

2015 NACo Large Urban County Caucus | Safe, and Secure Counties, Innovation
Symposium
September 30, 2015 to October 2, 2015
Trip Report By: Brandon Elefante, Member of the Honolulu City Council
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**2015 National Association of Counties (“NACo”)
Large Urban County Caucus, Safe and Secure Counties, Innovation Symposium
The Westin Seattle Hotel, 1900 5th Ave., Seattle, Washington, 98101
Report by: Brandon Elefante, Member of the Honolulu City Council**

BACKGROUND

The National Association of Counties (“NACo”) is a national organization that represents 3,069 counties across the United States. The City and County of Honolulu is a member of NACo. NACo was founded in 1935. Its primary mission is to promote sound public policies by pursuing excellence in public service to “produce healthy, vibrant, safe and resilient counties.” In addition, conference attendees have the opportunity to hear from key speakers about how federal policies affect counties.

This year’s conference was held in King County in Seattle, Washington. Majority of the conference sessions were held at the Westin Seattle Hotel, 1900 5th Ave., Seattle, Washington, 98101 and some sessions were also mobile tours. The conference began on September 30, 2015 and ended on October 2, 2015.

The conference attracts county elected officials from across the U.S. In addition, some notable guest presenters included Mr. James Whittaker, a distinguished engineer from Microsoft and The Honorable David Reichert, member of the United States Congress, House of Representatives. I hope this information will provide you with a better understanding of the role of NACo and also innovative ideas on how our other cities and counties deal with issues relating to poverty, homelessness, and making our home a safe and secure place to live.

Wednesday, September 30, 2015

I arrived to Seattle, Washington on the evening of September 29, 2015.

I stayed at the Westin Seattle Hotel, 1900 5th Ave., Seattle, Washington, 98101, the location of the conference.

***Keynote: The Internet of Things and the Rise of the Machine
James Whittaker, Microsoft Distinguished Engineer
5PM to 6:30PM***

Mr. Whittaker is the first computer science graduate at Microsoft. In addition, he explained that this is his second time working for Microsoft.

Mr. Whittaker began with a brief introduction about himself and provided the audience with an overview of his presentation.

What's Next?

- You can either see the future coming or you chase after it occurs

Historical Timeline

80s – Computer/optimization

90s – Software/productivity (Microsoft dominated this decade)

00s – Web/information (Google dominated this decade)

- Was a destination
- Now a data source
- No one has servers under their desks
- Data centers (i.e., the cloud)
- Search – was human-initiated; now it is machine initiated

10s – Mobile/app store (Apple dominated this decade)

*Apple is the most valuable company in the world according to Mr. Whittaker

- iPhone users don't need web/search → people using applications ("apps") instead
- Apps are better
- Were nouns; now are verbs

20s – Machines

- Machines already exist
- Future – everyone will have access to everyone
- Machines will reorder items

- Machines will share data and talk to each other
- Machines are doing more web searching on the web than humans
- All about data; things will be more efficient
 - Toasters, cars, hot tubs are some examples of how they will evolve and change
 - Mr. Whittaker explained an example of an app for his Jacuzzi and how he is able to see information on the level of water, temperature, control the Jacuzzi, and it can also reorder parts
 - Shopping will be a thing of the past
 - “Farm to refrigerator”
 - Windows phone is now more powerful than any computer 20 years ago
 - Machines will compute value for humans
 - Future will be a mixed reality
 - Technology has been hiring people (job creation)

Mr. Whittaker made a point that machines will take over and humans will not be necessary for the future. Machines will be part of our brain and assist us to use our brains. We will cure diseases. Today, machines are making the trades on Wall Street.

How can I be a part of the conversation?

Answer (“A”): Mr. Whittaker posed this question to the audience and also answered it by saying that people have to learn how to code. We have to educate our young people and inform them that it’s okay to talk to people and that we need to prepare for the future.

Welcome Reception and Dinner

At dinner, The Honorable Ron Simms, a former Deputy Secretary for the Housing and Urban Development Office under the Obama Administration was honored by NACo for his hard work and advocacy as a county commissioner, county executive, and as a former deputy secretary. Mr. Simms expressed his gratitude to everyone!

Thursday, October 1, 2015

The King County Assessor's LocalScape, a 2015 NACo Achievement Award winning application, integrates Assessor property information with Census and education data. Learn how LocalScape can be used by local officials—and the public—to inform policy decisions.

***Introduction: The Honorable Chip LaMarca, Commissioner, Broward County, Fla.
Presenter: The Honorable Lloyd Hara, Assessor, King county, Wash.
9AM to 9:30AM***

- Can we improve our decision making abilities with a tool to assess properties and demographics in King County
- Seattle is the second fastest growing urban city (lots of construction cranes)
- Data is crucial
 - Developed a better tool that launched in April 2015
 - Seven months to produce and launch
 - LocalScape is a website
 - Assists with values in properties and can compare to previous years
 - Users can identify if communities are changing
 - 10 year median appraisal value
 - Sales is an important element
 - Can view sales activities
 - Education data
 - Census data → property counts → utilize data
 - Data is available → how can we make it better
 - Utilize open source tools
 - Ability to identify income levels in neighborhoods
 - Tool provides a single platform into one place
 - Data adjusts in real time
 - Cross platforms to planning and permitting
 - Real property appraisers use mobile iPads
 - Data can also assist first responders
 - Number of parcels in a geographic area and population counts
 - Will assist with Transit-Oriented Development (TOD)

The Changing Geography of Poverty

After decades in which suburbs added poor residents at a faster pace than cities, the 2000's marked a tipping point. Suburbia is now home to the largest and fastest-growing poor population in the country and more than half of the metropolitan poor. However, the antipoverty infrastructure built over the past several decades does not fit this rapidly changing geography. Alan Berube, author of confronting Suburban Poverty in America, describes the new reality and makes the case for new solutions for America's large urban counties to implement.

***Introduction: The Honorable John O'Grady, Commissioner, Franklin County, Ohio
Presenter: Alan Berube, Senior Fellow and Deputy Director, Metropolitan Policy Program, the Brookings Institution***

www.ConfrontingSuburbanPoverty.org

9:30AM to 10:30AM

- When we think of poverty, we think of urban places
- Suburban areas now have poverty
 - The new normal to have poverty in suburban areas
 - More people living outside city who are poor
 - 9.5M (outside) > 8.9M people (inner-city)
- 1990s to today (Chicago and Seattle as examples)
 - Poverty in the Southside of Chicago
 - Increased to larger counties outside
- Poverty not distributing evenly in suburbs
 - Increase in poverty over the past decade
- Suburbs
 - Growth of low income households
 - More immigrants → Central cities (portal neighborhoods)
 - Aging population
 - ½ of housing vouchers' recipients live in suburban areas
 - 43% of jobs are within 30 miles of a downtown area
 - Manufacturing has decreased
 - Changing in economic status
 - Factors that influence poverty in suburbs
 - Transportation
 - Service is limited (rely on public transportation)
 - Social Services
 - Not much in suburbs
 - Philanthropic
 - Not enough efforts
 - Schools (Public School System)
 - Increase in the number of low income students

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- Municipal fragmentation
 - Lack of real/economic opportunities
- Federal policies
 - Piece mail approach to anti-poverty
 - \$82B
 - 10 agencies
 - 81 federal programs
 - Programs and funding developed for cities and not suburban areas
 - Good news! There are multiple funding sources for transit subsidies and other poverty programs
 - Groups out there that can help
 - Big question. How do we deal with rising costs?
- Major themes from data in 2013-2014
 - Revitalization and gentrification
- Many seniors are in poverty
 - Important to focus on seniors and families
 - Have to create mixed income communities

Innovating Locally to Confront Poverty

To keep pace with the rapidly changing geography of poverty, local leaders throughout the country are finding ways to combat poverty both within and around the constraints of the existing antipoverty infrastructure. Panelists will provide examples of innovative responses to the new realities of poverty at the local level, leading to a discussion of strategies that county leaders can adopt to improve outcomes throughout their communities.

Introduction: The Honorable Denise Winfrey, Board Member, Will County, Ill.

Moderator: Alan Berube, Senior Fellow and Deputy Director, Metropolitan Policy

Panelist: Michael Brown, Vice President for Community Leadership, Seattle Foundation

Panelist: The Honorable Dave Upthegrove, Councilmember, King County, Wash.

The session opened with welcoming remarks from the moderator and panelists.



- There is little growth in King County for the middle class; more growth to the higher income class
 - Mercer v. Auburn
 - Four year life expectancy difference
- Racial and income levels in suburban areas
- Look at systems and policies
 - Work in collaboration with other partners
- Technology growth in Seattle
 - Amazon.com and Microsoft
- Councilmember Upthegrove

- Grew up in the district he represents
- Represented area in the State House for 12 years
- Cost of living increased; wages did not increase well over time
- More than ½ of money goes towards housing costs (rent/mortgage)
- People are working multiple jobs in services sectors
- Education system can attract people to come in
 - No investment in K to 12 grade levels
 - Diverse area
- Area changed since he was a child and surrounding communities changed as well
 - Gentrification
 - Immigrant refugees in South King County
 - Political backlash
 - Pushback on strategies to serve newer population (which is very diverse and on economic margins)
 - Seattle-Tacoma region
 - \$15 minimum wage passed
 - Very divisive issue
 - Racism occurred
 - Difficult to find support system to assist with these issues
- We can do things if we work together!
 - Councilmember Upthegrove shared a story about his father who recently went blind eight years ago and he swam ½ mile with him, biked for 12+ miles, and ran several miles with him and finished!
- Mr. Michael Brown
 - Seattle Foundation and Gates Foundation looked at addressing the education issue
 - Over 100 languages spoken in the public school system
 - Increased number of students on free reduced lunch
 - King County does not have jurisdiction for public schools
 - Counties and small suburban cities don't have resources to assist
 - Community based opportunities → small local nonprofits to assist
 - Created a network of providers
 - Organic providers → spatial geographic challenges
 - Public health support in their homes for women in maternity
 - Nurse family partnerships
 - Top-down approach for allocating resources/strategies for government and other entities
 - Not working
 - How do we build communities of opportunities?
 - How do we build capacity?

- Partners?
- Tools/strategies
 - Have to invest in people vs. investing in places
 - “Systems we have are designed to produce the outcomes we get.”
VP Michael Brown
 - Minimum wage does not end poverty and is not the overall solution, however, it is a tool to help
 - Decline of organized labor → loss of the middle class
 - Seattle-Tacoma airport is the large employer and a lot of poverty
 - Paradigm has to shift between public and philanthropic
 - Philanthropic organizations are not piggy banks
 - Robust community of network of colleges
 - Have refugee centers (connect people from their native countries)
- *Seattle Times* front page article
 - Single mother with three kids
 - Got Section 8 Housing Voucher (60 days for people to find housing)
 - 250 people in the same region experience not finding housing

Networking Lunch

Mobile Workshops

Innovations in Mental Illness and Chemical Dependency Programs

1:30PM to 5PM

The session began in the Pine Room at the hotel. A presentation was made by Ms. Liz Arjun, Mr. Travis Erickson, and Ms. Kelly Carroll.

- Ms. Kelly Carroll
 - Two million people in the county (largest in the State of Washington)
 - County wide sales tax enacted by the King County in 2007
 - \$55 million annually
 - 35 programs that it supports
 - Prevention, treatments, housing support, therapeutic, and court services across the county
 - Mental Illness and Drug Dependency (MIDD) King County, Washington, 2006 Study
 - 80% substance abuse
 - 15% mental illness
 - 5% co-occurring disorders

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- Incentives to providers is to integrate people back to society rather than mental health institutions
- Ms. Liz Arjun
 - Must have communities that are supportive
- Mr. Travis Erickson
 - Familiar faces future state vision
 - Mobile health response
 - Public health of King County
- Mr. Daniel Malone, Executive Director for DESC
 - www.desc.org
- Homeless Housing in Seattle
- Single site supportive housing
- LT homelessness
- Serious mental illness
- Assessment (Vulnerable Assessment Tool)
- Recruit people with the highest scores
- Tenant population
- 1811 Eastlake Ave Unit

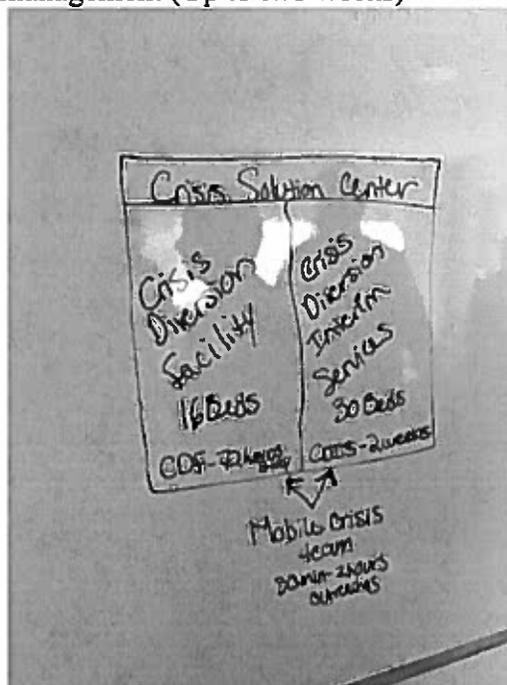


- 501(c)3
- 10 years in operation
- Controversial
- Earmarked for highest usage of folks who have high usage of chronic substance abuse
- Four case managers on staff

- Inspections routine for safety
- King County prepares list
- Staff from 1811 Eastlake Ave. Unit goes out to find those folks
- Don't require additional interviews.
- Theme: Crazy liberals in Seattle on giving them a luxury apartment condos to these people.
- Evaluation performance measures were published and most of criticism went away. Group of UW conducted research. First results published in the American Journal of Medicine.
- Outcomes: Economic effects (costs comparisons between not having).
- Reduction from 85k to 40k per person
- 95 people studied
- Substantial decrease in alcohol substance usage and declines in jails or EMS use
- Street veterans (had every negative consequences)
- Lots of problems
- Tenants can drink as much as they want while living in the facility
 - Measures have shown signs of reduction in substance
- People have a lease and pay rent
- Not required to take part in services
- Tenants to seek services to help them
- 24 hour staff
- Found first 75 people on a list of 79 people
- Most live in a studio apartment (49 out of 75). The rest are cubicles
- 75 total spaces
- Monitoring alcohol to people (voluntarily)
 - Some people do participate
- Physical violence will get residents evicted
- Experienced a death between two residents during the weekend of 9/27/15
 - Victim passed away at the hospital
 - Fight occurred outside building
- Average age for tenants is 50 years old
- Average times a tenant seek substance abuse program = 16 times
- 1.1M for operating budget
 - CAP financing:
 - Low income housing tax credit
 - Local and state subsidies
 - 28 Section 8 funds
 - County substance abuse money
 - Biggest deficit
 - Have to raise private money
 - Delayed for two years due to lawsuit from neighbors

- Location chosen because off the beaten path. Model not followed anymore.
 - Supportive services do come in and a nurse practitioner on staff
-
- 10,000 homeless people in King County
 - Similar in size to Delaware
 - Population is two million in King County
 - 2,000 living on the street; 6,000+ living in shelters or other areas
 - Nothing being done to prevent people from being homeless
 - Ms. Kathy Ryan, Seattle Crisis Solutions Center, Program Manager
1600 South Lane St., Seattle, WA 98144
www.desc.org
 - 2015 (3rd year in operation)
 - Primary goal: Hospital diversion
 - Unique features:
 - Go with clients to appointments
 - Three projects
 - 100% smoke free and must be 18 years old
 - Criminal history and medical history
 - No violent criminals; sex offenders
 - MD, RNs (RN 24/7), cross-section of multiple disciplines
 - 1:4 ratio staff
 - Have housing projects across Downtown area (prioritize people on the list)
 - Program was born through an initiative of King County
 - 1/10 of sales tax for source of revenue
 - \$43 million per year to operate
 - \$6-7M for CSC
 - No parameters on how many times someone has come
 - Can hold important documents for clients and copies (birth certificates)
 - 16 beds
 - 26 person team (teams of two)
 - Works with police department and prosecuting attorney
 - Officers have a choice depending on the situation if they choose to refer person to the Crisis Center
 - 90% or Seattle Police Officers are trained
 - Jail diversion option as well for officer (not used)
 - Crisis team
 - 34 different jurisdictions

- Many referrals from Police Departments; Harbor View Hospital (state hospital), and Fire Dept.
- Reduction of jail and hospital usage are measures
- Frequent clients have common traits:
- Chronic illness, abusive behavior
- No walk-ins, or family/friends can bring someone
- Cross training with Seattle Police Dept. and Mobile Crisis Intervention Team (CIT).
- Average stay in crisis (72 hours)
- Case management (Up to two weeks)



Crisis Solution Model

Friday, October 2, 2015

Breakfast Briefing: From Childhood Poverty to Income Opportunities

Workforce concerns are the top priority for counties when it comes to supporting the local economy. But good paying jobs start with childhood. Recent Harvard research has shown that the county where an individual is growing up has a significant effect on the income that the person earns into adulthood. Using the newly released interactive maps in NACo's County Explorer, this session will discuss how child poverty looks around the country. Further, it will examine the concentration of child poverty and the effect that a county has on the income potential into adulthood of a child living in poverty and growing up in the county. This session will highlight the importance of the county social safety net for children and their families.

***Presenter: Dr. Emilia Istrate, NACo Research Director
8:30AM to 9:00AM***

- Annual wages in ½ of the counties' economies has declined in 2012 to 2013
- \$24,000 for a family of four (poverty level)
- 46.7 million living below the poverty
 - Entire population of California and Washington states combined
 - 15.5 million are children living in poverty
 - 1/3 of families in poverty
 - One out of five children live below the poverty level
- Three categories of funds in this area:
 - Justice = \$70.1 billion dollars
 - Social services = \$53.8 billion dollars
 - Health and hospitals = \$69.7 billion dollars
- Pope Francis' message to the United States Congress
 - Our children's problems are our problems
 - Focus on solutions and not merely on discussions

The Impacts of Childhood Trauma

Robin Karr-Morse, co-author of Ghosts from the Nursery: Tracing the Roots of Violence, offers a shocking but empowering message: to understand violent behavior, we must look earlier – before adolescence, before grade school, before preschool – to the cradle. Karr-Morse’s startling evidence points out that violent behavior is born and cultivated as early as the first months of life. It is well known that the foundations for trust, empathy, a good conscience, and lifelong learning are laid down in infancy. It is also the time when a predisposition towards violent behavior is “hardwired” into the brain, which is a phenomenon strongly influenced by the environment and one’s neurobiological make up. As executive director of The Parenting Institute, Karr-Morse views her work as “building” healthy kids rather than “fixing” broken ones. Her latest book, Scared Sick: The Role of Childhood Trauma in Adult Disease, discusses the repercussions of chronic fear in infants into adulthood, and how these may trigger common diseases such as diabetes, heart disease, and obesity in adults.

Introduction: The Honorable Mark Luttrell Jr., County Mayor, Shelby County, Tennessee

***Presenter: Robin Karr-Morse, Therapist and Author
9:00AM to 10:30AM***

- Ms. Robin Karr-Morse is from Portland, Oregon
 - “Scared Sick” – book she wrote
 - Ms. Karr-Morse opened her session by asking the audience about if they knew anyone suffering from a disease.
 - Almost everyone raised their hands
 - There is a huge elephant in the room
 - “Ghosts from the Nursery”
 - The roots of violence can be entrenched in the womb and continue on into preschool
 - Prior to this presentation there was a massive community college school shooting in Oregon
- Brain begins in the womb
 - Brain → immune → endocrine (relationship)
 - Same hormones and same pathways
- Correlation on what happens to us early and into our adult life
- Ischemic heart disease = number one killer of Americans
- Emerging research (Physiology)
 - Epigenetics (occur around DNA)
- Fight or flight
- Stress → learned from our families at an early age
- Threat → amygdala → hypothalamus → Adrenal → medulla → adrenaline → fight or flight OR...

- Threat → amygdala → hypothalamus → Pituitary → adrenal cortex → cortisol → rest/digest
- As a child we freeze because we can't fight or flight
 - Freeze → trauma (frozen fear)
 - Diseases
 - Chronic fatigue (an example)
 - Examples of little trauma
 - Babies can actually be born traumatized
 - Maternal depression → can be destructive as child abuse
 - Chemicals released in the body
 - The Unabomber Story
 - Separated from his mother for hives for one month
 - Ted, the Unabomber, was a different baby when he returned back to his parents
 - Lack of love, connection, etc.
- If babies witness violence → it can lead to trauma for kids
- We are a nation of idiots when it comes to raising infants
 - We don't understand the role of infants and how to raise them
 - Brain is crucial at an early age
 - Well-being of children in our nation is ranked 20 out of 21 among rich nations
 - One and eight are born pre-term
 - 26% of children will experience a traumatic event before age 30
- Solutions:
 - Importance of human relationships
 - For a baby, an attachment to loving and caring people
 - We all now need to work together to create positive change
 - Memphis, TN
 - Universal Parental Center
 - Re-invest money in early developmental process
 - Have to do business differently
 - Treat people like gold (i.e., like kings and queens)
 - Invest more in centers
 - It's all in the brain
 - We build brains from our early years
 - Capacity of empathy
 - Government leaders can turn the wheel and make a difference!

County Policies and Practices to Protect Children and Promote Healthy Development

As county governments work to ensure their citizens are safe and secure, consensus is growing that continuing to address adult crises through the health, human services and criminal justice systems is not an efficient use of scarce resources. Smart upstream investments in preventing trauma and promoting healthy development for children, families and communities can yield huge downstream returns. This session will highlight King County's new initiative to improve the health and well-being of the county by investing in prevention and early intervention for children, youth, families, and communities and give experts and county leaders the opportunity to reflect on the latest child development research and other innovative strategies to make all children safe and their futures secure.

Introduction: The Honorable Roy Charles Brooks, Commissioner, Tarrant County, Texas

Presenter: The Honorable Dow Constantine, County Executive, King County, Washington

Moderator: Ms. Katie Wehr, Program Officer, Robert Wood Johnson Foundation

Panelists: The Honorable Toni Carter, Commissioner, Ramsey County, Minnesota

The Honorable Ben McAdams, Mayor, Salt Lake County, Utah

10:45AM to 12:15PM

- Wood Johnson Foundation is the largest foundation in the nation which is located in New Jersey (focus is on a culture of health)
- ***The Honorable Dow Constantine***
 - Developed a plan based on research
 - “Best Starts for Kids”
 - Six year levy on November ballot
 - First 1,000 days most critical in a child’s development
 - Science into action
- ***The Honorable Toni Carter***
 - Chair of the Human Services and Counties Committee for NACo
 - Early childhood followed by education is important
 - Funding streams should focus on preventive not reactive
 - Our children are our sacred beings
 - Reduced people in detention by 75% in the past year
- ***The Honorable Ben McAdams***
 - What works?
 - Social impact bond for social education in Salt Lake County, Utah
 - An ounce of prevention is a pound of cure
 - Education is not under county government
 - Cost of preschool

- Cost savings of remedial education
- Better to link data to interventions
- \$52 million per year in homeless services
- Important to gather data → public and other stakeholders would want to demand a response
 - Link funding to data
- Supports early childhood care
 - Got support for the first 1,000 children; for 35,000 there must be data to show that tax dollars are going to good use
 - Cost on human potential is important
- 19 school districts in King County, Washington
 - Seattle City Council
 - 0% detention → forces the conversation to focus on early childhood

Closing Luncheon: Safe and Secure Counties

Rep. Dave Reichert (R-Washington) is a former King County Sheriff and has represented Washington's 8th congressional district since 2005. In July, Rep. Reichert was named chair of the newly formed Law Enforcement Task Force of the Republican Policy Committee. The Task Force was formed to explore the drivers of the tensions between police officers and the communities that they serve in order to develop recommendations that will help improve the vital relationship between communities and law enforcement.

***Introduction: The Honorable Jane Hague, Councilmember, King County, Washington
Remarks: The Honorable David Reichert (R-Washington), U.S. House of Representatives***

- Represents Washington State
- 33 year career in law enforcement, congress in 10 years, served in the Air Force, former sheriff in King County
- Started off in the jail system
- 28 years old (former homicide detective)
- SWAT commander
- 1998 elected as sheriff
- Elected to Congress in 2015
- Oldest of seven kids; ran away from home; dad was addicted to alcohol
 - Barely graduated from high school and dyslexic
 - Left with \$100 and lived in his car growing up
- Teacher changed his life
- Share your story with others
- Built trust with neighbors and people around him

- Over time built relationships with people when he was a police officer
- In the past we built jails, mental health facilities, and filled them!
- Is that the solution?
- Homeless?
- Is the answer to homelessness building tent cities?
 - Look at solutions
 - How is your community working with you and interacting with you
- Family is the key success
 - Parents engage with your children
- Met wife in the Air Force; married for 45 years



Congressman Dave Reichert

Conclusion

I learned so much from this conference and gained valuable information about what the City of Seattle and King County, Washington are doing to address issues like homelessness, poverty, and other core city issues. The mobile tours to the various sites relating to addressing homelessness were also very helpful and I can see how the City and County of Honolulu can explore options like a Crisis Center and preventative programs that can assist with rehabilitation for the most vulnerable population.

City Council
City and County of Honolulu

CLAIM FOR TRAVEL REIMBURSEMENT

Date: Nov. 20, 2015

Traveler: Brandon Elefante

Event: National Assn of Counties (Large Urban County Caucus) *2015 Innovation Symposium*

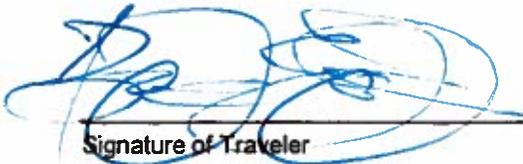
Location: Seattle *King County, WA*

Dates: From Sept. 29, 2015 To Oct. 2, 2015

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| Description | Amount | Notes: |
|--------------------------|--------|--------|
| 1. Registration Fee | 0 | |
| 2. Airfare | 0 | |
| 3. Hotel | 0 | |
| 4. Meals | 0 | |
| 5. Ground Transportation | 0 | |
| 6. Tips | | |
| 7. Other | | |
| Other | | |
| Other | | |
| 8. Adjustment | | |
| TOTAL REIMBURSEMENT | 0 | |

This is to certify that the above data, based upon receipts submitted to Council Administrative Support Services via a CCLTRVL02 form, is accurate. Further, I am claiming reimbursement for expenses associated with a trip in which City business was conducted and personal funds were used to advance payment:


Signature of Traveler

11/20/2015
Date