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July 17, 2015

MEMORANDUM FOR THE RECORD

TO: Council Administrative Services

FROM: Council Chair Ernest Y. Martin

RE: San Francisco Homeless Initiatives
July 9-14, 2015

Attached is my report from my meetings and site visits in San Francisco that address the homeless population through City services and the non-profits contracted to provide services.

If you have questions regarding the foregoing, please do not hesitate to call me directly.

**Homeless Initiatives Meeting
July 9 – 14, 2015
San Francisco, California**

Friday, July 9, 2015

- ❖ **Homeless Prevention and Rapid Rehousing Programs:** Service providers Ana Ayala, Program Director for Catholic Charities, Beth Mitchell, Program Director for Compass SF Home and Keely McCave, Program Director for First Avenues. The program directors' shared their experiences in administering these programs.
 - Offers financial assistance services for short term (1-3 months) and medium term (4-18 months) in rental subsidies, rental arrears, security deposits, utility deposits, utility payments, and moving cost assistance.
 - Also offers housing stabilization services that assist participants with housing stability and placement. Services provided includes case management, outreach and engagement, eligibility assessments, housing search and placement, legal services and credit repair. Payments are not made to households, but only to third parties, such as landlords and utility companies.
 - The Rapid Rehousing Program in San Francisco is equivalent to the shallow subsidy programs which were included in a proviso in the City and County of Honolulu's 2016 general operating budget that allocated at least \$500,000 out of the current expenses for Community Based Development to assist homeless households.
 - A key factor in the success of these programs is to have a concrete plan for economic self-sufficiency. Their placement rate for rehousing is at 50% in 3 months and most of the placements were made outside of the City of San Francisco in Oakland or Sacramento. The average length for assistance was 2-3 years with a maximum of 5 years. Clients are given one 3-year term for assistance. San Francisco uses a broad definition of homelessness in addressing people's needs.
 - For Rapid Rehousing, the average caseload is one to eighteen or one to twenty and they emphasized the need for case management as a critical component in the success of clients. The Rapid Rehousing Program is a "one-shot deal" housing voucher program.

- ❖ **San Francisco Navigation Center and Tour of Affordable Housing Projects**
 - Met with David Ho from the Chinatown Redevelopment Corporation, Scott Walton, Manager of Adult Services, Housing and Homeless Division for the City and County of San Francisco and Daryl Higashi, Manager, Federal Supportive Housing, Housing and Homeless Division for the City and County of San Francisco.

- At the Navigation Center, the target homeless population are those persons who refuse shelters and other city services. A former high school site was transformed into a 125 unit below market rate housing development and has become a one stop shop with counselors, laundry services, television, meals and portable bungalows. The plan is to serve up to 200 individuals a month, with no more than 75 at any one time.
- The pilot project is set to run from 8 to 18 months and was funded through a \$3 million donation from the San Francisco Interfaith Council, of which \$1 million was allocated to the creation of 500 single room occupancy units for participants.
- Toured five affordable rental projects addressing senior housing, housing first and single room occupancy housing.

Monday, July 13, 2015

- ❖ Meeting with San Francisco Mayor Edwin Lee and Daryl Higashi, Manager, Federal Supportive Housing, Housing and Homeless Division for the City and County of San Francisco
 - Mayor Ed Lee discussed his overall approach to addressing the homeless population in San Francisco. The City of San Francisco has invested a comprehensive system of housing programs and services to help homeless adults, young people and families. The Human Services Agency and the Department of Public Health are the two city departments that fund the majority of the programs and services. Most services are provided through local nonprofit agencies that have demonstrated experience in servicing the needs of the target population.
 - The Human Services Agency oversees three Resource Centers that provide services such as shower facilities, lockers, a message center, mental health services, health care and referrals. The Department of Public Health runs primary care and mental health clinics at various locations and also provides some services in shelters.
 - Services provided: homeless prevention, resource centers and drop-in clinics, outreach and case management, substance abuse and mental health, primary care, adult emergency shelters, family shelters, transitional supportive housing and permanent supportive housing.

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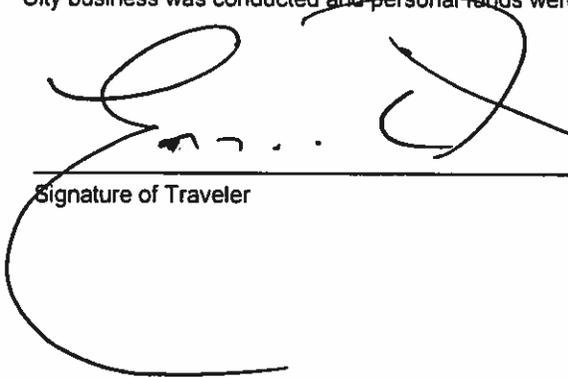
CLAIM FOR TRAVEL REIMBURSEMENT

Date: July 17, 2015

Traveler: Ernest Martin
 Event: Homelessness Initiatives Meeting
 Location: San Francisco, CA
 Dates: From July 9, 2015 To July 14, 2015

Description	Amount	Notes:
1. Registration Fee	0	
2. Airfare	627.00	Round trip Honolulu - San Francisco
3. Hotel	533.34	3 nights at Hilton San Francisco
4. Meals	81.62	Receipts attached
5. Ground Transportation	100.00	Taxi
6. Tips	5.00 2.50	Receipt attached
7. Other	78.00 60.00	Parking
Other		
Other		
8. Adjustment		
TOTAL REIMBURSEMENT	1424.96 1404.46	

This is to certify that the above data, based upon receipts submitted to Council Administrative Support Services via a CCLTRVL02 form, is accurate. Further, I am claiming reimbursement for expenses associated with a trip in which City business was conducted and personal funds were used to advance payment:



 Signature of Traveler

 Date