

OFFICE OF THE CITY AUDITOR
CITY AND COUNTY OF HONOLULU

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EDWIN S.W. YOUNG
CITY AUDITOR

December 21, 2011

Mr. Timothy E. Steinberger, Director
Department of Environmental Services
City and County of Honolulu
1000 Uluohia Street, Suite 308
Kapolei, Hawai'i 96707

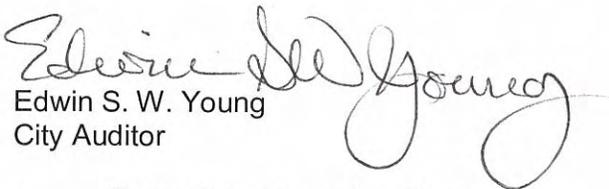
Dear Mr. Steinberger,

As part of our fieldwork for the *Audit of the Span of Control of Selected Departments of the City and County of Honolulu*, we created detailed organizational charts for each department in our sample. Attached is a copy of the organizational chart that we have produced for your department.

Administrative Directive No. 96 requires that all departments and agencies submit updated organizational and functional charts through the Department of Budget and Fiscal Services to the managing director by the first working day after July 1 of each year. We hope your department can use this organization chart to fulfill this requirement.

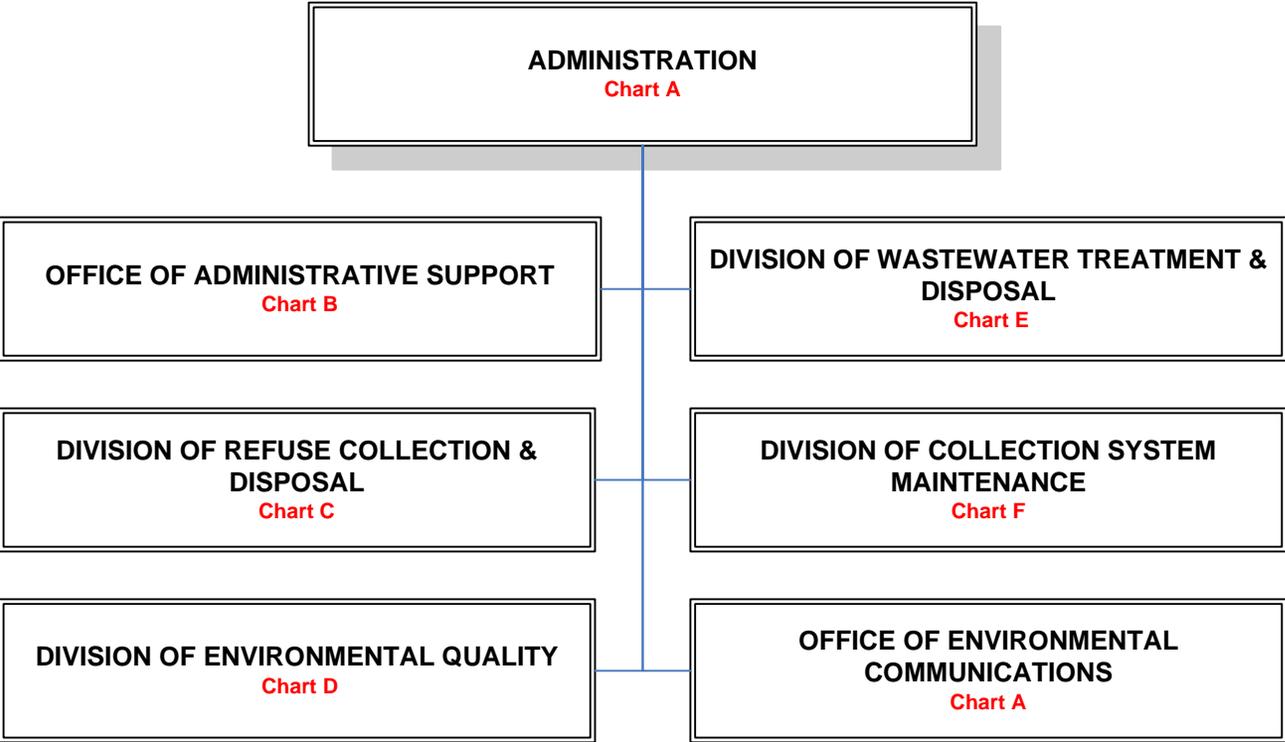
If you have any questions or concerns, please do not hesitate to contact me at 768-3130.

Sincerely,

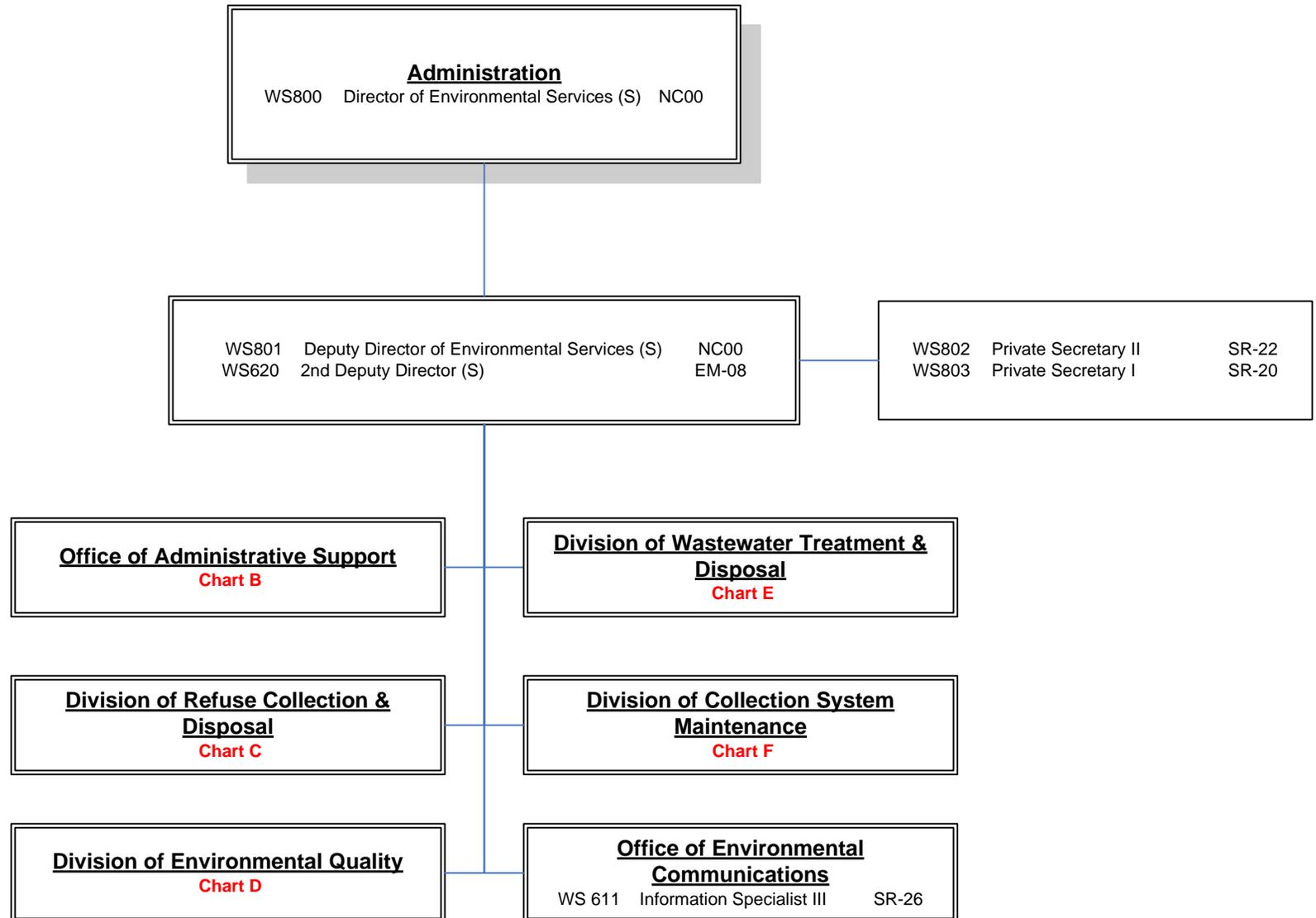

Edwin S. W. Young
City Auditor

c: Doug Chin, Managing Director

City & County of Honolulu
Department of Environmental Services
Organization Chart



City & County of Honolulu
 Department of Environmental Services
 Organization Chart
 Chart A: Administration



City & County of Honolulu
 Department of Environmental Services
 Organization Chart
 Chart B: Office of Administrative Support

Office of Administrative Support
 WS811 Executive Assistant II (S) EM-08

WS144 Executive Assistant I (S) EM-07

Asset Management
 WS320 Asset Manager (S) SR-28

WS815 Secretary III SR-16

WS619 Fleet Coordinator SR-24

Management & Budget Section
 WS710 Admin. Specialist III (S) SR-24

Labor Relations, Training & Safety Section
 WS814 Human Resource Spc. V (S) SR-24

Recruitment, Classification, & Pay and Benefits Section
 WS683 Human Resource Spc. V (S) SR-24

Program, Planning & Computer Support Section
 WS891 Civil Engineer VI (S) SR-28

WS660 Management Analyst IV SR-22

WS218 Senior Clerk Typist SR-10

WS386 Training Specialist II SR-24
 WS816 Safety Specialist II SR-22

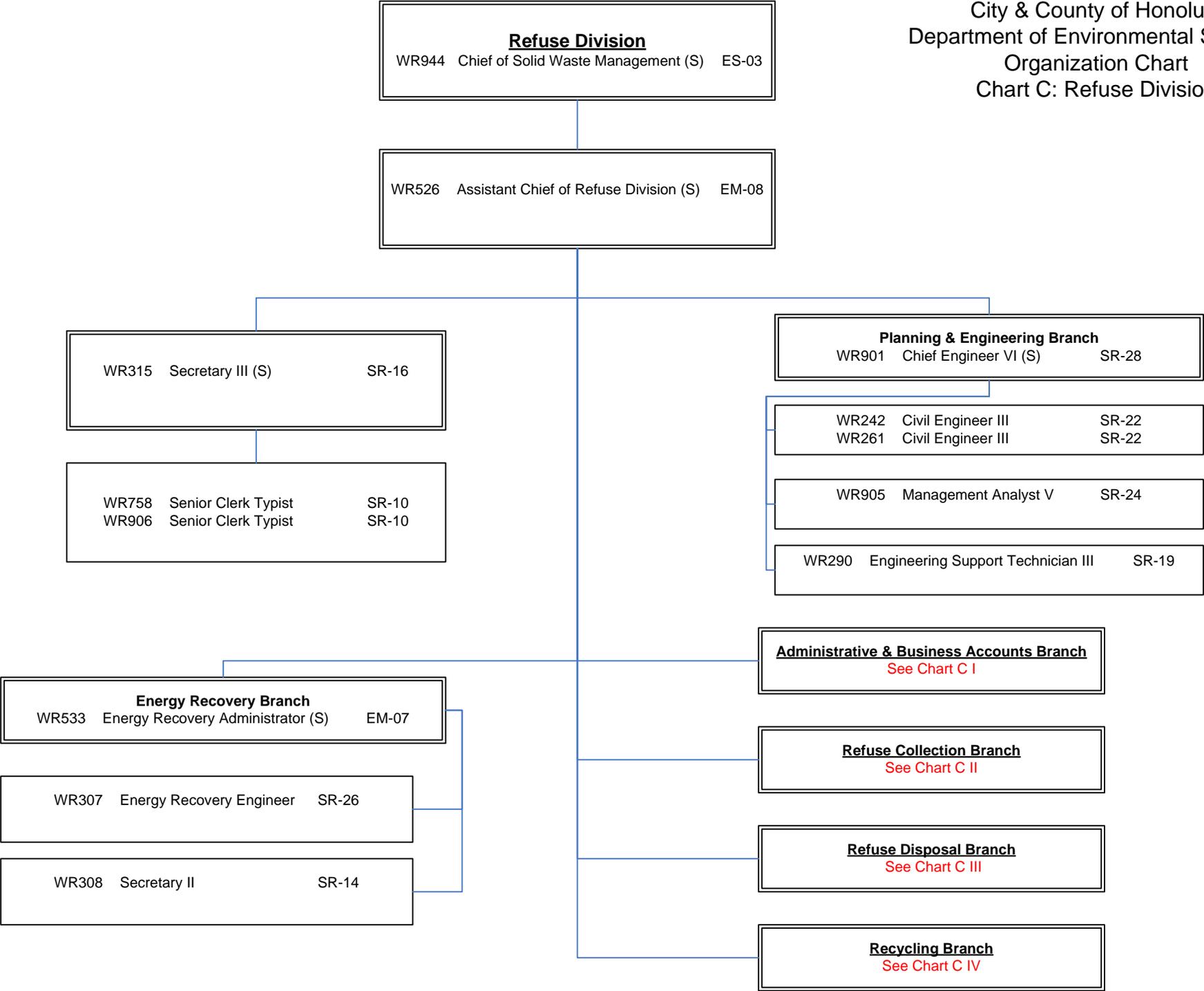
WS304 Personnel Clerk I SR-13
 WS314 Personnel Clerk I SR-13
 WS862 Personnel Clerk I SR-13

WS808 Civil Engineer V SR-26
 WS993 Civil Engineer III SR-24
 WS992 Civil Engineer II SR-22
 WS409 GIS Analysis VI SR-26
 WS486 GIS Analysis V SR-24
 WS863 GIS Analysis III SR-22
 WS704 Cesspool Pumping Eq. Op.I BC-09
 WS401 Drafting Technician V SR-17
 WS995 Engineering Support Tech. I SR-15

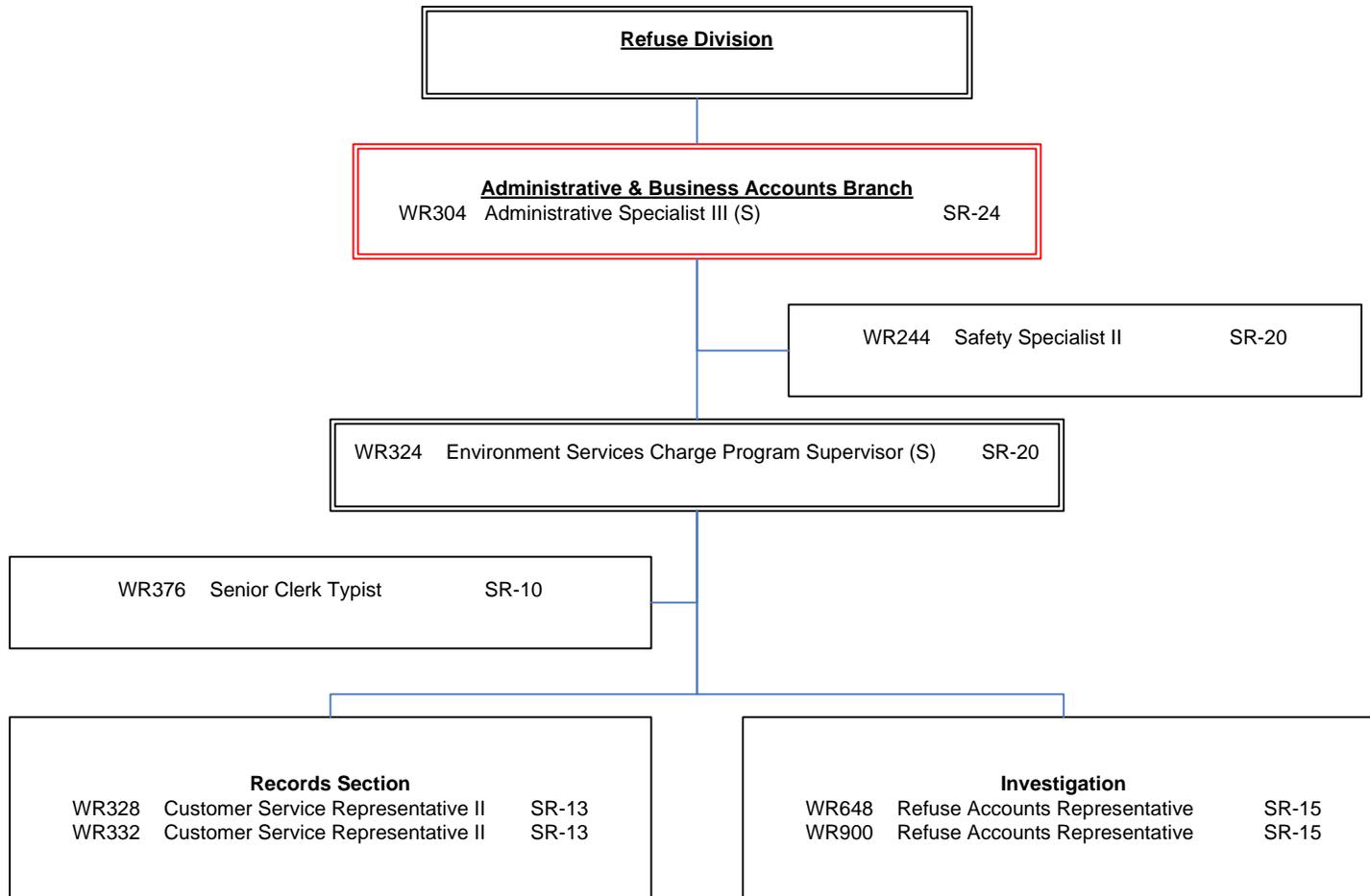
Wastewater Customer Service & Investigation
 WS952 Env. Serv. Charge Program Spvr. (S) SR-20

WS169 Wastewater Service Investigator SR-16
 WS170 Wastewater Service Investigator SR-16
 WS892 Wastewater Service Investigator SR-16
 WS953 Wastewater Service Investigator SR-16
 WS419 Customer Service Rep. II SR-13
 WS941 Customer Service Rep. II SR-13
 WS954 Customer Service Rep. II SR-13
 WS168 Customer Service Rep. I SR-11
 WS308 Customer Service Rep. I SR-11
 WS612 Senior Clerk Typist SR-10

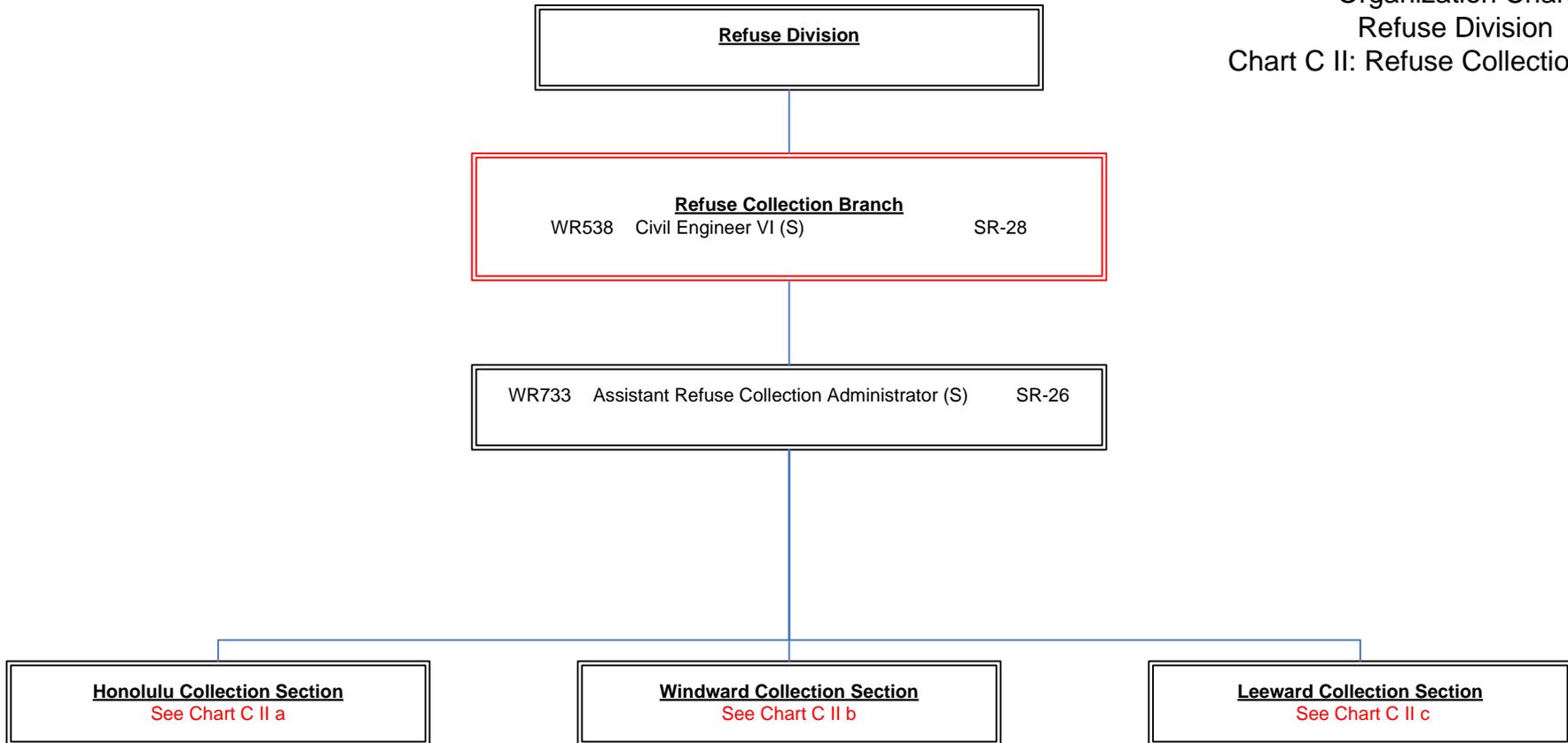
City & County of Honolulu
 Department of Environmental Services
 Organization Chart
 Chart C: Refuse Division



City & County of Honolulu
Department of Environmental Services
Organization Chart
Chart C I: Refuse Division
Administration & Business Accounts Branch



City & County of Honolulu
Department of Environmental Services
Organization Chart
Refuse Division
Chart C II: Refuse Collection Branch



City & County of Honolulu
 Department of Environmental Services
 Refuse Division
 Chart C II a: Refuse Collection Branch
 Honolulu
 Organization Chart

Honolulu Refuse Collection Section
 WR832 Refuse Collection Superintendent II (S) SR-24

WR322 Refuse Collection Clerical Assistant (S) SR-12

WR548 Refuse Collection Superintendent I (S) SR-21

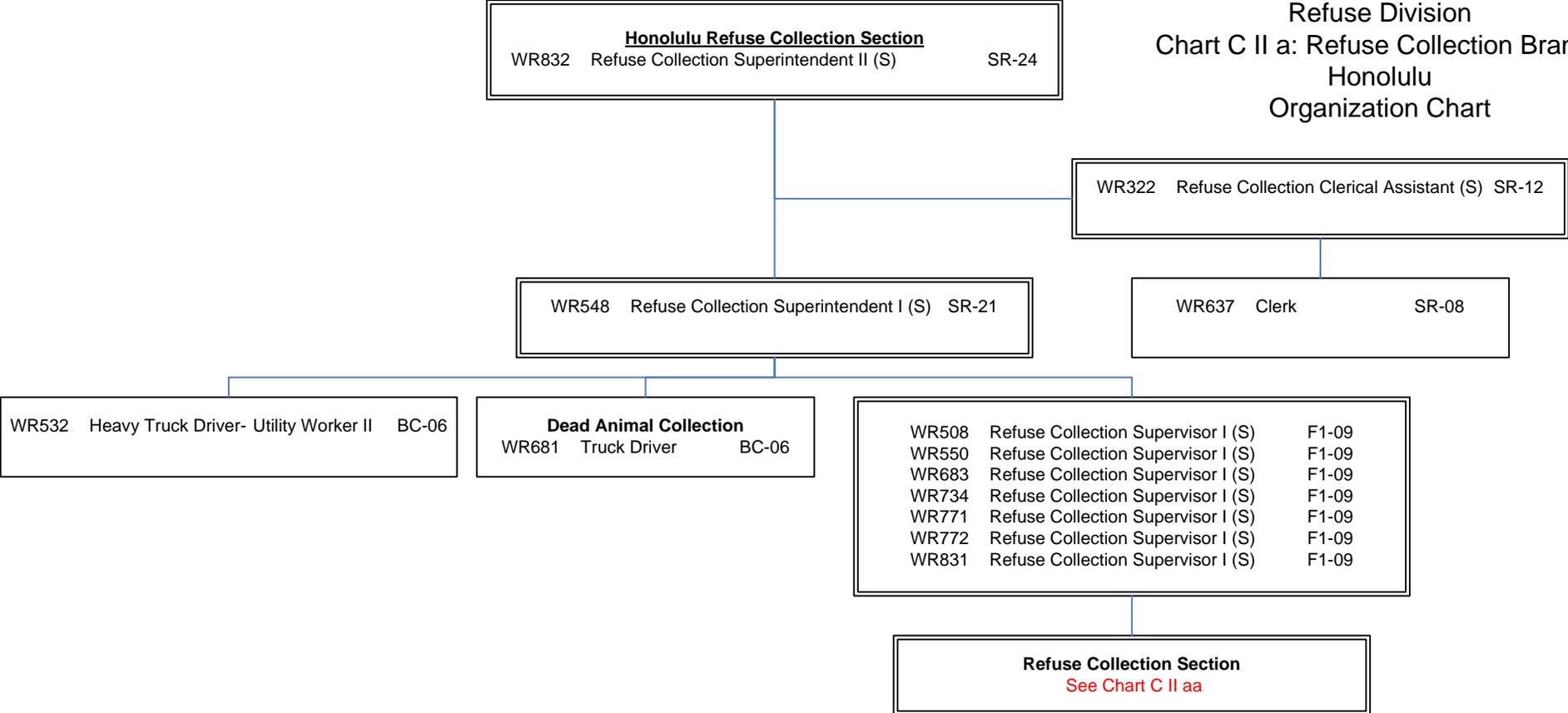
WR637 Clerk SR-08

WR532 Heavy Truck Driver- Utility Worker II BC-06

Dead Animal Collection
 WR681 Truck Driver BC-06

WR508 Refuse Collection Supervisor I (S) F1-09
 WR550 Refuse Collection Supervisor I (S) F1-09
 WR683 Refuse Collection Supervisor I (S) F1-09
 WR734 Refuse Collection Supervisor I (S) F1-09
 WR771 Refuse Collection Supervisor I (S) F1-09
 WR772 Refuse Collection Supervisor I (S) F1-09
 WR831 Refuse Collection Supervisor I (S) F1-09

Refuse Collection Section
 See Chart C II aa



City & County of Honolulu
 Department of Environmental Services
 Refuse Division
 Chart C II aa: Refuse Collection Branch
 Honolulu
 Organization Chart II

Honolulu Refuse Collection Section

Refuse Collection Equipment Operator BC-10			
WR146	WR314	WR634	WR887
WR171	WR571	WR654	WR891
WR177	WR574	WR701	WR911
WR179	WR581	WR770	WR915
WR201	WR591	WR773	WR916
WR203	WR604	WR782	WR926
WR247	WR606	WR797	WR953
WR312	WR621	WR814	WR988
WR313	WR622	WR886	WR994

Refuse Collection Crew Leader (S) BC-09			
WR136	WR567	WR682	WR833
WR297	WR569	WR775	WR923
WR553	WR570	WR776	WR974
WR554	WR575	WR777	WR976
WR557	WR576	WR780	WR983
WR561	WR578	WR787	WR984
WR564	WR580	WR817	

Refuse Collector BC-06					
WR118	WR595	WR627	WR659	WR794	WR955
WR119	WR596	WR628	WR715	WR795	WR966
WR168	WR597	WR629	WR736	WR813	WR968
WR170	WR609	WR632	WR744	WR816	WR973
WR216	WR613	WR640	WR745	WR894	WR992
WR220	WR614	WR643	WR749	WR927	
WR221	WR615	WR646	WR751	WR928	
WR222	WR616	WR649	WR754	WR930	
WR368	WR617	WR650	WR757	WR952	
WR556	WR620	WR652	WR791	WR954	

City & County of Honolulu
 Department of Environmental Services
 Refuse Division
 Chart C II b: Refuse Collection Branch
 Windward

Windward Collection Section
 WR549 Refuse Collection Superintendent I (S) SR-21

Koolaupoko District

Koolauloa District

WR998 Clerk SR-08

WD847 District Road Maint. Supervisor (S) SR-24

WR148 Refuse Collection Supervisor I (S) F1-09
 WR236 Refuse Collection Supervisor I (S) F1-09

WR284 Utility Worker I BC-03

WR154 Refuse Collection Equipment Operator BC-10
 WR161 Refuse Collection Equipment Operator BC-10
 WR293 Refuse Collection Equipment Operator BC-10
 WR747 Refuse Collection Equipment Operator BC-10

Refuse Collection Equipment Operator BC-10

WR134	WR175	WR938
WR140	WR178	WR940
WR141	WR291	WR956
WR149	WR664	WR957
WR152	WR909	WR958
WR173	WR933	WR961

WR159 Refuse Collection Crew Leader (S) BC-09
 WR960 Refuse Collection Crew Leader (S) BC-09
 WR985 Refuse Collection Crew Leader (S) BC-09
 WR986 Refuse Collection Crew Leader (S) BC-09

WR153 Refuse Collection Crew Leader (S) BC-09

WR144 Refuse Collector BC-06
 WR150 Refuse Collector BC-06
 WR156 Refuse Collector BC-06
 WR189 Refuse Collector BC-06
 WR198 Refuse Collector BC-06
 WR238 Refuse Collector BC-06
 WR934 Refuse Collector BC-06

WR162 Refuse Collector BC-06
 WR601 Refuse Collector BC-06
 WR746 Refuse Collector BC-06

City & County of Honolulu
 Department of Environmental Services
 Refuse Division
 Chart C II c: Refuse Collection Branch
 Leeward

Leeward Collection Section
 WR121 Refuse Collection Superintendent I (S) SR-21

Ewa District

Waianae District
 See Chart C II cc

Waialua District
 See Chart C II cc

Wahiawa District
 See Chart C II cc

WR385 Clerk SR-08

WR271 Heavy Truck Driver-Utility Worker I BC-04
 WR748 Heavy Truck Driver-Utility Worker I BC-04

WR237 Refuse Collection Supervisor I (S) F1-09
 WR383 Refuse Collection Supervisor I (S) F1-09
 WR384 Refuse Collection Supervisor I (S) F1-09
 WR737 Refuse Collection Supervisor I (S) F1-09

WR103 Refuse Collection Crew Leader (S) BC-09
 WR105 Refuse Collection Crew Leader (S) BC-09
 WR112 Refuse Collection Crew Leader (S) BC-09
 WR129 Refuse Collection Crew Leader (S) BC-09
 WR133 Refuse Collection Crew Leader (S) BC-09
 WR160 Refuse Collection Crew Leader (S) BC-09
 WR241 Refuse Collection Crew Leader (S) BC-09
 WR256 Refuse Collection Crew Leader (S) BC-09
 WR296 Refuse Collection Crew Leader (S) BC-09
 WR924 Refuse Collection Crew Leader (S) BC-09

Refuse Collection Equipment Operator BC-10

WR108	WR254	WR639
WR111	WR257	WR750
WR138	WR258	WR790
WR145	WR288	WR796
WR151	WR295	WR812
WR158	WR375	WR935
WR164	WR381	WR939
WR227	WR382	WR972
WR248	WR590	WR980
WR251	WR638	WR987
WR252	WR989	WR990
	WR997	

WR107 Refuse Collector BC-06
 WR109 Refuse Collector BC-06
 WR122 Refuse Collector BC-06
 WR128 Refuse Collector BC-06
 WR132 Refuse Collector BC-06
 WR139 Refuse Collector BC-06
 WR143 Refuse Collector BC-06
 WR165 Refuse Collector BC-06
 WR169 Refuse Collector BC-06
 WR180 Refuse Collector BC-06
 WR204 Refuse Collector BC-06
 WR230 Refuse Collector BC-06
 WR260 Refuse Collector BC-06
 WR287 Refuse Collector BC-06
 WR380 Refuse Collector BC-06
 WR607 Refuse Collector BC-06
 WR641 Refuse Collector BC-06
 WR903 Refuse Collector BC-06
 WR937 Refuse Collector BC-06
 WR981 Refuse Collector BC-06

City & County of Honolulu
 Department of Environmental Services
 Refuse Division
 Chart C II cc: Refuse Collection Branch
 Leeward

Leeward Collection Section
 WR121 Refuse Collection Superintendent I (S) SR-21

Waianae District

WR226 Refuse Collection Supervisor I (S) F1-09

WR200 Refuse Collection Equipment Operator BC-10
 WR225 Refuse Collection Equipment Operator BC-10
 WR235 Refuse Collection Equipment Operator BC-10
 WR245 Refuse Collection Equipment Operator BC-10
 WR509 Refuse Collection Equipment Operator BC-10
 WR515 Refuse Collection Equipment Operator BC-10
 WR645 Refuse Collection Equipment Operator BC-10
 WR779 Refuse Collection Equipment Operator BC-10

WR228 Refuse Collection Crew Leader (S) BC-09
 WR347 Refuse Collection Crew Leader (S) BC-09

WR181 Refuse Collector BC-06
 WR373 Refuse Collector BC-06
 WR592 Refuse Collector BC-06
 WR653 Refuse Collector BC-06
 WR996 Refuse Collector BC-06

Wahiawa District

WD814 District Road Maint. Supervisor (S) SR-24

WR735 Refuse Collection Supervisor I (S) F1-09

WR190 Refuse Collection Equipment Operator BC-10
 WR194 Refuse Collection Equipment Operator BC-10
 WR195 Refuse Collection Equipment Operator BC-10
 WR208 Refuse Collection Equipment Operator BC-10
 WR211 Refuse Collection Equipment Operator BC-10
 WR294 Refuse Collection Equipment Operator BC-10
 WR600 Refuse Collection Equipment Operator BC-10
 WR610 Refuse Collection Equipment Operator BC-10
 WR623 Refuse Collection Equipment Operator BC-10
 WR633 Refuse Collection Equipment Operator BC-10
 WR753 Refuse Collection Equipment Operator BC-10
 WR789 Refuse Collection Equipment Operator BC-10
 WR979 Refuse Collection Equipment Operator BC-10
 WR995 Refuse Collection Equipment Operator BC-10

WR207 Refuse Collection Crew Leader (S) BC-09

WR196 Refuse Collector BC-06
 WR209 Refuse Collector BC-06
 WR210 Refuse Collector BC-06
 WR342 Refuse Collector BC-06
 WR343 Refuse Collector BC-06
 WR374 Refuse Collector BC-06

Waialua District

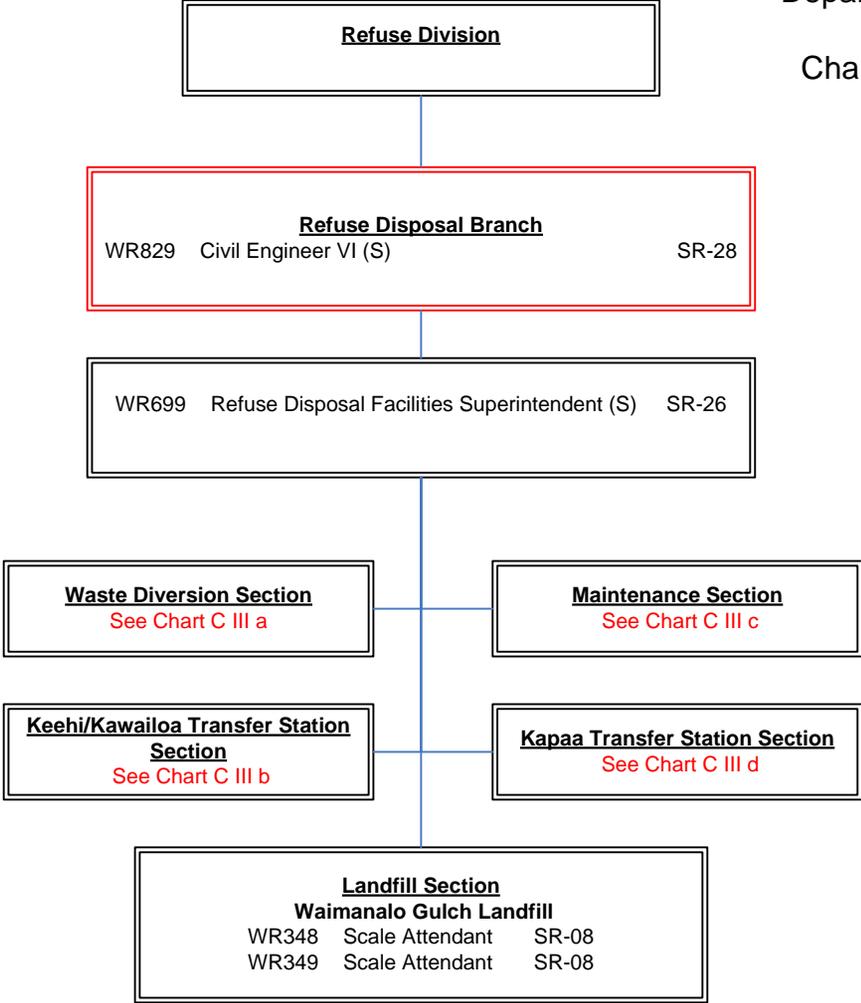
WD916 District Road Maint. Supervisor (S) SR-24

WR213 Refuse Collection Equipment Operator BC-10
 WR215 Refuse Collection Equipment Operator BC-10

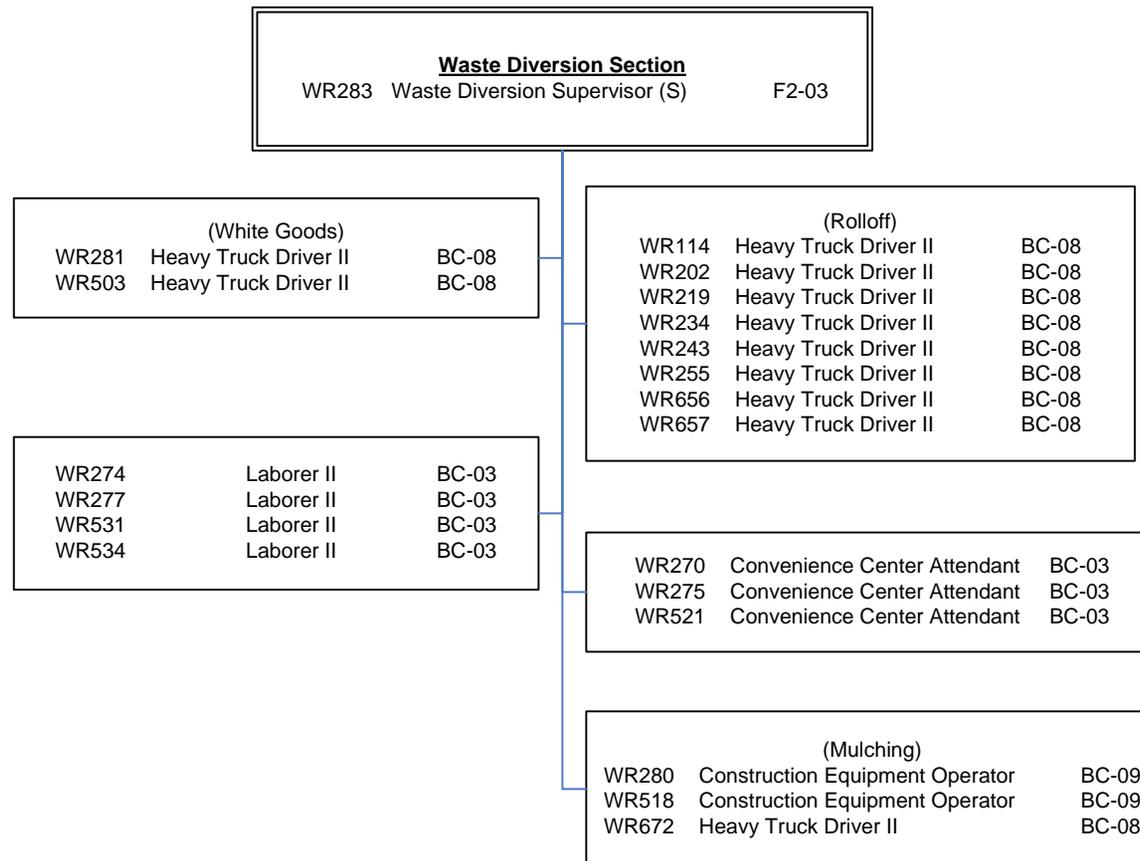
WR212 Refuse Collection Crew Leader (S) BC-09

WR214 Refuse Collector BC-06
 WR608 Refuse Collector BC-06
 WR619 Refuse Collector BC-06

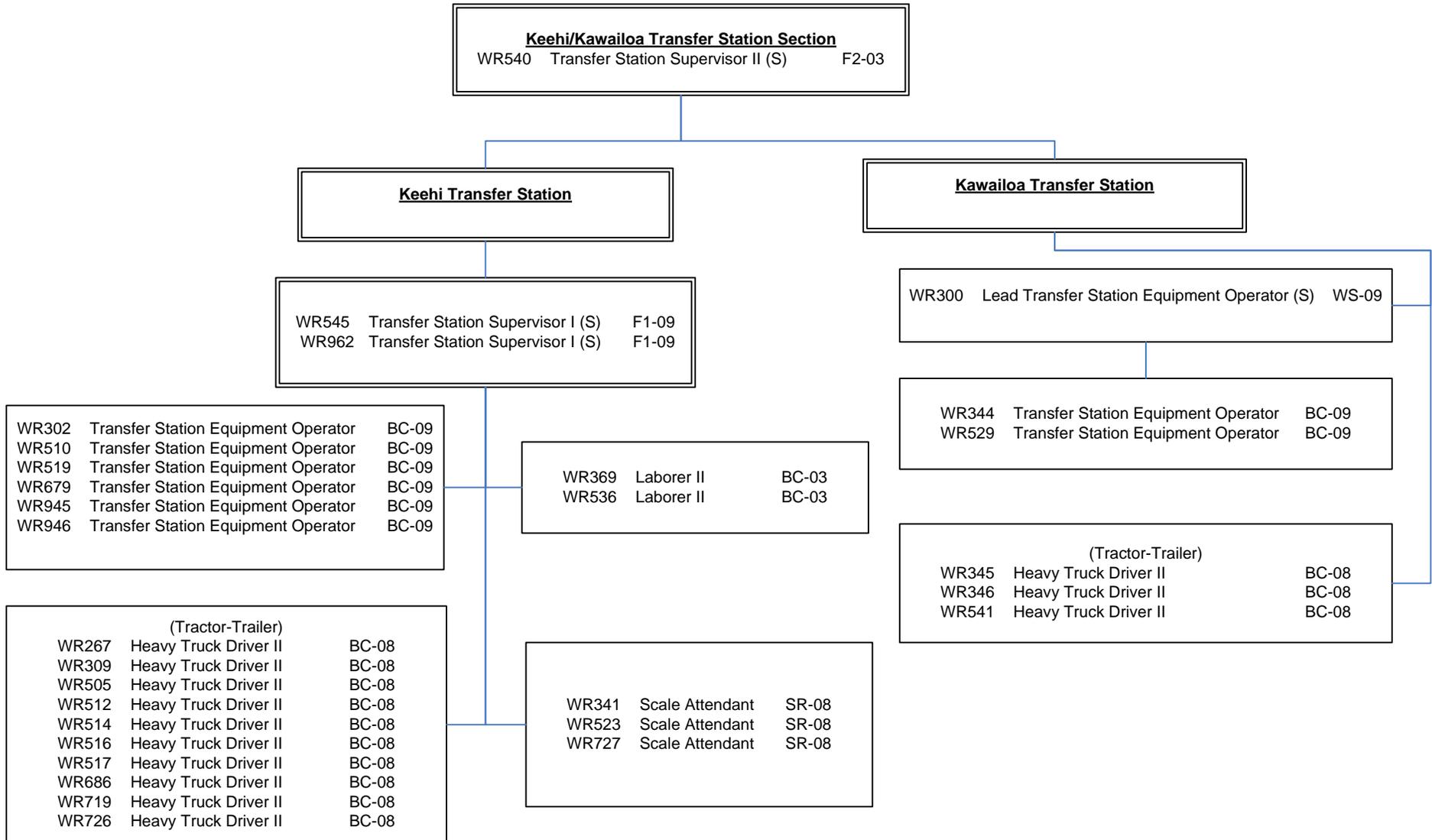
City & County of Honolulu
Department of Environmental Services
Refuse Division
Chart C III: Refuse Disposal Branch



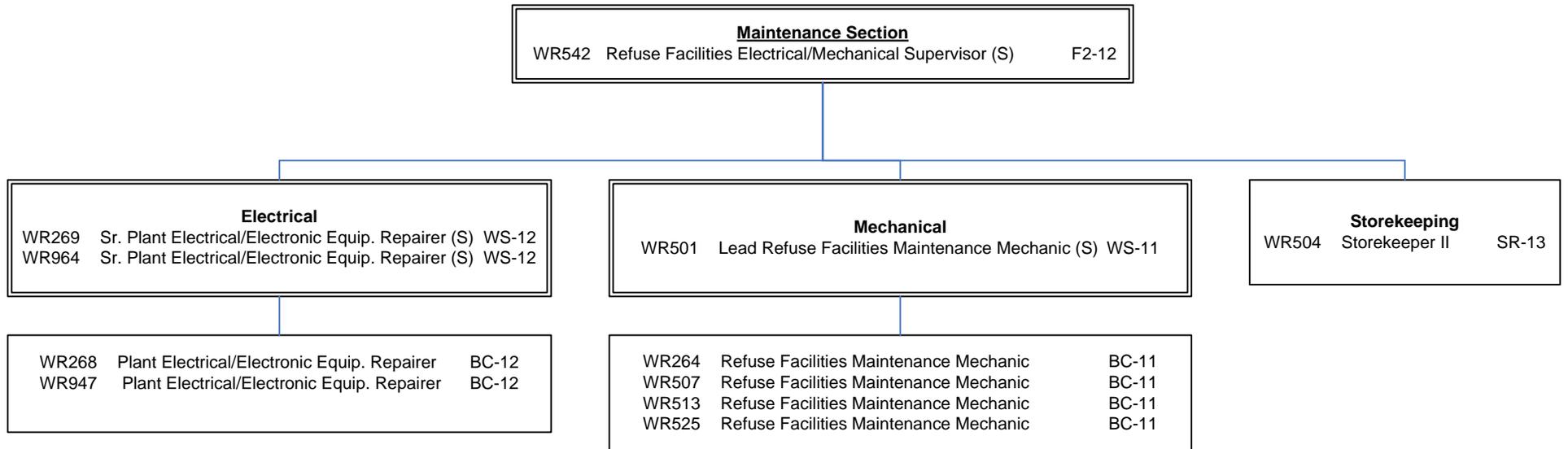
City & County of Honolulu
 Department of Environmental Services
 Refuse Division
 Refuse Disposal Branch
 Chart C III a: Waste Diversion Section



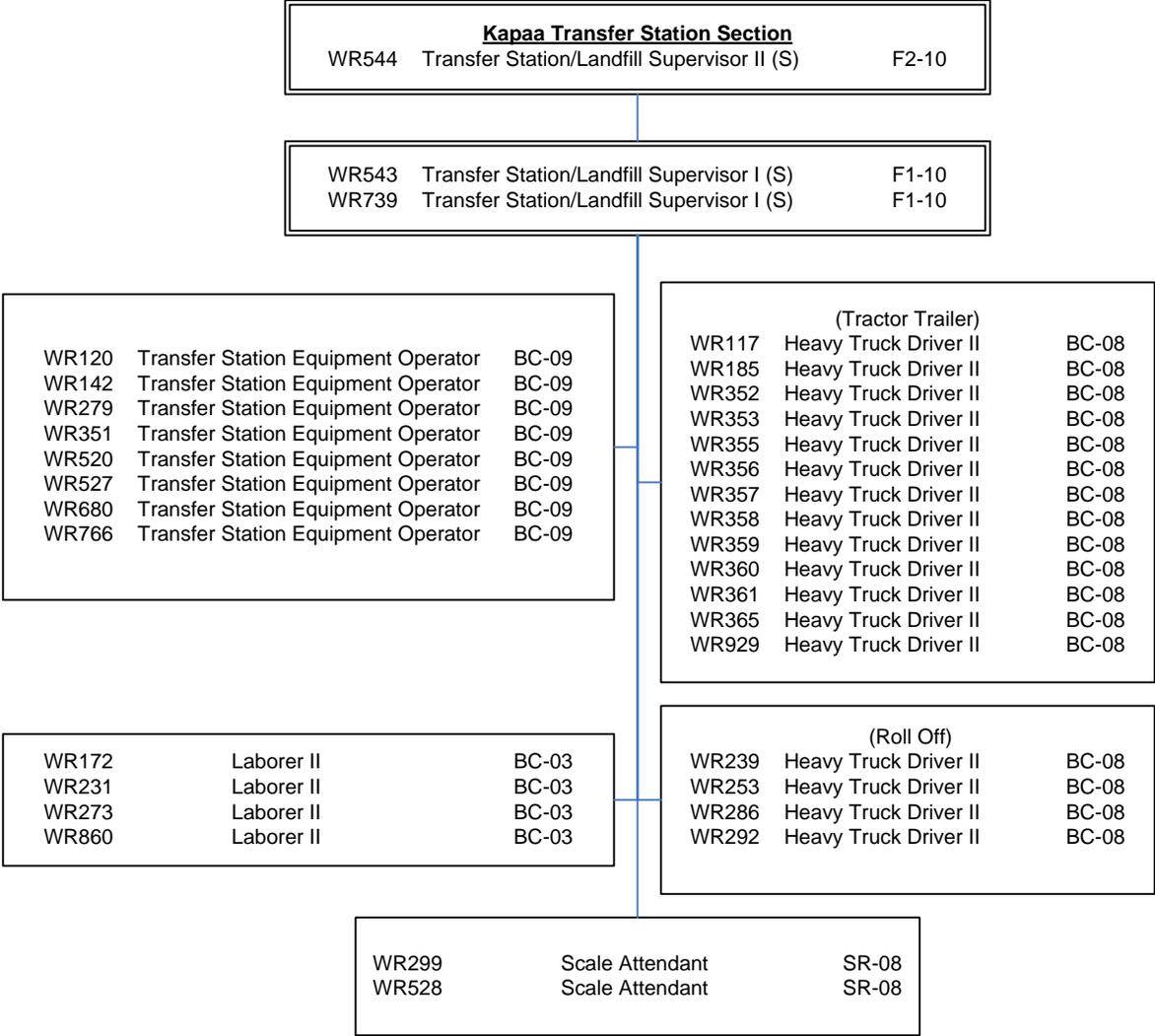
City & County of Honolulu
 Department of Environmental Services
 Refuse Division
 Refuse Disposal Branch
 Chart C III b: Keehi/Kawailoa Transfer Station Section



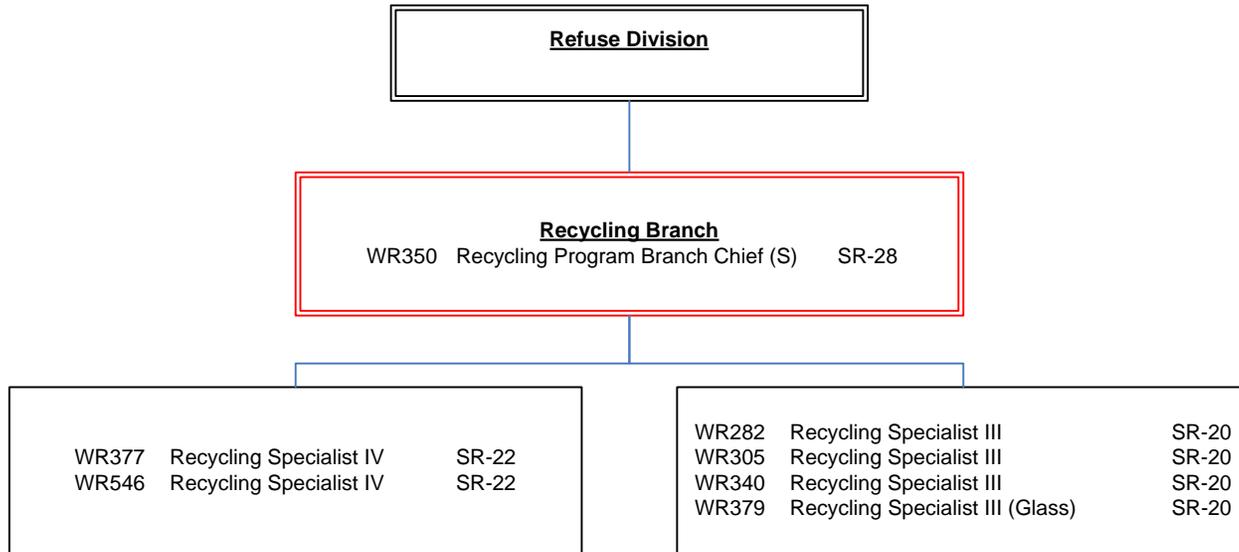
City & County of Honolulu
 Department of Environmental Services
 Refuse Division
 Refuse Disposal Branch
 Chart C III c: Maintenance Section



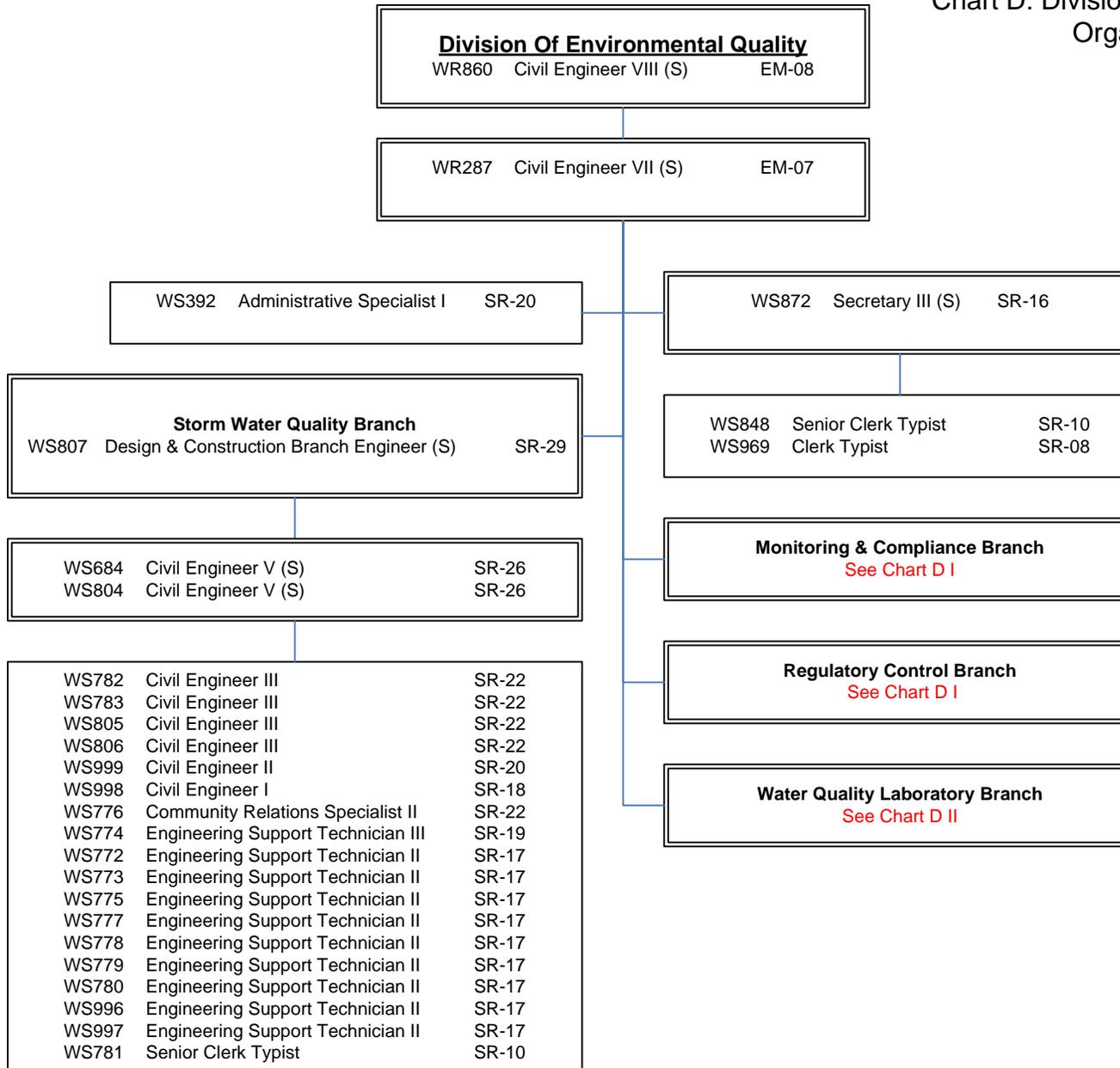
City & County of Honolulu
 Department of Environmental Services
 Refuse Division
 Refuse Disposal Branch
 Chart C III d: Kapaa Transfer Station Section



City & County of Honolulu
Department of Environmental Services
Refuse Division
Refuse Disposal Branch
Chart C IV: Recycling Branch



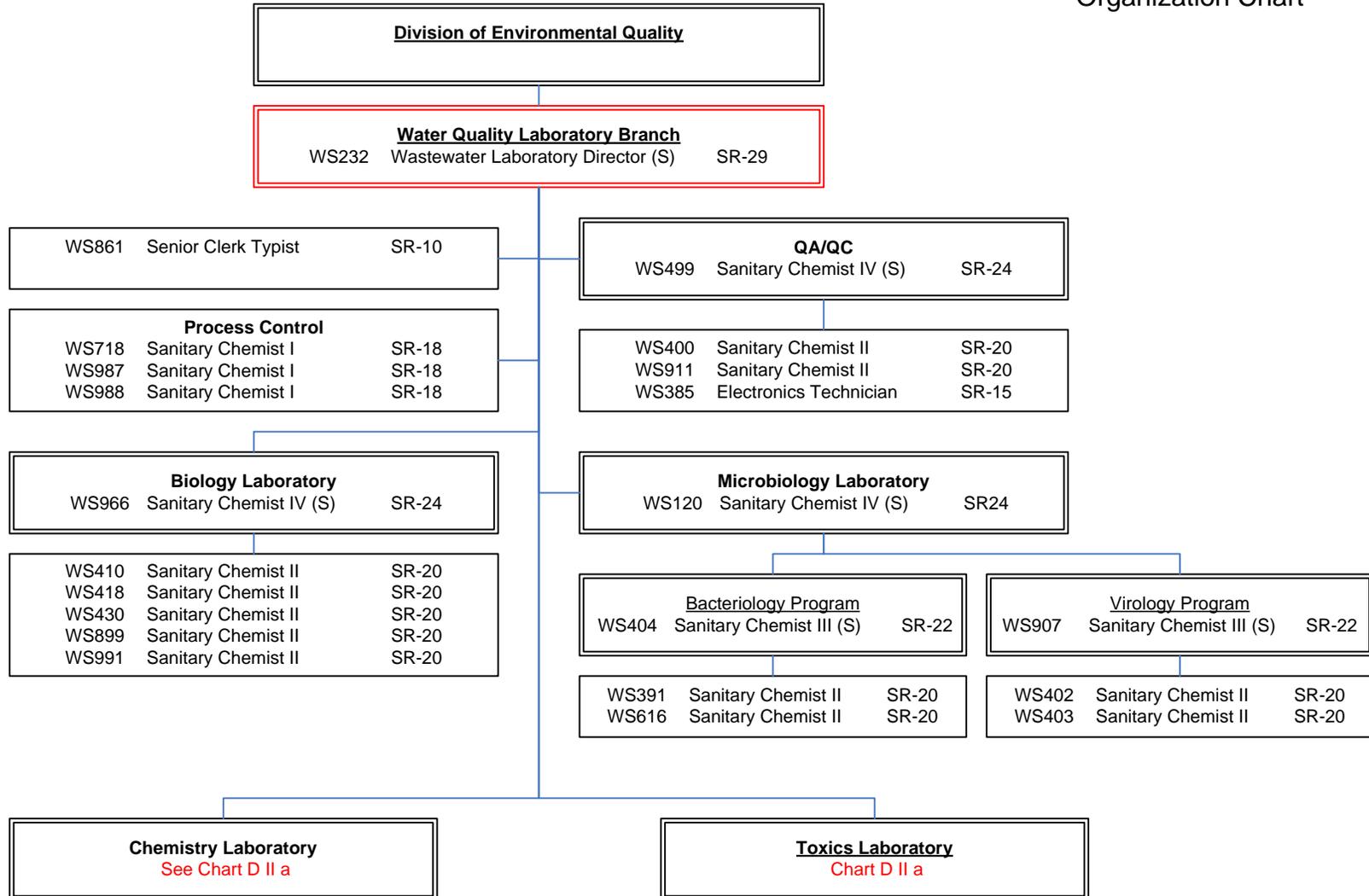
City & County of Honolulu
 Department of Environmental Services
 Chart D: Division of Environmental Quality
 Organization Chart



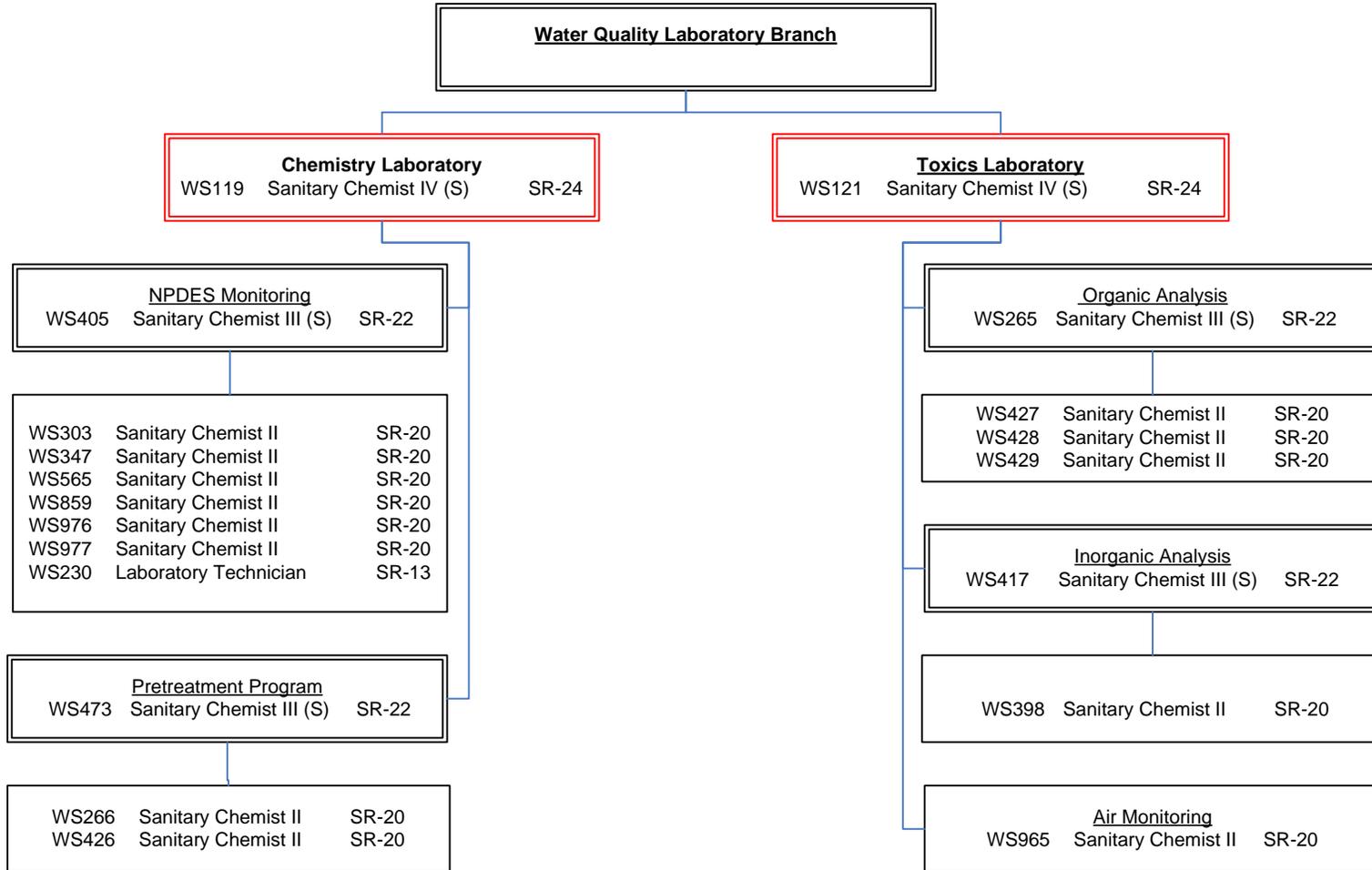
City & County of Honolulu
 Department of Environmental Services
 Chart D I: Division of Environmental Quality
 Organization Chart



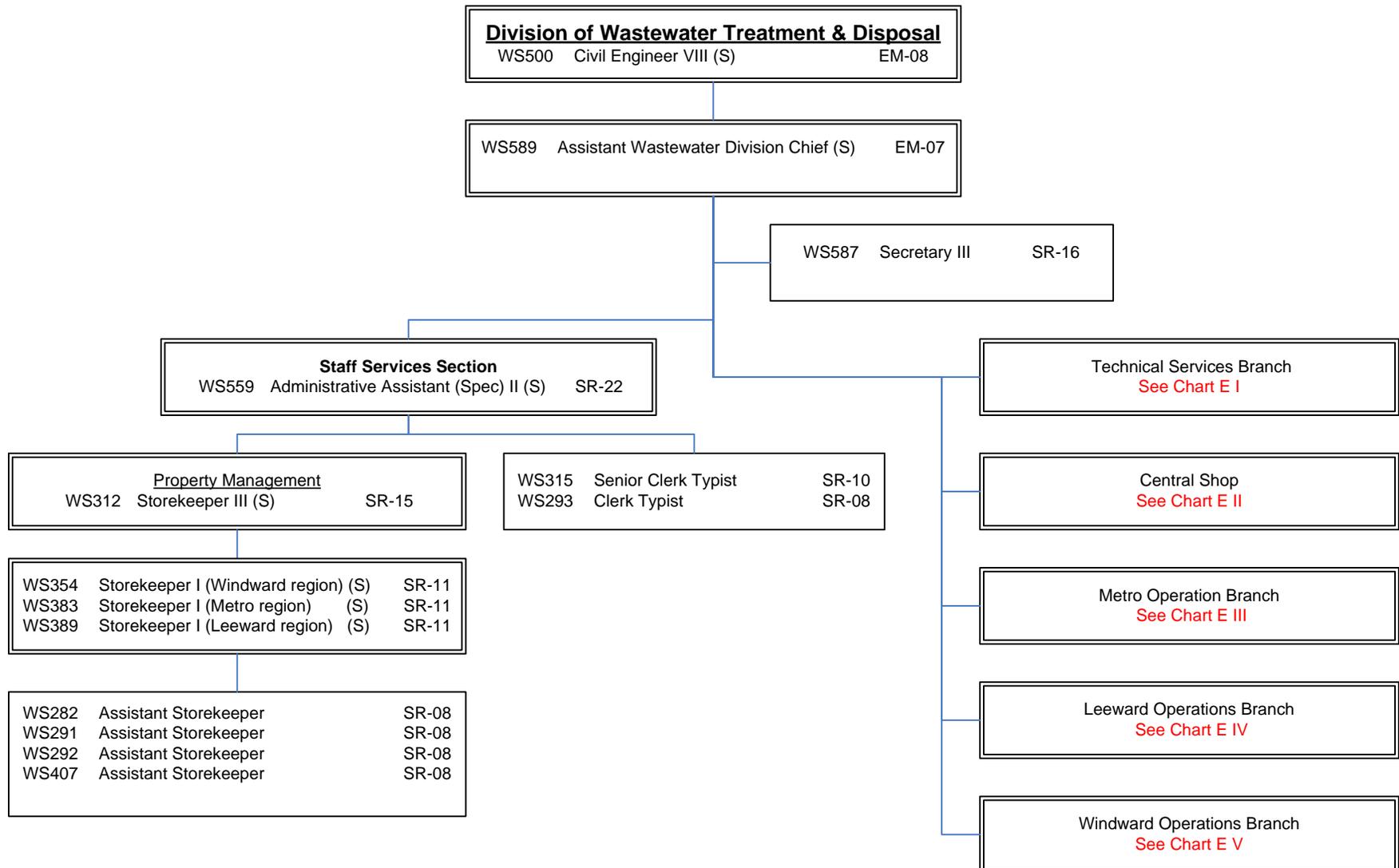
City & County of Honolulu
 Department of Environmental Services
 Division of Environmental Quality
 Chart D II: Water Quality Laboratory Branch
 Organization Chart



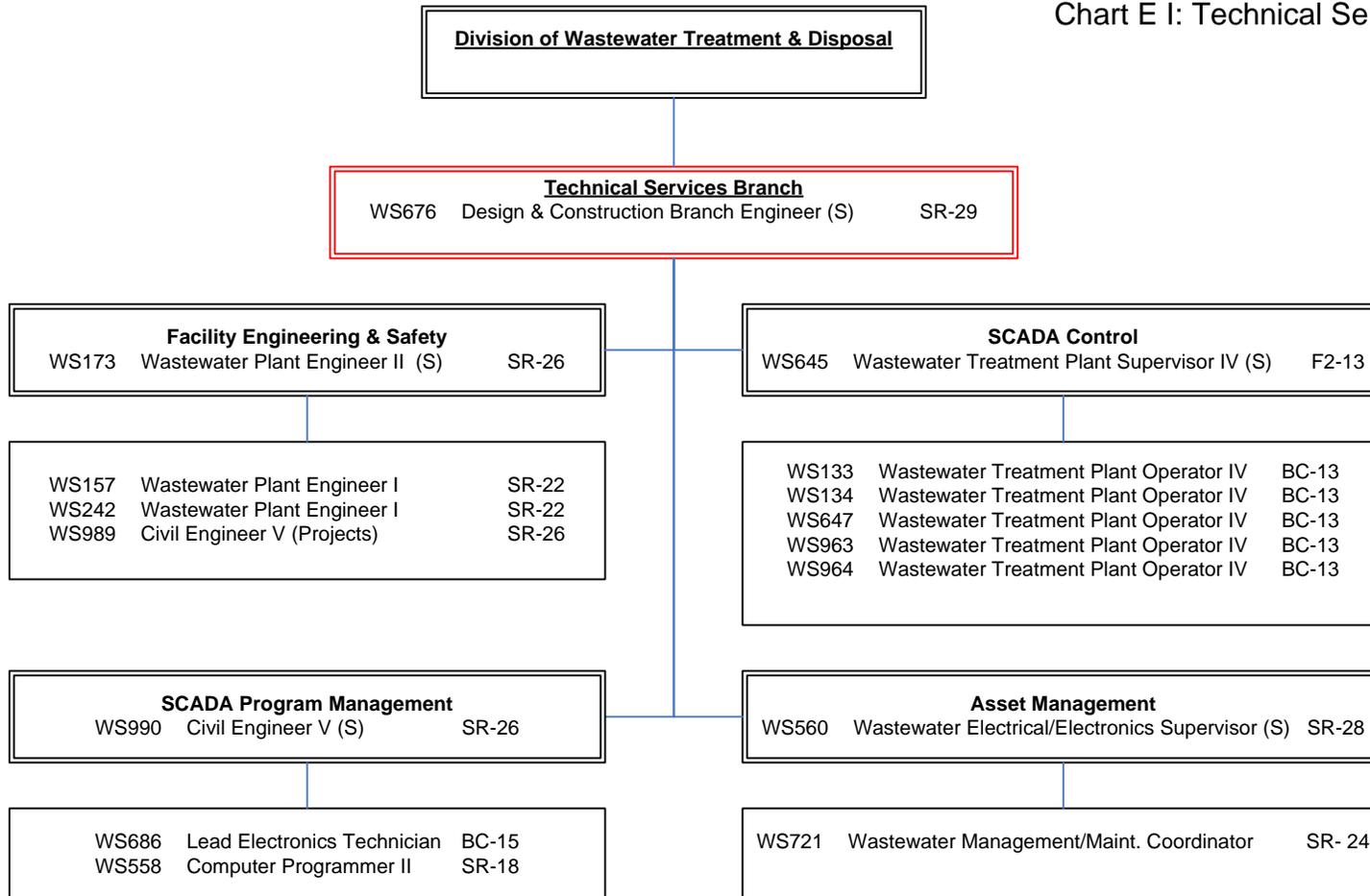
City & County of Honolulu
 Department of Environmental Services
 Division of Environmental Quality
 Water Quality Laboratory Branch
 Chart D II a: Organization Chart



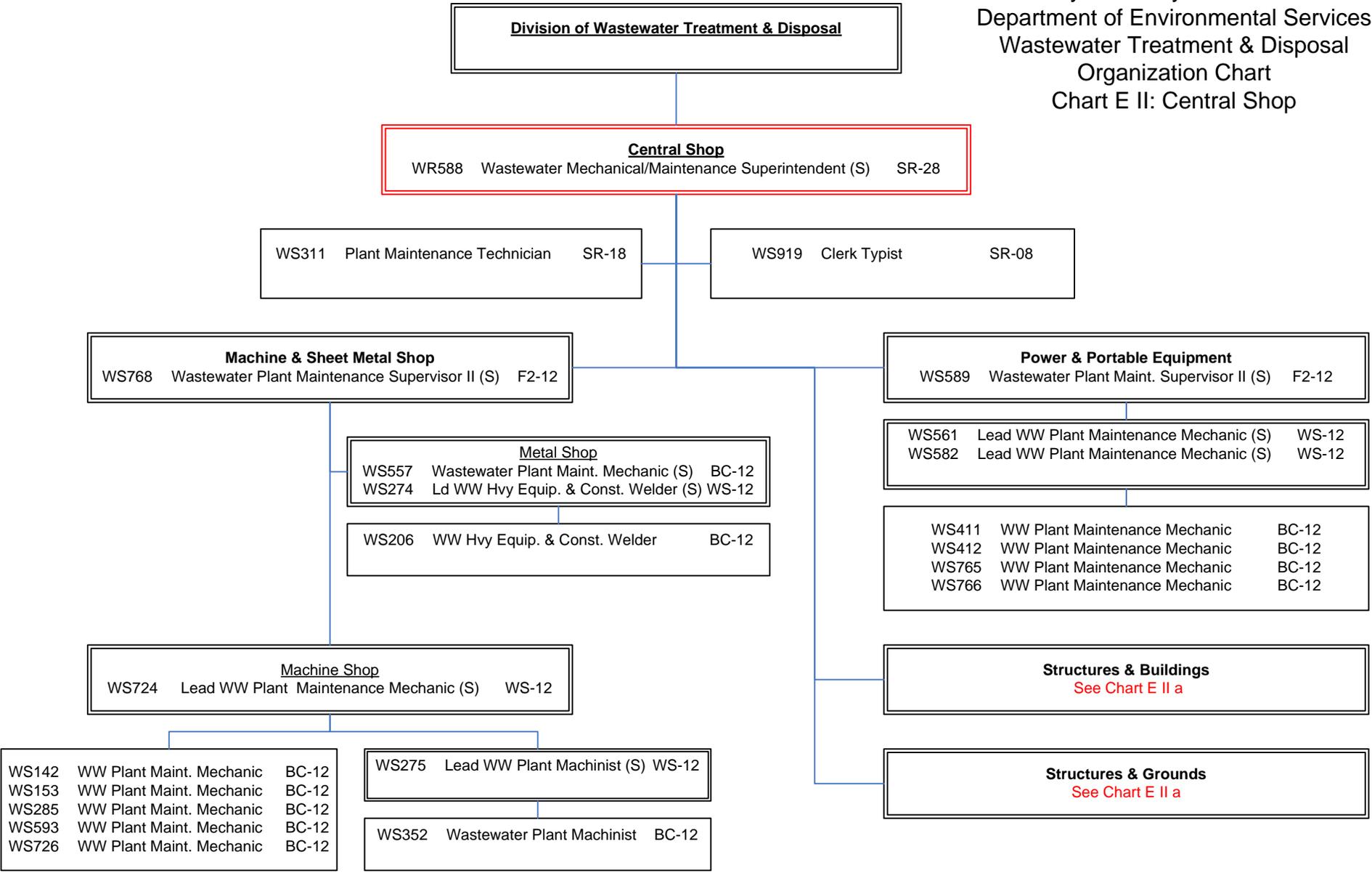
City & County of Honolulu
 Department of Environmental Services
 Organization Chart
 Chart E: Division of Wastewater Treatment & Disposal



City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment & Disposal
 Organization Chart
 Chart E I: Technical Services Branch



City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment & Disposal
 Organization Chart
 Chart E II: Central Shop



Division of Wastewater Treatment & Disposal

Central Shop
 WR588 Wastewater Mechanical/Maintenance Superintendent (S) SR-28

WS311 Plant Maintenance Technician SR-18

WS919 Clerk Typist SR-08

Machine & Sheet Metal Shop
 WS768 Wastewater Plant Maintenance Supervisor II (S) F2-12

Power & Portable Equipment
 WS589 Wastewater Plant Maint. Supervisor II (S) F2-12

Metal Shop
 WS557 Wastewater Plant Maint. Mechanic (S) BC-12
 WS274 Ld WW Hvy Equip. & Const. Welder (S) WS-12

WS206 WW Hvy Equip. & Const. Welder BC-12

WS561 Lead WW Plant Maintenance Mechanic (S) WS-12
 WS582 Lead WW Plant Maintenance Mechanic (S) WS-12

WS411 WW Plant Maintenance Mechanic BC-12
 WS412 WW Plant Maintenance Mechanic BC-12
 WS765 WW Plant Maintenance Mechanic BC-12
 WS766 WW Plant Maintenance Mechanic BC-12

Machine Shop
 WS724 Lead WW Plant Maintenance Mechanic (S) WS-12

Structures & Buildings
 See Chart E II a

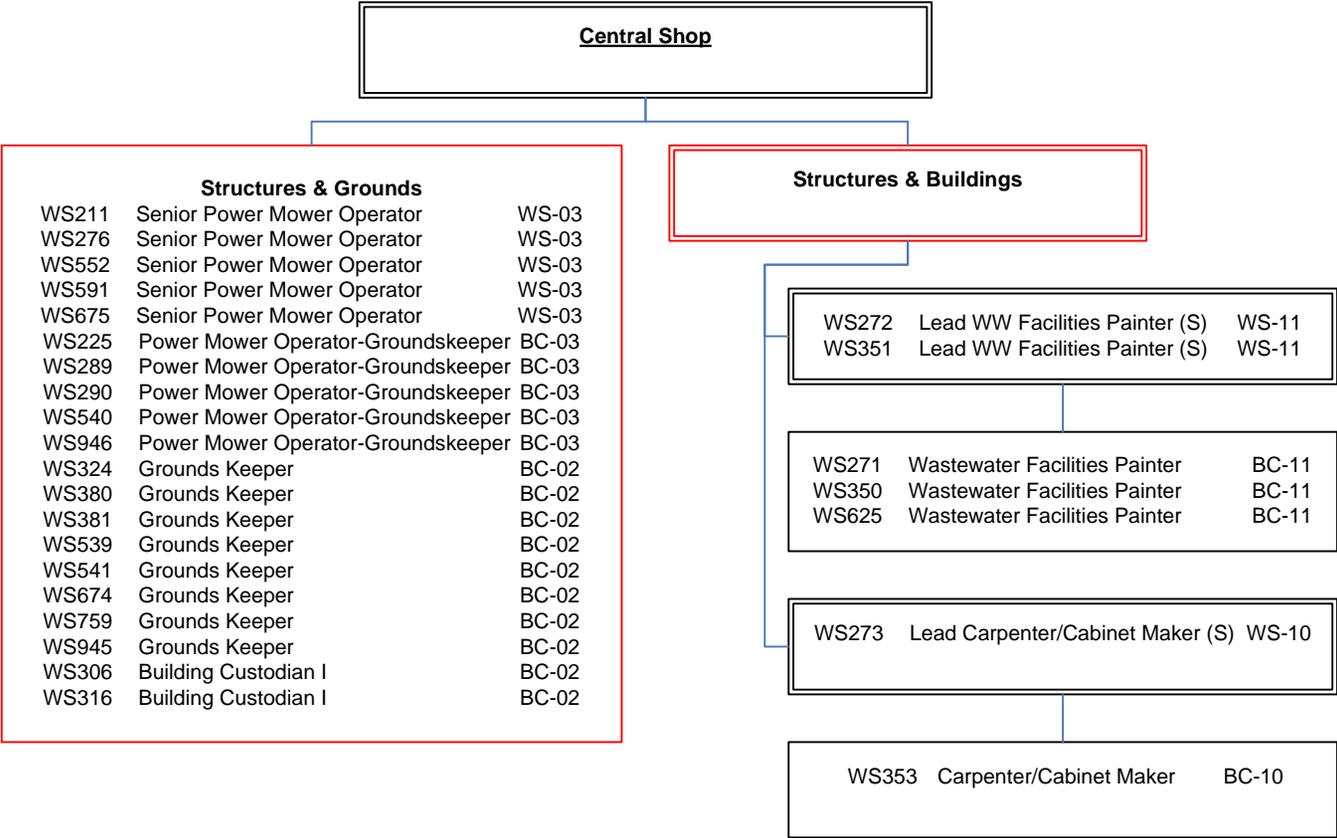
WS142 WW Plant Maint. Mechanic BC-12
 WS153 WW Plant Maint. Mechanic BC-12
 WS285 WW Plant Maint. Mechanic BC-12
 WS593 WW Plant Maint. Mechanic BC-12
 WS726 WW Plant Maint. Mechanic BC-12

WS275 Lead WW Plant Machinist (S) WS-12

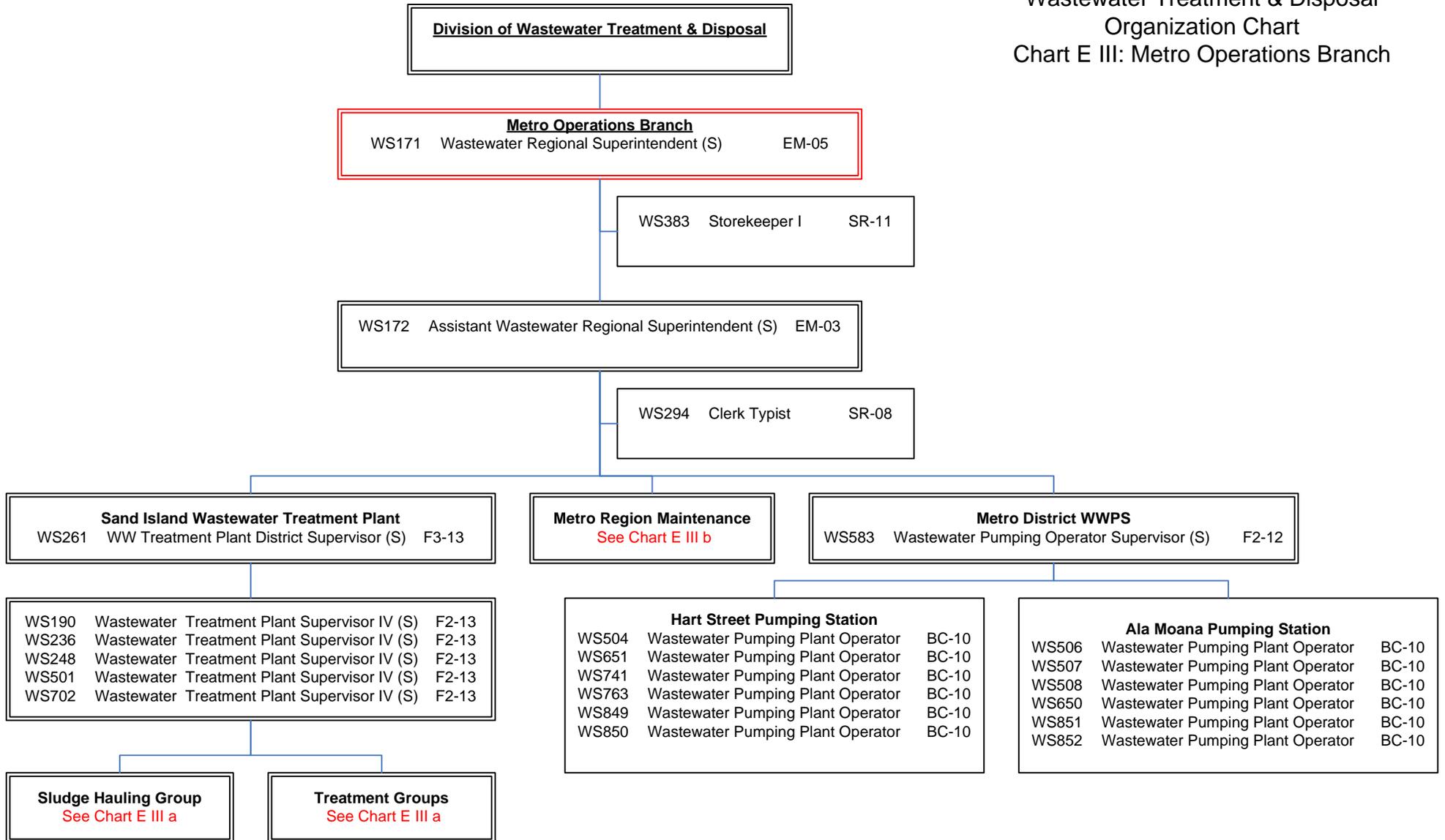
WS352 Wastewater Plant Machinist BC-12

Structures & Grounds
 See Chart E II a

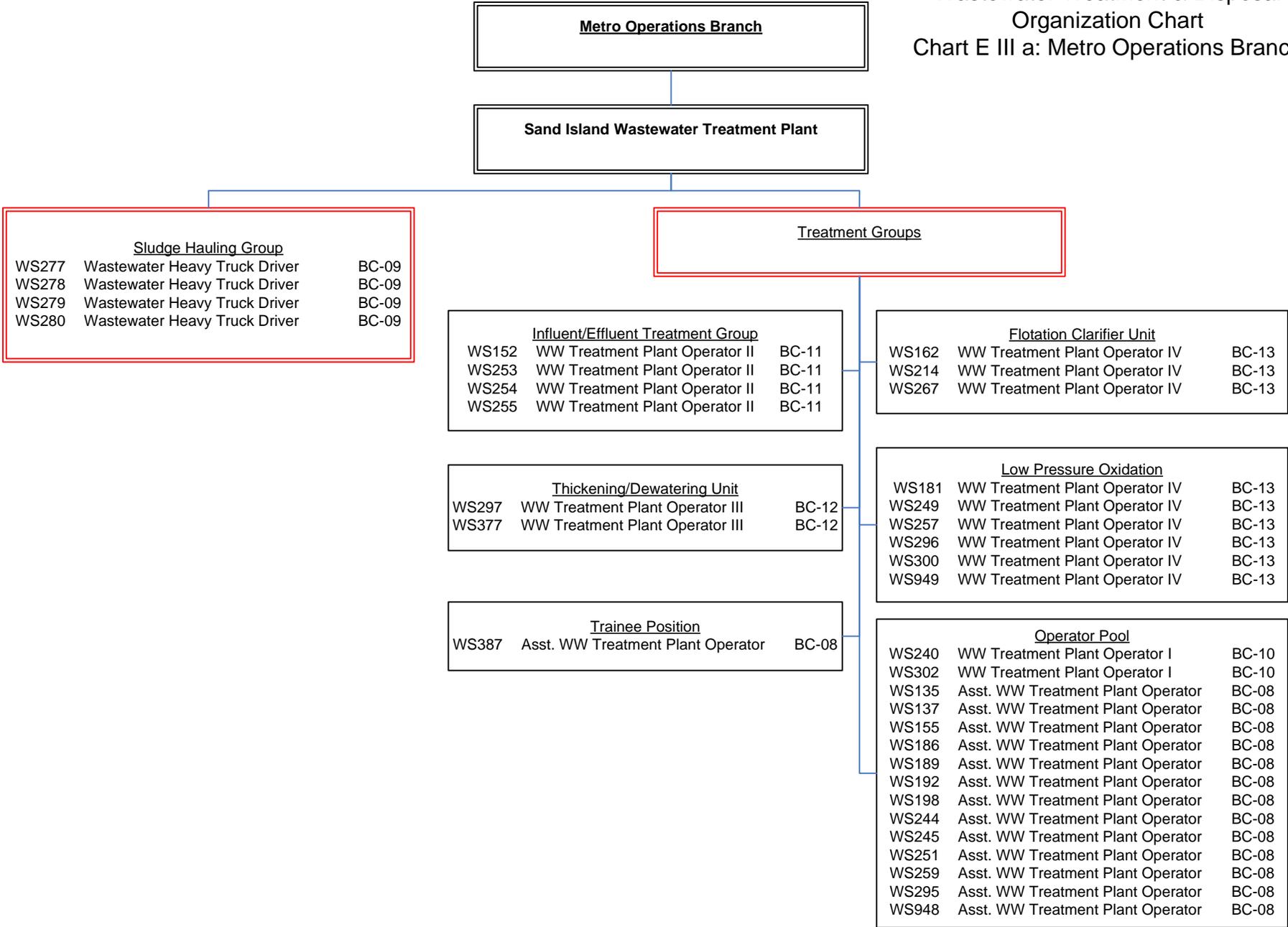
City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment & Disposal
 Organization Chart
 Chart E II a: Central Shop



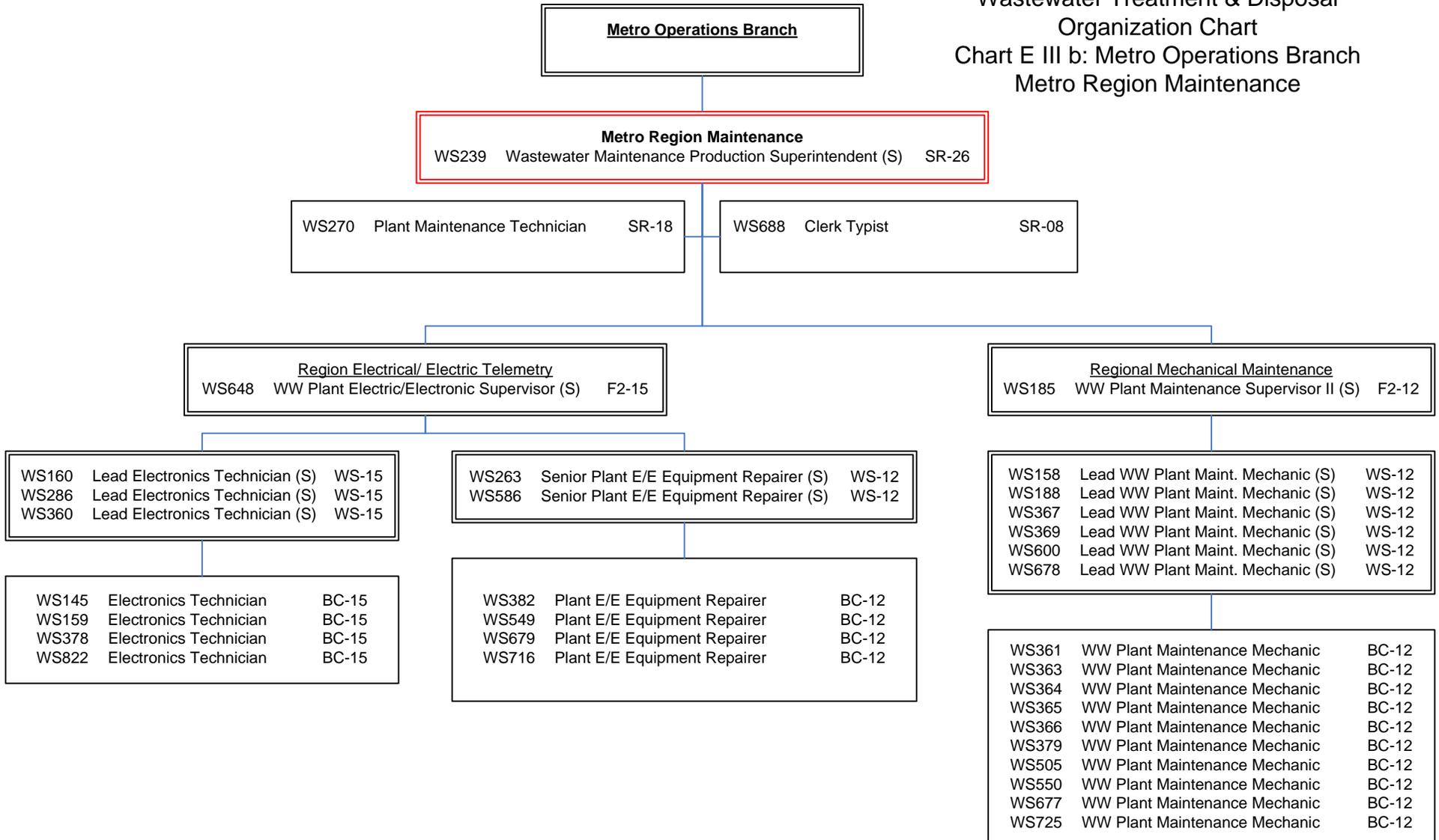
City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment & Disposal
 Organization Chart
 Chart E III: Metro Operations Branch



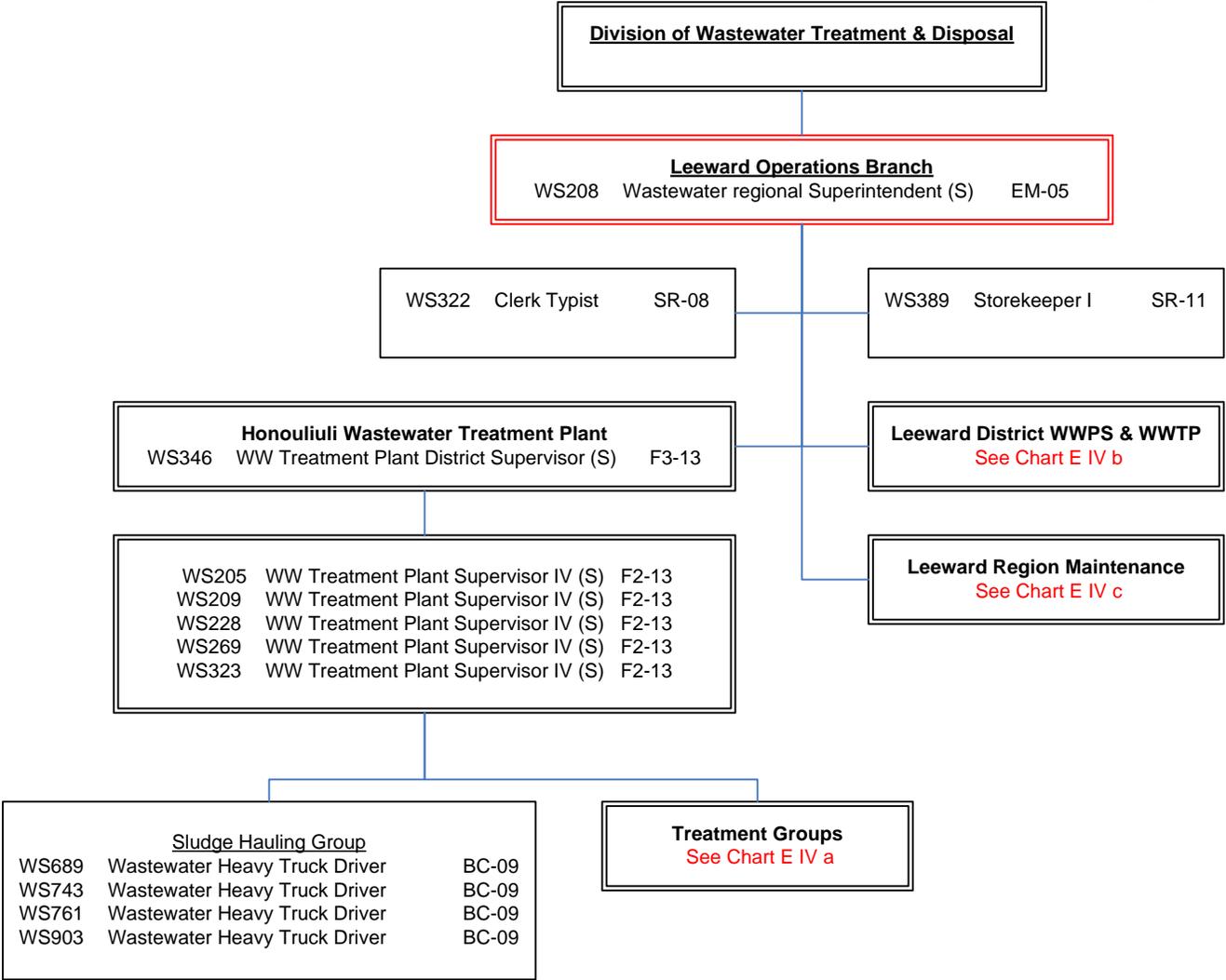
City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment & Disposal
 Organization Chart
 Chart E III a: Metro Operations Branch



City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment & Disposal
 Organization Chart
 Chart E III b: Metro Operations Branch
 Metro Region Maintenance



City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment & Disposal
 Chart E IV: Leeward Operations Branch
 Organization Chart



Division of Wastewater Treatment & Disposal

Leeward Operations Branch
WS208 Wastewater regional Superintendent (S) EM-05

WS322 Clerk Typist SR-08

WS389 Storekeeper I SR-11

Honouliuli Wastewater Treatment Plant
WS346 WW Treatment Plant District Supervisor (S) F3-13

Leeward District WWPS & WWTP
See Chart E IV b

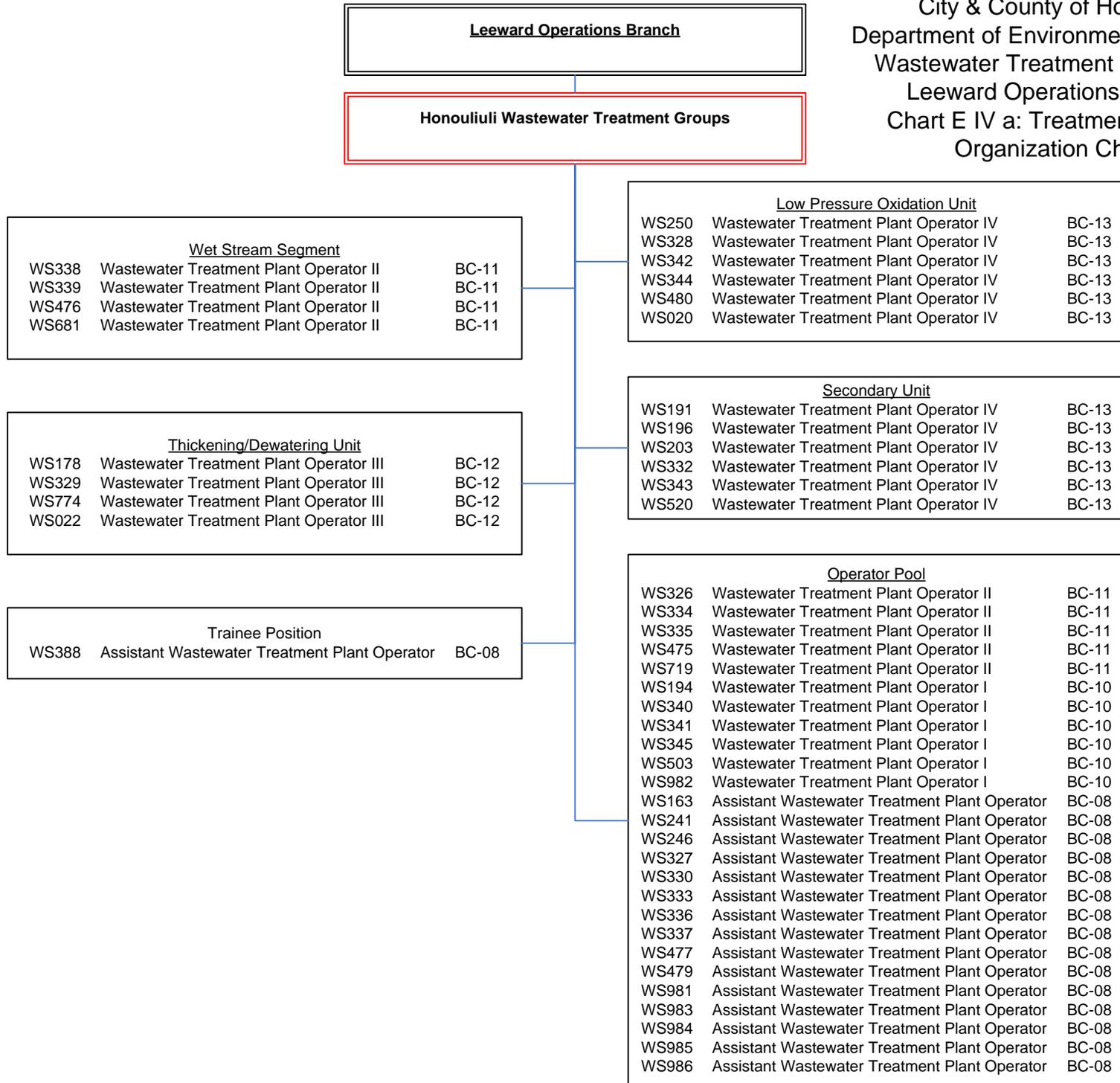
WS205 WW Treatment Plant Supervisor IV (S) F2-13
 WS209 WW Treatment Plant Supervisor IV (S) F2-13
 WS228 WW Treatment Plant Supervisor IV (S) F2-13
 WS269 WW Treatment Plant Supervisor IV (S) F2-13
 WS323 WW Treatment Plant Supervisor IV (S) F2-13

Leeward Region Maintenance
See Chart E IV c

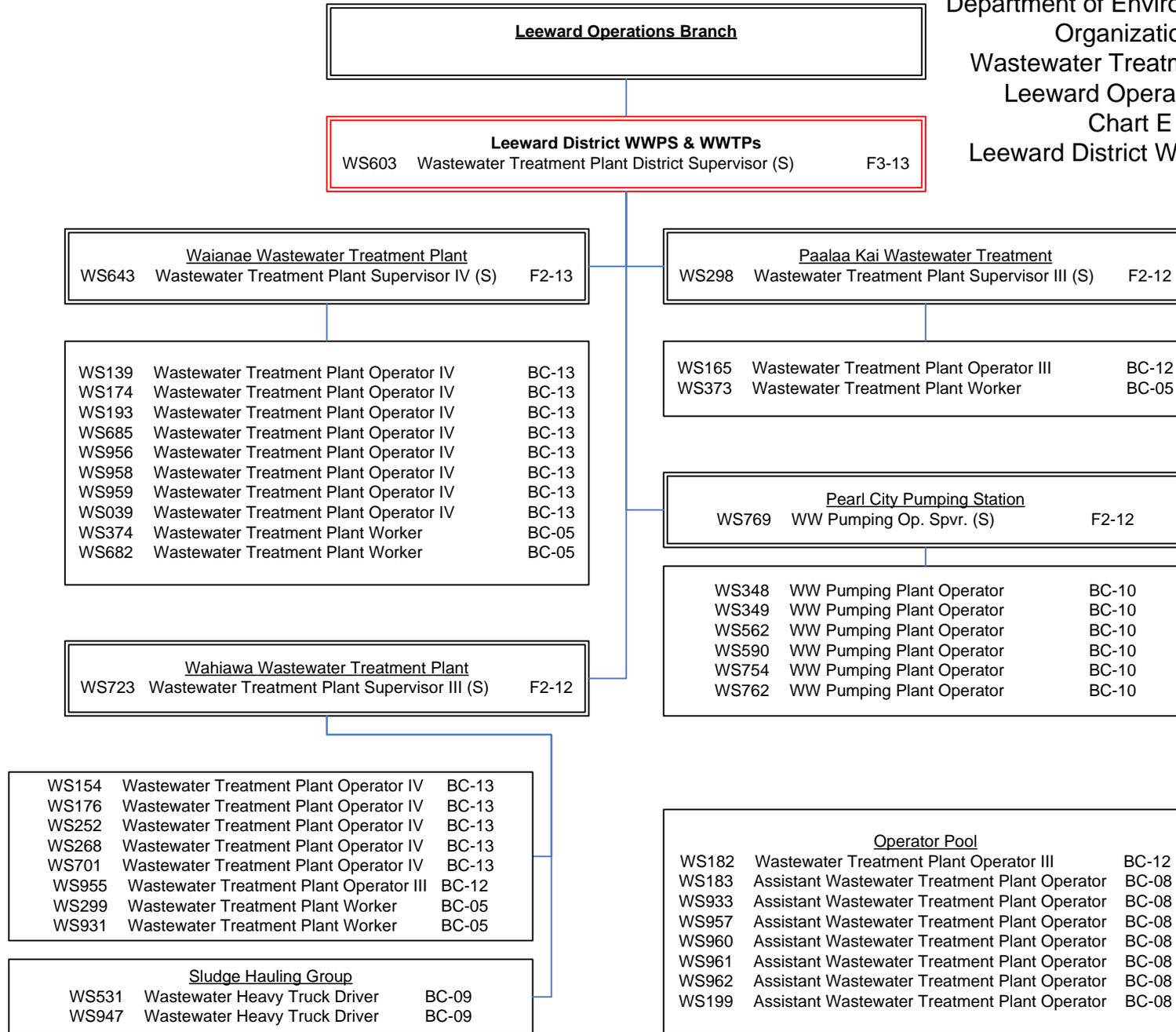
Sludge Hauling Group
 WS689 Wastewater Heavy Truck Driver BC-09
 WS743 Wastewater Heavy Truck Driver BC-09
 WS761 Wastewater Heavy Truck Driver BC-09
 WS903 Wastewater Heavy Truck Driver BC-09

Treatment Groups
See Chart E IV a

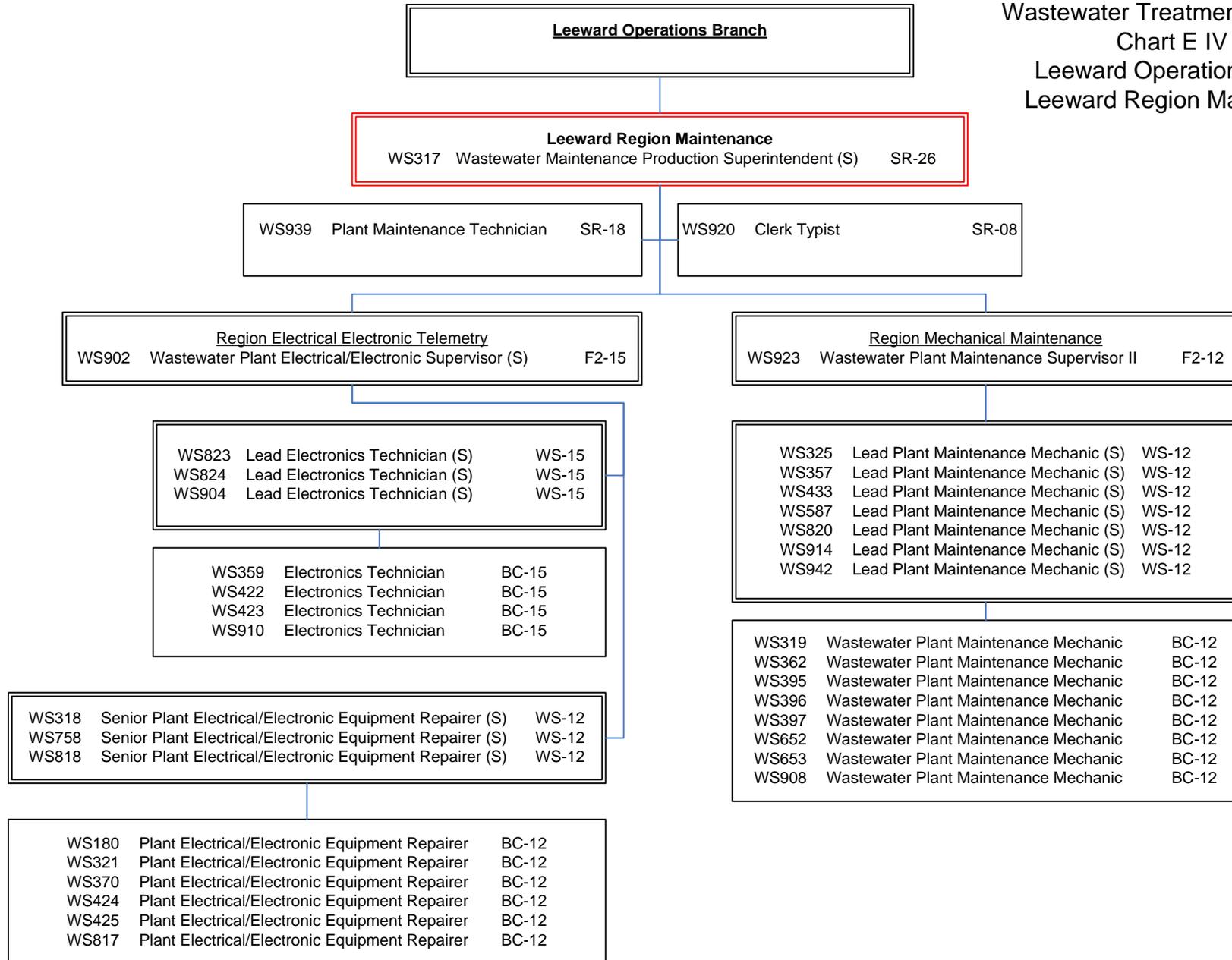
City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment & Disposal
 Leeward Operations Branch
 Chart E IV a: Treatment Groups
 Organization Chart



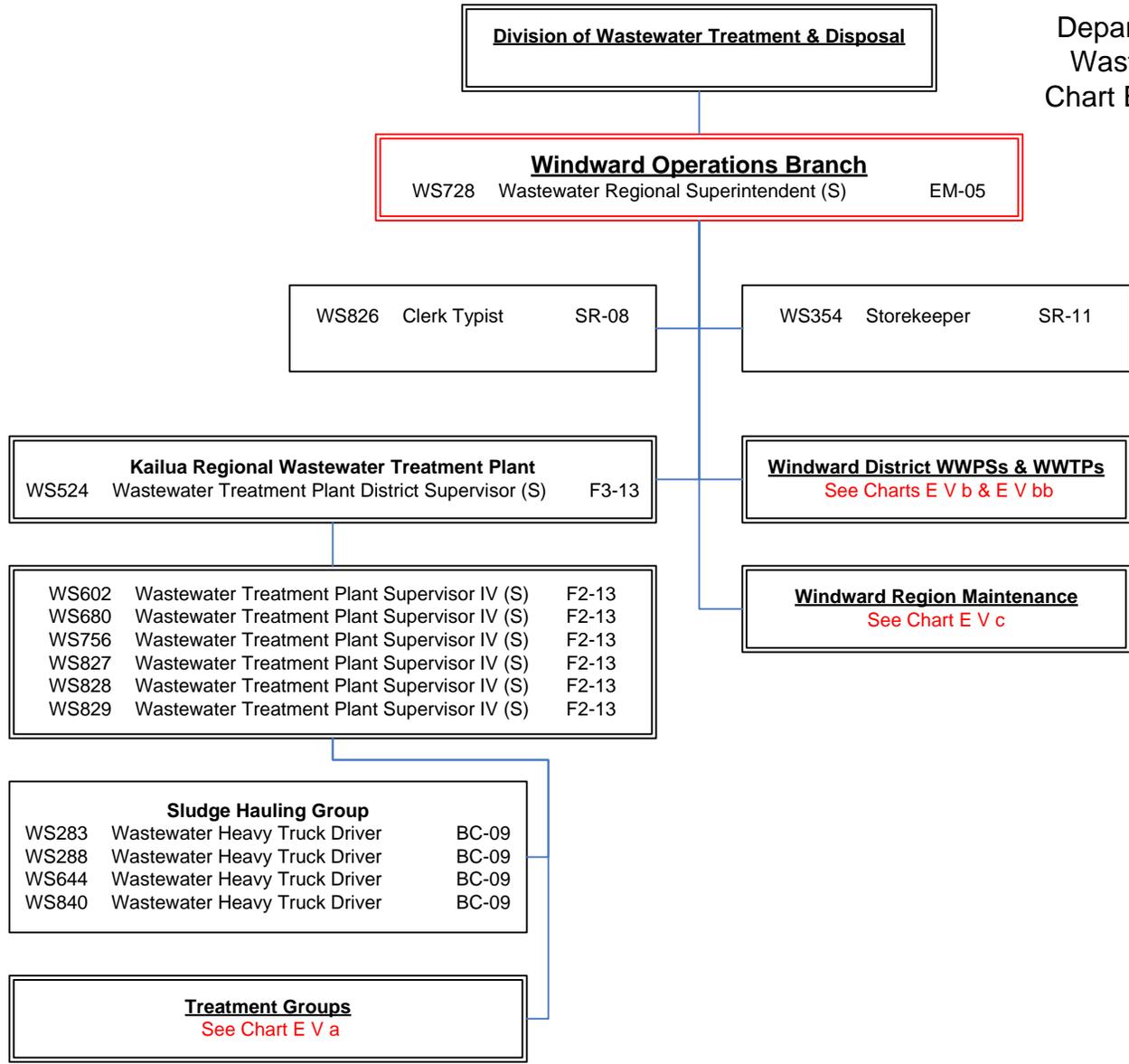
City & County of Honolulu
 Department of Environmental Services
 Organization Chart
 Wastewater Treatment & Disposal
 Leeward Operations Branch
 Chart E IV b:
 Leeward District WWPS & WWTPs



City & County of Honolulu
 Department of Environmental Services
 Organization Chart
 Wastewater Treatment & Disposal
 Chart E IV c:
 Leeward Operations Branch
 Leeward Region Maintenance



City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment and Disposal
 Chart E V: Windward Operations Branch
 Organization Chart



Division of Wastewater Treatment & Disposal

Windward Operations Branch
 WS728 Wastewater Regional Superintendent (S) EM-05

WS826 Clerk Typist SR-08

WS354 Storekeeper SR-11

Kailua Regional Wastewater Treatment Plant
 WS524 Wastewater Treatment Plant District Supervisor (S) F3-13

Windward District WWPSs & WWTPs
 See Charts E V b & E V bb

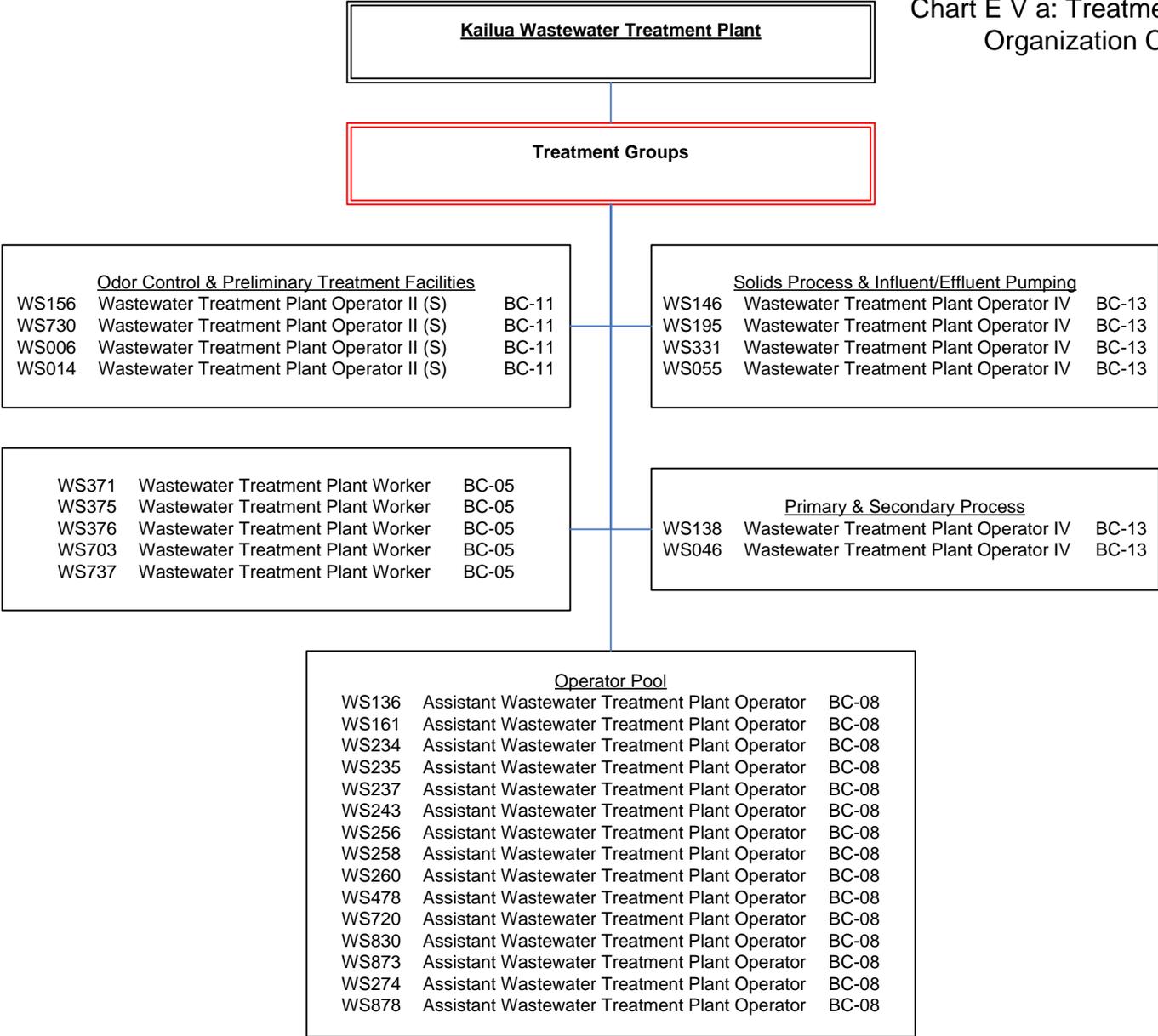
WS602 Wastewater Treatment Plant Supervisor IV (S) F2-13
 WS680 Wastewater Treatment Plant Supervisor IV (S) F2-13
 WS756 Wastewater Treatment Plant Supervisor IV (S) F2-13
 WS827 Wastewater Treatment Plant Supervisor IV (S) F2-13
 WS828 Wastewater Treatment Plant Supervisor IV (S) F2-13
 WS829 Wastewater Treatment Plant Supervisor IV (S) F2-13

Windward Region Maintenance
 See Chart E V c

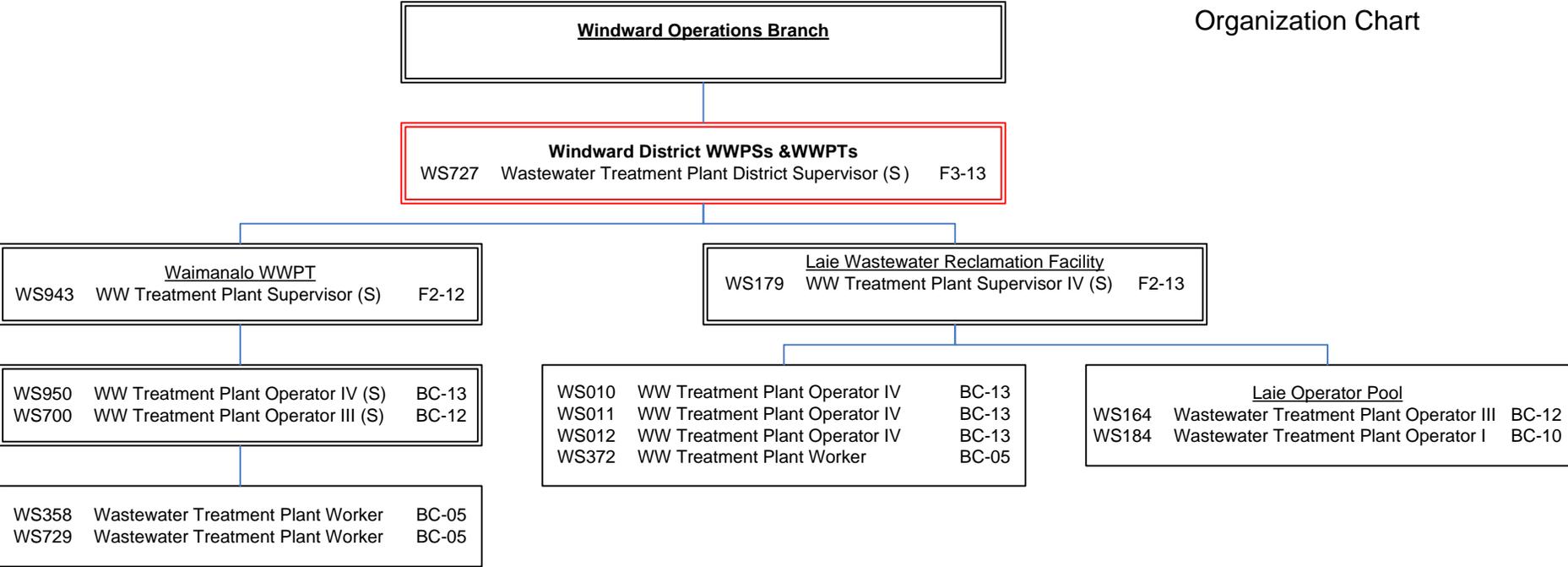
Sludge Hauling Group
 WS283 Wastewater Heavy Truck Driver BC-09
 WS288 Wastewater Heavy Truck Driver BC-09
 WS644 Wastewater Heavy Truck Driver BC-09
 WS840 Wastewater Heavy Truck Driver BC-09

Treatment Groups
 See Chart E V a

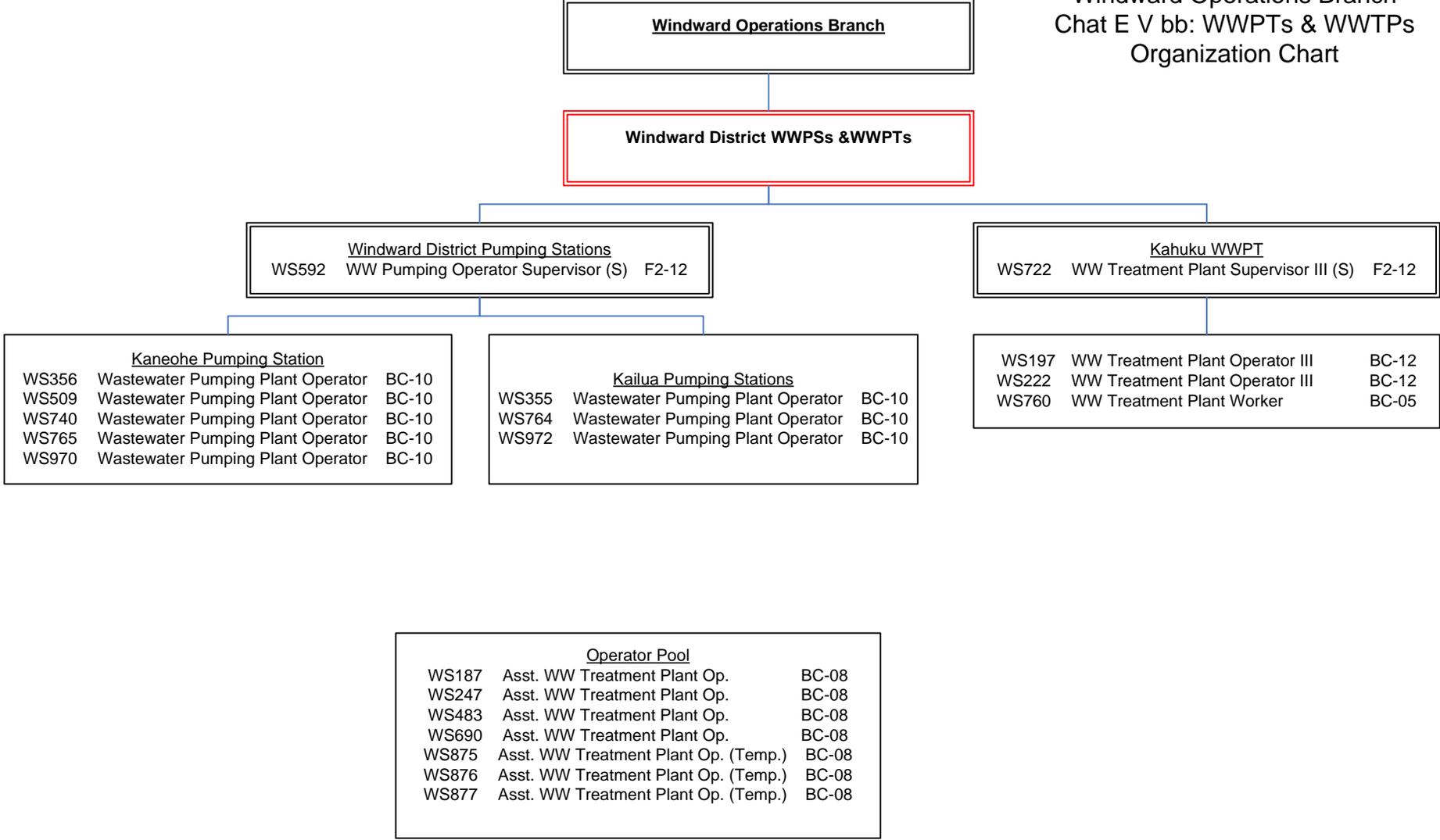
City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment and Disposal
 Windward Operations Branch
 Chart E V a: Treatment Groups
 Organization Chart



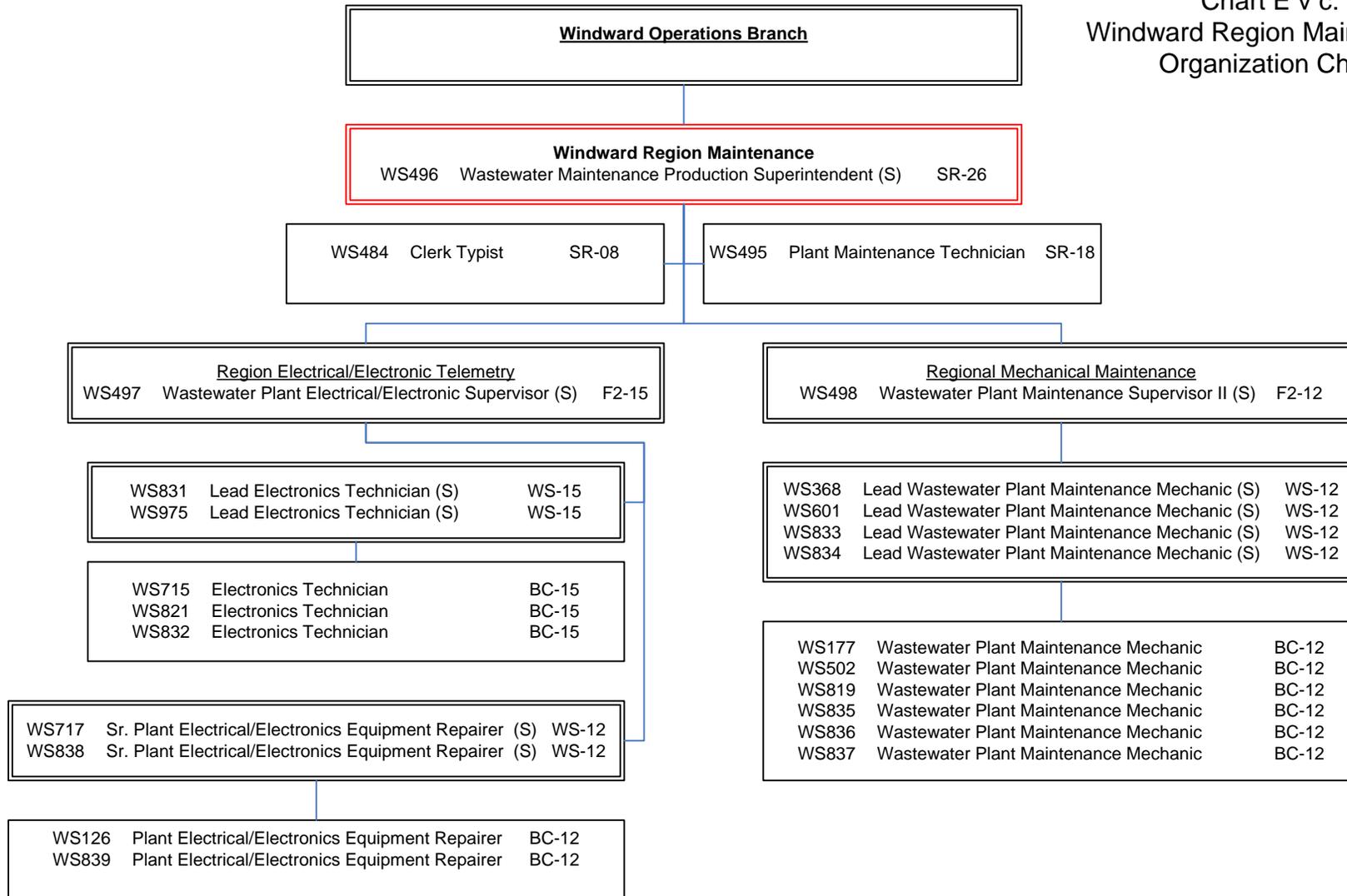
City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment and Disposal
 Windward Operations Branch
 Chart E V b: WWPTs & WWTPs
 Organization Chart



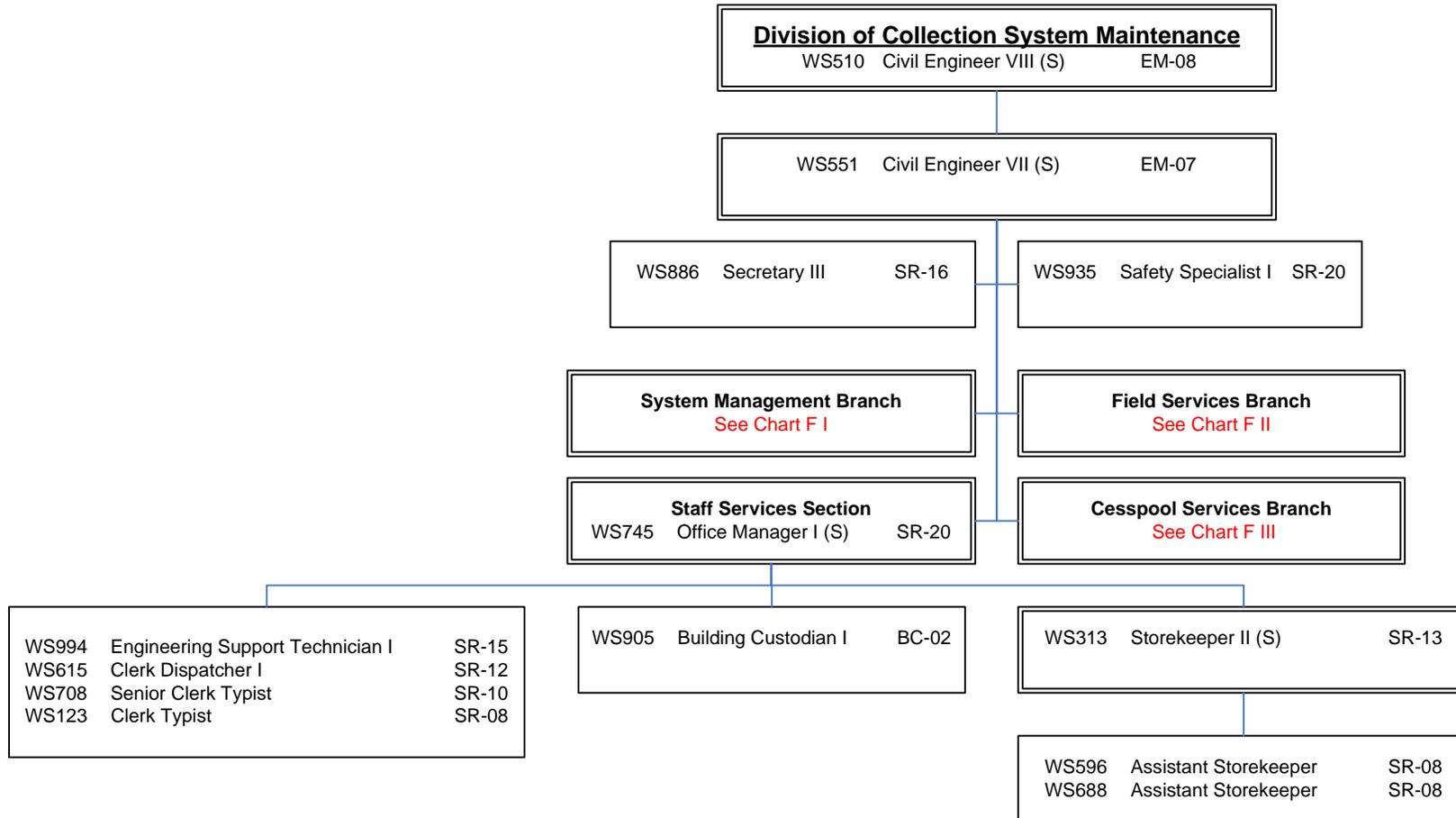
City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment and Disposal
 Windward Operations Branch
 Chat E V bb: WWPTs & WWTPs
 Organization Chart



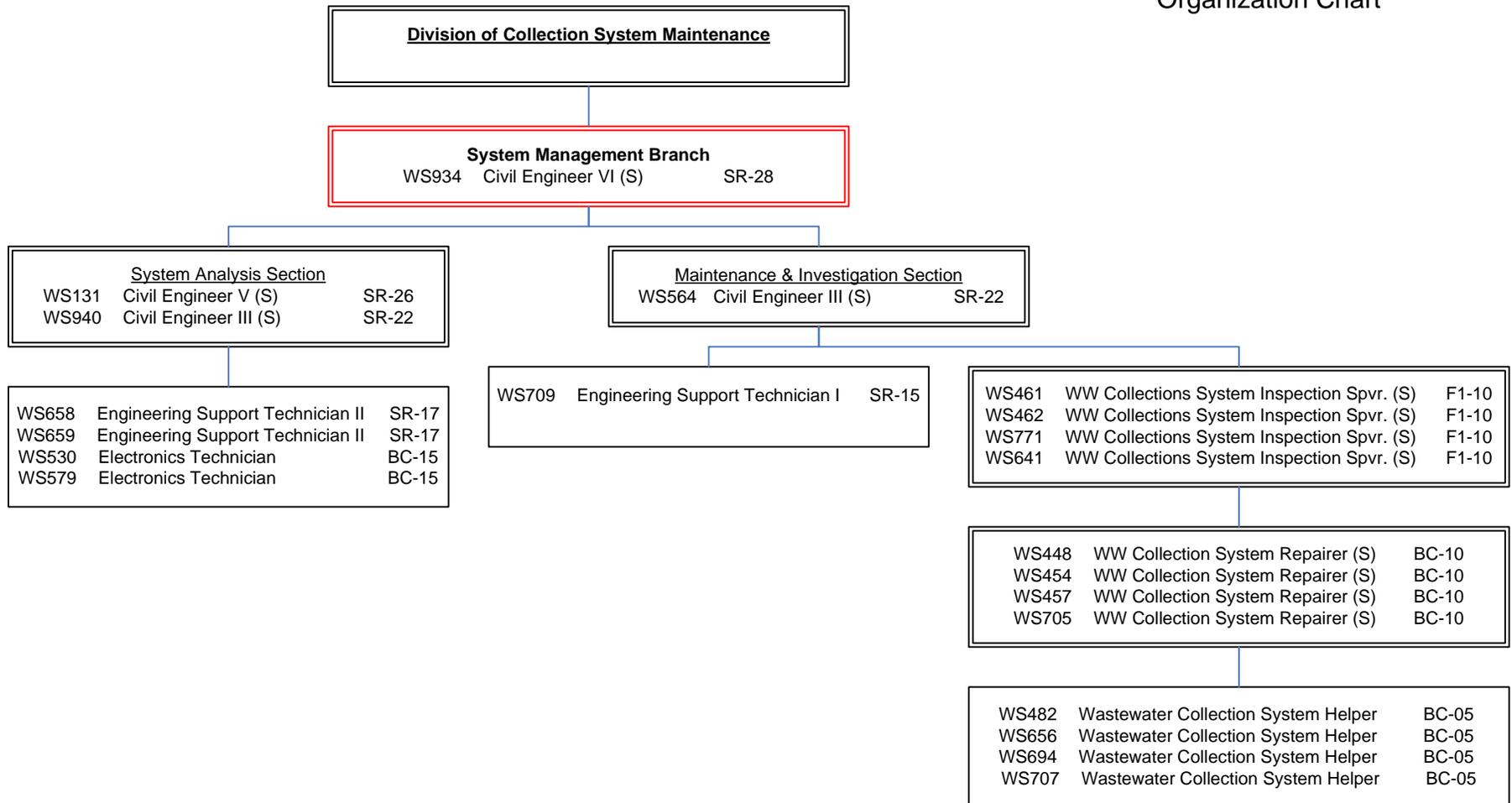
City & County of Honolulu
 Department of Environmental Services
 Wastewater Treatment and Disposal
 Windward Operations Branch
 Chart E v c:
 Windward Region Maintenance
 Organization Chart



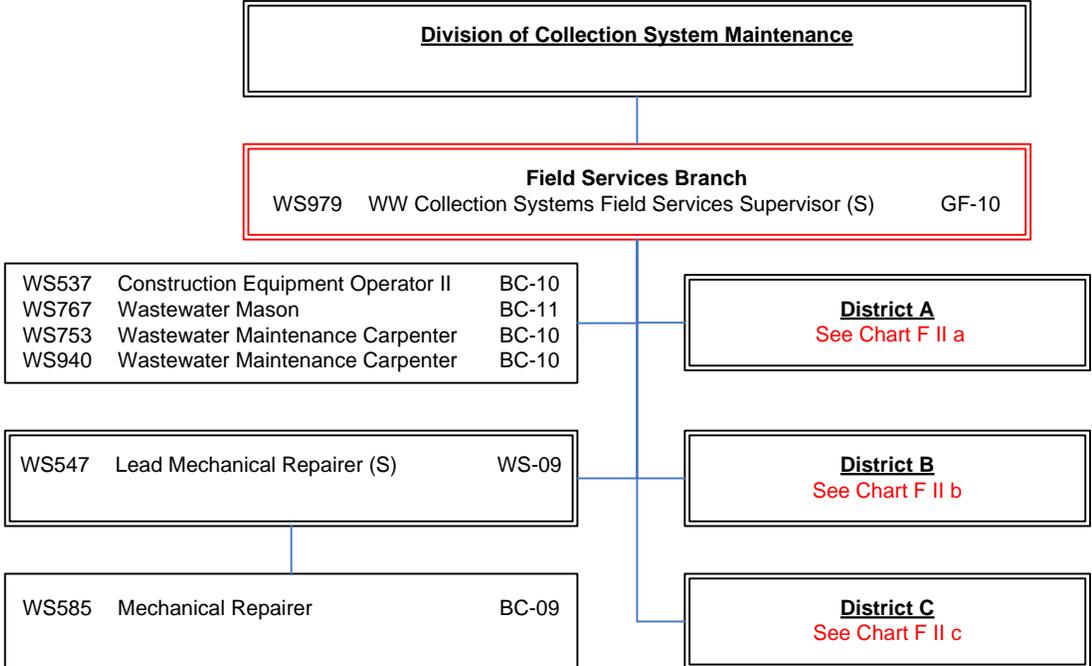
City & County of Honolulu
 Department of Environmental Services
 Chart F: Collection System Maintenance
 Organization Chart



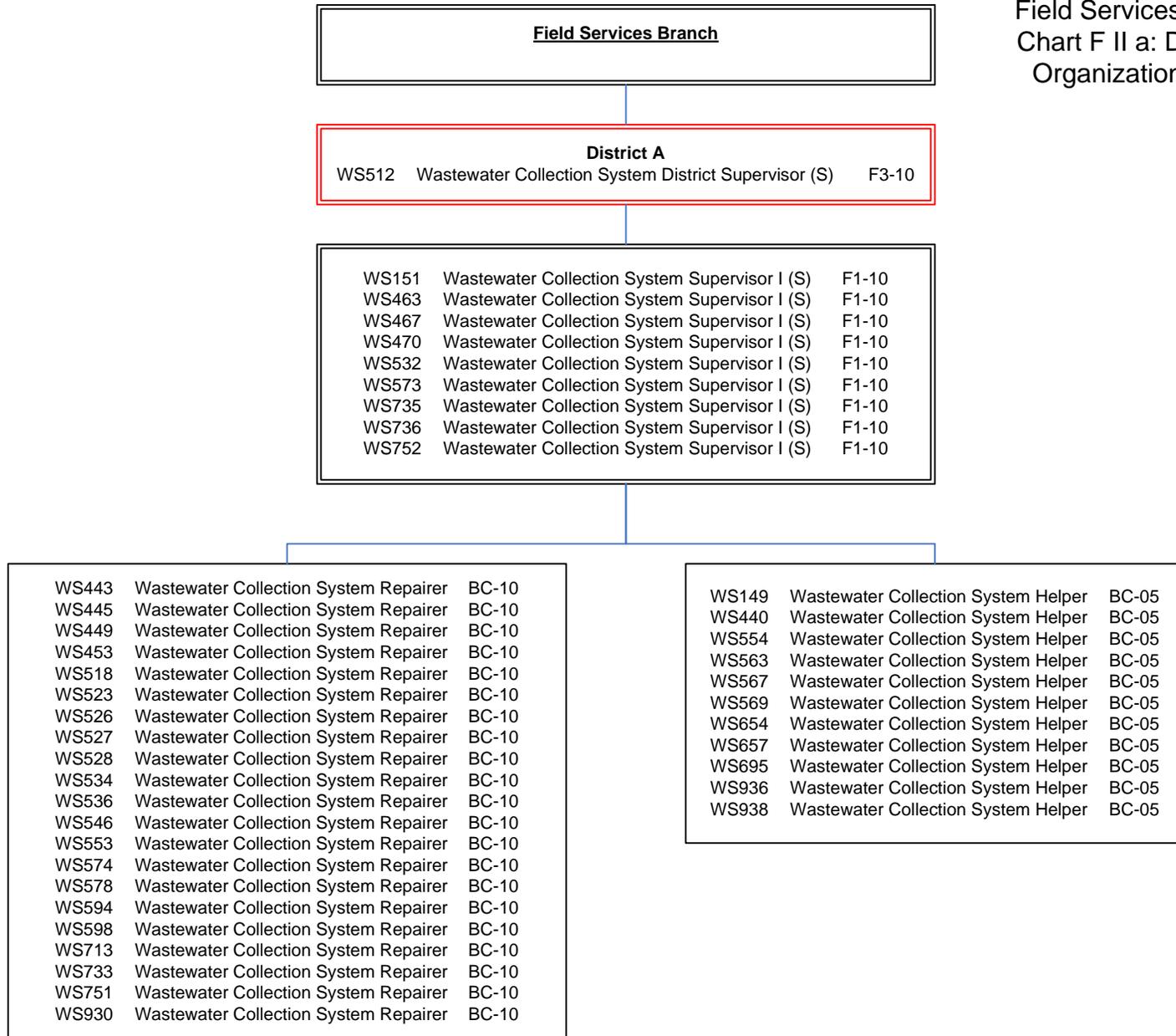
City & County of Honolulu
 Department of Environmental Services
 Collection System Maintenance
 Chart F I: System Management Branch
 Organization Chart



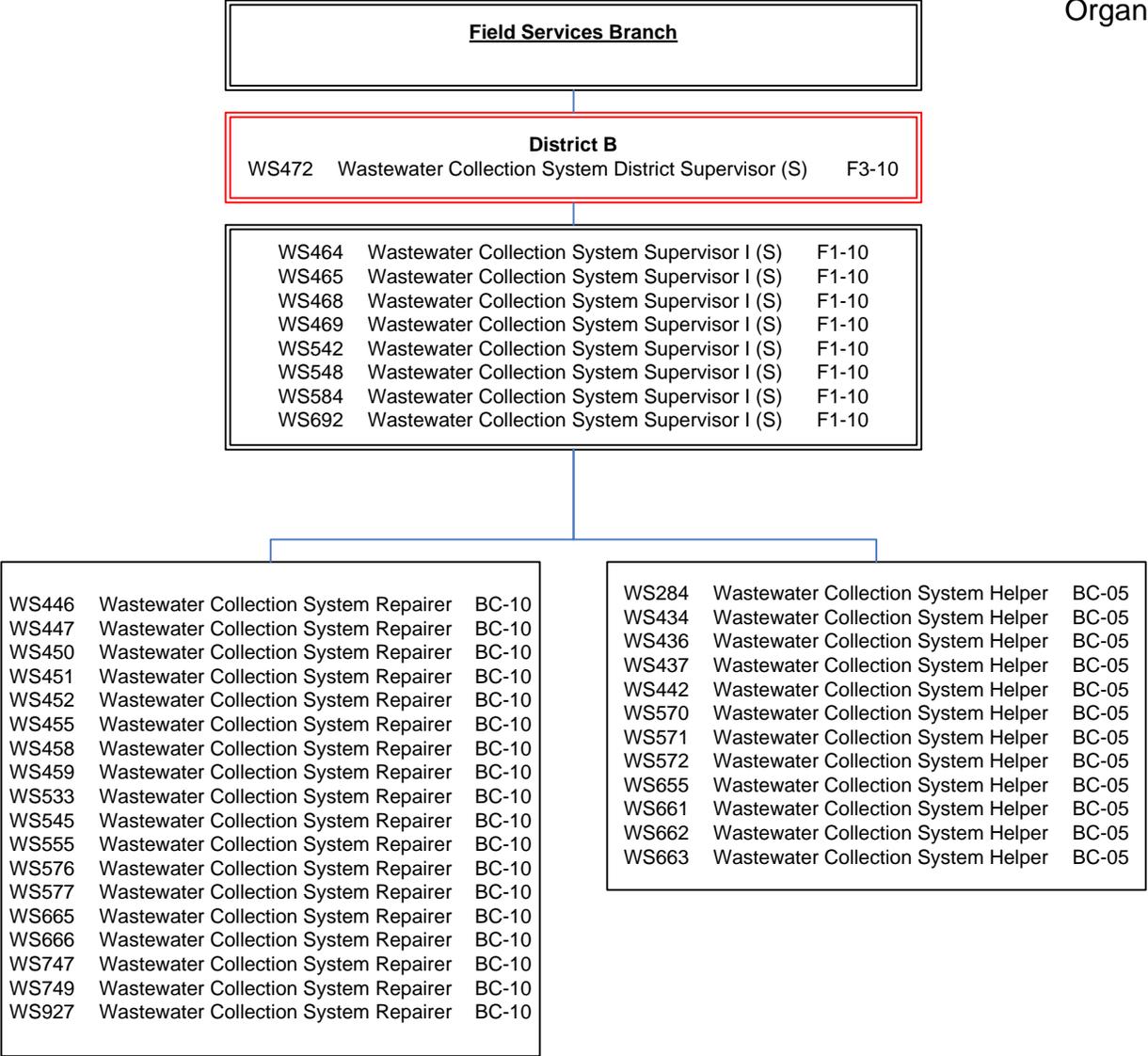
City & County of Honolulu
 Department of Environmental Services
 Collection System Maintenance
 Chart F II: Field Services Branch
 Organization Chart



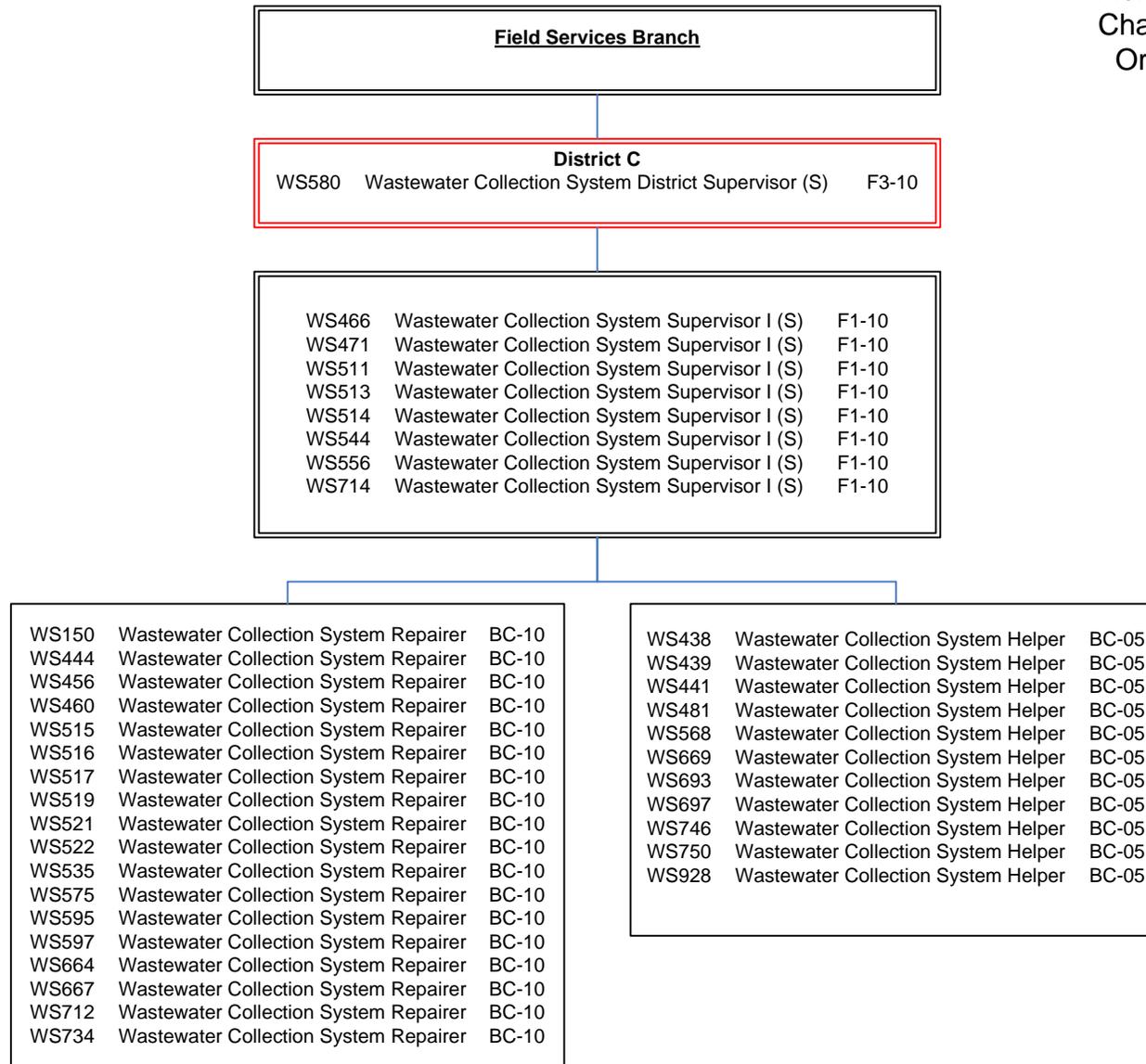
City & County of Honolulu
 Department of Environmental Services
 Collection System Maintenance
 Field Services Branch
 Chart F II a: District A
 Organization Chart



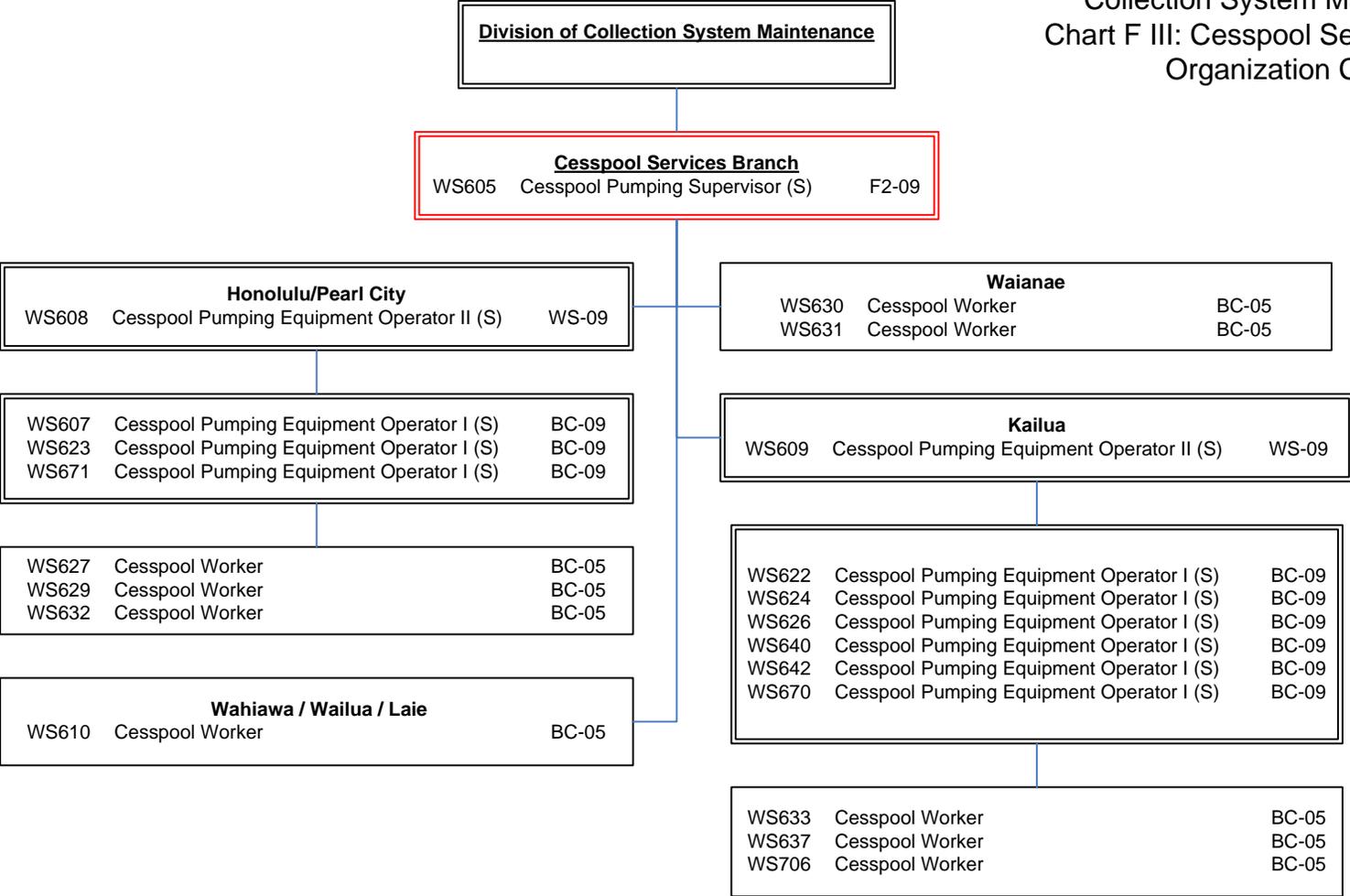
City & County of Honolulu
 Department of Environmental Services
 Collection System Maintenance
 Field Services Branch
 Chart F II b: District B
 Organization Chart



City & County of Honolulu
 Department of Environmental Services
 Collection System Maintenance
 Field Services Branch
 Chart F II c: District C
 Organization Chart



City & County of Honolulu
 Department of Environmental Services
 Collection System Maintenance
 Chart F III: Cesspool Services Branch
 Organization Chart



Division of Collection System Maintenance

Cesspool Services Branch
 WS605 Cesspool Pumping Supervisor (S) F2-09

Honolulu/Pearl City
 WS608 Cesspool Pumping Equipment Operator II (S) WS-09

Waianae
 WS630 Cesspool Worker BC-05
 WS631 Cesspool Worker BC-05

WS607 Cesspool Pumping Equipment Operator I (S) BC-09
 WS623 Cesspool Pumping Equipment Operator I (S) BC-09
 WS671 Cesspool Pumping Equipment Operator I (S) BC-09

Kailua
 WS609 Cesspool Pumping Equipment Operator II (S) WS-09

WS627 Cesspool Worker BC-05
 WS629 Cesspool Worker BC-05
 WS632 Cesspool Worker BC-05

WS622 Cesspool Pumping Equipment Operator I (S) BC-09
 WS624 Cesspool Pumping Equipment Operator I (S) BC-09
 WS626 Cesspool Pumping Equipment Operator I (S) BC-09
 WS640 Cesspool Pumping Equipment Operator I (S) BC-09
 WS642 Cesspool Pumping Equipment Operator I (S) BC-09
 WS670 Cesspool Pumping Equipment Operator I (S) BC-09

Wahiawa / Wailua / Laie
 WS610 Cesspool Worker BC-05

WS633 Cesspool Worker BC-05
 WS637 Cesspool Worker BC-05
 WS706 Cesspool Worker BC-05