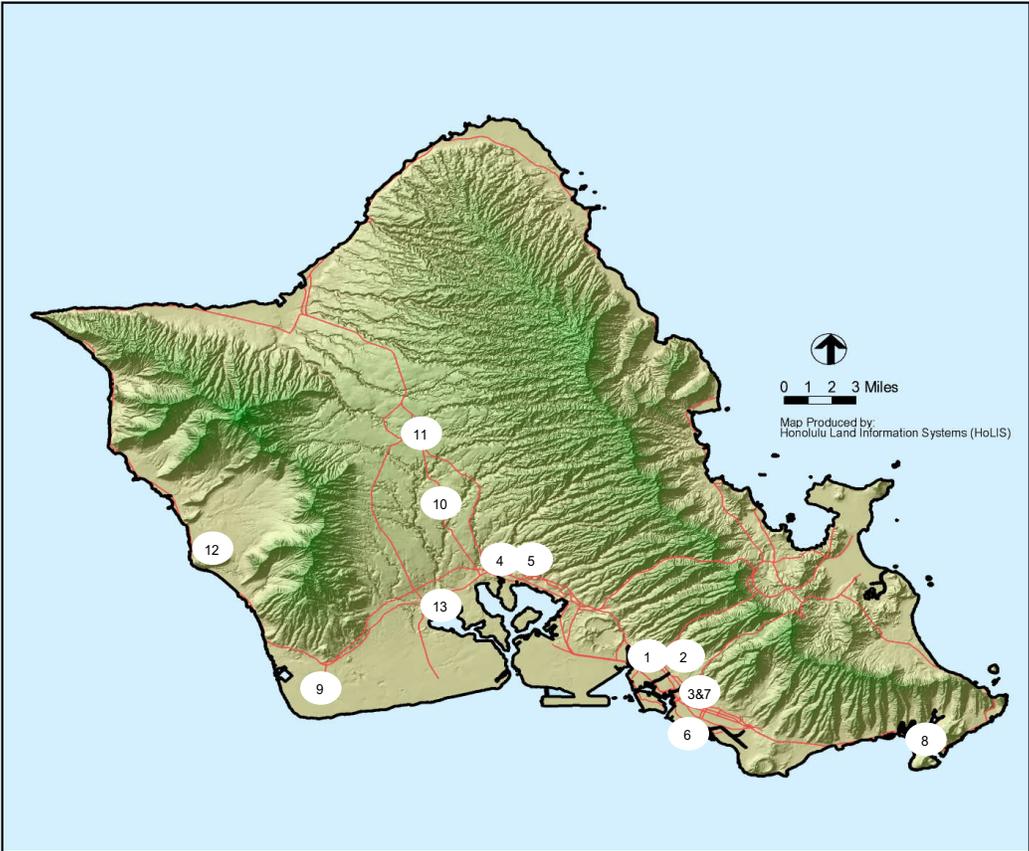
DEPARTMENT OF TRANSPORTATION SERVICES (DTS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2016.



Transportation Services

DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
MAJOR TRANSPORTATION FACILITIES



Transportation Services

- 1 MIDDLE STREET TRANSIT CENTER AND KALIHI-PALAMA BUS FACILITY
- 2 TRAFFIC CONTROL CENTER
- 3 JOINT TRAFFIC MANAGEMENT CENTER PARKING GARAGE
- 4 TRAFFIC SIGNAL FIELD OPERATION BRANCH
- 5 PEARL CITY BUS FACILITY
- 6 ALA MOANA CENTER BUS STOPS
- 7 ALAPAI TRANSIT CENTER
- 8 HAWAII KAI TRANSIT CENTER
- 9 KAPOLEI TRANSIT CENTER
- 10 MILILANI TRANSIT CENTER
- 11 WAHIWA TRANSIT CENTER
- 12 WAIANAE TRANSIT CENTER
- 13 WAIPAHU TRANSIT CENTER

Department of Transportation Services

Roles and Responsibilities

The Department of Transportation Services (DTS) plans, operates and maintains the City and County of Honolulu multi-modal transportation systems including, but not limited to: transit, roadway and bikeway systems. DTS facilitates the movement of people and goods within the City and County of Honolulu, and responsibilities concern not only roadways, but public transit systems, inter-modal/multi-modal connections with rail, bicycle and pedestrian systems, traffic control facilities and systems, traffic signals, parking meters, traffic engineering of roadways and intersections, rules and regulations of City-owned streets, design of Complete Streets and the design and construction of transportation and transit facilities. The department prioritizes the safe and efficient movement of vehicles, bicycles, pedestrians and other modes of transportation through the City's transportation infrastructure. It oversees the provision of public transit on Oahu through its contract with the Oahu Transit Service (OTS), the operator of TheBus and TheHandi-Van. DTS also coordinates with the Honolulu Authority for Rapid Transportation (HART) and Department of Planning and Permitting in the implementation of the fixed rail system, transit-oriented development (TOD) and multi-modal connections with rail. DTS provides a venue for interaction between other governmental agencies and the public on transportation and transit issues concerning the City and County of Honolulu. Additionally, the department anticipates and plans for the future transportation and transit needs of the City and County of Honolulu.

Spending to Make a Difference

- Bus-Rail Integration and TOD. Continue planning and implementation of access-related and TOD-supportive projects to create a seamless multi-modal transportation system that supports vibrant neighborhoods, expands housing options, and boosts economic development near transit.
- Electronic Multimodal Fare Collection System. Plan and coordinate proposal for electronic transit fare collection system for TheBus to support intermodal connection with rail and other modes such as parking and bike share.
- Bicycle Infrastructure. Install sharrows, bike lanes and protected bike lanes on City streets, as stand-alone contracted projects or in conjunction with the City's road repaving program.
- Bike Share. Partner with the State of Hawaii and private interests to implement Bikeshare Hawaii as a short-trip transportation alternative for Oahu residents and tourists and as a first mile, last mile for rail.
- Complete Streets. Continue to implement the City's Complete Streets Ordinance as it relates to DTS by updating plans, policies and programs, and by designing and installing certain projects in accordance with said ordinance. Finalize Honolulu's Complete Streets Design Manual.
- Joint Traffic Management Center. Construct the Joint Traffic Management Center, a facility that will provide comprehensive and coordinated transportation management by co-locating City transportation functions (active traffic management), transit monitoring systems (rail and TheBus), emergency response agencies (police, fire and emergency services) and state transportation elements Hawaii Department of Transportation (HDOT).
- Traffic Cameras. Continue to expand the City's traffic camera program geographically with the goal of achieving island-wide coverage thereby increasing the effectiveness of the existing DTS Traffic Management Center.
- Congestion Management. Contractor to provide proof of concept for an adaptive traffic signal system for a selective corridor. Duties will include traffic management, coordination and planning, training on programming of controller, and to optimize traffic signal timing to reduce traffic congestion, volume and pollution island wide. As the rail transit system construction moves toward the City Center, effects on traffic congestion will become acute for the Honolulu business district.
- Vanpool Program. The program will involve monetary subsidies intended to significantly grow vanpool ridership as a viable public transportation mode. The program will be funded by a State grant. The program is targeted to create 150 vanpools and provide subsidy support for approximately 1,100 - 2,250 customers.
- Age-Friendly City Initiative. Develop and implement projects to support Honolulu's Age-Friendly City Initiative.

Budget Highlights

- The department's salary budget is substantially increased over FY 2016 due to the increase in the Public Transit (OTS) budget. The decrease in the current expense budget from FY 2016 is primarily due to energy cost savings in the Public Transit (OTS) budget.
- The DTS Administration program budget includes funding for consultants to assist with accessing and monitoring federal funding sources and meeting grant compliance requirements of the funding agency. Also expert consultant services/advice to the City and County of Honolulu (FTA grantee) regarding project management oversight of the HART project, including but not limited to expert advice regarding effective project management tools, cost containment measures, national best practices, policies and procedures that include risk-informed, performance-based, means and methods of project control, procurement management, budget oversight and any and all other recommendations to the City that will facilitate effective project management and project transparency.
- The DTS Administration budget also includes \$400,600 in general funds for National Pollutant Discharge Elimination System (NPDES) for third party construction Best Management Practice inspections.

Department of Transportation Services

- Budget issues include \$500,000 in special projects funds in the Transportation Planning program budget for a part-time Internal Control Analyst III contract position and current expense funding to operate and manage the Vanpool program.
- The Joint Traffic Management Center (JTMC) requires a Building General Manager position that will be required to work outside of normal business hours and during large-scale incidents, emergency events and during activation of the City's Emergency Operations Center (EOC). This position is to provide executive assistance to the DTS Director in the administrative oversight and management of the JTMC and will be responsible for the collective performance of the JTMC. Budget issues include one (1) Executive Assistant position for JTMC and provides six (6) months funding; with 80% Federal funded and 20% City funded.
- The Traffic Signals and Technology program budget includes \$1,000,000 for Congestion Management to provide an adaptive traffic signal system for a selective corridor along with proactive traffic management, coordination and planning and to optimize traffic signal timing to reduce traffic congestion, volume and pollution island wide. The funds will also be used to build a database for the Joint Traffic Management Center (JTMC).
- Budget issues include two (2) Trades Apprentice I positions for the Traffic Signals and Technology Division to repair, maintain and operate the increasing number of traffic signals and cameras island-wide and implement traffic safety improvements.
- The Electronic Fare Collection System project requires an implementation manager in a personal services contract position to manage the procurement, design, installation, field testing, and implementation of TheBus' electronic fare collection system (including wireless communication system) for the Honolulu intermodal bus-rail collections system.
- Ten (10) positions have been deactivated to reflect a more accurate picture of the number of positions required by the department to deliver services within the given resources.
- The Public Transit program budget includes \$250.1 million in funding for contractual services for the operation of the City's bus and paratransit services. The budget includes approximately \$169.0 million for OTS collective bargaining agreements and increases of \$1.6 million for service improvements and \$1.0 million to address service challenges for traffic mitigation and Real Time scheduling. OTS' FY 2017 proposed salary budget provides an additional \$6.9 million over the FY 2016 budget for OTS collective bargaining and new paratransit support positions. The OTS budget includes an additional 29,657 service hours to address over-crowding, rail mitigation and improvements in bus service. The decrease in OTS' current expense budget is primarily due to energy cost savings resulting from lower unleaded gas and diesel fuel costs.

DEPARTMENT POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	105.00	107.00	107.00	3.00	110.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	4.00	4.00	0.48	4.48
Total	108.00	111.00	111.00	3.48	114.48

EXPENDITURES BY PROGRAM

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Administration	\$ 558,922	\$ 2,803,324	\$ 1,230,406	\$ 0	\$ 1,230,406
Traffic Engineering	3,568,314	2,352,182	2,470,160	0	2,470,160
Transportation Planning	1,529,593	1,475,518	1,447,527	500,000	1,947,527
Traffic Signals and Technology	3,451,714	5,192,574	5,099,701	217,800	5,317,501
Public Transit	231,651,828	251,322,924	257,350,472	0	257,350,472
Total	\$ 240,760,371	\$ 263,146,522	\$ 267,598,266	\$ 717,800	\$ 268,316,066

Department of Transportation Services

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 125,943,577	\$ 132,776,551	\$ 140,356,424	\$ 203,724	\$ 140,560,148
Current Expenses	113,403,244	128,938,971	127,241,842	514,076	127,755,918
Equipment	1,413,550	1,431,000	0	0	0
Total	\$ 240,760,371	\$ 263,146,522	\$ 267,598,266	\$ 717,800	\$ 268,316,066

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,000,000	\$ 0	\$ 400,600	\$ 0	\$ 400,600
Highway Fund	6,983,175	11,018,979	8,970,333	96,216	9,066,549
Bikeway Fund	539,669	594,619	666,861	0	666,861
Bus Transportation Fund	203,979,135	229,488,882	235,511,337	0	235,511,337
Special Projects Fund	540,703	125,000	125,000	500,000	625,000
Federal Grants Fund	27,717,689	21,919,042	21,924,135	121,584	22,045,719
Total	\$ 240,760,371	\$ 263,146,522	\$ 267,598,266	\$ 717,800	\$ 268,316,066

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Transportation Services in accordance with the provisions of the City Charter and the guidance of the Mayor and Managing Director. It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. This program also serves as liaison to the Transportation Commission, which performs advisory duties on transportation issues in accordance with the City Charter.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 531,200	\$ 525,924	\$ 549,691	\$ 0	\$ 549,691
Current Expenses	27,722	2,277,400	680,715	0	680,715
Equipment	0	0	0	0	0
Total	\$ 558,922	\$ 2,803,324	\$ 1,230,406	\$ 0	\$ 1,230,406

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 0	\$ 0	\$ 400,600	\$ 0	\$ 400,600
Highway Fund	558,922	2,803,324	829,806	0	829,806
Total	\$ 558,922	\$ 2,803,324	\$ 1,230,406	\$ 0	\$ 1,230,406

Department of Transportation Services

Traffic Engineering

Program Description

This program has oversight over two main aspects concerning the roads and streets of the City and County of Honolulu. The first is to provide for the safe and efficient operations of all the City's roads and streets as it relates to the movement of people and freight via both public and private vehicles, bicycles and walking. In concert with this, the division is responsible to maintain striping and signing plans; recommend and implement standards for signs, pavement markings and warning devices; receive, investigate, analyze and resolve queries from the public and government agencies regarding the operation of vehicular, pedestrian and bicycle traffic; maintain, review and revise the City's Traffic Code Ordinance; analyze and determine warrants for traffic signals; maintain worksheets of traffic control devices; and administer the School Traffic Safety Committee. This division also oversees implementation of the City's Complete Streets ordinance for the department in coordination with other City, State and Federal agencies.

The second main aspect of the division is to provide, administer, promote and implement various traffic improvement, safety and bikeway programs via the CIP program by working with consultants, community organizations, contractors and government officials. In addition, the division administers various educational promotions related to traffic and pedestrian safety (such as the Walk Wise Hawaii, Be Safe Be Seen, Ped Man, Safe Routes to School, and the production of public service media announcements); and participates in the Oahu Fleet Safety Organization.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,638,979	\$ 1,691,537	\$ 1,775,305	\$ 0	\$ 1,775,305
Current Expenses	1,611,533	660,645	694,855	0	694,855
Equipment	317,802	0	0	0	0
Total	\$ 3,568,314	\$ 2,352,182	\$ 2,470,160	\$ 0	\$ 2,470,160

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
General Fund	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0
Highway Fund	1,506,946	1,547,563	1,593,299	0	1,593,299
Bikeway Fund	539,669	594,619	666,861	0	666,861
Special Projects Fund	476,703	125,000	125,000	0	125,000
Federal Grants Fund	44,996	85,000	85,000	0	85,000
Total	\$ 3,568,314	\$ 2,352,182	\$ 2,470,160	\$ 0	\$ 2,470,160

Transportation Services

Transportation Planning

Program Description

The Transportation Planning Division coordinates the department's transportation planning concepts and initiatives; represents the City and coordinates with the Oahu Metropolitan Planning Organization regarding the Oahu Regional Transportation Plan, Transportation Improvement Program, and Overall Work Program; serves as the department's clearinghouse for the review of environmental assessment and impact submittals; administers, programs, and manages the City's federal-aid transportation funding for multi-modal and complete-street initiatives including roadway, intersection, pedestrian, bikeway, and transit improvements; monitors, oversees, and regulates mandatory State and Federal funding certifications and assurances to insure and maintain compliance as a grant recipient; regulates federal-aid compliance of the Disadvantaged Business Enterprise and Equal Employment Opportunity Programs for the City; coordinates, budgets, and programs the department's Capital Improvement Program and incorporates Federal Transit Administration (FTA) and Federal Highway Administration (FHWA) federal funding; conducts, analyzes, and organizes transportation data necessary for transportation planning and traffic engineering functions; and coordinates and implements short- and long-range parking master plans, financials, and technology to improve operations, utilization, and asset resources.

PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	15.00	17.00	17.00	0.00	17.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.48	0.48
Total	15.00	17.00	17.00	0.48	17.48

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 918,600	\$ 927,658	\$ 1,016,067	\$ 42,720	\$ 1,058,787
Current Expenses	610,993	547,860	431,460	457,280	888,740
Equipment	0	0	0	0	0
Total	\$ 1,529,593	\$ 1,475,518	\$ 1,447,527	\$ 500,000	\$ 1,947,527

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Highway Fund	1,465,593	1,475,518	1,447,527	0	1,447,527
Special Projects Fund	64,000	0	0	500,000	500,000
Total	\$ 1,529,593	\$ 1,475,518	\$ 1,447,527	\$ 500,000	\$ 1,947,527

Department of Transportation Services

Traffic Signals and Technology

Program Description

This program's goals are to effectively and efficiently manage, operate, develop, and implement Honolulu's traffic signal systems operations, Traffic Management Center activities and expansion, traffic camera coverage, traveler information program, Intelligent Transportation Systems (ITS) projects and transit applications, and management of street use permits and its related traffic management. The division is developing and establishing the next generation of smart traffic technology and ITS projects. The division optimizes the existing traffic signal operation for maximum throughput volumes with minimum delays while addressing safety, maintenance, and operational considerations. The division provides and researches real time traveler information to drivers, commuters, transit vehicles, and news media on current traffic conditions. The information is networked to the internet, Police, Civil Defense, Fire, local television and radio stations, and other transportation-related agencies.

The division includes the Street Usage Section, which reviews and issues traffic control permits for parades, special events, construction and other street usage. The section monitors the permits issued. It also coordinates and utilizes the Traffic Management Center functions and special duty police, signs, barricades, cones and changeable-message displays to reroute or warn commuters and to maintain a safe construction, special event, or parade travel area.

PROGRAM POSITIONS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	32.00	32.00	32.00	3.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	33.00	33.00	33.00	3.00	36.00

CHARACTER OF EXPENDITURES

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 1,596,543	\$ 1,639,216	\$ 1,863,018	\$ 161,004	\$ 2,024,022
Current Expenses	1,855,171	3,363,358	3,236,683	56,796	3,293,479
Equipment	0	190,000	0	0	0
Total	\$ 3,451,714	\$ 5,192,574	\$ 5,099,701	\$ 217,800	\$ 5,317,501

SOURCE OF FUNDS

	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Highway Fund	3,451,714	5,192,574	5,099,701	96,216	5,195,917
Federal Grants Fund	0	0	0	121,584	121,584
Total	\$ 3,451,714	\$ 5,192,574	\$ 5,099,701	\$ 217,800	\$ 5,317,501

Transportation Services

Public Transit

Program Description

This program is responsible for planning and directing the city island wide public transit system, including establishing policies for the operation of the fixed route and paratransit services; conducting appropriate reviews of established routes and determining adjustments required; providing equipment; procuring new buses and paratransit vans; overseeing the planning, design, construction and maintenance of transit centers, installing and maintaining bus shelters and bus stops; and reviewing and overseeing the contractor conducting the in-person functional assessments used for determining eligibility for paratransit services in accordance with the Americans with Disabilities Act of 1990. This division oversees the contractor operating the City's public transit system and responds to recommendations, complaints and questions received from the community and public officials.

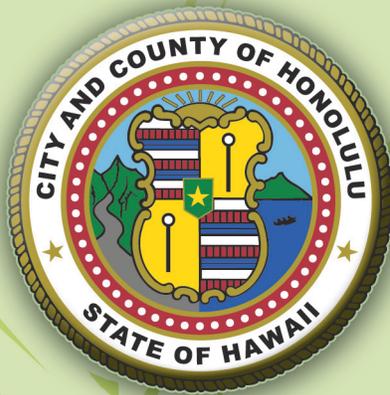
PROGRAM POSITIONS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	3.00	3.00	0.00	3.00
Total	24.00	25.00	25.00	0.00	25.00

CHARACTER OF EXPENDITURES					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Salaries	\$ 121,258,255	\$ 127,992,216	\$ 135,152,343	\$ 0	\$ 135,152,343
Current Expenses	109,297,825	122,089,708	122,198,129	0	122,198,129
Equipment	1,095,748	1,241,000	0	0	0
Total	\$ 231,651,828	\$ 251,322,924	\$ 257,350,472	\$ 0	\$ 257,350,472

SOURCE OF FUNDS					
	FY 2015 Actual	FY 2016 Appropriated	Current Svcs	Budget Issues	FY 2017 Total Budget
Bus Transportation Fund	203,979,135	229,488,882	235,511,337	0	235,511,337
Federal Grants Fund	27,672,693	21,834,042	21,839,135	0	21,839,135
Total	\$ 231,651,828	\$ 251,322,924	\$ 257,350,472	\$ 0	\$ 257,350,472

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Revenues



Detailed Statement of Revenues and Surplus

Budget Basis

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for

in individual funds based upon the purposes for which the resources are to be spent and the means by which spending activities are controlled.

The City's accounting records for the governmental funds and expendable trust and agency funds are maintained on a modified accrual basis.

Budgeted Revenues

Budgeted revenues are based on estimates of the financial resources used for financing operations and development of new facilities. Tax revenues are relatively stable and predictable. Fee schedules, historical trends, and economic and demographic patterns largely determine levels of other

revenues.

The comparative revenue schedules that follow generally reflect prior years' trends even though some may be irregular. In large part, revenue projections are a continuation of these trends.

Detailed Statement of Revenues and Surplus

General Fund (110)

This fund accounts for all financial resources except those required to be accounted for in another fund. The major revenue source in the General Fund is the real property tax.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Taxes			
Real Property Taxes - Current Year	\$ 276,068,818	\$1,005,470,000	\$1,084,017,000
Real Property Taxes - Prior Year	10,159,814	3,000,000	3,000,000
R P T - Lock Box	310,925,603	0	0
R P T Mortgage Company	345,310,221	0	0
RPT - Epay	9,319,852	0	0
Public Svc Company Tax	50,938,664	47,382,000	43,372,000
Total — Taxes	\$1,002,722,972	\$1,055,852,000	\$1,130,389,000
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 7,545	\$ 7,450	\$ 7,450
Firearms	1,448	2,360	1,860
Second-Hand & Junk Dealer	18,942	18,042	18,042
Used Mtr Veh Part Dealer	882	760	760
Wreck Salv Reblid Mtr Veh	584	520	520
Peddler/Itinerant Vendor	2,552	2,390	2,390
Tear Gas/Othr Noxious Sub	125	130	130
Scrap Dealers	4,567	4,070	4,070
Pedicab License Fees	86	90	90
HPD Alarm Permits	233,135	240,000	235,000
Regis-Third Party Reviewr	1,200	1,200	1,200
Building Permits	19,986,832	20,000,000	20,000,000
Signs	23,898	25,000	25,000
Motor Vehicle Plate Fees	573,469	588,030	588,030
Mtr Veh Spc No Plate Fee	812,764	816,500	816,500
Motor Vehicle Tag Fees	372,417	387,750	387,750
Motor Veh Trfr Fee & Pen	2,673,240	2,668,700	2,668,700
Dupl Regis/Ownership Cert	202,030	202,600	202,600
Tax Liens	0	200	200
Correction Fees	6,920	5,600	5,600
Mvr-Annual Fee	14,312,774	14,509,600	14,509,600
Reconstr Inspec Fees	57,600	59,280	59,280
Passenger & Frt Veh Lic	110,087	104,550	104,550
Nonresident Vehicle Prmt	29,275	29,300	29,300
Motor Vehicle Drivers Lic	2,906,673	2,400,650	3,095,950

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Dog Licenses	182,404	177,300	177,300
Dog Tag Fees	7,627	7,530	7,530
Easement Grants	90,625	85,000	85,000
Newsstands	10,670	10,670	10,670
Telephone Enclosures	160	224	200
Dispensing Rack	5,830	201,130	201,130
Fire Code Permit & Lic	428,386	502,162	502,162
Fireworks License Fees	66,000	24,500	24,500
Camping Permits	301,345	301,000	304,000
Total — Licenses and Permits	\$ 43,432,092	\$ 43,384,288	\$ 44,077,064
Intergovernmental Revenue			
Transient Accomdtn Tax	\$ 45,423,000	\$ 45,423,000	\$ 41,013,000
Fish and Wildlife Svcs	97,675	52,000	52,000
Total — Intergovernmental Revenue	\$ 45,520,675	\$ 45,475,000	\$ 41,065,000
Charges for Services			
Duplication-Master Tapes	\$ 60,763	\$ 47,000	\$ 47,000
Data Proc Svc-State	926,471	850,000	730,000
Data Proc Svc-US Govt	1,558	1,000	1,000
Data Proc Svc-Othr County	475,598	400,000	400,000
Legal Services (BWS)	30,000	155,000	160,000
Svc Fee-Dishonored Checks	20,690	21,000	20,500
Band Collection	1,800	2,500	2,500
Sale of Gasoline and Oil	255,433	200,000	155,000
Subdivision Fees	90,700	90,000	90,000
Zoning Reg Applcn Fees	278,600	280,000	280,000
Nomination Fees	0	3,550	0
Witness Fees	6	0	0
Nonconform Certi Renewal	231,600	100,000	240,000
Plan Review Fee	1,779,657	1,800,000	1,800,000
Adm Fee-Mult-Fam Hsg Prgm	21,651	21,000	21,000
Exam Fees-Spec Inspectors	190	500	500
Reg Fees-Spec Inspectors	670	3,000	500
Military Hsg Fee-Lieu Rpt	992,534	1,007,000	1,007,000
Zoning/Flood Clear Fee	80,200	85,000	85,000
Duplicate Copy-Any Record	144,532	150,295	145,015
Abstract of Information	1,703	1,600	1,600
Copy-Map, Plan, Diagram	1,832	2,220	2,020
Cert Voter Registration	188	200	200
Voter Registration Lists	9,500	4,000	4,000
Medical Examiner's Report	2,366	2,700	3,000
Cert-Correctness of Info	46	25	30
Prop Tax Record Search	7,363	7,250	7,250

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
HPD Alarm Service Charges	105,870	130,000	110,000
Custodial Services	18,279	23,000	23,200
Attendant Services	477,460	405,000	409,000
Spay-Neuter Service	377,810	393,100	393,100
Kitchen & Facility Usage	9,875	9,100	9,200
Other Misc Services	92	50	0
Taxi/Pedicab Drivers Cert	27,576	26,770	26,770
HPD Special Duty Fees	317,845	330,000	330,000
Electrical Inspection	351	400	400
Bldg Code Variance/Appeal	0	100	100
Sidewalk Nuisance Fee	200	0	0
City Employees Parking	714,911	700,000	700,000
HPD Parking Lot	118,328	120,000	120,000
Scuba and Snorkeling	27,295	28,500	28,800
Commercial Filming	52,250	47,470	47,900
Summer Fun Program	183,877	181,800	183,600
Parks District V Fees	233,229	0	0
Foster Botanic Garden	120,347	116,000	117,000
Fees for Community Garden	56,955	45,000	45,000
Total — Charges for Services	\$ 8,258,201	\$ 7,791,130	\$ 7,747,185
Fines and Forfeits			
HPD Alarm Fines	\$ 154,414	\$ 200,000	\$ 160,000
Fines-Storm Water	2,500	0	0
Fines-Viol Bldg Elec Etc	542,064	540,000	540,000
Liquidated Contr Damages	85,740	0	0
Forfeiture of Seized Prop	20,785	50,000	30,000
Total — Fines and Forfeits	\$ 805,503	\$ 790,000	\$ 730,000
Miscellaneous Revenues			
Investments	\$ 58,374	\$ 0	\$ 0
Investments-Pool	354,843	1,156,000	1,709,000
Other Sources-Interest Earnings	423	0	0
Rental Units (City Prop)	289,299	261,145	63,120
Rental Units (Hcd Prop)	223,214	205,613	205,613
Rental-Amb Facil-Fire Stn	63,900	63,900	63,900
Other Rents Recreat Facil	2,870	3,200	3,250
Perquisite Housing	29,021	39,600	41,600
Rental of Equipment	9,298	18,000	18,000
Rental for Use of Land	256,355	357,440	179,990
Public Pay Phone Conces	170	315	315
Other Escheats	297,446	100,000	100,000
Police Department	17,600	10,000	15,000
Develop Prem-Royal Kunia	40,291	40,000	40,000

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Recov of Utility Charges	9,157	9,750	9,750
Recov-Workers' Comp Paymt	658,220	550,000	550,000
Recov-Crt Odr Restitution	3,691	6,200	6,200
Misc Recov,Collect,Etc	59,942	0	0
Recov State-Emerg Amb Svc	33,819,000	35,469,407	39,289,553
Recov State-Hawaii State ID	517,935	735,940	735,940
Recov-Real Prop Tax Svc	21,960	0	0
Recov State-Motor Vehicle	886,996	1,004,780	1,004,780
Recov Work Comp-3Rd Party	416,557	100,000	100,000
Recov-Off Hwy Veh Fuel Tx	12,624	0	9,000
Recov-State-Comml Drv Lic	467,770	617,960	617,960
Recovery-Interest-Federal Subsidy	1,245,392	1,328,900	1,304,900
Recov-Direct Costs HART	605,672	1,021,400	1,052,700
Recoveries - Others	1,400	0	0
Reimb State-Fireboat Oper	532,604	0	0
Reimb State-HPD Civil Def	0	29,000	29,000
Reimb State-MV Insp Prgm	666,341	734,780	734,780
Reimb of Admin Cost-Ewa	24,741	15,000	15,000
Reimb State - DPP Placard	162,996	142,140	142,140
Reimb From Org. Plates	18,150	20,350	20,350
Towing Service Premiums	120,000	120,000	120,000
Disposal of Derelict Vehicles	50,309	0	0
Other Sundry Realization	450	0	0
Sund Refunds-Prior Expend	1,170,476	433,536	302,536
Sund Refunds-Curr Exp	163,213	90,000	90,000
Sundry Ref-Pcard Rebate	376,690	392,918	409,846
Vacation Accum Deposits	351,933	63,300	43,300
Misc Rev/Cash Over/Short	62	0	0
Misc Deposit Adjustments	352	0	0
Auction Sale-Impound Veh	338,225	338,180	338,180
Auction Sale-Unclaim Prop	35,488	35,000	35,000
Sale-Other Mtls & Suppl	268,285	565,590	565,590
Sale of Scrap Materials	250,457	300,000	300,000
Total — Miscellaneous Revenues	\$ 44,900,192	\$ 46,379,344	\$ 50,266,293
Revolving Fund Revenues			
Late Charge	\$ 6,499	\$ 0	\$ 0
Repay Dchd Loans-Others	7,811	0	0
Total — Revolving Fund Revenues	\$ 14,310	\$ 0	\$ 0
Utilities or Other Enterprises			
Interest Earnings-Others	\$ 1,532	\$ 0	\$ 0
Recovery of Damages	20,738	0	0
Total — Utilities or Other Enterprises	\$ 22,270	\$ 0	\$ 0

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	\$ 13,938,108	\$ 14,723,000	\$ 14,886,000
Recov Debt Sv-Swdf Sp Fd	27,290,512	33,060,000	34,626,000
Recov Debt Svc-Hsg Sp Fd	3,782,501	3,781,000	4,711,000
Recov Debt Svc-Swr Fund	2,539,380	2,445,000	2,471,000
Recov Debt Svc-HART	0	867,000	4,928,000
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000
Recov-Debt Svc Golf Fd	1,166,000	1,169,000	1,995,000
Recov D/S-Spec Events Fd	4,548,000	4,741,000	6,564,000
Recov D/S-Hanauma Bay Fd	298,917	1,452,000	1,490,000
Recov Debt Svc-Hwy Fund	74,565,342	95,003,000	98,779,000
Recov CASE-Spec Events Fd	1,118,500	1,177,600	1,378,000
Recov CASE-Hanauma Bay Fd	405,900	423,300	414,400
Recov CASE - Hwy Beaut Fd	210,700	277,100	264,000
Recov CASE - Sw Sp Fd	12,178,900	13,229,000	12,326,100
Recov CASE-Golf Fund	741,600	760,000	807,400
Recov CASE-Hwy Fund	11,970,900	13,204,300	12,462,100
Recov CASE-Sewer Fund	13,297,500	12,918,800	15,692,300
Recov CASE-Liquor Comm Fd	297,100	295,400	299,000
Recov CASE-Patsy T Mink Central Oahu Reg Pk Fd	0	0	8,700
Recov CASE - Bikeway Fd	31,000	35,700	39,900
Recov CASE-Waipio Peninsula Soccer Park Fund	0	0	4,300
Recov CASE-Hsg Dev Sp Fd	0	0	246,000
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	621,389	1,010,100	1,018,100
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Trf-Sewer Fund for Rent	472,500	472,500	472,500
General Trust Receipts	675	0	0
Total — Non-Revenue Receipts	\$ 173,073,924	\$ 204,643,300	\$ 219,481,300
Unreserved Fund Balance	\$ 185,568,462	\$ 170,023,835	\$ 101,439,692
Interfund Transfer	\$(257,846,342)	\$(308,000,403)	\$(292,492,147)
Total — General Fund	\$1,246,472,259	\$1,266,338,494	\$1,302,703,387

General Fund

Detailed Statement of Revenues and Surplus

Highway Fund (120)

This fund accounts for the disposition of proceeds from special revenues earmarked by law for highway and related activities. Major revenue sources include the City fuel tax, vehicle weight tax, and public utility franchise tax.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Taxes			
Franchise Tax - HECO	\$ 53,487,791	\$ 42,323,710	\$ 45,000,000
Franchise Tax - GASCO	3,121,957	2,450,009	2,525,000
Fuel Tax - Current Year	50,503,467	50,761,000	51,015,000
Total — Taxes	\$ 107,113,215	\$ 95,534,719	\$ 98,540,000
Licenses and Permits			
Storm Drain Conn Fee	\$ 14,100	\$ 30,000	\$ 30,000
Grading Excavation & Fill	244,970	250,000	250,000
Motor Vehicle Weight Tax	123,912,331	121,780,620	121,780,620
Dlnqt Mtr Veh Wt Tax Pen	1,091,664	1,090,000	1,090,000
Other Vehicle Weight Tax	3,861,691	3,692,870	3,819,850
Dlnqt Othr Veh Wt Tax Pen	30,580	30,160	30,160
Taxi Stand Permit Fee	25,310	22,910	22,910
Taxi Stand Decals	277	260	260
Frt Curb Load Zone-Permit	236,533	236,330	236,330
Frt Curb Load Zone-Decals	10,420	10,410	10,410
Pass Loading Zone-Permit	18,621	18,610	18,610
Pass Loading Zone-Decals	825	820	820
Excav/Rep-St & Sidewalk	125,337	180,000	180,000
Total — Licenses and Permits	\$ 129,572,659	\$ 127,342,990	\$ 127,469,970
Charges for Services			
Witness Fees	\$ 8	\$ 30	\$ 30
Sidewalk Specs File Fee	21,200	22,000	22,000
Driveway Specs File Fee	5,600	7,500	7,500
Duplicate Copy-Any Record	33	0	0
Sidewalk Area Cleaning	0	4,000	4,000
Sidewalk Repair	91,108	70,000	70,000
Parking Placards	8,700	8,000	8,000
Car-sharing Parking	0	130,000	300,000
Street Parking Meter	3,518,998	3,255,000	3,325,000
Frm Damaged Parking Meter	1,970	2,000	2,000
Kuhio-Kaiolu Parking Lot	106,074	0	0
Kaimuki Parking Lot #2	243,358	235,000	240,000

Detailed Statement of Revenues and Surplus

Highway Fund (120)

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Kailua Parking Lot	215,542	210,000	210,000
Kalakaua Parking Lot	224,107	220,000	220,000
Civic Center Parking Lot	64,441	70,000	62,000
Parking Chgs - Salt Lake-	43,373	40,000	43,000
Parking Charges-Palace Sq	66,734	65,000	66,000
HPD Parking Lot	16,811	20,000	17,000
Kailua Elderly Hsg P/Lot	124,126	110,000	123,000
Kaimuki Parking Lot Concession	540,012	540,000	540,000
Lamppost Banner Display	42,445	45,000	45,000
Total — Charges for Services	\$ 5,334,640	\$ 5,053,530	\$ 5,304,530
Miscellaneous Revenues			
Kekaulike Dia Hd Blk Pkg	\$ 3,623	\$ 0	\$ 0
Marin Tower Pkg Garage	271,619	246,000	246,000
Harbor Court Garage	539,943	522,000	522,000
Other Sources-Interest Earnings	565	0	0
Rental for Use of Land	132,527	0	0
Kukui Plaza Garage	301,200	301,200	301,200
Smith-Beretania Parking	324,000	324,000	324,000
Recov-Damaged St Lights	17,680	15,000	24,000
Recov-Damaged Traf Signal	123,803	40,000	40,000
Recovery of Traffic Signs	16,857	24,000	24,000
Other Comp-Loss of Fixed Asset	25,209	27,000	27,000
Recov-Overhead Charges	15,626	9,000	9,000
Recov-Overtime Inspection	0	100	100
Recovery-Interest-Federal Subsidy	2,306,329	2,462,000	2,418,000
Reimb State-Traf Sig Main	535,171	360,000	360,000
Sund Refunds-Prior Expend	593,791	130,000	130,000
Sund Refunds-Curr Exp	16	0	0
Vacation Accum Deposits	43,864	13,000	8,000
Misc Rev/Cash Over/Short	16,148	0	0
Sale-Other Mtls & Suppl	4,849	4,000	4,000
Sale of Scrap Materials	690	1,500	1,500
Total — Miscellaneous Revenues	\$ 5,273,510	\$ 4,478,800	\$ 4,438,800
Unreserved Fund Balance	\$ 37,093,536	\$ 53,280,493	\$ 25,950,430
Interfund Transfer	\$(125,670,433)	\$(150,528,697)	\$(136,397,472)
Total — Highway Fund	\$ 158,717,127	\$ 135,161,835	\$ 125,306,258

Detailed Statement of Revenues and Surplus

Highway Beautification Fund (130)

The Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund accounts for receipts (\$7.00 per vehicle) collected for each certificate of registration. These monies are expended primarily for the beautification of highways under the jurisdiction of the City and the disposition of abandoned vehicles.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Hwy Beautification Fees	\$ 4,555,840	\$ 4,495,580	\$ 4,495,580
Total — Charges for Services	\$ 4,555,840	\$ 4,495,580	\$ 4,495,580
Miscellaneous Revenues			
Vacation Accum Deposits	\$ 3,282	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 3,282	\$ 0	\$ 0
Unreserved Fund Balance	\$ 8,200,757	\$ 9,865,201	\$ 8,788,855
Interfund Transfer	\$ (210,700)	\$ (277,100)	\$ (264,000)
Total — Highway Beautification Fund	\$ 12,549,179	\$ 14,083,681	\$ 13,020,435

Detailed Statement of Revenues and Surplus

Bikeway Fund (140)

This fund accounts for receipts from the bicycle registration fee of \$15.00 which is earmarked for operating costs and acquisition, design, construction, improvement, repair and maintenance costs related to bike-ways, including the installation and repair of storm drains and bridges.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Bicycle Licenses	\$ 484,095	\$ 481,350	\$ 481,350
Total — Licenses and Permits	\$ 484,095	\$ 481,350	\$ 481,350
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 630	\$ 0	\$ 0
Vacation Accum Deposits	315	0	0
Total — Miscellaneous Revenues	\$ 945	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 209,162	\$ 43,958	\$ 106,200
Total — Non-Revenue Receipts	\$ 209,162	\$ 43,958	\$ 106,200
Unreserved Fund Balance	\$ 520,204	\$ 447,334	\$ 250,527
Interfund Transfer	\$ (31,000)	\$ (35,700)	\$ (39,900)
Total — Bikeway Fund	\$ 1,183,406	\$ 936,942	\$ 798,177

Detailed Statement of Revenues and Surplus

Parks and Playgrounds Fund (150)

This fund accounts for all monies received in lieu of providing land in perpetuity or dedicating land, together with facilities for park and playground purposes. These monies must be expended for the purchase of land for parks and playgrounds, purchase of park and playground equipment, and/or other improvement of existing parks and playgrounds.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Subdividers-Park/Playgrnd	\$ 124,660	\$ 514,503	\$ 0
Total — Miscellaneous Revenues	\$ 124,660	\$ 514,503	\$ 0
Unreserved Fund Balance	\$ 5,827,147	\$ 5,203,640	\$ 1,336,947
Total — Parks and Playgrounds Fund	\$ 5,951,807	\$ 5,718,143	\$ 1,336,947

Detailed Statement of Revenues and Surplus

Sewer Fund (170)

This fund accounts for all monies received pursuant to the provisions of the Federal Water Pollution Control Act amendments of 1972 and the Hawaii Revised Statutes and expended for the purposes authorized.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Non-Storm Wtr Dischg Pmt	\$ 2,700	\$ 0	\$ 0
Easement Grants	26,200	0	0
Total — Licenses and Permits	\$ 28,900	\$ 0	\$ 0
Charges for Services			
Duplicate Copy-Any Record	\$ 88	\$ 100	\$ 100
Sewer Connections	1,197,312	0	0
Sewer Lateral Instal	219,782	0	0
Sewer Service Charges	388,102,673	448,606,972	485,278,531
Other Sewer Chgs	66,689	584,000	166,913
Wstwtr Sys Facil Chgs	7,610,087	10,276,800	10,585,600
Total — Charges for Services	\$ 397,196,631	\$ 459,467,872	\$ 496,031,144
Fines and Forfeits			
Fines-Indust Ww Discharge	\$ 5,550	\$ 30,000	\$ 30,900
Total — Fines and Forfeits	\$ 5,550	\$ 30,000	\$ 30,900
Miscellaneous Revenues			
Investments	\$ 7,705	\$ 0	\$ 0
Investments-Pool	450,235	1,130,000	1,670,000
Rental for Use of Land	102,956	0	0
Recov-Overtime Inspection	200,176	0	0
Recovery-Interest-Federal Subsidy	4,975,322	5,367,100	5,367,100
Sund Refunds-Prior Expend	106,848	0	0
Sund Refunds-Curr Exp	6,922	0	0
Vacation Accum Deposits	84,415	0	0
Sale of Scrap Materials	852	0	0
Total — Miscellaneous Revenues	\$ 5,935,431	\$ 6,497,100	\$ 7,037,100
Unreserved Fund Balance	\$ 462,961,453	\$ 539,196,180	\$ 557,333,593
Interfund Transfer	\$ (16,344,380)	\$ (15,872,300)	\$ (18,670,800)
Total — Sewer Fund	\$ 849,783,585	\$ 989,318,852	\$ 1,041,761,937

Detailed Statement of Revenues and Surplus

Bus Transportation Fund (180)

This fund was created for the management, operation, and maintenance of the bus transportation system. All revenues generated or received for these purposes, including City appropriations, are deposited in this fund and expended for such purposes.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Witness Fees	\$ 197	\$ 0	\$ 0
JTMC Parking	162,202	130,320	149,760
Spc Handicap Transp Fares	1,632,966	1,650,000	1,650,000
Total — Charges for Services	\$ 1,795,365	\$ 1,780,320	\$ 1,799,760
Miscellaneous Revenues			
Rental Units (City Prop)	\$ 21,300	\$ 21,300	\$ 21,300
Sund Refunds-Prior Expend	454,902	0	0
Vacation Accum Deposits	2,258	0	0
Total — Miscellaneous Revenues	\$ 478,460	\$ 21,300	\$ 21,300
Utilities or Other Enterprises			
Bus Fare	\$ 51,677,380	\$ 52,200,000	\$ 52,200,000
U-Pass	2,665,330	2,500,000	2,500,000
Recovery of Damages	202,767	0	0
Bus Advertising	136,213	135,000	135,000
Ots-Employee Parking Chge	149,778	122,400	122,400
Bus Royalty Income	481	0	0
Other Bus Transportation	10,310	0	0
Total — Utilities or Other Enterprises	\$ 54,842,259	\$ 54,957,400	\$ 54,957,400
Non-Revenue Receipts			
Bus Subsidy-General Fund	\$ 109,585,286	\$ 127,916,202	\$ 150,806,410
Bus Subsidy-Highway Fund	39,134,191	33,686,397	25,156,372
Total — Non-Revenue Receipts	\$ 148,719,477	\$ 161,602,599	\$ 175,962,782
Unreserved Fund Balance	\$ 10,914,193	\$ 12,757,463	\$ 4,869,148
Total — Bus Transportation Fund	\$ 216,749,754	\$ 231,119,082	\$ 237,610,390

Detailed Statement of Revenues and Surplus

Liquor Commission Fund (190)

This fund accounts for all monies collected by as well as received on behalf of the Liquor Commission and used for the operational and administrative costs of the Liquor Commission.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Direct Wine Shipper	\$ 47,990	\$ 45,000	\$ 45,000
Personal Shipment Permit	1,200	800	1,000
Basic Liquor Lic(New Lic)	134,620	100,000	100,000
Liquor Applcn Filing Fee	5,100	4,000	6,000
Addtl Liqr Lic (Gr Sale)	2,325,125	3,000,000	3,000,000
Renewal Liquor License	1,858,800	1,850,000	1,850,000
Total — Licenses and Permits	\$ 4,372,835	\$ 4,999,800	\$ 5,002,000
Charges for Services			
Liqr Licensee Change Name	\$ 2,850	\$ 3,000	\$ 3,500
Charge for Photo Id	104,640	120,000	120,000
Charges for Publications	1,830	3,000	3,000
Duplicate Copy-Any Record	3,772	3,000	3,000
Total — Charges for Services	\$ 113,092	\$ 129,000	\$ 129,500
Fines and Forfeits			
Fines-Liquor Commission	\$ 166,720	\$ 100,000	\$ 150,000
Total — Fines and Forfeits	\$ 166,720	\$ 100,000	\$ 150,000
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 4,036	\$ 0	\$ 0
Vacation Accum Deposits	1,595	0	0
Misc Rev/Cash Over/Short	(5)	0	0
Total — Miscellaneous Revenues	\$ 5,626	\$ 0	\$ 0
Unreserved Fund Balance	\$ 2,202,003	\$ 1,960,471	\$ 1,250,231
Interfund Transfer	\$ (297,100)	\$ (295,400)	\$ (299,000)
Total — Liquor Commission Fund	\$ 6,563,176	\$ 6,893,871	\$ 6,232,731

Detailed Statement of Revenues and Surplus

Rental Assistance Fund (203)

This fund accounts for all net receipts from the Hale Pauahi parking structure which are expended for monthly rental assistance payments to landlords on behalf of an eligible applicant.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Parking Stalls	\$ 233,592	\$ 233,000	\$ 233,000
Recov-Embezzlement Loss	354	0	0
Total — Miscellaneous Revenues	\$ 233,946	\$ 233,000	\$ 233,000
Unreserved Fund Balance	\$ 1,336,067	\$ 1,445,920	\$ 1,454,075
Total — Rental Assistance Fund	\$ 1,570,013	\$ 1,678,920	\$ 1,687,075

Rental Assistance Fund

Detailed Statement of Revenues and Surplus

Zoo Animal Purchase Fund (207)

This fund accounts for the proceeds from the sale of surplus animals from the Honolulu Zoo and all donations made specifically for the purchase of animals. Funds in this account shall be expended for the acquisition on zoo animals to include shipping, insurance, travel, and other related costs.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Unreserved Fund Balance	\$ 2,304	\$ 2,304	\$ 2,304
Total — Zoo Animal Purchase Fund	\$ 2,304	\$ 2,304	\$ 2,304

Detailed Statement of Revenues and Surplus

Grants in Aid Fund (220)

This fund shall be used by the City to award grants in aid to federal income tax exempt non-profit organizations that provide services to economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development or the environment.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments-Pool	\$ 1,330	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 1,330	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 5,638,543	\$ 6,033,558	\$ 6,371,373
Total — Non-Revenue Receipts	\$ 5,638,543	\$ 6,033,558	\$ 6,371,373
Unreserved Fund Balance	\$ 237,155	\$ 381,228	\$ 194,796
Total — Grants in Aid Fund	\$ 5,877,028	\$ 6,414,786	\$ 6,566,169

Grants in Aid Fund

Detailed Statement of Revenues and Surplus

Hanauma Bay Nature Preserve Fund (230)

This fund accounts for receipts from the entrance and vehicle admission fees to Hanauma Bay Nature Preserve and is earmarked primarily for the operation, maintenance, and improvement of the Nature Preserve.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Duplicate Copy-Any Record	\$ 1	\$ 0	\$ 0
Hanauma Bay Parking	200,321	198,000	201,960
Hanauma Bay-Admission	4,473,355	4,346,300	4,433,200
Total — Charges for Services	\$ 4,673,677	\$ 4,544,300	\$ 4,635,160
Miscellaneous Revenues			
Investments-Pool	\$ 1,074	\$ 8,000	\$ 12,000
Hanauma Beach Park Conces	291,024	291,024	250,000
Hanauma Shuttle Bus Svc	67,520	73,800	73,800
Hanauma Snorkling Rental	1,451,550	1,872,000	1,872,000
Hanauma Gift Shop Concess	237,067	217,000	224,000
Sund Refunds-Prior Expend	1,000	0	0
Misc Rev/Cash Over/Short	(162)	0	0
Total — Miscellaneous Revenues	\$ 2,049,073	\$ 2,461,824	\$ 2,431,800
Unreserved Fund Balance	\$ 4,178,077	\$ 4,251,319	\$ 1,722,138
Interfund Transfer	\$ (704,817)	\$ (1,876,300)	\$ (1,904,400)
Total — Hanauma Bay Nature Preserve Fund	\$ 10,196,010	\$ 9,381,143	\$ 6,884,698

Detailed Statement of Revenues and Surplus

Reserve for Fiscal Stability Fund (240)

This fund is designated as a reserve for economic and revenue downturns and emergency situations.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Easement Grants	\$ 5,300	\$ 0	\$ 0
Total — Licenses and Permits	\$ 5,300	\$ 0	\$ 0
Miscellaneous Revenues			
Investments-Pool	\$ 38,431	\$ 99,000	\$ 146,000
Land	111,200	0	0
Total — Miscellaneous Revenues	\$ 149,631	\$ 99,000	\$ 146,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 10,000,000	\$ 30,000,000	\$ 0
Total — Non-Revenue Receipts	\$ 10,000,000	\$ 30,000,000	\$ 0
Unreserved Fund Balance	\$ 61,836,338	\$ 71,991,269	\$ 102,090,269
Total — Reserve for Fiscal Stability Fund	\$ 71,991,269	\$ 102,090,269	\$ 102,236,269

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

This fund accounts for all revenues derived from the operation of the City's Refuse Division, solid waste disposal programs, glass recycling program, and other recycling programs. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Refuse Collector-Lic	\$ 4,292	\$ 8,000	\$ 8,000
Refuse Collector-Decal	934	900	900
Glass Recycler	500	500	500
Total — Licenses and Permits	\$ 5,726	\$ 9,400	\$ 9,400
Intergovernmental Revenue			
Pymt Fr St-Glass Disp Fee	\$ 415,567	\$ 413,900	\$ 800,000
Total — Intergovernmental Revenue	\$ 415,567	\$ 413,900	\$ 800,000
Charges for Services			
Disp Chgs Surcharge-Other	\$ 4,166,467	\$ 4,000,000	\$ 4,000,000
Business Premises	477,660	410,000	410,000
Disp Chgs Surcharge - C&C	1,608,772	1,900,000	2,500,000
Disposal Charges	4,406,141	2,900,000	2,145,000
Duplicate Copy-Any Record	172	0	0
Pre-Paid Coll/Disp Chgs	57,668	0	0
Total — Charges for Services	\$ 10,716,880	\$ 9,210,000	\$ 9,055,000
Fines and Forfeits			
Fines-Unpaid Civil	\$ 4,750	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 4,750	\$ 0	\$ 0
Miscellaneous Revenues			
Vacation Accum Deposits	\$ 91,014	\$ 0	\$ 0
Investments-Pool	53,704	121,000	179,000
Recovery-Damaged Refuse Carts	825	0	0
Sale-Other Mtls & Suppl	131	0	0
Recovery-Recycled Materials	0	2,300,000	2,300,000
Investments	(4,189)	0	0
Sund Refunds-Prior Expend	735,079	0	0
Total — Miscellaneous Revenues	\$ 876,564	\$ 2,421,000	\$ 2,479,000
Utilities or Other Enterprises			
S/H Disposal Chrg H-Power	\$ 4,890	\$ 0	\$ 0
Electrical Energy Revenue	66,996,598	69,900,000	70,000,000
Easement-AES Barbers Pt	36,537	36,000	36,000
Tip Fees-Private Direct	29,869,428	30,000,000	30,705,000
Tip Fees-Other	14,658,760	16,000,000	21,500,000
Total — Utilities or Other Enterprises	\$ 111,566,213	\$ 115,936,000	\$ 122,241,000

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 102,565,077	\$ 110,348,052	\$ 102,125,349
Total — Non-Revenue Receipts	\$ 102,565,077	\$ 110,348,052	\$ 102,125,349
Unreserved Fund Balance	\$ 43,425,832	\$ 38,685,647	\$ 22,250,455
Interfund Transfer	\$ (53,671,020)	\$ (61,314,500)	\$ (62,101,600)
Total — Solid Waste Special Fund (250)	\$ 215,905,589	\$ 215,709,499	\$ 196,858,604

Solid Waste Special Fund

Detailed Statement of Revenues and Surplus

Land Conservation Fund (260)

The fund accounts for all gifts, voluntary contributions to the city, and all revenues designated by ordinance or resolution for deposit into the fund. All monies deposited into this fund shall be used to purchase or otherwise acquire lands or property entitlements for natural resource land conservation purposes of the city.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Unreserved Fund Balance	\$ 220	\$ 220	\$ 220
Total — Land Conservation Fund	\$ 220	\$ 220	\$ 220

Detailed Statement of Revenues and Surplus

Clean Water and Natural Lands Fund (270)

This fund accounts for monies transferred from real property tax revenues to be used to purchase or otherwise acquire real estate or any interest therein for land conservation in the city. The monies may be used for the purposes of: protection of watershed lands to preserve water quality and water supply; preservation of forests, beaches, coastal areas and agricultural lands; public outdoor recreation and education, including access to beaches sand mountains; preservation of historic or cultural important land areas and sites; protection of significant habitats or ecosystems, including buffer zones; conservation of land in order to reduce erosion, floods, landslides, and runoff; and acquisition of public access to public land and open spaces.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments-Pool	\$ 14,542	\$ 37,000	\$ 55,000
Total — Miscellaneous Revenues	\$ 14,542	\$ 37,000	\$ 55,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 4,644,820	\$ 5,027,355	\$ 5,420,085
Total — Non-Revenue Receipts	\$ 4,644,820	\$ 5,027,355	\$ 5,420,085
Unreserved Fund Balance	\$ 22,906,881	\$ 22,541,242	\$ 10,837,597
Total — Clean Water and Natural Lands Fund	\$ 27,566,243	\$ 27,605,597	\$ 16,312,682

Detailed Statement of Revenues and Surplus

Affordable Housing Fund (280)

This fund accounts for monies transferred from real property tax revenues to provide for and maintain affordable housing for persons earning less than fifty percent of the median household income in the city. Monies may be used for: the provision and expansion of affordable housing and suitable living environments principally for persons of low and moderate income through land acquisition, development, construction, and maintenance of affordable housing for sale or for rental, provided that the housing remains affordable in perpetuity.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments-Pool	\$ 15,681	\$ 40,000	\$ 60,000
Total — Miscellaneous Revenues	\$ 15,681	\$ 40,000	\$ 60,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 4,644,820	\$ 5,027,355	\$ 5,420,085
Total — Non-Revenue Receipts	\$ 4,644,820	\$ 5,027,355	\$ 5,420,085
Unreserved Fund Balance	\$ 24,963,747	\$ 29,624,247	\$ 1,478,680
Total — Affordable Housing Fund	\$ 29,624,248	\$ 34,691,602	\$ 6,958,765

Detailed Statement of Revenues and Surplus

Transit Fund (290)

This fund accounts for all monies transferred from the general fund for the county surcharge on state tax and all revenues generated by or received for the transit project. All funds are expended for the operating or capital costs of the transit project.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
Excise Surcharge-Transit	\$ 220,793,293	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 220,793,293	\$ 0	\$ 0
Charges for Services			
Duplicate Copy-Any Record	\$ 1,856	\$ 0	\$ 0
Total — Charges for Services	\$ 1,856	\$ 0	\$ 0
Miscellaneous Revenues			
Vacation Accum Deposits	\$ 21,372	\$ 0	\$ 0
Investments-Pool	205,579	0	0
Rental Units (City Prop)	2,219	0	0
Equipment	7,060	0	0
Investments	(31,751)	0	0
Sund Refunds-Curr Exp	8	0	0
Sund Refunds-Prior Expend	105,665,824	0	0
Total — Miscellaneous Revenues	\$ 105,870,311	\$ 0	\$ 0
Utilities or Other Enterprises			
Total — Utilities or Other Enterprises	\$ 0	\$ 0	\$ 0
Non-Revenue Receipts			
Transit Authority-Trust Receipts	\$ 219,975	\$ 0	\$ 0
General Trust Receipts	36,361	0	0
Total — Non-Revenue Receipts	\$ 256,336	\$ 0	\$ 0
Unreserved Fund Balance	\$ 762,759	\$ 0	\$ 0
Total — Transit Fund (290)	\$ 327,684,555	\$ 0	\$ 0

Detailed Statement of Revenues and Surplus

Community Development Fund (310)

This fund accounts for monies provided by the Federal government under the Housing and Community Development Act of 1974, as amended; the National Affordable Housing Act of 1990, as amended; monies generated as program income; and monies carried over from prior years. Funds are expended to carry out the objectives of the Acts. Funds under the HOME program are funded under the Federal Grants Projects Fund beginning in fiscal year 1977.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
CDBG, PI-93-383	\$ 169,963	\$ 7,286,071	\$ 7,286,071
CDBG-Program Income	310,757	1,239,424	3,517,025
Phdep Grant	4,741,632	0	0
Total — Intergovernmental Revenue	\$ 5,222,352	\$ 8,525,495	\$ 10,803,096
Total — Community Development Fund	\$ 5,222,352	\$ 8,525,495	\$ 10,803,096

Detailed Statement of Revenues and Surplus

Patsy T. Mink Central Oahu Regional Park Fund (321)

All revenues generated from the Patsy T. Mink Central Oahu Regional Park shall be deposited into the Patsy T. Mink Central Oahu Regional Park fund. All monies deposited into this fund must be expended, as appropriated, for the improvement, maintenance and repair of the City's Patsy T. Mink Central Oahu Regional Park. All appropriations from this fund must be used to supplement, and not supplant, other city fund appropriations for the Patsy T. Mink Central Oahu Regional Park.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Custodial Services	\$ 2,170	\$ 1,700	\$ 1,720
Parks District V Fees	22,905	170,000	171,700
Total — Charges for Services	\$ 25,075	\$ 171,700	\$ 173,420
Unreserved Fund Balance	\$ 0	\$ 25,075	\$ 196,775
Interfund Transfer	\$ 0	\$ 0	\$ (8,700)
Total — Patsy T. Mink Central Oahu Regional Park Fund	\$ 25,075	\$ 196,775	\$ 361,495

Detailed Statement of Revenues and Surplus

Waipio Peninsula Soccer Park Fund (322)

All revenues generated from the Waipio Peninsula Soccer Park shall be deposited into the Waipio Peninsula Soccer Park fund. All monies deposited into this fund must be expended, as appropriated, for the improvement, maintenance and repair of the City's Waipio Peninsula Soccer Park. All appropriations from this fund must be used to supplement, and not supplant, other city fund appropriations for the Waipio Peninsula Soccer Park.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Parks District V Fees	\$ 0	\$ 85,000	\$ 85,800
Total — Charges for Services	\$ 0	\$ 85,000	\$ 85,800
Unreserved Fund Balance	\$ 0	\$ 0	\$ 85,000
Interfund Transfer	\$ 0	\$ 0	\$ (4,300)
Total — Waipio Peninsula Soccer Park Fund	\$ 0	\$ 85,000	\$ 166,500

Detailed Statement of Revenues and Surplus

Golf Fund (350)

This fund accounts for all receipts derived from the operation of the City's golf facilities. All funds are expended for the management, operation and maintenance of the municipal golf courses.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Golf Course Fees	\$ 6,654,144	\$ 6,740,530	\$ 6,873,626
Total — Charges for Services	\$ 6,654,144	\$ 6,740,530	\$ 6,873,626
Miscellaneous Revenues			
Golf Course Cart Rentals	\$ 2,183,184	\$ 2,178,115	\$ 2,182,604
Rental for Use of Land	6,000	0	0
Golf Course-Pro Shops	6,250	13,200	13,200
Golf Course Food Conces	149,104	134,812	141,812
Golf Course Driving Range	481,126	175,000	370,000
Sund Refunds-Prior Expend	1,559	0	0
Sund Refunds-Curr Exp	256	0	0
Vacation Accum Deposits	2,359	0	0
Misc Rev/Cash Over/Short	487	0	0
Total — Miscellaneous Revenues	\$ 2,830,325	\$ 2,501,127	\$ 2,707,616
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 5,504,976	\$ 6,514,091	\$ 6,472,055
Total — Non-Revenue Receipts	\$ 5,504,976	\$ 6,514,091	\$ 6,472,055
Unreserved Fund Balance	\$ (204,773)	\$ 544,668	\$ 901,933
Interfund Transfer	\$ (1,907,600)	\$ (1,929,000)	\$ (2,802,400)
Total — Golf Fund	\$ 12,877,072	\$ 14,371,416	\$ 14,152,830

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

This fund accounts for all revenues derived from the operation of the City's auditorium facilities, Waikiki Shell and Honolulu Zoo. All funds are expended for the operation of the Department of Enterprise Services.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Surcharge On Tickets	\$ 66,492	\$ 75,000	\$ 100,000
Duplicate Copy-Any Record	69	0	0
Zoo Parking Lot	642,327	590,000	585,000
Honolulu Zoo	3,869,090	3,840,000	4,590,000
Total — Charges for Services	\$ 4,577,978	\$ 4,505,000	\$ 5,275,000
Miscellaneous Revenues			
Investments-Pool	\$ 1,476	\$ 4,000	\$ 5,000
Rental for Use of Land	22,666	18,000	15,000
Arena	535,176	595,000	550,000
Assembly Hall (Pikake Room)	71,118	95,000	75,000
Meeting Room	187,854	187,000	155,000
Exhibition Pavilion	510,174	550,000	525,000
Theater-Concert Hall	396,425	420,000	450,000
Waikiki Shell	156,124	175,000	564,000
Galleria (Other Area)	23,016	25,000	25,000
Riser and Chair Setup	9,496	13,000	10,000
Chair and Table Setup	155,336	150,000	155,000
Stage Setup	91,733	85,000	90,000
Moving Equipment	2,560	1,350	1,500
Ushering Service	220,034	225,000	347,000
Spotlight and Sound Setup	178,642	125,000	180,000
Excessive Cleanup	23,268	12,000	15,000
Piano	12,375	11,500	12,000
Box Office Service	475,623	340,000	440,000
Other Personal Services	129,498	124,000	126,000
Food Conces-Auditoriums	265,246	450,000	610,000
Parking-Auditoriums	1,943,933	2,000,000	1,750,000
Other-Auditoriums	5,034	2,500	2,500
Novelty Sales Concess-Aud	34,211	35,000	20,000
Ala Moana Conces-Waikiki	3,223	40,000	45,000
Honolulu Zoo Food Conces	297,165	300,000	250,000
Kapiolani Beach Conces	68,927	60,000	60,000
Waikiki Beach Food Conces	76,830	60,000	60,000
Sandy Beach Mob Fd Conces	6,000	4,800	4,800
Waikiki Surfbd Lockr Conc	165,810	170,000	170,000

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

Special Events Fund

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Pouring Rts-Vending Mach	98,024	55,000	57,500
Koko Head Stables Conces	24,530	25,200	25,000
Waikiki Beach Conces-Othr	733,874	730,012	790,000
Aquatics Ctr Food Conces	7,226	14,400	14,400
Veh-Mounted Food Conces	0	4,800	4,800
Automatic Teller Machines	64,399	12,000	15,600
Sund Refunds-Prior Expend	(40)	0	0
Vacation Accum Deposits	40,992	0	0
Misc Rev/Cash Over/Short	(160)	0	0
Total — Miscellaneous Revenues	\$ 7,037,818	\$ 7,119,562	\$ 7,620,100
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 10,151,458	\$ 12,387,832	\$ 15,770,590
Total — Non-Revenue Receipts	\$ 10,151,458	\$ 12,387,832	\$ 15,770,590
Unreserved Fund Balance	\$ 440,501	\$ 220,222	\$ 271,566
Interfund Transfer	\$ (5,666,500)	\$ (5,917,600)	\$ (7,942,000)
Total — Special Events Fund	\$ 16,541,255	\$ 18,315,016	\$ 20,995,256

Detailed Statement of Revenues and Surplus

Special Projects Fund (380)

This fund accounts for all monies received under special contracts entered into, by and between the City and the State. Monies received from various sources for operating and capital improvement expenditures for which no financing has been provided in other funds, such as contributions from property owners exclusive of improvement district assessment collections, are also accounted for in this fund.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
Mayor's Lei Day Program	\$ 27,000	\$ 0	\$ 0
Voc Rehab Svs for Blind	0	23,022	23,022
HTA-Cnty Product Enrich	538,000	0	0
HI Home Rehab-Other Reimb	0	0	119,634
Lifeguard Svcs At St Park	584,216	584,216	584,216
Program On Aging-State Sh	0	3,370,654	5,637,440
LEPC Emergency Planning	31,248	32,000	32,000
Wireless Enhanced 911	1,905,622	0	0
AFC Admin Assist's Pay	230,479	95,400	95,400
State Funded Road Maint	350,000	0	0
State Department of Transportation	476,702	125,000	625,000
Public Health Preparedness	1,699,339	0	0
State Department of Human Svcs	1,795,510	0	0
State Department of the Attorney General	985,906	0	0
HI Career Crim Prosecutn	0	588,024	1,567,230
Victim/Witness Kokua Prgm	0	1,083,078	1,115,504
Total — Intergovernmental Revenue	\$ 8,624,022	\$ 5,901,394	\$ 9,799,446
Charges for Services			
Plan Review Fee	\$ 414,213	\$ 0	\$ 0
Total — Charges for Services	\$ 414,213	\$ 0	\$ 0
Miscellaneous Revenues			
For Community Programming	\$ 70,559	\$ 48,479	\$ 48,588
Contributions to The City	501,304	0	0
Private Grants to The City	145,000	0	0
Recov-Crt Odr Restitution	900	0	0
Sund Refunds-Prior Expend	80	0	0
Sund Refunds-Curr Exp	3,317	0	0
Total — Miscellaneous Revenues	\$ 721,160	\$ 48,479	\$ 48,588
Non-Revenue Receipts			
State Grants	\$ 0	\$ 805,114	\$ 575,781
Total — Non-Revenue Receipts	\$ 0	\$ 805,114	\$ 575,781
Total — Special Projects Fund	\$ 9,759,395	\$ 6,754,987	\$ 10,423,815

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

This fund accounts for all monies received from the Federal government as grants for specific projects as well as supporting monies from other sources, where such monies are not accountable in any other fund. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
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Federal Grants Fund - Operating

Intergovernmental Revenue			
HOME Grant	\$ 18,323	\$ 1,725,324	\$ 1,725,324
HUD-Youthbuild Prgm	0	586,481	586,481
Workforce Investment Act	0	6,625,765	6,868,712
Housing Opportunity-HOPWA	0	0	13,038
First to Work Program	0	2,518,854	2,918,275
Program On Aging	0	3,356,227	3,557,971
Supportive Housing Pgm	0	420,693	420,693
Shelter Plus Care Pgm	0	6,626,367	6,626,367
Traffic Safety Ed Prg	0	85,000	85,000
FTA-49 USC Chapter 53	26,691,439	21,834,042	21,839,135
FHWA Traffic Ctrl Ctr Ops	0	0	121,584
FHWA-Bridge Inspections	0	720,000	720,000
USDOT - FHWA	94,626	0	0
Summer Food Service Prgm	162,647	166,200	167,900
Crime Victim Assist Grant	0	0	392,328
Emerg Shelter Grants Prgm	0	0	47,377
Justice Assistance Grant	19,655	285,556	287,124
Community Prosecution	99,360	0	0
Adolecent Wellness Center	84,265	0	0
US Dept of Commerce	6,857	0	0
Drug Recognition Expert	1,020,846	0	0
Byrne Formula Grant	72	0	0
US Dept of Justice Crime	1,987,926	63,995	0
US Dept of Interior	0	83,784	87,414
Local Law Enforcement Block Grant-Year 5	4,367,768	0	0
Local Law Enf Blk Gr-Yr 6	1,191,495	0	0
DARE Program	435,176	0	0

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
Dea Marijuana Grant	100,000	0	0
Phdep Grant	1,270,330	0	0
Forensic DNA Test Pgm	81,503	0	0
Domestic Violence/VAWA 99	693	24,453	182,136
Cops Grant	41,829	0	0
HIDTA Program	1,694,427	0	0
Juvenile Accountability	0	53,409	69,884
Homeland Security Grants	3,680,383	152,205	152,205
State Department of Human Svcs	130,382	0	0
Total — Intergovernmental Revenue	\$ 43,180,002	\$ 45,328,355	\$ 46,868,948
Fines and Forfeits			
Other Forfeits	\$ 21	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 21	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ 330	\$ 0	\$ 0
Rental-Sec 8 Hsg Assist	0	0	1,032,764
Sund Refunds-Prior Expend	151,122	0	0
Total — Miscellaneous Revenues	\$ 151,452	\$ 0	\$ 1,032,764
Total — Federal Grants Fund - Operating	\$ 43,331,475	\$ 45,328,355	\$ 47,901,712
Federal Grants Fund - CIP			
Intergovernmental Revenue			
HOME Grant	\$ 782,920	\$ 477,918	\$ 477,918
CDBG-Program Income	27,176	0	0
Housing Opportunity-HOPWA	208,562	434,616	422,611
HOME Grant-Program Income	282,660	2,904,977	722,082
FTA-49 USC Chapter 53	16,441	16,193,000	16,919,000
FHWA Traffic Ctrl Ctr Ops	0	3,150,000	3,300,000
USDOT - FHWA	553,856	0	0
Federal Highway Admin	0	10,001,000	3,491,000
Emerg Shelter Grants Prgm	122,305	676,821	629,444
Phdep Grant	523,513	0	0
Total — Intergovernmental Revenue	\$ 2,517,433	\$ 33,838,332	\$ 25,962,055
Total — Federal Grants Fund - CIP	\$ 2,517,433	\$ 33,838,332	\$ 25,962,055
Total — Federal Grants Fund (390)	\$ 45,848,908	\$ 79,166,687	\$ 73,863,767

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Rehab Fund (410)

This fund makes loan monies available-primarily to low and moderate income applicants unable to secure or qualify for funds-under the Rehabilitation Loan Program sponsored by the Federal government.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments	\$ 2,465	\$ 0	\$ 0
Other Sources-Interest Earnings	237	0	0
Total — Miscellaneous Revenues	\$ 2,702	\$ 0	\$ 0
Revolving Fund Revenues			
Principal	\$ 1,432,022	\$ 3,000,000	\$ 3,000,000
Interest	35,123	0	0
Late Charge	1,911	0	0
Total — Revolving Fund Revenues	\$ 1,469,056	\$ 3,000,000	\$ 3,000,000
Total — Housing & Comm Dev Rehab Fund	\$ 1,471,758	\$ 3,000,000	\$ 3,000,000

Housing & Comm Dev Rehab Fund

Detailed Statement of Revenues and Surplus

Pauahi Project Expend, HI R-15 Fund (430)

This fund was created to facilitate financing of the Pauahi Project redevelopment plan providing for the acquisition, clearance, construction of site improvements, and sale or lease of home, apartment, and commercial sites to private parties for development in accordance with said plans.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments	\$ 229	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 229	\$ 0	\$ 0
Unreserved Fund Balance	\$ 960,101	\$ 960,331	\$ 960,331
Total — Pauahi Project Expend, HI R-15 Fund	\$ 960,330	\$ 960,331	\$ 960,331

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Sec 8 Fund (470)

This fund accounts for all monies received from the Federal government under the Housing and Community Development Act of 1974 for the purpose set forth under Title II of the Act.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 1,173,062	\$ 1,582,333	\$ 1,582,333
Sec 8 Mod Rehab (001)	171,559	229,161	229,161
Sec 8 Exstg Hsg Vou Prgm	44,943,088	45,184,468	46,271,135
Total — Intergovernmental Revenue	\$ 46,287,709	\$ 46,995,962	\$ 48,082,629
Miscellaneous Revenues			
Investments	\$ 2,421	\$ 0	\$ 0
Other Sources-Interest Earnings	22,958	0	0
Other Escheats	24,820	0	0
Sund Refunds-Prior Expend	50	0	0
Total — Miscellaneous Revenues	\$ 50,249	\$ 0	\$ 0
Total — Housing & Comm Dev Sec 8 Fund	\$ 46,337,958	\$ 46,995,962	\$ 48,082,629

Detailed Statement of Revenues and Surplus

Leasehold Conversion Fund (490)

This fund accounts for all monies to assist lessees of land upon which are situated either residential condominium, cooperative housing, or residential planned development to purchase those lands at fair and reasonable prices.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments	\$ 67	\$ 0	\$ 0
Other Sources-Interest Earnings	316	0	0
Total — Miscellaneous Revenues	\$ 383	\$ 0	\$ 0
Non-Revenue Receipts			
Trust Rec'Ts-Lease to Fee	\$ 13,518	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 13,518	\$ 0	\$ 0
Unreserved Fund Balance	\$ 182,607	\$ 182,607	\$ 169,922
Total — Leasehold Conversion Fund	\$ 196,508	\$ 182,607	\$ 169,922

Detailed Statement of Revenues and Surplus

General Improvement Bond Fund (610)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for public improvements specified to be expended from this fund.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments	\$ 457	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 457	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds	\$ 105,007,660	\$ 103,583,300	\$ 112,557,300
Proceeds From Tecp	30,000,000	0	0
Total — Non-Revenue Receipts	\$ 135,007,660	\$ 103,583,300	\$ 112,557,300
Total — General Improvement Bond Fund	\$ 135,008,117	\$ 103,583,300	\$ 112,557,300

General Improvement Bond Fund

Detailed Statement of Revenues and Surplus

Highway Improvement Bond Fund (620)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for highway and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments	\$ 245	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 245	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds	\$ 225,006,621	\$ 170,599,000	\$ 143,790,000
Proceeds From Tecp	70,000,000	0	0
Total — Non-Revenue Receipts	\$ 295,006,621	\$ 170,599,000	\$ 143,790,000
Total — Highway Improvement Bond Fund	\$ 295,006,866	\$ 170,599,000	\$ 143,790,000

Detailed Statement of Revenues and Surplus

Capital Projects Fund (640)

This fund accounts for monies received from sources other than the federal government, in form of grants, entitlements, shared revenues or payments in lieu of taxes, to fund capital projects, and city monies appropriated for capital projects.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Othr Share of Constr Cost	\$ 0	\$ 100,000	\$ 100,000
Total — Miscellaneous Revenues	\$ 0	\$ 100,000	\$ 100,000
Non-Revenue Receipts			
Id B&I Rdmpn Fund	\$ 6,253	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 6,253	\$ 0	\$ 0
Total — Capital Projects Fund	\$ 6,253	\$ 100,000	\$ 100,000

Capital Projects Fund

Detailed Statement of Revenues and Surplus

Housing Development Special Fund (655)

This fund accounts for the proceeds of general obligation bonds and bond anticipation notes authorized and issued for the purpose of developing housing for sale or for rental and for the proceeds from the sale or rental of housing.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Easement Grants	\$ 63,732	\$ 50,000	\$ 50,000
Total — Licenses and Permits	\$ 63,732	\$ 50,000	\$ 50,000
Charges for Services			
Chinatown Gateway-Parking	\$ 368,400	\$ 324,000	\$ 324,000
River-Nimitz-Parking	90,253	90,000	90,000
Total — Charges for Services	\$ 458,653	\$ 414,000	\$ 414,000
Miscellaneous Revenues			
Investments	\$ 38	\$ 0	\$ 0
Other Sources-Interest Earnings	11,172	0	0
Rental Units (Hcd Prop)	24,714	0	0
Manoa Elderly-Res	176,599	175,000	175,000
Hsg Buyback-Shared Equity	1,669,306	1,000,000	1,000,000
Total — Miscellaneous Revenues	\$ 1,881,829	\$ 1,175,000	\$ 1,175,000
Revolving Fund Revenues			
Repay Dchd Loans-Others	\$ 38,826	\$ 0	\$ 0
Total — Revolving Fund Revenues	\$ 38,826	\$ 0	\$ 0
Utilities or Other Enterprises			
Interest Earnings-Others	\$ 10,556	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 10,556	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 4,902,200	\$ 4,702,000	\$ 0
General Obligation Bonds	150	0	0
Total — Non-Revenue Receipts	\$ 4,902,350	\$ 4,702,000	\$ 0
Unreserved Fund Balance	\$ (253,963)	\$ 3,248,177	\$ 5,605,777
Interfund Transfer	\$ (3,782,501)	\$ (5,940,000)	\$ (4,957,000)
Total — Housing Development Special Fund	\$ 3,319,482	\$ 3,649,177	\$ 2,287,777

Detailed Statement of Revenues and Surplus

Sewer Revenue Bond (670)

This fund accounts for proceeds of revenue bonds issued to pay all or part of those appropriations for improvements, repairs, and maintenance of the wastewater system.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments	\$ 654,578	\$ 0	\$ 0
Investments-Pool	83,456	0	0
Total — Miscellaneous Revenues	\$ 738,034	\$ 0	\$ 0
Non-Revenue Receipts			
Sale of Sewer Rev Bonds	\$ 0	\$ 143,497,000	\$ 372,824,000
State Revolving Fund	20,000,000	0	0
Total — Non-Revenue Receipts	\$ 20,000,000	\$ 143,497,000	\$ 372,824,000
Total — Sewer Revenue Bond	\$ 20,738,034	\$ 143,497,000	\$ 372,824,000

Sewer Revenue Bond

Detailed Statement of Revenues and Surplus

Sld Wst Improvement Bond Fund (680)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for solid waste disposal and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments	\$ 23	\$ 0	\$ 0
Sund Refunds-Prior Expend	23,880	0	0
Total — Miscellaneous Revenues	\$ 23,903	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds-Taxable	\$ 22,003,076	\$ 0	\$ 0
General Obligation Bonds	15,001,273	9,827,000	25,189,600
Total — Non-Revenue Receipts	\$ 37,004,349	\$ 9,827,000	\$ 25,189,600
Total — Sld Wst Improvement Bond Fund	\$ 37,028,252	\$ 9,827,000	\$ 25,189,600

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Taxes			
Real Property Taxes - Current Year	\$ 276,068,818	\$1,005,470,000	\$1,084,017,000
Real Property Taxes - Prior Year	10,159,814	3,000,000	3,000,000
R P T - Lock Box	310,925,603	0	0
R P T Mortgage Company	345,310,221	0	0
RPT - Epay	9,319,852	0	0
Public Svc Company Tax	50,938,664	47,382,000	43,372,000
Franchise Tax - HECO	53,487,791	42,323,710	45,000,000
Franchise Tax - GASCO	3,121,957	2,450,009	2,525,000
Fuel Tax - Current Year	50,503,467	50,761,000	51,015,000
Total — Taxes	\$1,109,836,187	\$1,151,386,719	\$1,228,929,000
Licenses and Permits			
Direct Wine Shipper	\$ 47,990	\$ 45,000	\$ 45,000
Personal Shipment Permit	1,200	800	1,000
Basic Liquor Lic(New Lic)	134,620	100,000	100,000
Liquor Applcn Filing Fee	5,100	4,000	6,000
Addtl Liqr Lic (Gr Sale)	2,325,125	3,000,000	3,000,000
Renewal Liquor License	1,858,800	1,850,000	1,850,000
Easement Grants	31,500	0	0
Telephone Enclosures	160	224	200
Total — Licenses and Permits	\$ 4,404,495	\$ 5,000,024	\$ 5,002,200
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 4,415	\$ 0	\$ 0
Sec 8 Mod Rehab (001)	1,134	0	0
HOME Grant	18,323	2,203,242	2,203,242
CDBG, PI-93-383	53,071	7,286,071	7,286,071
Sec 8 Exstg Hsg Vou Prgm	117,891	0	0
CDBG-Program Income	139,832	1,239,424	3,517,025
Housing Opportunity-HOPWA	0	434,616	435,649
HOME Grant-Program Income	0	2,904,977	722,082
FTA-49 USC Chapter 53	0	16,193,000	16,919,000
FHWA Traffic Ctrl Ctr Ops	0	3,150,000	3,300,000
Federal Highway Admin	0	10,001,000	3,491,000
Emerg Shelter Grants Prgm	0	676,821	676,821
Phdep Grant	419,143	0	0
Transient Accomdtn Tax	45,423,000	45,423,000	41,013,000
Fish and Wildlife Svcs	97,675	52,000	52,000
Total — Intergovernmental Revenue	\$ 46,274,484	\$ 89,564,151	\$ 79,615,890

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Duplication-Master Tapes	\$ 47,763	\$ 34,000	\$ 34,000
Svc Fee-Dishonored Checks	585	600	600
Liqr Licensee Change Name	2,850	3,000	3,500
Charge for Photo Id	104,640	120,000	120,000
Adm Fee-Mult-Fam Hsg Prgm	0	21,000	21,000
Military Hsg Fee-Lieu Rpt	992,534	1,007,000	1,007,000
Charges for Publications	1,830	3,000	3,000
Duplicate Copy-Any Record	12,184	11,200	10,920
Copy-Map, Plan, Diagram	1,585	2,000	1,800
Cert-Correctness of Info	19	20	20
Prop Tax Record Search	7,363	7,250	7,250
Pre-Paid Coll/Disp Chgs	57,668	0	0
Total — Charges for Services	\$ 1,229,021	\$ 1,209,070	\$ 1,209,090
Fines and Forfeits			
Fines-Liquor Commission	\$ 166,720	\$ 100,000	\$ 150,000
Total — Fines and Forfeits	\$ 166,720	\$ 100,000	\$ 150,000
Miscellaneous Revenues			
Investments	\$ 685,480	\$ 0	\$ 0
Investments-Pool	1,220,351	2,595,000	3,836,000
Rental Units (City Prop)	136,460	261,145	63,120
Rental Units (Hcd Prop)	205,613	205,613	205,613
Rental for Use of Land	335,348	332,440	154,990
Public Pay Phone Conces	170	315	315
Land	111,200	0	0
Other Escheats	297,446	100,000	100,000
Othr Share of Constr Cost	0	100,000	100,000
Subdividers-Park/Playgrnd	124,660	514,503	0
Recov-Real Prop Tax Svc	21,960	0	0
Recovery-Interest-Federal Subsidy	8,527,043	9,158,000	9,090,000
Recov-Direct Costs HART	605,672	1,021,400	1,052,700
Sund Refunds-Prior Expend	25,566	0	0
Sundry Ref-Pcard Rebate	376,690	392,918	409,846
Vacation Accum Deposits	129,040	8,300	8,300
Misc Rev/Cash Over/Short	(103)	0	0
Sale-Other Mtls & Suppl	267,201	565,000	565,000
Sale of Scrap Materials	249,974	300,000	300,000
Total — Miscellaneous Revenues	\$ 13,319,771	\$ 15,554,634	\$ 15,885,884

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	\$ 13,938,108	\$ 14,723,000	\$ 14,886,000
Recov Debt Sv-Swdf Sp Fd	27,290,512	33,060,000	34,626,000
Recov Debt Svc-Hsg Sp Fd	3,782,501	3,781,000	4,711,000
Recov Debt Svc-Swr Fund	2,539,380	2,445,000	2,471,000
Recov Debt Svc-HART	0	867,000	4,928,000
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000
Recov-Debt Svc Golf Fd	1,166,000	1,169,000	1,995,000
Recov D/S-Spec Events Fd	4,548,000	4,741,000	6,564,000
Recov D/S-Hanauma Bay Fd	298,917	1,452,000	1,490,000
Recov Debt Svc-Hwy Fund	74,565,342	95,003,000	98,779,000
Recov CASE-Spec Events Fd	1,118,500	1,177,600	1,378,000
Recov CASE-Hanauma Bay Fd	405,900	423,300	414,400
Recov CASE - Hwy Beaut Fd	210,700	277,100	264,000
Recov CASE - Sw Sp Fd	12,178,900	13,229,000	12,326,100
Recov CASE-Golf Fund	741,600	760,000	807,400
Recov CASE-Hwy Fund	11,970,900	13,204,300	12,462,100
Recov CASE-Sewer Fund	13,297,500	12,918,800	15,692,300
Recov CASE-Liquor Comm Fd	297,100	295,400	299,000
Recov CASE-Patsy T Mink Central Oahu Reg Pk Fd	0	0	8,700
Recov CASE - Bikeway Fd	31,000	35,700	39,900
Recov CASE-Waipio Peninsula Soccer Park Fund	0	0	4,300
Recov CASE-Hsg Dev Sp Fd	0	0	246,000
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	621,389	1,010,100	1,018,100
Transfer Fr General Fd	148,261,056	180,084,201	141,685,737
Bus Subsidy-General Fund	109,585,286	127,916,202	150,806,410
Bus Subsidy-Highway Fund	39,134,191	33,686,397	25,156,372
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Id B&I Rdmpn Fund	6,253	0	0
Trf-Sewer Fund for Rent	472,500	472,500	472,500
General Obligation Bonds-Taxable	22,003,076	0	0
General Obligation Bonds	345,015,704	284,009,300	281,536,900
Sale of Sewer Rev Bonds	0	143,497,000	372,824,000
Proceeds From Tecp	100,000,000	0	0
Total — Non-Revenue Receipts	\$ 937,078,815	\$ 973,836,400	\$1,191,490,719
Total — Department of Budget and Fiscal Services	\$2,112,309,493	\$2,236,650,998	\$2,522,282,783

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 1,168,647	\$ 1,582,333	\$ 1,582,333
Sec 8 Mod Rehab (001)	170,425	229,161	229,161
HOME Grant	782,920	0	0
HUD-Youthbuild Prgm	0	586,481	586,481
CDBG, PI-93-383	116,892	0	0
Workforce Investment Act	0	6,625,765	6,868,712
Sec 8 Exstg Hsg Vou Prgm	44,825,197	45,184,468	46,271,135
CDBG-Program Income	198,101	0	0
Housing Opportunity-HOPWA	208,562	0	0
First to Work Program	0	2,518,854	2,918,275
Program On Aging	0	3,356,227	3,557,971
Supportive Housing Pgm	0	420,693	420,693
Shelter Plus Care Pgm	0	6,626,367	6,626,367
HOME Grant-Program Income	282,660	0	0
Emerg Shelter Grants Prgm	122,305	0	0
Community Prosecution	99,360	0	0
Adolecent Wellness Center	19,077	0	0
Drug Recognition Expert	652,766	0	0
US Dept of Justice Crime	106,273	0	0
Local Law Enforcement Block Grant-Year 5	4,367,768	0	0
DARE Program	435,176	0	0
Phdep Grant	6,116,332	0	0
Juvenile Accountability	0	53,409	69,884
Voc Rehab Svs for Blind	0	23,022	23,022
Program On Aging-State Sh	0	3,370,654	5,637,440
Public Health Prepardness	1,571,942	0	0
State Department of Human Svcs	1,897,315	0	0
Total — Intergovernmental Revenue	\$ 63,141,718	\$ 70,577,434	\$ 74,791,474
Charges for Services			
Adm Fee-Mult-Fam Hsg Prgm	\$ 21,651	\$ 0	\$ 0
Duplicate Copy-Any Record	326	0	0
Chinatown Gateway-Parking	44,400	0	0
Total — Charges for Services	\$ 66,377	\$ 0	\$ 0

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments	\$ 5,236	\$ 0	\$ 0
Other Sources-Interest Earnings	35,080	0	0
Rental Units (City Prop)	136,305	0	0
Rental Units (Hcd Prop)	42,315	0	0
Rental-Sec 8 Hsg Assist	0	0	1,032,764
Rental for Use of Land	1,050	0	0
Parking Stalls	233,592	233,000	233,000
Other Escheats	24,820	0	0
Contributions to The City	5,000	0	0
Private Grants to The City	145,000	0	0
Recov-Embezzlement Loss	354	0	0
Recoveries - Others	1,400	0	0
Sund Refunds-Prior Expend	56,047	0	0
Hsg Buyback-Shared Equity	1,669,306	1,000,000	1,000,000
Total — Miscellaneous Revenues	\$ 2,355,505	\$ 1,233,000	\$ 2,265,764
Revolving Fund Revenues			
Principal	\$ 1,432,022	\$ 3,000,000	\$ 3,000,000
Interest	35,123	0	0
Late Charge	1,911	0	0
Repay Dchd Loans-Others	46,637	0	0
Total — Revolving Fund Revenues	\$ 1,515,693	\$ 3,000,000	\$ 3,000,000
Utilities or Other Enterprises			
Interest Earnings-Others	\$ 10,556	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 10,556	\$ 0	\$ 0
Non-Revenue Receipts			
State Grants	\$ 0	\$ 805,114	\$ 575,781
Trust Rec'Ts-Lease to Fee	13,518	0	0
Total — Non-Revenue Receipts	\$ 13,518	\$ 805,114	\$ 575,781
Total — Department of Community Services	\$ 67,103,367	\$ 75,615,548	\$ 80,633,019

Departmental Revenue Summary

Department of the Corporation Counsel

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Legal Services (BWS)	\$ 30,000	\$ 155,000	\$ 160,000
Duplicate Copy-Any Record	14	100	100
Total — Charges for Services	\$ 30,014	\$ 155,100	\$ 160,100
Miscellaneous Revenues			
Recov-Crt Odr Restitution	\$ 1,295	\$ 0	\$ 0
Misc Recov,Collect,Etc	58,198	0	0
Vacation Accum Deposits	727	0	0
Total — Miscellaneous Revenues	\$ 60,220	\$ 0	\$ 0
Total — Department of the Corporation Counsel	\$ 90,234	\$ 155,100	\$ 160,100

Departmental Revenue Summary

Department of Customer Services

Customer Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 7,545	\$ 7,450	\$ 7,450
Firearms	398	360	360
Second-Hand & Junk Dealer	18,942	18,042	18,042
Used Mtr Veh Part Dealer	882	760	760
Wreck Salv Reblid Mtr Veh	584	520	520
Peddler/Itinerant Vendor	2,552	2,390	2,390
Tear Gas/Othr Noxious Sub	125	130	130
Scrap Dealers	4,567	4,070	4,070
Pedicab License Fees	86	90	90
Refuse Collector-Lic	4,292	8,000	8,000
Glass Recycler	500	500	500
Motor Vehicle Weight Tax	123,912,331	121,780,620	121,780,620
Motor Vehicle Plate Fees	573,469	588,030	588,030
Mtr Veh Spc No Plate Fee	812,764	816,500	816,500
Motor Vehicle Tag Fees	372,417	387,750	387,750
Motor Veh Trfr Fee & Pen	2,673,240	2,668,700	2,668,700
Dupl Regis/Ownership Cert	202,030	202,600	202,600
Dlnqt Mtr Veh Wt Tax Pen	1,091,664	1,090,000	1,090,000
Tax Liens	0	200	200
Correction Fees	6,920	5,600	5,600
Mvr-Annual Fee	14,312,774	14,509,600	14,509,600
Reconstr Inspec Fees	57,600	59,280	59,280
Other Vehicle Weight Tax	3,861,691	3,692,870	3,819,850
Dlnqt Othr Veh Wt Tax Pen	30,580	30,160	30,160
Bicycle Licenses	484,095	481,350	481,350
Passenger & Frt Veh Lic	110,087	104,550	104,550
Nonresident Vehicle Prmt	29,275	29,300	29,300
Motor Vehicle Drivers Lic	2,906,673	2,400,650	3,095,950
Dog Licenses	182,404	177,300	177,300
Dog Tag Fees	7,627	7,530	7,530
Newsstands	10,670	10,670	10,670
Taxi Stand Permit Fee	25,310	22,910	22,910
Taxi Stand Decals	277	260	260
Dispensing Rack	5,830	201,130	201,130
Frt Curb Load Zone-Permit	236,533	236,330	236,330
Frt Curb Load Zone-Decals	10,420	10,410	10,410
Pass Loading Zone-Permit	18,621	18,610	18,610
Pass Loading Zone-Decals	825	820	820
Total — Licenses and Permits	\$ 151,976,600	\$ 149,576,042	\$ 150,398,322

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 19,297	\$ 19,300	\$ 19,300
Duplicate Copy-Any Record	118	120	120
Abstract of Information	220	0	0
Spay-Neuter Service	377,810	393,100	393,100
Taxi/Pedicab Drivers Cert	27,576	26,770	26,770
Hwy Beautification Fees	4,555,840	4,495,580	4,495,580
Total — Charges for Services	\$ 4,980,861	\$ 4,934,870	\$ 4,934,870
Fines and Forfeits			
Liquidated Contr Damages	\$ 1,100	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 1,100	\$ 0	\$ 0
Miscellaneous Revenues			
For Community Programming	\$ 70,559	\$ 48,479	\$ 48,588
Recov of Utility Charges	9,157	9,750	9,750
Recov-Crt Odr Restitution	120	0	0
Recov State-Hawaii State ID	517,935	735,940	735,940
Recov State-Motor Vehicle	886,996	1,004,780	1,004,780
Recov-State-Comml Drv Lic	467,770	617,960	617,960
Reimb State-MV Insp Prgm	666,341	734,780	734,780
Reimb State - DPP Placard	162,996	142,140	142,140
Reimb From Org. Plates	18,150	20,350	20,350
Towing Service Premiums	120,000	120,000	120,000
Disposal of Derelict Vehicles	50,309	0	0
Other Sundry Realization	450	0	0
Sund Refunds-Prior Expend	5,474	0	0
Sund Refunds-Curr Exp	7,695	0	0
Vacation Accum Deposits	14,795	0	0
Misc Rev/Cash Over/Short	16,309	0	0
Auction Sale-Impound Veh	338,225	338,180	338,180
Sale-Other Mtls & Suppl	585	590	590
Total — Miscellaneous Revenues	\$ 3,353,866	\$ 3,772,949	\$ 3,773,058
Total — Department of Customer Services	\$ 160,312,427	\$ 158,283,861	\$ 159,106,250

Departmental Revenue Summary

Department of Design and Construction

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
FHWA-Bridge Inspections	\$ 0	\$ 720,000	\$ 720,000
Total — Intergovernmental Revenue	\$ 0	\$ 720,000	\$ 720,000
Charges for Services			
Duplicate Copy-Any Record	\$ 15	\$ 0	\$ 0
Total — Charges for Services	\$ 15	\$ 0	\$ 0
Fines and Forfeits			
Liquidated Contr Damages	\$ 84,640	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 84,640	\$ 0	\$ 0
Miscellaneous Revenues			
Rental Units (City Prop)	\$ 926	\$ 0	\$ 0
Recov-Overtime Inspection	200,176	0	0
Sund Refunds-Prior Expend	31,660	0	0
Vacation Accum Deposits	1,847	0	0
Sale-Other Mtls & Suppl	499	0	0
Total — Miscellaneous Revenues	\$ 235,108	\$ 0	\$ 0
Total — Department of Design and Construction	\$ 319,763	\$ 720,000	\$ 720,000

Design and Construction

Departmental Revenue Summary

Department of Emergency Management

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
US Dept of Commerce	\$ 6,857	\$ 0	\$ 0
Homeland Security Grants	1,059,383	152,205	152,205
LEPC Emergency Planning	31,248	32,000	32,000
Total — Intergovernmental Revenue	\$ 1,097,488	\$ 184,205	\$ 184,205
Charges for Services			
Duplicate Copy-Any Record	\$ 25	\$ 0	\$ 0
Total — Charges for Services	\$ 25	\$ 0	\$ 0
Miscellaneous Revenues			
Reimb State-HPD Civil Def	\$ 0	\$ 29,000	\$ 29,000
Sund Refunds-Prior Expend	426,069	0	0
Sund Refunds-Curr Exp	12,159	0	0
Total — Miscellaneous Revenues	\$ 438,228	\$ 29,000	\$ 29,000
Total — Department of Emergency Management	\$ 1,535,741	\$ 213,205	\$ 213,205

Departmental Revenue Summary

Department of Emergency Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
Lifeguard Svcs At St Park	\$ 584,216	\$ 584,216	\$ 584,216
Wireless Enhanced 911	3,350	0	0
Total — Intergovernmental Revenue	\$ 587,566	\$ 584,216	\$ 584,216
Charges for Services			
Duplicate Copy-Any Record	\$ 55	\$ 0	\$ 0
Abstract of Information	1,483	1,600	1,600
Total — Charges for Services	\$ 1,538	\$ 1,600	\$ 1,600
Miscellaneous Revenues			
Recov State-Emerg Amb Svc	\$ 33,819,000	\$ 35,469,407	\$ 39,289,553
Sund Refunds-Prior Expend	7,883	0	0
Sund Refunds-Curr Exp	40,930	0	0
Vacation Accum Deposits	1,806	0	0
Total — Miscellaneous Revenues	\$ 33,869,619	\$ 35,469,407	\$ 39,289,553
Total — Department of Emergency Services	\$ 34,458,723	\$ 36,055,223	\$ 39,875,369

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Surcharge On Tickets	\$ 66,492	\$ 75,000	\$ 100,000
Duplicate Copy-Any Record	69	0	0
Zoo Parking Lot	642,327	590,000	585,000
Golf Course Fees	6,654,144	6,740,530	6,873,626
Honolulu Zoo	3,869,090	3,840,000	4,590,000
Total — Charges for Services	\$ 11,232,122	\$ 11,245,530	\$ 12,148,626
Miscellaneous Revenues			
Golf Course Cart Rentals	\$ 2,183,184	\$ 2,178,115	\$ 2,182,604
Rental for Use of Land	28,666	18,000	15,000
Arena	535,176	595,000	550,000
Assembly Hall (Pikake Room)	71,118	95,000	75,000
Meeting Room	187,854	187,000	155,000
Exhibition Pavilion	510,174	550,000	525,000
Theater-Concert Hall	396,425	420,000	450,000
Waikiki Shell	156,124	175,000	564,000
Galleria (Other Area)	23,016	25,000	25,000
Riser and Chair Setup	9,496	13,000	10,000
Chair and Table Setup	155,336	150,000	155,000
Stage Setup	91,733	85,000	90,000
Moving Equipment	2,560	1,350	1,500
Ushering Service	220,034	225,000	347,000
Spotlight and Sound Setup	178,642	125,000	180,000
Excessive Cleanup	23,268	12,000	15,000
Piano	12,375	11,500	12,000
Box Office Service	475,623	340,000	440,000
Other Personal Services	129,498	124,000	126,000
Food Conces-Auditoriums	265,246	450,000	610,000
Golf Course-Pro Shops	6,250	13,200	13,200
Parking-Auditoriums	1,943,933	2,000,000	1,750,000
Other-Auditoriums	5,034	2,500	2,500
Novelty Sales Concess-Aud	34,211	35,000	20,000
Ala Moana Conces-Waikiki	3,223	40,000	45,000
Hanauma Beach Park Conces	291,024	291,024	250,000
Honolulu Zoo Food Conces	297,165	300,000	250,000
Kapiolani Beach Conces	68,927	60,000	60,000
Waikiki Beach Food Conces	76,830	60,000	60,000
Sandy Beach Mob Fd Conces	6,000	4,800	4,800
Waikiki Surfbd Lockr Conc	165,810	170,000	170,000
Pouring Rts-Vending Mach	98,024	55,000	57,500
Hanauma Shuttle Bus Svc	67,520	73,800	73,800
Koko Head Stables Conces	24,530	25,200	25,000
Hanauma Snorkling Rental	1,451,550	1,872,000	1,872,000

Departmental Revenue Summary

Department of Enterprise Services

Enterprise Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Waikiki Beach Conces-Othr	733,874	730,012	790,000
Hanauma Gift Shop Concess	237,067	217,000	224,000
Golf Course Food Conces	149,104	134,812	141,812
Golf Course Driving Range	481,126	175,000	370,000
Aquatics Ctr Food Concess	7,226	14,400	14,400
Veh-Mounted Food Conces	0	4,800	4,800
Automatic Teller Machines	64,399	12,000	15,600
Contributions to The City	290,966	0	0
Develop Prem-Royal Kunia	40,291	40,000	40,000
Sund Refunds-Prior Expend	1,519	0	0
Sund Refunds-Curr Exp	256	0	0
Vacation Accum Deposits	43,351	0	0
Misc Rev/Cash Over/Short	327	0	0
Total — Miscellaneous Revenues	\$ 12,245,085	\$ 12,110,513	\$ 12,782,516
Total — Department of Enterprise Services	\$ 23,477,207	\$ 23,356,043	\$ 24,931,142

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Refuse Collector-Decal	\$ 934	\$ 900	\$ 900
Non-Storm Wtr Dischg Pmt	2,700	0	0
Total — Licenses and Permits	\$ 3,634	\$ 900	\$ 900
Intergovernmental Revenue			
Pynt Fr St-Glass Disp Fee	\$ 415,567	\$ 413,900	\$ 800,000
Total — Intergovernmental Revenue	\$ 415,567	\$ 413,900	\$ 800,000
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Duplicate Copy-Any Record	260	100	100
Sewer Connections	1,197,312	0	0
Sewer Lateral Instal	219,782	0	0
Sewer Service Charges	388,102,673	448,606,972	485,278,531
Other Sewer Chgs	66,689	584,000	166,913
Wstwtr Sys Facil Chgs	7,610,087	10,276,800	10,585,600
Business Premises	477,660	410,000	410,000
Disposal Charges	4,406,141	2,900,000	2,145,000
Disp Chgs Surcharge-Other	4,166,467	4,000,000	4,000,000
Disp Chgs Surcharge - C&C	1,608,772	1,900,000	2,500,000
Total — Charges for Services	\$ 407,855,868	\$ 468,677,872	\$ 505,086,144
Fines and Forfeits			
Fines-Unpaid Civil	\$ 4,750	\$ 0	\$ 0
Fines-Indust Ww Discharge	5,550	30,000	30,900
Fines-Storm Water	2,500	0	0
Total — Fines and Forfeits	\$ 12,800	\$ 30,000	\$ 30,900
Miscellaneous Revenues			
Rental for Use of Land	\$ 102,056	\$ 0	\$ 0
Recovery-Recycled Materials	0	2,300,000	2,300,000
Recovery-Damaged Refuse Carts	825	0	0
Sund Refunds-Prior Expend	837,481	0	0
Sund Refunds-Curr Exp	6,922	0	0
Vacation Accum Deposits	174,072	0	0
Misc Deposit Adjustments	352	0	0
Sale-Other Mtls & Suppl	131	0	0
Sale of Scrap Materials	852	0	0
Total — Miscellaneous Revenues	\$ 1,122,691	\$ 2,300,000	\$ 2,300,000

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 29,869,428	\$ 30,000,000	\$ 30,705,000
Electrical Energy Revenue	66,996,598	69,900,000	70,000,000
Tip Fees-Other	14,658,760	16,000,000	21,500,000
S/H Disposal Chrg H-Power	4,890	0	0
Easement-AES Barbers Pt	36,537	36,000	36,000
Total — Utilities or Other Enterprises	\$ 111,566,213	\$ 115,936,000	\$ 122,241,000
Non-Revenue Receipts			
State Revolving Fund	\$ 20,000,000	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 20,000,000	\$ 0	\$ 0
Total — Department of Environmental Services	\$ 540,976,773	\$ 587,358,672	\$ 630,458,944

Departmental Revenue Summary

Department of Facility Maintenance

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
USDOT - FHWA	\$ 93,906	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 93,906	\$ 0	\$ 0
Charges for Services			
Sale of Gasoline and Oil	\$ 255,433	\$ 200,000	\$ 155,000
Duplicate Copy-Any Record	2	0	0
Sidewalk Area Cleaning	0	4,000	4,000
Sidewalk Repair	91,108	70,000	70,000
Sidewalk Nuisance Fee	200	0	0
City Employees Parking	714,911	700,000	700,000
JTMC Parking	0	130,320	149,760
Chinatown Gateway-Parking	324,000	0	0
Lamppost Banner Display	42,445	45,000	45,000
Total — Charges for Services	\$ 1,428,099	\$ 1,149,320	\$ 1,123,760
Miscellaneous Revenues			
Kekaulike Dia Hd Blk Pkg	\$ 3,623	\$ 0	\$ 0
Marin Tower Pkg Garage	271,619	0	0
Harbor Court Garage	539,943	0	0
Manoa Elderly-Res	176,599	175,000	175,000
Perquisite Housing	9,682	19,200	21,200
Kukui Plaza Garage	301,200	0	0
Smith-Beretania Parking	324,000	0	0
Recov-Damaged St Lights	17,680	15,000	24,000
Recovery of Traffic Signs	16,857	24,000	24,000
Other Comp-Loss of Fixed Asset	25,209	27,000	27,000
Recov-Overhead Charges	15,626	9,000	9,000
Recov-Crt Odr Restitution	75	5,000	5,000
Recov-Off Hwy Veh Fuel Tx	12,624	0	9,000
Sund Refunds-Prior Expend	34,690	86,000	81,000
Vacation Accum Deposits	21,685	18,000	13,000
Sale-Other Mtls & Suppl	4,849	4,000	4,000
Sale of Scrap Materials	690	1,500	1,500
Total — Miscellaneous Revenues	\$ 1,776,651	\$ 383,700	\$ 393,700
Total — Department of Facility Maintenance	\$ 3,298,656	\$ 1,533,020	\$ 1,517,460

Departmental Revenue Summary

Honolulu Fire Department

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Fire Code Permit & Lic	\$ 428,386	\$ 502,162	\$ 502,162
Fireworks License Fees	66,000	24,500	24,500
Total — Licenses and Permits	\$ 494,386	\$ 526,662	\$ 526,662
Intergovernmental Revenue			
Adolecent Wellness Center	\$ 65,188	\$ 0	\$ 0
Local Law Enf Blk Gr-Yr 6	7,502	0	0
Homeland Security Grants	2,271,236	0	0
AFC Admin Assist's Pay	230,479	95,400	95,400
Total — Intergovernmental Revenue	\$ 2,574,405	\$ 95,400	\$ 95,400
Charges for Services			
Plan Review Fee	\$ 414,213	\$ 0	\$ 0
Duplicate Copy-Any Record	288	900	900
Total — Charges for Services	\$ 414,501	\$ 900	\$ 900
Miscellaneous Revenues			
Rental-Amb Facil-Fire Stn	\$ 63,900	\$ 63,900	\$ 63,900
Rental of Equipment	2,315	10,000	10,000
Contributions to The City	19,160	0	0
Recov-Crt Odr Restitution	900	0	0
Misc Recov,Collect,Etc	1,744	0	0
Reimb State-Fireboat Oper	532,604	0	0
Sund Refunds-Prior Expend	122,526	0	0
Sund Refunds-Curr Exp	3,317	0	0
Vacation Accum Deposits	12,669	0	0
Total — Miscellaneous Revenues	\$ 759,135	\$ 73,900	\$ 73,900
Utilities or Other Enterprises			
Interest Earnings-Others	\$ 1,532	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 1,532	\$ 0	\$ 0
Total — Honolulu Fire Department	\$ 4,243,959	\$ 696,862	\$ 696,862

Departmental Revenue Summary

Department of Human Resources

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Duplicate Copy-Any Record	\$ 169	\$ 75	\$ 75
Other Misc Services	92	50	0
Total — Charges for Services	\$ 261	\$ 125	\$ 75
Miscellaneous Revenues			
Recov-Workers' Comp Paymt	\$ 658,220	\$ 550,000	\$ 550,000
Recov Work Comp-3Rd Party	416,557	100,000	100,000
Sund Refunds-Prior Expend	119,407	126,000	0
Vacation Accum Deposits	10,724	0	0
Total — Miscellaneous Revenues	\$ 1,204,908	\$ 776,000	\$ 650,000
Total — Department of Human Resources	\$ 1,205,169	\$ 776,125	\$ 650,075

Departmental Revenue Summary

Department of Information Technology

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Easement Grants	\$ 154,357	\$ 135,000	\$ 135,000
Total — Licenses and Permits	\$ 154,357	\$ 135,000	\$ 135,000
Intergovernmental Revenue			
Wireless Enhanced 911	\$ 1,342,898	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 1,342,898	\$ 0	\$ 0
Charges for Services			
Duplication-Master Tapes	\$ 13,000	\$ 13,000	\$ 13,000
Data Proc Svc-State	926,471	850,000	730,000
Data Proc Svc-US Govt	1,558	1,000	1,000
Data Proc Svc-Othr County	475,598	400,000	400,000
Total — Charges for Services	\$ 1,416,627	\$ 1,264,000	\$ 1,144,000
Miscellaneous Revenues			
Rental for Use of Land	\$ 53,384	\$ 25,000	\$ 25,000
Sund Refunds-Prior Expend	15,122	0	0
Vacation Accum Deposits	44,165	0	0
Total — Miscellaneous Revenues	\$ 112,671	\$ 25,000	\$ 25,000
Total — Department of Information Technology	\$ 3,026,553	\$ 1,424,000	\$ 1,304,000

Departmental Revenue Summary

Office of the Mayor

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Witness Fees	\$ 6	\$ 0	\$ 0
Duplicate Copy-Any Record	200	0	0
Total — Charges for Services	\$ 206	\$ 0	\$ 0
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 487	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 487	\$ 0	\$ 0
Total — Office of the Mayor	\$ 693	\$ 0	\$ 0

Mayor

Departmental Revenue Summary

Office of the Managing Director

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
HTA-Cnty Product Enrich	\$ 538,000	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 538,000	\$ 0	\$ 0
Miscellaneous Revenues			
Contributions to The City	\$ 11,000	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 11,000	\$ 0	\$ 0
Total — Office of the Managing Director	\$ 549,000	\$ 0	\$ 0

Departmental Revenue Summary

Royal Hawaiian Band

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Band Collection	\$ 1,800	\$ 2,500	\$ 2,500
Total — Charges for Services	\$ 1,800	\$ 2,500	\$ 2,500
Total — Royal Hawaiian Band	\$ 1,800	\$ 2,500	\$ 2,500

Royal Hawaiian Band

Departmental Revenue Summary

Department of the Medical Examiner

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Medical Examiner's Report	\$ 2,366	\$ 2,700	\$ 3,000
Total — Charges for Services	\$ 2,366	\$ 2,700	\$ 3,000
Miscellaneous Revenues			
Vacation Accum Deposits	\$ 3,389	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 3,389	\$ 0	\$ 0
Total — Department of the Medical Examiner	\$ 5,755	\$ 2,700	\$ 3,000

Medical Examiner

Departmental Revenue Summary

Department of Parks and Recreation

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Camping Permits	\$ 301,345	\$ 301,000	\$ 304,000
Total — Licenses and Permits	\$ 301,345	\$ 301,000	\$ 304,000
Intergovernmental Revenue			
Summer Food Service Prgm	\$ 162,647	\$ 166,200	\$ 167,900
Mayor's Lei Day Program	27,000	0	0
State Department of Human Svcs	28,577	0	0
Total — Intergovernmental Revenue	\$ 218,224	\$ 166,200	\$ 167,900
Charges for Services			
Svc Fee-Dishonored Checks	\$ 275	\$ 0	\$ 0
Duplicate Copy-Any Record	112	0	0
Custodial Services	20,449	24,700	24,920
Attendant Services	477,460	405,000	409,000
Kitchen & Facility Usage	9,875	9,100	9,200
Hanauma Bay Parking	200,321	198,000	201,960
Scuba and Snorkeling	27,295	28,500	28,800
Commercial Filming	52,250	47,470	47,900
Summer Fun Program	183,877	181,800	183,600
Parks District V Fees	256,134	255,000	257,500
Foster Botanic Garden	120,347	116,000	117,000
Hanauma Bay-Admission	4,473,355	4,346,300	4,433,200
Fees for Community Garden	56,955	45,000	45,000
Total — Charges for Services	\$ 5,878,705	\$ 5,656,870	\$ 5,758,080
Miscellaneous Revenues			
Other Rents Recreat Facil	\$ 2,870	\$ 3,200	\$ 3,250
Perquisite Housing	19,339	20,400	20,400
Contributions to The City	86,628	0	0
Sund Refunds-Prior Expend	46,193	0	0
Vacation Accum Deposits	38,178	0	0
Misc Rev/Cash Over/Short	(163)	0	0
Sale of Scrap Materials	193	0	0
Total — Miscellaneous Revenues	\$ 193,238	\$ 23,600	\$ 23,650
Utilities or Other Enterprises			
Recovery of Damages	\$ 20,738	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 20,738	\$ 0	\$ 0
Non-Revenue Receipts			
General Trust Receipts	\$ 675	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 675	\$ 0	\$ 0
Total — Department of Parks and Recreation	\$ 6,612,925	\$ 6,147,670	\$ 6,253,630

Departmental Revenue Summary

Department of Planning and Permitting

Planning and Permitting

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Regis-Third Party Review	\$ 1,200	\$ 1,200	\$ 1,200
Building Permits	19,986,832	20,000,000	20,000,000
Storm Drain Conn Fee	14,100	30,000	30,000
Signs	23,898	25,000	25,000
Grading Excavation & Fill	244,970	250,000	250,000
Excav/Rep-St & Sidewalk	125,337	180,000	180,000
Total — Licenses and Permits	\$ 20,396,337	\$ 20,486,200	\$ 20,486,200
Intergovernmental Revenue			
State Funded Road Maint	\$ 350,000	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 350,000	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ 83	\$ 100	\$ 100
Subdivision Fees	90,700	90,000	90,000
Zoning Reg Applcn Fees	278,600	280,000	280,000
Nonconform Certi Renewal	231,600	100,000	240,000
Plan Review Fee	1,779,657	1,800,000	1,800,000
Exam Fees-Spec Inspectors	190	500	500
Reg Fees-Spec Inspectors	670	3,000	500
Zoning/Flood Clear Fee	80,200	85,000	85,000
Sidewalk Specs File Fee	21,200	22,000	22,000
Driveway Specs File Fee	5,600	7,500	7,500
Duplicate Copy-Any Record	50,668	55,000	55,000
Copy-Map, Plan, Diagram	220	200	200
Electrical Inspection	351	400	400
Bldg Code Variance/Appeal	0	100	100
Total — Charges for Services	\$ 2,539,739	\$ 2,443,800	\$ 2,581,300
Fines and Forfeits			
Fines-Viol Bldg Elec Etc	\$ 542,064	\$ 540,000	\$ 540,000
Total — Fines and Forfeits	\$ 542,064	\$ 540,000	\$ 540,000
Miscellaneous Revenues			
Contributions to The City	\$ 13,550	\$ 0	\$ 0
Reimb of Admin Cost-Ewa	24,741	15,000	15,000
Vacation Accum Deposits	3,129	0	0
Total — Miscellaneous Revenues	\$ 41,420	\$ 15,000	\$ 15,000
Total — Department of Planning and Permitting	\$ 23,869,560	\$ 23,485,000	\$ 23,622,500

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Licenses and Permits			
Firearms	\$ 1,050	\$ 2,000	\$ 1,500
HPD Alarm Permits	233,135	240,000	235,000
Total — Licenses and Permits	\$ 234,185	\$ 242,000	\$ 236,500
Intergovernmental Revenue			
Justice Assistance Grant	\$ 19,655	\$ 0	\$ 0
Drug Recognition Expert	368,080	0	0
Byrne Formula Grant	72	0	0
US Dept of Justice Crime	613,745	0	0
Local Law Enf Blk Gr-Yr 6	1,139,717	0	0
Dea Marijuana Grant	100,000	0	0
Forensic DNA Test Pgm	81,503	0	0
Domestic Violence/VAWA 99	693	0	0
Cops Grant	41,829	0	0
HIDTA Program	1,694,427	0	0
Wireless Enhanced 911	559,374	0	0
Public Health Preparedness	63,397	0	0
Total — Intergovernmental Revenue	\$ 4,682,492	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ 225	\$ 1,000	\$ 500
Duplicate Copy-Any Record	67,648	75,000	70,000
HPD Alarm Service Charges	105,870	130,000	110,000
HPD Special Duty Fees	317,845	330,000	330,000
Street Parking Meter	3,339,483	3,070,000	2,071,000
Frm Damaged Parking Meter	1,970	2,000	2,000
Kuhio-Kaiolu Parking Lot	106,074	0	0
Kaimuki Parking Lot #2	243,358	235,000	240,000
Kailua Parking Lot	215,542	210,000	210,000
Kalakaua Parking Lot	224,107	220,000	220,000
Civic Center Parking Lot	64,441	70,000	62,000
River-Nimitz-Parking	90,253	90,000	90,000
Parking Chgs - Salt Lake-	43,373	40,000	43,000
Parking Charges-Palace Sq	66,734	65,000	66,000
HPD Parking Lot	135,139	140,000	137,000
Kailua Elderly Hsg P/Lot	124,126	110,000	123,000
Total — Charges for Services	\$ 5,146,188	\$ 4,788,000	\$ 3,774,500
Fines and Forfeits			
HPD Alarm Fines	\$ 154,414	\$ 200,000	\$ 160,000
Forfeiture of Seized Prop	20,785	50,000	30,000
Other Forfeits	21	0	0
Total — Fines and Forfeits	\$ 175,220	\$ 250,000	\$ 190,000

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Miscellaneous Revenues			
Investments	\$ 234	\$ 0	\$ 0
Rental of Equipment	6,983	8,000	8,000
Contributions to The City	75,000	0	0
Police Department	17,600	10,000	15,000
Sund Refunds-Prior Expend	323,404	350,000	350,000
Sund Refunds-Curr Exp	88,623	90,000	90,000
Vacation Accum Deposits	26,393	50,000	30,000
Auction Sale-Unclaim Prop	35,488	35,000	35,000
Sale of Scrap Materials	290	0	0
Total — Miscellaneous Revenues	\$ 574,015	\$ 543,000	\$ 528,000
Revolving Fund Revenues			
Late Charge	\$ 6,499	\$ 0	\$ 0
Total — Revolving Fund Revenues	\$ 6,499	\$ 0	\$ 0
Total — Honolulu Police Department	\$ 10,818,599	\$ 5,823,000	\$ 4,729,000

Departmental Revenue Summary

Department of the Prosecuting Attorney

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
Crime Victim Assist Grant	\$ 0	\$ 0	\$ 392,328
Justice Assistance Grant	0	285,556	287,124
US Dept of Justice Crime	1,267,908	63,995	0
US Dept of Interior	0	83,784	87,414
Domestic Violence/VAWA 99	0	24,453	182,136
HI Home Rehab-Other Reimb	0	0	119,634
State Department of the Attorney General	985,906	0	0
HI Career Crim Prosecutn	0	588,024	1,567,230
Victim/Witness Kokua Prgm	0	1,083,078	1,115,504
Total — Intergovernmental Revenue	\$ 2,253,814	\$ 2,128,890	\$ 3,751,370
Charges for Services			
Duplicate Copy-Any Record	\$ 15,367	\$ 10,800	\$ 10,800
Total — Charges for Services	\$ 15,367	\$ 10,800	\$ 10,800
Miscellaneous Revenues			
Investments	\$ 96	\$ 0	\$ 0
Rental Units (City Prop)	15,608	0	0
Recov-Crt Odr Restitution	2,201	1,200	1,200
Sund Refunds-Prior Expend	2,654	1,536	1,536
Vacation Accum Deposits	13,564	0	0
Total — Miscellaneous Revenues	\$ 34,123	\$ 2,736	\$ 2,736
Total — Department of the Prosecuting Attorney	\$ 2,303,304	\$ 2,142,426	\$ 3,764,906

Departmental Revenue Summary

Department of Transportation Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Intergovernmental Revenue			
Traffic Safety Ed Prg	\$ 0	\$ 85,000	\$ 85,000
FTA-49 USC Chapter 53	26,707,880	21,834,042	21,839,135
FHWA Traffic Ctrl Ctr Ops	0	0	121,584
USDOT - FHWA	554,576	0	0
Local Law Enf Blk Gr-Yr 6	44,276	0	0
Homeland Security Grants	349,764	0	0
State Department of Transportation	476,702	125,000	625,000
Public Health Preparedness	64,000	0	0
Total — Intergovernmental Revenue	\$ 28,197,198	\$ 22,044,042	\$ 22,670,719
Charges for Services			
Svc Fee-Dishonored Checks	\$ 200	\$ 0	\$ 0
Witness Fees	205	30	30
Duplicate Copy-Any Record	33	0	0
JTMC Parking	162,202	0	0
Parking Placards	8,700	8,000	8,000
Car-sharing Parking	0	130,000	300,000
Street Parking Meter	179,515	185,000	1,254,000
Chinatown Gateway-Parking	0	324,000	324,000
Kaimuki Parking Lot Concession	540,012	540,000	540,000
Spc Handicap Transp Fares	1,632,966	1,650,000	1,650,000
Total — Charges for Services	\$ 2,523,833	\$ 2,837,030	\$ 4,076,030
Miscellaneous Revenues			
Marin Tower Pkg Garage	\$ 0	\$ 246,000	\$ 246,000
Harbor Court Garage	0	522,000	522,000
Other Sources-Interest Earnings	591	0	0
Rental Units (City Prop)	21,300	21,300	21,300
Kukui Plaza Garage	0	301,200	301,200
Smith-Beretania Parking	0	324,000	324,000
Recov-Damaged Traf Signal	123,803	40,000	40,000
Recov-Overtime Inspection	0	100	100
Reimb State-Traf Sig Main	535,171	360,000	360,000
Sund Refunds-Prior Expend	1,002,986	0	0
Sund Refunds-Curr Exp	16	0	0
Vacation Accum Deposits	24,752	0	0
Total — Miscellaneous Revenues	\$ 1,708,619	\$ 1,814,600	\$ 1,814,600

Departmental Revenue Summary

Department of Transportation Services

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Utilities or Other Enterprises			
Bus Fare	\$ 51,677,380	\$ 52,200,000	\$ 52,200,000
U-Pass	2,665,330	2,500,000	2,500,000
Recovery of Damages	202,767	0	0
Bus Advertising	136,213	135,000	135,000
Ots-Employee Parking Chge	149,778	122,400	122,400
Bus Royalty Income	481	0	0
Other Bus Transportation	10,310	0	0
Total — Utilities or Other Enterprises	\$ 54,842,259	\$ 54,957,400	\$ 54,957,400
Total — Department of Transportation Services	\$ 87,271,909	\$ 81,653,072	\$ 83,518,749

Departmental Revenue Summary

Legislative

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Nomination Fees	\$ 0	\$ 3,550	\$ 0
Duplicate Copy-Any Record	1,098	100	100
Copy-Map, Plan, Diagram	27	20	20
Cert Voter Registration	188	200	200
Voter Registration Lists	9,500	4,000	4,000
Cert-Correctness of Info	27	5	10
Total — Charges for Services	\$ 10,840	\$ 7,875	\$ 4,330
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 40	\$ 0	\$ 0
Sund Refunds-Curr Exp	13,806	0	0
Vacation Accum Deposits	57,741	0	0
Total — Miscellaneous Revenues	\$ 71,587	\$ 0	\$ 0
Total — Legislative	\$ 82,427	\$ 7,875	\$ 4,330

Legislative

Departmental Revenue Summary

Provisional

Source of Receipts	FY 2015 Actual	FY 2016 Estimate	FY 2017 Estimated
Charges for Services			
Duplicate Copy-Any Record	\$ 16	\$ 0	\$ 0
Total — Charges for Services	\$ 16	\$ 0	\$ 0
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 184,205	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 184,205	\$ 0	\$ 0
Total — Provisional	\$ 184,221	\$ 0	\$ 0

Provisional

Cash Projections for Trust Funds, Debt Service Funds, and Revolving Funds

FUNDS	CASH BALANCE (incl cash in transit) 6/30/2014		ACTUAL FY 2015		ESTIMATED FY2016		ESTIMATED FY2017		Estimated Cash Balance 6/30/2017
	Receipts	Disbursements	Receipts	Disbursements	Receipts	Disbursements	Receipts	Disbursements	
<i>TRUST FUNDS</i>									
General Trust Fund	\$ 48,084,916	\$ 100,100,690	\$ 96,609,596	\$ 118,629,603	\$ 127,358,314	\$ 108,686,388	\$ 111,331,118	\$ 111,331,118	\$ 40,202,569
Treasury Trust Fund	2,481,461	14,152,651	11,913,548	20,906,796	18,631,428	18,877,396	17,503,673	17,503,673	8,369,655
Real Property Tax Trust Fund	12,576,768	2,452,480	5,916,770	8,832,313	7,633,337	6,151,208	8,979,791	8,979,791	7,482,871
Total	\$ 63,143,145	\$ 116,705,821	\$ 114,439,914	\$ 148,368,712	\$ 153,623,079	\$ 133,714,992	\$ 137,814,582	\$ 137,814,582	\$ 56,055,095
<i>DEBT SERVICE FUNDS</i>									
General Obligation Bond and Interest Redemption Fund	\$ 320,615	\$ 231,789,893	\$ 231,789,893	\$ 270,026,251	\$ 270,026,251	\$ 276,612,255	\$ 276,612,255	\$ 276,612,255	\$ 320,615
Improvement District Bond and Interest Redemption Fund	171,489	6,253	6,253	6,761	-	7,136	10,840	10,840	174,546
Total	\$ 492,104	\$ 231,796,146	\$ 231,796,146	\$ 270,033,012	\$ 270,026,251	\$ 276,619,391	\$ 276,623,095	\$ 276,623,095	\$ 495,161
<i>REVOLVING FUNDS</i>									
Improvement District Revolving Fund	\$ 1,962,572	\$ 131	\$ -	\$ 131	\$ 131	\$ 44	\$ -	\$ -	\$ 1,962,616
Housing and Community Development Revolving Fund	224,796	54	-	112	-	107	-	-	225,069
Total	\$ 2,187,368	\$ 185	\$ -	\$ 112	\$ 131	\$ 151	\$ -	\$ -	\$ 2,187,685

Fund Definitions

General Trust Fund — This fund accounts for monies received by the various agencies of the City for specific purposes, as trustee, donee, escrow agent, beneficiary, custodian or security holder, for which no special trust fund exists. This fund is distinguished from the Treasury Trust Fund in that all disbursements are made through claims vouchers.

Treasury Trust Fund — Monies of the same nature as are accounted for in the General Trust Fund but which require expeditious disbursements are deposited in this fund. In contrast with the General Trust Fund, disbursements are made from this fund through commercial checking accounts authorized by the Director of Budget and Fiscal Services instead of by claims vouchers.

Real Property Tax Trust Fund — This fund is used for the purpose of making refunds and adjustments relating to real property taxes.

General Obligation Bond and Interest Redemption Fund — This fund accounts for the payment

of principal and interest on general obligation serial bonds issued by the City.

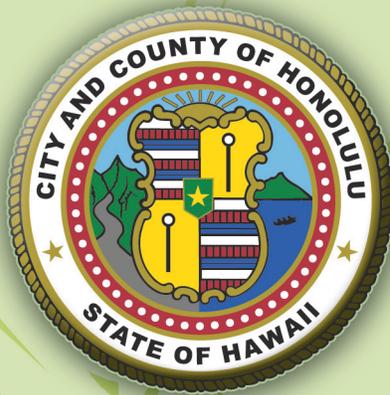
Improvement District Bond and Interest Redemption Fund — This fund accounts for the redemption of maturing City improvement district assessment bonds and collections of special assessments.

Improvement District Revolving Fund — Monies in this revolving fund are available to cover deficiencies, advance interest due, reimburse the General Fund in the event the payment of assessments are late or insufficient, and pay all expenses in connection with the sale of delinquent lots as bid for and purchased for the City by the Director of Budget and Fiscal Services.

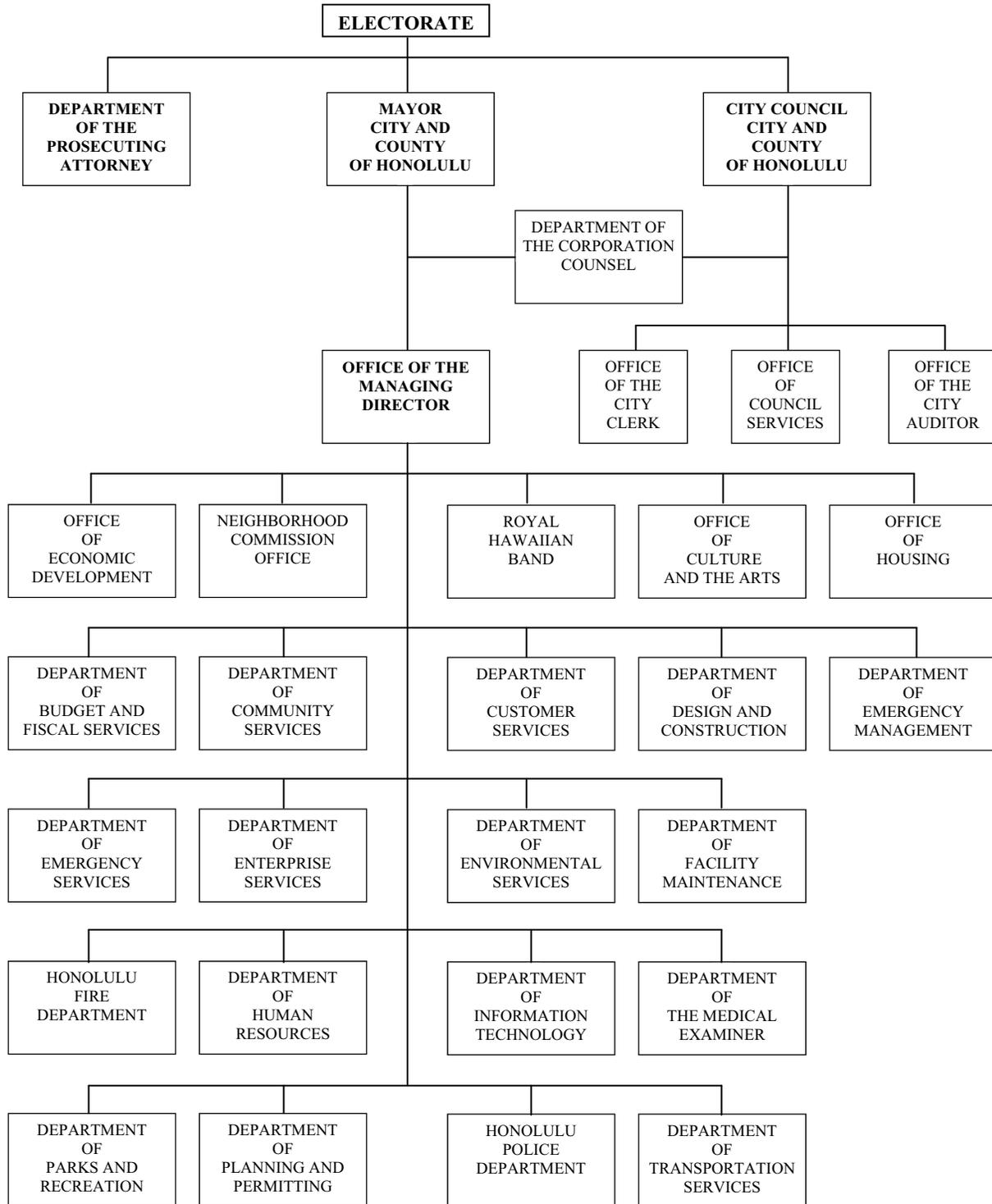
Housing and Community Development Revolving Fund — This fund serves as a working capital fund to facilitate the expenditure of joint costs.

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Appendix



CITY AND COUNTY OF HONOLULU ORGANIZATION CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City & County of Honolulu
Hawaii**

For the Fiscal Year Beginning

July 1, 2015

Executive Director

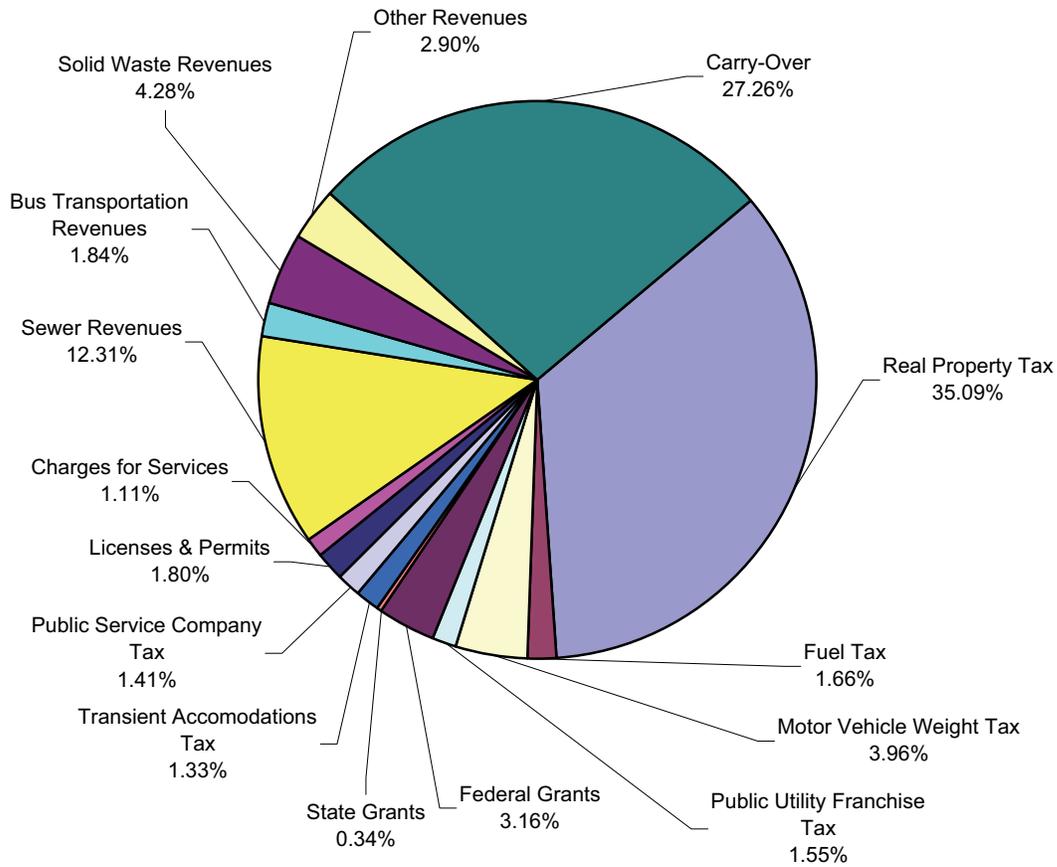
The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City and County of Honolulu for its annual budget for the fiscal year beginning July 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Where the City Gets Its Dollars

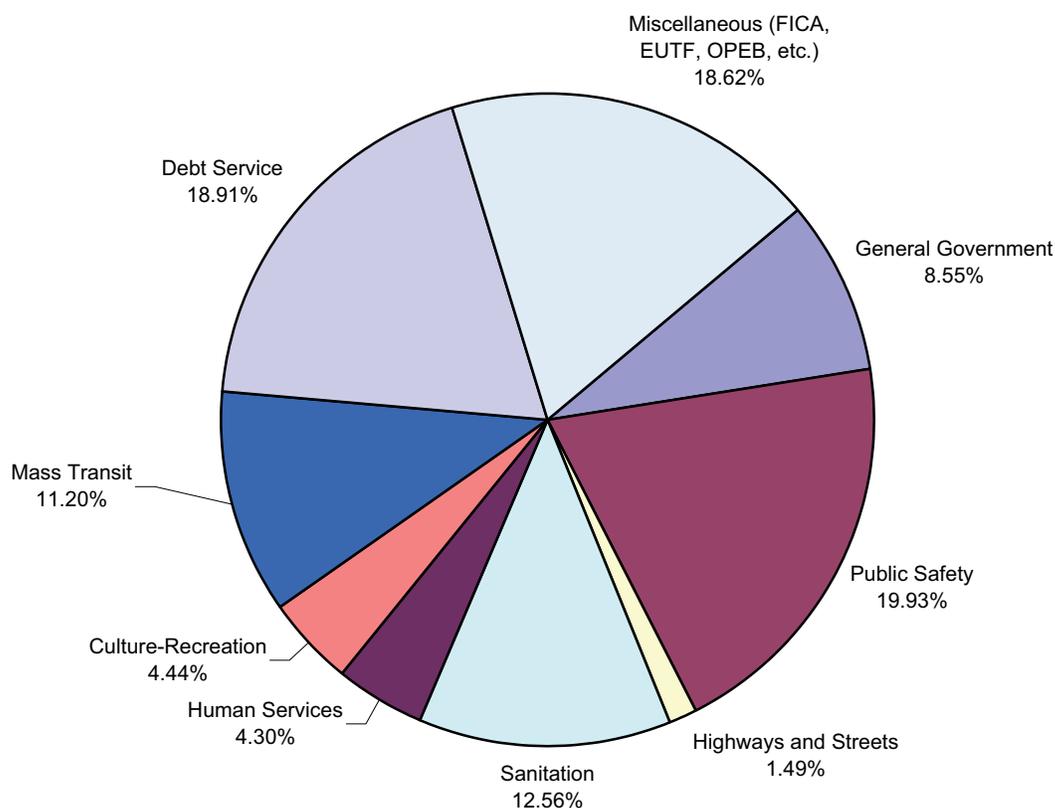
FY2017 Operating Resources (\$3.071 Billion)



Note: This pie chart shows the different sources of funding for the City's operations. Carryover includes unappropriated and restricted fund balances.

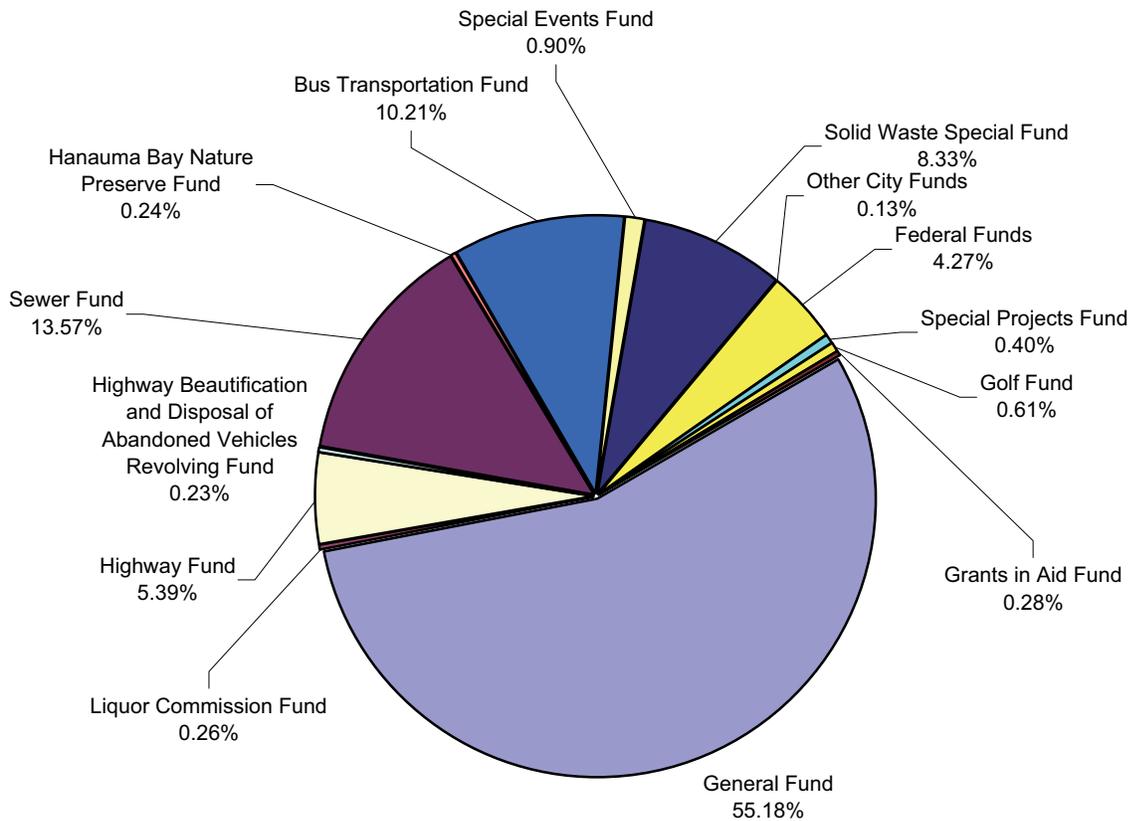
Where the City Spends Its Dollars

FY2017 Operating Expenditures (\$2.327 Billion)



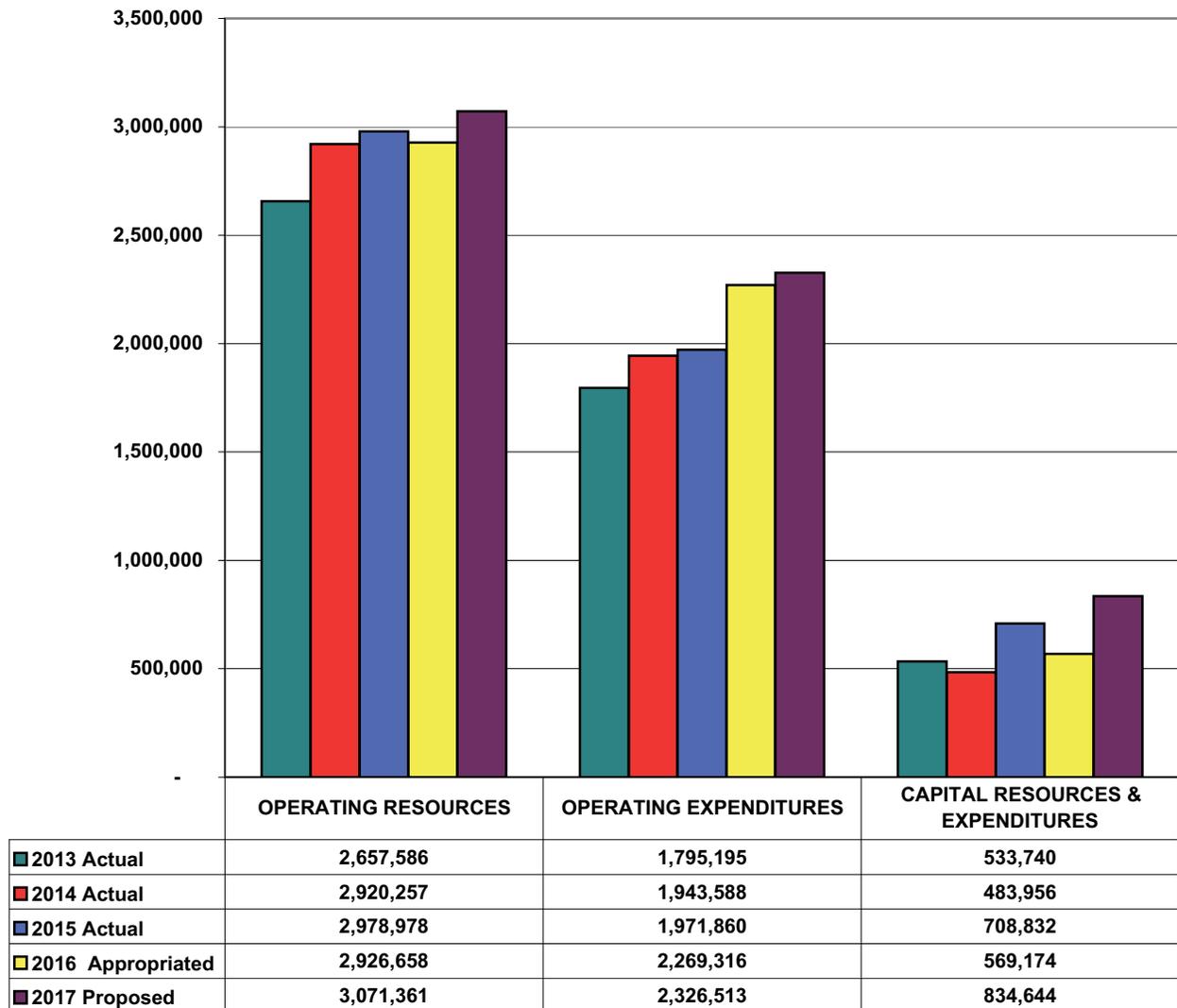
Note: This pie chart shows the amount spent on different types of City operations.

General and Special Funds in the FY 2017 Operating Budget (\$2.327 Billion)



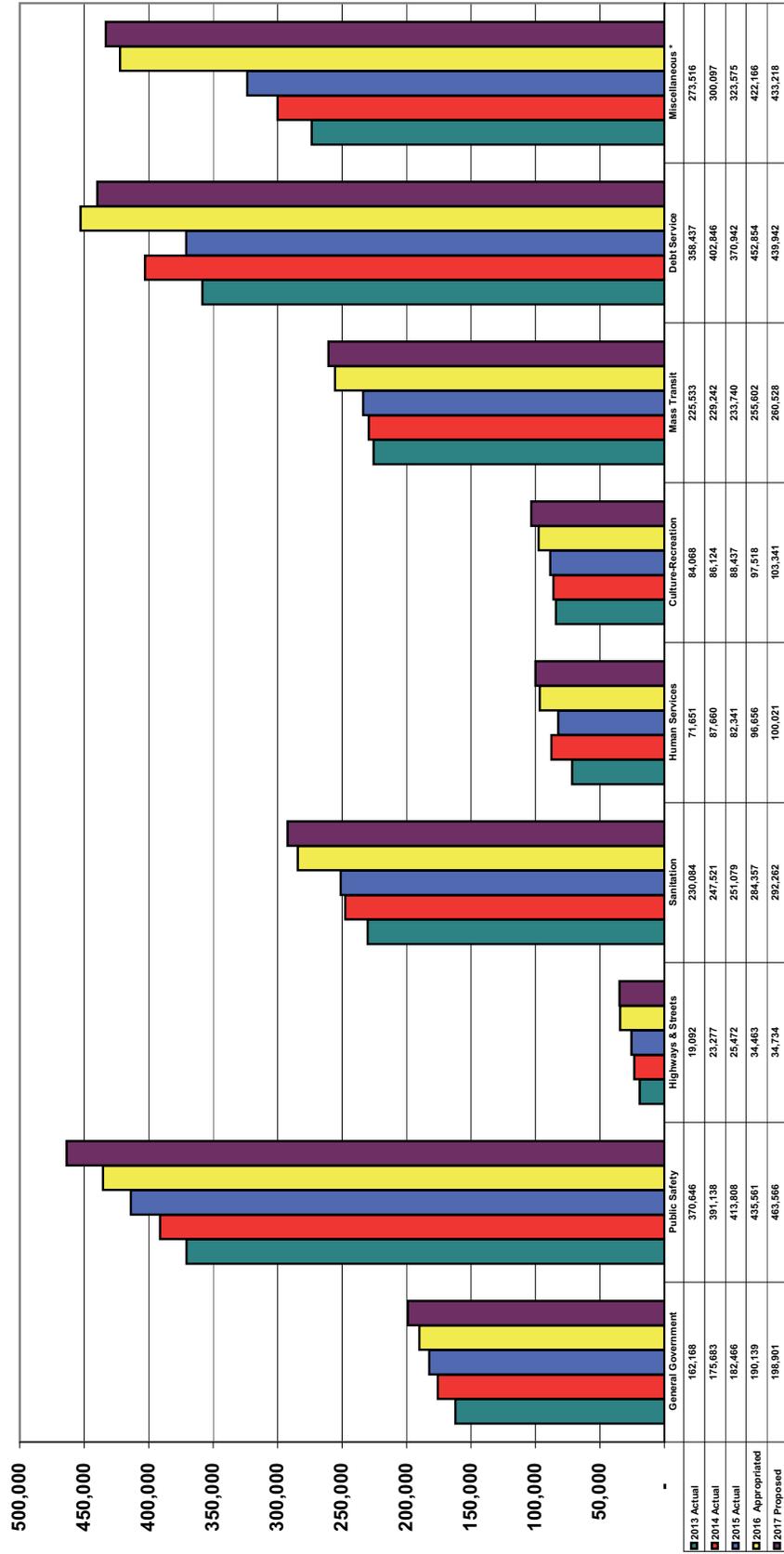
Note: This pie chart shows the different sources of funding for the City's operations.

Five Year History of Resources and Expenditures (Dollars in Thousands)



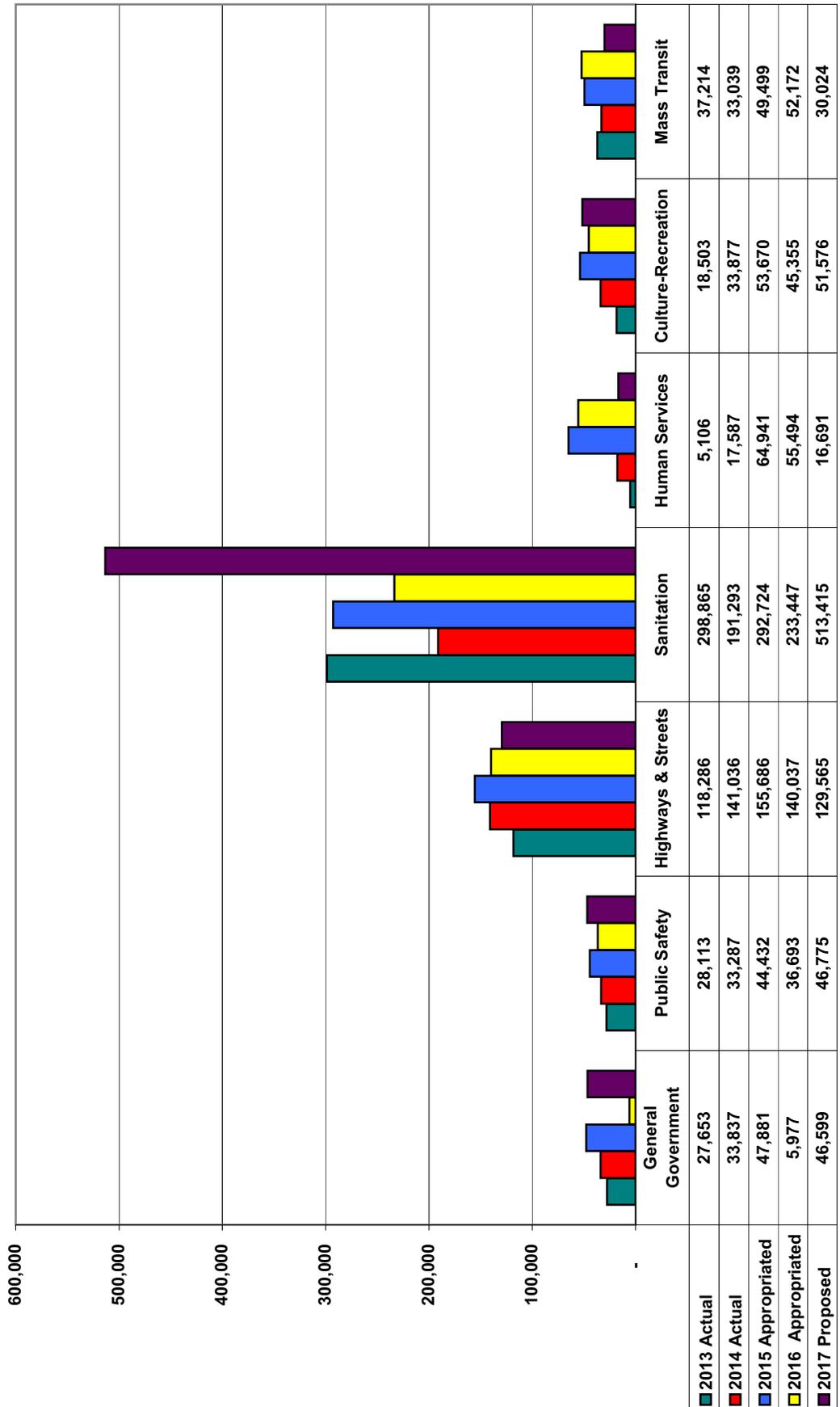
Note: 2015 Capital Resources and Expenditures reflect appropriated amounts. The 2015 Capital Budget begins on July 1, 2014 and ends on June 30, 2016.

Five Year History of Executive Operating Expenditures by Function
(Dollars in Thousands)
ALL FUNDS



*Miscellaneous function includes 1) Provisional appropriations such as Retirement System Contributions, and 2) Transfers between funds.

Five Year History of Executive Capital Expenditures by Function
 (Dollars in Thousands)
 ALL FUNDS



BUDGET AT A GLANCE
OPERATING BUDGET EXPENDITURES BY COST ELEMENT
FISCAL YEAR 2017

DEPARTMENT/AGENCY	SALARIES	CURRENT EXPENSES	EQUIPMENT	TOTAL
Budget & Fiscal Services	\$ 19,212,444	\$ 3,683,282	\$ 152,000	\$ 23,047,726
Community Services	12,312,359	87,688,518	20,000	100,020,877
Corporation Counsel	6,878,047	2,671,698	-	9,549,745
Customer Services	12,315,456	12,408,247	-	24,723,703
Design and Construction	11,637,898	6,159,830	45,250	17,842,978
Emergency Management	902,328	437,924	-	1,340,252
Emergency Services	35,415,096	7,230,600	1,699,000	44,344,696
Enterprise Services	13,719,162	11,354,425	105,000	25,178,587
Environmental Services	62,750,074	229,511,980	-	292,262,054
Facility Maintenance	30,438,828	54,634,800	41,000	85,114,628
Fire	113,410,371	14,105,130	284,000	127,799,501
Human Resources	5,879,995	693,596	-	6,573,591
Information Technology	9,047,060	10,394,563	1,185,000	20,626,623
Mayor	600,348	127,610	-	727,958
Managing Director	2,012,498	1,012,845	-	3,025,343
Neighborhood Commission	657,212	444,110	-	1,101,322
Royal Hawaiian Band	2,057,970	145,500	7,500	2,210,970
Medical Examiner	1,600,277	457,988	38,020	2,096,285
Parks and Recreation	44,341,453	31,098,867	511,000	75,951,320
Planning and Permitting	17,111,472	5,153,840	-	22,265,312
Police	235,137,321	40,347,478	20,000	275,504,799
Prosecuting Attorney	18,021,270	5,707,574	-	23,728,844
Transportation Services	140,560,148	127,755,918	-	268,316,066
	\$ 796,019,087	\$ 653,226,323	\$ 4,107,770	\$ 1,453,353,180
Debt Service	\$ -	\$ 439,942,000	\$ -	\$ 439,942,000
Retirement System Contributions	-	149,252,000	-	149,252,000
FICA and Pension Costs	-	30,863,000	-	30,863,000
Health Benefits Contributions	-	130,521,000	-	130,521,000
Other Post-Employment Benefits	-	48,624,000	-	48,624,000
Provision for Vacant Positions	-	23,071,865	-	23,071,865
Miscellaneous	-	50,886,220	-	50,886,220
	\$ -	\$ 873,160,085	\$ -	\$ 873,160,085
TOTAL EXPENDITURES	\$ 796,019,087	\$ 1,526,386,408	\$ 4,107,770	\$ 2,326,513,265

AT A GLANCE FY 2017
SUMMARY OF OPERATING AND CAPITAL BUDGET
REVENUE, EXPENDITURE AND UNRESERVED FUND BALANCE

	Special			Total Funds
	General Fund	Revenue Funds	Enterprise Funds	
REVENUES				
Operating Revenue	\$ 1,283,280,642	\$ 363,444,956	\$ 575,194,304	\$ 2,221,919,902
Capital Revenue	240,000	315,483,903	518,920,300	834,644,203
TOTAL REVENUE	\$ 1,283,520,642	\$ 678,928,859	\$ 1,094,114,604	\$ 3,056,564,105
EXPENDITURES				
Executive Operating Budget	\$ 1,283,891,387	\$ 295,303,484	\$ 747,318,394	\$ 2,326,513,265
Legislative Operating Budget	18,572,000	-	128,000	18,700,000
Executive Capital Budget	240,000	315,483,903	518,920,300	834,644,203
TOTAL EXPENDITURES	\$ 1,302,703,387	\$ 610,787,387	\$ 1,266,366,694	\$ 3,179,857,468
REVENUE OVER/(UNDER) EXPENDITURES	\$ (19,182,745)	\$ 68,141,472	\$ (172,252,090)	\$ (123,293,363)
NET INTERFUND TRANSFERS	\$ (82,256,947)	\$ (110,101,784)	\$ 192,358,731	\$ -
NET CHANGE IN FUND BALANCE	\$ (101,439,692)	\$ (41,960,312)	\$ 20,106,641	\$ (123,293,363)
UNRESERVED FUND BALANCE				
Beginning	\$ 101,439,692	\$ 157,942,596	\$ 590,058,973	\$ 849,441,261
Net Change	(101,439,692)	(41,960,312)	20,106,641	(123,293,363)
Ending	\$ -	\$ 115,982,284	\$ 610,165,614	\$ 726,147,898

Strategic Planning Six-Year Projection by Function (Dollars in Millions)

	ESTIMATED					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
OPERATING EXPENDITURES						
<i>Executive</i>						
General Government	\$ 198.9	\$ 203.8	\$ 208.3	\$ 211.8	\$ 215.7	\$ 219.8
Public Safety	463.6	493.0	517.8	523.7	537.7	549.3
Highways and Streets	34.7	35.3	36.0	36.6	37.2	37.9
Sanitation	292.3	300.1	304.4	310.7	313.0	319.9
Human Services	100.0	109.7	111.5	113.2	115.0	116.7
Culture-Recreation	103.3	105.2	107.1	109.1	111.0	113.1
Utilities or Other Enterprises (Mass Transit)	260.5	283.4	339.2	355.9	369.5	378.2
Debt Service	435.0	478.8	511.7	550.0	562.7	593.9
Retirement System Contributions	149.3	155.2	159.9	163.1	166.9	170.5
FICA and Pension Costs	30.9	32.1	33.0	33.7	34.5	35.3
Health Benefits Contributions	130.5	138.3	146.6	155.4	164.8	174.7
Other Post-Employment Benefits	48.6	63.1	79.8	77.2	75.2	72.4
Provision for Vacant Positions	23.1	23.5	24.0	24.5	25.0	25.5
Miscellaneous	50.9	51.1	51.3	51.5	51.7	51.9
<i>Legislative</i>						
General Government	18.7	19.0	19.3	19.6	19.8	20.1
TOTAL OPERATING EXPENDITURES	\$ 2,340.3	\$ 2,491.6	\$ 2,649.9	\$ 2,736.0	\$ 2,799.7	\$ 2,879.2
HART Related Debt Service	\$ 4.9	\$ 16.6	\$ 29.2	\$ 37.3	\$ 62.2	\$ 165.4

Strategic Planning Six-Year Projection by Function (Dollars in Millions)

	ESTIMATED					
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
CAPITAL EXPENDITURES						
General Government	\$ 46.6	\$ 37.6	\$ 19.7	\$ 24.6	\$ 27.2	\$ 66.4
Public Safety	46.7	57.6	48.4	47.8	74.3	46.3
Highways and Streets	129.6	112.9	128.3	113.5	122.1	120.2
Sanitation	513.4	642.2	461.9	397.4	323.7	372.6
Human Services	16.7	16.1	16.1	16.1	16.1	16.0
Culture-Recreation	51.6	48.2	77.9	87.0	42.0	28.7
Utilities or Other Enterprises (Mass Transit)	30.0	30.1	22.6	23.0	23.5	24.0
TOTAL CAPITAL EXPENDITURES	\$ 834.6	\$ 944.7	\$ 774.9	\$ 709.4	\$ 628.9	\$ 674.2

Expenditure Assumptions:

- * Annual increase in salaries of 2%
- * Annual increase in current expense & equipment 1.5%
- * Debt service projections are based on prior year debt issuances and estimated future year debt issuances in the 6-Year CIP.
- * HART General Obligation Bond debt service amounts are from the HART
- * ERS - Statutory rates
- * Health Benefits - 6% annual increase
- * OPEB - Based on state law funding requirement
- * Risk Management & Energy - 1.5% annual increase
- * Other provisionals - 0% increase

Six-Year Projection of Resources (Dollars in Millions)

	FY 2017	FY 2018	ESTIMATED			
			FY 2019	FY 2020	FY 2021	FY 2022
OPERATING RESOURCES						
Real Property Tax	\$ 1,077.6	\$ 1,141.2	\$ 1,175.4	\$ 1,210.5	\$ 1,246.8	\$ 1,284.1
Fuel Tax	51.0	51.3	51.5	51.8	52.0	52.3
Motor Vehicle Weight Tax	121.8	121.8	121.8	121.8	121.8	121.8
Public Utility Franchise Tax	47.5	49.0	50.6	52.3	54.1	55.9
Federal Grants	96.9	105.6	106.1	106.7	107.2	107.8
State Grants	10.4	8.8	8.8	8.9	8.9	8.9
Transient Accommodations Tax	41.0	41.0	41.0	41.0	41.0	41.0
Public Service Company Tax	43.4	44.7	46.2	47.7	49.3	51.0
Licenses and Permits	55.3	58.8	59.8	58.7	58.6	57.2
Charges for Services	34.1	35.7	35.7	36.0	36.3	36.5
Sewer Revenues	378.1	522.1	549.5	583.5	619.6	663.8
Bus Transportation Revenues	56.6	56.6	56.6	56.6	56.6	56.6
Solid Waste Disposal Revenues	131.4	134.4	134.4	134.4	134.4	134.4
Other Revenues	84.1	84.3	83.5	82.8	82.5	82.5
Subtotal-Operating Resources	2,229.2	2,455.3	2,520.9	2,592.7	2,669.1	2,753.8
Carry-Over	837.2	868.8	816.1	804.9	798.8	749.8
TOTAL OPERATING RESOURCES	\$ 3,066.4	\$ 3,324.1	\$ 3,337.0	\$ 3,397.6	\$ 3,467.9	\$ 3,503.6
HART Reimbursement for Debt Service	\$ 4.9	\$ 16.6	\$ 29.2	\$ 37.3	\$ 62.2	\$ 165.4

Six-Year Projection of Resources (Dollars in Millions)

	FY 2017	FY 2018	ESTIMATED			
			FY 2019	FY 2020	FY 2021	FY 2022
CAPITAL RESOURCES						
General Obligation Bonds	\$ 281.5	\$ 270.2	\$ 255.1	\$ 253.7	\$ 253.9	\$ 253.0
General Fund	0.2	-	-	-	-	-
Solid Waste Special Fund	3.0	-	-	-	-	-
Bikeway Fund	-	0.9	1.0	0.9	0.9	0.9
Hanauma Bay Nature Preserve Fund	1.2	1.2	1.2	1.2	1.2	1.2
Parks and Playgrounds Fund	1.3	-	-	-	-	-
Sewer Fund	117.9	74.3	64.2	60.6	58.4	58.4
Sewer Revenue Bond Improvement Fund	372.8	549.2	395.2	334.4	262.8	311.7
Federal Grants Fund	26.0	28.0	36.3	36.7	29.7	30.1
Community Development Fund	8.9	8.8	8.8	8.8	8.9	8.8
State Funds	-	2.0	3.0	3.0	3.0	-
Utilities' Share	0.1	0.1	0.1	0.1	0.1	0.1
Clean Water and Natural Lands Fund	16.1	5.0	5.0	5.0	5.0	5.0
Affordable Housing Fund	5.6	5.0	5.0	5.0	5.0	5.0
TOTAL CAPITAL RESOURCES	\$ 834.6	\$ 944.7	\$ 774.9	\$ 709.4	\$ 628.9	\$ 674.2

Resource Assumptions:

*Real Property Tax annual increases due to increased valuation of 5% for FY17 and 3% for the remaining years.

FY 2017 Real Property Tax includes \$1077.6 Operating Resources and \$9.4 Capital Resources amounting to \$1,087M.

* The future year projections for the Public Service Company, Franchise and Fuel Taxes are based on the Council of Revenues projections.

* The Transient Accommodations Tax for Years 1 to 5 is recorded at the capped amount of 44.1% (\$41,013,000) of the \$93,000,000 permanently allocated to the four counties by recent state legislation.

* All remaining multi-year projections were made by the City agencies based on their historical experience.

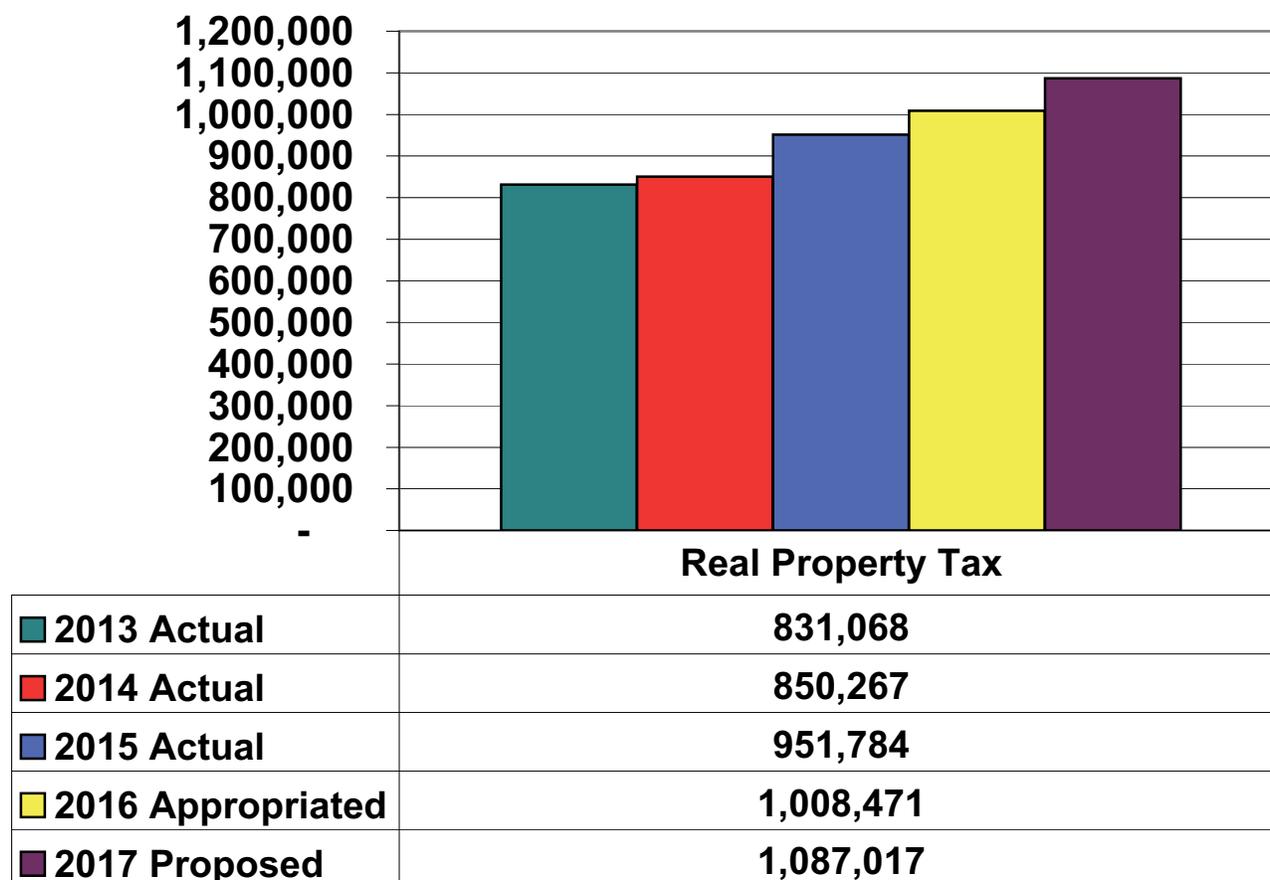
* Reimbursements from HART for debt service equals the amount of HART debt service for general obligation bonds.

Summary of Six-Year Projection of Expenditures and Resources (Dollars in Millions)

	FY 2017	FY 2018	ESTIMATED		FY 2021	FY 2022
			FY 2019	FY 2020		
EXPENDITURES						
OPERATING	\$ 2,340.3	\$ 2,491.6	\$ 2,649.9	\$ 2,736.0	\$ 2,799.7	\$ 2,879.2
CAPITAL	834.6	944.7	774.9	709.4	628.9	674.2
TOTAL EXPENDITURES	\$ 3,174.9	\$ 3,436.3	\$ 3,424.8	\$ 3,445.4	\$ 3,428.6	\$ 3,553.4
RESOURCES						
OPERATING	\$ 3,066.4	\$ 3,324.1	\$ 3,337.0	\$ 3,397.6	\$ 3,467.9	\$ 3,503.6
CAPITAL	834.6	944.7	774.9	709.4	628.9	674.2
TOTAL RESOURCES	\$ 3,901.0	\$ 4,268.8	\$ 4,111.9	\$ 4,107.0	\$ 4,096.8	\$ 4,177.8
DIFFERENCE	\$ 726.1	\$ 832.5	\$ 687.1	\$ 661.6	\$ 668.2	\$ 624.4
HART Related Debt Service	\$ 4.9	\$ 16.6	\$ 29.2	\$ 37.3	\$ 62.2	\$ 165.4
HART Reimbursement for Debt Service	\$ 4.9	\$ 16.6	\$ 29.2	\$ 37.3	\$ 62.2	\$ 165.4

Real Property Tax

(Dollars in Thousands)



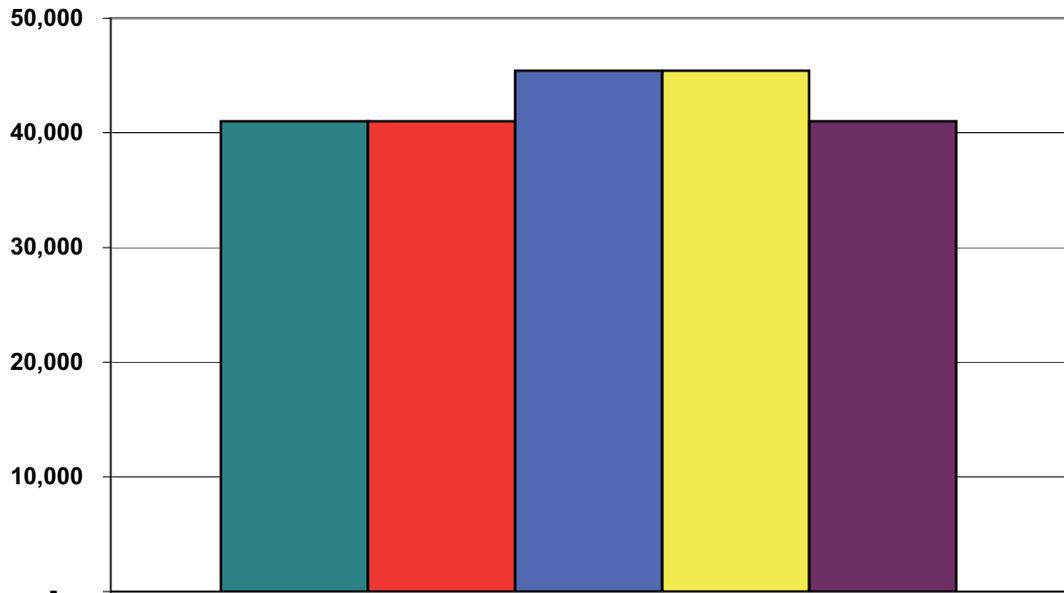
The Real Property Tax is a tax on real property (land and improvements) based on the assessed valuation at 100% of fair market value in its entirety. The exemption for owner-occupied homes is \$80,000 with a higher exemption of \$120,000 allowed for those 65 years of age and older. Rates are set for various classes of property.

The 2017 proposed revenue is based upon estimates of the assessed values at current rates of real property by the City's Real Property Tax Division.

Revenue from Real Property Tax is reflected in the General Fund.

Transient Accommodations Tax

(Dollars in Thousands)



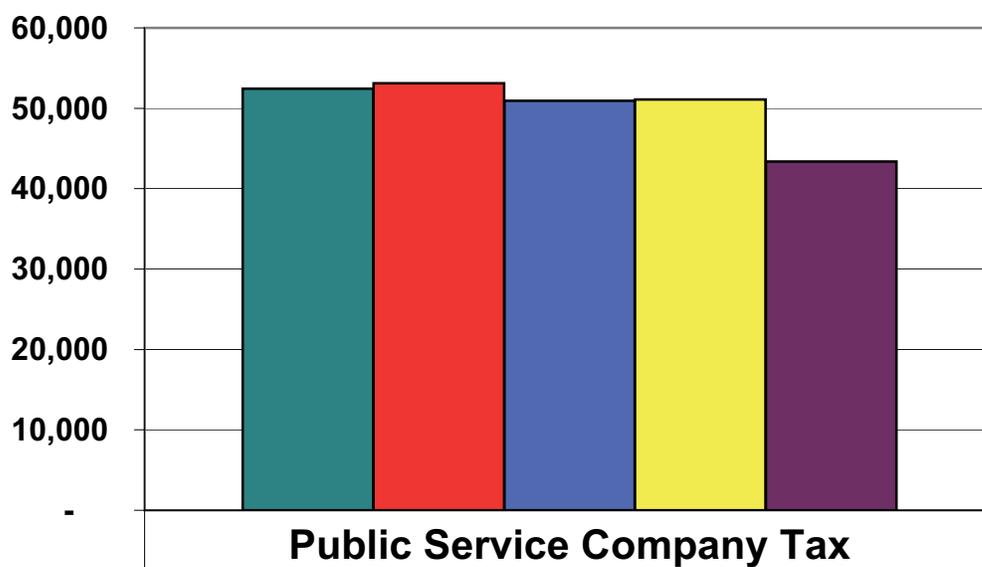
Transient Accommodations Tax	
■ 2013 Actual	41,013
■ 2014 Actual	41,013
■ 2015 Actual	45,423
■ 2016 Appropriated	45,423
■ 2017 Proposed	41,013

The Transient Accommodations Tax rate of 9.25% of gross proceeds received as compensation for the furnishing of transient accommodations was made permanent effective July 1, 2013. A permanent allocation of up to \$93 million was also made to the four counties with the City and County of Honolulu receiving 44.1% (\$41,013,000) of the Counties' share. Act 174(14) temporarily increases this allocation to up to \$103 million for fiscal years 2015 and 2016 with the City and County of Honolulu receiving up to \$45,423,000 for its 44.1% share. It is anticipated that the counties' share will revert to the permanent allocation in 2017, absent any State legislation to the contrary.

Revenue from the Transient Accommodations Tax is reflected in the General Fund.

Public Service Company Tax

(Dollars in Thousands)



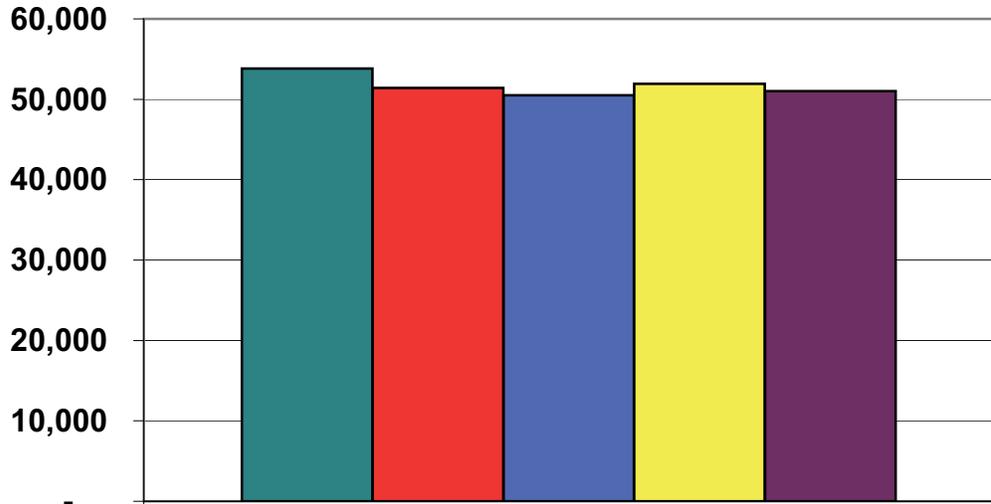
Public Service Company Tax	
■ 2013 Actual	52,444
■ 2014 Actual	53,108
■ 2015 Actual	50,939
■ 2016 Appropriated	51,098
■ 2017 Proposed	43,372

Revenue from the Public Service Company Tax reflects a 1.885 percent tax on the gross income of public service companies, as defined by Chapter 239 of the Hawaii Revised Statutes. The 2017 proposed estimate is based upon estimates provided by these companies.

Public Service Company Tax revenues is reflected in the General Fund.

Fuel Taxes

(Dollars in Thousands)



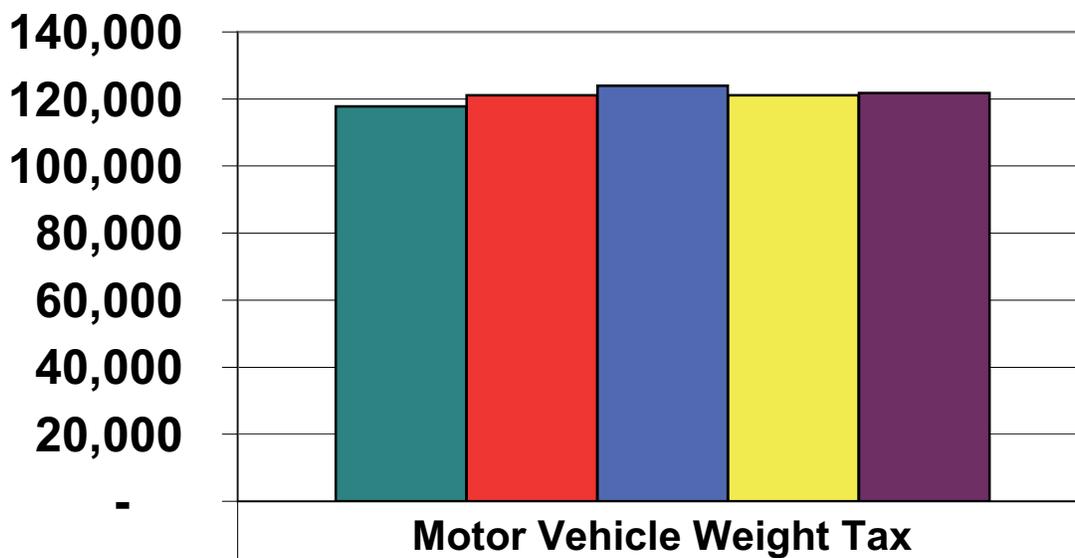
Fuel Tax	
■ 2013 Actual	53,825
■ 2014 Actual	51,424
■ 2015 Actual	50,503
■ 2016 Appropriated	51,934
■ 2017 Proposed	51,015

The Fuel Tax reflects a tax imposed on liquid fuels sold or used within the City’s jurisdiction. The tax does not apply to aviation fuel nor diesel fuel used on non-public highways. The 2017 estimate reflects a projected 1.77% decrease in collections.

Revenue from Fuel Taxes is reflected in the Highway Fund.

Motor Vehicle Weight Tax

(Dollars in Thousands)



	Motor Vehicle Weight Tax
■ 2013 Actual	117,832
■ 2014 Actual	121,097
■ 2015 Actual	123,912
■ 2016 Appropriated	121,112
■ 2017 Proposed	121,781

The Motor Vehicle Weight Tax is a tax imposed on the net weight of all vehicles used on the public highways. The following tax rates have been in effect since January 1, 2011:

Passenger vehicles and noncommercial vehicles not exceeding 6,500 pounds (automobiles, buses and ambulances) - tax rate currently at 5 cents per pound (net weight).

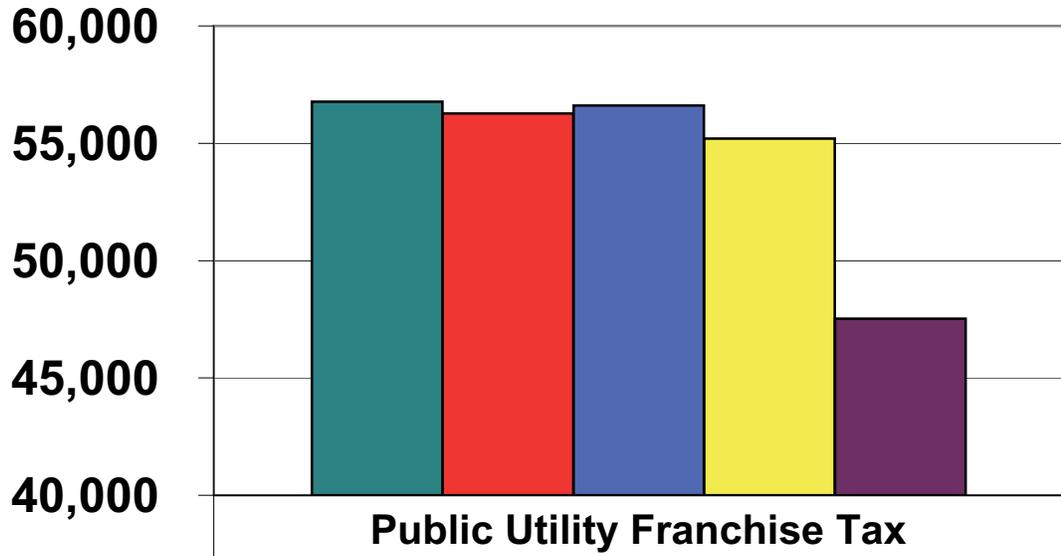
Motor vehicles and other vehicles designed for other than carrying passengers (trucks, truck-tractors, road tractors, trailers and semi-trailers) - tax rate currently at 5.5 cents per pound (net weight).

The 2017 proposed estimate is based upon projections developed by the City's Customer Services Department.

Motor Vehicle Weight Tax revenue is reflected in the Highway Fund.

Public Utility Franchise Tax

(Dollars in Thousands)



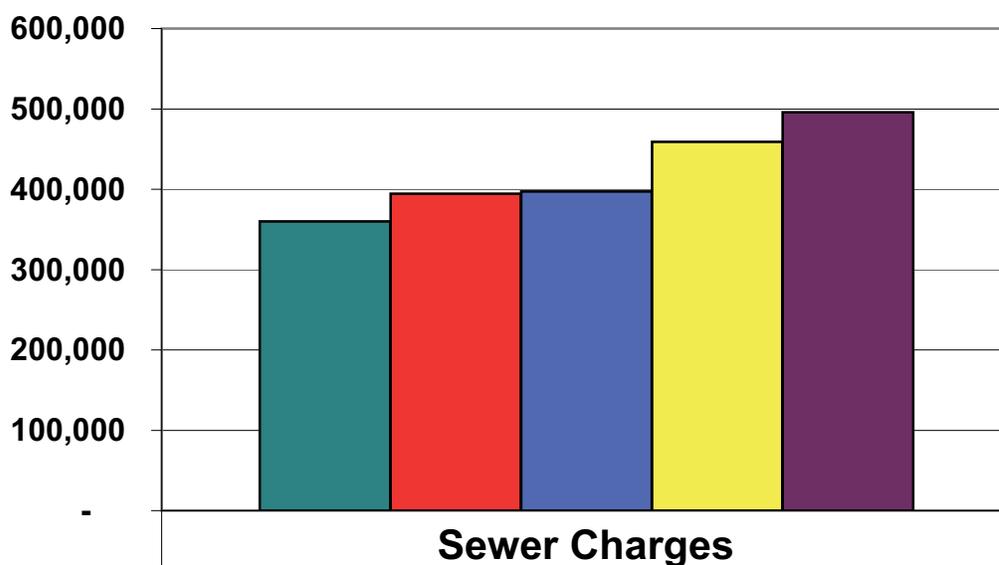
Public Utility Franchise Tax	
■ 2013 Actual	56,768
■ 2014 Actual	56,273
■ 2015 Actual	56,610
■ 2016 Appropriated	55,200
■ 2017 Proposed	47,525

Revenue from the Public Utility Franchise Tax reflects a 2.5% tax on the gross receipts for sales of electric power and gas companies (but not telephone or cable television companies). The 2017 proposed estimate is based primarily upon estimates provided by these companies.

Public Utility Franchise Tax revenues are reflected in the Highway Fund.

Sewer Service Charges

(Dollars in Thousands)



■ 2013 Actual	359,890
■ 2014 Actual	394,443
■ 2015 Actual	397,197
■ 2016 Appropriated	459,020
■ 2017 Proposed	496,031

Sewer Service Charges reflect charges primarily related to the discharge of wastewater from residential dwellings and non-residential facilities. The 2017 proposed estimate is developed by the City's Department of Environmental Services and takes into account historical data, certain additional demand requirements and rate changes.

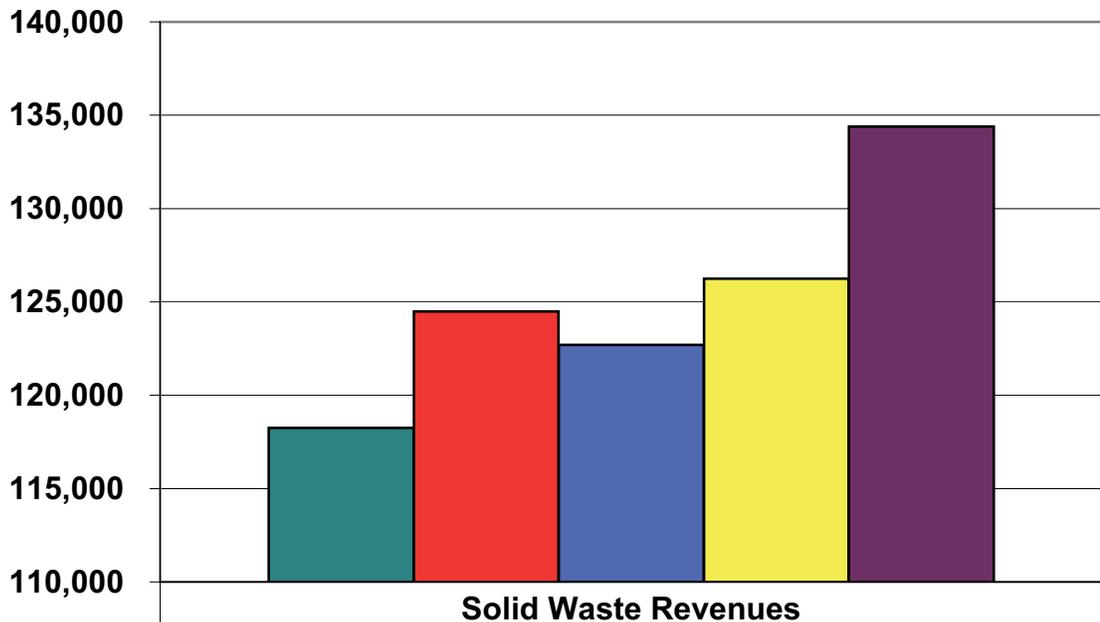
Sewer Service Charges are reflected in the Sewer Fund.

The following are the basic charges for 2014 - 2017 for Sewer Service Charges:

Residential	7/1/2013	7/1/2014	7/1/2015	7/1/2016
Single family & duplex dwellings per dwelling unit per month:				
Monthly base charge	\$65.76	\$68.39	\$71.81	\$77.55
Monthly usage charge per 1,000 gallons of metered water consumed	\$3.93	\$4.08	\$4.29	\$4.63
Multiple unit dwellings per dwelling unit per month:				
Monthly base charge	\$45.21	\$47.02	\$49.37	\$53.32
Monthly usage charge per 1,000 gallons of metered water consumed	\$3.93	\$4.08	\$4.29	\$4.63
Non-Residential:				
Various rates based on water usage or wastewater discharge				

Solid Waste Revenues

(Dollars in Thousands)



Solid Waste Revenues	
■ 2013 Actual	118,246
■ 2014 Actual	124,484
■ 2015 Actual	122,699
■ 2016 Appropriated	126,248
■ 2017 Proposed	134,397

Solid Waste revenues are primarily fees charged for the disposal of refuse and other solid wastes delivered to disposal facilities by any business or any federal or state agency. The increase in Solid Waste Revenues is due mainly to an increase in charges for city agencies. The 2017 proposed estimate is based upon estimates from the Department of Environmental Services.

The rates below have been in effect since January 1, 2005:

H-Power Facility - \$81.00 per ton

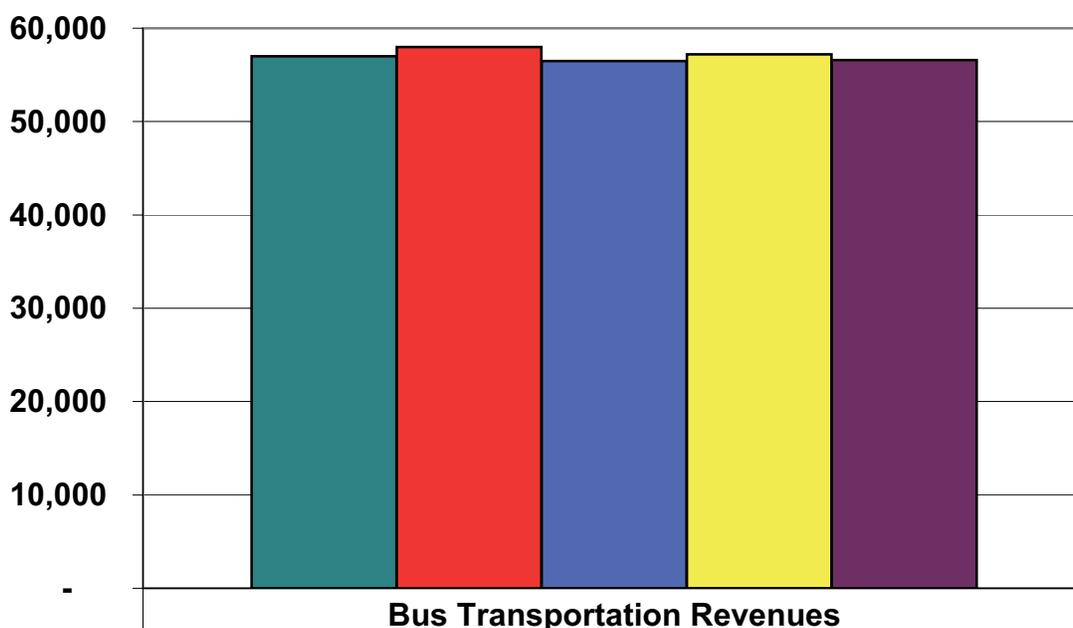
Transfer Stations - \$110.60 per ton

Landfills - \$81.00 per ton

Solid Waste revenues are reflected in the Solid Waste Special Fund.

Bus Transportation Revenues

(Dollars in Thousands)



	Bus Transportation Revenues
■ 2013 Actual	57,013
■ 2014 Actual	57,993
■ 2015 Actual	56,496
■ 2016 Appropriated	57,220
■ 2017 Proposed	56,607

Bus Transportation Revenues reflect revenues collected primarily from the City's island wide public transit system. The 2017 proposed estimate is based upon estimates from the Department of Transportation Services.

Bus Transportation revenues are reflected in the Bus Transportation Fund.

Summarized below are the authorized fares:

Adult cash fare	\$2.50
Youth cash fare	1.25
Senior cash fare	1.00
Disabled cash fare	1.00
Adult monthly pass / 4-day pass	60.00 / 35.00
Youth monthly pass	30.00
Senior monthly pass	5.00
Disabled monthly pass	5.00
Adult annual pass	660.00
Youth annual pass	330.00
Senior annual pass / biennial pass	30.00 / 60.00
Disabled annual pass / biennial pass	30.00 / 60.00
Senior/Disabled ID Card	10.00

SUMMARY OF RESOURCES BY SOURCE

SOURCE	FY 2015 ACTUAL *	FY 2016 APPROPRIATED	FY 2017 PROPOSED
<i>OPERATING RESOURCES</i>			
Real Property Tax	\$ 951,784,308	\$ 998,910,645	\$ 1,077,642,726
Fuel Tax	50,503,467	51,934,000	51,015,000
Motor Vehicle Weight Tax	123,912,331	121,111,690	121,780,620
Public Utility Franchise Tax	56,609,748	55,200,000	47,525,000
Federal Grants	87,643,340	97,756,205	96,916,073
State Grants	8,754,404	7,923,985	10,375,227
Transient Accommodations Tax	45,423,000	45,423,000	41,013,000
Public Service Company Tax	50,938,664	51,098,000	43,372,000
Licenses and Permits	54,052,074	53,831,946	55,308,264
Charges for Services	34,350,028	32,964,657	34,083,661
Sewer Charges	316,998,243	388,896,772	378,124,344
Bus Transportation Revenues	56,495,963	57,220,000	56,607,400
Solid Waste Revenues	122,699,422	116,247,888	131,396,900
Other Revenues	181,563,763	88,858,219	89,025,413
Carry-Over	837,249,608	759,280,807	837,175,535
TOTAL OPERATING RESOURCES	\$ 2,978,978,363	\$ 2,926,657,814	\$ 3,071,361,163
<i>CAPITAL RESOURCES</i>			
General Obligation Bonds			
General Obligation Bonds (includes General Improvement, Highway Improvement and Solid Waste Improvement Bonds)	\$ 346,505,763	\$ 284,009,300	\$ 281,536,900
General Fund			
Other Revenues	250,000	1,300,000	240,000
Highway Fund			
Other Revenues	-	-	-
Solid Waste Special Fund			
Solid Waste Revenues	-	10,000,000	3,000,000
Bus Transportation Fund			
Bus Transportation Revenues	-	-	-
Special Events Fund			
Other Revenues	-	-	-
Golf Fund			
Other Revenues	-	-	-
Bikeway Fund			
Other Revenues	-	-	-
Hanauma Bay Nature Preserve Fund			
Charges for Services	880,000	1,746,972	1,200,000
Parks and Playgrounds Fund			
Other Revenues	3,602,039	1,027,388	1,335,948
Sewer Fund			
Sewer Charges	80,198,300	70,123,000	117,906,700
Sewer Revenue Bond Improvement Fund			

SUMMARY OF RESOURCES BY SOURCE

SOURCE	FY 2015 ACTUAL *	FY 2016 APPROPRIATED	FY 2017 PROPOSED
Revenue Bonds	191,328,000	143,497,000	372,824,000
Other Revenues - Investments	-	-	-
Federal Grants Fund			
Federal Grants	42,239,330	33,838,332	25,962,055
Community Development Fund			
Federal Grants	6,916,341	6,863,281	8,838,600
State Funds			
State Grants	-	-	-
Developer	-	-	-
Other Revenues	-	-	-
Housing Development Special Fund			
Other Revenues	-	-	-
Utilities' Share			
Other Revenues	100,000	100,000	100,000
Clean Water and Natural Lands Fund			
Real Property Tax	-	4,533,000	5,305,024
Carry-Over	15,735,000	-	10,794,976
Affordable Housing Fund			
Real Property Tax	-	5,027,355	4,069,250
Other Revenues	-	14,000	60,000
Carry-Over	21,077,000	7,094,567	1,470,750
Ewa Highway Impact Fee			
Other Revenues	-	-	-
General Trust Fund			
Other Revenues	-	-	-
TOTAL CAPITAL RESOURCES	\$ 708,831,773	\$ 569,174,195	\$ 834,644,203
TOTAL RESOURCES	\$ 3,687,810,136	\$ 3,495,832,009	\$ 3,906,005,366

*The capital budget for fiscal year 2015 ends on June 30, 2016.

The actuals reported for Capital Resources reflect the appropriated amounts.

Debt and Financial Policies of the City

The Debt and Financial Policies of the City and County of Honolulu is guided by Resolution No. 06-222, adopted on July 19, 2006. The policies state:

I. OPERATING BUDGET

A. OVERALL

1. The operating budget details a financing and spending program to meet the goals and objectives of the City which have been established by the City administration, the City Council and the public. It contains information and data regarding expected revenues, expected expenditures and expected service and performance outcomes. To the extent feasible, the budget also should include outcome measures which reflect each programs' success in meeting established goals and objectives.
2. Operating expenses are the costs for personnel, materials, equipment required for a government entity to function. Operating expenses are expenditures for day to day operations and exclude expenditures for capital purposes, as defined herein. Operating expenses include the cost of paying salaries and benefits to civil service employees except that salaries for employees funded with cash from the sewer fund may be included in the capital budget.
3. The City administration shall have written policies with respect to the preparation and implementation of the City's operating budget that incorporate the guidelines and definitions contained herein.
4. As a comprehensive business plan, the budget includes the following elements as recommended by the Government Finance Officers Association: public policies, financial plan, operations plan, and communications device.
5. The City's annual budget presentation should display the City's service deliv-

ery/performance plan in a public-friendly format.

6. Under the Mayor's direction, the Department Directors have primary responsibility to formulate budget proposals and implement the budgets appropriated by the City Council and allotted by the Mayor.

B. FISCAL INTEGRITY

1. The City will maintain the fiscal integrity of its operating and capital budgets by maximizing its level of public services while minimizing its level of debt.
2. Cash balances in excess of the amount required to maintain a long-term contingency reserve shall be used to fund one-time or non-recurring costs.

C. RESERVE FOR FISCAL STABILITY FUND

1. The City shall maintain the reserve for fiscal stability fund to accommodate economic and revenue downturns and emergency situations.
2. The City shall make every effort to attain a minimal fund balance of five percent and an optimal fund balance of eight percent of annual General Fund and Highway Fund operating expenditures.
3. The City shall make every effort to replenish monies expended from the fund when conditions that necessitated the expenditure cease to exist.

D. REVENUES

1. The City shall make every effort to maintain a very high tax collection rate (over 98.5 percent) to the extent consistent with the marginal costs of collection.
2. The City shall place increased emphasis on user fees to finance municipal services.
3. The City shall seek to diversify its revenue mix to be less dependent on prop-

erty tax revenues and temporary revenues.

4. The City annually shall review all revenue schedules, including taxes, rates, licenses, user fees, and other charges to determine the appropriate level of each revenue source required for the operating and capital costs of the programs they finance. Multi-year rate schedules shall be established whenever feasible.
5. The City shall maintain a sewer fee rate structure which is adequate to insure that the programs the sewer funds finance remain firmly and separately self-supporting, including the costs of operations, maintenance, and debt service; provided that this shall not preclude the use of community facilities districts, benefit districts, unilateral agreements, development agreements, user fees and impact fees to pay for sewer capital improvements.
6. The City shall make every effort to maximize investment income by achieving and maintaining a high level of prudent and legally appropriate cash investments.
7. The City diligently shall seek Federal, State and other revenues to fund its current and new programs. However, the City shall ensure that its long-term financial planning considers the eventual loss of these temporary financing sources.
8. No monies from the sale of any city property shall be budgeted as revenue in the executive operating budget unless the City has an executed contract with a realtor concerning the listing of the property and public notice of the listing of the property has been given.

E. SELF-INSURANCE PROGRAM

1. The City shall continue to set aside funding in the City's risk management account. As the City's mix and level of liabilities increase, the City should implement a cost-effective program to

mitigate the expense of commercial insurance.

F. MINIMIZATION OF ADMINISTRATIVE COSTS

1. Administrative costs should reflect an appropriate balance between resources allocated for direct services to the public and resources allocated to ensure sound management, internal controls, and legal compliance.

G. MULTI-YEAR ESTIMATES

1. With every annual budget, the Mayor shall propose a six-year operating and capital expenditure and revenue plan for the City which shall include estimated operating costs for future capital project proposals that are included in the Capital Program. The plan for the operating and capital components shall detail the six-year projections according to the categories of expenditures and revenues shown in tables A and B, made a part hereof, and shall show how future expenditures are to be met by existing or new revenue sources.
2. This budget data shall be presented to elected officials in a form that will facilitate annual budget decisions, based on a multi-year strategic planning perspective.

H. CITIZEN INVOLVEMENT

1. Citizen involvement shall be encouraged in the annual budget decision-making process through public hearings and community meetings. Such involvement shall include assistance in establishing program and budget priorities for the City.
2. Involvement shall also be facilitated through City boards, task forces and commissions, which shall serve in advisory capacities to the City Council and the Mayor.

I. USER FEES

1. Whenever the City charges user fees, those fees shall be phased toward covering 100 percent of the cost of service delivery, including debt service costs,

unless such amount prevents an individual from obtaining an essential service. Fees may be less than 100 percent if certain factors (e.g., market forces, competitive position, etc.) need to be considered.

J. NON-PROFIT ORGANIZATIONS

1. All grants of public funds to private organizations shall be based on standards established in ordinance.

II. CAPITAL BUDGET

A. OVERALL

1. Capital costs funded in the capital budget shall be limited to costs that do not recur annually. These include equipment having a unit cost of \$5,000 or more and estimated service life of 5 years or more, except for equipment funded with cash from the sewer fund. Items such as light poles and playground equipment whose individual cost is less than \$5,000 may be funded in the capital budget if aggregated and made an integral part of a project costing \$25,000 or more and the estimated service life of every major component of the project is 5 years or more, such as a project to replace all of the light poles in neighborhood or a project to replace a park's facilities including playground equipment. To be included, improvement and replacement costs of public infrastructure must substantially expand the capacity or extend the life of the public infrastructure. Eligible capital costs would include the repaving of parking lots but not painting and slurry sealing of parking lots. It would include the installation of a new roofing surface but not spot patching of a roof. Contracts to hire engineering and design professionals under a personal services contract with a definite termination date may also be included. Costs associated with paying the salaries of civil service employees shall not be included except for salaries funded with cash from the sewer fund. Major renovations costing more than \$5,000 to existing facilities may qualify as a capital project.

Routine maintenance of existing facilities, however, shall not qualify; instead, such costs shall be included in the operating budget. All other necessary costs that do not qualify for funding in the capital budget shall be included in the operating budget and deemed operational costs.

2. The City administration shall have written policies with respect to the preparation and implementation of the City's capital budget that incorporate the guidelines and definitions contained herein.
3. The preparation and adoption of the capital budget shall be coordinated with the operating budget so that the City may ensure that sufficient resources are available to operate and maintain its facilities.

B. FISCAL POLICIES

1. Capital project proposals should include as complete, reliable, and attainable cost estimates as possible. Project cost estimates for the capital budget should be based on a thorough analysis of each project and be as reliable as the level of detail known about the project. Project cost estimates for the six-year Capital Program may vary in reliability depending on when they are to be undertaken during the first through sixth year of the Program.
2. Capital project proposals should include a comprehensive resource plan. This plan should include the amount and type of resources required, and the funding and financing strategies to be employed. The specific fund and timing should be outlined. The plan should indicate resources needed to complete any given phase of a project in addition to the total project.
3. All proposals for the expenditure of capital funds shall be formulated and presented to the City Council within the framework of the capital budget.
4. Project proposals will include the project's impact on the operating budget,

including, but not limited to, additional personnel requirements and long-term maintenance costs necessary to support the project.

5. At the time of a contract award, each project shall include a reasonable provision for contingencies. The amount set aside for contingencies shall correspond with industry standards and should not exceed ten percent of the estimated project costs.
6. The City administration shall minimize administrative costs of the Capital Program.
7. The annual capital budget shall include those projects which can reasonably be accomplished in the time frame indicated. The capital budget shall include a projected time schedule for each project.

C. CAPITAL PROGRAM POLICIES

1. Citizen participation in the Capital Program formulation is a priority for the City. Among the activities which shall be conducted to address this need are the following:
 - a. Community meetings shall be held in a timely manner to receive community input to the Capital Program before it is submitted to the City Council.
 - b. Council deliberations on the Capital Program shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.
 - c. Prior to the adoption of the Capital Program, the Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed Capital Program.
2. All projects included in the Capital Program shall be consistent with the City's General Plan and Development Plans. The goals and policies for services, facilities, and transportation should

serve as guidelines for the development of the Capital Program.

3. Capital projects shall be financed when possible through user fees, impact fees, community facilities districts, benefit districts, unilateral agreements and development agreements.
4. Projects that involve intergovernmental cooperation in planning and funding shall be established by an agreement that sets forth the basic responsibilities of the parties involved.
5. The City annually shall review and establish criteria to evaluate capital project proposals. Factors to be considered for priority-ranking include the following:
 - a. Projects required to meet public health and safety needs;
 - b. Projects mandated by federal or state law;
 - c. Projects which have a positive impact on the operating budget (i.e., reduces expenditures, increases revenues);
 - d. Projects which are programmed in the operating budget multi-year estimates;
 - e. Projects which can be completed or significantly advanced during the six-year Capital Program; and
 - f. Projects which realistically can be initiated during the year they are scheduled.

III. DEBT POLICIES

- A. Debt shall not be used to finance ongoing operational costs as defined herein.
- B. Whenever possible, the City shall pursue alternative sources of funding in order to minimize the level of debt.
- C. When feasible, the City shall use special assessment, revenue, or reimbursable bonds in lieu of general obligation debt.
- D. Long-term general obligation debt may be incurred when necessary, based on the

Appendix

City's ability to pay. This debt shall be limited to those capital projects that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project also should be integrated with the City's long-term financial plan and Capital Program.

- E. The maturity date for any debt shall not exceed the reasonable expected useful life of the project so financed.
 - F. The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus. A rating agency presentation/update shall be conducted at least once annually.
 - G. The City shall establish affordability guidelines in order to preserve credit quality. Guidelines, which may be suspended for emergency purposes or because of unusual circumstances, are as follows:
 - 1. Debt service for general obligation bonds including self-supported bonds as a percentage of the City's total Operating budget, including enterprise and special revenue funds, should not exceed 20 percent.
 - 2. Debt service on direct debt, excluding self-supported bonds, as a percentage
- of General Fund revenues should not exceed 20 percent.
- H. The total outstanding principal of the City's variable rate debt should not exceed 120% of the City's total short-term investments.
 - I. Variable rate debt should be used only as a source of interim or construction financing, financing of equipment with a useful life of five years, and short-term financing of debt service. In the event variable rate debt is used to finance debt service, the variable rate debt shall be refunded as a part of the next long-term bond issuance.
 - J. Whenever possible, the City shall seek State funding for financing of qualified wastewater projects.
 - K. The City continually shall review outstanding City debt and initiate refinancing when feasible.
 - L. Unless the refunding of bonds is for the purpose of restructuring existing debt service on outstanding bonds or to refund outstanding bonds which bear interest at a rate or rates which shall vary from time to time, the City shall refund callable fixed rate bonds only if the present value savings which shall inure to the City as a result of the refunding shall not be less than 2%.

Fact Sheet on Budget Trends

	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budgeted FY 2016	Budgeted FY 2017
<i>REAL PROPERTY TAX:</i>					
Net Assessed Value ^{a,b}	\$ 155,333,754	\$ 159,095,726	\$ 174,335,550	\$ 187,718,834	\$ 199,626,580
Average Rate ^c	5.35	5.34	5.46	5.37	5.45
Collections ^a	\$ 831,068	\$ 850,267	\$ 951,784	\$ 1,008,471	\$ 1,087,017
EXECUTIVE AND LEGISLATIVE					
<i>OPERATING BUDGETS:</i>					
Appropriations ^a	\$ 1,979,348	\$ 2,177,247	\$ 2,159,116	\$ 2,285,754	\$ 2,345,213
<i>CAPITAL BUDGET:</i>					
Appropriations ^a	\$ 620,092	\$ 635,130	\$ 708,832	\$ 569,174	\$ 834,644
<i>LONG-TERM DEBT:</i>					
Debt Service Charges ^a	\$ 358,437	\$ 402,846	\$ 370,942	\$ 452,854	\$ 439,942
<i>NUMBER OF POSITIONS: ^d</i>					
Police	2,794	2,794	2,694	2,694	2,706
Fire	1,193	1,193	1,168	1,157	1,170
Environmental Services	1,169	1,172	1,070	1,041	1,041
Parks and Recreation	1,169	1,169	1,097	1,100	1,123
Prosecuting Attorney	291	291	295	303	303
Other Executive Agencies	3,796	3,838	3,574	3,646	3,678
Total Executive Branch	10,412	10,457	9,898	9,941	10,021
MOTOR VEHICLE REGISTRATIONS ^{e,f,g}	848,567	816,738	816,738	816,738	816,738
RESIDENT POPULATION (July 1st) ^{f,g}	987,019	991,788	996,580	1,001,395	1,006,234

a) Dollars in thousands

b) Valuation 100% of fair market value

c) Per thousand dollars

d) Rounded; temporary and contract positions included; authorized full-time equivalent positions

e) Calendar year

f) Source: State of Hawaii Data Book 2014

g) 2015 - 2017 based on estimates

City and County Profile

Land Area *	596.7	square miles
Racial composition based on Hawaii State Department of Health survey *		
Mixed (except Hawaiian)	26.1	percent
Hawaiian/part Hawaiian	21.7	percent
Caucasian	14.8	percent
Japanese	21.3	percent
Filipino	9.4	percent
Chinese	4.6	percent
Korean	1.1	percent
Others	1.1	percent
Median Age (2000) *		
	37.8	years
Age Composition *		
Under 18 years	21.6	percent
18 - 64 years	62.6	percent
65 years and over	15.8	percent
Elections ***		
Registered Voters, Primary Election 2014	466,553	
Votes Cast, Primary Election 2014	202,728	
Registered Voters, General Election 2014	472,556	
Votes Cast, General Election 2014	249,436	
Educational Attainment of Persons 25 Years Old and Over*		
Less than High School Diploma	9.5	percent
High School Graduate or Higher	90.5	percent
Bachelor's Degree or Higher	33.4	percent
Median Household Income **		
	\$72,764	
Number of Housing Units (7/1/2014)*		
	343,017	
Building Permits Issued (Fiscal 2015) ****		
Number Issued	18,825	
Estimated Value(dollars in thousands)	\$2,693,861	
Unemployment Rate (2014) *****		
	4.5	percent
* 2014 State of Hawaii Data Book		
** U. S. Census Bureau		
*** Office of Elections		
**** Honolulu Department of Planning and Permitting		
***** Hawaii State Department of Labor and Industrial Relations		

The Budget Process

Introduction

At first exposure, the annual budget may appear to be complicated and difficult to understand. This section describes the many facets of the budget process so that it is easier for our readers to use.

Each year, the City adopts three budgets:

- The **Executive Operating Budget** explains where the City gets its money and how it will be spent to pay for day-to-day operations of the executive branch.
- The **Legislative Budget** describes how the City Council and its activities will be funded.
- The **Capital Budget** lists and describes long-lived projects, such as highways, parks and buildings, which the City will undertake during the next six years as well as identifying in what years appropriations will be required. The Capital Budget is commonly referred to as the “CIP” for Capital Improvement Program.

The following sections explain how the budgets are put together and what they contain.

The Annual Budget

The annual budget of the City and County of Honolulu establishes the City’s policies and fulfills the legal requirement that a balanced financial plan be adopted to set the spending limits of the City. The budget also estimates the revenues and other financial resources that will be used to pay for the City’s operations during the fiscal year. Honolulu’s fiscal year begins on the first day of July and ends on the last day of June of the following year.

The Mayor’s budget message identifies the City’s major goals and objectives and explains how the administration plans to achieve them. The budget ensures that executive and legislative policies will

be followed by detailing costs, making historical comparisons, and establishing performance measures against which City agencies can be evaluated throughout the year.

The budget process includes many open meetings and public hearings in order to ensure the public’s participation and input. The budget itself is a public information document providing readers with an overview of the City and its workings.

The budget is based on guidelines and restrictions established by the Hawaii Constitution, State statutes, Honolulu’s City Charter and City ordinances.

The Revised Charter of the City and County of Honolulu provides for an annual executive budget consisting of an operating budget and a capital budget including a statement of relationships between operating and capital items for the executive branch. Section 9 of the Revised Charter sets forth the contents of the budgets, the officers or agencies responsible for their preparation, and the manner and timetable of the Council’s review process. To comply with these requirements, the City administration prepares an Executive Program and Operating Budget (Volume I) and an Executive Program and Capital Budget (Volume II). The budget documents must be submitted to the City Council by March 2, 120 days before the start of the fiscal year, as required by the Charter.

In addition to the two Budget Volumes, the City administration also prepares and submits to the City Council a bill for an Operating Budget ordinance and a bill for a Capital Budget ordinance. These proposed ordinances provide for appropriations to fund the activities of the executive branch. Requirements and presentation details of the budget ordinances are set forth in Articles 17 and 18 of Section 2, Revised Ordinances of Honolulu.

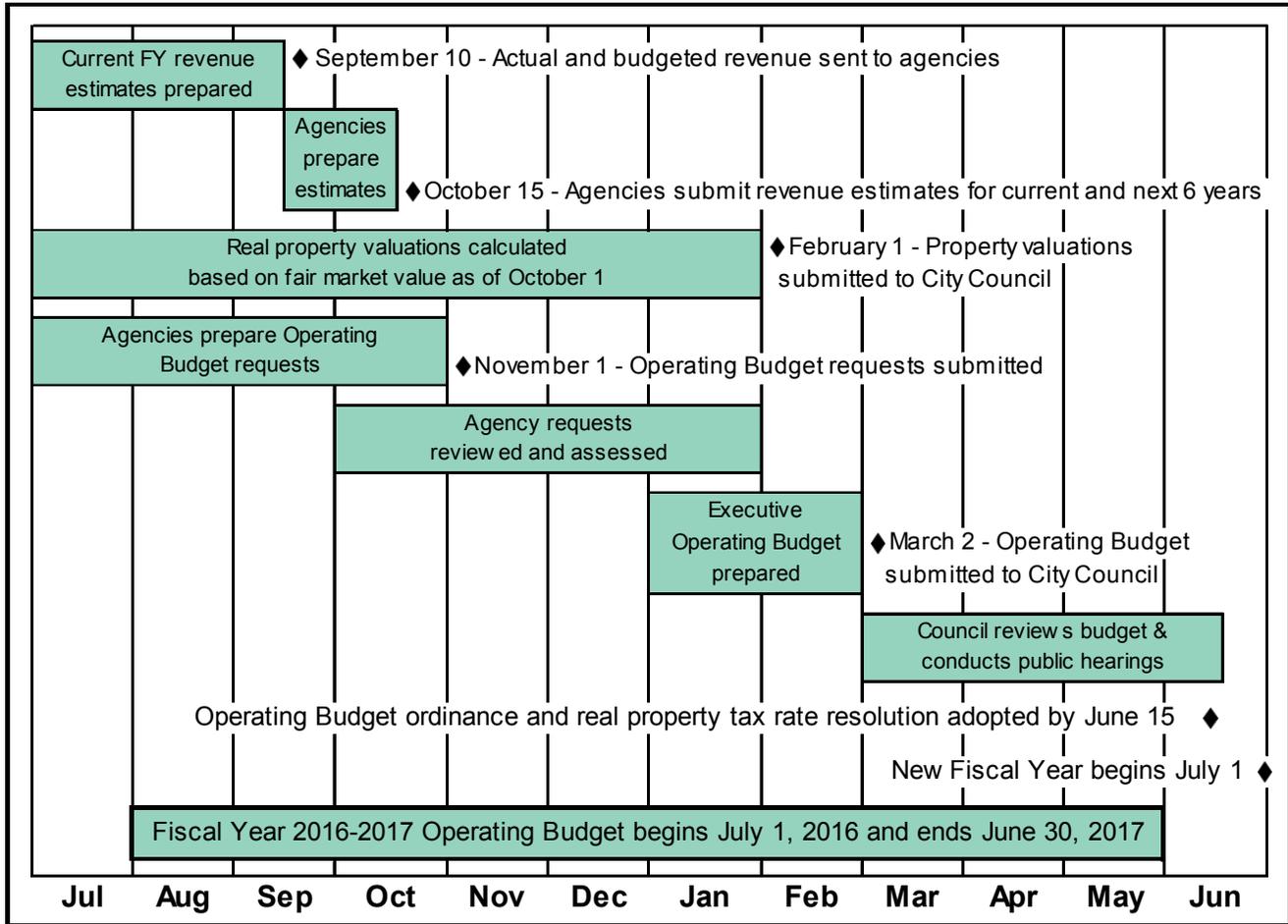
The Revised City Charter can be found on-line at www.honolulu.gov/cor/rch. The Revised Ordinances of Honolulu can be accessed at www.honolulu.gov/ocs/roh. Additional information concerning public hearings, a synopsis of the budget ordinance, City Council actions and the budget ordinances’ status can be found at www.honolulu.gov/council. The site is maintained by the Department of Information Technology, City and County of Honolulu. To report problems, contact www.honolulu.gov/form/website-support-form.html?view=form.

The Operating Budget

Appropriations contained in the executive operating budget ordinances are valid only for the fiscal year for which they were made. Any part of the

appropriations which is not spent or reserved to pay for expenses lapses after June 30, the end of the fiscal year.

OPERATING BUDGET CALENDAR



Revenue Estimating Process

The revenue estimating process determines how much money will be available to pay for City services during the following fiscal year. The process begins in July with an analysis of current revenue collections, Oahu’s economic trends, projections of the State of Hawaii’s Council on Revenues and other data. Revenue estimates for the current year are forwarded to the executive agencies in September. Based on their past experience and knowledge of factors which may affect future collections, the agencies respond in October with their estimate of revenues for the next six years.

Real property assessments are calculated throughout the year. For the purpose of determining the following fiscal year’s real property tax revenues,

valuations are calculated based on the fair market value as of October 1. The valuations are submitted to the City Council by February 1 in accordance with Ordinance 8-11.1(e).

The Operating Budget Preparation Process

Guidelines for the preparation of the operating budget are forwarded to the executive agencies in September. Agencies respond in November with details of expenditure proposals and their justifications. Agency requests are reviewed, assessed and weighed against anticipated revenues and the requirements of non-agency expenditures such as debt service, employees’ health benefit costs and retirement benefit contributions. The Mayor makes

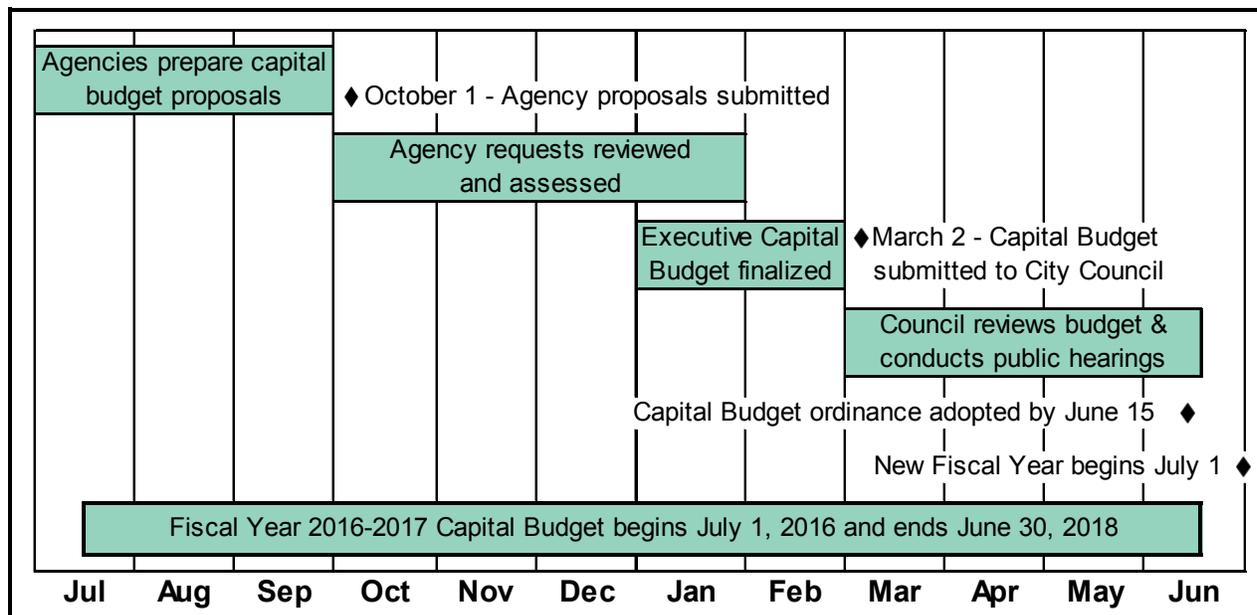
the final program decisions and submits the operating budget proposal to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Capital Budget

Appropriations in the executive capital budget ordinance are valid only for the fiscal year for which

they were made and for 12 months thereafter. Any part of the appropriations not spent or encumbered to pay expenses lapses 12 months after the end of the fiscal year. Capital budget appropriations are available for a 24 month period beginning from the first day of July until the last day of June of the succeeding fiscal year.

CAPITAL BUDGET CALENDAR



The Capital Budget Preparation Process

Budget preparation instructions are forwarded to executive agencies in July. Upon receipt, agencies prepare project proposals and submit them by October 1.

All proposed projects are reviewed and assessed by the Mayor and his staff, with the finalized proposed Capital Budget submitted to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Legislative Budget

As with the executive operating budget, legislative budget appropriations are valid only for the fiscal year for which they are made. Any part of the appropriation that has not been spent or reserved to pay expenses lapses at the end of the fiscal year. The fiscal year begins on the first day of July and ends on the last day of June of the following year.

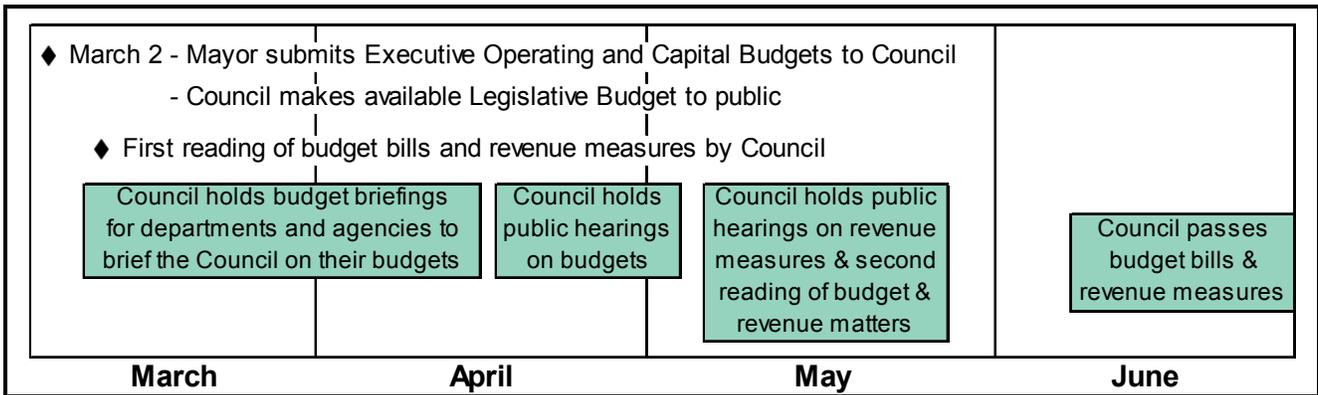
The legislative budget must be prepared and available for public review by March 2. The City Council conducts hearings and must pass the legislative budget ordinance by June 15.

Consideration and Adoption by the City Council

Upon receipt of the executive program, annual budget and proposed ordinances from the Mayor, the Council immediately notifies the public of its intention to hold public hearing on the executive submissions and also on the legislative annual budget and ordinance. Upon the conclusion of the hearings, the Council may add new items to, delete

or amend any item in the executive and legislative proposals. Like other bills, the Council adopts the executive and legislative programs and budget ordinances by majority vote after three readings on separate days. The Council must pass legislation establishing the real property tax rates and all budget ordinances by June 15. If final action is not taken on or prior to that day, the executive budget ordinances as submitted by the Mayor go into effect

COUNCIL DELIBERATION CALENDAR



The Mayor has 10 working days in which to (1) sign the ordinances, (2) veto the measures or (3) to return the

measures unsigned, in which case the measures become law as if he had approved them.

For information about how bills become law or the Council's procedures and schedules, see www.honolulu.gov/status-and-text.

Amendments to the Budget and Other Appropriations

Amendments to the executive budget ordinances and program may be submitted by the Mayor and considered by the Council under the same procedures prescribed for the enactment of the annual executive budget ordinances and program, and amendments to the legislative budget ordinance may be initiated and considered by the Council under the same procedures prescribed for the adoption of the annual legislative budget ordinance, provided that:

- (a) No amendment shall increase the aggregate of authorized expenditures to an amount greater than the estimate of available resources for the fiscal year.
- (b) Amendments to the capital budget ordinance shall conform to the operating and capital program, as amended.

Appropriations for items not included in the annual executive or legislative budget ordinances may be proposed by the Council or by the Mayor and enacted for the following purposes only:

- (a) To meet contingencies which could not be anticipated when the budget ordinances were passed.
- (b) To pay the expenses of holding special elections and elections on proposals to amend the charter.

No part of the budget ordinances can be amended, revised or repealed by the Council except by another ordinance.

Budget and Budgetary Accounting

The budgets are on a basis consistent with GAAP (generally accepted accounting practices, see GLOSSARY OF TERMS) except that encum-

branches are treated as budgeted expenditures in the year the commitments are made.

Formal budgetary integration is employed (i.e., annual operating budgets are legally adopted) for the general fund and special revenue funds (except the revolving funds). Effective budgetary control for debt service, trust and agency, and revolving funds is achieved through bond indentures, contractual provisions and legislation. Formal budgetary integration is not employed for capital projects because effective budgetary control is achieved

through contractual provisions and project oversight. Flexible budgeting (i.e., the relationship of costs to revenues) is employed for enterprise funds.

The Mayor is authorized to transfer appropriations between activities within a department. To transfer appropriations between departments, the legal level of budgeting, amendment must be made to the enacted budget ordinance. Amendments to the enacted budget ordinance may be proposed only by the Mayor.

Glossary of Terms

Administration — The Executive branch of the City and County of Honolulu headed by an elected Mayor.

Activity — The smallest unit of budgetary accountability and control that encompasses specific and distinguishable lines of work performed by an organizational unit to accomplish a function for which the City is responsible.

Agency — Any department, office, board, commission or other governmental unit of the City.

Allotment — An agency's plan of estimated expenditures, revenues, cash disbursements, and cash receipts for each quarter of the fiscal year.

Appropriation — Authorization granted by the City Council to make expenditures and incur obligations for purposes specified in the appropriation ordinance.

Assessed Valuation — The value of real estate or other property used as a basis for levying real property taxes.

Authorized Positions — The maximum number of positions approved in the adopted operating budget.

Bond — A written instrument to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. The most common types of bonds are general obligation and revenue bonds that are most frequently used for construction of large capital projects such as buildings, streets and sewers.

Bond Funds — Monies derived from the issuance of bonds used to finance authorized capital expenditures.

Budget (Proposed and Adopted) — The Mayor submits to the City Council a proposed budget reflecting the expenditure and revenue level for the coming fiscal year. When the Mayor and City Council have formally endorsed the expenditure and revenue level, the proposed budget becomes the adopted budget, appropriating funds and establishing legal expenditure limits.

Budget Issue — Items that require special management attention, including, but not limited to, proposed new programs or projects, expansion of

current services, items to be delineated as an issue such as new equipment, or drastically increased costs for continuation of programs or items as they currently exist.

Budget Message — A document included with the budget through which the Mayor provides the City Council and the public with a general summary of the most important budget issues, changes from recent fiscal years, and recommendations regarding the financial policy for the coming fiscal year(s).

Budget Ordinance — The official enactment by the City Council creating an adopted budget to establish legal authority for City officials to expend and obligate resources.

CAFR — The Comprehensive Annual Financial Report which is an audited and printed copy of the City's financial statement at the end of each fiscal year.

Capital Budget — A plan for capital expenditures to be incurred during the budget year (see "fiscal year") from funds appropriated for projects scheduled in the capital program for the first year thereof.

Capital Improvement Program (CIP) — A plan for capital expenditures to be incurred each year over a fixed period of years, specifying the full resources estimated to be available to finance the projected expenditures.

Carry-over — See Fund Balance, Unreserved.

Character of Expenditure — A classification identifying the purpose of the expenditures. The operating budget classifies expenditures as salaries, current expenses, and equipment.

City — Refers to the City and County of Honolulu.

City Council — The Legislative branch of the City consisting of nine councilmembers, each elected from one of Oahu's nine separate geographic districts; for a term of two or four years.

Contingency — Funds reserved to cover unforeseen expenditures that occur during the fiscal year.

Collective Bargaining Unit — An organized group of employees represented by a labor union for the purpose of collective decision making with public employers.

Contingency — A budgetary reserve set aside for unforeseen or large, shared expenditures that require flexibility in its allotment.

Cost Elements — See “Character of Expenditure.”

Current Expenses — A Character of Expenditure. Expenditures for materials, supplies, and services which are ordinarily consumed within a fiscal year and which are not classified as capitalized assets.

Current Services — The amount of budgetary resources needed to provide the existing level of services based on the current workload.

Deactivated Positions— Positions that are not authorized in the budget and not included in the full-time equivalent position count in the budget ordinance.

Debt Service — The principal and interest payments on an obligation resulting from the issuance of bonds and notes.

Employees' Retirement System (ERS), State of Hawaii — A statewide entity that provides retirement allowances and other benefits to State and County government employees.

Employer-Union Trust Fund (EUTF), Hawaii — A statewide entity that provides health and other benefit plans to State and County government employees and retirees.

Encumbrance — Commitments to incur obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which part of the appropriation is reserved. They cease to be encumbrances when expended.

Enterprise Fund — A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business (a) where the intent of the governing body is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Funds included are sewer fund, solid waste special fund, housing development special fund and bus transportation fund. User fees are established and

revised to ensure that revenues are adequate to meet all necessary expenditures.

Equipment — A Character of Expenditure. Expenditures to acquire new or replacement assets that are less than \$5,000 with a useful life of more than five years or more than \$5,000 with a useful life of less than five years.

Expenditures — Cost of goods delivered or services rendered, whether paid or unpaid, including expenses and capital outlays. Expenditures are distinguished from encumbrances in that expenditures relate to goods delivered or services rendered, whereas encumbrances represent commitments or obligations for goods to be delivered or services to be rendered in the future and for which no actual liability has yet been incurred.

Federal Aid — Funds received from the Federal Government.

FICA — Federal Insurance Contributions Act, a payroll expenditure representing social security tax.

Fiscal Year — The fiscal year of the City begins on the first day of July and ends on the last day of June of the succeeding year. (Appropriations in the capital budget ordinance are valid for the fiscal year for which they are made and continue for 12 months thereafter.)

Fringe Benefits — Payments made by the City to cover social security, retirement, health insurance, workers' compensation, and other benefits for its employees and retirees.

Full-Time Equivalent Position — A number representing a part-time position converted to the decimal equivalent of a full-time position. Most full-time employees (1.00 FTE) are paid for 2,080 hours in a year. A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund — An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations.

Fund Balance, Unreserved — Actual or estimated unreserved fund balance carried over from

Appendix

the prior fiscal year and available for appropriation. The estimated fund balance together with the estimated revenues and inter-fund transfers for the upcoming year determine the maximum amount available for appropriation in the proposed year's budget.

General Fund — The general fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. General Fund revenues include all General Fund resources, excluding non-revenue receipts and unreserved fund balance.

General Obligation Bonds — Bonds for which the full faith and credit of the City are pledged for the payment of debt service.

Generally Accepted Accounting Principles (GAAP) — GAAP are the uniform minimum standards of and guidelines to financial accounting and reporting. GAAP provide a standard by which to measure financial presentations.

Goal — A broad statement of a desired end result.

Grant — A funding source that includes State, Federal and private subsidies received in aid of a public undertaking.

Honolulu, City and County — The consolidated city-county was incorporated in 1907 and consists of the entire island of Oahu. Honolulu is the 10th most populous county in the United States, with a population of over 900,000. The City and County of Honolulu consists of 22 agencies and departments.

Inter-Fund Transfer — Legally authorized transfer from a fund receiving revenues to a fund through which the resources are to be expended.

Lapse — The automatic termination of the authority to expend money or incur obligations granted earlier by an appropriation. Except for continuing or indefinite appropriations, an appropriation is made for a certain period of time. At the end of that period, any unexpended or unencumbered balance thereof lapses unless otherwise provided by law.

Line-item — See "Object Code".

Means of Financing — The source of funds from which appropriations are made.

Modified Accrual Basis of Accounting — Under this system of accounting, recommended for use by governmental funds, revenues are recognized

in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred except for inventories, prepaid insurance, certain employee benefits, and principal and interest.

Multi-Year Financial Outlook — A six-year forecast of expenditures and revenues of both the operating and capital budgets.

Object Code — A numeric code that is used to categorize the expense or revenue type of a transaction.

O'ahu — Known as "The Gathering Place", O'ahu is the third largest of the Hawaiian Islands and most populous island in the State of Hawaii. The state capital Honolulu is located on the southeast coast. In the greatest dimension, the island is 44 miles long and 30 miles across.

Objective — A statement of the end result, product, or condition desired, for the accomplishment of which a course of action is to be taken.

Operating Budget — A financial plan for the operation of government and the provision of services for the fiscal year. Excluded from the operating budget are funds appropriated in the capital budget.

Operating Costs — The recurring costs of operating, supporting and maintaining authorized programs, including costs for salaries, employee fringe benefits, current expenses (supplies and materials) and equipment (including motor vehicles).

Operating Funds — Resources derived from recurring revenue sources that are used to finance ongoing operating expenditures and pay-as-you-go capital projects and are reflected in the appropriation ordinances.

Ordinance — A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries unless it is in conflict with any higher form of law, such as a State statute or constitutional provision. An ordinance has higher legal standing than a resolution.

Other Post-Employment Benefits (OPEB) — The Governmental Accounting Standards Board adopted Statements 43 and 45 which require state and local governments to account for the value of liabilities accrued over an employee's working lifetime and for the values of those benefits to be

reported annually on the CAFR. OPEB includes medical, prescription drug, dental, vision and life insurance benefits.

Positions — The full-time equivalent of salaried personnel. Positions are categorized as Permanent, Temporary, or Contract.

Program — A group of related activities performed by one or more organizational units for the purpose of accomplishing a specific function of the City.

Program Measures — The numerical means (such as the number of persons serviced by a program) of expressing the magnitude of a program or the degree to which the program's objective is attained.

Provisional Accounts — An amount that is budgeted centrally that allows for flexibility in expenditure when an allocation by department is indeterminable. Definitions for the provisional accounts are listed on page D-26.

Proviso — A condition, stipulation, or limitation inserted in a budget ordinance.

Real Property — All land and the improvements upon it including buildings, other structures, fences and any fixtures attached to them that cannot be removed without substantial damage to such land and improvements.

Real Property, Net Taxable Valuation — The fair market value of property less exemptions provided by ordinances.

Real Property Tax Rate — A value, which when used to multiply the net taxable real property valuation, yields real property tax revenues for the City. The tax rate for Honolulu is expressed as dollars per \$1,000 of property value and is set by the City Council by adoption of legislation.

Reserve — An account used to earmark a portion of the fund balance as legally segregated for a specific use.

Resolution — A special order of the City Council that requires less legal formality than an ordinance in terms of public notice and the number of public readings prior to approval.

Resources — Amount available for appropriation including estimated revenues, inter-fund transfers and unreserved fund balances.

Revenue Bonds — A debt instrument whereby the debt service is payable solely from the revenues

generated by the operations of the facilities being financed by the bonds or by other non-tax sources.

Revolving Fund — A fund used to finance certain goods and services provided by City agencies on a self-supporting basis. It is used to pay for the cost of goods and services and is replenished through charges made for those goods or services or through transfers from other accounts or funds.

Salaries — A Character of Expenditure. The amount budgeted or paid to City employees. The amounts may include regular pay, overtime and other premium pays as required by statute and collective bargaining agreements.

Special Revenue Funds — Resources which are dedicated or set aside by law for a specified object or purpose, but excluding the general fund, enterprise funds and revolving and trust funds.

Special Assessment — A charge made against certain properties to help pay for all or part of the cost of a specific capital improvement project. Also park land or a monetary assessment fee received from new developments.

Subsidized Funds — Funds that have dedicated sources that is to be used for specific purposes or functions, but are not able to cover all operating expenses with only their dedicated sources of revenue. Subsidies from other funds such as the General Fund is required.

Supplemental Budget — An amendment to the original budget ordinance.

Tax Exempt Commercial Paper (TECP) — A short-term promissory note supported by a bank line or letter of credit used as bridge financing for bond financed projects.

Tax Revenues — The amounts collected from compulsory charges, in the form of taxes, levied by the City for the purpose of financing services performed for the public benefit. Sources of City tax revenues are the real property tax, fuel tax, vehicle weight tax, public service company tax, public utility franchise tax and excise surcharge tax-transit.

Transient Accommodations Tax (TAT) — Also known as the "hotel room tax". The TAT is 9.25% of transient accommodation gross proceeds received as compensation for the furnishing of public improvements and services. Two percent goes to the State of Hawaii and of the remaining 7.25%, the State distributes 44.8%, or up to \$93 million, to the

Appendix

counties, with the City receiving 44.1% of the Counties' share.

Trust Fund — A fund used to account for assets held by the City as a trustee or agent for individuals, private organizations, other governmental units, and/or other funds and which was created or established by a gift, grant, contribution, devise, or bequest that limits the use of the fund to designated objects or purposes.

Unreserved Fund Balance — See “Fund Balance, Unreserved”.

User Fees — Fees for a public service paid by the user of the service.

Valuation — See “Real Property, Net Taxable Valuation”.

Summary of Provisionals

Executive Program

The Miscellaneous Function consists of centralized accounts that cover operational costs attributable to several or all City agencies. These accounts for the FY 2017 budget and their purposes are outlined below.

Account	Purpose
Retirement System Contributions	Funds mandatory employer's share of contributions to the State Employees' Retirement System.
Pension Contributions	Funds mandatory employer's share of pension contributions.
FICA Tax	Funds mandatory employer's share of contributions to the FICA tax.
Workers' Compensation	Funds medical and other payments for employees' work-related injuries and illnesses.
Unemployment Compensation	Funds mandatory employer's contribution to the State Unemployment Compensation Fund.
Health Benefits Contributions	Funds mandatory employer's contribution and certain other post-employment benefit costs to the Hawaii Employer-Union Benefits Trust Fund.
Provision for Salary Adjustments and Accrued Vacation Pay	Funds salary, fringe benefit, and collective bargaining related requirements that have not been budgeted in agencies' accounts; and funds lump-sum payments for accrued vacation requirements for individuals who leave City employment.
Provision for Judgments, Settlements and Losses	Funds the City's legal liability for judgments, settlements and losses not covered by insurance.
Provision for Risk Management	Funds the City's insurance costs including premiums and deductible, and risk management information, claims adjustment, actuarial and other services required for the sound administration of the City's risk financing program.
Provision for Grants, Partnerships and Security	Funds City advances and matching funding requirements of new and/or unanticipated Federal and State grants, City's participation in public-private partnerships and security services and needs for international events.
Provision for Energy Costs	Funds energy costs that exceed amounts appropriated in departmental budgets.
Provision for Other Post-Employment Benefits (OPEB)	Funds a portion of the City's costs to provide health care, life insurance and other post-employment benefits to retirees and their dependents.
Provision for Vacant Positions	Funds expenditures associated with any position vacancy and unbudgeted salary expenses incurred during the fiscal year.
Provision for Overtime Pay	Funds overtime for emergency and disaster responses, significant unanticipated work adjustments necessary to maintain core services and exigent circumstances.

Highlights of FY 2017 Provisionals

Provision for Energy Costs — Due to declining crude oil prices and decreases in the cost of fuel, the city's projected fuel budget was reduced by 12 percent in FY 2017. While fuel prices are significantly lower than previous years, trends indicate that both oil and gas prices are less predictable and slight increases in prices have been reported. While we do not expect to tap this provisional account in FY 2016 as long as prices remain low, it is prudent to maintain this provisional account at the same level of funding in FY 2017 to avoid impacts on city operations should prices increase.

Provision for Vacant Positions— Only funding for vacant positions funded by the General, Highway, and subsidized funds is transferred to this provisional account. Funding for Special funds, Federal and State grants, State-reimbursed, and uniformed fire and police funded vacancies are provided within the salaries of each agency. The FY 2017 budget proposes a reduction to this provisional to balance the budget and also proposes a required quarterly reporting rather than prior notification to the Council to streamline the process of filling positions.

Executive Budget

Activity	Expended FY 2015	Appropriated FY 2016	Proposed Budget for Fiscal Year 2017		
			Current Services	Budget Issues	Total
Retirement System Contributions	\$ 122,341,000	\$ 135,705,000	\$ 149,252,000	\$ -	\$ 149,252,000
Pension Contributions	8,724	10,000	10,000	-	10,000
FICA Tax	24,747,076	29,777,000	30,853,000	-	30,853,000
Workers' Compensation	14,454,261	19,220,000	16,945,000	-	16,945,000
Unemployment Compensation	307,483	800,000	800,000	-	800,000
Health Benefits Contributions	105,636,312	112,214,000	130,521,000	-	130,521,000
Provision for Salary Adjustments and Accrued Vacation Pay	-	14,099,000	4,950,000	-	4,950,000
Provision for Judgments, Settlements & Losses	2,062,151	13,000,000	13,000,000	-	13,000,000
Provision for Risk Management	6,895,733	9,051,000	9,191,220	-	9,191,220
Provision for Grants, Partnerships and Security	-	1,500,000	1,500,000	-	1,500,000
Provision for Energy Costs	-	4,500,000	4,500,000	-	4,500,000
Provision for Overtime Pay	-	500,000	-	-	-
Provision for Other Post-Employment Benefits	47,122,724	51,517,000	48,624,000	-	48,624,000
Provision for Vacant Positions	-	30,273,234	23,071,865	-	23,071,865
Total	\$ 323,575,464	\$ 422,166,234	\$ 433,218,085	\$ -	\$ 433,218,085

Summary of Miscellaneous Function by Fund

<i>Source of Funds</i>	Expended FY 2015	Appropriated FY 2016	Proposed Budget for Fiscal Year 2017		
			Current Services	Budget Issues	Total
General Fund	\$ 251,429,231	\$ 321,356,234	\$ 330,829,125	\$ -	\$ 330,829,125
Highway Fund	27,746,942	39,610,000	40,127,228	-	40,127,228
Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund	503,839	1,147,000	886,000	-	886,000
Bikeway Fund	22,346	84,000	96,000	-	96,000
Sewer Fund	19,826,149	24,670,000	25,052,717	-	25,052,717
Bus Transportation Fund	271,398	2,521,000	1,923,638	-	1,923,638
Liquor Commission Fund	1,330,700	1,723,000	1,779,000	-	1,779,000
Special Events Fund	4,359,936	6,327,000	6,044,069	-	6,044,069
Hanauma Bay Nature Preserve Fund	1,079,853	1,162,000	1,055,000	-	1,055,000
Solid Waste Special Fund	14,352,367	19,827,000	21,547,216	-	21,547,216
Golf Fund	2,652,703	3,661,000	3,878,092	-	3,878,092
Special Projects Fund	-	47,000	-	-	0
Federal Grants Fund	-	31,000	-	-	0
Total	\$ 323,575,464	\$ 422,166,234	\$ 433,218,085	\$ -	\$ 433,218,085

Debt Service

The City issues various types of bonds to finance long term capital projects and improvements. General obligation bonds are issued for projects funded by the General, Highway and certain special funds. The City's full faith and credit is pledged for payment of these bonds. Revenue bonds are issued for wastewater projects, and the repayment for these bonds is paid solely from the Sewer Fund, which collects fees from users of the wastewater system. Clean Water State Revolving Fund loans provide a low-interest rate alternative to bond funding for some wastewater projects. Tax exempt commercial paper is issued for bridge financing for bond financed projects.

Debt service is the payment of principal and interest on the debt issued by the City. The calculation of debt service is based on the actual amortization schedules of outstanding debt as well as projections for future debt issuances. Projected debt service costs beyond fiscal year 2017 relate to the City's six-year Capital Program and Budget and are reflected in the Multi-Year Financial Outlook. Debt service expenses are included in the operating budget.

Executive Program Highlights for the Fiscal Year 2017

One general obligation bond issue totaling \$105 million, one sewer revenue bond issue totaling \$270 million, and Clean Water State Revolving Fund loans relating to sewer projects totaling \$10 million are programmed for fiscal year 2017.

In addition, during fiscal year 2017, the City anticipates issuing approximately \$327.7 million in variable and fixed rate debt to meet the cash flow

requirements of the Honolulu Authority for Rapid Transportation (HART) which functions as a semi-autonomous unit of the City.

Approximately \$3.26 billion in general obligation bonds and \$630.6 million in sewer revenue bonds are authorized and unissued as of December 31, 2015.

Executive Budget

	Expended FY 2015	Appropriated FY 2016	Proposed Budget for Fiscal Year 2017		
			Current Services	Budget Issues	Total
General Fund					
Bond Principal and Interest	\$ 231,330,196	\$ 276,364,000	\$ 278,115,000	\$ -	\$ 278,115,000
HART Related Principal and Interest*		8,000,000	4,127,000	-	4,127,000
Other Debt Principal and Interest	359,220	360,000	0	-	0
Tax Exempt Commercial Paper (TECP)	459,698	8,607,000	563,000	-	563,000
HART Related TECP*			800,000	-	800,000
Total (General Fund)	\$ 232,149,114	\$ 293,331,000	\$283,605,000	\$ -	\$283,605,000
Sewer Fund					
Sewer Revenue Bond Principal and Interest	\$ 138,792,518	\$ 159,523,000	\$ 156,337,000	\$ -	\$ 156,337,000
Total Debt Service	\$ 370,941,632	\$ 452,854,000	\$ 439,942,000	\$ -	\$ 439,942,000

*HART related principal, interest and TECP are from HART projections.

Statement of Legal Debt Margin December 31, 2015

Gross Assessed Valuation of Real Property, January 28, 2016	\$ 227,870,867,000
Less Exempt Valuation	27,230,654,700
Assessor's Net Taxable Valuation	\$ 200,640,212,300
Less Valuation on Appeal	2,027,264,200
Taxpayers' Valuation	\$ 198,612,948,100
Add 50 percent of Valuations on Appeal	1,013,632,100
Net Assessed Valuation of Taxable Real Property for Rate Purposes	\$ 199,626,580,200
Debt Limit -- 15 percent of Net Assessed Valuation of Taxable Real Property	\$ 29,943,987,030
Less Net Funded and Other Indebtedness	2,213,860,657
Legal Debt Margin	\$ 27,730,126,373
Less Bonds Authorized and Unissued	3,260,895,938
Net Legal Debt Margin	\$ 24,469,230,435

The State Constitution limits the City's funded debt to 15 percent of the net assessed valuation of taxable real property. Based on the above figures, the ratio of net funded debt to net assessed valuation is 1.11 percent.

The City's ability to pay its debt is determined by comparing net funded and other debt to net assessed valuation of taxable real property. Funded debt is debt for which the City has pledged its full faith and credit. Net funded debt is debt minus self-supporting debt, such as revenue bonds. Bond rating agencies recommend that net funded and other debt not exceed 5 percent of net assessed valuation. The current ratio is less than 2 percent.

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