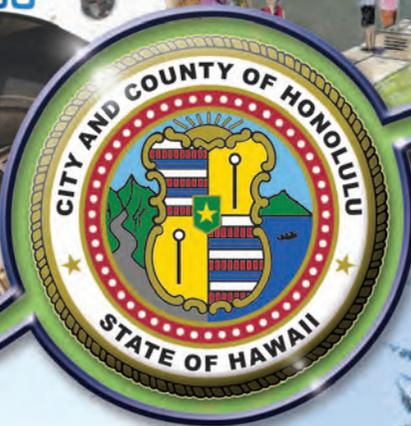


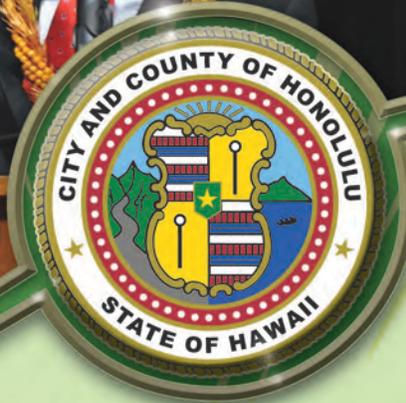
'THE' EXECUTIVE PROGRAM & BUDGET

· FISCAL YEAR 2015 ·
VOLUME 1 - OPERATING PROGRAM & BUDGET





KIRK CALDWELL
MAYOR



EMBER LEE SHINN
MANAGING DIRECTOR

NELSON H. KOYANAGI, JR.
DIRECTOR OF BUDGET & FISCAL SERVICES

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ERNEST Y. MARTIN · COUNCIL CHAIR
DISTRICT II (MOKULEIA & MILILANI MAUKA TO KAHALUU)

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KIRK CALDWELL
MAYOR

EMBER LEE SHINN
MANAGING DIRECTOR
GEORGETTE T. DEEMER
DEPUTY MANAGING DIRECTOR

February 28, 2014

The Honorable Ernest Y. Martin
Chair and Presiding Officer
and Members
Honolulu City Council
530 South King Street, Room 202
Honolulu, Hawaii 96813

Dear Chair Martin and Councilmembers:

In accordance with Section 9-102, Revised Charter of the City and County of Honolulu, I am pleased to transmit, herewith, for the City Council's consideration the Executive Operating and Capital Programs and Budgets for Fiscal Year 2015.

This proposed budget contains a robust executive summary that outlines the processes, highlights, initiatives and challenges that were a part of developing the Fiscal Year 2015 budget. We hope that this executive summary will provide greater insight and perspective regarding our approach and recommendations to the budget.

Also transmitted are the bills to implement the budgets:

- Operating Budget
- Capital Budget
- General Obligation Bond Issuance and Sale Authorization

In addition, the real property tax rates are transmitted in a bill in accordance with the requirements of the Charter. The Administration previously submitted the following bills which are all now pending before the Council, the revenues from which have all been included in the budget:

- Bill 70 (2013), CD2: Relating to certain permits and services administered by the Department of Planning and Permitting
- Bill 69 (2013): Authorizing DTS to sell advertising space on the exterior of City buses and paratransit vehicles
- Bill 9 (2014): Allowing the City to charge for City-provided refuse collection services

The Honorable Ernest Y. Martin
Chair and Presiding Officer
and Members
February 28, 2014
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Bill 9 (2014) passed First Reading by the Council on February 19, 2014. The Committee on Budget voted to defer Bill 9 at its meeting on February 26, 2014. The Mayor submits this balanced operating budget which includes projected revenues from Bill 9. The Bill remains valid for two years following its introduction on February 13, 2014 pursuant to ordinance, ROH Sec. 1-2.4. Only if a bill fails to pass three readings within two years of its introduction is the bill deemed filed by the Council.

A user fee report and the fare box recovery ratio report also are provided for your review, in accordance with Ordinance No. 93-01 and Resolution No. 00-29, CD1, respectively. Additionally, the calculation of the initial tax rate and the real property net revenue percent are provided pursuant to Ordinance No. 06-10 and Resolution No. 07-60, CD1, respectively.

Your favorable actions on the legislation for the Executive Operating and Capital Programs and Budgets for Fiscal Year 2015 will be appreciated. Should you have any questions, please feel free to contact Nelson H. Koyanagi, Jr., Director of the Department of Budget and Fiscal Services, at 768-3901.

Sincerely,

A handwritten signature in black ink, appearing to read "Kirk Caldwell", with a wavy underline.

Kirk Caldwell
Mayor

Enclosures

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Spending to Make a Difference

SECTION 1: OVERVIEW AND HIGHLIGHTS OF CHANGES IN BUDGET PROCESS

The proposed Fiscal Year 2015 (FY15) budget focuses on providing core city services, maintaining infrastructure and facilities, and meeting mandated requirements, while addressing the City's long-term obligations and saving for the future. At the beginning of Fiscal Year 2014 (FY14) the Administration anticipated that the FY15 cost to provide the same services, coupled with the higher than expected salary and fringe benefit increases due to collective bargaining agreements, would result in a deficit of \$156 million, assuming a modest three percent growth in real property tax revenues. As a result, the Administration cut \$20 million from the FY14 budget and aggressively began to review all expenses for the FY15 operating budget. In February 2014, the certified real property assessments came in higher than expected. However, in order to present a balanced budget as required by law, the Administration still needed to make cuts and adjustments to reduce the deficit and proposes \$46.6 million in new revenue to close the deficit gap.

The proposed operating budget for FY15 is \$2.1 billion, which is about \$77 million more than last year's budget.¹ The proposed capital improvement program (CIP) budget for FY15 is \$640 million, which is about \$5 million more than last year's CIP budget. This budget submittal reflects a decisive hand to cutting costs in the face of over \$50 million in salary and fringe benefit increases projected for FY15 as a result of the collective bargaining contracts while prioritizing new expenses and initiatives to improve core services and plan for the future. The administration took a new and different approach to the budget process and preparation for FY15. For the first time, an executive summary is provided for ease of review. The department sections have been streamlined to incorporate only basic information, budget highlights, and a new section called "Spending to Make a Difference" that points out new or special initiatives for each department in the upcoming fiscal year.

Also for the first time, the administration chose to utilize zero-based budgeting in appropriate departments primarily funded by General Funds and Highway Funds. Rather than the usual incremental budgets submitted in past years that essentially duplicate appropriations from the prior year, departments were instructed to examine each object code and justify all expenditures. Departments were required to explain how operations supported certain expenditures and their failure to justify expenditures resulted in reductions.

In the capital budget, each capital project in the pipeline was reviewed for priority, viability and funding amount. All equipment requests were similarly evaluated.

An outcome of this more detailed review of expenses led to a clearer understanding of what department management needed to focus on in order to improve operations, either by consolidation or streamlining. For example, a new interdepartmental working group was established to review entry level hiring procedures in order to streamline and shorten the hiring process. Another example is the consolidation of

¹ FY14 Operating Budget is \$2.161 billion, which includes approximately \$90 million for bond defeasement and expenses related to the sale of the City's affordable housing portfolio (HAHPI). This sale was expected to generate \$142 million in revenue for the City. When that expense is reduced from the FY14 operating budget, the net difference between last year's and the FY15 proposed budget is approximately \$77 million.

maintenance contracts within one department for accountability and easier review of contract function and performance.

In an effort to right size city government, the administration looked at a five-year history of hiring patterns, vacancies, attrition, and vacancy cutbacks. Each department identified which positions could be deactivated, and the Managing Director determined the number of deactivated positions. Over 618 full-time equivalent (FTE) positions were deactivated, with salary savings of \$29 million.

The administration also looked at a five-year history of filling vacant positions, the anticipated vacancies as of January 31, 2014, and the departments' progress made in filling vacant positions in FY14. The Managing Director determined how many vacant positions could be removed from each department's budget and placed in a provisional salary account. A vacancy salary pool was created and the total amount of the pool was then reduced by 25% or approximately \$8 million as a further cost savings to balance the budget. In order to avoid the disruption to police and fire recruit classes and the filling of uniformed position vacancies caused by the Council's cuts in the FY14 operating budget, the administration earmarked \$17 million in vacancy funds needed for those classes in the police and fire department's budgets. As a result of this aggressive review of vacancies, the FY15 operating budget includes a new Salary Provisional Account of \$25 million, which is necessary to ensure that core city services are maintained.

Chart 1 compares the Council's actions taken in creating the salary provisional account for the FY14 operating budget with the administration's proposed Salary Provisional Account for FY15.

Of note, the FY14 salary provisional account was not sufficient to meet department needs due to a \$26 million reduction by the Council and higher than anticipated salary increases in collective bargaining. This required the administration to cut \$20 million in salaries and other expenses from department budgets. The reductions included postponing and reducing the size of the police, fire and ocean safety recruit classes, deferral of police radios, closing a satellite city hall, reducing other expenses and deferring the filling of positions. Due to deferral in filling vacancies in FY14, administration anticipates that a portion of the FY15 Salary Provisional Account will be used to pay for those vacant positions filled in the third and fourth quarter of FY14.

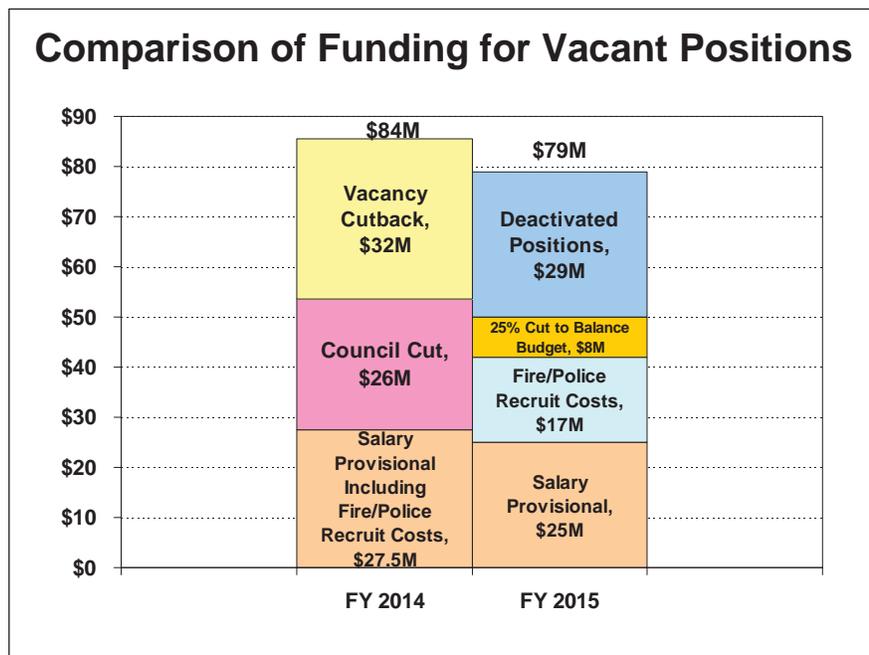


Chart 1

SECTION 2: MAYOR'S PRIORITIES

The Mayor's priorities for FY15 remain focused on repairing roads, enhancing bus service, building rail better and planning for transit-oriented development, maintaining sewer infrastructure and complying with the Global Consent Decree, and improving our parks and facilities. Over the past year, reducing homelessness and increasing energy efficiency were added to the priorities. These initiatives address core services and strengthen the City's infrastructure. The proposed budget includes the following:

Roads: \$140 million in the CIP budget to accelerate road reconstruction and \$2 million in the operating budget for road maintenance, to improve the quality of the City's roads and to lower costs. During calendar year 2013, the City improved 398 lane miles of roads.

Bus Service: \$1.5 million to enhance bus service for Honolulu residents and visitors. Increased revenue from exterior bus advertisements will cover these costs.

Transit-Oriented Development (TOD): \$4.4 million in the operating budget to plan and conduct studies linked to rail and bus integration, multimodal systems, economic analysis of TOD areas, and a bike share program in collaboration with the State and private sector; and \$20.3 million in the CIP budget to plan for TOD in the communities surrounding the rail stations, acquire land for bus/rail hubs, and develop complete streets. The City has identified certain communities surrounding rail stations that will benefit from securing and implementing catalytic projects. TOD is an investment in the future neighborhoods surrounding rail.

Sewers: \$270 million in the CIP budget to meet and stay ahead of mandated sewer maintenance and improvement project deadlines as well as sewer system upgrades to meet new demands for service. For example, the Kaneohe-Kailua gravity tunnel project is estimated to cost \$360 million over a six-year period. This project will minimize wastewater spills and provide more efficient and reliable treatment of wastewater and related odors.

Parks and Cultural Corridor: \$65 million in the operating budget for the Parks department and \$39 million in CIP to maintain and enhance the City's parks, recreation and cultural facilities. \$5 million is included to revitalize our iconic parks such as Ala Moana Regional Park, Thomas Square and a proposed cultural corridor around the Neal S. Blaisdell Center

Homelessness: \$3 million in the operating budget, which will allow the city to work with nonprofit providers in offering wrap around services to supplement the shelter component of the City's Housing First initiative and \$18.9 million in CIP for the acquisition of shelters consistent with the Housing First program. Housing First is the center of the City's strategy to reduce chronic homelessness.

Energy Efficiency: \$80,000 in operating and \$500,000 in CIP for energy efficiency and sustainability initiatives. As an example of one of its initiatives, the administration set a multi year goal of converting over 50,000 City-owned street lights with LED fixtures, which use 40% less energy, provide cost savings, and reduce the City's energy consumption.

SECTION 3: DEPARTMENTS – SPENDING TO MAKE A DIFFERENCE

Exhibit 1 summarizes each of the department's budgets, in comparison to prior years and also indicates the number of authorized FTE positions in the department, in comparison to last year. The change in the number of positions reflects the positions that are deactivated for FY15 as part of the administration's goal to right size government. The FY15 aggregate budget for all departments is about \$90 million more

than FY14. This difference is generally attributable to higher salaries resulting from collective bargaining contracts that were not included in the FY14 department budgets and which are included in the FY15 salary base.

Within each department's narrative is a new section called "Spending to Make a Difference" that points out new and continuing initiatives for the coming year. The following are highlights:

Department of Budget and Fiscal Services (BFS): Post the adopted budget detail data to the City's Data Honolulu site for greater fiscal transparency. Plan a major review of the real property home exemption program in conjunction with the State Department of Taxation to verify and ensure compliance with City ordinances.

Department of Community Services (DCS): Establish and implement new procedures for management and expenditure of funds awarded from the Grants in Aid Fund. Implement YouthBuild Honolulu, a WorkHawaii program, to provide 76 non-high school graduates with alternative education and job training opportunities. Reorganize the Elderly Affairs Division to increase the number of elderly served from 46,000 to 50,000. Work in partnership with non-profit agencies on Project Malama, a Housing First initiative. Continue work on the Honolulu Affordable Housing Preservation Initiative (HAHPI) to transition ownership to a private entity with the management skills and capital resources to preserve affordable housing rentals.

Department of the Corporation Counsel (COR): Improve efficiency on producing, storing and retrieving documents, including pleadings, through the acquisition and use of up-to-date software. This will allow COR to improve timeliness in responding to clients, and to develop a shared bank of standardized forms in order to be more efficient in document production, case logging and case management.

Customer Services Department (CSD): Continue to streamline city services and eliminate long lines at satellite city halls. Develop staff training to ensure consistent application of procedures and uniform understanding of rules and regulations. Create and implement educational services for crowing rooster issues. Expand City information and special events notification through social media.

Department of Design and Construction (DDC): Create centralized and convenient locations for City services to the public. Implement electronic work orders for joint utility poles and street lighting work orders. Meet educational and implementation needs for various energy efficiency projects including LED and photovoltaic systems. Improve project delivery and meet milestones mandated by the Global Consent Decree for sewer upgrades, and anticipated TOD projects. Continue with road repaving priorities.

Department of Emergency Management (DEM): Expand community disaster preparedness groups in high-hazard and coastal areas to become storm-ready and tsunami-ready. Expand speakers' bureau program to provide increase public disaster preparedness presentations.

Department of Enterprise Services (DES): Upgrade and maintain the Honolulu Zoo facilities in order to meet reaccreditation in 2016. This includes building a new reptile and amphibian complex for visitors to enjoy. Improve marketing and promotions to increase attendance at and awareness of city golf courses.

Department of Environmental Services (ENV): Increase diversion of sludge from the landfill to H-POWER using new sludge processing capabilities. Expand recycling options via curbside recycling and converting waste products to energy resources. The second egg digester at the Sand Island Wastewater Treatment Plant will be in construction to provide additional capacity and redundancy by 2017. Utilize closed circuit television information to accelerate upgrades of existing sewer systems. Replace 24 refuse collection trucks to improve fleet reliability, reduce maintenance and operational overtime costs.

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Department of Facility Maintenance (DFM): Establish a new team for Stored Property Ordinance and Sidewalk Nuisance Ordinance enforcement. Increase resources to comply with Environmental Protection Agency (EPA) audit report and National Pollutant Discharge Elimination System (NPDES) permit requirements to minimize pollutants in state waters. Further develop Pavement Preservation Program to apply cost-effective treatments (such as slurry seal, seal coatings, crack sealing and other less costly maintenance techniques) to prolong roadway life and reduce rate of roadway deterioration.

Department of Human Resources (DHR): Promote and enhance the City's Equal Opportunity and ADA compliance. Streamline the recruitment process. Establish a "Professional Trainee Development Program". Increase employee training and site inspections for industrial safety and workers compensation. Continue Po'okela Internship to allow college students to explore government careers.

Department of Information Technology (DIT): Large scale scanning across all agencies to convert paper documents to digital files for online access and public consumption. New City Internet website. Essentially re-write the city's 45-year old motor vehicle and driver's license applications system, resulting in improved customer service and reduction in operating expenses. Install Aloha-Q systems at various Satellite City Halls, eliminating long lines for motor vehicle registrations, driver's licenses, building permits, and bill payment.

Department of the Medical Examiner (MED): Provide changes to policies and procedures relating to child death investigation by participating in the multi-disciplinary child death review system. Instruct medical students, pathology residents and others in Forensic Pathology. Assist Legacy of Life and Lions Eye bank in the identification of organ and tissue donors and help facilitate the medical transplantation of organs and tissue meant to save lives.

Department of Parks and Recreation (DPR): Establish new groundskeeper positions to assist with enforcement of Stored Property Ordinance and Sidewalk Nuisance Ordinance, helping to keep sidewalks and properties clear of illegal camping, debris and trash. Establish positions and purchase equipment to conduct beach cleaning in-house. Upgrade department's online registration system for convenience and use of credit cards 24-hours/day for class registrations.

Department of Planning and Permitting (DPP): Improve ratio of E-plan processing from 10% to 30-40% of submissions to be electronic plans. Improve customer service and response times to general public by 10%. Push for the adoption of the city's Transit-Oriented Development plans and mobilize the development community to partner with the City on catalytic projects centered around the transit hubs. Completion and adoption of the Central Oahu Sustainable Communities Plan, Koolau Poko Sustainable Communities Plan, and East Honolulu Sustainable Communities Plan. Process a number of amendments to the Land Use Ordinance during FY15, including the adoption of new zoning requirements for TOD.

Department of the Prosecuting Attorney (PAT): Provide services and long-term transitional housing for victims of domestic violence and sex assault through the Honolulu Family Justice Center. Implement a browser-based case management system, Prosecutor by Karpel, which stores all events on a single database and can cross-reference a defendant's entire criminal history in a single search. Allows deputy prosecutors to review cases via the internet.

Department of Transportation Services (DTS): Prioritize implementation of rail and TOD projects to ensure a seamless transition between TheBus and Rail by 2017 (Phase 1) and 2019 (Phase 2). Plan and coordinate proposal for electronic transit fare collection system for TheBus to support intermodal connection with Rail. Acquire on-board security cameras and various security improvements and upgrades for existing and future transit activities. Partner with state and private interests to implement Bikeshare Hawaii. Inspect 300 traffic signal mast arms for corrosion and to prevent safety hazards. Develop plan for Honolulu's Age-Friendly City submission.

Honolulu Emergency Services Department (HESD): Offer in-house vaccination programs, including administering the Hepatitis B series to Ocean Safety officers, EMS and HFD recruits. Continue to perform tuberculosis testing on HESD employees and on-site for Honolulu Zoo employees. Next generation 911, successful upgrade of 911 service, paid by the 911 Board at no cost to taxpayer. Implement new program utilizing smart phone technology to provide up to date information on current ocean and beach environments and hazards.

Honolulu Fire Department (HFD): Seek reaccreditation from the Commission on Fire Accreditation. Reduce overtime expenditures through exploration of web-based training on decentralization and streamlining records management. Train firefighters at the Emergency Medical Technician-Basic (EMT-B) national level. Continue fire station replacement and improvement program to improve living conditions and quality of life at fire stations.

Honolulu Police Department (HPD): Focus on the reduction of property crimes and burglary in the first degree cases. Identify chronic problem locations and pursue lasting solutions. Each patrol district and Traffic Division will implement monthly projects concentrating on impaired driving, speeding, hazardous movements, mobile electronic devices, motorcycles and mopeds, seat belts and pedestrian violations.

Mayor/Office of Managing Director (MAY/MDO): Establish ombudsperson to address constituent concerns and improve timely responses to DARTs, RISRs and other communications. Re-focus economic development efforts, concentrating in transit enhanced neighborhoods, agricultural areas, and historic communities. Implement City's Housing First program, invite proposals for development of City's Foster Gardens and Varona Villages properties, identify City land available for development, and commence strategic planning for use of the City's Kapolei, Aiea and Kailua properties.

SECTION 4: DRILLING DOWN THE OPERATING BUDGET

Resources to fund the operations of the City come from the usual sources as discussed below. Despite cost containment, right sizing government by deactivating positions, and allowing for modest increases in expenditures to meet priority needs, these usual sources are not sufficient to balance the FY15 operating budget. To address that budget shortfall, the Mayor proposes four new sources of revenue that are projected to bring in \$46.6 million and balance the budget.

Summary of Expected Revenues from Usual Sources

Real property taxes continue to be the primary funding source for the City; these revenues are deposited in the general fund. These taxes, based on assessed values of property, are determined by the rates set for each category of property, including residential, hotel and resort, industrial, agriculture, and commercial. Real property taxes make up more than one-third of the annual revenue to the City and, at the current tax rates, are expected to generate \$894 million in FY15. This will be about 7.5% higher than last year, and will significantly close the gap between projected expenses and sources of revenue. That increase, however, still does not make up for the increases in the cost of government and other sources of revenue are required to ensure a balanced budget.

In addition to real property taxes, the next highest sources of revenue are the sewer fees charged to users of the City's waste water collection system, followed by motor vehicle weight tax, solid waste revenues primarily from the sale of renewable electricity from H-POWER and disposal fees, and federal grants. Other revenues are expected to decrease, such as fuel tax, public utility franchise tax, and public

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service company tax, as consumers reduce their energy consumption. A more complete summary of each resource is in the Appendix.²

Chart 2 summarizes the FY15 resources by source that fund the operating budget.

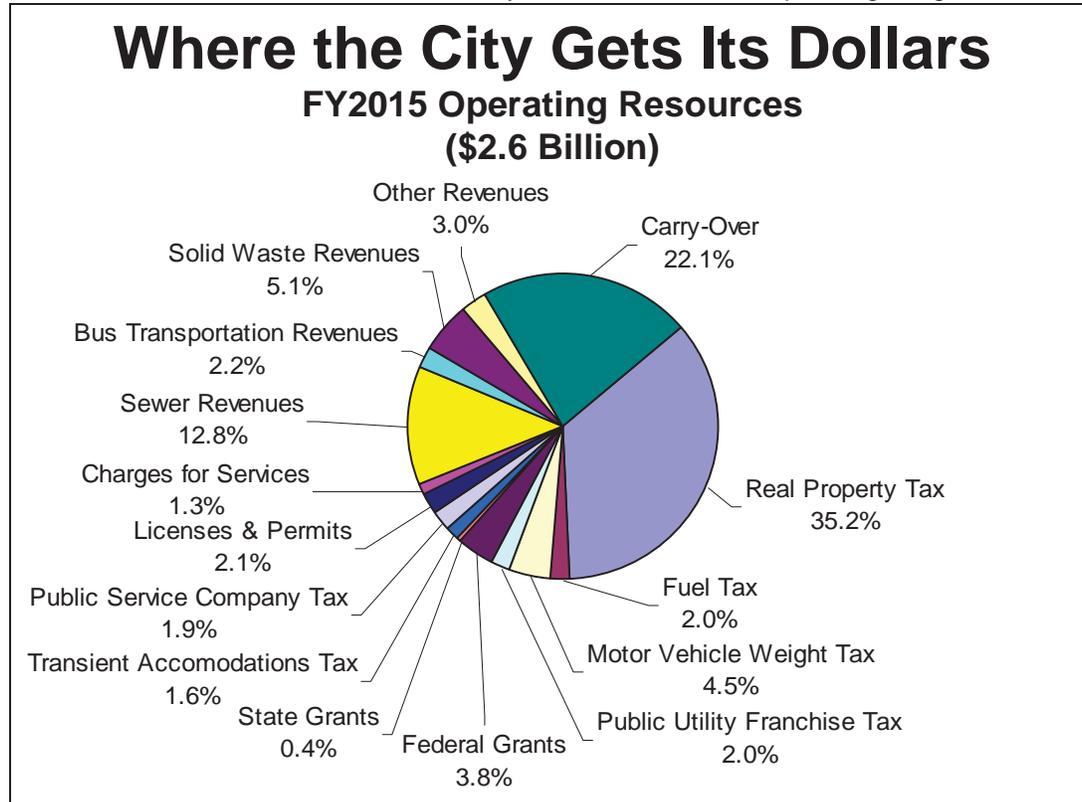


Chart 2

Significantly, many of the sources of funding are restricted in use and cannot be used for general fund purposes.³ These special funds or resources may carry balances that inflate the overall picture of funds available to operate the City. For example, the sewer fees are placed in the Sewer Fund and may only be used for expenditures consistent with the Global Consent Decree and costs related to the collection and disposal of wastewater. The Sewer Fund also has reserve requirements relating to wastewater revenue bonds that prevent a significant portion of its revenues from being used for operating purposes. Similarly, revenues generated from H-POWER and trash disposal sites are required to be spent on solid waste collection and disposal, and bus fare revenues must be spent on bus services. State and federal grants may only be used to support the programs for which the grants are awarded to the City. These special funds or resources support some of the City's core services and infrastructure. The remaining core services are funded through general and highway funds, which account for about 59% of all operating resources.

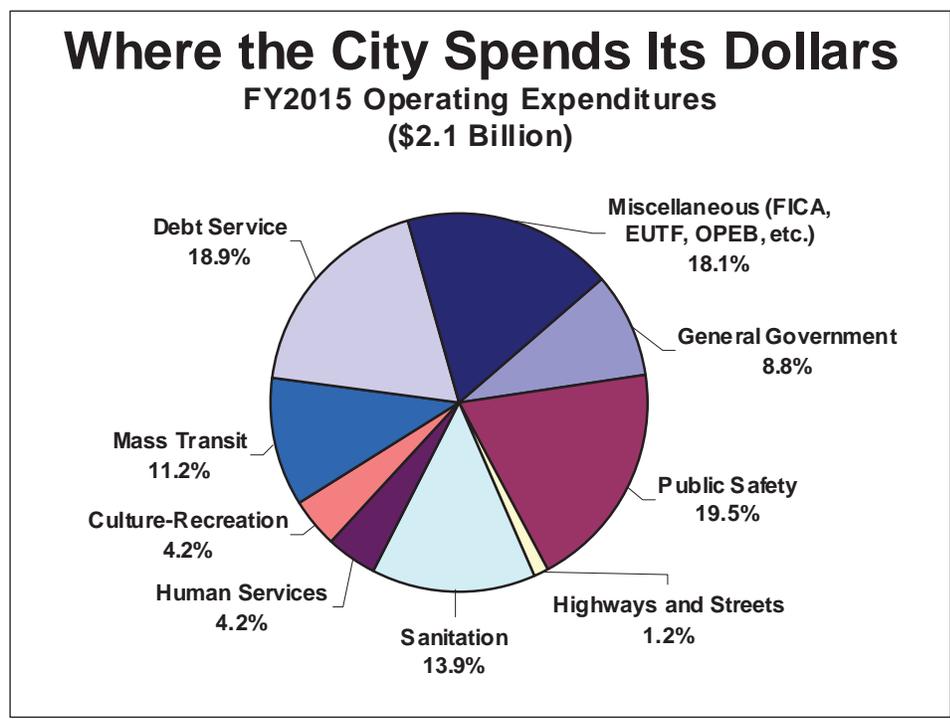
² Appendix contains charts on total sources of resources to fund the operating budget and capital budget. Charts depicting a five-year history of revenues from bus transportation, public service company tax, public utility franchise tax, fuel tax, motor vehicle weight tax, transient accommodations tax, real property tax, sewer fees, and solid waste revenues are in the Appendix.

³ A chart describing all the funds that support the operating budget is included in the Appendix.

Operating Budget at a Glance

The FY15 operating budget tops \$2.1 billion. Exhibit 2 summarizes the expenses that make up this budget.

Chart 3 illustrates how the budget is split among the different categories of expenses.⁴ Twenty percent (20%) or almost \$420 million, of the budget pays for police, fire, ambulance, ocean safety and other public safety programs. This is the single largest core service function. The next largest core function is sewer and trash operations that cost over fourteen percent (14%) or nearly \$300 million. Mass transit, primarily bus service, costs \$240 million or eleven percent (11%) of the budget. The remaining core functions of the City, such as to maintain our parks and public facilities, issue permits and driver’s licenses, and provide other governmental services, cost \$395 million or nineteen percent (19%). Finally, thirty-seven percent (37%) or \$795 million goes for nondiscretionary costs, such as FICA, health care, pension, and debt service for our CIP program.



The proposed FY15 operating budget stands at about \$77 million more than last year. While it is difficult to make side-by-side comparisons on the expense side due to changing needs and priorities between budget periods, the conversion to zero based budgeting, and the fluctuations in some categories of expense, the following are some of the major factors that affected the FY15 expenditure budget:

Chart 3

- Collective bargaining salary and fringe benefits costs will increase by approximately \$50 million;
- Deactivated positions and reduced funding for vacancies resulted in \$37 million in cost cuts;
- Conversion of services provided by private sector contractors into unionized civil service employees will increase salary and expenses by over \$3 million that will not be offset by savings due to termination of the contracts;

⁴ A chart with the five-year history of expenses by function is in the Appendix.

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- Overall costs for public safety services is projected to increase by over \$58 million, primarily due to increases in salaries, purchases of deferred equipment, and catch up with recruit classes postponed in FY14 due to budget cuts.

Bridging the Gap between Expenses and Resources

At the beginning of FY14, the City estimated its deficit based on the impact of collective bargaining salary increases and personnel costs and other factors, to be around \$156 million. Fortunately, the assumptions giving rise to this number did not come to pass, and the expected collections in real property taxes will close the gap significantly. In addition, this administration made some difficult decisions to cut spending by deactivating positions and reducing funding for vacancies, and holding the line on expenses. At the same time, the demands of our residents require that the City find the means to address homelessness and the advent of the transit line requires us to invest in infrastructure and the future of our transit enhanced neighborhoods. To do all that, the City is faced with finding approximately \$46.6 million to balance the general fund part of the operating budget and bridge the shortfall gap.

As Chart 4 illustrates, the City must find resources to bridge the \$46.6 million deficit in order to have a balanced budget.

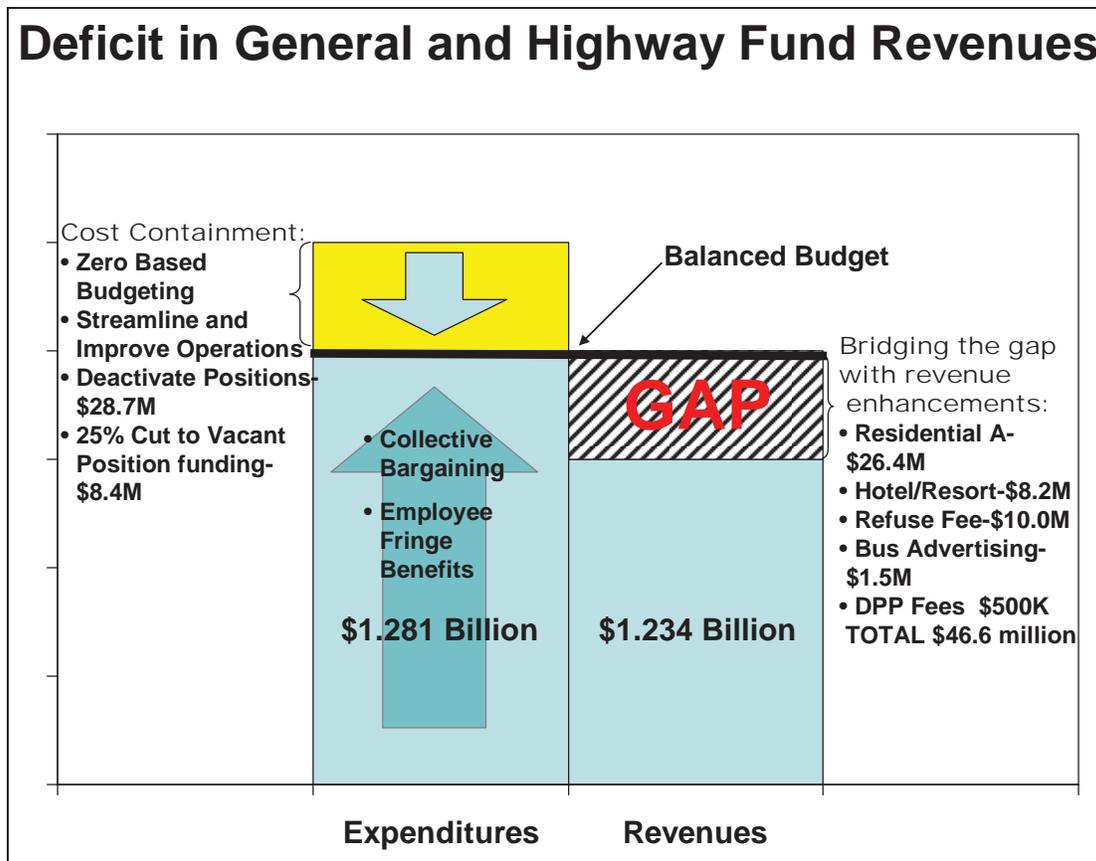


Chart 4

To make up that gap, the administration proposes the following new revenue sources:

Residential A Properties. The Council and the Administration created the Residential A category of properties at the end of 2013. These are properties valued at \$1 million or more and for which the owner does not have a homeowner’s exemption. The Administration proposes a property tax rate for Residential A properties at \$5.50 per \$1,000 of valuation. This is an increase of \$2 over the homeowner residential rate of \$3.50. At this rate, the Administration expects to collect an additional \$26.4 million from Residential A property owners in FY15, which will be deposited into the General Fund.

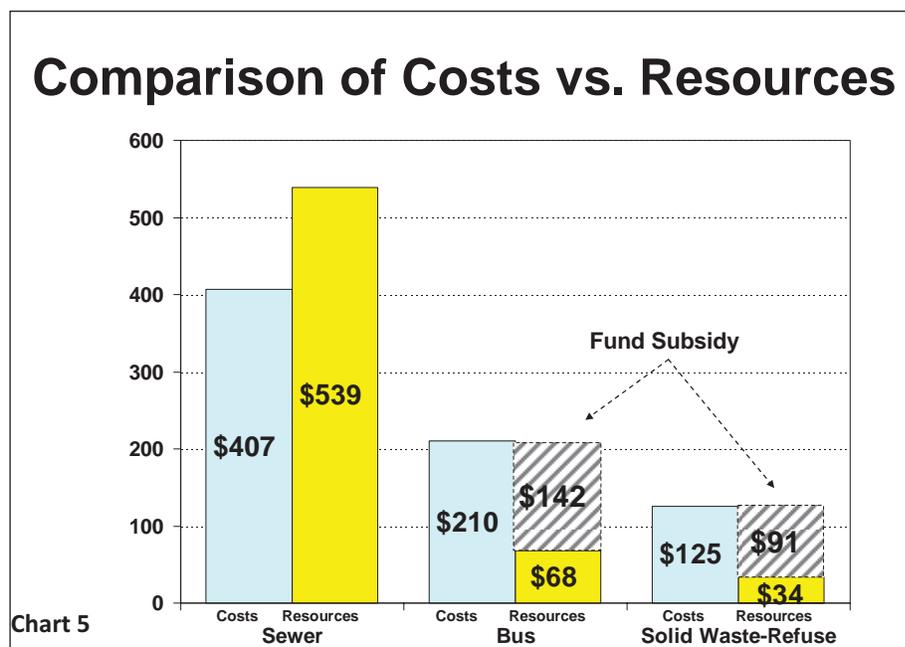
Hotel and Resort Properties. The administration proposes to increase the tax rate for this classification of properties by \$1.00 to \$13.40 per \$1,000 of valuation. This rate will generate \$8.2 million more for the General Fund.

Trash Pick-up Fees. Bill 9 (2014) proposes to restructure the fee schedule for the trash-pick up services currently provided by the City. The new schedule is designed to create fairness in the collection of trash pick-up and to reduce the subsidy currently funded by all property tax payers. Most of these fees will not be instituted until January 2015 resulting in the collection for FY15 to be only half of the potential amount that could be realized in the typical year going forward. If approved as proposed, the Administration expects to collect \$10 million in fees in FY15, which will be deposited into the Solid Waste Special Fund.

Bus Advertising. The City currently sells advertising space on the interior of its buses. Bill 69 (2013) proposes to allow the City to also sell advertising space on the exterior of its buses. The Administration expects that it will take time for this program to reach its full potential. As such, if approved as proposed, the Administration estimates exterior bus advertising would generate \$1.5 million in FY15, which will be deposited into the Bus Transportation Fund and will be used to expand bus services.

DPP Fees. Bill 70 (2013) proposes to raise selected fees for permit and review services performed by DPP. Fees for these services have not increased in 10 years and the cost to provide such services far exceeds the fees charged. If approved as proposed, the Administration expects to collect \$500 thousand in FY15, which will be deposited into the department’s fee account, which is part of the General Fund.

Chart 5 illustrates the need to reduce the General and Highway fund subsidies for special fund services, specifically bus services and trash pick up. Both types of services should be based on the revenue generated by users, in the same way as the sewer charges fund services for collection and disposal of sewage discharge.



As Chart 5 depicts, sewer fees fully fund the costs to repair and maintain the sewer system. In contrast, bus fund expenses are projected to cost the City nearly \$210 million in FY15 and the Bus Transportation Fund revenues collected will generate only \$68 million. The gap of \$142 million is borne by General and Highway funds. Similarly, the cost to provide garbage collection and disposal service is estimated at

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\$125 million, and the revenues generated in the Solid Waste Special Fund Refuse Account is a mere \$34 million, leaving a General Fund subsidy of \$91 million. While the proposed fee increases of Bill 69 (2013) for bus advertising and Bill 9 (2014) for trash pick up will not eliminate the need to subsidize these services, it will move toward more sustainable funding for these core services and partially allow general fund resources to be used for other core services.

General Fund Set Asides

Three charter mandated programs are earmarked as set-asides from general fund or real property tax revenues: Grants in Aid, Affordable Housing, and Clean Water and Natural Lands funds. These funds are intended to further social policies deemed by the City's voters to be a proper use of public funds.

Grants in Aid Fund: \$5.6 million is set aside to be awarded to nonprofit organizations who service economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development, the environment, housing, community development, and human services activities pursuant to Section 9-205 of the Revised Charter of the City and County of Honolulu.

Clean Water and Natural Lands Fund: \$4.6 million is set aside pursuant to Section 9-204 (2) of the Revised Charter of the City and County of Honolulu for land acquisition that protects watershed lands to preserve water quality and water supply; preserves forests, beaches, coastal areas and agricultural lands; provides public outdoor recreation and education, including access to beaches and mountains; preserves historic or culturally important land areas and sites; protects significant habitats or ecosystems, including buffer zones; conserves land in order to reduce erosion, floods, landslides, and runoff; and provides public access to public land and open space.

Affordable Housing Fund: \$4.6 million is set aside pursuant to Section 9-204(3) of the Revised Charter of the City and County of Honolulu to provide and maintain affordable housing for persons earning less than fifty percent of the median household income in the city for the following purposes: provision and expansion of affordable housing and suitable living environments principally for persons of low and moderate income through land acquisition, development, construction, and maintenance of affordable housing for sale or for rental, provided that the housing remains affordable in perpetuity.

Fiscal Stability and Long Term Obligations

The City is committed to meeting its long-term funding obligations, including Other Post Employment Benefits (OPEB). Prefunding OPEB obligations helps to pay for increases in health care and other non-retirement benefit costs for retired city employees and serves to keep future costs down. In line with the City's goal of annual funding, the FY 2015 budget includes \$47 million for OPEB.

Reserves are necessary to weather severe economic and revenue downturns or unforeseen emergencies. The City's Debt and Financial Policies recommends a balance of at least 5% and optimally 8% of General and Highway Fund operating expenditures. The current balance in the Fiscal Stability Fund is projected to be \$62 million at the end of FY 2014. The FY 2015 budget adds an additional \$10 million to the fund.

SECTION 5: HIGHLIGHTS OF THE CAPITAL PROGRAM BUDGET

The FY15 Capital Improvement Program Budget is proposed at \$640 million, slightly higher than last year. This proposed budget is consistent with the City's policy to cap debt service on general obligation bonds for CIP projects to under 20% of the overall budget and for direct debt service, not to exceed 20% of the general fund revenues.⁵

Chart 6 breaks down the types of capital projects to be funded by this proposed budget.

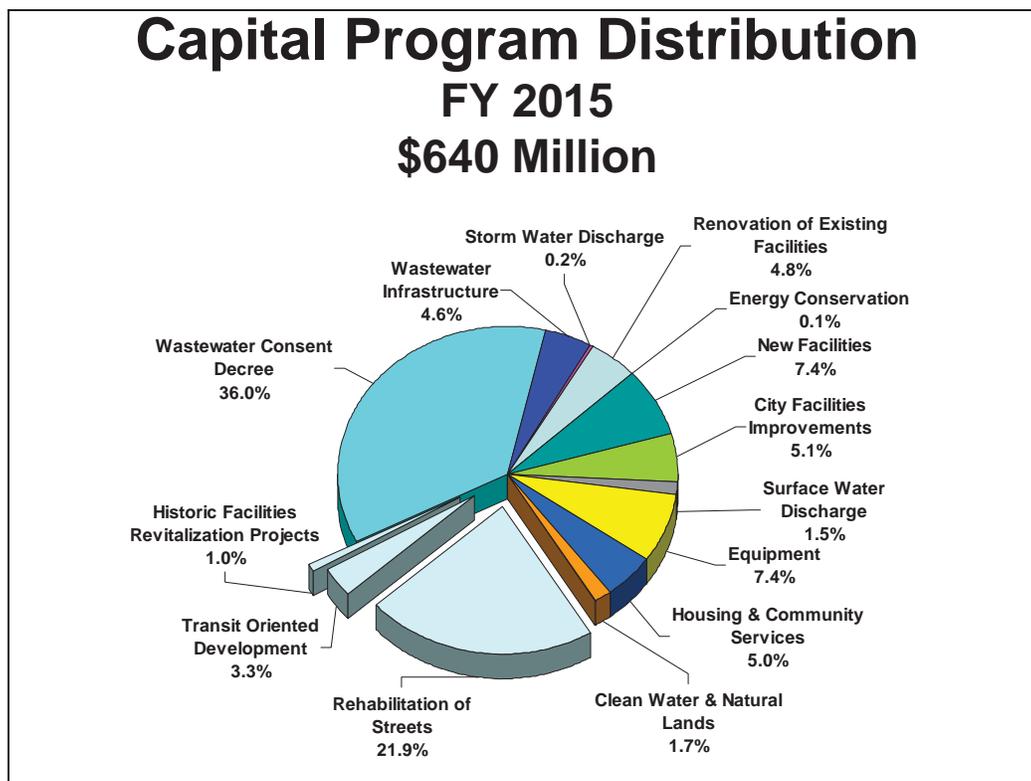


Chart 6

The highest priorities for projects selected for the capital program goes to those required to meet health and safety needs and projects mandated by state or federal law. Examples of projects that fall under these priorities are:

The Global Consent Decree governing the City's sewer collection and disposal system takes up the largest chunk of the capital program: \$270 million of the \$290 million Sanitation function. Projects include Solid Waste to Energy Facility – Rehabilitation (\$10 million), Kailua Wastewater Treatment Plant – Tunnel Influent Pump Station and Headworks Facility (\$124.2 million), and Sewer Mainline and Lateral Projects (\$19.5 million).

The unsafe condition of the City's roads is the most often voiced concern of our residents. Accordingly, road repaving and rehabilitation has high priority: \$140 million.

⁵ The Capital Program permits the city to sell general obligation bonds in order to finance renovation and construction of public facilities, purchase land, and purchase high cost equipment with a useful life in excess of five years. General and other funds pay off these bonds. User fees, such as the sewer charges, are used to pay for debt incurred through revenue bonds sold to finance capital projects. Charts referring to the City's debt service and six year capital projects trend are included in the Appendix.

Executive Summary

The construction of the Ala Pa'i Traffic Management Center, a new facility critical for public safety will begin in 2014 and continue through 2016: \$22 million.

Storm water and surface water discharge (NPDES) projects address flood and water runoff that may lead to property damage and contamination of the City's drinking water and ocean are emerging as a major environmental concern subject to heavy regulation. The City is now undertaking planning and design of major projects that will require significant future financial commitments as well as smaller prevention projects: \$11 million.

Other public safety projects include Police and Fire departments equipment acquisitions (\$7 million), improvements to Police and Fire facilities (\$5.9 million), Flood Control and Rock Slide Improvements (\$2.0 million), Traffic Signals (\$3.9 million), bridge rehabilitation and drainage improvements (\$3 million): \$21.8 million

The City's fiscal inability to maintain its parks, recreational and cultural facilities at acceptable levels has resulted in years of deferred maintenance. The City is now faced with many poor and deteriorating facilities that are unattractive for public use. These facilities are vital for the quality of life in our communities, yet often pose health and safety risks for the users and must be either shut down, renovated or rebuilt. This administration proposes to invest \$39 million for parks, of which more than \$5 million is marked to begin the restoration of the City's iconic or historic landmarks, Ala Moana Regional Park, Thomas Square, and the Blaisdell Center.

The City will continue to invest in bus services and includes \$20 million for bus and handi-van acquisitions.

The collapse of the sale of the City's affordable housing portfolio affected funding for the City's Housing First program, including the Council's commitment to fund a multi-service center to address the needs of the chronic homeless. This budget proposes to tap into the Affordable Housing Fund and dedicates \$18.9 million for Housing First shelter acquisition.

Finally, to ensure the vibrancy of our neighborhoods surrounding the rail stations, this budget includes \$20.3 million for capital projects related to transit-oriented neighborhoods and multimodal integration with rail. These projects will invest in the communities to improve the quality of life for the City's future generations.

Section 6: WHERE WE'VE BEEN – WHERE WE'RE HEADED

Looking Back

Every Administration, in partnership with the Council at the time, has a specific focus or direction. Leadership themes are reflected in their budgets, but restricted by the economic times. For example, the Harris Administration can be remembered for its emphasis on restructuring city government and planning and developing Central Oahu while beautifying Waikiki during periods of economic growth. The Hannemann Administration, faced with fiscal challenges, was keenly focused on the development of rail and on the repair and maintenance of basic infrastructure. The Carlisle Administration continued the focus on rail and shared the safe hosting of the Asia-Pacific Economic Cooperation meeting, while exercising fiscal austerity.

The Caldwell Administration

The second annual budget proposed by this Administration is characterized by the following objectives:

Continual focus on core services. Since his inauguration, Mayor Caldwell has emphasized the following priorities. These will change in time, but not this year. His priorities stick to the basics:

- Fixing potholes and rehabilitating the City's streets.
- Taking better care of the City's parks, and restoring and revitalizing the City's iconic and historic landmarks.
- Building Rail Better, and expanding the capital commitment to Transit-Oriented Development.
- Improving the City's sewer system and meeting the deadlines of the Global Consent Decree.
- Enhancing the City's bus system.

Two other priorities are reflected in the FY15 budget: first, the investment in human capital by funding the City's Housing First program to address the chronic homeless; second, the investment in renewable and alternative energy sources to not just reduce the City's energy costs, but also to improve the long term sustainability of our communities.

Exercise Prudence. This is not a time to propose tax increases. Yet in the face of rising costs and salary increases, this budget is also characterized by:

- Maintaining existing services and minimizing expansion. With the significant exception of increases due to collective bargaining and nondiscretionary costs, this budget holds the line on expenses and personnel. Departments were forced to justify not just increases, but basic services as well.
- Protecting current assets and investing in the future. This is the one area where increased investment was allowed. Past administrations have deferred necessary maintenance for too long. It is an easy budget cut; but it results in massive repair costs in the future. The current and necessary major investments in road and sewer repairs are a direct result of the practice of deferring maintenance. This Administration begins to reverse that trend.
- Meeting the City's obligations and protecting the future. This Administration proposes to meet its OPEB requirements and set aside funds for the City's Fiscal Stability Fund. These investments insure a strong financial future for the City and preserve the City's excellent bond rating.

Evolve the Practice of Budget Preparation: To improve the practice of preparing the budget, this Administration will implement two improvements, one that began with this budget and one that will begin in FY15:

- Zero based budgeting (ZBB). ZBB is a method of budgeting in which all expenses must be justified for each new review period. ZBB starts with zero base and every function in the department is analyzed for its needs and costs, regardless of what was in the previous budget period. Prior administrations created the budget using a "ceiling" of the prior year's budget and considered incremental changes based on need and justification. That practice ended with the FY15 budget for large departments funded primarily with general and highway funds, such as the Departments of Design and Construction, Parks and Recreation, Facility Maintenance, Planning and Permitting, and Environmental Services. Enterprise Services and Budget and Fiscal Services also were subjected to the same scrutiny.

Executive Summary

- Performance metrics through Strategic Planning. A necessary step in implementing ZBB is the development and use of good metrics. In FY15, Administration will be working with expert consultants in this field to develop quantitative and qualitative metrics that guide and illustrate the performance of each department and office.

Looking Forward

The City is starting to see growth in its major source of revenue, real property taxes. More growth is anticipated due to planned construction in residential, commercial and hotel projects. The City's investment in transit-oriented development will further stimulate growth in areas surrounding rail stations.

However, the City still faces many fiscal challenges and uncertainties. Collective bargaining agreements will continue to increase salary and fringe benefit costs for several years. Other nondiscretionary costs including debt service continue to increase. By FY 2019, state law requires the City to increase funding for OPEB to fully fund the City's annual required contribution.

The City needs to continue to be fiscally prudent in utilizing its limited resources to maintain and improve its existing assets and infrastructure and strategically plan for and invest in improvements and partnerships to enhance the quality of life for Honolulu's residents and visitors.

**EXECUTIVE AGENCY BUDGET AND FULL-TIME EQUIVALENT COMPARISON
FISCAL YEARS 2013, 2014 AND 2015**

					No. of Positions (FTE)	
Dept		FY13 Actual	FY14 Appn	FY15 Proposed	FY 2014	FY 2015
BFS	Salaries	16,911,680	15,114,763	18,311,429	385.50	363.00
	Curr Exp	3,677,871	2,571,290	3,874,118		
	Equip	250,000	96,182	250,000		
BFS Total		20,839,551	17,782,235	22,435,547		
DCS	Salaries	10,670,341	8,783,439	11,296,999	248.80	246.80
	Curr Exp	90,597,999	62,867,504	78,956,920		
	Equip	57,000		74,000		
DCS Total		101,325,340	71,650,943	90,327,919		
COR	Salaries	5,028,612	5,123,361	6,400,960	86.00	90.00
	Curr Exp	2,387,109	1,790,870	2,014,909		
	Equip			286,000		
COR Total		7,415,721	6,914,231	8,701,869		
CSD	Salaries	10,751,566	10,432,969	11,431,809	317.75	287.75
	Curr Exp	10,648,066	8,891,706	10,955,473		
CSD Total		21,399,632	19,324,675	22,387,282		
DDC	Salaries	10,048,740	10,007,816	11,006,673	325.00	278.00
	Curr Exp	5,153,125	2,128,558	6,465,948		
DDC Total		15,201,865	12,136,374	17,472,621		
DEM	Salaries	698,304	1,162,059	701,370	15.48	15.48
	Curr Exp	397,007	4,760,199	405,604		
	Equip		514,885			
DEM Total		1,095,311	6,437,143	1,106,974		
ESD	Salaries	28,577,423	27,030,336	31,704,957	507.81	512.95
	Curr Exp	6,618,230	6,984,846	6,394,396		
	Equip	1,685,000	807,713	1,715,000		
ESD Total		36,880,653	34,822,895	39,814,353		
DES	Salaries	11,410,924	11,251,544	12,472,907	335.89	303.43
	Curr Exp	9,573,935	9,068,294	9,861,751		
	Equip		753	145,000		
DES Total		20,984,859	20,320,591	22,479,658		
ENV	Salaries	53,101,297	51,027,033	60,939,695	1,171.75	1,070.00
	Curr Exp	228,930,744	179,057,278	227,217,748		
	Equip			10,125,000		
ENV Total		282,032,041	230,084,311	298,282,443		
DFM	Salaries	25,606,848	24,627,808	28,580,921	799.55	707.47
	Curr Exp	48,423,206	42,889,750	49,338,302		
	Equip		6,890	45,000		
DFM Total		74,030,054	67,524,448	77,964,223		
HFD	Salaries	78,471,974	80,556,357	99,401,992	1,192.50	1,167.50
	Curr Exp	13,380,214	10,688,567	13,384,510		
	Equip	198,000	101,865	198,000		
HFD Total		92,050,188	91,346,789	112,984,502		

Exhibit 1

Executive Summary

**EXECUTIVE AGENCY BUDGET AND FULL-TIME EQUIVALENT COMPARISON
FISCAL YEARS 2013, 2014 AND 2015**

					No. of Positions (FTE)	
Dept		FY13 Actual	FY14 Appn	FY15 Proposed	FY 2014	FY 2015
DHR	Salaries	4,534,945	4,779,250	5,006,070	89.63	89.63
	Curr Exp	622,971	638,176	610,004		
DHR Total		5,157,916	5,417,426	5,616,074		
DIT	Salaries	7,577,352	7,558,733	8,478,249	154.00	151.00
	Curr Exp	11,891,394	9,352,663	12,295,813		
	Equip	219,632	263,497	219,632		
DIT Total		19,688,378	17,174,893	20,993,694		
MAY	Salaries	339,641	427,522	592,648	6.00	6.00
	Curr Exp	86,308	55,630	117,104		
MAY Total		425,949	483,152	709,752		
MDO	Salaries	1,528,665	1,732,233	2,067,236	33.00	31.50
	Curr Exp	1,234,746	1,361,546	1,182,461		
	Equip		33			
MDO Total		2,763,411	3,093,812	3,249,697		
NCO	Salaries	502,192	564,619	654,960	17.00	17.00
	Curr Exp	182,000	243,290	356,850		
NCO Total		684,192	807,909	1,011,810		
RHB	Salaries	1,742,612	1,636,775	1,898,740	41.00	41.00
	Curr Exp	133,340	125,710	123,540		
	Equip	9,800	9,921	40,000		
RHB Total		1,885,752	1,772,406	2,062,280		
MED	Salaries	993,584	979,464	1,251,002	19.50	19.00
	Curr Exp	303,949	514,803	343,915		
	Equip			17,000		
MED Total		1,297,533	1,494,267	1,611,917		
DPR	Salaries	36,759,739	34,589,118	39,949,550	1,168.65	1,096.65
	Curr Exp	27,550,519	27,235,821	25,216,153		
	Equip	227,000	150,282	677,000		
DPR Total		64,537,258	61,975,221	65,842,703		
DPP	Salaries	14,742,234	14,065,408	15,390,246	340.00	307.00
	Curr Exp	2,545,911	1,446,639	3,073,695		
	Equip		7,011	14,000		
DPP Total		17,288,145	15,519,058	18,477,941		
HPD	Salaries	178,593,625	187,223,013	214,123,403	2,794.00	2,694.00
	Curr Exp	40,511,582	38,633,419	38,268,494		
	Equip		386,202	234,000		
HPD Total		219,105,207	226,242,634	252,625,897		
PAT	Salaries	15,957,299	15,011,779	16,206,221	291.00	293.50
	Curr Exp	4,844,699	4,946,322	4,475,059		
	Equip		64,224			
PAT Total		20,801,998	20,022,325	20,681,280		
DTS	Salaries	120,951,259	122,259,945	124,294,761	117.00	108.00
	Curr Exp	115,625,767	108,384,047	122,192,835		
	Equip		251,204			
DTS Total		236,577,026	230,895,196	246,487,596		
Grand Total		1,263,467,980	1,163,242,934	1,353,328,032	10,456.81	9,896.66

Exhibit 1 (cont'd)

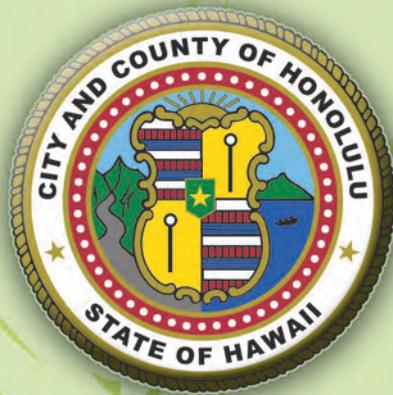
**OPERATING BUDGET EXPENDITURES BY COST ELEMENT
FISCAL YEAR 2015**

DEPARTMENT/AGENCY	SALARIES	CURRENT EXPENSES	EQUIPMENT	TOTAL
Budget & Fiscal Services	\$ 18,311,429	\$ 3,874,118	\$ 250,000	\$ 22,435,547
Community Services	11,296,999	78,956,920	74,000	90,327,919
Corporation Counsel	6,400,960	2,014,909	286,000	8,701,869
Customer Services	11,431,809	10,955,473	-	22,387,282
Design and Construction	11,006,673	6,465,948	-	17,472,621
Emergency Management	701,370	405,604	-	1,106,974
Emergency Services	31,704,957	6,394,396	1,715,000	39,814,353
Enterprise Services	12,472,907	9,861,751	145,000	22,479,658
Environmental Services	60,939,695	227,217,748	10,125,000	298,282,443
Facility Maintenance	28,580,921	49,338,302	45,000	77,964,223
Fire	99,401,992	13,384,510	198,000	112,984,502
Human Resources	5,006,070	610,004	-	5,616,074
Information Technology	8,478,249	12,295,813	219,632	20,993,694
Mayor	592,648	117,104	-	709,752
Managing Director	2,067,236	1,182,461	-	3,249,697
Neighborhood Commission	654,960	356,850	-	1,011,810
Royal Hawaiian Band	1,898,740	123,540	40,000	2,062,280
Medical Examiner	1,251,002	343,915	17,000	1,611,917
Parks and Recreation	39,949,550	25,216,153	677,000	65,842,703
Planning and Permitting	15,390,246	3,073,695	14,000	18,477,941
Police	214,123,403	38,268,494	234,000	252,625,897
Prosecuting Attorney	16,206,221	4,475,059	-	20,681,280
Transportation Services	124,294,761	122,192,835	-	246,487,596
	<u>\$ 722,162,798</u>	<u>\$ 617,125,602</u>	<u>\$ 14,039,632</u>	<u>\$ 1,353,328,032</u>
Debt Service	\$ -	\$ 406,145,000	\$ -	\$ 406,145,000
Retirement System Contributions	-	122,341,000	-	122,341,000
FICA and Pension Costs	-	27,891,000	-	27,891,000
Health Benefits Contributions	-	116,088,000	-	116,088,000
Other Post-Employment Benefits	-	47,122,724	-	47,122,724
Provision for Energy Costs	-	6,000,000	-	6,000,000
Miscellaneous	-	68,935,132	-	68,935,132
	<u>\$ -</u>	<u>\$ 794,522,856</u>	<u>\$ -</u>	<u>\$ 794,522,856</u>
TOTAL EXPENDITURES	<u>\$ 722,162,798</u>	<u>\$ 1,411,648,458</u>	<u>\$ 14,039,632</u>	<u>\$ 2,147,850,888</u>

Exhibit 2

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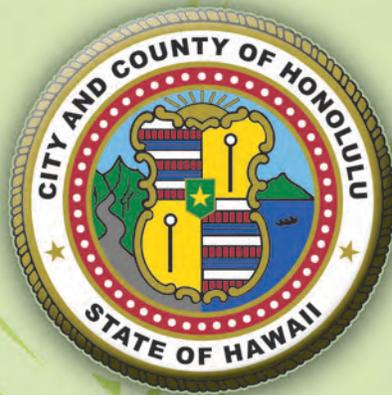
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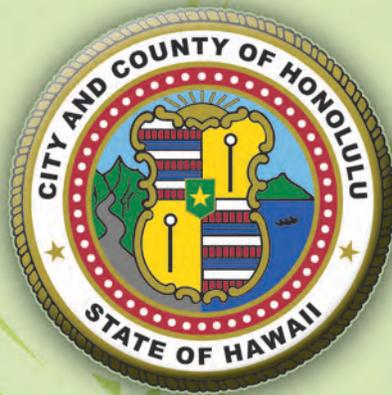
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Departmental Budgets



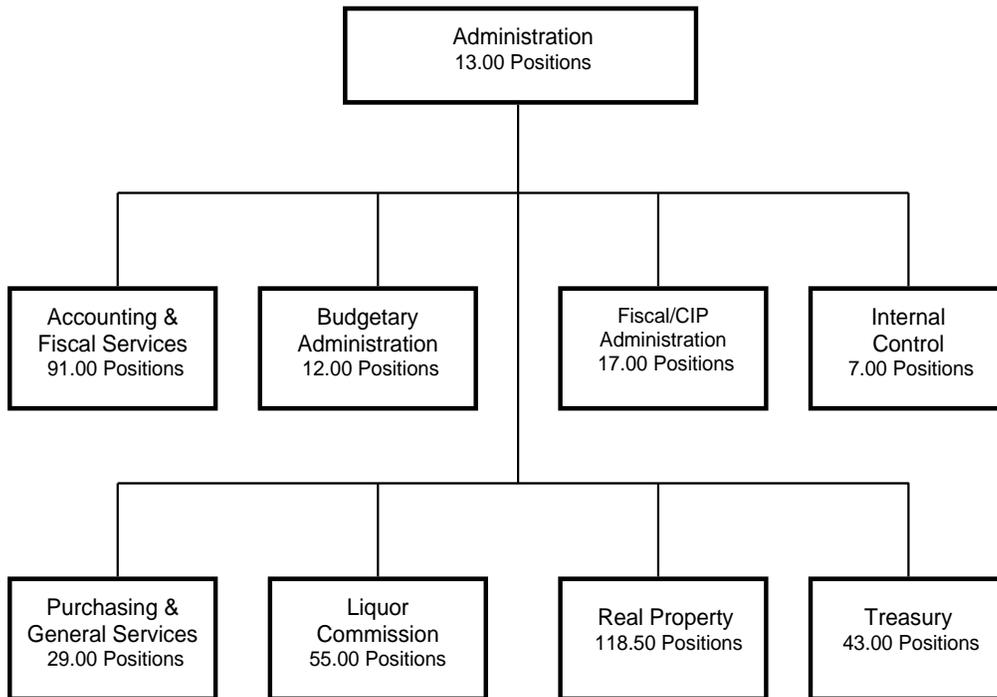
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Department of Budget and Fiscal Services



DEPARTMENT OF BUDGET AND FISCAL SERVICES (BFS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Department of Budget and Fiscal Services

Roles and Responsibilities

The Department of Budget and Fiscal Services is the City's central financial agency. It is responsible for all aspects of the City's finances, including billing, collection, keeping accurate and complete account of receipts and disbursements, management of the City's treasury and funds, and preparation and maintenance of a perpetual inventory of all lands and equipment owned or controlled by the City.

It provides long-range financial planning, prepares and manages the City's operating and capital program and budget, provides information pertaining to the financial affairs of the City, reviews the manner in which public funds are received and expended, and reports to the Mayor on the integrity with which public funds are accounted for and on the financial responsibility of officers and employees administering public funds.

It provides an assessment of all real property in the City, sells real property upon which taxes are not paid within the period prescribed, and disposes of personal property not needed by any City agency, pursuant to policies established by the City Council. It also rents or leases City property (except property controlled by the Board of Water Supply), and awards concessions, pursuant to law and to policies established by the City Council. It purchases materials, supplies and equipment and contracts for services of independent contractors for all City agencies.

It prepares the City's payrolls and pension rolls and administers the City's Risk Management Program. It also administratively supports the Liquor Commission, three Boards of Review, the Board of Trustees of the Police Officers, Fire Fighters and Bandmembers Pension Fund, and the Pension Board of the City and County of Honolulu.

Spending to Make a Difference

- Post the adopted budget detail data to the City's Data Honolulu site. This will allow for greater insight to the adopted budget numbers and improve fiscal transparency.
- Budget staff will work closely with key departments in monthly or quarterly meetings to address funding issues in a timely manner.
- Recommend efficiency improvements to management via audits and operational reviews and monitor and evaluate the controls and processes for recording financial transactions and safeguarding of City assets.
- Prepare for procurement and financing toolbox to support the anticipated transit-oriented development activities of the City.
- Plans a major review of the real property home exemption program in conjunction with the State Department of Taxation to verify and ensure compliance with City ordinances.

Budget Highlights

- Salaries increased by approximately \$1.4 million due to mandated collective bargaining agreements.
- Twenty (20) positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- Deletion of 2.50 FTE contract positions in Real Property, deletion of 1.0 FTE contract position in Liquor Commission and the addition of 1.0 FTE Project Manager II contract position for Accounting and Fiscal Services to assist with the financial and payroll portions of the ERP upgrade.
- Increase funding to conduct training for staff to improve efficiency and quality of work.
- Funding for major software upgrade to the real property mass appraisal program to improve valuations.
- Increased funding for consultant services to assist in upgrade of the treasury portion of the real property tax system (IAS World).
- The equipment budget includes \$250,000 in funding for the Liquor Commission to finalize the development and implementation of a new computerized liquor licensing software system to replace the current Liquor Commission Information System.

Department of Budget and Fiscal Services

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Real Property Taxes Collected to Total Amount Billed	%	98.0%	98.0%	98.0%
Improvement District Assessments Collected to Total Amount Billed	%	91.0%	91.0%	91.0%
Refuse Services Charges Collected to Total Amount Billed	%	87.0%	85.0%	85.0%
Delinquent Receivables Collected	%	82.8%	83.0%	83.0%
Average Rate of Return on City-Controlled Funds	%	0.14%	0.10%	0.10%

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	372.00	372.00	352.00	0.00	352.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	13.50	12.50	10.00	0.00	10.00
Total	386.50	385.50	363.00	0.00	363.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 730,009	\$ 498,087	\$ 865,929	\$ 0	\$ 865,929
Accounting and Fiscal Services	3,694,716	4,589,098	4,675,329	0	4,675,329
Internal Control	398,985	476,032	574,720	0	574,720
Purchasing and General Services	1,443,635	1,537,115	1,738,701	0	1,738,701
Treasury	2,293,561	2,519,212	2,631,708	0	2,631,708
Real Property	5,045,896	5,308,042	5,772,770	0	5,772,770
Budgetary Administration	812,268	893,152	817,602	0	817,602
Fiscal/CIP Administration	598,601	1,016,175	1,311,816	0	1,311,816
Liquor Commission	2,764,564	4,002,638	4,046,972	0	4,046,972
Total	\$ 17,782,235	\$ 20,839,551	\$ 22,435,547	\$ 0	\$ 22,435,547

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 15,114,763	\$ 16,911,680	\$ 18,311,429	\$ 0	\$ 18,311,429
Current Expenses	2,571,290	3,677,871	3,874,118	0	3,874,118
Equipment	96,182	250,000	250,000	0	250,000
Total	\$ 17,782,235	\$ 20,839,551	\$ 22,435,547	\$ 0	\$ 22,435,547

SOURCE OF FUNDS	FY 2013		FY 2014		FY 2015	
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget	
General Fund	\$ 14,393,325	\$ 15,307,496	\$ 16,620,139	\$ 0	\$ 16,620,139	
Sewer Fund	190,663	174,246	228,930	0	228,930	
Liquor Commission Fund	2,764,564	4,002,638	4,046,972	0	4,046,972	
Grants in Aid Fund	0	0	43,812	0	43,812	
Refuse Genl Operating Acct -SWSF	94,195	102,176	112,028	0	112,028	
Affordable Housing Fund	0	0	86,700	0	86,700	
Community Development Fund	112,840	665,651	624,660	0	624,660	
Special Events Fund	42,885	44,512	48,124	0	48,124	
Federal Grants Fund	60,043	406,505	480,600	0	480,600	
Housing & Comm Dev Sec 8 Fund	123,720	136,327	143,582	0	143,582	
Total	\$ 17,782,235	\$ 20,839,551	\$ 22,435,547	\$ 0	\$ 22,435,547	

Department of Budget and Fiscal Services

Administration

Program Description

The Administration program provides department-wide leadership and coordination of department activities. It also is responsible for citywide insurance and self-insurance programs; establishment and monitoring of insurance requirements for all City contracts; administration and coordination of claims adjusting services; and assistance to City departments in developing appropriate loss control programs and procedures. This program is also responsible for the administration of the Premium Conversion and Deferred Compensation Plans.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	13.00	13.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	0.00	0.00	0.00	0.00
Total	15.00	13.00	12.00	0.00	12.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 682,698	\$ 423,540	\$ 780,784	\$ 0	\$ 780,784
Current Expenses	47,311	74,547	85,145	0	85,145
Equipment	0	0	0	0	0
Total	\$ 730,009	\$ 498,087	\$ 865,929	\$ 0	\$ 865,929

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 730,009	\$ 498,087	\$ 865,929	\$ 0	\$ 865,929
Total	\$ 730,009	\$ 498,087	\$ 865,929	\$ 0	\$ 865,929

Accounting and Fiscal Services

Program Description

The Accounting and Fiscal Services program is responsible for the accounting of City funds and reviewing the manner in which public funds are received and expended. To accomplish these responsibilities, it prepares financial statements, administers the central preparation of payroll, and ensures that expenditures are in accordance with the City's budget ordinances, federal grant requirements, and allotment schedules.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	86.00	86.00	80.00	0.00	80.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	4.00	4.00	5.00	0.00	5.00
Total	91.00	91.00	86.00	0.00	86.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 3,623,301	\$ 4,348,667	\$ 4,496,983	\$ 0	\$ 4,496,983
Current Expenses	71,415	240,431	178,346	0	178,346
Equipment	0	0	0	0	0
Total	\$ 3,694,716	\$ 4,589,098	\$ 4,675,329	\$ 0	\$ 4,675,329

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 3,143,624	\$ 3,634,946	\$ 3,624,829	\$ 0	\$ 3,624,829
Sewer Fund	190,663	174,246	228,930	0	228,930
Grants in Aid Fund	0	0	43,812	0	43,812
Refuse Genl Operating Acct -SWSF	92,317	97,176	107,028	0	107,028
Community Development Fund	112,840	169,283	134,724	0	134,724
Special Events Fund	42,885	44,512	48,124	0	48,124
Federal Grants Fund	0	352,608	364,300	0	364,300
Housing & Comm Dev Sec 8 Fund	112,387	116,327	123,582	0	123,582
Total	\$ 3,694,716	\$ 4,589,098	\$ 4,675,329	\$ 0	\$ 4,675,329

Internal Control

Program Description

The Internal Control program is responsible for objectively examining and evaluating the financial activities of the City. This activity audits, reviews, monitors and evaluates the controls and processes for recording financial transactions and safeguarding city assets and recommends efficiency improvements to management. The function strives to adhere to the Standards for the Professional Practice of Internal Auditing.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 337,084	\$ 402,732	\$ 501,420	\$ 0	\$ 501,420
Current Expenses	61,901	73,300	73,300	0	73,300
Equipment	0	0	0	0	0
Total	\$ 398,985	\$ 476,032	\$ 574,720	\$ 0	\$ 574,720

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 398,985	\$ 476,032	\$ 574,720	\$ 0	\$ 574,720
Total	\$ 398,985	\$ 476,032	\$ 574,720	\$ 0	\$ 574,720

Purchasing and General Services

Program Description

The Purchasing program is responsible for the centralized procurement of all materials, supplies, equipment, construction, and services, including consultant and professional services, for City departments and agencies; maintaining inventory of all City personal property; exchange, disposal, sale or transfer of surplus equipment and real property; and managing City-owned real property not utilized by other departments.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	29.00	29.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	29.00	29.00	28.00	0.00	28.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,398,571	\$ 1,456,760	\$ 1,593,756	\$ 0	\$ 1,593,756
Current Expenses	45,064	80,355	144,945	0	144,945
Equipment	0	0	0	0	0
Total	\$ 1,443,635	\$ 1,537,115	\$ 1,738,701	\$ 0	\$ 1,738,701

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,443,635	\$ 1,537,115	\$ 1,652,001	\$ 0	\$ 1,652,001
Affordable Housing Fund	0	0	86,700	0	86,700
Total	\$ 1,443,635	\$ 1,537,115	\$ 1,738,701	\$ 0	\$ 1,738,701

Department of Budget and Fiscal Services

Treasury

Program Description

This program administers the treasury management program, general collections program, real property tax collection and tax relief programs, and special assessment programs.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	43.00	43.00	41.00	0.00	41.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	43.00	43.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,512,991	\$ 1,604,012	\$ 1,663,008	\$ 0	\$ 1,663,008
Current Expenses	780,570	915,200	968,700	0	968,700
Equipment	0	0	0	0	0
Total	\$ 2,293,561	\$ 2,519,212	\$ 2,631,708	\$ 0	\$ 2,631,708

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,280,350	\$ 2,494,212	\$ 2,606,708	\$ 0	\$ 2,606,708
Refuse Genl Operating Acct -SWSF	1,878	5,000	5,000	0	5,000
Housing & Comm Dev Sec 8 Fund	11,333	20,000	20,000	0	20,000
Total	\$ 2,293,561	\$ 2,519,212	\$ 2,631,708	\$ 0	\$ 2,631,708

Real Property

Program Description

The Real Property program annually identifies, evaluates and assesses all real property within the City and County of Honolulu.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	115.00	115.00	105.00	0.00	105.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.50	3.50	1.00	0.00	1.00
Total	117.50	118.50	106.00	0.00	106.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 4,221,024	\$ 4,251,734	\$ 4,637,850	\$ 0	\$ 4,637,850
Current Expenses	824,872	1,056,308	1,134,920	0	1,134,920
Equipment	0	0	0	0	0
Total	\$ 5,045,896	\$ 5,308,042	\$ 5,772,770	\$ 0	\$ 5,772,770

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 5,045,896	\$ 5,308,042	\$ 5,772,770	\$ 0	\$ 5,772,770
Total	\$ 5,045,896	\$ 5,308,042	\$ 5,772,770	\$ 0	\$ 5,772,770

Department of Budget and Fiscal Services

Budgetary Administration

Program Description

The Budgetary Administration program provides centralized budgetary services, which include the preparation and administration of the annual operating budget. It formulates and administers budgetary policies consistent with administration objectives. It also evaluates the effectiveness of individual program activities in achieving its goals and mandates and provides organizational and budgetary reviews of City programs and activities.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.00	12.00	12.00	0.00	12.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 804,899	\$ 878,102	\$ 802,852	\$ 0	\$ 802,852
Current Expenses	7,369	15,050	14,750	0	14,750
Equipment	0	0	0	0	0
Total	\$ 812,268	\$ 893,152	\$ 817,602	\$ 0	\$ 817,602

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 812,268	\$ 893,152	\$ 817,602	\$ 0	\$ 817,602
Total	\$ 812,268	\$ 893,152	\$ 817,602	\$ 0	\$ 817,602

Fiscal/CIP Administration

Program Description

The Fiscal/CIP Administration program is responsible for: 1) overseeing citywide financial planning and analysis, with a focus on revenues, debt and provisional costs; 2) formulation, review, preparation and implementation of the annual Capital Program and Budget; and 3) administering the U.S. Department of Housing and Urban Development's Community Development Block Grant, HOME Investment Partnerships, Emergency Solutions Grant and Housing Opportunities for Persons with AIDS programs to ensure proper program management, timely completion of projects and continued compliance with program mandates. Funding for current expenses to administer the CDBG program was moved to the Department of Community Services in the fiscal year 2014 budget. The funding level for fiscal year 2015 reflects the same level of current expenses as in prior years, but moves the funding back to the Federal Grants Unit in the Fiscal/CIP Administration division.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	17.00	17.00	17.00	0.00	17.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	17.00	17.00	17.00	0.00	17.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 582,696	\$ 1,009,425	\$ 1,144,204	\$ 0	\$ 1,144,204
Current Expenses	15,905	6,750	167,612	0	167,612
Equipment	0	0	0	0	0
Total	\$ 598,601	\$ 1,016,175	\$ 1,311,816	\$ 0	\$ 1,311,816

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 538,558	\$ 465,910	\$ 705,580	\$ 0	\$ 705,580
Community Development Fund	0	496,368	489,936	0	489,936
Federal Grants Fund	60,043	53,897	116,300	0	116,300
Total	\$ 598,601	\$ 1,016,175	\$ 1,311,816	\$ 0	\$ 1,311,816

Department of Budget and Fiscal Services

Liquor Commission

Program Description

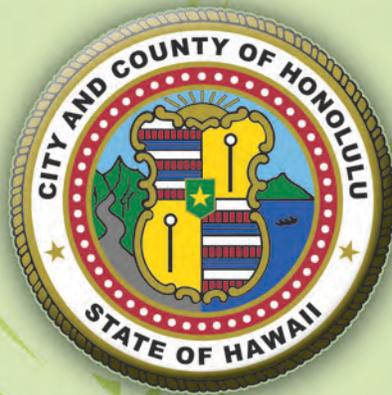
The Liquor Commission program controls, regulates, and supervises the manufacture, importation and sale of intoxicating liquor through inspections, enforcement, licensing, registration and education. Its mission is to promote the community's health, safety, and welfare by efficiently and fairly administering and enforcing Hawaii's liquor laws.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	50.00	50.00	50.00	0.00	50.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	5.00	5.00	4.00	0.00	4.00
Total	55.00	55.00	54.00	0.00	54.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,951,499	\$ 2,536,708	\$ 2,690,572	\$ 0	\$ 2,690,572
Current Expenses	716,883	1,215,930	1,106,400	0	1,106,400
Equipment	96,182	250,000	250,000	0	250,000
Total	\$ 2,764,564	\$ 4,002,638	\$ 4,046,972	\$ 0	\$ 4,046,972

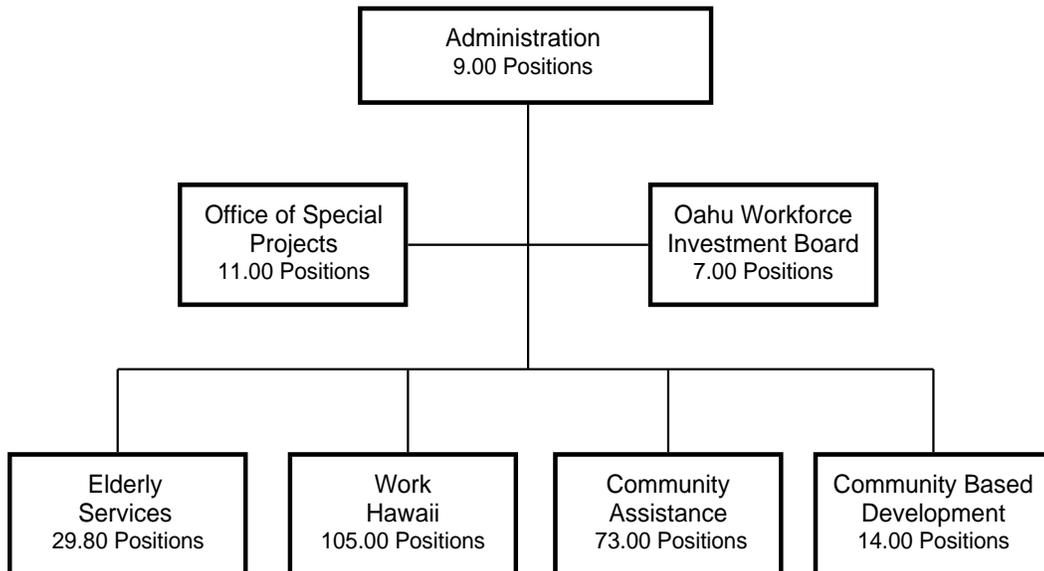
SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Liquor Commission Fund	\$ 2,764,564	\$ 4,002,638	\$ 4,046,972	\$ 0	\$ 4,046,972
Total	\$ 2,764,564	\$ 4,002,638	\$ 4,046,972	\$ 0	\$ 4,046,972

Department of Community Services



DEPARTMENT OF COMMUNITY SERVICES (DCS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Department of Community Services

Roles and Responsibilities

The Department of Community Services (DCS) administers programs to meet the human service, workforce and housing needs of economically challenged individuals and families with special needs in the City and County of Honolulu. The department also facilitates community and economic development for economically challenged neighborhoods and communities.

Spending to Make a Difference

- The YouthBuild Honolulu Program awarded through a competitive grant from the U. S. Department of Labor will provide 76 non-high school graduates, aged 17 to 24, with alternative education and job training in order to obtain a high school diploma, vocational skills in construction , leadership training, job readiness and placement services. They will work in collaboration with Self Help Housing Corporation's Maili building initiative.
- The Elderly Affairs Division will increase their client load from 46,000 to 50,000 through a divisional reorganization to streamline operations, the implementation of performance monitoring and filling of vacant positions.
- The Community Assistance, Section 8 program will face ongoing funding restrictions without a concomitant reduction in compliance requirements. To cut costs and increase responsiveness to landlords, the program will implement direct deposit of landlord checks along with an online system to allow landlords to check payment status. This program will feature electronic transmittal of routine landlord and tenant notices. The program will acquire tablet computers to record rental unit inspections and generate instant notices of the results of inspections to landlords and tenants.
- The Community Based Development, Project Malama Program will be featured as the City's new initiative to address chronic homelessness in the City and County of Honolulu. The project will utilize the "Housing First" approach to transitioning disabled homeless people from the streets to permanent community housing. Project Malama will work in partnership with community based nonprofit agencies to integrate outreach and assessment with housing placement and supportive services to help some of Honolulu's most vulnerable and destitute citizens.
- The Community Based Development, Honolulu Affordable Housing Preservation Initiative will focus on the transition of rental housing complexes to private entities who can manage capital resources and undertake needed repairs and upgrades. It is anticipated that these activities will institute new management and maintenance to create better living environments for residents while preserving the rental housing complex as an affordable housing resource for future generations.

Budget Highlights

The Department of Community Services receives approximately 97 percent of its operating budget from federal and state grants. These mandates fund a group of programs that provide rental assistance to low income households; emergency and transitional shelter to homeless people or with special needs; community based senior services, job training and referral services for adults and challenged youth to facilitate employment; community based economic development and neighborhood revitalization programs; and support for community based nonprofit organizations who serve economically challenged individuals in their communities.

- Salaries increased by approximately \$627,000 due to mandated collective bargaining agreements.
- Two positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Elderly Affairs Division:				
Home Assessments Conducted	#	914	956	956
Clients Served by Grant Programs	#	52,601	47,340	47,340
Community Assistance Division:				
Site Inspections Conducted	#	1,519,539	1,850,000	2,000,000

Department of Community Services

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	144.00	144.00	145.00	0.00	145.00
Temporary FTE	102.80	102.80	99.80	0.00	99.80
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	248.80	248.80	246.80	0.00	246.80

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 752,338	\$ 2,278,595	\$ 639,500	\$ 0	\$ 639,500
Office of Special Projects	3,098,492	9,569,427	5,941,455	0	5,941,455
Oahu Workforce Investment Board	136,867	258,908	272,393	0	272,393
Elderly Services	8,973,866	9,838,488	9,581,557	0	9,581,557
WorkHawaii	8,767,602	12,435,201	11,175,288	0	11,175,288
Community Assistance	46,650,843	57,008,725	52,157,235	0	52,157,235
Community Based Development	3,270,935	9,935,996	10,560,491	0	10,560,491
Total	\$ 71,650,943	\$ 101,325,340	\$ 90,327,919	\$ 0	\$ 90,327,919

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 8,783,439	\$ 10,670,341	\$ 11,296,999	\$ 0	\$ 11,296,999
Current Expenses	62,867,504	90,597,999	78,956,920	0	78,956,920
Equipment	0	57,000	74,000	0	74,000
Total	\$ 71,650,943	\$ 101,325,340	\$ 90,327,919	\$ 0	\$ 90,327,919

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 5,055,963	\$ 10,734,013	\$ 5,564,146	\$ 0	\$ 5,564,146
Rental Assistance Fund	131,510	5,233,000	733,000	0	733,000
Grants in Aid Fund	0	5,519,851	5,594,188	0	5,594,188
Affordable Housing Fund	0	0	576,800	0	576,800
Community Development Fund	1,164,295	1,655,672	938,840	0	938,840
Special Projects Fund	3,388,240	6,113,675	6,170,924	0	6,170,924
Federal Grants Fund	16,302,014	21,830,645	20,109,735	0	20,109,735
Housing & Comm Dev Rehab Fund	1,766,436	3,205,000	3,205,000	0	3,205,000
Housing & Comm Dev Sec 8 Fund	43,829,431	47,017,917	47,169,719	0	47,169,719
Leasehold Conversion Fund	13,054	15,567	15,567	0	15,567
Housing Development Special Fund	0	0	250,000	0	250,000
Total	\$ 71,650,943	\$ 101,325,340	\$ 90,327,919	\$ 0	\$ 90,327,919

Administration

Program Description

The Administration program provides department-wide leadership and policy guidance and oversight to enhance the performance of all departmental activities. This includes both program and project development and direction, plans of action to achieve sound community development and administrative support to the entire department. The department comprises the following divisions: Community Assistance Division, Community Based Development Division, Elderly Affairs Division, WorkHawaii Division, Office of Special Projects, and Oahu Workforce Investment Board.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	1.00	1.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	9.00	9.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 496,652	\$ 512,832	\$ 495,888	\$ 0	\$ 495,888
Current Expenses	255,686	1,765,763	143,612	0	143,612
Equipment	0	0	0	0	0
Total	\$ 752,338	\$ 2,278,595	\$ 639,500	\$ 0	\$ 639,500

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 749,428	\$ 2,278,595	\$ 639,500	\$ 0	\$ 639,500
Special Projects Fund	2,910	0	0	0	0
Total	\$ 752,338	\$ 2,278,595	\$ 639,500	\$ 0	\$ 639,500

Department of Community Services

Office of Special Projects

Program Description

The Office of Special Projects (OSP) serves as the department's liaison to the community for the development and implementation of services for economically and/or socially disadvantaged populations or for public benefit in the areas of the arts, culture, economic development or the environment in the City and County of Honolulu.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	12.00	8.00	8.00	0.00	8.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.00	11.00	11.00	0.00	11.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 853,791	\$ 470,416	\$ 455,220	\$ 0	\$ 455,220
Current Expenses	2,244,701	9,099,011	5,486,235	0	5,486,235
Equipment	0	0	0	0	0
Total	\$ 3,098,492	\$ 9,569,427	\$ 5,941,455	\$ 0	\$ 5,941,455

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,331,359	\$ 3,313,817	\$ 173,216	\$ 0	\$ 173,216
Grants in Aid Fund	0	5,519,851	5,594,188	0	5,594,188
Community Development Fund	697,528	662,240	158,484	0	158,484
Federal Grants Fund	56,551	57,952	0	0	0
Leasehold Conversion Fund	13,054	15,567	15,567	0	15,567
Total	\$ 3,098,492	\$ 9,569,427	\$ 5,941,455	\$ 0	\$ 5,941,455

Oahu Workforce Investment Board

Program Description

Mandated and funded by the federal Workforce Investment Act (WIA) of 1998, the Oahu Workforce Investment Board (OWIB) supports the local economy and collaborates with industry leaders and government to help Oahu's business grow, train and sustain a globally competitive workforce. Its membership is set by a formula in the Act and includes individuals from the private, public, non-profit, education and organized labor sectors of the community.

In conformance with the Act, the Board performs the following functions: governance policies overseeing Oahu WorkLinks; strategic planning; marketing and networking of Oahu WorkLinks with the business community; On-the-Job Training Program outreach; veterans outreach; and its Youth Council activities.

OWIB works in partnership with the Mayor and facilitates activities for the portion of the statewide workforce investment system within the local area which includes one-stop centers, adult and youth programs funded by the federal Workforce Investment Act and delivered by the City's Oahu WorkLinks centers. These centers provide services to over 2,000 businesses island-wide and help over 20,000 job seekers annually.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	7.00	7.00	7.00	0.00	7.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 67,507	\$ 142,068	\$ 148,464	\$ 0	\$ 148,464
Current Expenses	69,360	116,840	123,929	0	123,929
Equipment	0	0	0	0	0
Total	\$ 136,867	\$ 258,908	\$ 272,393	\$ 0	\$ 272,393

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 8,284	\$ 0	\$ 8,602	\$ 0	\$ 8,602
Federal Grants Fund	128,583	258,908	263,791	0	263,791
Total	\$ 136,867	\$ 258,908	\$ 272,393	\$ 0	\$ 272,393

Department of Community Services

Elderly Services

Program Description

The Elderly Affairs Division (EAD) is the Area Agency on Aging (AAA) for Honolulu designated under the Older Americans Act of 1965. EAD plans, coordinates, advocates for community based programs and services to meet the needs of the growing population of non-institutionalized elderly individuals and their family caregivers. EAD provides information and referral services to the public, working with Oahu's network of providers to ensure easy service access to ultimately prevent or delay institutionalization.

EAD contracts with private nonprofit organizations to provide a wide range of supportive and long-term, at home care services that enhance elders quality of life, and permit aging with dignity. Services include group dining and home-delivered meals, nutrition counseling and education, transportation and assisted transportation, escort services, case management, personal care, attendant care, homemaker services, friendly visits, telephone reassurance, housing assistance, legal assistance, advocacy, counseling, caregiver respite and supplemental services, caregiver support groups, adult and caregiver education, training, recreation, and health maintenance and promotion classes.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	18.80	18.80	17.80	0.00	17.80
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	29.80	29.80	28.80	0.00	28.80

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 932,120	\$ 935,940	\$ 1,019,904	\$ 0	\$ 1,019,904
Current Expenses	8,041,746	8,902,548	8,561,653	0	8,561,653
Equipment	0	0	0	0	0
Total	\$ 8,973,866	\$ 9,838,488	\$ 9,581,557	\$ 0	\$ 9,581,557

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 394,516	\$ 560,378	\$ 424,883	\$ 0	\$ 424,883
Special Projects Fund	3,105,176	6,090,653	6,147,902	0	6,147,902
Federal Grants Fund	5,474,174	3,187,457	3,008,772	0	3,008,772
Total	\$ 8,973,866	\$ 9,838,488	\$ 9,581,557	\$ 0	\$ 9,581,557

WorkHawaii

Program Description

WorkHawaii's mission is to develop a quality workforce for businesses through the provision of trained employment candidates with appropriate skills and training. Clients focus on customized industry training that includes individual assessment and counseling. Successful candidates receive job search and readiness workshops that focus on job retention. Job seekers may receive basic education and skills training with post-secondary certificate and associate degree programs in green industries. Employer services include employee recruitment, screening and referrals, on the job training, and the hosting of job fairs.

WorkHawaii administrates the City's one-stop consortium, made up of: WorkHawaii, Workforce Development Division of the State Department of Labor, and Alu Like. These island-wide partner agencies manage and provide services at four employment centers and two satellite centers, called: "Oahu WorkLinks." This system of community-based one-stop centers is the principal point of service delivery for WorkHawaii's programs. WorkHawaii's target population includes under-represented populations such as those who may receive public assistance, people experiencing homelessness, disabled, and ex-offenders.

In addition, WorkHawaii's Youth Services handle young adults up to age 24. The Juvenile Justice Center provides counseling services to first-time, minor law violators. The State Prevention Framework Grant implements a community-wide campaign to reduce underage drinking, as well as tobacco and drug use. Other programs aim to improve educational achievement and employment prospects for young people through alternate secondary education, job readiness and vocational training, tutoring, work experience, adult mentoring and community services.

State and Federal program funds come from the Workforce Investment Act (WIA) and other Department of Labor grants, as well as from First to Work, Family Self-Sufficiency, Vocational Rehabilitation, Department of Health, Community Development Block Grant, and Tenant-Based Rental Assistance.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	35.00	35.00	36.00	0.00	36.00
Temporary FTE	68.00	68.00	67.00	0.00	67.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	105.00	105.00	105.00	0.00	105.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 3,559,906	\$ 4,697,725	\$ 4,859,645	\$ 0	\$ 4,859,645
Current Expenses	5,207,696	7,737,476	6,315,643	0	6,315,643
Equipment	0	0	0	0	0
Total	\$ 8,767,602	\$ 12,435,201	\$ 11,175,288	\$ 0	\$ 11,175,288

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 308,226	\$ 405,951	\$ 255,951	\$ 0	\$ 255,951
Special Projects Fund	280,154	23,022	23,022	0	23,022
Federal Grants Fund	8,179,222	12,006,228	10,896,315	0	10,896,315
Total	\$ 8,767,602	\$ 12,435,201	\$ 11,175,288	\$ 0	\$ 11,175,288

Community Assistance

Program Description

The Community Assistance Division (CAD) manage programs that, 1) provide Section 8 rental assistance to lower income families; 2) preserve decent, safe and sanitary housing for low, moderate and gap-group income households; and 3) assist lower income families to achieve economic self-sufficiency and homeownership.

Community Assistance provides rent subsidies to very low-income families and implements: 1) the Family Self-Sufficiency Program that promotes and encourages economic independence; 2) the Mainstream Program for Persons with Disabilities which assists low income disabled individuals; 3) the Project Based Assisted Housing Conversion Program which assists individuals being displaced by previously subsidized low-income housing projects whose owners discontinue assistance; 4) the Section 8 Homeownership Option Program which provides Section 8 families with the opportunity to apply their rental subsidy toward mortgage payments for homeownership; and 5) the Section 8 Family Unification Program which assists families for whom lack of adequate housing is a primary factor for family separation, and to youth 18-21 who have left foster care at age 16 or older and lack adequate housing. The City Rental Assistance Program provides limited rent subsidies on behalf of eligible lower income families at City-assisted housing projects. Rehabilitation and Loan Programs provide: 1) low interest home repair loans to income-qualified homeowners who bring their units up to basic housing quality standards; 2) low interest down payment loans to income-qualified homebuyers; 3) low interest loans to income-qualified homeowners for the installation of solar water heating systems; and 4) low interest repair loans to assist income-qualified homeowners adversely affected by a declared disaster.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	71.00	71.00	71.00	0.00	71.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	73.00	73.00	73.00	0.00	73.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,512,530	\$ 3,102,036	\$ 3,278,682	\$ 0	\$ 3,278,682
Current Expenses	44,138,313	53,849,689	48,804,553	0	48,804,553
Equipment	0	57,000	74,000	0	74,000
Total	\$ 46,650,843	\$ 57,008,725	\$ 52,157,235	\$ 0	\$ 52,157,235

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 553,401	\$ 1,480,532	\$ 877,280	\$ 0	\$ 877,280
Rental Assistance Fund	131,510	5,233,000	733,000	0	733,000
Community Development Fund	170,065	72,276	172,236	0	172,236
Federal Grants Fund	200,000	0	0	0	0
Housing & Comm Dev Rehab Fund	1,766,436	3,205,000	3,205,000	0	3,205,000
Housing & Comm Dev Sec 8 Fund	43,829,431	47,017,917	47,169,719	0	47,169,719
Total	\$ 46,650,843	\$ 57,008,725	\$ 52,157,235	\$ 0	\$ 52,157,235

Community Based Development

Program Description

The Community Based Development Division (CBDD) administers programs and projects designed to preserve and expand the supply of affordable housing for low and moderate income households, address the shelter and service needs of the City's residents who are homeless or have special needs, support community development initiatives, and further fair housing. Funding for this purpose is provided through the U.S. Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG), HOME Investment Partnership Act, Emergency Solutions Grants (ESG), Housing Opportunities for Persons with AIDS (HOPWA), and Continuum of Care (CoC) programs. Technical assistance and grants and loans are provided to nonprofit agencies that construct new or renovate existing affordable housing projects and community facilities that provide services and shelter to our special needs population, including persons experiencing homelessness, abused spouses, elderly and disabled, troubled youth, and persons with HIV/AIDS. CBDD also administers the City's Fair Housing Program and Limited English Proficiency plan, as well as housing and community development projects. CBDD administers the leases of 58 City-owned properties to nonprofit organizations providing shelter and services to low and moderate income and special needs individuals and families. CBDD provides Davis-Bacon labor standards support and monitoring for construction projects undertaken with federal CDBG and HOME funds. CBDD assists in the development of affordable rental housing through nonprofit developers and the development of the City's affordable housing policy.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	7.00	11.00	11.00	0.00	11.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	10.00	14.00	14.00	0.00	14.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 360,933	\$ 809,324	\$ 1,039,196	\$ 0	\$ 1,039,196
Current Expenses	2,910,002	9,126,672	9,521,295	0	9,521,295
Equipment	0	0	0	0	0
Total	\$ 3,270,935	\$ 9,935,996	\$ 10,560,491	\$ 0	\$ 10,560,491

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 710,749	\$ 2,694,740	\$ 3,184,714	\$ 0	\$ 3,184,714
Affordable Housing Fund	0	0	576,800	0	576,800
Community Development Fund	296,702	921,156	608,120	0	608,120
Federal Grants Fund	2,263,484	6,320,100	5,940,857	0	5,940,857
Housing Development Special Fund	0	0	250,000	0	250,000
Total	\$ 3,270,935	\$ 9,935,996	\$ 10,560,491	\$ 0	\$ 10,560,491

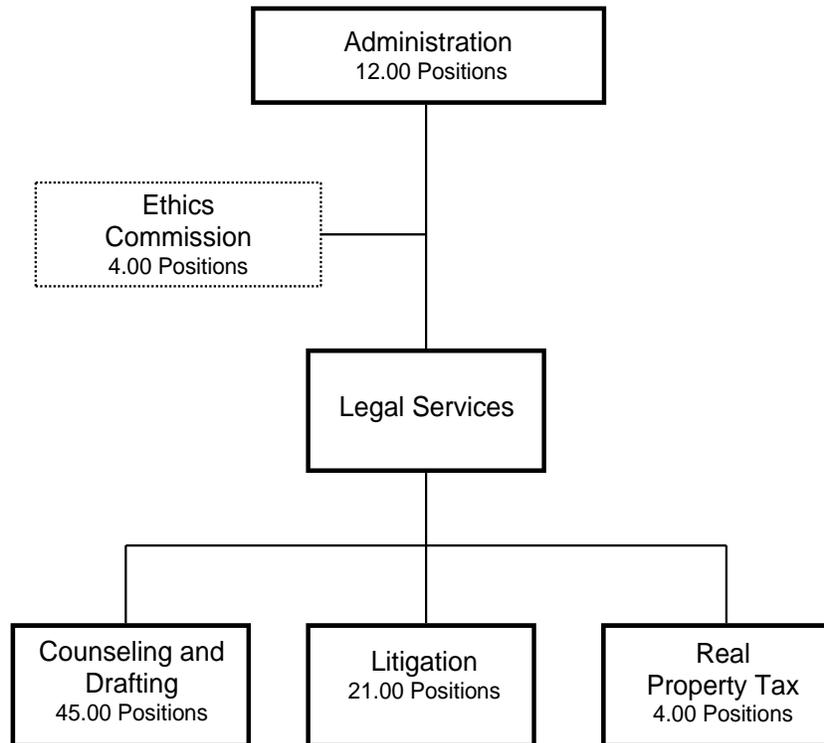
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Corporation Counsel



DEPARTMENT OF THE CORPORATION COUNSEL (COR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Corporation Counsel

Roles and Responsibilities

The Corporation Counsel (COR) serves as the chief legal advisor and legal representative of all city agencies, the City Council, and all officers and employees of the City in matters relating to their official powers and duties. The Corporation Counsel represents the City in all legal proceedings and performs all other legal services as required by the Revised Charter of Honolulu.

Spending to Make a Difference

Legal Services:

- Efficiency. Fully staffing will enable more expedient and efficient resolution of legal proceedings and requests for legal services.
- Software Upgrades. Improve efficiency by producing, storing, and retrieving documents (including pleadings) through the acquisition and use of up-to-date software programs, thus improving timeliness in responding to client request and allowing COR to develop a shared bank of standardized forms for use by its staff. Improved efficiencies are expected in document production, case logging, and case management.

Ethics Commission:

- Misconduct Complaint Response. Improve the speed and thoroughness of investigations and decisions in response to complaints of alleged ethical misconduct, including setting appropriate discipline and penalties for ethics violations.
- Prevent Corruption Through Ethics Laws. Advocate for clear and concise ethics laws that prohibit self-dealing by government officers and employees, such as specifying conflicts of interest and the misuse of City resources.
- Interagency Government Anti-Corruption Task Force. Increase the Commission's participation with other City, State, and Federal civil and criminal law enforcement agencies to ensure comprehensive reviews of alleged misconduct and that appropriate corrective action is taken by the agencies.

Budget Highlights

- Salaries increased by approximately \$92,000 due to mandated collective bargaining agreements.
- The salary increase also reflects (1) the filling of almost all budgeted COR positions, which was deferred from October 2012 to April 2013 due to the transition in Administration caused a backlog of cases that will be largely addressed in FY2014 and FY2015. All of the budgeted positions are required by COR to effectively, efficiently, and timely deliver desired legal services; (2) a \$156,096 merit pay increase to attract and retain qualified attorneys; and (3) a new Deputy Corporation Counsel position to provide additional assistance to the Honolulu Authority for Rapid Transportation (HART), the cost of which (including related fringe benefits) will be reimbursed to the City by HART.
- Increase of \$286,000 in expenses to purchase long-overdue software system licenses (1) to improve the management and use of legal documents, including storage and retrieval; (2) to facilitate document production by providing document templates; (3) to facilitate document preparation through the use of document comparison software tools; and (4) to obtain a litigation document management tool.
- The Administrative Deputy Corporation Counsel position has been deactivated and a new C&D Land Use Section Deputy Corporation Counsel has been reactivated to support the City's priority project – Transit Oriented Development.
- Decrease of \$20,000 resulting from the elimination of an infrequently used online research service subscription.
- Two additional positions (Legal Clerk I and Assistant Legal Counsel) for the Ethics Commission's increased workload.
- Increase of \$10,500 to Ethics Commission for an Investigator personal services contract position to improve the quality and speed of investigations through hiring an employee with requisite skills and experience to handle complex cases.

Corporation Counsel

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Legal Services:				
Counseling and Drafting Cases and Opinions	#	11,954	12,400	12,900
Litigation Cases	#	2,731	2,800	2,900
Real Property Tax Appeals and Matters	#	1,184	1,200	1,200
Ethics Commission:				
Request for Advice/Informal Advice Rendered	#	414	425	500
Informal Advice Rendered	#	408	400	450
Complaints Investigated	#	86	106	120
Formal Advisory Opinions Rendered	#	6	5	6
Financial Disclosure Statements Reviewed	#	571	570	570
Lobbyists Registered	#	71	75	75
Lobbyist Clients Represented	#	87	100	100
Lobbyist Annual Reports Reviewed	#	70	75	75
Legislation Proposed or Testified On	#	4	4	4
New Employee Ethics Orientation Training	#	461	NA	623
Mandatory Ethics Training	#	706	7,800	3,000
Mandatory Ethics Re-training	#	1,070	25	500
Publications	#	0	4	4

DEPARTMENT POSITIONS

	FY 2013	FY 2014	FY 2015		
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Permanent FTE	84.00	86.00	86.00	3.00	89.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	84.00	86.00	87.00	3.00	90.00

EXPENDITURES BY PROGRAM

	FY 2013	FY 2014	FY 2015		
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Legal Services	\$ 6,648,244	\$ 7,053,878	\$ 7,926,559	\$ 388,171	\$ 8,314,730
Ethics Commission	265,987	361,843	357,708	29,431	387,139
Total	\$ 6,914,231	\$ 7,415,721	\$ 8,284,267	\$ 417,602	\$ 8,701,869

CHARACTER OF EXPENDITURES

	FY 2013	FY 2014	FY 2015		
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Salaries	\$ 5,123,361	\$ 5,028,612	\$ 6,273,208	\$ 127,752	\$ 6,400,960
Current Expenses	1,790,870	2,387,109	2,011,059	3,850	2,014,909
Equipment	0	0	0	286,000	286,000
Total	\$ 6,914,231	\$ 7,415,721	\$ 8,284,267	\$ 417,602	\$ 8,701,869

SOURCE OF FUNDS	FY 2013		FY 2014		FY 2015	
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget	
General Fund	\$ 6,499,349	\$ 6,902,961	\$ 7,499,327	\$ 417,602	\$ 7,916,929	
Sewer Fund	303,250	379,392	341,604	0	341,604	
Liquor Commission Fund	111,632	133,368	149,336	0	149,336	
Clean Water and Natural Lands Fund	0	0	294,000	0	294,000	
Total	\$ 6,914,231	\$ 7,415,721	\$ 8,284,267	\$ 417,602	\$ 8,701,869	

Corporation Counsel

Legal Services

Program Description

This activity includes counseling and drafting, litigation and real property tax support.

COUNSELING AND DRAFTING

The Counseling and Drafting Division drafts and reviews ordinances and resolutions, state legislation, and legal documents, and renders oral and written legal opinions to the Mayor, City Council and all city agencies and departments. Counseling and Drafting deputies attend all City Council and committee meetings, attend city department meetings upon request, and attend the meetings of city boards and commissions. The Counseling and Drafting deputies represent the City before all courts and tribunals of the State in matters arising from their legal services to their agencies and departments.

The real property tax support function has been reorganized into the Counseling and Drafting Division. The Division supports the City's mission in the real property tax program to maximize real property tax revenues to the City and County of Honolulu by providing legal advice and support on all real property tax matters to the Real Property Assessment Division and to the Treasury Division in the Department of Budget and Fiscal Services, and by vigorously defending the City against real property tax appeals brought before the Tax Appeal Court.

LITIGATION

The Litigation Division represents the City and County of Honolulu and its employees (acting in the course and scope of their employment) before all of the courts in the State of Hawaii; processes and litigates personal injury and property damage claims by or against the City; and seeks collections for monies owed to the City for various services rendered by the City.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	81.00	82.00	82.00	1.00	83.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	81.00	82.00	82.00	1.00	83.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 4,907,838	\$ 4,737,600	\$ 5,985,524	\$ 99,996	\$ 6,085,520
Current Expenses	1,740,406	2,316,278	1,941,035	2,175	1,943,210
Equipment	0	0	0	286,000	286,000
Total	\$ 6,648,244	\$ 7,053,878	\$ 7,926,559	\$ 388,171	\$ 8,314,730

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 6,233,362	\$ 6,541,118	\$ 7,141,619	\$ 388,171	\$ 7,529,790
Sewer Fund	303,250	379,392	341,604	0	341,604
Liquor Commission Fund	111,632	133,368	149,336	0	149,336
Clean Water and Natural Lands Fund	0	0	294,000	0	294,000
Total	\$ 6,648,244	\$ 7,053,878	\$ 7,926,559	\$ 388,171	\$ 8,314,730

Ethics Commission

Program Description

This activity renders advice on the ethics laws to city personnel, the public and the media; investigates complaints of violations of the ethics laws; recommends discipline to appointing authorities for violations of the ethics laws; is authorized to impose civil fines for ethics violations by elected and appointed officers and employees; develops and implements educational programs, including mandatory ethics training and retraining for all City personnel, elected officers and board and commission members; recommends legislation before the City Council and the Legislature; develops guidelines explaining the standards of conduct; reviews and maintains financial disclosure statements of City officials with significant discretionary authority; and regulates lobbying and lobbyists.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	3.00	4.00	4.00	2.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	3.00	4.00	5.00	2.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 215,523	\$ 291,012	\$ 287,684	\$ 27,756	\$ 315,440
Current Expenses	50,464	70,831	70,024	1,675	71,699
Equipment	0	0	0	0	0
Total	\$ 265,987	\$ 361,843	\$ 357,708	\$ 29,431	\$ 387,139

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 265,987	\$ 361,843	\$ 357,708	\$ 29,431	\$ 387,139
Total	\$ 265,987	\$ 361,843	\$ 357,708	\$ 29,431	\$ 387,139

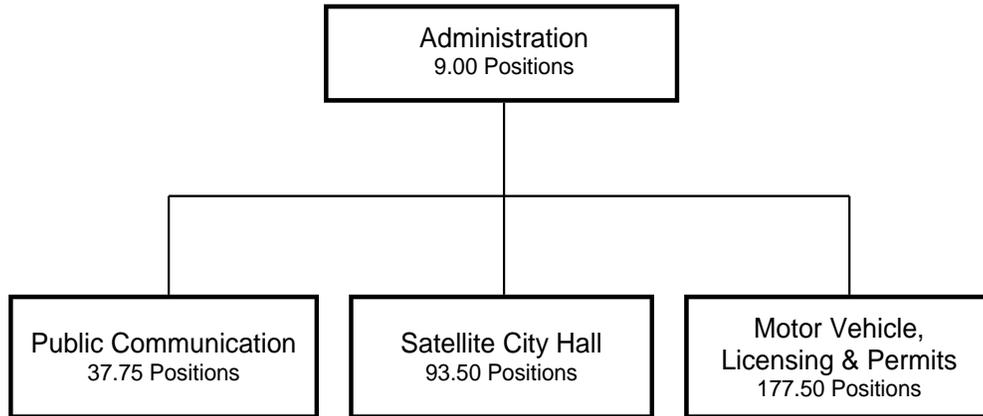
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Department of Customer Services



DEPARTMENT OF CUSTOMER SERVICES (CSD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Department of Customer Services

Roles and Responsibilities

The Department of Customer Services is responsible for providing the public with information about city programs, administering the Motor Vehicle Licensing and Permit program, and operating satellite city halls and driver licensing stations island wide.

Spending to Make a Difference

- Streamline City Services. Continue to decrease long lines and improve the public's wait time experience by expanding the number queuing system to more sites.
- Create Uniform Efficiency. Develop/improve methods of across-the-island staff training to ensure consistent application of procedures and uniform understanding of applicable rules and regulations.
- Public Education Services. Create and implement educational services for crowing rooster issues.
- Increased Public Outreach. Expand the city's sharing of information and special events through various methods of social media.

Budget Highlights

- Salaries increased by approximately \$820,000 due to mandated collective bargaining agreements.
- 30 positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- Salaries were kept lower by funding a contractual executive assistant in lieu of filling the Deputy Director position and hiring a Senior Clerk Typist in lieu of a Private Secretary.
- Funding of \$20,000 was provided for public education services for the Crowing Rooster Program.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Vehicle Registration Processing (Mail-in)	Days	3	2	2
Vehicle Registration Processing (SCH)	Minutes	9	9	9
Driver License Issuance Time	Minutes	20	30	25
Establish # Pull/Seating at Svc Ctrs	# of Ctrs	0	2	8

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	308.00	308.00	278.00	0.00	278.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	9.75	9.75	9.75	0.00	9.75
Total	317.75	317.75	287.75	0.00	287.75

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 417,559	\$ 428,038	\$ 500,062	\$ 0	\$ 500,062
Public Communication	1,373,794	1,288,341	1,435,284	0	1,435,284
Satellite City Hall	3,916,845	4,087,191	4,263,738	0	4,263,738
Motor Vehicle, Licensing and Permits	13,616,477	15,596,062	16,188,198	0	16,188,198
Total	\$ 19,324,675	\$ 21,399,632	\$ 22,387,282	\$ 0	\$ 22,387,282

Department of Customer Services

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 10,432,969	\$ 10,751,566	\$ 11,431,809	\$ 0	\$ 11,431,809
Current Expenses	8,891,706	10,648,066	10,955,473	0	10,955,473
Equipment	0	0	0	0	0
Total	\$ 19,324,675	\$ 21,399,632	\$ 22,387,282	\$ 0	\$ 22,387,282

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 18,218,424	\$ 18,780,415	\$ 19,533,753	\$ 0	\$ 19,533,753
Highway Beautification Fund	1,100,555	2,570,786	2,805,110	0	2,805,110
Special Projects Fund	5,696	48,431	48,419	0	48,419
Total	\$ 19,324,675	\$ 21,399,632	\$ 22,387,282	\$ 0	\$ 22,387,282

Customer Services

Administration

Program Description

The Director and the department Administration provide policy guidance, direction, and administrative support to the City's public communications programs and its service delivery centers. These include the Public Communications, Satellite City Halls and Motor Vehicle Licensing and Permits Divisions.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	8.00	8.00	5.00	0.00	5.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	9.00	9.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 405,511	\$ 366,720	\$ 438,744	\$ 0	\$ 438,744
Current Expenses	12,048	61,318	61,318	0	61,318
Equipment	0	0	0	0	0
Total	\$ 417,559	\$ 428,038	\$ 500,062	\$ 0	\$ 500,062

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 417,559	\$ 428,038	\$ 500,062	\$ 0	\$ 500,062
Total	\$ 417,559	\$ 428,038	\$ 500,062	\$ 0	\$ 500,062

Department of Customer Services

Public Communication

Program Description

This division serves as an information resource to the public. The staff provides information in the form of news releases, advisories, and letters, responds to telephone, in-person, and email inquiries, posts timely information to social media and the City's website, and produces material for broadcast. Staff also prepares mayor's messages, letters, remarks, awards, proclamations, certificates, and commendations, provides audiovisual and photographic services to the Executive and Legislative branches, and annually compiles the Departmental and Agency Reports of the City and County of Honolulu. The Complaint staff receives, logs, tracks and responds to complaints, and coordinates referrals to city agencies for follow-up and resolution. The Design and Print Center provides citywide design, layout, and printing services. The Municipal Reference staff maintains and oversees the management and storage of official city records, manages the reference collection and cataloging of city publications, develops and updates citywide records management policies and procedures, and provides municipal reference services to the public and other City offices.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	35.00	35.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.75	2.75	2.75	0.00	2.75
Total	37.75	37.75	24.75	0.00	24.75

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,155,692	\$ 1,076,530	\$ 1,205,185	\$ 0	\$ 1,205,185
Current Expenses	218,102	211,811	230,099	0	230,099
Equipment	0	0	0	0	0
Total	\$ 1,373,794	\$ 1,288,341	\$ 1,435,284	\$ 0	\$ 1,435,284

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,368,098	\$ 1,239,910	\$ 1,386,865	\$ 0	\$ 1,386,865
Special Projects Fund	5,696	48,431	48,419	0	48,419
Total	\$ 1,373,794	\$ 1,288,341	\$ 1,435,284	\$ 0	\$ 1,435,284

Satellite City Hall

Program Description

This program provides essential services and information for various City and State agencies through 9 storefront offices on the island of Oahu. These offices are located at Ala Moana, Fort Street Mall, Hawaii Kai, Kalihi, Kapolei, Pearlridge, Wahiawa, Waianae and Windward City.

While the Satellite City Hall offices process primarily motor vehicle registration and titling transactions, the offices also offer an array of other services to the public. These services include the collection of water bill and real property tax payments; the sale of monthly bus passes and spay/neuter low-cost certificates; and the issuance of dog, bicycle, and moped licenses. Permits issued by the satellite offices include disabled parking, picnic, loading zone, bus stop parking and fireworks. The offices also issue voter registration and certification forms, and provide information on various local government programs. Renewal and duplicate driver license services are also provided at four locations: Fort Street Mall, Hawaii Kai, Windward City and Pearlridge.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	91.00	91.00	87.00	0.00	87.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.50	2.50	2.50	0.00	2.50
Total	93.50	93.50	89.50	0.00	89.50

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 3,263,304	\$ 3,427,766	\$ 3,580,024	\$ 0	\$ 3,580,024
Current Expenses	653,541	659,425	683,714	0	683,714
Equipment	0	0	0	0	0
Total	\$ 3,916,845	\$ 4,087,191	\$ 4,263,738	\$ 0	\$ 4,263,738

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 3,916,845	\$ 4,087,191	\$ 4,263,738	\$ 0	\$ 4,263,738
Total	\$ 3,916,845	\$ 4,087,191	\$ 4,263,738	\$ 0	\$ 4,263,738

Department of Customer Services

Motor Vehicle, Licensing and Permits

Program Description

This program processes motor vehicle, trailer, bicycle, moped and animal registrations; issues driver and business licenses; administers and enforces the periodic motor vehicle inspection program; administers the reconstructed vehicle program; investigates taxicab and vehicle inspection violations; administers the derelict and abandoned vehicle programs; issues State of Hawaii identification cards; issues other permits for such items as disabled parking, general newsstands, and publication dispensing racks in the Waikiki area; and administers the Animal Care & Control and the Spay/Neuter Certificate contracts.

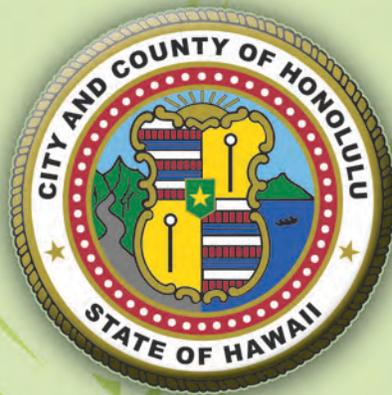
PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	174.00	174.00	164.00	0.00	164.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.50	3.50	3.50	0.00	3.50
Total	177.50	177.50	167.50	0.00	167.50

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 5,608,462	\$ 5,880,550	\$ 6,207,856	\$ 0	\$ 6,207,856
Current Expenses	8,008,015	9,715,512	9,980,342	0	9,980,342
Equipment	0	0	0	0	0
Total	\$ 13,616,477	\$ 15,596,062	\$ 16,188,198	\$ 0	\$ 16,188,198

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 12,515,922	\$ 13,025,276	\$ 13,383,088	\$ 0	\$ 13,383,088
Highway Beautification Fund	1,100,555	2,570,786	2,805,110	0	2,805,110
Total	\$ 13,616,477	\$ 15,596,062	\$ 16,188,198	\$ 0	\$ 16,188,198

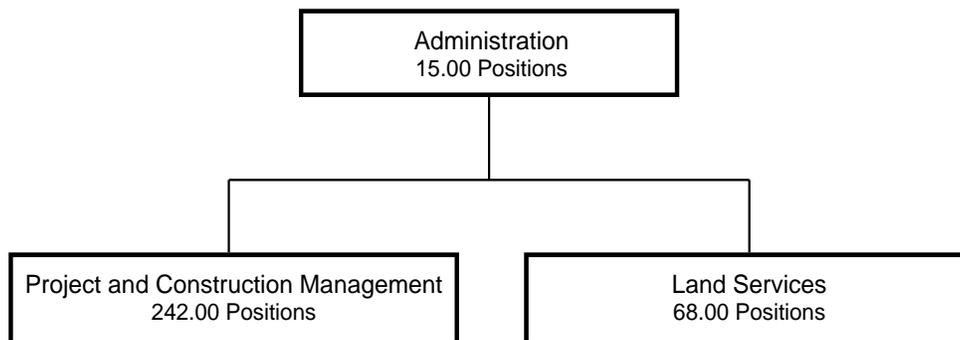
Customer Services

Department of Design and Construction



DEPARTMENT OF DESIGN AND CONSTRUCTION (DDC) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Department of Design and Construction

Roles and Responsibilities

The Department of Design and Construction is the central agency responsible for the execution of the City's Capital Improvement Program (CIP). It is responsible for coordinating the project planning, design, and construction management of CIP projects including, among others, infrastructure and facilities for wastewater, roads and drainage, parks, fire, police, emergency services, customer services, finance, and planning and permitting. The department also performs land survey and land acquisition in support of all city agencies. In addition, it develops long-range energy conservation projects for general government office buildings.

Spending to Make a Difference

- Relocation of City Offices. Increase efficiency and improve effectiveness of agencies currently situated in separate facilities.
- Efficiency. Implement electronic work orders for joint utility pole and street lighting work orders to the Department of Facility Maintenance.
- Energy Conservation. Focus on educational needs and funding implementation options relating to current and upcoming energy efficient and renewal technologies in the following areas: Photovoltaic Systems, LED Street Lighting Systems, LED Lighting Systems for Outdoor Recreational Facilities including play courts, etc., LED Lighting Systems for Indoor Facilities, including recreational facilities, offices, maintenance facilities, parking lots, etc.
- Project Delivery. Augment additional staff to improve project delivery and to meet the milestone schedules mandated by the Global Consent Decree for the City's wastewater treatment program, and anticipated TOD projects to be fast-tracked.
- Road Maintenance. Continue focus on repaving of City roads to meet Mayor's objective of 300 lane miles per year.

Budget Highlights

- Salaries increased by approximately \$1.5 million due to mandated collective bargaining agreements.
- Fifty positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- Positions increased in the Wastewater Division to meet the increased capital project workload and meet the milestone schedules mandated by the Global Consent Decree. Three (3) additional Inspector positions are being added to the Construction Branch of the Wastewater Division. The sewer funding for these positions is budgeted in the operating (10%) and capital (90%) budgets.
- Increase in expenses to fund the relocation of City offices. Approximately \$2.9 million.
- Increase in expenses for bridge inspections. Approximately \$720,000 federal funds, \$360,000 matching general funds, and \$90,000 non-matching general funds.
- Decrease in expenses due to the shift of utility cost (electricity, water and sewer) to user agencies. Approximately \$704,400.
- Decrease in expenses due to the shift of the air conditioning maintenance contract to the Department of Facility Maintenance. Approximately \$320,000.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
PROJECTS ENCUMBERED:				
Planning and Design	#	103	138	130
Construction	#	83	89	103
VALUE OF PROJECTS ENCUMBERED:				
Planning and Design	\$	32M	84M	52M
Construction	\$	269M	344M	317M
PROJECTS COMPLETED				
	#	108	100	100
VALUE OF PROJECTS COMPLETED				
	\$	335M	300M	300M

Department of Design and Construction

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	320.00	325.00	275.00	3.00	278.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	320.00	325.00	275.00	3.00	278.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 824,681	\$ 856,507	\$ 906,751	\$ 0	\$ 906,751
Project and Construction Management	9,133,393	12,032,690	14,022,083	13,572	14,035,655
Land Services	2,178,300	2,312,668	2,530,215	0	2,530,215
Total	\$ 12,136,374	\$ 15,201,865	\$ 17,459,049	\$ 13,572	\$ 17,472,621

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 10,007,816	\$ 10,048,740	\$ 10,993,101	\$ 13,572	\$ 11,006,673
Current Expenses	2,128,558	5,153,125	6,465,948	0	6,465,948
Equipment	0	0	0	0	0
Total	\$ 12,136,374	\$ 15,201,865	\$ 17,459,049	\$ 13,572	\$ 17,472,621

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 7,020,216	\$ 9,308,540	\$ 10,350,107	\$ 0	\$ 10,350,107
Highway Fund	4,384,594	4,675,516	5,356,780	0	5,356,780
Sewer Fund	731,564	1,217,809	1,032,162	13,572	1,045,734
Federal Grants Fund	0	0	720,000	0	720,000
Total	\$ 12,136,374	\$ 15,201,865	\$ 17,459,049	\$ 13,572	\$ 17,472,621

Design and Construction

Administration

Program Description

This program plans, directs and coordinates the activities of the Department of Design and Construction. It provides the department with administrative services support, including personnel management, capital and operating budget preparation, administrative reports and records management, Council and legislative tracking, and project tracking and reporting.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	15.00	15.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.00	15.00	13.00	0.00	13.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 745,757	\$ 765,356	\$ 823,633	\$ 0	\$ 823,633
Current Expenses	78,924	91,151	83,118	0	83,118
Equipment	0	0	0	0	0
Total	\$ 824,681	\$ 856,507	\$ 906,751	\$ 0	\$ 906,751

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 820,676	\$ 852,294	\$ 895,118	\$ 0	\$ 895,118
Sewer Fund	4,005	4,213	11,633	0	11,633
Total	\$ 824,681	\$ 856,507	\$ 906,751	\$ 0	\$ 906,751

Department of Design and Construction

Project and Construction Management

Program Description

This program oversees the activities relating to capital improvements to various city facilities to include roads, street lighting, the wastewater collection and treatment system, bridges, municipal buildings, fire and police stations and facilities, emergency services facilities, parks facilities and enterprise facilities such as the zoo, golf courses, Blaisdell Center and Waikiki Shell.

Activities include in-house preparation of architectural and engineering design plans as well as outsourcing professional design work to private consulting firms. Other activities include reviewing subdivision plans and plans for facilities to be dedicated to the City for compliance with city standards.

Also managed are construction and inspection activities for all programs within the department.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	237.00	242.00	208.00	3.00	211.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	237.00	242.00	208.00	3.00	211.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 7,118,141	\$ 7,039,934	\$ 7,731,698	\$ 13,572	\$ 7,745,270
Current Expenses	2,015,252	4,992,756	6,290,385	0	6,290,385
Equipment	0	0	0	0	0
Total	\$ 9,133,393	\$ 12,032,690	\$ 14,022,083	\$ 13,572	\$ 14,035,655

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 4,185,626	\$ 6,316,618	\$ 7,111,762	\$ 0	\$ 7,111,762
Highway Fund	4,235,665	4,518,616	5,187,196	0	5,187,196
Sewer Fund	712,102	1,197,456	1,003,125	13,572	1,016,697
Federal Grants Fund	0	0	720,000	0	720,000
Total	\$ 9,133,393	\$ 12,032,690	\$ 14,022,083	\$ 13,572	\$ 14,035,655

Land Services

Program Description

This program conducts land surveys, title searches, appraisals, negotiations and acquisition of real property and easements for all City projects.

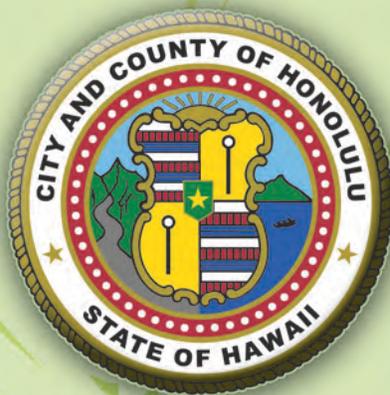
PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	68.00	68.00	54.00	0.00	54.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	68.00	68.00	54.00	0.00	54.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,143,918	\$ 2,243,450	\$ 2,437,770	\$ 0	\$ 2,437,770
Current Expenses	34,382	69,218	92,445	0	92,445
Equipment	0	0	0	0	0
Total	\$ 2,178,300	\$ 2,312,668	\$ 2,530,215	\$ 0	\$ 2,530,215

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,013,914	\$ 2,139,628	\$ 2,343,227	\$ 0	\$ 2,343,227
Highway Fund	148,929	156,900	169,584	0	169,584
Sewer Fund	15,457	16,140	17,404	0	17,404
Total	\$ 2,178,300	\$ 2,312,668	\$ 2,530,215	\$ 0	\$ 2,530,215

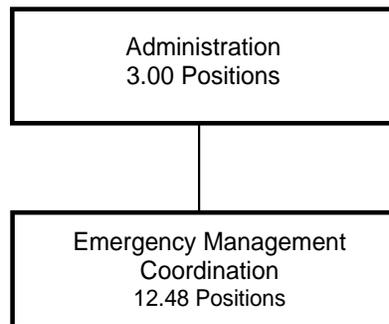
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Department of Emergency Management

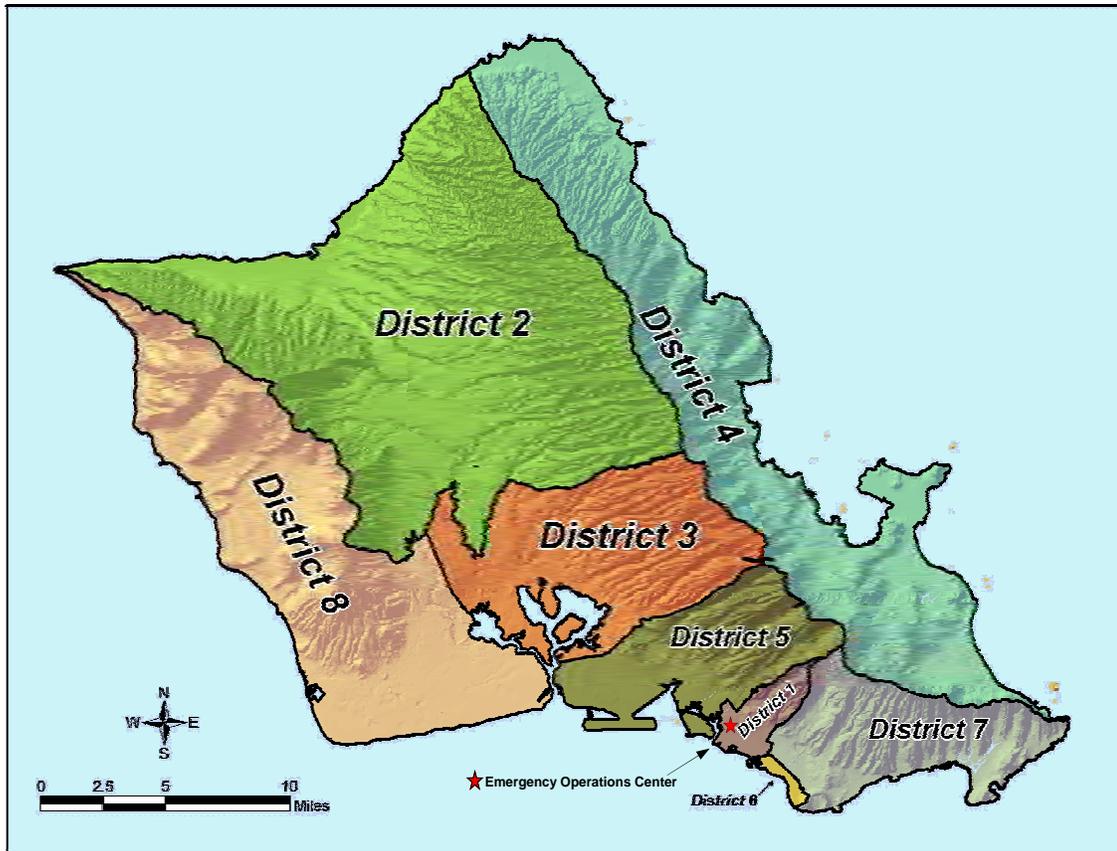


DEPARTMENT OF EMERGENCY MANAGEMENT (DEM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



DEPARTMENT OF EMERGENCY MANAGEMENT
(DEM)
EMERGENCY OPERATING DISTRICTS



Emergency Management

EMERGENCY OPERATIONS CENTER (EOC)	FRANK F. FASI MUNICIPAL BUILDING
DISTRICT 1	CENTRAL HONOLULU
DISTRICT 2	WAHIAWA
DISTRICT 3	PEARL CITY
DISTRICT 4	KANEOHE
DISTRICT 5	KALIHI
DISTRICT 6	WAIKIKI
DISTRICT 7	EAST HONOLULU
DISTRICT 8	WAIANA/KAPOLEI

Department of Emergency Management

Roles and Responsibilities

The Department of Emergency Management coordinates the City's emergency management operations with state, federal (including military), and non-government agencies to mitigate, prepare for, respond to, and recover from various types of peacetime, natural, or technological disasters, other emergencies, or war and acts of terrorism. The department maintains a high level of readiness, prepares and updates contingency plans, and expands awareness of response programs to meet emergency needs.

Spending to Make a Difference

- Expand community disaster preparedness groups in high-hazard and coastal areas to become Storm Ready and Tsunami Ready to improve community resilience.
- Expand speakers bureau program to provide increased public disaster preparedness presentations to improve public education and resiliency.

Budget Highlights

- Salaries increases due to mandated collective bargaining agreements were offset by increased funding transferred to the Provision for Vacant Positions.
- All 15.5 FTE positions are targeted for fill to improve service delivery and island-wide resilience, and to cover vacant position responsibilities.
- Increase in non holiday overtime pay of \$5,000 due to more planned activations for the Emergency Operations Center for international, high visibility events.
- Increase in supplies expense of \$4,900 to purchase blank ID badges to replace City employee ID badges that will expire in calendar year 2016.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Plans/Annexes Reviewed or Under Review	#	5	5	5
Warning Sirens Maintained	#	160	185	200
New Sirens in Place/Operational	#	7	15	20
Siren Simulators Installed	#	30	30	30
Public Educational Presentations	#	80	90	100

DEPARTMENT POSITIONS

	FY 2013	FY 2014	FY 2015		
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Permanent FTE	12.48	13.48	13.48	0.00	13.48
Temporary FTE	3.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

EXPENDITURES BY PROGRAM

	FY 2013	FY 2014	FY 2015		
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Emergency Management Coordination	\$ 6,437,143	\$ 1,095,311	\$ 1,106,974	\$ 0	\$ 1,106,974
Total	\$ 6,437,143	\$ 1,095,311	\$ 1,106,974	\$ 0	\$ 1,106,974

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,162,059	\$ 698,304	\$ 701,370	\$ 0	\$ 701,370
Current Expenses	4,760,199	397,007	405,604	0	405,604
Equipment	514,885	0	0	0	0
Total	\$ 6,437,143	\$ 1,095,311	\$ 1,106,974	\$ 0	\$ 1,106,974

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 951,610	\$ 948,425	\$ 957,128	\$ 0	\$ 957,128
Special Projects Fund	16,992	27,722	27,722	0	27,722
Federal Grants Fund	5,468,541	119,164	122,124	0	122,124
Total	\$ 6,437,143	\$ 1,095,311	\$ 1,106,974	\$ 0	\$ 1,106,974

Department of Emergency Management

Emergency Management Coordination

Program Description

This program formulates emergency plans and procedures; coordinates the use of all available resources for the protection of life and property in the event of disaster; provides for the continuity of government operations; coordinates operational capabilities required to sustain operations in an emergency; assesses damage to public and private property; coordinates recovery activities; provides emergency information and public education; and coordinates an active volunteer program.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	12.48	13.48	13.48	0.00	13.48
Temporary FTE	3.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

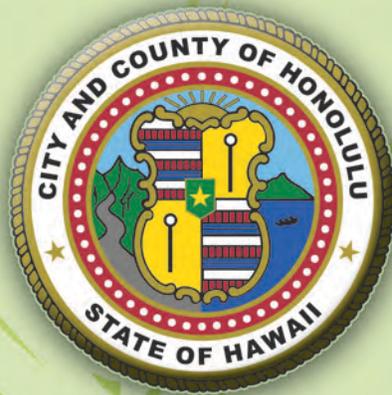
CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,162,059	\$ 698,304	\$ 701,370	\$ 0	\$ 701,370
Current Expenses	4,760,199	397,007	405,604	0	405,604
Equipment	514,885	0	0	0	0
Total	\$ 6,437,143	\$ 1,095,311	\$ 1,106,974	\$ 0	\$ 1,106,974

SOURCE OF FUNDS

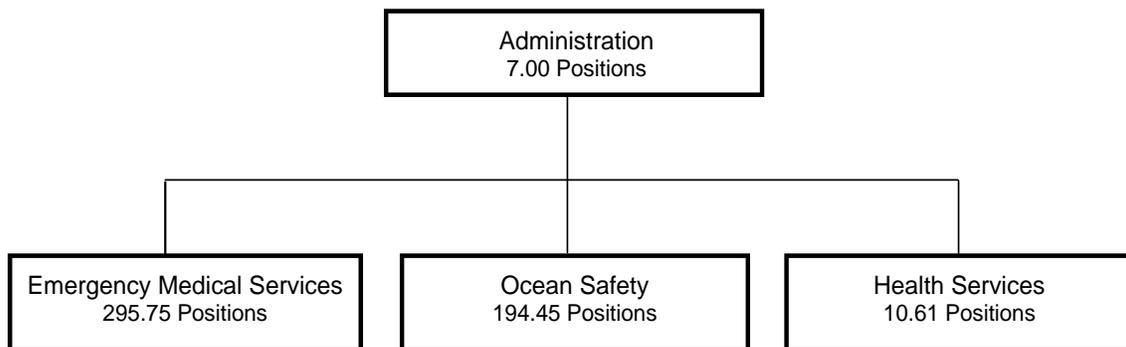
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 951,610	\$ 948,425	\$ 957,128	\$ 0	\$ 957,128
Special Projects Fund	16,992	27,722	27,722	0	27,722
Federal Grants Fund	5,468,541	119,164	122,124	0	122,124
Total	\$ 6,437,143	\$ 1,095,311	\$ 1,106,974	\$ 0	\$ 1,106,974

Department of Emergency Services

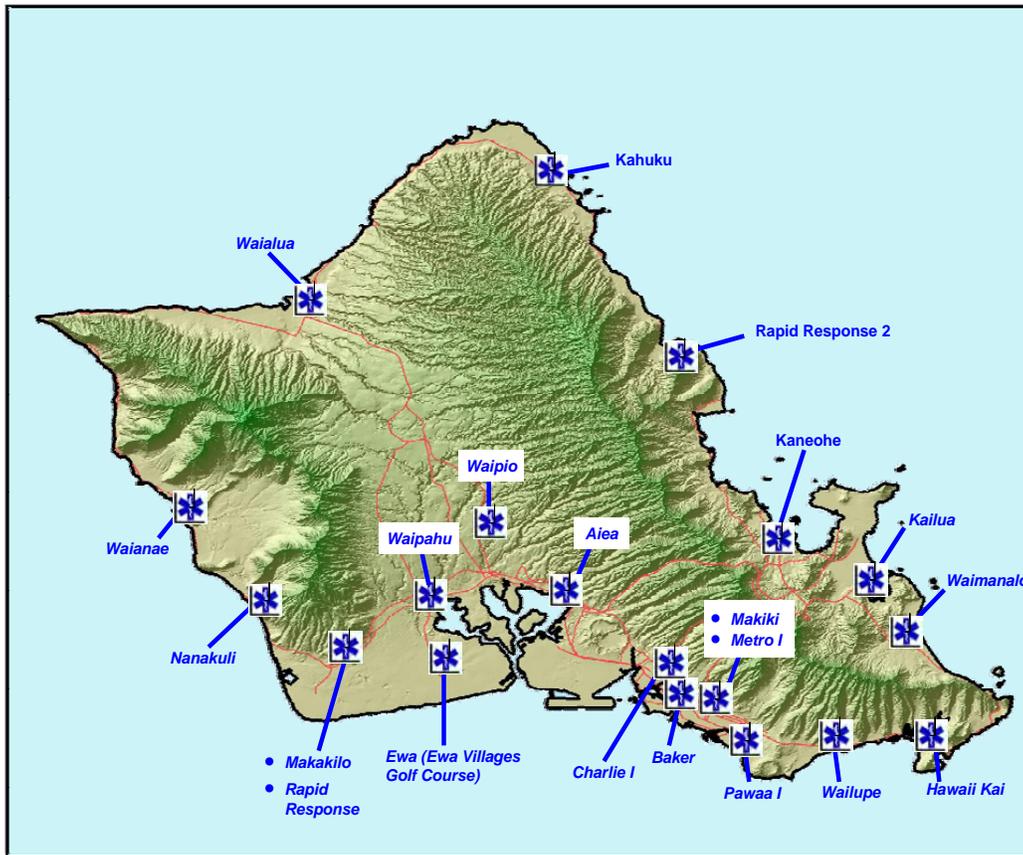


DEPARTMENT OF EMERGENCY SERVICES (ESD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.

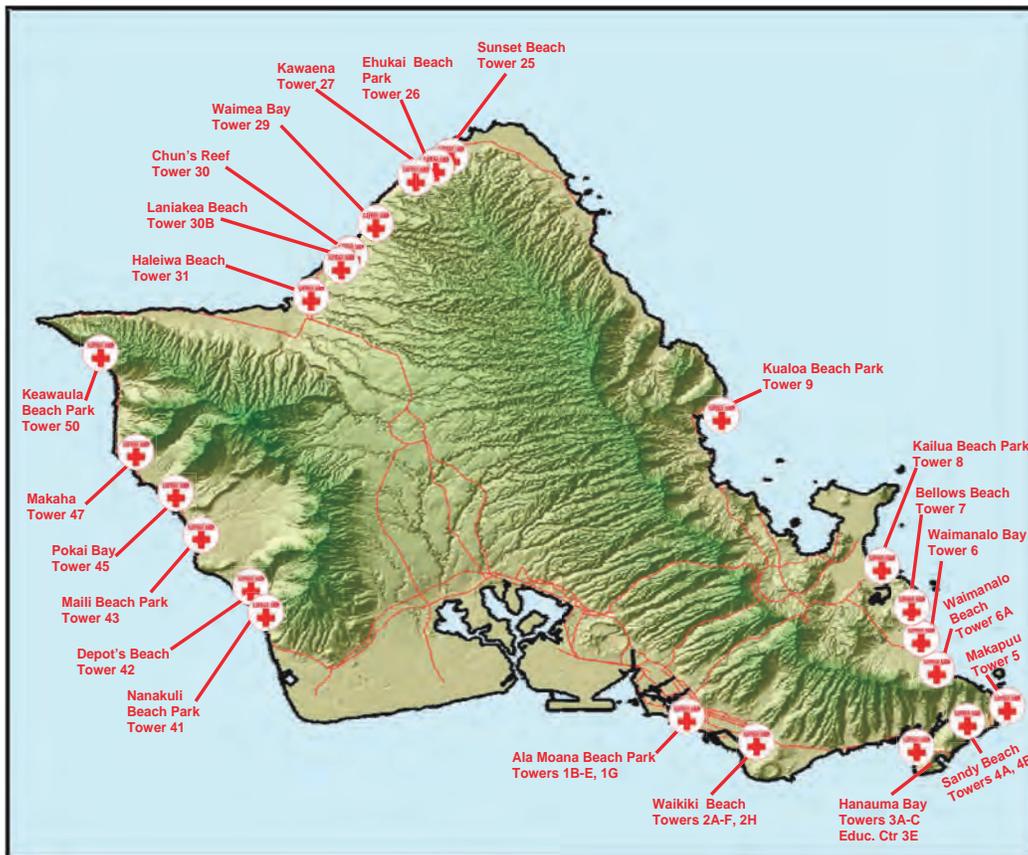


DEPARTMENT OF EMERGENCY SERVICES
(ESD)
EMERGENCY MEDICAL SERVICES UNIT LOCATIONS



 Emergency Medical Services Stations

DEPARTMENT OF EMERGENCY SERVICES
(ESD)
OCEAN SAFETY—LIFEGUARD TOWERS



Lifeguard Towers

Department of Emergency Services

Roles and Responsibilities

The Department of Emergency Services is responsible for providing an effective and efficient operation via the Emergency Medical Services (EMS) Division, the Ocean Safety (OS) and Lifeguard Services Division and the Health Services (HS) Branch. EMS provides advanced life support, pre-hospital medical response by 20 ambulance units, 24 hours a day and utilizing two Rapid Response units, 16 hours a day. OS provides disaster planning and response, a comprehensive aquatic safety program that includes lifeguard services at 42 towers located at various city beach parks; and utilizing 17 mobile response units performing patrols and rescue/medical activities in the beach environment, and performing injury prevention and public education functions. HS conducts pre-employment, physical and medical evaluations for all City personnel as required for their positions or maintenance of licensure or physical fitness standards as mandated by the City, OSHA, DOT or other regulating agency, and other medical assistance to other City programs.

Spending to Make a Difference

- National Registry of Certified Medical Examiners Department of Transportation (DOT) Medical Certification. Health Services examiners have completed training and have passed the Federal Motor Carrier Safety Administration (FMCSA) national registry examination. This new ruling requires all medical examiners who conduct physical examinations for interstate commercial motor vehicle drivers to be on the National Registry.
- Health Promotion. Vaccination programs include administering the Hepatitis B series to Ocean Safety Officers and EMS and HFD recruits. By offering these services in-house, the City saves approximately \$85 per employee. Tuberculosis (TB) testing is performed on Honolulu Emergency Services Department employees as well as on-site for employees of the Honolulu Zoo.
- Web-based Ocean and Beach Hazard Awareness Program. This program was initiated for visitors to the island utilizing smart phone technology to provide up-to-date information on current ocean and beach environments and hazards.
- Next Generation 911 Service. Successful upgrade of emergency communication service for 911 at no cost to tax payer; cost paid by 911 Board.
- Preventative Services at Ke Iki Beach. Reallocated personnel on the North Shore to provide preventive ocean safety services.
- KRONOS: New Electronic Payroll System. A new electronic payroll, timekeeping and scheduling system will be utilized mid 2014. This system will decrease payroll discrepancies, improve efficiency in tracking and accountability, and improve management of employee overtime.

Budget Highlights

- Salaries increased by approximately \$1.8 million due to mandated collective bargaining agreements
- Additionally, salaries increased by approximately \$200,000 for increased water safety officer contracts for Hanauma Bay.
- Anticipated opening of Queens West Hospital in May, 2014 will decrease transport distances resulting in lowered gas, fuel and vehicle maintenance and repairs (\$230,000); lower mileage will extend the operational life-span of ambulances.
- A decrease in the utilization of back-up ambulance provider services will save approximately \$70,000.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
9-1-1 Calls Received	#	89,806	95,600	100,000
EMS Dispatched	#	84,692	97,000	110,000
EMS Transports	#	51,307	55,000	59,000
Ocean Rescues	#	2,619	2,800	3,000
Preventive Ocean Safety Services	#	18,101,294	19,000,000	20,000,000
Physical/Medical Examinations	#	4,093	4,400	5,000
Medical Officer Reviews	#	3,857	3,900	4,000

Department of Emergency Services

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	445.70	476.20	476.20	0.00	476.20
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	31.50	31.61	36.75	0.00	36.75
Total	477.20	507.81	512.95	0.00	512.95

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 452,553	\$ 465,760	\$ 523,756	\$ 0	\$ 523,756
Emergency Medical Services	25,169,416	26,869,314	29,204,776	0	29,204,776
Ocean Safety	9,200,926	9,012,165	9,462,583	0	9,462,583
Health Services	0	533,414	623,238	0	623,238
Total	\$ 34,822,895	\$ 36,880,653	\$ 39,814,353	\$ 0	\$ 39,814,353

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 27,030,336	\$ 28,577,423	\$ 31,704,957	\$ 0	\$ 31,704,957
Current Expenses	6,984,846	6,618,230	6,394,396	0	6,394,396
Equipment	807,713	1,685,000	1,715,000	0	1,715,000
Total	\$ 34,822,895	\$ 36,880,653	\$ 39,814,353	\$ 0	\$ 39,814,353

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 33,430,360	\$ 35,375,426	\$ 38,160,168	\$ 0	\$ 38,160,168
Hanauma Bay Nature Preserve Fund	808,320	862,418	1,069,966	0	1,069,966
Special Projects Fund	584,215	642,809	584,219	0	584,219
Total	\$ 34,822,895	\$ 36,880,653	\$ 39,814,353	\$ 0	\$ 39,814,353

Administration

Program Description

This program provides administrative support to the department in its delivery of pre-hospital emergency medical services, ocean safety and lifeguard services to the residents and visitors on the island of Oahu, and pre-employment, physical and medical evaluations for all City personnel as required for their position, maintenance of licensure, physical fitness, or other medical determination/assistance as needed.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 395,654	\$ 411,260	\$ 469,256	\$ 0	\$ 469,256
Current Expenses	56,899	54,500	54,500	0	54,500
Equipment	0	0	0	0	0
Total	\$ 452,553	\$ 465,760	\$ 523,756	\$ 0	\$ 523,756

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 452,553	\$ 465,760	\$ 523,756	\$ 0	\$ 523,756
Total	\$ 452,553	\$ 465,760	\$ 523,756	\$ 0	\$ 523,756

Department of Emergency Services

Emergency Medical Services

Program Description

Pursuant to an annual contract between the City and County of Honolulu and the State Department of Health, this program provides all Advanced Life Support (ALS) pre-hospital emergency medical care and emergency ambulance services for the public 24-hours per day, in an expeditious and efficient manner. The Emergency Medical Services (EMS) program also promotes injury prevention, public education through its Junior Paramedic Program, and disaster planning activities.

The budget includes funding for the city's costs of performing this program, which is eligible for 100% state reimbursement. Staffing of ambulance stations and the scheduled replacement of existing equipment and ambulances are included in the proposed funding.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	277.75	289.75	289.75	0.00	289.75
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	6.00	6.00	7.50	0.00	7.50
Total	283.75	295.75	297.25	0.00	297.25

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 18,035,958	\$ 19,564,958	\$ 21,980,560	\$ 0	\$ 21,980,560
Current Expenses	6,349,613	5,654,356	5,574,216	0	5,574,216
Equipment	783,845	1,650,000	1,650,000	0	1,650,000
Total	\$ 25,169,416	\$ 26,869,314	\$ 29,204,776	\$ 0	\$ 29,204,776

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 25,169,416	\$ 26,869,314	\$ 29,204,776	\$ 0	\$ 29,204,776
Total	\$ 25,169,416	\$ 26,869,314	\$ 29,204,776	\$ 0	\$ 29,204,776

Emergency Services

Ocean Safety

Program Description

This program provides comprehensive ocean safety programs; including ocean rescue, emergency medical response, prevention, and education services for the island of Oahu.

The division is the primary responder to emergencies arising on the beaches and near shore waters and has enhanced service functions.

The division continues to promote community awareness of best ocean safety practices through various programs, lectures, demonstrations, utilization of various media to disseminate educational information, and partnerships with Federal, State, non profit, for profit, and public safety agencies to ensure a comprehensive ocean safety program for the residents and visitors to the City and County of Honolulu.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	160.95	168.95	168.95	0.00	168.95
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	25.50	25.50	29.00	0.00	29.00
Total	186.45	194.45	197.95	0.00	197.95

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 8,598,724	\$ 8,224,576	\$ 8,788,588	\$ 0	\$ 8,788,588
Current Expenses	578,334	752,589	608,995	0	608,995
Equipment	23,868	35,000	65,000	0	65,000
Total	\$ 9,200,926	\$ 9,012,165	\$ 9,462,583	\$ 0	\$ 9,462,583

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 7,808,391	\$ 7,506,938	\$ 7,808,398	\$ 0	\$ 7,808,398
Hanauma Bay Nature Preserve Fund	808,320	862,418	1,069,966	0	1,069,966
Special Projects Fund	584,215	642,809	584,219	0	584,219
Total	\$ 9,200,926	\$ 9,012,165	\$ 9,462,583	\$ 0	\$ 9,462,583

Department of Emergency Services

Health Services

Program Description

This program conducts pre-employment and annual medical evaluations of current and prospective employees, including examinations mandated under the Hawaii Occupational Safety and Health Division and Federal Department of Transportation rules, and supports hearing conservation, respiratory protection, asbestos and blood borne pathogen programs; medically certifies commercial drivers and operators of crane and hoist equipment; and conducts and oversees programs that are designed to promote health, reduce risks and prevent injury.

This program is responsible for the maintenance of City and County medical health services, as well as post-exposure incidents. Additionally, it administers a drug screening program for new hires and random testing for selected employees, including required medical review officer (MRO) services, and provides blood analysis for suspects arrested for driving under the influence of alcohol (DUI) for the Honolulu Police Department, including providing expert witness testimony in court.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	0.00	10.50	10.50	0.00	10.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.11	0.25	0.00	0.25
Total	0.00	10.61	10.75	0.00	10.75

CHARACTER OF EXPENDITURES

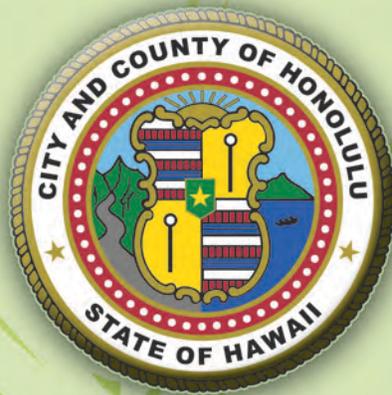
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 0	\$ 376,629	\$ 466,553	\$ 0	\$ 466,553
Current Expenses	0	156,785	156,685	0	156,685
Equipment	0	0	0	0	0
Total	\$ 0	\$ 533,414	\$ 623,238	\$ 0	\$ 623,238

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 0	\$ 533,414	\$ 623,238	\$ 0	\$ 623,238
Total	\$ 0	\$ 533,414	\$ 623,238	\$ 0	\$ 623,238

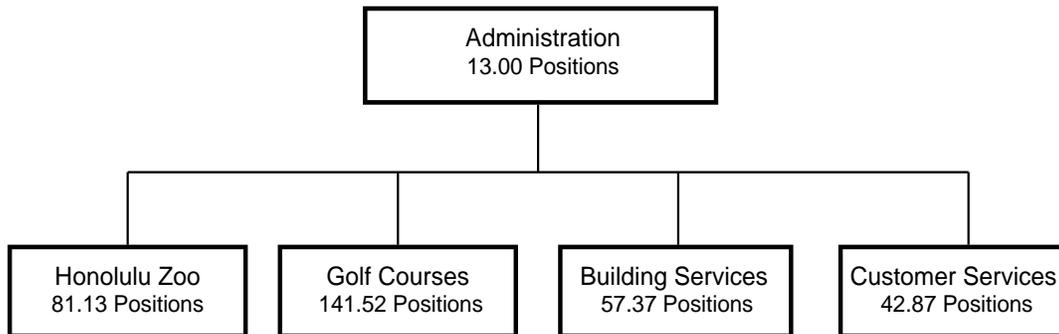
Emergency Services

Department of Enterprise Services

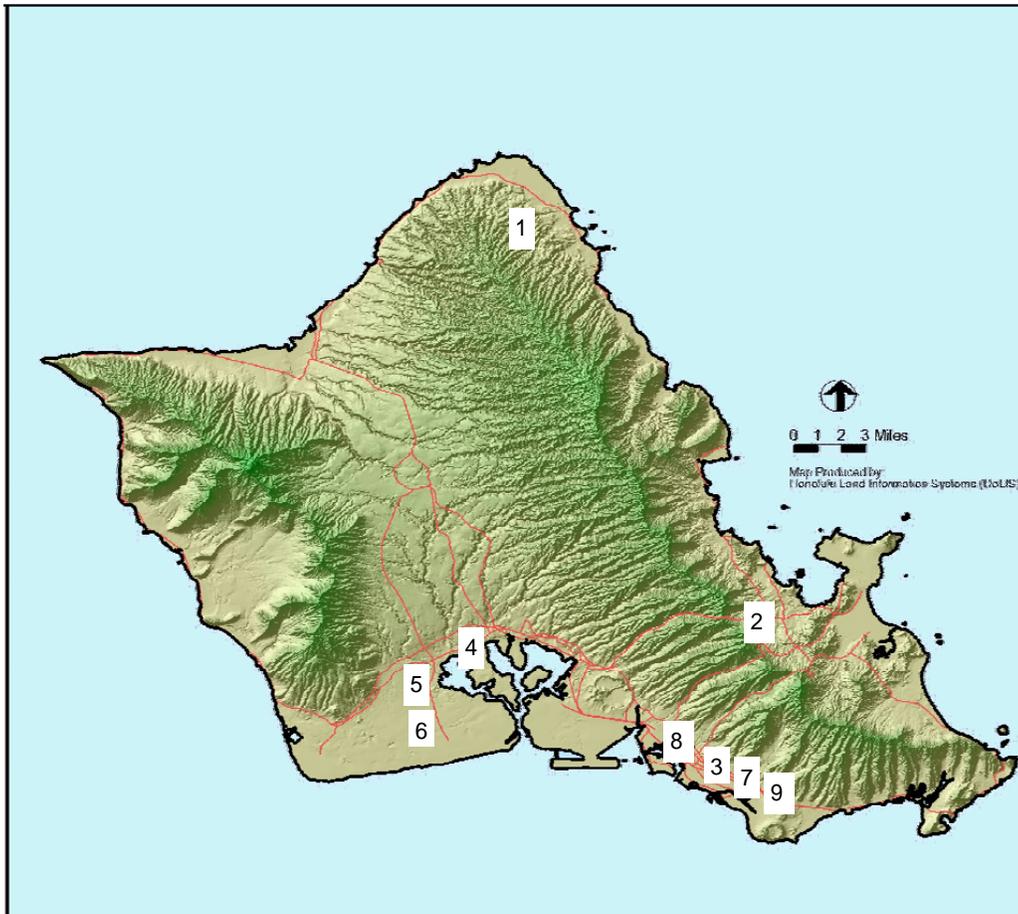


DEPARTMENT OF ENTERPRISE SERVICES (DES) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



DEPARTMENT OF ENTERPRISE SERVICES
(DES)



FACILITIES LOCATIONS

- 1 KAHUKU MUNICIPAL GOLF COURSE
- 2 PALI MUNICIPAL GOLF COURSE
- 3 ALA WAI MUNICIPAL GOLF COURSE
- 4 TED MAKALENA MUNICIPAL GOLF COURSE
- 5 WEST LOCH MUNICIPAL GOLF COURSE
- 6 EWA VILLAGES MUNICIPAL GOLF COURSE
- 7 HONOLULU ZOO
- 8 NEAL S. BLAISDELL CENTER
- 9 WAIKIKI SHELL

Department of Enterprise Services

Roles and Responsibilities

The Department of Enterprise Services (DES) operates and maintains the Neal S. Blaisdell Center, Waikiki Shell, Honolulu Zoo, and six municipal golf courses. The department prepares, administers, and enforces city-wide concession contracts. DES is the only City department whose operating budget is primarily funded by public events and activities.

Spending to Make a Difference

- Maintain and upgrade Honolulu Zoo facilities as a necessary facet of AZA re-accreditation which will occur in 2016. This includes building a new reptile and amphibian complex for visitors to enjoy.
- Resurface damaged walkways throughout the Honolulu Zoo and parking lot to increase visitor safety.
- Improve marketing and promotions to increase golf attendance through public awareness of golf programs.

Budget Highlights

- Salaries increased by approximately \$748,000 due to mandated collective bargaining agreements.
- Thirty-two FTE positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- Recoating of Blaisdell Center Arena roof to address leaks and maintain a safe facility for events and extend the life of the roof and building. Approximately \$400,000.
- Invest in Golf Course, Zoo, and Blaisdell Center equipment such as utility vehicles, greens mowers and rollers, cable and rigging equipment to replace aging equipment and maintain safety at all facilities. Approximately \$627,000.
- Increase customer service and events staffing resources by approximately two positions to provide in-house media marketing, develop group and subscription sales, and increase coordination and effective use of the events and services professional staff.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
PERFORMANCES: Blaisdell + Waikiki Shell:	Number	651	690	695
ATTENDANCE: Blaisdell and Waikiki Shell:	Number	770,496	824,400	860,000
Zoo Visitors	Number	663,699	657,240	663,812
Zoo Revenues (Inc. Concessions + Parking Lot)	Million	\$5.1	\$5.1	\$5.1
Golf Rounds Played:	Rounds	442,362	478,904	440,584
Golf Revenues (Inc. Concessions)	Million	\$9.8	\$10.2	\$10.1

DEPARTMENT POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	281.00	282.00	252.00	0.00	252.00
Temporary FTE	16.93	15.93	13.94	0.00	13.94
Contract FTE	37.96	37.96	37.49	0.00	37.49
Total	335.89	335.89	303.43	0.00	303.43

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 718,448	\$ 616,294	\$ 863,534	\$ 0	\$ 863,534
Auditoriums	5,348,179	5,671,427	6,353,781	0	6,353,781
Honolulu Zoo	5,264,576	5,157,643	5,273,800	0	5,273,800
Golf Courses	8,989,388	9,539,495	9,988,543	0	9,988,543
Total	\$ 20,320,591	\$ 20,984,859	\$ 22,479,658	\$ 0	\$ 22,479,658

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 11,251,544	\$ 11,410,924	\$ 12,472,907	\$ 0	\$ 12,472,907
Current Expenses	9,068,294	9,573,935	9,861,751	0	9,861,751
Equipment	753	0	145,000	0	145,000
Total	\$ 20,320,591	\$ 20,984,859	\$ 22,479,658	\$ 0	\$ 22,479,658

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 12,458	\$ 0	\$ 0	\$ 0	\$ 0
Zoo Animal Purchase Fund	753	0	0	0	0
Hanauma Bay Nature Preserve Fund	1,580	5,000	5,000	0	5,000
Golf Fund	9,237,865	9,793,212	10,242,260	0	10,242,260
Special Events Fund	11,067,935	11,186,647	12,232,398	0	12,232,398
Total	\$ 20,320,591	\$ 20,984,859	\$ 22,479,658	\$ 0	\$ 22,479,658

Department of Enterprise Services

Administration

Program Description

The Administration program directs and coordinates the programs and activities of the Blaisdell Center, Waikiki Shell, Honolulu Zoo and municipal golf courses; and coordinates the preparation, administration and enforcement of citywide concession contracts. This program provides staff and clerical support services in personnel, budgetary and organization management.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	13.00	13.00	14.00	0.00	14.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 696,057	\$ 592,164	\$ 815,404	\$ 0	\$ 815,404
Current Expenses	22,391	24,130	23,130	0	23,130
Equipment	0	0	25,000	0	25,000
Total	\$ 718,448	\$ 616,294	\$ 863,534	\$ 0	\$ 863,534

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 12,458	\$ 0	\$ 0	\$ 0	\$ 0
Hanauma Bay Nature Preserve Fund	1,580	5,000	5,000	0	5,000
Golf Fund	125,724	125,724	125,724	0	125,724
Special Events Fund	578,686	485,570	732,810	0	732,810
Total	\$ 718,448	\$ 616,294	\$ 863,534	\$ 0	\$ 863,534

Auditoriums

Program Description

The Auditoriums program manages the Blaisdell Center and the Waikiki Shell for individual and group use of the facilities at user fee rates which cover the cost of operation. The program also provides support services such as ticketing, ushering, equipment rentals and concession operations in support of these events at costs which collectively cover the use of the facilities and rent. The Auditoriums activity provides for event set-ups, custodial services and oversight of technical systems and services for performances and events. Additionally, this program provides maintenance and security for the buildings, equipment, and grounds at the Blaisdell Center and at the Waikiki Shell and provides trades and maintenance support to the Honolulu Zoo, some City concessions and golf courses.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	67.00	67.00	57.00	0.00	57.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	33.24	33.24	33.24	0.00	33.24
Total	100.24	100.24	90.24	0.00	90.24

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 3,145,973	\$ 3,376,508	\$ 3,567,162	\$ 0	\$ 3,567,162
Current Expenses	2,202,206	2,294,919	2,786,619	0	2,786,619
Equipment	0	0	0	0	0
Total	\$ 5,348,179	\$ 5,671,427	\$ 6,353,781	\$ 0	\$ 6,353,781

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Golf Fund	\$ 122,753	\$ 127,993	\$ 127,993	\$ 0	\$ 127,993
Special Events Fund	5,225,426	5,543,434	6,225,788	0	6,225,788
Total	\$ 5,348,179	\$ 5,671,427	\$ 6,353,781	\$ 0	\$ 6,353,781

Department of Enterprise Services

Honolulu Zoo

Program Description

The Honolulu Zoo program plans, operates, and maintains a 42-acre integrated zoological and botanical park within the boundaries of Kapiolani Park.

The mission of the Honolulu Zoo is to inspire the stewardship of our living world by providing meaningful guest experiences. Pacific Tropical Island ecosystems and our traditional values of malama (caring) and ho'okipa (hospitality) are emphasized. The Zoo continuously strives to improve its animal care standards by maintaining naturalistic habitats for geological groupings of animals. The Zoo fulfills its mission by providing recreational and educational experiences to its guests in an attractive, clean and safe environment.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	76.00	77.00	72.00	0.00	72.00
Temporary FTE	2.28	1.28	1.43	0.00	1.43
Contract FTE	2.85	2.85	2.85	0.00	2.85
Total	81.13	81.13	76.28	0.00	76.28

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 3,050,870	\$ 3,045,668	\$ 3,209,497	\$ 0	\$ 3,209,497
Current Expenses	2,212,953	2,111,975	1,964,303	0	1,964,303
Equipment	753	0	100,000	0	100,000
Total	\$ 5,264,576	\$ 5,157,643	\$ 5,273,800	\$ 0	\$ 5,273,800

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Zoo Animal Purchase Fund	753	0	0	0	0
Special Events Fund	5,263,823	5,157,643	5,273,800	0	5,273,800
Total	\$ 5,264,576	\$ 5,157,643	\$ 5,273,800	\$ 0	\$ 5,273,800

Enterprise Services

Golf Courses

Program Description

The Golf Course program operates and maintains six municipal golf courses – five eighteen-hole golf courses (Ala Wai, Pali, Ted Makalena, West Loch, and Ewa Villages) and one nine-hole golf course (Kahuku). The golf program schedules tournaments and accepts reservations for group and individual play via an automated reservation system; develops and enforces golf course rules and regulations; and collects and accounts for green, tournament and golf cart rental fees. The Golf Course program is also responsible for the operations of the power golf carts at the eighteen-hole courses and the rental of pull carts and golf club sets at Kahuku Golf Course. This program is responsible for renovating and maintaining the existing golf courses and for planning new municipal golf facilities. The program also monitors golf course related food and beverage, driving range and pro shop concession contracts and makes recommendations for concession contract specifications.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	125.00	125.00	110.00	0.00	110.00
Temporary FTE	14.65	14.65	12.51	0.00	12.51
Contract FTE	1.87	1.87	0.40	0.00	0.40
Total	141.52	141.52	122.91	0.00	122.91

CHARACTER OF EXPENDITURES

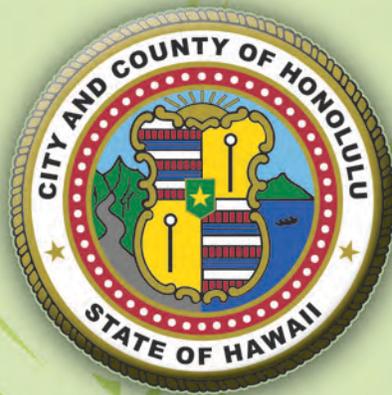
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 4,358,644	\$ 4,396,584	\$ 4,880,844	\$ 0	\$ 4,880,844
Current Expenses	4,630,744	5,142,911	5,087,699	0	5,087,699
Equipment	0	0	20,000	0	20,000
Total	\$ 8,989,388	\$ 9,539,495	\$ 9,988,543	\$ 0	\$ 9,988,543

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Golf Fund	8,989,388	9,539,495	9,988,543	0	9,988,543
Total	\$ 8,989,388	\$ 9,539,495	\$ 9,988,543	\$ 0	\$ 9,988,543

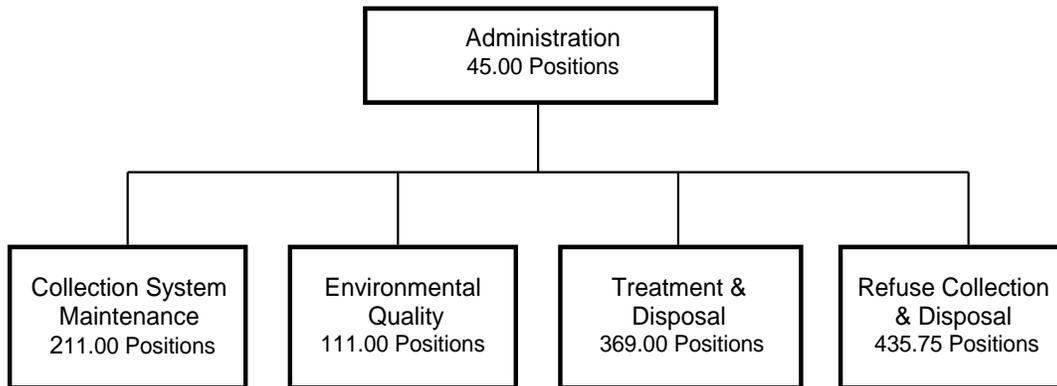
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Department of Environmental Services

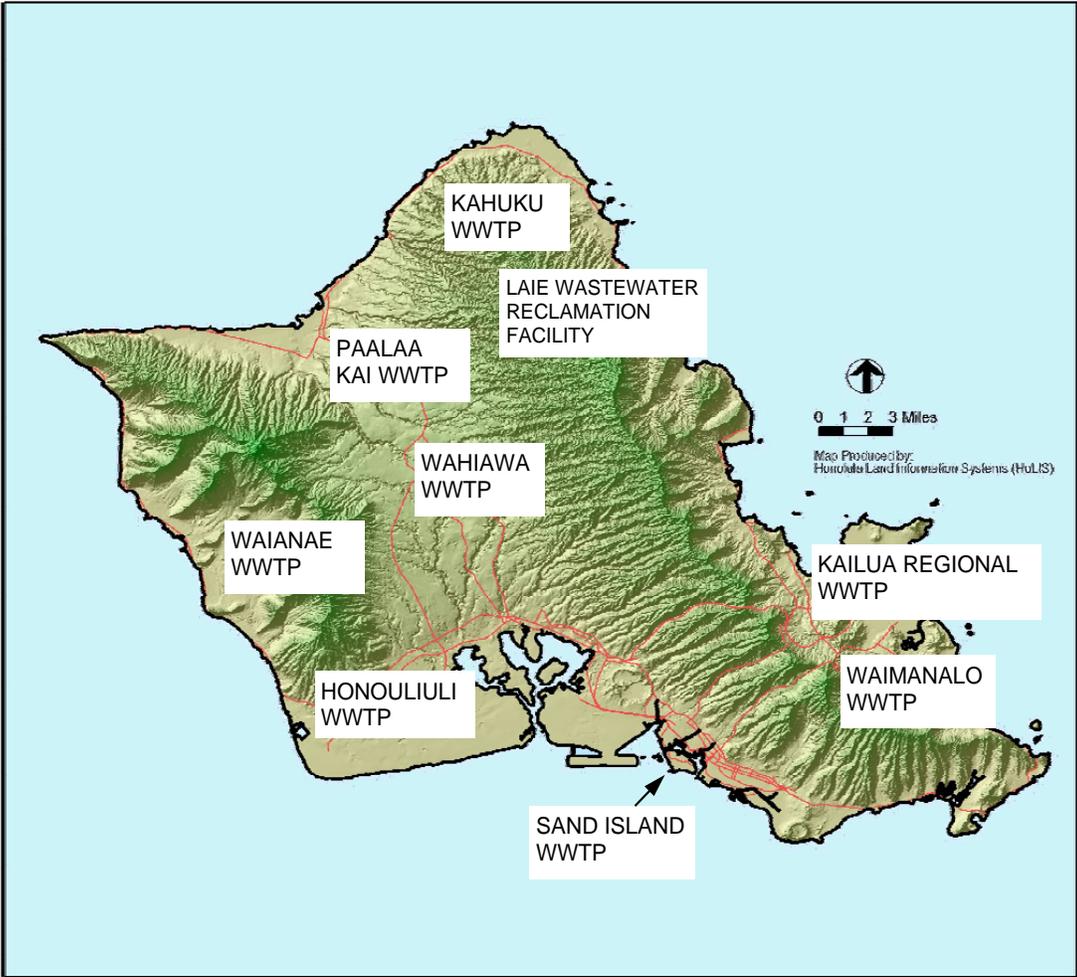


DEPARTMENT OF ENVIRONMENTAL SERVICES (ENV) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



**DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
WASTEWATER TREATMENT AND DISPOSAL FACILITIES**



Department of Environmental Services

Roles and Responsibilities

The Department of Environmental Services plans, directs, operates, and administers the City's wastewater, solid waste, and storm water permit programs. This includes operation and maintenance of the wastewater collection, treatment and disposal system, the management, collection, and disposal of solid waste, and management of the storm water program.

Spending to Make a Difference

- New Capabilities. Completion of long-range plan for sewage sludge processing and disposal to include increased diversion of sludge from the landfill to H-Power using new sludge processing capabilities. Expand recycling options via manual curbside recycling and converting waste products to energy resources.
- Facility Expansion. The second egg digester at the Sand Island Wastewater Treatment Plant will be in construction to provide additional capacity and redundancy by 2017 to meet the projected increase in demand.
- Process Improvements. Utilize streamlined procurement methods to acquire cured-in-place pipe (CIPP) lining processes to upgrade the wastewater collection system and meet Global Consent Decree (GCD) rehabilitation requirements ahead of schedule.
- Sewer Enhancements. Utilize closed-circuit television (CCTV) information and internal construction resources to accelerate upgrades of existing sewer systems.
- System Modernization. Continue with replacement of obsolete Supervisory Control and Data Acquisition (SCADA) system with current technology. The SCADA system provides centralized real-time monitoring of flow and equipment at 70 pump stations and 9 wastewater treatment plants. Modernization of this system is essential to prevent spills and increase operational efficiency.
- Storm Water Quality Requirements. Increase public education in storm water quality programs to meet Municipal Separate Storm Sewer Systems (MS4) permit requirements and continue to develop programs related to catch basin inspection and cleaning, street cleaning, and trash reduction.

Budget Highlights

- Salaries increased by approximately \$2.8 million due to mandated collective bargaining agreements.
- 106 positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services. The decrease is reflected in the department's full-time equivalent count.
- 22 pre-existing grounds keeper and custodian positions will be filled due to the settlement of union grievance requiring de-privatization of certain job classes to perform work in-house.
- Increase in expenses due to union grievance requiring de-privatization, requiring more salaries, supplies, and equipment to perform services formerly provided through private contractors. Approximately \$1,322,000.
- Decrease in private contractor services due to union grievance requiring de-privatization. Approximately \$235,000.
- Improve reliability of older wastewater pump stations through increased maintenance and parts and pump replacements.
- Increase in administrative expenses due to higher costs for monthly billing service from the Board of Water Supply and implementation of the System Capacity Management program.
- Replace 24 Refuse collection trucks, to improve fleet reliability while reducing maintenance and operational overtime costs.
- Increase in Refuse expenses due to an increase in the cost to process green waste under the new composting contract.
- Increase of \$1.3 million to supplement vehicle and equipment repairs and maintenance and to install a backup safety radar system in all side-loader trucks.
- Increase in Treatment and Disposal expenses primarily due to the inclusion of full electricity costs and increase in replacement parts for the Ultra-Violet System to meet standards and compliance. Electrical and mechanical maintenance contracts have been increased to maintain wastewater process equipments.
- Upgrade of wastewater facilities, including increased costs for electrical engineering support and the review of the design of the wastewater system's Supervisory Control and Data Acquisition (SCADA) allowing communication to remote sites throughout all facilities.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ACTUAL	FY 2015 ESTIMATED
Regulatory Control Branch:				
Wastewater Permits Issued	#	602	900	1,500
Number of Wastewater Investigations/Inspections	#	5,856	6,500	9,000
Number of Wastewater Enforcements	#	436	550	900
Storm Water Quality Branch:				
Industrial Sites Visited	#	400	400	400
Investigations Closed	#	304	320	320
Informational Letters Sent	#	40	50	50
Warning Letters Sent	#	167	180	200
Notices of Violations Issued	#	15	20	20
Monitoring & Compliance Branch:				
EPA/DOH Enforcement Actions (Administrative Orders, Consent Decrees, Consent Orders, and Stipulated Orders)	#	4	3	3
Wastewater Treatment and Disposal:				
Wastewater Treated	MGD	99.5	103	104
Refuse Collection and Disposal:				
Total Municipal Solid Waste (MSW) Tons Disposed	Ton	748,227	767,000	780,000
Total Single Family Households Serviced				
Automated	#	158,700	158,700	158,700
Manual	#	21,100	21,100	21,100
Total Tons Transferred	Ton	186,362	190,000	190,000
MSW Tons Processed at H-Power	Ton	660,604	702,000	750,000
MSW Tons Disposed at Waimanalo Gulch Landfill (including Homeowner Loads)	Ton	87,622	65,000	30,000
Collections System Maintenance:				
Miles of Lines Cleaned	Miles	609	700	725
Miles of Lines TV Inspected	Miles	359*	80	80

*this is inclusive of contracted inspection to comply with 2010 Consent Decree requirements.

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	1,160.00	1,164.00	1,061.00	0.00	1,061.00
Temporary FTE	7.00	7.00	4.00	0.00	4.00
Contract FTE	1.50	0.75	5.00	0.00	5.00
Total	1,168.50	1,171.75	1,070.00	0.00	1,070.00

Department of Environmental Services

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 5,731,602	\$ 8,693,420	\$ 10,500,863	\$ 0	\$ 10,500,863
Environmental Quality	10,176,879	11,924,710	12,703,773	0	12,703,773
Collection System Maintenance	19,366,012	22,369,986	24,624,599	0	24,624,599
Treatment and Disposal	61,864,412	71,290,946	79,426,659	0	79,426,659
Refuse Collection and Disposal	132,945,406	167,752,979	171,026,549	0	171,026,549
Total	\$ 230,084,311	\$ 282,032,041	\$ 298,282,443	\$ 0	\$ 298,282,443

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 51,027,033	\$ 53,101,297	\$ 60,939,695	\$ 0	\$ 60,939,695
Current Expenses	179,057,278	228,930,744	227,217,748	0	227,217,748
Equipment	0	0	10,125,000	0	10,125,000
Total	\$ 230,084,311	\$ 282,032,041	\$ 298,282,443	\$ 0	\$ 298,282,443

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 4,633,445	\$ 5,029,976	\$ 5,269,464	\$ 0	\$ 5,269,464
Sewer Fund	91,949,624	108,461,237	121,096,395	0	121,096,395
Refuse Genl Operating Acct -SWSF	48,838,522	58,109,144	82,180,844	0	82,180,844
Sld Wst Dis Fac Acct - SWSF	74,704,981	98,664,876	75,874,800	0	75,874,800
Glass Incentive Account - SWSF	1,830,019	1,297,132	1,355,000	0	1,355,000
Recycling Account - SWSF	8,127,720	10,259,676	12,505,940	0	12,505,940
Federal Grants Fund	0	210,000	0	0	0
Total	\$ 230,084,311	\$ 282,032,041	\$ 298,282,443	\$ 0	\$ 298,282,443

Administration

Program Description

This program provides administrative services for the City's wastewater, storm water, and solid waste programs. It provides overall development, coordination and management through program financial planning, capital program planning, scheduling and tracking, and the development and operation of the department's enterprise asset management system. Centralized personnel, financial, information technology, asset management, employee and management training and administrative services for the department are also provided.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	41.00	45.00	45.00	0.00	45.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	41.00	45.00	45.00	0.00	45.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,049,640	\$ 2,158,020	\$ 2,387,220	\$ 0	\$ 2,387,220
Current Expenses	3,681,962	6,535,400	8,113,643	0	8,113,643
Equipment	0	0	0	0	0
Total	\$ 5,731,602	\$ 8,693,420	\$ 10,500,863	\$ 0	\$ 10,500,863

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 92,072	\$ 0	\$ 0	\$ 0	\$ 0
Sewer Fund	5,083,694	8,115,571	9,811,328	0	9,811,328
Refuse Genl Operating Acct -SWSF	555,836	577,849	689,535	0	689,535
Total	\$ 5,731,602	\$ 8,693,420	\$ 10,500,863	\$ 0	\$ 10,500,863

Department of Environmental Services

Environmental Quality

Program Description

This program directs, coordinates, and manages activities relating to state and federal environmental requirements involving wastewater discharge, storm water management, industrial pre-treatment, permits, and water quality. Support functions include laboratory analysis, oceanographic sampling, and biological monitoring.

The Regulatory Control Branch oversees the development and implementation of the pretreatment program authorized under Title 40, Code of Federal Regulations Part 403. The program's objective is to prevent the discharge of pollutants that may result in interference, pass through, or obstructions in the publicly owned treatment works. Regulatory control is implemented through user surveys, permitting, inspections, investigation, enforcement, and public education. The branch also oversees and coordinates the City's effluent and bio-solids reuse programs.

The Monitoring and Compliance Branch (M&C) prepares the permit-required annual assessment reports for the wastewater treatment plants (WWTP) at Sand Island, Honouliuli, Kailua, and Waianae. It is responsible for the submission of the renewal application documents for the National Pollutant Discharge Elimination System (NPDES), Underground Injection Control (UIC), and other City's treatment facility permits, as applicable, from the U.S. Environmental Protection Agency (EPA) and the State Department of Health (DOH). M&C oversees compliance with these permits and applicable state and federal environmental regulations. This branch is responsible for various departmental activities mandated by court consent decrees and provides support on regulatory issues to the Collection System Maintenance and Wastewater Treatment and Disposal divisions. The branch's Oceanographic Team conducts intensive ocean monitoring for all facilities with ocean discharges, including inspection of the ocean outfalls, sediment, and marine fauna collection for analyses, and provides additional monitoring as needed in support of other studies and City division requests. Additionally, M&C conducts the required air quality monitoring at the property fence line for the Sand Island WWTP and Kailua Regional WWTP as needed, with the Oceanographic Team overseeing the operation and maintenance of the specialized air quality monitoring equipment.

The Storm Water Quality Branch is responsible for administering the municipal storm water management program as required under the City's NPDES permit, which was reissued effective from June 24, 2011 through September 8, 2014. This branch provides public education/outreach to the general public and targeted industries, investigates and enforces against illegal discharges, performs water quality monitoring in streams, prepares monitoring plans and implementation related to total maximum daily loads (TMDLs) of streams designated by the DOH, issues effluent discharge permits for hydro testing, well drilling and other sources, reviews Environmental Assessments (EA)/Environmental Impact Statement (EIS) documents for storm water quality impacts, and prepares annual reports to EPA/DOH. The branch also manages water quality related capital improvement projects (CIP), provides technical support to other city agencies, seeks EPA funded grants, partners with other agencies and community groups, and does long-range planning for watershed management. The branch's responsibilities have expanded substantially since Fiscal Year 2012, including its oversight of storm water management for many City departments as well as providing input to the revisions to the City/Department of Planning and Permitting (DPP) "Rules Relating to Storm Drainage Standards," which became effective on June 1, 2013, and now addresses Low Impact Development and is working with DPP on revising the City/DPP's "Rules Relating to Erosion Control Standards and Guidelines."

The Water Quality Laboratory Branch conducts compliance monitoring activities of industrial wastewater, non-industrial wastewater, treatment plant effluents, receiving waters, well water, sludge, sediment, and fish tissue. The branch continues to maximize in-house capabilities to support departmental projects and compliance requirements.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	111.00	111.00	108.00	0.00	108.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	111.00	111.00	108.00	0.00	108.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 4,424,809	\$ 4,649,756	\$ 6,014,853	\$ 0	\$ 6,014,853
Current Expenses	5,752,070	7,274,954	6,688,920	0	6,688,920
Equipment	0	0	0	0	0
Total	\$ 10,176,879	\$ 11,924,710	\$ 12,703,773	\$ 0	\$ 12,703,773

SOURCE OF FUNDS	FY 2013		FY 2014		FY 2015	
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget	
General Fund	\$ 4,541,373	\$ 5,029,976	\$ 5,269,464	\$ 0	\$ 5,269,464	
Sewer Fund	5,635,506	6,684,734	7,434,309	0	7,434,309	
Federal Grants Fund	0	210,000	0	0	0	
Total	\$ 10,176,879	\$ 11,924,710	\$ 12,703,773	\$ 0	\$ 12,703,773	

Department of Environmental Services

Collection System Maintenance

Program Description

This program repairs, operates, and maintains the wastewater collection system which includes all of the gravity sewer lines, pump stations, and force mains.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	211.00	211.00	211.00	0.00	211.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	211.00	211.00	211.00	0.00	211.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 8,574,043	\$ 8,656,636	\$ 11,349,299	\$ 0	\$ 11,349,299
Current Expenses	10,791,969	13,713,350	13,275,300	0	13,275,300
Equipment	0	0	0	0	0
Total	\$ 19,366,012	\$ 22,369,986	\$ 24,624,599	\$ 0	\$ 24,624,599

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Sewer Fund	\$ 19,366,012	\$ 22,369,986	\$ 24,624,599	\$ 0	\$ 24,624,599
Total	\$ 19,366,012	\$ 22,369,986	\$ 24,624,599	\$ 0	\$ 24,624,599

Environmental Services

Treatment and Disposal

Program Description

This program plans, directs, and coordinates the operation and maintenance of all City wastewater treatment plants. It also provides mechanical, electrical, building, and grounds support services for the repair of wastewater facilities.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	363.00	363.00	310.00	0.00	310.00
Temporary FTE	6.00	6.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	369.00	369.00	313.00	0.00	313.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 15,077,468	\$ 15,605,501	\$ 19,389,674	\$ 0	\$ 19,389,674
Current Expenses	46,786,944	55,685,445	60,036,985	0	60,036,985
Equipment	0	0	0	0	0
Total	\$ 61,864,412	\$ 71,290,946	\$ 79,426,659	\$ 0	\$ 79,426,659

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Sewer Fund	\$ 61,864,412	\$ 71,290,946	\$ 79,226,159	\$ 0	\$ 79,226,159
Refuse Genl Operating Acct -SWSF	0	0	200,500	0	200,500
Total	\$ 61,864,412	\$ 71,290,946	\$ 79,426,659	\$ 0	\$ 79,426,659

Department of Environmental Services

Refuse Collection and Disposal

Program Description

This program is responsible for the administration, management, planning, collection, transport and disposal of solid waste throughout Oahu. This includes the planning and implementation of waste reduction and recycling programs, the collection of refuse from single family and multifamily households, the collection of bulky items island wide, the hauling of refuse, the operation and maintenance of convenience centers, transfer stations, landfills, and collection yards, and the management of the City's H-Power facility.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	434.00	434.00	387.00	0.00	387.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	1.50	0.75	5.00	0.00	5.00
Total	436.50	435.75	393.00	0.00	393.00

CHARACTER OF EXPENDITURES

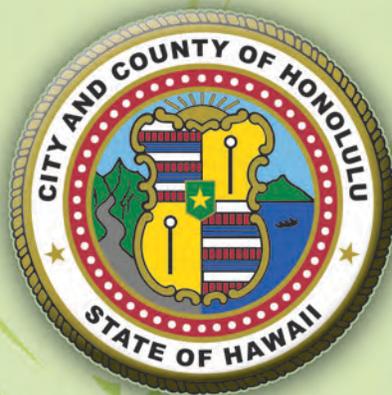
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 20,901,073	\$ 22,031,384	\$ 21,798,649	\$ 0	\$ 21,798,649
Current Expenses	112,044,333	145,721,595	139,102,900	0	139,102,900
Equipment	0	0	10,125,000	0	10,125,000
Total	\$ 132,945,406	\$ 167,752,979	\$ 171,026,549	\$ 0	\$ 171,026,549

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Refuse Genl Operating Acct -SWSF	\$ 48,282,686	\$ 57,531,295	\$ 81,290,809	\$ 0	\$ 81,290,809
Sld Wst Dis Fac Acct - SWSF	74,704,981	98,664,876	75,874,800	0	75,874,800
Glass Incentive Account - SWSF	1,830,019	1,297,132	1,355,000	0	1,355,000
Recycling Account - SWSF	8,127,720	10,259,676	12,505,940	0	12,505,940
Total	\$ 132,945,406	\$ 167,752,979	\$ 171,026,549	\$ 0	\$ 171,026,549

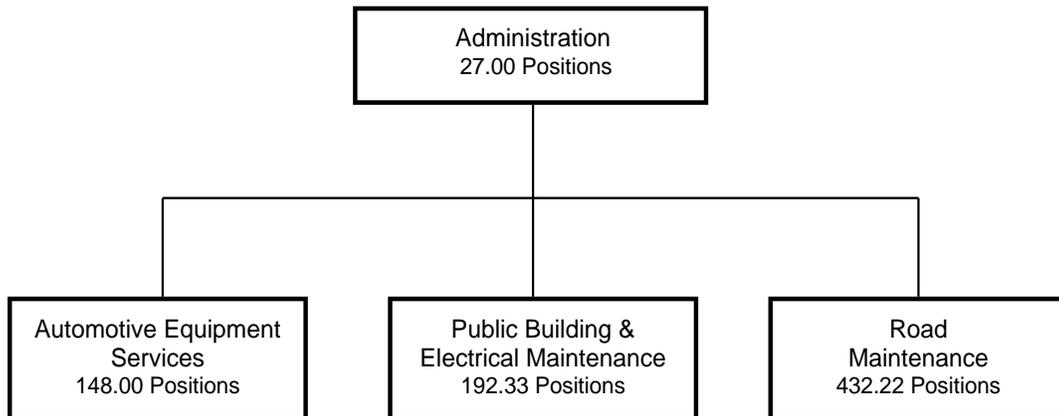
Environmental Services

Department of Facility Maintenance



DEPARTMENT OF FACILITY MAINTENANCE (DFM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



DEPARTMENT OF FACILITY MAINTENANCE
(DFM)



AUTOMOTIVE EQUIPMENT SERVICE
Repair and Maintenance Facilities

- A1 HALAWA
 - * Services all Honolulu based agencies from Aiea to Hawaii Kai
 - * Services Keehi Transfer Station
 - * Services DRM street sweeping
 - * Services Waianae Refuse
 - * Services Waialua Refuse
 - * Services Kawailoa Transfer Station
- A2 PEARL CITY
 - * Services Central/Leeward based agencies
- A3 KAPAA
 - * Services Windward based agencies from Waimanalo to Laie

ROAD MAINTENANCE
Baseyards

- B1a HALAWA (Honolulu District)
- B1b HONOLULU Clean Team
- B1c HONOLULU Street Sweeping
- B1d HONOLULU Coning
- B2 PEARL CITY (EWA)
- B3 KAPOLEI (Waianae District)
- B4 WAHIAWA
- B5 WAIALUA
- B6 LAIE (KOOLAULOA)
- B7 KANEOHE (KOOLAUPOKO)
- B8 KAILUA

BUILDING AND ELECTRICAL MAINTENANCE
Baseyards

- C1 PUBLIC BUILDING and ELECTRICAL MAINTENANCE (R&M)
- C2 TRAFFIC and ELECTRICAL MAINTENANCE SERVICES (TEMS)
- C3 CUSTODIAL and UTILITY SERVICES (CUS)
- C4 SECURITY and EMPLOYEE PARKING OPERATIONS (SEOP)

Department of Facility Maintenance

Roles and Responsibilities

The Department of Facility Maintenance (DFM) plans and administers the City's repair, renovation, and maintenance programs for roads, bridges, streams, flood control systems, city buildings, and city vehicles and construction equipment (except for vehicles/equipment belonging to the Board of Water Supply, Police and Fire Departments, and the Honolulu Authority for Rapid Transportation). It also plans and administers the repair and maintenance programs for mechanical, electrical, and electronic equipment and facilities, including those for parks, street lighting, and communication sites. Additionally, DFM provides property management, parking garage management, heavy vehicle and equipment training, and interdepartmental mail service.

Spending to Make a Difference

- Safe Sidewalk Access. Establish a new SPO/SNO (Stored Property Ordinance/Sidewalk Nuisance Ordinance) team to enforce safe access for citizens on public property (including sidewalks and parks), free of illegally stored private property.
- Water Quality. Increase resources (personnel and equipment) to comply with an EPA (Environmental Protection Agency) audit report and NPDES (National Pollutant Discharge Elimination System) permit requirements to minimize pollutants reaching State waters.
- Road Maintenance. Execute new phase of the Pavement Management System (PMS) to help strategically plan the proper rehabilitation and reconstruction of roadway pavements and identify less costly treatments that will extend pavement life. Further develop the Pavement Preservation program designed to apply cost-effective treatments (such as slurry seal, seal coatings, crack sealing, and other less costly maintenance techniques) to prolong roadway life and reduce the rate of roadway deterioration.
- Vehicle Maintenance. Implement improvements that align AES resources to provide timely vehicle repair and maintenance services for City agencies dependent on safe operable vehicles and equipment used to perform direct services to the public. In addition, promote public health by insuring that the Department of Environmental Services has sufficient numbers of vehicles/equipment to collect and dispose of refuse.
- Fleet Training. Increase training expenditures to provide vehicle repair personnel with knowledge necessary to repair highly technical advanced electronic systems currently in the vehicle fleet.
- Computer Enhancements. Install software to interface with vehicle's integral computer to increase protection of City fleet by alerting drivers of potential system failure to prevent costly catastrophic failures.

Budget Highlights

- Salaries increased by approximately \$1.5 million due to mandated collective bargaining agreements.
- 120 positions have been deactivated to achieve an accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- Increased number of Utility Workers (by 14 new custodial positions) due to settlement of a union grievance requiring de-privatization of certain job classes.
- Increased expenses of \$161,129 due to City commitment to de-privatization resulting in additional supplies and small equipment to perform custodial services formerly provided through private contractors.
- Decreased expenses of approximately \$600,000 due to lower gas and fuel costs.
- Increased expenses for eight (8) new positions to establish SPO/SNO team provided through personal service contractors during last fiscal year. Additional equipment funding is provided in the capital budget.
- Increased salary expenses for 15 new positions to establish in-house staff to perform median landscaping maintenance due to settlement of Union grievance requiring de-privatization of certain job classes; service was provided through private contractors budgeted in the Department of Parks and Recreation during last fiscal year. Additional equipment funding is provided in the capital budget.
- Increased expenses to implement EPA audit report due to: (1) increase in mechanical street sweeping frequency in the Waianae and Wahiawa areas with purchase of new street sweepers in the capital budget to comply with NPDES permit requirements; and (2) increase in storm drain cleaning frequency in the Waianae and Wahiawa areas with purchase of new jet rodder (Vactor) trucks in the capital budget to comply with NPDES permit requirements.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Defective or Burned Out Lamps Replaced	#	7,554	10,000	10,000
Photocells Replaced	#	3,670	5,000	5,000
Vehicle Repair Jobs Completed	#	31,424	35,000	37,150
Tire Repair and Replacements	#	3,350	4,000	4,100
Fuel Transaction Tickets Issued	#	48,758	50,000	50,000
First Aid Road Repairs and Resurfacing	Tons	8,663	20,500	20,500
Pothole Patching	#	51,647	45,000	47,000
Curbs Mechanically/Manually Swept	Miles	22,989	32,400	32,400

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	775.05	775.05	656.72	37.00	693.72
Temporary FTE	1.00	1.00	0.00	0.00	0.00
Contract FTE	22.00	23.50	13.75	0.00	13.75
Total	798.05	799.55	670.47	37.00	707.47

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 1,754,730	\$ 2,492,842	\$ 2,385,228	\$ 0	\$ 2,385,228
Public Building and Electrical Maintenance	29,729,671	31,070,739	33,125,441	0	33,125,441
Automotive Equipment Services	18,702,754	18,825,063	18,629,760	0	18,629,760
Road Maintenance	17,337,293	21,641,410	22,635,581	1,188,213	23,823,794
Total	\$ 67,524,448	\$ 74,030,054	\$ 76,776,010	\$ 1,188,213	\$ 77,964,223

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 24,627,808	\$ 25,606,848	\$ 27,827,856	\$ 753,065	\$ 28,580,921
Current Expenses	42,889,750	48,423,206	48,903,154	435,148	49,338,302
Equipment	6,890	0	45,000	0	45,000
Total	\$ 67,524,448	\$ 74,030,054	\$ 76,776,010	\$ 1,188,213	\$ 77,964,223

Department of Facility Maintenance

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 24,584,553	\$ 26,156,213	\$ 27,607,008	\$ 0	\$ 27,607,008
Highway Fund	30,384,516	35,294,328	36,541,945	1,188,213	37,730,158
Highway Beautification Fund	105,874	213,291	213,291	0	213,291
Bikeway Fund	22,334	28,809	28,809	0	28,809
Sewer Fund	2,101,062	2,453,537	1,906,041	0	1,906,041
Refuse Genl Operating Acct -SWSF	4,948,316	4,887,065	5,139,458	0	5,139,458
Recycling Account - SWSF	4,753,971	4,796,811	5,139,458	0	5,139,458
Federal Grants Fund	507,822	0	0	0	0
Housing Development Special Fund	116,000	200,000	200,000	0	200,000
Total	\$ 67,524,448	\$ 74,030,054	\$ 76,776,010	\$ 1,188,213	\$ 77,964,223

Administration

Program Description

The Administration program plans, directs, administers, and coordinates line and staff activities relating to facility maintenance functions and programs involving the maintenance of public roads, streets, bridges, and drainage and flood control systems; street lighting and electrical systems of parks and other facilities; traffic signs and markings; public buildings; city vehicles and equipment except for Board of Water Supply, Honolulu Fire Department, Honolulu Police Department, and the Honolulu Authority for Rapid Transportation. The program also administers managed parking and property management activities and provides interdepartmental mail services.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	24.00	24.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	1.75	0.00	1.75
Total	27.00	27.00	23.75	0.00	23.75

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,247,680	\$ 1,230,089	\$ 1,256,266	\$ 0	\$ 1,256,266
Current Expenses	507,050	1,262,753	1,128,962	0	1,128,962
Equipment	0	0	0	0	0
Total	\$ 1,754,730	\$ 2,492,842	\$ 2,385,228	\$ 0	\$ 2,385,228

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 668,978	\$ 1,257,820	\$ 1,169,865	\$ 0	\$ 1,169,865
Highway Fund	969,752	1,035,022	1,015,363	0	1,015,363
Housing Development Special Fund	116,000	200,000	200,000	0	200,000
Total	\$ 1,754,730	\$ 2,492,842	\$ 2,385,228	\$ 0	\$ 2,385,228

Department of Facility Maintenance

Public Building and Electrical Maintenance

Program Description

The Public Building and Electrical Maintenance program plans, directs, coordinates, and administers the repair, maintenance, and renovation programs for public buildings and appurtenant structures; street, park, mall, outdoor and other City lighting and electrical facilities; and communication facilities under the jurisdiction of the Department of Facility Maintenance. The program also administers activities including City employees' parking; motor pool; and security for City Hall, Kapolei Hale, the Frank F. Fasi Municipal Building and certain other facilities.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	177.33	177.33	158.00	14.00	172.00
Temporary FTE	1.00	1.00	0.00	0.00	0.00
Contract FTE	14.00	14.00	9.00	0.00	9.00
Total	192.33	192.33	167.00	14.00	181.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 5,369,891	\$ 5,891,476	\$ 6,981,416	\$ 0	\$ 6,981,416
Current Expenses	24,359,780	25,179,263	26,099,025	0	26,099,025
Equipment	0	0	45,000	0	45,000
Total	\$ 29,729,671	\$ 31,070,739	\$ 33,125,441	\$ 0	\$ 33,125,441

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 18,631,883	\$ 19,779,408	\$ 20,898,032	\$ 0	\$ 20,898,032
Highway Fund	11,048,823	11,242,366	12,178,444	0	12,178,444
Bikeway Fund	18,809	18,809	18,809	0	18,809
Sewer Fund	30,156	30,156	30,156	0	30,156
Total	\$ 29,729,671	\$ 31,070,739	\$ 33,125,441	\$ 0	\$ 33,125,441

Automotive Equipment Services

Program Description

The Automotive Equipment Service (AES) program plans, directs, coordinates, and administers the vehicle and equipment repair and maintenance program for the City with the exception of programs under the Board of Water Supply, Honolulu Police Department, Honolulu Fire Department, and Honolulu Authority for Rapid Transportation. It also prepares plans and specifications for the purchase of new vehicles and equipment, and provides heavy vehicle and equipment operator qualification training and certification.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	147.00	147.00	124.00	0.00	124.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	0.00	0.00	0.00
Total	148.00	148.00	124.00	0.00	124.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 5,836,789	\$ 5,912,354	\$ 6,244,720	\$ 0	\$ 6,244,720
Current Expenses	12,865,965	12,912,709	12,385,040	0	12,385,040
Equipment	0	0	0	0	0
Total	\$ 18,702,754	\$ 18,825,063	\$ 18,629,760	\$ 0	\$ 18,629,760

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 3,387,204	\$ 3,114,375	\$ 3,652,834	\$ 0	\$ 3,652,834
Highway Fund	3,523,592	3,603,431	2,822,125	0	2,822,125
Sewer Fund	2,070,906	2,423,381	1,875,885	0	1,875,885
Refuse Genl Operating Acct -SWSF	4,948,316	4,887,065	5,139,458	0	5,139,458
Recycling Account - SWSF	4,753,971	4,796,811	5,139,458	0	5,139,458
Federal Grants Fund	18,765	0	0	0	0
Total	\$ 18,702,754	\$ 18,825,063	\$ 18,629,760	\$ 0	\$ 18,629,760

Department of Facility Maintenance

Road Maintenance

Program Description

The Road Maintenance program maintains city roadways, sidewalks, storm drains, bridges, striping, signs, outdoor municipal parking lots, bike paths, bus stops/shelters, roadway medians, and remnant properties. It renders pavement maintenance to private roadways open to public use, pursuant to city ordinance. The division also has the responsibility of maintaining City-owned streams, channels, ditches and other flood control facilities as well as enforcing the maintenance of privately-owned streams. It also maintains litter containers at bus stops and some pedestrian mall areas in Waikiki, and removes graffiti within roadway rights-of-way. In the rural districts, it provides dead animal pickup and oversees refuse collection services at Wahiawa, Laie, and Waialua for the Department of Environmental Services.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	426.72	426.72	352.72	23.00	375.72
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.00	5.50	3.00	0.00	3.00
Total	430.72	432.22	355.72	23.00	378.72

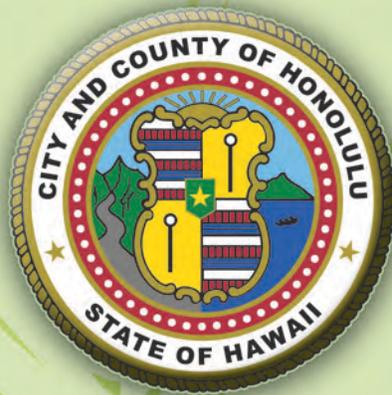
CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 12,173,448	\$ 12,572,929	\$ 13,345,454	\$ 753,065	\$ 14,098,519
Current Expenses	5,156,955	9,068,481	9,290,127	435,148	9,725,275
Equipment	6,890	0	0	0	0
Total	\$ 17,337,293	\$ 21,641,410	\$ 22,635,581	\$ 1,188,213	\$ 23,823,794

SOURCE OF FUNDS

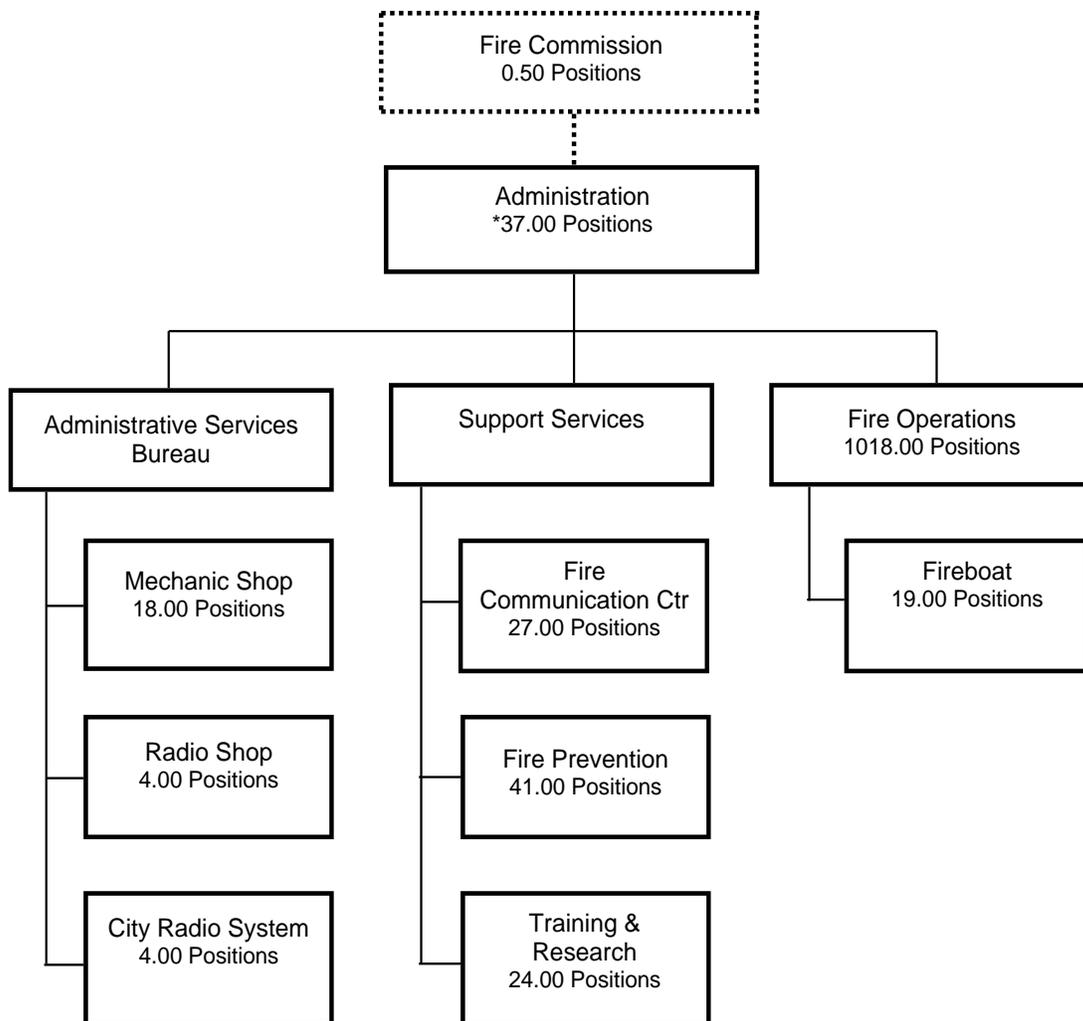
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,896,488	\$ 2,004,610	\$ 1,886,277	\$ 0	\$ 1,886,277
Highway Fund	14,842,349	19,413,509	20,526,013	1,188,213	21,714,226
Highway Beautification Fund	105,874	213,291	213,291	0	213,291
Bikeway Fund	3,525	10,000	10,000	0	10,000
Federal Grants Fund	489,057	0	0	0	0
Total	\$ 17,337,293	\$ 21,641,410	\$ 22,635,581	\$ 1,188,213	\$ 23,823,794

Honolulu Fire Department



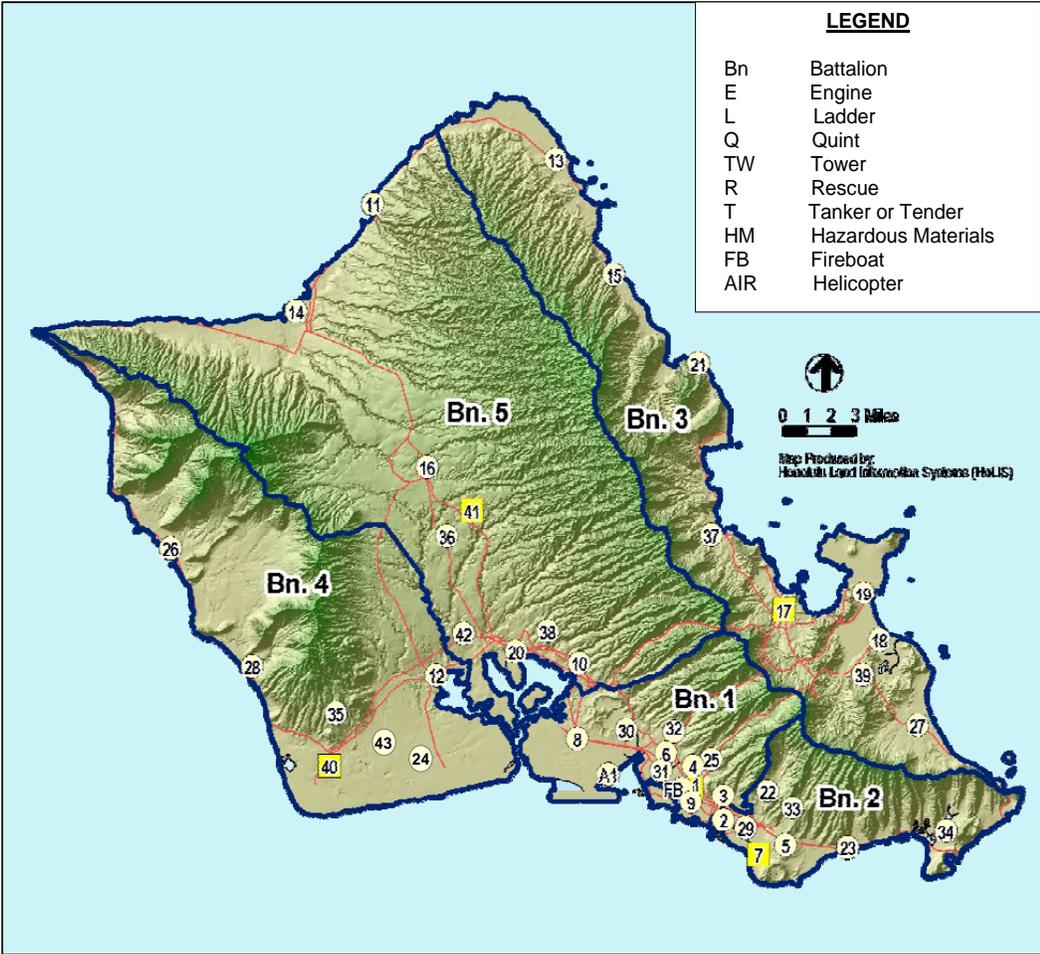
HONOLULU FIRE DEPARTMENT (HFD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



* Positions include: 3 Assistant Fire Chiefs, secretaries and professional/clerical support staff.

HONOLULU FIRE DEPARTMENT
(HFD)



Station	Name	Companies	Station	Name	Companies
FB	Waterfront	Fireboat	22	Manoa	E22
1	Central	Bn1, E1	23	Wailupe	E23
2	Pawaa	E2, L2, R1	24	Ewa Beach	E24
3	Makiki	E3	25	Nuuanu	E25
4	Kuakini	E4, L4	26	Waianae	E26, Q26, T26
5	Kaimuki	E5, L5	27	Waimanalo	E27
6	Kalihi	E6	28	Nanakuli	E28, T28
7	Waikiki	Bn2, E7, L7	29	McCully	E29, L29
8	Mokulele	E8	30	Moanalua	E30, Q30, T30
9	Kakaako	E9, TW9	31	Kalihi Kai	E31, Q31
10	Aiea	E10	32	Kalihi Uka	E32, HM1
11	Sunset	E11	33	Palolo	E33
12	Waipahu	E12, Q12, T12	34	Hawaii Kai	E34, Q34
13	Kahuku	E13	35	Makakilo	E35
14	Waialua	E14	36	Mililani	E36
15	Hauula	E15, T15	37	Kahaluu	E37
16	Wahiawa	E16, T16	38	Waiau	E38, Q38
17	Kaneohe	Bn3, E17, Q17	39	Olamana	E39
18	Kailua	E18, Q18	40	Kapolei	Bn4, E40, TW40, HM2
19	Aikahi	E19	41	Mililani Mauka	Bn5, E41, Q41, R2
20	Pearl City	E20	42	Waikele	E42
21	Kaawa	E21	43	E Kapolei	E43, Q43
			A1	Aircraft	Air1

Fire

Honolulu Fire Department

Roles and Responsibilities

The Honolulu Fire Department (HFD) is responsible for providing fire fighting, search and rescue, emergency medical, and hazardous materials response for the City and County of Honolulu (City). These duties are performed on a wide variety of terrain that include steep mountain ranges, wildlands, and agricultural fields; structures which comprise a modern metropolitan city, including industrial complexes, business centers, government complexes, high-rise resorts, condominiums, and high-density urban residential dwellings; and the surrounding ocean. The Department maintains a modern and technologically advanced force of fire fighting and rescue personnel and equipment through its various activities administered by qualified professional leadership. The Department continues to develop and conduct various programs such as reliable and efficient communication systems, fire apparatus maintenance and repair, training and research, a fireboat, and a coordinated City Radio System. The Fire Prevention program, which includes inspections, investigations and enforcement of fire regulations, and a fire safety education program, continues to expand with the latest trends and national standards of the fire service.

Spending to Make a Difference

- The HFD will be seeking Commission on Fire Accreditation International (CFAI) reaccreditation. During the reaccreditation process, the HFD will conduct a self assessment and review all aspects of its organizational philosophy, direction, and plans for improvement.
- To reduce overtime expenditures, the HFD will explore the use of TargetSolutions web-based training. TargetSolutions will decentralize training and streamline records management. This program will ensure training compliance and maintain current and accurate training records.
- The HFD will continue to provide training to fire fighters (FF) at the Emergency Medical Technician-Basic (EMT-B) national level. The Department will also begin upgrading FFs to the State of Hawaii EMT-B level.
- The HFD will continue to provide nationally recognized training for uniformed personnel through the International Fire Service Accreditation Congress certification and the CFAI accreditation processes.
- The HFD will continue its fire station replacement and improvement program to improve the living conditions and quality of life at fire stations. Kalihi, Kalihi Uka, and Makakilo interior reconstruction projects will meet Americans with Disabilities Act (ADA) Title II, and Gender Equality requirements. These fire stations will also be designed to minimize cross-contamination of hazardous materials and products of combustion.
- The HFD created a multiyear, cooperative master agreement for the purchase of FF personal protective safety equipment (PPE). Kauai and Hawaii counties have tentatively agreed to participate, and PPEs will be purchased at a lower priced, bulk rate. The PPE master agreement will be created triennially instead of annually.
- To improve tactical level incident management and reduce overtime expenditures, the HFD will explore the Blue Card Command Certification Program, which uses a combination of online simulation training and train-the-trainer programs.

Budget Highlights

- Salaries increased by approximately \$7.1 million due to mandated collective bargaining increases.
- The non-holiday overtime budget significantly increased due to the implementation of the Hawaii Fire Fighters Association (HFFA) Collective Bargaining Agreement (CBA) Rank-for-Rank Program, which was revised to include all ranked personnel in fire suppression and the bureaus. The increase in the overtime budget is also required to deliver requisite training programs; i.e., EMT recertifications and Pumping Apparatus Driver Operator, Aerial Apparatus Driver Operator, Communications Vehicle Operator, All-Hazards Incident Management Team, and rescue training.
- 25 positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- A Medical Director was contracted at \$90,000 to oversee all of the HFD's medical and automated external defibrillator programs.
- A decrease of approximately \$27,289 in expenses is due to lower unleaded gasoline prices.
- The increase in furniture expenses is due to the HFFA CBA. Approximately \$160,000 will be required to provide lockers to meet the requirements in Section 26 Temporary Change in Station Pay of the CBA.
- There is an increase in overall expenses for the maintenance and operation of Pierce CAFS fire apparatuses.
- As in previous years, the budget also includes a training pool of 100 Fire Fighter Recruit (FFR) positions (unfunded) to efficiently schedule and fill FFR positions in the Department. To avoid duplication, these positions are not included in the Department's position count, as they are already reflected in the Department's vacant position funding.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Fire Alarm Responses	#	16,994	16,314	15,661
Rescue and Emergency Responses	#	30,610	32,753	35,046
Total Emergency and Non-Emergency Calls Received	#	49,435	52,590	55,262
Fire Prevention Inspections	#	67,866	69,989	71,473
Emergency Medical Technician – Basic, Initial/Retraining	Students	945	55	1,095
Family and Friends Cardiopulmonary Resuscitation Training	Students	2,475	1,800	2,500

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	1,189.00	1,189.00	1,164.00	0.00	1,164.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	2.50	2.50	2.50	0.00	2.50
Total	1,192.50	1,192.50	1,167.50	0.00	1,167.50

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 2,942,727	\$ 3,095,134	\$ 3,155,829	\$ 0	\$ 3,155,829
Fire Communication Center	2,192,027	2,262,950	2,545,846	0	2,545,846
Fire Prevention	3,542,448	3,515,873	3,997,859	0	3,997,859
Training and Research	1,866,794	1,721,037	2,356,828	0	2,356,828
Radio Shop	282,985	910,499	326,231	0	326,231
Fire Operations	76,488,535	75,085,210	94,956,225	0	94,956,225
Fireboat	1,163,906	2,969,694	2,977,906	0	2,977,906
Fire Commission	3,095	16,294	18,894	0	18,894
City Radio System	250,329	249,866	261,298	0	261,298
Mechanic Shop	2,144,882	2,223,631	2,387,586	0	2,387,586
HFD Grants	469,061	0	0	0	0
Total	\$ 91,346,789	\$ 92,050,188	\$ 112,984,502	\$ 0	\$ 112,984,502

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 80,556,357	\$ 78,471,974	\$ 99,401,992	\$ 0	\$ 99,401,992
Current Expenses	10,688,567	13,380,214	13,384,510	0	13,384,510
Equipment	101,865	198,000	198,000	0	198,000
Total	\$ 91,346,789	\$ 92,050,188	\$ 112,984,502	\$ 0	\$ 112,984,502

Fire

Honolulu Fire Department

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 90,877,728	\$ 92,050,188	\$ 112,984,502	\$ 0	\$ 112,984,502
Special Projects Fund	332,734	0	0	0	0
Federal Grants Fund	136,327	0	0	0	0
Total	\$ 91,346,789	\$ 92,050,188	\$ 112,984,502	\$ 0	\$ 112,984,502

Fire

Administration

Program Description

This program plans, directs, and coordinates fiscal resources; administers personnel services and recordkeeping; ensures the appropriate purchase of goods and services for the department to protect life and property by preventing and mitigating fires and emergencies; and coordinates fire fighting, first responder assistance, and rescue services with other agencies and organizations. Administration provides the department with administrative support to include Operating and Capital Improvement Program budget preparations; personnel and records management; administrative reports; Capital Improvement Program project coordination; and coordination of the maintenance, renovation, and repair of 52 fire stations and worksites. Administration also evaluates and purchases all equipment and apparatuses needed by the department; implements personnel functions; manages the activities of the Waipahu Maintenance Facility; plans, administers, and evaluates the analysis of data collection to develop programs; investigates and implements safety practices through the Occupational Safety and Health Office; and identifies national trends in order to recommend program direction.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	35.00	35.00	35.00	0.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	37.00	37.00	37.00	0.00	37.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,280,870	\$ 2,277,016	\$ 2,361,632	\$ 0	\$ 2,361,632
Current Expenses	661,857	818,118	794,197	0	794,197
Equipment	0	0	0	0	0
Total	\$ 2,942,727	\$ 3,095,134	\$ 3,155,829	\$ 0	\$ 3,155,829

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,942,727	\$ 3,095,134	\$ 3,155,829	\$ 0	\$ 3,155,829
Total	\$ 2,942,727	\$ 3,095,134	\$ 3,155,829	\$ 0	\$ 3,155,829

Fire

Honolulu Fire Department

Fire Communication Center

Program Description

The Fire Communication Center (FCC) operates a central communication center and is a secondary Public Safety Answering Point (PSAP). Initial 911 calls are received by Oahu's primary PSAP located at the Honolulu Police Department (HPD) headquarters. Each call is then transferred to one of the secondary PSAPs, who are the Honolulu Fire Department (HFD), the Honolulu Emergency Services Department's (HESD) Emergency Medical Services (EMS) Division, or the HPD dispatch. Emergency response calls received at the FCC are processed through special call-processing equipment. The appropriate type and number of HFD resources are dispatched via the TriTech computer-aided dispatch (CAD) system and the 800 MHz radio system. Incident information stored in the CAD system is available to first responders through mobile data terminals. Text messaging important information is also facilitated through the CAD system to mobile phones. The FCC operates the Catalyst Radio-over-Internet Protocol backup radio system; monitors, and coordinates communications with other city, state, and federal agencies through interoperable communications; and maintains maps and files of streets, hydrants, and other pertinent information for rapid and accurate dispatching of companies. Among its many responsibilities, the FCC also receives telephone calls regarding community concerns, alarm system testing, cooking fire notifications, and school fire drills.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	27.00	27.00	27.00	0.00	27.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	27.00	27.00	27.00	0.00	27.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,015,046	\$ 2,048,183	\$ 2,331,079	\$ 0	\$ 2,331,079
Current Expenses	176,981	214,767	214,767	0	214,767
Equipment	0	0	0	0	0
Total	\$ 2,192,027	\$ 2,262,950	\$ 2,545,846	\$ 0	\$ 2,545,846

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,192,027	\$ 2,262,950	\$ 2,545,846	\$ 0	\$ 2,545,846
Total	\$ 2,192,027	\$ 2,262,950	\$ 2,545,846	\$ 0	\$ 2,545,846

Fire Prevention

Program Description

The Fire Prevention Bureau effectively promotes fire and life safety programs that assist the department in accomplishing its mission of mitigating loss of life, property, and damage to the environment. Responsibilities include reviewing and adopting fire codes, rules, and laws; conducting fire code compliance inspections; reviewing building construction plans; investigating fires to determine origin and cause; and providing fire and life safety education to the community.

The Fire Prevention Bureau also includes the Fireworks License & Permits Program which controls the import, storage, wholesale, and retail of fireworks in the City and County of Honolulu. Collection of licenses and permits related to fireworks sales and use is managed by this office. By ordinance, this function is supported by the fees collected from these permits and licenses.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	41.00	41.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 3,203,945	\$ 3,148,579	\$ 3,630,390	\$ 0	\$ 3,630,390
Current Expenses	338,503	367,294	367,469	0	367,469
Equipment	0	0	0	0	0
Total	\$ 3,542,448	\$ 3,515,873	\$ 3,997,859	\$ 0	\$ 3,997,859

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 3,542,448	\$ 3,515,873	\$ 3,997,859	\$ 0	\$ 3,997,859
Total	\$ 3,542,448	\$ 3,515,873	\$ 3,997,859	\$ 0	\$ 3,997,859

Honolulu Fire Department

Training and Research

Program Description

The Training and Research program develops, trains and evaluates fire suppression and hazardous materials techniques; conducts emergency medical instruction and evaluation; conducts certification testing; trains and evaluates apparatus operations; and researches and evaluates specifications of fire apparatuses, equipment, and current educational training programs for recruits and incumbents of the Department.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	24.00	24.00	24.00	0.00	24.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	24.00	24.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,697,150	\$ 1,491,747	\$ 2,127,538	\$ 0	\$ 2,127,538
Current Expenses	169,644	229,290	229,290	0	229,290
Equipment	0	0	0	0	0
Total	\$ 1,866,794	\$ 1,721,037	\$ 2,356,828	\$ 0	\$ 2,356,828

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,866,794	\$ 1,721,037	\$ 2,356,828	\$ 0	\$ 2,356,828
Total	\$ 1,866,794	\$ 1,721,037	\$ 2,356,828	\$ 0	\$ 2,356,828

Radio Shop

Program Description

The Radio Shop provides islandwide radio communications for dispatching and coordinating units responding to fire, medical, hazardous materials, and rescue incidents. Fire fighters work in conjunction with other agencies; including the Honolulu Emergency Services Department's Ocean Safety and Lifeguard Services Division, the Department of Land and Natural Resources' Division of Conservation and Resources Enforcement, and the United States Coast Guard.

This activity includes system planning and designing, equipment specifications, installations, adjustments, testing, upgrades, and maintenance for the Honolulu Fire Department's main and alternate dispatch centers, public address systems and base radios at all fire stations, sirens, light bars, and Opticom® (traffic signal control) equipment on all fire suppression apparatuses. This activity is directly responsible for all radio programming personality development and updates for the Department.

Also, this activity assists the Department of Information Technology by supporting mobile data terminals located in the fire suppression apparatuses, and with performing various maintenance tasks at remote radio sites. and developing individual radio personalities utilized by the City's Emergency Support Responders (ESR). The ESR supports the first responders' mission by providing manpower, equipment, and facilities during a major disaster.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 188,626	\$ 206,210	\$ 221,942	\$ 0	\$ 221,942
Current Expenses	94,359	704,289	104,289	0	104,289
Equipment	0	0	0	0	0
Total	\$ 282,985	\$ 910,499	\$ 326,231	\$ 0	\$ 326,231

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 282,985	\$ 910,499	\$ 326,231	\$ 0	\$ 326,231
Total	\$ 282,985	\$ 910,499	\$ 326,231	\$ 0	\$ 326,231

Honolulu Fire Department

Fire Operations

Program Description

Fire Operations provides fire suppression; response to search and rescue, hazardous materials, and medical emergency incidents; conducts dwelling and commercial building inspections; and provides commercial and industrial prefire planning for the island of Oahu, which is approximately 604 square miles.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	1,018.00	1,018.00	993.00	0.00	993.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	1,018.00	1,018.00	993.00	0.00	993.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 68,880,865	\$ 66,817,087	\$ 86,030,360	\$ 0	\$ 86,030,360
Current Expenses	7,521,518	8,085,123	8,742,865	0	8,742,865
Equipment	86,152	183,000	183,000	0	183,000
Total	\$ 76,488,535	\$ 75,085,210	\$ 94,956,225	\$ 0	\$ 94,956,225

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 76,488,535	\$ 75,085,210	\$ 94,956,225	\$ 0	\$ 94,956,225
Total	\$ 76,488,535	\$ 75,085,210	\$ 94,956,225	\$ 0	\$ 94,956,225

Fireboat

Program Description

The Fireboat protects life and property during fires and emergencies on the waterfront and adjoining shoreline areas.

PROGRAM POSITIONS	FY 2013	FY 2014	Current Svcs	Budget Issues	FY 2015
	Actual	Appropriated			Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	19.00	0.00	19.00

CHARACTER OF EXPENDITURES	FY 2013	FY 2014	Current Svcs	Budget Issues	FY 2015
	Actual	Appropriated			Total Budget
Salaries	\$ 1,020,563	\$ 1,419,009	\$ 1,473,921	\$ 0	\$ 1,473,921
Current Expenses	143,343	1,535,685	1,503,985	0	1,503,985
Equipment	0	15,000	0	0	0
Total	\$ 1,163,906	\$ 2,969,694	\$ 2,977,906	\$ 0	\$ 2,977,906

SOURCE OF FUNDS	FY 2013	FY 2014	Current Svcs	Budget Issues	FY 2015
	Actual	Appropriated			Total Budget
General Fund	\$ 1,163,906	\$ 2,969,694	\$ 2,977,906	\$ 0	\$ 2,977,906
Total	\$ 1,163,906	\$ 2,969,694	\$ 2,977,906	\$ 0	\$ 2,977,906

Honolulu Fire Department

Fire Commission

Program Description

The Fire Commission acts as a liaison between the department and the citizens of the City. It handles all complaints against the department and assists the department to obtain sufficient resources from the City to complete its mission.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.50	0.50	0.00	0.50
Total	0.50	0.50	0.50	0.00	0.50

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,541	\$ 15,024	\$ 15,624	\$ 0	\$ 15,624
Current Expenses	554	1,270	3,270	0	3,270
Equipment	0	0	0	0	0
Total	\$ 3,095	\$ 16,294	\$ 18,894	\$ 0	\$ 18,894

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 3,095	\$ 16,294	\$ 18,894	\$ 0	\$ 18,894
Total	\$ 3,095	\$ 16,294	\$ 18,894	\$ 0	\$ 18,894

Fire

City Radio System

Program Description

The Honolulu Fire Department Radio Shop administers and maintains communications for the City and County of Honolulu Departments and Divisions under its City Radio System program.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 201,972	\$ 200,446	\$ 211,878	\$ 0	\$ 211,878
Current Expenses	39,423	49,420	49,420	0	49,420
Equipment	8,934	0	0	0	0
Total	\$ 250,329	\$ 249,866	\$ 261,298	\$ 0	\$ 261,298

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 250,329	\$ 249,866	\$ 261,298	\$ 0	\$ 261,298
Total	\$ 250,329	\$ 249,866	\$ 261,298	\$ 0	\$ 261,298

Honolulu Fire Department

Mechanic Shop

Program Description

The Mechanic Shop is responsible for the repair and maintenance of the HFD's fleet of 43 engines, 5 aerial ladders, 9 Quints, 2 aerial towers, 2 rescue units, 2 hazmat response apparatuses, 7 tankers, 20 relief apparatuses, 1 tractor, 1 command, 1 communication, approximately 73 auxiliary vehicles, 53 trailers, and 19 auxiliary support equipment. Included for water rescues are a 110-foot fire boat, 3 rescue boats, 2 ambulances and 12 jet skis/watercrafts. Other responsibilities include maintaining and repairing approximately 30,000 pieces of small equipment, fire fighting equipment, lawn tools, office furniture, and rescue power tools.

The Mechanic Shop is also tasked with the repair and maintenance of the Honolulu Police Department's fleet of heavy equipment diesel vehicles above 10,000 pounds gross vehicle weight. This group consists of two special weapons vehicles, two bomb trucks, one tactical truck, two tractor and trailer equipment trucks, two heavy mobile communication trailers, two emergency management command trucks, three equipment trailers, and one auxiliary truck.

The Mechanic Shop maintains all fire fighting equipment to meet National Fire Protection Association and state and federal motor vehicle carrier standards, which include annual fire pump, compressed air foam systems, aerial, and ground ladder testing and safety inspections.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	18.00	18.00	18.00	0.00	18.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	18.00	18.00	18.00	0.00	18.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 851,000	\$ 848,673	\$ 997,628	\$ 0	\$ 997,628
Current Expenses	1,293,882	1,374,958	1,374,958	0	1,374,958
Equipment	0	0	15,000	0	15,000
Total	\$ 2,144,882	\$ 2,223,631	\$ 2,387,586	\$ 0	\$ 2,387,586

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,144,882	\$ 2,223,631	\$ 2,387,586	\$ 0	\$ 2,387,586
Total	\$ 2,144,882	\$ 2,223,631	\$ 2,387,586	\$ 0	\$ 2,387,586

HFD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the Department to supplement City funds to accomplish the Department's mission.

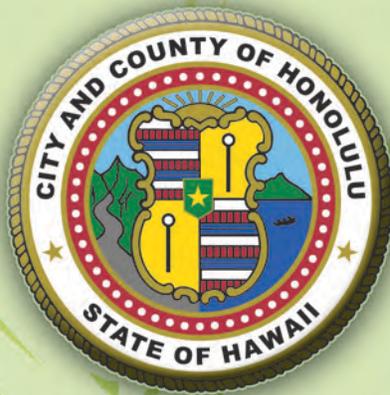
PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 213,779	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	248,503	0	0	0	0
Equipment	6,779	0	0	0	0
Total	\$ 469,061	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Special Projects Fund	\$ 332,734	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	136,327	0	0	0	0
Total	\$ 469,061	\$ 0	\$ 0	\$ 0	\$ 0

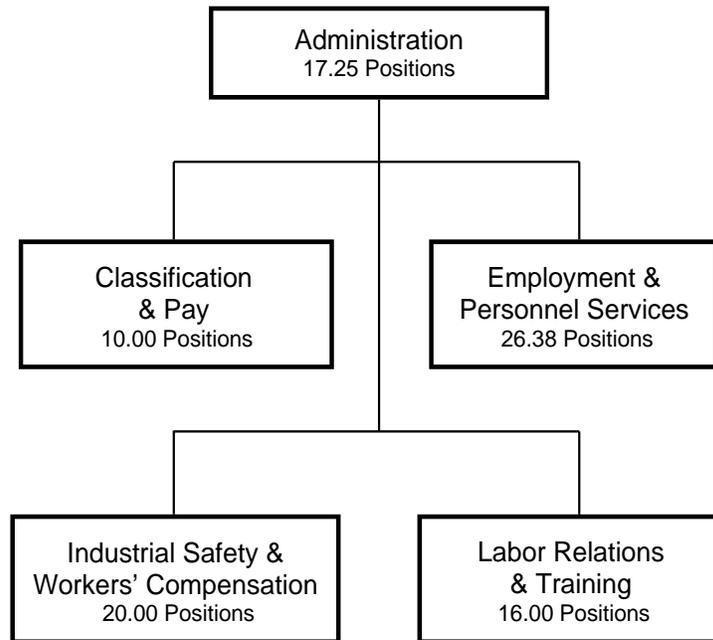
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Department of Human Resources



DEPARTMENT OF HUMAN RESOURCES (DHR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Department of Human Resources

Roles and Responsibilities

The Department of Human Resources is the central personnel staff agency for the City. The department's primary purpose, as reflected in the City Charter, is to establish a comprehensive personnel management program based on merit principles and generally accepted methods governing the classification of positions and the employment, conduct, movement and separation of public employees. The department is charged with building a career service designed to attract, select and retain, on a merit basis, the best qualified civil servants. The department negotiates and administers eight collective bargaining agreements covering city employees. The department also administers programs in training, safety, workers' compensation, incentives and awards, and employee assistance.

Spending to Make a Difference

- Increase manager and supervisor awareness of Equal Opportunity and ADA responsibilities within the City by creation and distribution of an internally produced compliance informational guide.
- Establish a "Professional Trainee Development Program" to encourage and enhance the in-house training and development of entry-level professional employees to ensure a seamless transition of operations when a career employee retires.
- Faced with an aging workforce and many difficult to fill job classes such as Street Lighting Electrical Repair, Pipefitters, and Heavy Vehicle Mechanics, the Apprenticeship Program has resulted in filling difficult to fill skilled trades positions in the City. The Po'okela Internship Program allows college students to explore government careers, and has resulted in attracting and hiring interns who have successfully completed the program.

Budget Highlights

- Salaries increased by approximately \$491,000 due to mandated collective bargaining agreements.
- Decrease in arbitrator expenses is due to enhanced efforts to provide supervisory training/consultation and to settle and resolve grievances prior to arbitration.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Ratio of Human Resources Staffing to Total City Authorized FTE	#	1 to 129	1 to 130	1 to 125
Number of Recruitments Conducted	#	234	254	270
Average Cost Per Workers' Compensation Claims		\$5,755	\$6,000	\$6,000

DEPARTMENT POSITIONS

	FY 2013	FY 2014	FY 2015		
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Permanent FTE	91.50	81.00	81.00	0.00	81.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.99	8.63	8.63	0.00	8.63
Total	95.49	89.63	89.63	0.00	89.63

Department of Human Resources

EXPENDITURES BY PROGRAM					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 932,131	\$ 1,170,515	\$ 1,192,205	\$ 0	\$ 1,192,205
Employment and Personnel Services	1,369,697	1,437,843	1,693,297	0	1,693,297
Classification and Pay	497,124	510,836	490,372	0	490,372
Health Services	674,748	0	0	0	0
Industrial Safety and Workers' Compensation	1,066,599	1,032,949	1,173,015	0	1,173,015
Labor Relations and Training	877,127	1,005,773	1,067,185	0	1,067,185
Total	\$ 5,417,426	\$ 5,157,916	\$ 5,616,074	\$ 0	\$ 5,616,074

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 4,779,250	\$ 4,534,945	\$ 5,006,070	\$ 0	\$ 5,006,070
Current Expenses	638,176	622,971	610,004	0	610,004
Equipment	0	0	0	0	0
Total	\$ 5,417,426	\$ 5,157,916	\$ 5,616,074	\$ 0	\$ 5,616,074

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 5,417,426	\$ 5,157,916	\$ 5,616,074	\$ 0	\$ 5,616,074
Total	\$ 5,417,426	\$ 5,157,916	\$ 5,616,074	\$ 0	\$ 5,616,074

Administration

Program Description

Included in the Administration budget for the Department of Human Resources is the City's Equal Opportunity (EO) Program. The EO Program serves as a resource to the executive and legislative leadership of the City and County of Honolulu. While the EO Officer and staff positions are administratively assigned to the Department of Human Resources, the program operates independently across all organizational levels, activities and functions within the City. The EO Program responsibilities include monitoring compliance with federal, state and city laws dealing with employment discrimination as well as those addressing discrimination in the delivery of programs and services to the City.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	11.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	5.25	5.25	0.00	5.25
Total	11.50	17.25	17.25	0.00	17.25

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 781,580	\$ 992,456	\$ 1,006,470	\$ 0	\$ 1,006,470
Current Expenses	150,551	178,059	185,735	0	185,735
Equipment	0	0	0	0	0
Total	\$ 932,131	\$ 1,170,515	\$ 1,192,205	\$ 0	\$ 1,192,205

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 932,131	\$ 1,170,515	\$ 1,192,205	\$ 0	\$ 1,192,205
Total	\$ 932,131	\$ 1,170,515	\$ 1,192,205	\$ 0	\$ 1,192,205

Department of Human Resources

Employment and Personnel Services

Program Description

This program plans, develops and administers the City's recruitment, examination and employee services programs; recruits personnel for City jobs; evaluates candidates' qualifications and suitability for public employment; develops and administers examinations to establish eligible lists; refers names of qualified candidates to fill departmental personnel functions; researches and develops new personnel programs; supports, coordinates, and oversees compliance with the City's drug and alcohol testing programs; oversees compliance efforts related to Fair Labor Standards and information privacy; administers the City's employee recognition programs; administers audit and employee records management activities; coordinates the promulgation of personnel rules; and assists departments to resolve problems in recruitment, examinations, selection, placement, personnel transactions, benefits and related matters.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	26.00	26.00	26.00	0.00	26.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.38	0.38	0.38	0.00	0.38
Total	26.38	26.38	26.38	0.00	26.38

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,261,347	\$ 1,262,328	\$ 1,514,236	\$ 0	\$ 1,514,236
Current Expenses	108,350	175,515	179,061	0	179,061
Equipment	0	0	0	0	0
Total	\$ 1,369,697	\$ 1,437,843	\$ 1,693,297	\$ 0	\$ 1,693,297

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,369,697	\$ 1,437,843	\$ 1,693,297	\$ 0	\$ 1,693,297
Total	\$ 1,369,697	\$ 1,437,843	\$ 1,693,297	\$ 0	\$ 1,693,297

Human Resources

Classification and Pay

Program Description

This program plans, develops and administers classification and pay plans; conducts classification reviews and prepares and revises class specifications; recommends pricing for newly established classes; researches and recommends classification and pay practices; participates in state-wide meetings on repricing review activities and surveys, and in collective bargaining pay and repricing negotiations; develops salary and benefit adjustment recommendations for excluded managerial employees; and advises departments on personnel implications of reorganizations, reassignment of work, creation of new classes, and related matters.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	11.00	10.00	10.00	0.00	10.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	11.00	10.00	10.00	0.00	10.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 490,219	\$ 501,036	\$ 479,972	\$ 0	\$ 479,972
Current Expenses	6,905	9,800	10,400	0	10,400
Equipment	0	0	0	0	0
Total	\$ 497,124	\$ 510,836	\$ 490,372	\$ 0	\$ 490,372

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 497,124	\$ 510,836	\$ 490,372	\$ 0	\$ 490,372
Total	\$ 497,124	\$ 510,836	\$ 490,372	\$ 0	\$ 490,372

Department of Human Resources

Health Services

Program Description

Effective July 1, 2013, the Health Services program was transferred to the Honolulu Emergency Services Department (ESD). The fiscal year 2015 budget for the Health Services program is reflected in ESD.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	11.50	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.11	0.00	0.00	0.00	0.00
Total	11.61	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 527,181	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	147,567	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 674,748	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 674,748	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 674,748	\$ 0	\$ 0	\$ 0	\$ 0

Human Resources

Industrial Safety and Workers' Compensation

Program Description

This program is responsible for the administration of a City-wide safety and accident prevention program to comply with the Hawaii Occupational Safety and Health Law and the City's self-insured workers' compensation program which is managed in accordance with the Hawaii Workers' Compensation Law.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	20.00	20.00	20.00	0.00	20.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	20.00	20.00	20.00	0.00	20.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,030,401	\$ 998,868	\$ 1,137,780	\$ 0	\$ 1,137,780
Current Expenses	36,198	34,081	35,235	0	35,235
Equipment	0	0	0	0	0
Total	\$ 1,066,599	\$ 1,032,949	\$ 1,173,015	\$ 0	\$ 1,173,015

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,066,599	\$ 1,032,949	\$ 1,173,015	\$ 0	\$ 1,173,015
Total	\$ 1,066,599	\$ 1,032,949	\$ 1,173,015	\$ 0	\$ 1,173,015

Department of Human Resources

Labor Relations and Training

Program Description

This program plans, develops and administers the City's labor relations, personnel development and training programs; administers collective bargaining agreements; leads in collective bargaining negotiations; conducts Steps 2 and 3 grievance hearings and advocates arbitration cases; and assists departments with personnel management, disciplinary and training issues.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	12.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	3.00	0.00	3.00
Total	15.00	16.00	16.00	0.00	16.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 688,522	\$ 780,257	\$ 867,612	\$ 0	\$ 867,612
Current Expenses	188,605	225,516	199,573	0	199,573
Equipment	0	0	0	0	0
Total	\$ 877,127	\$ 1,005,773	\$ 1,067,185	\$ 0	\$ 1,067,185

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 877,127	\$ 1,005,773	\$ 1,067,185	\$ 0	\$ 1,067,185
Total	\$ 877,127	\$ 1,005,773	\$ 1,067,185	\$ 0	\$ 1,067,185

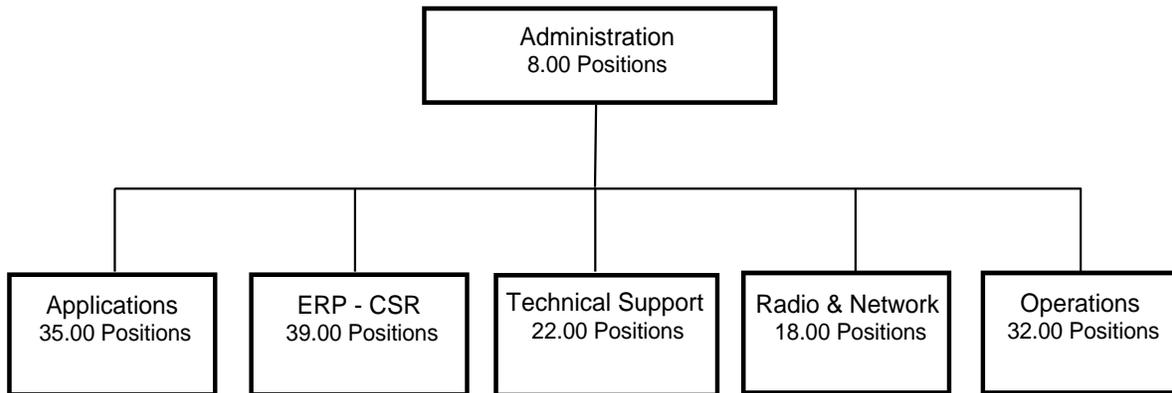
Human Resources

Department of Information Technology



DEPARTMENT OF INFORMATION TECHNOLOGY (DIT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Department of Information Technology

Roles and Responsibilities

The Department of Information Technology (DIT) plans, directs and coordinates the implementation of the City's information technology program, excluding those systems maintained by the Board of Water Supply and any other semi-autonomous agencies created by ordinance. DIT sets and enforces citywide technology and data security standards and policies. In addition, the department provides technical expertise in computer and communications technologies to all branches of city government and assists the Mayor and Managing Director in the management of information technology implementation and promotion of a technology industry in the City and County of Honolulu.

Spending to Make a Difference

- Improve Data Storage Capacity and Reliability. Increase storage capabilities and space for reduced processing times, faster application response, and lower operating costs.
- Enterprise Scanning. Large scale scanning across all agencies to convert paper documents to digital files for online access and public consumption. Digital archiving of documents will result in greater efficiency and transparency, decreased warehouse space, and substantial cost savings.
- Deployment of New Internet Website. The new Honolulu.gov is more customer-centric and mobile-friendly. An improved content management system gives agencies greater control over web content, facilitates online transactions and open data, and reduces software licensing and hosting expenses.
- Motor Vehicle and Drivers License Rewrite. The City's 45 year-old legacy applications will be rewritten using web technology and open source tools, resulting in a more easily maintained system, improved customer service, and an enormous reduction in operating expense.
- Deployment of AlohaQ Systems. The city-developed AlohaQ system has eliminated lines at Pearlridge Satellite City Hall. Implementing this system at other City venues will reduce or eliminate queues for servicing motor vehicle registration, driver's licenses, building permits, and bill payment.
- Integrate 311 Customer Service Applications. Consolidating disparate 311 applications into a single system will allow the City to be more responsive to customer complaints and inquiries.
- New Employee Intranet. A new city-wide intranet will replace dozens of incompatible applications with a single integrated system. The intranet will simplify employee access to applications, dashboards, directories, project management and forms. A common open-source implementation allows the City to implement new features with less effort and expense.

Budget Highlights

- Salaries increased by approximately \$563,000 due to mandated collective bargaining agreements.
- Eight positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- Contract positions increased to address the recruitment difficulty of hiring technical positions with specialized skills. A new contract position (to be reimbursed by the State) is also included to provide application support for the State ID program.
- Increase in expenses to replace the BiDirectional Amplifier components for the upgrade and continued operation of the 800 MHz Radio System.
- Increase in expenses due to the transfer of electricity costs from the Department of Design and Construction to DIT for the Radio Tower locations (\$263,985).
- Increase in expenses of approximately \$375,000 to purchase additional storage drives for the expansion of the Storage Area Network (SAN) system.

Department of Information Technology

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Production uptime: % (prime shift)	%	99.4	99.9	99.9
Production uptime: % (24hrs)	%	99.7	99.8	99.8
Help Desk Calls resolved at first level: %	%	78	80	85
Programming Service Requests Received:				
Previous Year	#	3	53	93
New Requests (projected)	#	218	220	220
Completed on the agreed date	#	168	180	190

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	150.00	151.00	144.00	0.00	144.00
Temporary FTE	2.00	1.00	0.00	0.00	0.00
Contract FTE	0.00	2.00	6.00	1.00	7.00
Total	152.00	154.00	150.00	1.00	151.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 10,075,717	\$ 12,482,958	\$ 13,054,213	\$ 0	\$ 13,054,213
Applications	2,019,296	1,803,332	2,084,072	53,364	2,137,436
Operations	1,122,124	1,266,507	1,200,603	0	1,200,603
Technical Support	1,306,327	1,373,963	1,367,480	0	1,367,480
ERP-CSR	1,809,800	1,908,554	2,383,502	0	2,383,502
Radio and Network	841,629	853,064	850,460	0	850,460
Total	\$ 17,174,893	\$ 19,688,378	\$ 20,940,330	\$ 53,364	\$ 20,993,694

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 7,558,733	\$ 7,577,352	\$ 8,424,885	\$ 53,364	\$ 8,478,249
Current Expenses	9,352,663	11,891,394	12,295,813	0	12,295,813
Equipment	263,497	219,632	219,632	0	219,632
Total	\$ 17,174,893	\$ 19,688,378	\$ 20,940,330	\$ 53,364	\$ 20,993,694

SOURCE OF FUNDS	FY 2013	FY 2014	Current Svcs	Budget Issues	FY 2015
	Actual	Appropriated			Total Budget
General Fund	\$ 15,484,640	\$ 19,349,474	\$ 20,537,826	\$ 53,364	\$ 20,591,190
Sewer Fund	154,631	188,400	254,532	0	254,532
Liquor Commission Fund	50,978	53,544	57,720	0	57,720
Refuse Genl Operating Acct -SWSF	43,296	45,576	49,308	0	49,308
Special Projects Fund	1,441,348	0	0	0	0
Federal Grants Fund	0	51,384	40,944	0	40,944
Total	\$ 17,174,893	\$ 19,688,378	\$ 20,940,330	\$ 53,364	\$ 20,993,694

Department of Information Technology

Administration

Program Description

The Administration program manages and directs the department's administrative policies, procedures and plans. The activity is responsible for acquiring equipment, software and supplies; developing and monitoring contracts for purchases and the maintenance of computer equipment and software; departmental personnel matters; budget preparation and administration; billing for data processing services; vendor contract agreements; accounts payable; clerical services for all divisions; and other administrative matters.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 459,557	\$ 388,252	\$ 544,600	\$ 0	\$ 544,600
Current Expenses	9,352,663	11,875,074	12,289,981	0	12,289,981
Equipment	263,497	219,632	219,632	0	219,632
Total	\$ 10,075,717	\$ 12,482,958	\$ 13,054,213	\$ 0	\$ 13,054,213

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 8,634,369	\$ 12,482,958	\$ 13,054,213	\$ 0	\$ 13,054,213
Special Projects Fund	1,441,348	0	0	0	0
Total	\$ 10,075,717	\$ 12,482,958	\$ 13,054,213	\$ 0	\$ 13,054,213

Applications

Program Description

The Applications program performs computer systems applications development and support, and coordinates the efforts between the department and user agencies as it relates to applications development, database administration, internet/intranet, mobile computing, cloud computing, application quality and information services.

This activity conducts feasibility studies; performs system analysis, design and development; performs systems testing, user training and detailed documentation of the developed applications; maintains implemented systems; provides file conversion support; provides database administration and assistance to city departments in the procurement and implementation of vendor application software; and performs project management functions for information technology project integration and implementation.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	33.00	34.00	33.00	0.00	33.00
Temporary FTE	2.00	1.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	1.00	2.00
Total	35.00	35.00	34.00	1.00	35.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,019,296	\$ 1,803,332	\$ 2,084,072	\$ 53,364	\$ 2,137,436
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 2,019,296	\$ 1,803,332	\$ 2,084,072	\$ 53,364	\$ 2,137,436

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,019,296	\$ 1,803,332	\$ 2,084,072	\$ 53,364	\$ 2,137,436
Total	\$ 2,019,296	\$ 1,803,332	\$ 2,084,072	\$ 53,364	\$ 2,137,436

Department of Information Technology

Operations

Program Description

The Operations program plans, administers, coordinates and executes the central and remote computer system operations of the City's computer facilities located islandwide. This is a 24 hour per day x 365 day per year operation.

This activity performs data entry services; develops and maintains document controls to assure accuracy of data processed; develops computer schedules of production data processing tasks; routes documents and reports to and from users; coordinates software and hardware changes via a change management system; maintains offsite storage of all production datasets; develops and maintains disaster recovery planning for computer systems; manages a centralized help desk call center; coordinates the activities of support technicians; and operates, controls and maintains the computer equipment and network at the City's data centers.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	32.00	32.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	2.00	0.00	2.00
Total	32.00	32.00	30.00	0.00	30.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,122,124	\$ 1,250,187	\$ 1,194,771	\$ 0	\$ 1,194,771
Current Expenses	0	16,320	5,832	0	5,832
Equipment	0	0	0	0	0
Total	\$ 1,122,124	\$ 1,266,507	\$ 1,200,603	\$ 0	\$ 1,200,603

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,122,124	\$ 1,215,123	\$ 1,159,659	\$ 0	\$ 1,159,659
Federal Grants Fund	0	51,384	40,944	0	40,944
Total	\$ 1,122,124	\$ 1,266,507	\$ 1,200,603	\$ 0	\$ 1,200,603

Technical Support

Program Description

The Technical Support program serves as the technical advisor internal to the Department of Information Technology and external to all City's departments and agencies. It provides technical support for the planning, installation and operations of citywide computer services, storage devices, electronic mail, internet and intranet activities/transactions, and telephone systems.

The Technical Support program also plans, installs, administers and maintains systems software for the mainframe and midrange computers; supports and controls the servers, communications networks and storage area networks; monitors capacity and manages upgrades; trains applications and operations staffs in the use of systems software; and prepares reports on systems usage and capacity requirements.

The Technical Support program is responsible to ensure the protection, security and integrity of the City's valuable information resources. To that end, the program formulates, implements, and enforces policies and procedures in the monitoring and prevention of intended and unintended attack of the City's information systems.

The Technical Support program also provides technical support and guidance to the City's public safety agencies in various operations and missions, such as Wireless Emergency 911.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	22.00	22.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,306,327	\$ 1,373,963	\$ 1,367,480	\$ 0	\$ 1,367,480
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 1,306,327	\$ 1,373,963	\$ 1,367,480	\$ 0	\$ 1,367,480

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,306,327	\$ 1,373,963	\$ 1,367,480	\$ 0	\$ 1,367,480
Total	\$ 1,306,327	\$ 1,373,963	\$ 1,367,480	\$ 0	\$ 1,367,480

Department of Information Technology

ERP-CSR

Program Description

The Enterprise Resource Planning – Computer Service Representative (ERP-CSR) program performs computer systems ERP design and support, and coordinates the efforts between the department and user agencies as it relates to ERP design, Financial, Budget, Human Resource and Payroll technology information services, City desktop computing support and management.

This activity conducts feasibility studies; performs system analysis, design and configuration; performs systems testing, user training and detailed documentation of the designed ERP applications; maintains implemented systems; provides interfaces and reports; provides assistance to city departments in the technical implementation of Budget, Financial, Human Resource and Payroll application software; and performs project management functions for ERP IT project integration and implementation. This program also handles the City’s desktop computer hardware and software deployment; assists the user agencies to plan and coordinate their data processing goals; and provides Computer Services Representative support services.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	37.00	37.00	36.00	0.00	36.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	2.00	3.00	0.00	3.00
Total	37.00	39.00	39.00	0.00	39.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,809,800	\$ 1,908,554	\$ 2,383,502	\$ 0	\$ 2,383,502
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 1,809,800	\$ 1,908,554	\$ 2,383,502	\$ 0	\$ 2,383,502

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,560,895	\$ 1,621,034	\$ 2,021,942	\$ 0	\$ 2,021,942
Sewer Fund	154,631	188,400	254,532	0	254,532
Liquor Commission Fund	50,978	53,544	57,720	0	57,720
Refuse Genl Operating Acct -SWSF	43,296	45,576	49,308	0	49,308
Total	\$ 1,809,800	\$ 1,908,554	\$ 2,383,502	\$ 0	\$ 2,383,502

Radio and Network

Program Description

The Radio and Network program installs and maintains the City's data and voice communication network; provides technical assistance to the departmental divisions and end-users in establishing the data and voice communication network; and prepares reports on network usage and capacity. It also provides technical support for the implementation of new radio systems features, maintenance of radio infrastructure and management of the radio infrastructure system.

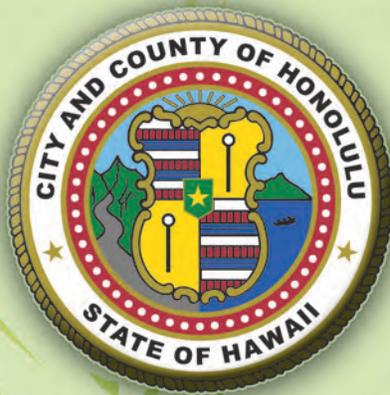
PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	18.00	18.00	17.00	0.00	17.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	18.00	18.00	17.00	0.00	17.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 841,629	\$ 853,064	\$ 850,460	\$ 0	\$ 850,460
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 841,629	\$ 853,064	\$ 850,460	\$ 0	\$ 850,460

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 841,629	\$ 853,064	\$ 850,460	\$ 0	\$ 850,460
Total	\$ 841,629	\$ 853,064	\$ 850,460	\$ 0	\$ 850,460

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Office of the Mayor



Office of the Mayor

Roles and Responsibilities

As the Chief Executive of the City and County of Honolulu, the Mayor provides for the coordination of all administrative activities and the faithful execution of the provisions of the City Charter and applicable ordinances and statutes.

Spending to Make a Difference

- Communications. Increase transparency of City priorities to the general public through town hall meetings and community outreach, press conferences and information releases.
- Intergovernmental Relations. Establish close working relations with the Governor, State executive departments and Legislature to foster cooperation on major projects, like transit-oriented development. With the loss of Senator Daniel Inouye, the City must establish its own solid working relationships with federal departments, including the military, the departments of Transportation, Commerce, Environmental Protection Agency, and the White House. Continues to work closely with other county mayors on issues of mutual concern.
- Economic Development. Explore economic development opportunities with foreign and domestic investors. Create synergy between land development opportunities and facilitate city services to encourage economic development.
- Union Issues. Monitor the City's relationship with its unions and facilitate dialogue to resolve issues quickly to ensure continued efficient operations.

Budget Highlights

- Salaries increased by approximately \$68,000 due to implementation of collective bargaining contracts, 2013 Salary Commission salary schedule and the restoration of Council deleted salaries and transfer of vacant funded salaries.
- Travel budget was increased to allow flexibility for not only the Mayor to attend conferences pertinent to City business, but to allow a person to staff him at the conferences.

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 466,132	\$ 401,208	\$ 679,752	\$ 0	\$ 679,752
Contingency Fund	17,020	24,741	30,000	0	30,000
Total	\$ 483,152	\$ 425,949	\$ 709,752	\$ 0	\$ 709,752

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 427,522	\$ 339,641	\$ 592,648	\$ 0	\$ 592,648
Current Expenses	55,630	86,308	117,104	0	117,104
Equipment	0	0	0	0	0
Total	\$ 483,152	\$ 425,949	\$ 709,752	\$ 0	\$ 709,752

SOURCE OF FUNDS	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 483,152	\$ 425,949	\$ 709,752	\$ 0	\$ 709,752
Total	\$ 483,152	\$ 425,949	\$ 709,752	\$ 0	\$ 709,752

Administration

Program Description

This activity oversees city agencies, establishes policies and provides management direction for all executive departments.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 427,522	\$ 339,641	\$ 592,648	\$ 0	\$ 592,648
Current Expenses	38,610	61,567	87,104	0	87,104
Equipment	0	0	0	0	0
Total	\$ 466,132	\$ 401,208	\$ 679,752	\$ 0	\$ 679,752

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 466,132	\$ 401,208	\$ 679,752	\$ 0	\$ 679,752
Total	\$ 466,132	\$ 401,208	\$ 679,752	\$ 0	\$ 679,752

Contingency Fund

Program Description

This activity provides a contingency fund to be expended by the Mayor for proper public purposes.

PROGRAM POSITIONS	FY 2013	FY 2014	Current Svcs	Budget Issues	FY 2015
	Actual	Appropriated			Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES	FY 2013	FY 2014	Current Svcs	Budget Issues	FY 2015
	Actual	Appropriated			Total Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	17,020	24,741	30,000	0	30,000
Equipment	0	0	0	0	0
Total	\$ 17,020	\$ 24,741	\$ 30,000	\$ 0	\$ 30,000

SOURCE OF FUNDS	FY 2013	FY 2014	Current Svcs	Budget Issues	FY 2015
	Actual	Appropriated			Total Budget
General Fund	\$ 17,020	\$ 24,741	\$ 30,000	\$ 0	\$ 30,000
Total	\$ 17,020	\$ 24,741	\$ 30,000	\$ 0	\$ 30,000

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Office of the Managing Director



Office of the Managing Director

Roles and Responsibilities

As the primary manager for the Mayor, the Managing Director supervises and evaluates the management and performance of all executive departments and agencies and prescribes the standards of administrative practices to be followed.

The Managing Director performs all the duties and functions required by the City Charter and provides opportunities to interested parties to expand existing business, develop local and export markets, create new businesses and revenue generation, establish public-private partnerships and explore alternatives for economic development, job growth, and the development of affordable housing.

Spending to Make a Difference

- Community Relations. Establish an ombudsperson in the Managing Director's Office in order to address constituent concerns and improve timely responses to DARTs, RISRs and other communications. With increased communications from both the general public and Councilmembers, additional staff is needed to provide timely responses to inquiries.
- Economic Development. Re-focus economic development efforts, concentrating in transit-enhanced neighborhoods, agricultural areas, and historic communities. This will be accomplished by doing more business outreach, training and seminars, by assisting businesses with their relationships with City departments and by identifying public-private partnerships.
- Housing and Land Development. Implement the City's Housing First program, invite proposals for development of the City's Foster Gardens and Varona Villages properties, identify City land available for development, and commence strategic planning for use of the City's Kapolei, Aiea and Kailua properties.

Budget Highlights

- Salaries increased by approximately \$128,000 due to filling of all positions vacant during 2013, the implementation of the 2013 Salary Commission salary schedule and merit based salary increases not exceeding parity with relevant collective bargaining units.
- 1.5 positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within given resources. The decrease is reflected in the department's full-time equivalent count.
- Administrative costs are being used from the Affordable Housing and Clean Water and Natural Lands funds. Affordable Housing funds will be used to pay for environmental, appraisal, and economic assessments in connection with property acquisition for Housing First and other low income affordable housing projects initiated by the City. Clean Water and Natural Lands funds will be used to pay for staff time, project management, and assessment of property acquisition in connection with transit-oriented development that meet the criteria under this fund.
- Totals consist of:
 - City Management \$2,164,444
 - Culture and the Arts \$563,305
 - Office of Housing \$521,948

Office of Economic Development (OED) which is responsible for working with businesses and the community to increase economic opportunities, establish and maintain international relationships, support agricultural sustainability and the Honolulu Film Office is included within City Management.

DEPARTMENT POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	30.00	31.00	29.50	0.00	29.50
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	1.33	1.00	1.00	0.00	1.00
Total	32.33	33.00	31.50	0.00	31.50

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
City Management	\$ 2,210,239	\$ 1,954,054	\$ 2,164,444	\$ 0	\$ 2,164,444
Culture and the Arts	809,541	710,653	563,305	0	563,305
Office of Housing	74,032	98,704	521,948	0	521,948
Total	\$ 3,093,812	\$ 2,763,411	\$ 3,249,697	\$ 0	\$ 3,249,697

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,732,233	\$ 1,528,665	\$ 2,067,236	\$ 0	\$ 2,067,236
Current Expenses	1,361,546	1,234,746	1,182,461	0	1,182,461
Equipment	33	0	0	0	0
Total	\$ 3,093,812	\$ 2,763,411	\$ 3,249,697	\$ 0	\$ 3,249,697

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,705,144	\$ 2,763,411	\$ 2,572,197	\$ 0	\$ 2,572,197
Clean Water and Natural Lands Fund	0	0	269,000	0	269,000
Affordable Housing Fund	0	0	408,500	0	408,500
Special Projects Fund	388,668	0	0	0	0
Total	\$ 3,093,812	\$ 2,763,411	\$ 3,249,697	\$ 0	\$ 3,249,697

Office of the Managing Director

City Management

Program Description

Provides funds for the Office of the Managing Director. Management and coordination of the executive agencies and the Office of Economic Development funded through this program.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	22.00	23.00	21.50	0.00	21.50
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	23.00	24.00	22.50	0.00	22.50

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,404,339	\$ 1,194,037	\$ 1,539,912	\$ 0	\$ 1,539,912
Current Expenses	805,900	760,017	624,532	0	624,532
Equipment	0	0	0	0	0
Total	\$ 2,210,239	\$ 1,954,054	\$ 2,164,444	\$ 0	\$ 2,164,444

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,821,571	\$ 1,954,054	\$ 1,895,444	\$ 0	\$ 1,895,444
Clean Water and Natural Lands Fund	0	0	269,000	0	269,000
Special Projects Fund	388,668	0	0	0	0
Total	\$ 2,210,239	\$ 1,954,054	\$ 2,164,444	\$ 0	\$ 2,164,444

Culture and the Arts

Program Description

The Mayor's Office of Culture and the Arts (MOCA) promotes and increases awareness of the importance of arts and cultural heritages for the people in the City and County of Honolulu. MOCA provides opportunities for the development and exposure to culture and arts in all forms. MOCA manages the Art in City Buildings collection as mandated.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.33	1.00	1.00	0.00	1.00
Total	7.33	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 253,862	\$ 260,924	\$ 263,876	\$ 0	\$ 263,876
Current Expenses	555,646	449,729	299,429	0	299,429
Equipment	33	0	0	0	0
Total	\$ 809,541	\$ 710,653	\$ 563,305	\$ 0	\$ 563,305

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 809,541	\$ 710,653	\$ 563,305	\$ 0	\$ 563,305
Total	\$ 809,541	\$ 710,653	\$ 563,305	\$ 0	\$ 563,305

Office of the Managing Director

Office of Housing

Program Description

Established by the Council to ensure that agencies of the state and federal governments, private organizations, nonprofit groups, community organizations, and individuals will work in partnership to address issues regarding affordable housing, senior housing, special needs housing and homelessness.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	2.00	2.00	2.00	0.00	2.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	2.00	2.00	2.00	0.00	2.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 74,032	\$ 73,704	\$ 263,448	\$ 0	\$ 263,448
Current Expenses	0	25,000	258,500	0	258,500
Equipment	0	0	0	0	0
Total	\$ 74,032	\$ 98,704	\$ 521,948	\$ 0	\$ 521,948

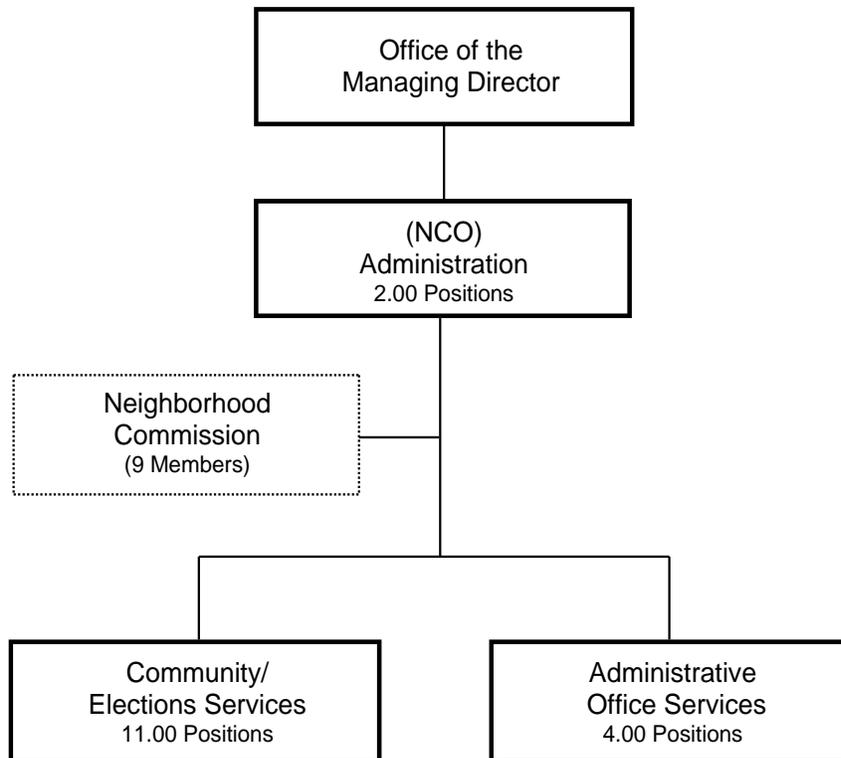
SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 74,032	\$ 98,704	\$ 113,448	\$ 0	\$ 113,448
Affordable Housing Fund	0	0	408,500	0	408,500
Total	\$ 74,032	\$ 98,704	\$ 521,948	\$ 0	\$ 521,948

Neighborhood Commission

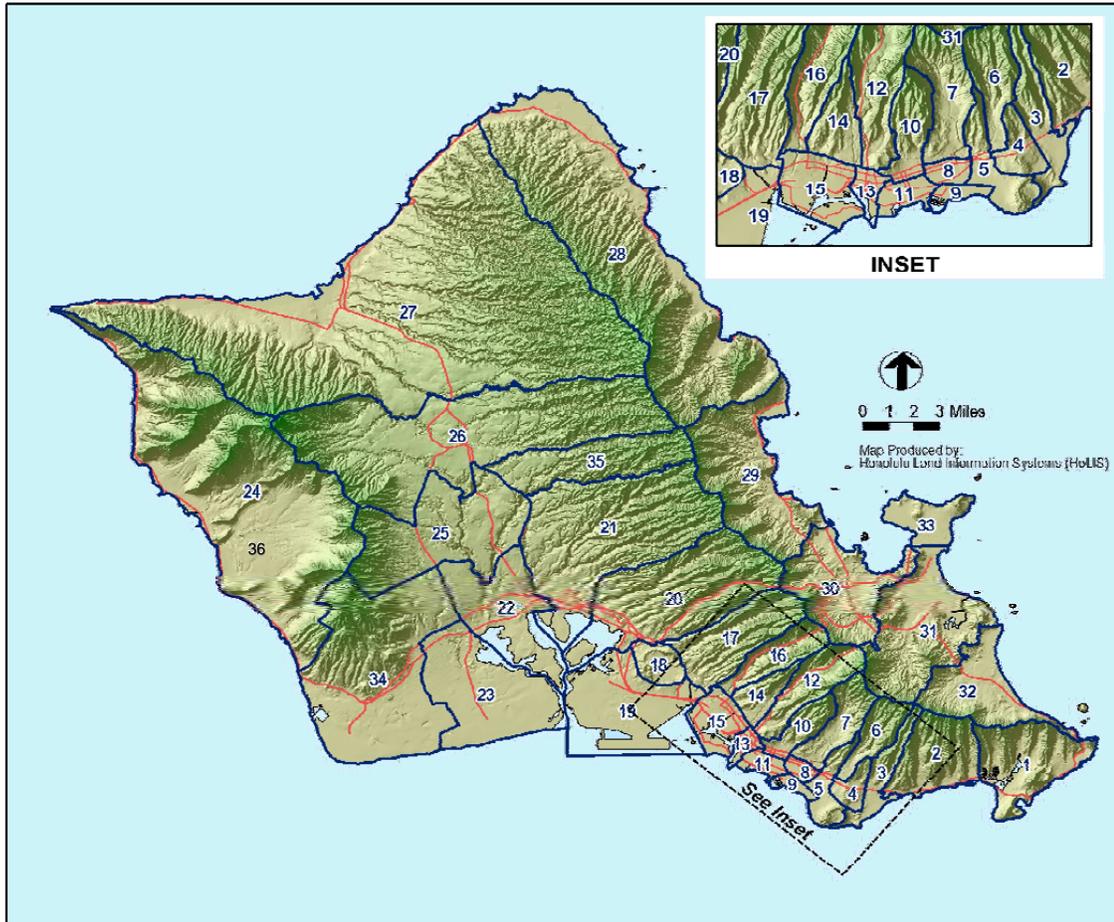


NEIGHBORHOOD COMMISSION OFFICE (NCO) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



**NEIGHBORHOOD COMMISSION OFFICE
(NCO)
NEIGHBORHOOD BOARDS BOUNDARIES**



No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD
1	HAWAII KAI	13	DOWNTOWN	25	MILILANI/WAIPIO/ MELEMANU
2	KULIOUOU-KALANI IKI	14	LILIHA/ALEWA/PUUNUI KAMEHAMEHA HEIGHTS	26	WAHIAWA-WHITMORE VILLAGE
3	WAIALAE-KAHALA	15	KALIHI-PALAMA	27	NORTH SHORE
4	KAIMUKI	16	KALIHI VALLEY	28	KOOLAULOA
5	DIAMOND HEAD/KAPAHULU/ ST. LOUIS HEIGHTS	17	MOANALUA (Not Formed)	29	KAHALUU
6	PALOLO	18	ALIAMANU/SALT LAKE/ FOSTER VILLAGE	30	KANEOHE
7	MANOA	19	AIRPORT (Not Formed)	31	KAILUA
8	MCCULLY/MOILIILI	20	AIEA	32	WAIMANALO
9	WAIKIKI	21	PEARL CITY	33	MOKAPU (Not Formed)
10	MAKIKI/LOWER PUNCHBOWL/ TANTALUS	22	WAIPAHU	34	MAKAKILO/KAPOLEI/ HONOKAI HALE
11	ALA MOANA/KAKAAKO	23	EWA	35	MILILANI MAUKA/ LAULANI VALLEY
12	NUUANU/PUNCHBOWL	24	WAIANAE COAST	36	NANAKULI-MAILI

Neighborhood Commission

Roles and Responsibilities

The Neighborhood Commission (the Commission), with assistance from the Neighborhood Commission Office (NCO), is responsible for the mandated five-year review of the Neighborhood Plan. The Neighborhood Plan sets policy for the Neighborhood Board System. The Neighborhood Commission strives to fulfill its mission to increase and assure effective citizen participation in government through the Neighborhood Board System.

The NCO provides staff support to the nine-member Neighborhood Commission and the Neighborhood Board System comprised of 33 neighborhood boards. NCO staff attends regular monthly meetings, produces meeting minutes, and provides proper public notice of all meetings of the Commission and the neighborhood boards.

Spending to Make a Difference

- Community Outreach. Host various community events to disseminate information, gain public input about the Neighborhood Board System, and to engage potential new board members. The NCO will also continue to participate at various community events island-wide to engage residents and other members of the public.
- Increase Awareness and Participation in the 2015 Elections. Utilize various advertising opportunities via print and online media to raise awareness of the 2015 Neighborhood Board Elections, which will also increase awareness about the Neighborhood Board System as a whole. The NCO will also send flyers out via postal mail.
- Training. Develop training tools and informative memos for distribution to board members and make available to the public at-large. The NCO will increase training for staff to improve proficiency in governing policy and service provided.
- Expand video service to interested boards and acquire effective sound systems to optimize meetings.
- Improve communication and transparency by using social media tools.

Budget Highlights

- Salaries increased by approximately \$35,000 due to mandated collective bargaining agreements.
- One position has been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources.
- A budgeted contract position is included to provide clerical support for the 2015 Neighborhood Board Elections.
- Increase in expenses to expand awareness about the 2015 Neighborhood Board Elections via print and online media.
- Increase in expenses for new components of sound systems and materials needed for community events.
- Increase in expenses for training materials and to provide training sessions for board members and for staff to improve services.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Agendas Filed	#	405	420	420
Sets of Minutes Completed and Mailed	#	23,750	23,700	22,700
Minutes E-mailed	#	115,190	120,200	125,200
Agendas E-Mailed	#	115,100	120,100	125,100
Boards and Commission Meetings Attended	#	361	370	370
Number of Boards Videotaping Monthly Meetings	#	18	21	21

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	16.00	16.00	16.00	0.00	16.00
Temporary FTE	1.00	1.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	17.00	17.00	17.00	0.00	17.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Neighborhood Commission	\$ 807,909	\$ 684,192	\$ 1,011,810	\$ 0	\$ 1,011,810
Total	\$ 807,909	\$ 684,192	\$ 1,011,810	\$ 0	\$ 1,011,810

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 564,619	\$ 502,192	\$ 654,960	\$ 0	\$ 654,960
Current Expenses	243,290	182,000	356,850	0	356,850
Equipment	0	0	0	0	0
Total	\$ 807,909	\$ 684,192	\$ 1,011,810	\$ 0	\$ 1,011,810

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 807,909	\$ 684,192	\$ 1,011,810	\$ 0	\$ 1,011,810
Total	\$ 807,909	\$ 684,192	\$ 1,011,810	\$ 0	\$ 1,011,810

Neighborhood Commission

Neighborhood Commission

Program Description

The operations of the Neighborhood Commission Office (NCO) include clerical and administrative support services to a nine-member Commission and 33 neighborhood boards with 439 board members. Each board is assigned a neighborhood assistant who serves as the primary liaison between the neighborhood boards and the NCO. The primary support function to the boards and the Commission includes attendance at regularly scheduled monthly meetings, facility preparations prior to each meeting, recording minutes, filing agendas, processing correspondence, and mailing minutes and agendas to a variety of recipients including residents, elected officials, and government agencies. The NCO also coordinates the biennial neighborhood board member election process to fill 439 seats on 33 neighborhood boards island-wide.

To support the Mayor, the NCO coordinates the Mayor's Representative program which includes 33 designated representatives to attend meetings on behalf of the Mayor and to serve as a liaison between the boards and the Office of the Mayor and City agencies. An integral part of the Mayor's Representative program, the NCO facilitates the collection of departmental responses to community concerns gathered by the Mayor's representatives during the neighborhood board meetings.

Other services provided by the NCO include: administrative and clerical support services to the Mayor's representatives; budget support services to the Commission and neighborhood boards; execution of personnel transactions, payroll, inventory, purchasing, and processing purchase orders and invoices from neighborhood boards; preparation of monthly board statements; and advising the boards and the Commission on compliance with laws and rules governing the Neighborhood Board system.

Annual appropriated funds enable the NCO to conduct necessary activities such as: the production and distribution of meeting agenda and minutes to the public; the production and distribution of board newsletters to respective communities; processing timely correspondence; and the planning and coordination of training sessions and workshops such as board orientation, parliamentary procedures, sunshine law, order and decorum, the neighborhood plan, and the acquisition of educational materials and use of video-recording and television to disseminate board meetings and information to the public at-large.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	16.00	16.00	16.00	0.00	16.00
Temporary FTE	1.00	1.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	17.00	17.00	17.00	0.00	17.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 564,619	\$ 502,192	\$ 654,960	\$ 0	\$ 654,960
Current Expenses	243,290	182,000	356,850	0	356,850
Equipment	0	0	0	0	0
Total	\$ 807,909	\$ 684,192	\$ 1,011,810	\$ 0	\$ 1,011,810

SOURCE OF FUNDS

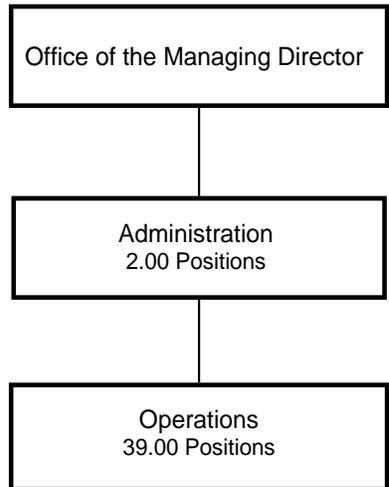
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 807,909	\$ 684,192	\$ 1,011,810	\$ 0	\$ 1,011,810
Total	\$ 807,909	\$ 684,192	\$ 1,011,810	\$ 0	\$ 1,011,810

Royal Hawaiian Band



ROYAL HAWAIIAN BAND (RHB) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Royal Hawaiian Band

Roles and Responsibilities

The Royal Hawaiian Band represents the City at public events, including regular concerts, official ceremonies, special programs and parades with the music and dance of Hawaii.

Spending to Make a Difference

- Performances. Expand Royal Hawaiian Band exposure to a larger demographic audience with additional performances in the greater Waikiki area.
- New Features. Establishment of an annual Royal Hawaiian Band Choral Festival, featuring organizations from across the island.
- Public-Private Partnerships. Create partnerships with contemporary local artists to be features in joint special attraction concerts.

Budget Highlights

- Salaries increased by approximately \$126,000 due to mandated collective bargaining agreements.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Performances	#	332	335	335

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	41.00	41.00	41.00	0.00	41.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Royal Hawaiian Band	\$ 1,772,406	\$ 1,885,752	\$ 2,062,280	\$ 0	\$ 2,062,280
Total	\$ 1,772,406	\$ 1,885,752	\$ 2,062,280	\$ 0	\$ 2,062,280

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,636,775	\$ 1,742,612	\$ 1,898,740	\$ 0	\$ 1,898,740
Current Expenses	125,710	133,340	123,540	0	123,540
Equipment	9,921	9,800	40,000	0	40,000
Total	\$ 1,772,406	\$ 1,885,752	\$ 2,062,280	\$ 0	\$ 2,062,280

Royal Hawaiian Band

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,772,406	\$ 1,885,752	\$ 2,062,280	\$ 0	\$ 2,062,280
Total	\$ 1,772,406	\$ 1,885,752	\$ 2,062,280	\$ 0	\$ 2,062,280

Royal Hawaiian Band

Royal Hawaiian Band

Program Description

This activity provides music in concerts and parades for official governmental functions and at public venues for residents and visitors.

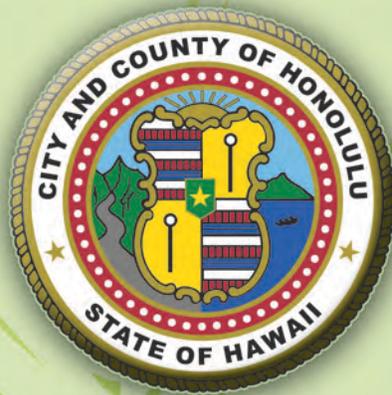
PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	41.00	41.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,636,775	\$ 1,742,612	\$ 1,898,740	\$ 0	\$ 1,898,740
Current Expenses	125,710	133,340	123,540	0	123,540
Equipment	9,921	9,800	40,000	0	40,000
Total	\$ 1,772,406	\$ 1,885,752	\$ 2,062,280	\$ 0	\$ 2,062,280

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,772,406	\$ 1,885,752	\$ 2,062,280	\$ 0	\$ 2,062,280
Total	\$ 1,772,406	\$ 1,885,752	\$ 2,062,280	\$ 0	\$ 2,062,280

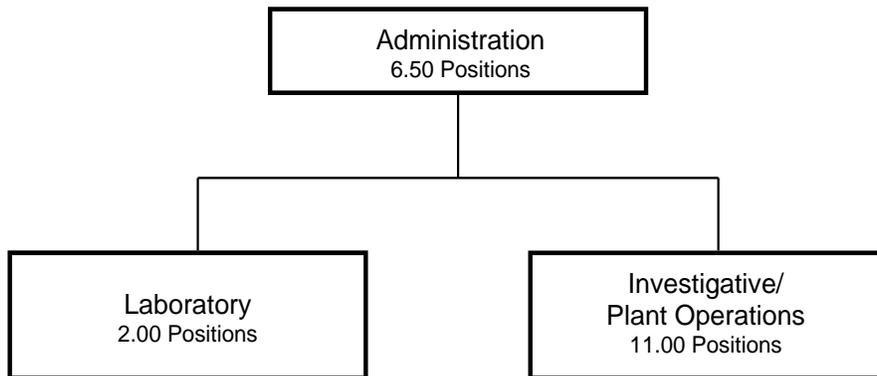
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Department of the Medical Examiner



DEPARTMENT OF THE MEDICAL EXAMINER (MED) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Department of the Medical Examiner

Roles and Responsibilities

The Department of the Medical Examiner is responsible for investigating unattended, sudden, unexpected, violent, and suspicious deaths. The purpose of such investigations is to discover, document, and preserve the medical, anatomic and/or evidentiary findings which will allow the department to determine the cause and manner of death; identify the deceased; help adjudicate an individual's guilt or innocence in courts of law; determine or exclude contributory or causative factors to the death and provide expert testimony in criminal and civil litigation. The Medical Examiner's Office also provides education and research assistance to local and national medical, legal, academic and law enforcement organizations and communities.

Spending to Make a Difference

- Protect Public Health. Diagnose previously unsuspected contagious disease and identify trends affecting the lives of our citizens such as drug-related deaths, traffic fatalities, and teen suicides.
- Re-accreditation. Begin the process by the National Association of Medical Examiners to attain professional credibility and maintain standards.

Budget Highlights

- Salaries increased by approximately \$75,000 due to mandated collective bargaining agreements.
- Salary increases are also attributed to full funding of salaries to enable the filling of all existing vacancies to ensure timely completion of death investigations. \$200,016 is provided to fill the Deputy Medical Examiner's position.
- Deletion of contractual administrative support is due to the hiring of the Medical Examiner/Director. Approximately \$31,000 has been re-programmed for other requirements.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Average time required to complete all phases of investigations (may vary from 3 days to 3 months)	Days	22	30	30

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	0.50	0.00	0.00	0.00
Total	20.00	19.50	19.00	0.00	19.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Investigation of Deaths	\$ 1,494,267	\$ 1,297,533	\$ 1,611,917	\$ 0	\$ 1,611,917
Total	\$ 1,494,267	\$ 1,297,533	\$ 1,611,917	\$ 0	\$ 1,611,917

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 979,464	\$ 993,584	\$ 1,251,002	\$ 0	\$ 1,251,002
Current Expenses	514,803	303,949	343,915	0	343,915
Equipment	0	0	17,000	0	17,000
Total	\$ 1,494,267	\$ 1,297,533	\$ 1,611,917	\$ 0	\$ 1,611,917

Department of the Medical Examiner

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,494,267	\$ 1,297,533	\$ 1,611,917	\$ 0	\$ 1,611,917
Total	\$ 1,494,267	\$ 1,297,533	\$ 1,611,917	\$ 0	\$ 1,611,917

Medical Examiner

Investigation of Deaths

Program Description

This activity investigates the circumstances of all violent and obscure deaths by interrogation of witnesses, examination of the death scene, researching information, and conducting postmortem and laboratory examination.

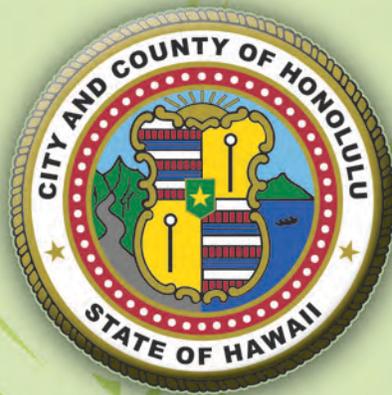
PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	0.50	0.00	0.00	0.00
Total	20.00	19.50	19.00	0.00	19.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 979,464	\$ 993,584	\$ 1,251,002	\$ 0	\$ 1,251,002
Current Expenses	514,803	303,949	343,915	0	343,915
Equipment	0	0	17,000	0	17,000
Total	\$ 1,494,267	\$ 1,297,533	\$ 1,611,917	\$ 0	\$ 1,611,917

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,494,267	\$ 1,297,533	\$ 1,611,917	\$ 0	\$ 1,611,917
Total	\$ 1,494,267	\$ 1,297,533	\$ 1,611,917	\$ 0	\$ 1,611,917

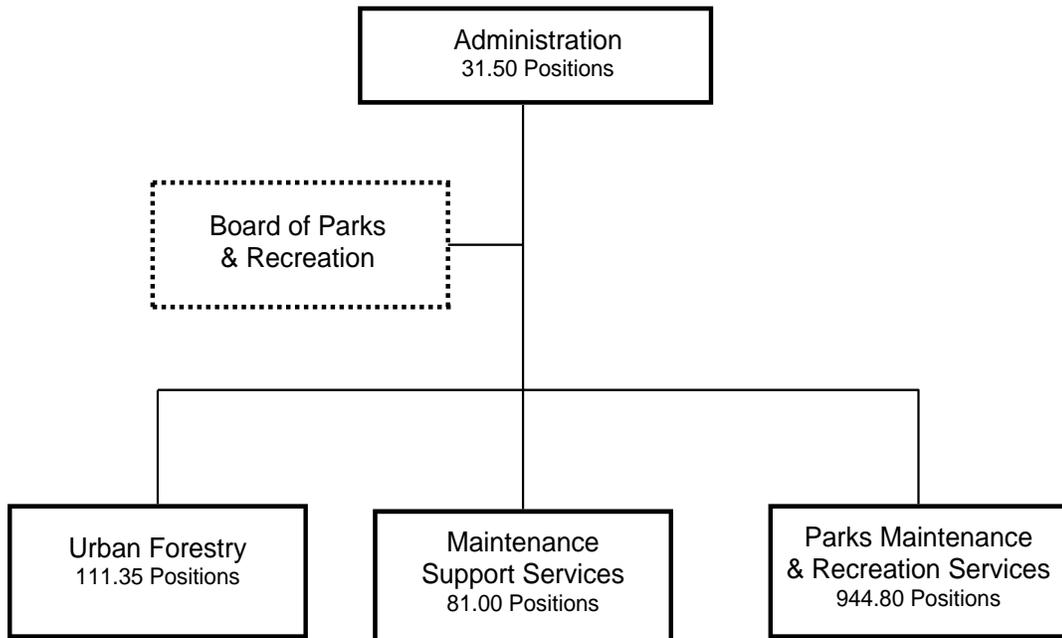
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Department of Parks and Recreation

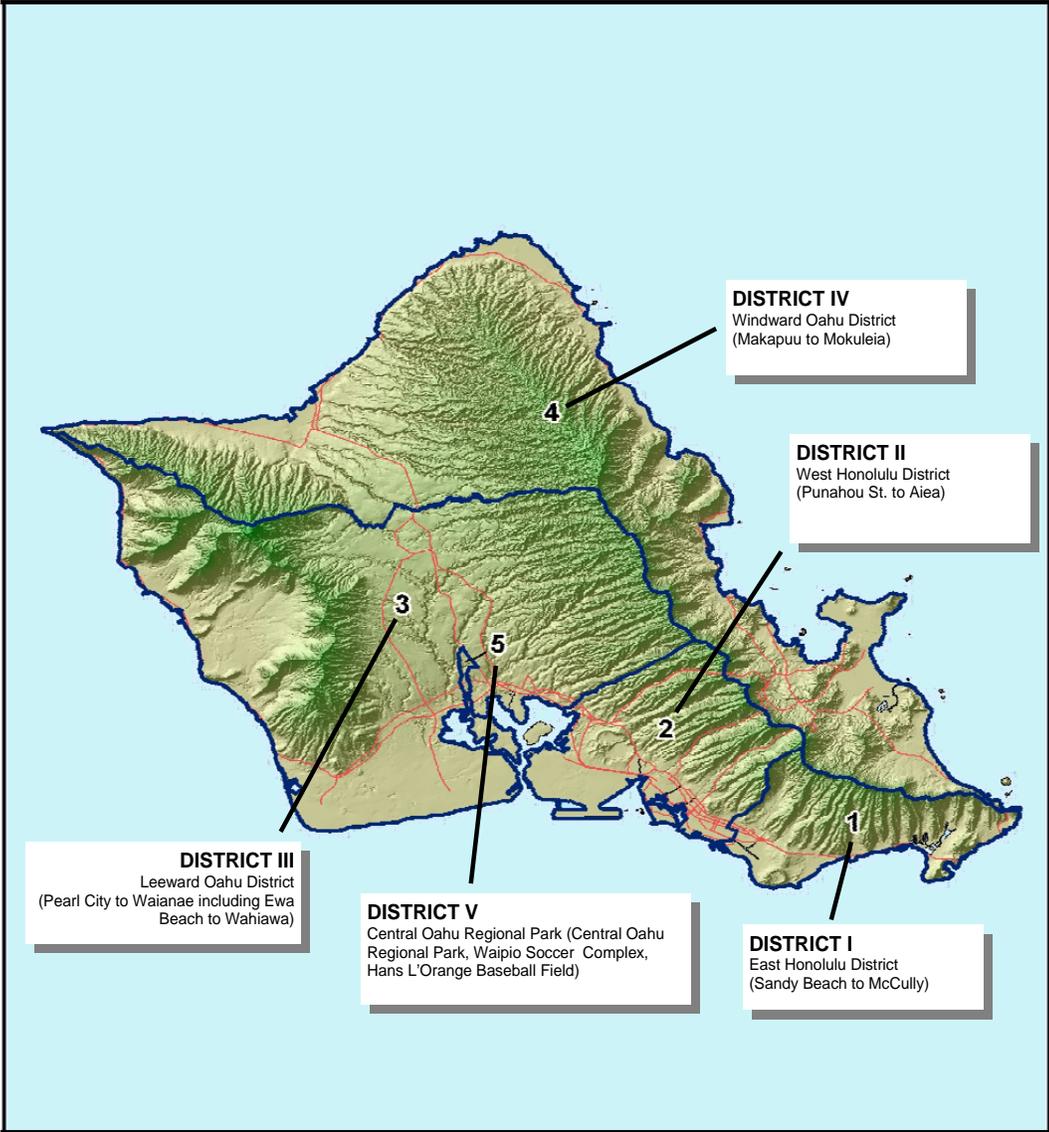


DEPARTMENT OF PARKS AND RECREATION (DPR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



DEPARTMENT OF PARKS AND RECREATION (DPR) ISLANDWIDE PARK SYSTEM



Parks and Recreation

TOTAL NUMBER OF PARKS AND RECREATION AREAS: 392

- Including: 35 Regional Parks and District Parks
- 59 Beach Parks
- 183 Mini, Urban, Neighborhood, Community, and Miscellaneous Parks
- 2 Nature Parks and Preserves
- 5 Botanical Gardens
- 11 Community Gardens (1,300 plots)
- 90 Beach Access Right-of-Ways
- 7 Malls

Department of Parks and Recreation

Roles and Responsibilities

The Department of Parks and Recreation (DPR) maintains and operates parks and recreational facilities under city jurisdiction; develops and implements programs for cultural, recreational and other leisure-time activities; beautifies city streets, parks and recreational facilities, including planting, trimming and maintaining of shade trees, hedges and shrubs; and maintains and operates the City's botanical gardens.

The department also provides a wide range of recreational facilities and services that are readily available to all residents and fosters the multi-ethnic culture of Hawaii; protects historic, cultural and archaeological resources; fosters the visual and performing arts; and helps to preserve the natural environment and scenic views for the benefit of both residents and visitors.

Spending to Make a Difference

- Dedicate four grounds keeper positions to assist with the enforcement of the Stored Property Ordinance and Sidewalk Nuisance Ordinance. The positions will help keep the city streets, sidewalks and properties clean and clear for all public use.
- Beach Cleaning. Create an in-house beach cleaning crew and purchase equipment for clean up. Performing this work in-house will save the City \$367,000 per year after the start up costs are offset.
- On-Line Registration. Update the department's on-line registration system for programs and classes to allow for on-line payment processing. This upgrade has been requested by the public and will provide the convenience of online registration and use of credit cards 24 hours a day for all DPR programs and classes.
- Carrying Capacity Study. Conduct a carrying capacity study at Hanauma Bay Nature Preserve to determine the number of visitors that is environmentally safe. The study will help to prevent overuse and ensure the preservation of the bay.
- Strategic and Long Range Planning. The last master plan for city parks was updated a decade ago. DPR will focus on a long-range plan for future growth of the park system to meet demographic needs, including the development and coordination for beautification and modernization of iconic city parks such as Ala Moana Regional Park and Thomas Square.

Budget Highlights

- Salaries significantly increased by approximately \$2.3 million due to mandated collective bargaining agreements and increased funding for vacant positions.
- Eighty positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- Funding to staff three new parks Ocean Point District Park, Oneula Beach Park Expansion, and Kahiwelo Neighborhood Park, which adds to the 107 currently maintained areas in the Leeward district.
- The addition of three (3) new positions in addition to new equipment of trucks, trailers, beach cleaning machines to enable beach cleaning work in-house.
- Decrease of \$2.1 million in contractual services due to union grievance requiring deprivatization. Bringing the services in-house resulted in the addition of \$529,800 to fund grounds keepers, supplies and materials for the park-related activities.
- Funding for master plan development to coordinate the Mayor's overall strategic plan for the beautification and modernization of city parks, primarily the iconic parks, such as Thomas Square and Ala Moana Beach; for planning and coordination of capital improvement program access, amenities, parking, event space and other recreation needs for the city parks and to develop long range planning for future worth of the park system to meet demographic needs.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Botanical Garden Visitors	#	261,841	265,000	270,000
Hanauma Bay Nature Preserve Visitors	#	779,580	788,000	792,000
Recreational Program Registrants	#	108,928	111,107	113,329
Community Recreational Garden Participants	#	2,477	2,477	2,477

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	933.00	933.00	857.10	7.00	864.10
Temporary FTE	8.25	8.25	4.15	0.00	4.15
Contract FTE	227.40	227.40	227.40	1.00	228.40
Total	1,168.65	1,168.65	1,088.65	8.00	1,096.65

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 2,033,611	\$ 1,679,188	\$ 1,955,984	\$ 85,464	\$ 2,041,448
Urban Forestry Program	8,222,699	8,345,608	8,538,464	0	8,538,464
Maintenance Support Services	6,181,606	5,400,652	5,306,319	202,060	5,508,379
Recreation Services	20,397,773	22,617,156	23,290,257	0	23,290,257
Grounds Maintenance	25,139,532	26,494,654	26,323,095	141,060	26,464,155
Total	\$ 61,975,221	\$ 64,537,258	\$ 65,414,119	\$ 428,584	\$ 65,842,703

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 34,589,118	\$ 36,759,739	\$ 39,710,966	\$ 238,584	\$ 39,949,550
Current Expenses	27,235,821	27,550,519	25,216,153	0	25,216,153
Equipment	150,282	227,000	487,000	190,000	677,000
Total	\$ 61,975,221	\$ 64,537,258	\$ 65,414,119	\$ 428,584	\$ 65,842,703

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 57,734,279	\$ 60,023,898	\$ 61,232,798	\$ 278,584	\$ 61,511,382
Highway Beautification Fund	992,633	978,649	610,000	0	610,000
Bikeway Fund	0	5,550	0	0	0
Sewer Fund	325,140	325,140	0	0	0
Hanauma Bay Nature Preserve Fund	2,598,179	2,978,846	3,365,381	150,000	3,515,381
Special Projects Fund	79,780	12,675	10,000	0	10,000
Federal Grants Fund	245,210	212,500	195,940	0	195,940
Total	\$ 61,975,221	\$ 64,537,258	\$ 65,414,119	\$ 428,584	\$ 65,842,703

Department of Parks and Recreation

Administration

Program Description

The Administration activity directs the overall management, maintenance and operations of the City's park system and respective programs and services. It provides staff and clerical services in personnel, professional development, safety, planning, purchasing, budgetary and organizational management; conducts research relating to resolving management issues; administers the agency's property control and inventory; coordinates administrative reporting activities; administers the issuance of permits for use of parks and recreational facilities; and enforces park rules and regulations in coordination with the Honolulu Police Department.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	31.00	31.00	30.00	0.00	30.00
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	0.00	0.00	0.00	1.00	1.00
Total	31.50	31.50	30.50	1.00	31.50

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,572,287	\$ 1,521,838	\$ 1,709,784	\$ 85,464	\$ 1,795,248
Current Expenses	461,324	157,350	246,200	0	246,200
Equipment	0	0	0	0	0
Total	\$ 2,033,611	\$ 1,679,188	\$ 1,955,984	\$ 85,464	\$ 2,041,448

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,968,830	\$ 1,679,188	\$ 1,955,984	\$ 85,464	\$ 2,041,448
Special Projects Fund	64,781	0	0	0	0
Total	\$ 2,033,611	\$ 1,679,188	\$ 1,955,984	\$ 85,464	\$ 2,041,448

Urban Forestry Program

Program Description

The Urban Forestry activity manages the botanical garden and horticulture programs. The Honolulu Botanical Gardens encompass 650 acres including the Foster, Lili'uokalani, Koko Crater, Ho'omaluhia, and Wahiawa Botanical Gardens. The Community Recreational Gardening Program and other gardening-related recreational, environmental, and cultural public programs are also part of this activity. The horticulture programs plant, prune, trim, water, and maintain shade trees, palms, shrubs, and other plants along public roadways, parks and malls; keep street lights, power lines, traffic control devices, and rights-of-way free of imposing branches; grow plants for beautification projects and public flower gardens; grow and maintain ornamental plants for use in government offices and at city-sponsored events; and conduct a developmental and testing program for plant materials useful for the programs. The Exceptional Trees Program is also part of this activity.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	107.00	107.00	99.00	0.00	99.00
Temporary FTE	2.85	2.85	1.85	0.00	1.85
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	111.35	111.35	102.35	0.00	102.35

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 3,728,826	\$ 3,920,380	\$ 4,125,787	\$ 0	\$ 4,125,787
Current Expenses	4,486,701	4,425,228	4,412,677	0	4,412,677
Equipment	7,172	0	0	0	0
Total	\$ 8,222,699	\$ 8,345,608	\$ 8,538,464	\$ 0	\$ 8,538,464

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 7,593,715	\$ 7,714,608	\$ 7,915,464	\$ 0	\$ 7,915,464
Highway Beautification Fund	623,984	610,000	610,000	0	610,000
Hanauma Bay Nature Preserve Fund	0	21,000	13,000	0	13,000
Special Projects Fund	5,000	0	0	0	0
Total	\$ 8,222,699	\$ 8,345,608	\$ 8,538,464	\$ 0	\$ 8,538,464

Department of Parks and Recreation

Maintenance Support Services

Program Description

The Maintenance Support Services (MSS) activity is responsible for providing minor repair and/or replacement services to park buildings, ground facilities and equipment island-wide. The trades program, the mainstay in maintaining and repairing an aging inventory of facilities, diligently works to maintain buildings to an acceptable level. The work program, which contracts out work projects, is an integral part of the maintenance program. MSS provides heavy construction equipment support, utility crew support and a chemical unit that provides fertilizing, herbicide, and vector control to all parks. MSS also evaluates existing maintenance programs by compiling and analyzing statistical data, researching and evaluating new methods, techniques, equipment and materials to improve overall efficiency and service to the division and districts.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	81.00	81.00	78.00	3.00	81.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	81.00	81.00	78.00	3.00	81.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,988,358	\$ 3,027,109	\$ 3,368,533	\$ 12,060	\$ 3,380,593
Current Expenses	3,193,248	2,373,543	1,937,786	0	1,937,786
Equipment	0	0	0	190,000	190,000
Total	\$ 6,181,606	\$ 5,400,652	\$ 5,306,319	\$ 202,060	\$ 5,508,379

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 6,111,716	\$ 5,290,652	\$ 5,196,319	\$ 52,060	\$ 5,248,379
Hanauma Bay Nature Preserve Fund	69,890	110,000	110,000	150,000	260,000
Total	\$ 6,181,606	\$ 5,400,652	\$ 5,306,319	\$ 202,060	\$ 5,508,379

Recreation Services

Program Description

The Recreation Services activity plans, promotes, organizes, conducts and provides recreational services for all segments of the population on Oahu. This activity provides direct recreational services to the public through citywide, district and community programs involving cultural, recreational and other leisure time activities and special events.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	240.40	240.40	203.90	0.00	203.90
Temporary FTE	2.00	2.00	1.00	0.00	1.00
Contract FTE	223.90	223.90	223.90	0.00	223.90
Total	466.30	466.30	428.80	0.00	428.80

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 12,582,255	\$ 13,774,710	\$ 14,630,240	\$ 0	\$ 14,630,240
Current Expenses	7,672,408	8,660,446	8,490,017	0	8,490,017
Equipment	143,110	182,000	170,000	0	170,000
Total	\$ 20,397,773	\$ 22,617,156	\$ 23,290,257	\$ 0	\$ 23,290,257

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 18,251,457	\$ 20,224,735	\$ 20,838,007	\$ 0	\$ 20,838,007
Hanauma Bay Nature Preserve Fund	1,891,107	2,167,246	2,246,310	0	2,246,310
Special Projects Fund	9,999	12,675	10,000	0	10,000
Federal Grants Fund	245,210	212,500	195,940	0	195,940
Total	\$ 20,397,773	\$ 22,617,156	\$ 23,290,257	\$ 0	\$ 23,290,257

Department of Parks and Recreation

Grounds Maintenance

Program Description

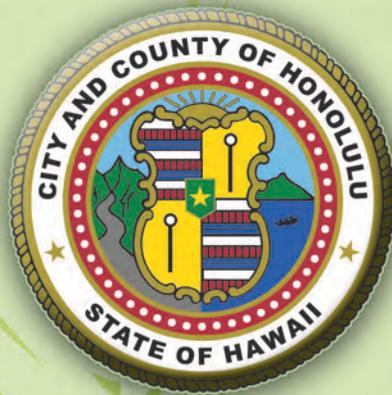
The Grounds Maintenance activity provides grounds keeping, custodial and maintenance services to all parks and recreation facilities on the island of Oahu.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	473.60	473.60	446.20	4.00	450.20
Temporary FTE	2.90	2.90	0.80	0.00	0.80
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	478.50	478.50	449.00	4.00	453.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 13,717,392	\$ 14,515,702	\$ 15,876,622	\$ 141,060	\$ 16,017,682
Current Expenses	11,422,140	11,933,952	10,129,473	0	10,129,473
Equipment	0	45,000	317,000	0	317,000
Total	\$ 25,139,532	\$ 26,494,654	\$ 26,323,095	\$ 141,060	\$ 26,464,155

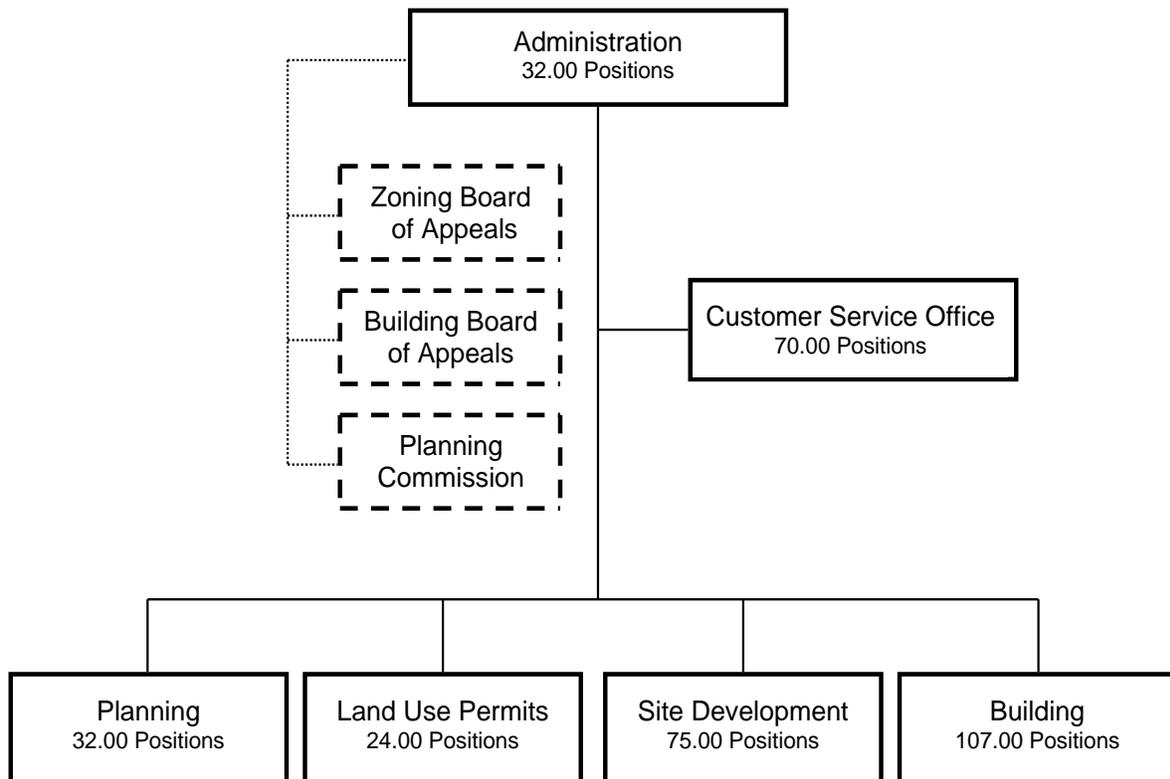
SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 23,808,561	\$ 25,114,715	\$ 25,327,024	\$ 141,060	\$ 25,468,084
Highway Beautification Fund	368,649	368,649	0	0	0
Bikeway Fund	0	5,550	0	0	0
Sewer Fund	325,140	325,140	0	0	0
Hanauma Bay Nature Preserve Fund	637,182	680,600	996,071	0	996,071
Total	\$ 25,139,532	\$ 26,494,654	\$ 26,323,095	\$ 141,060	\$ 26,464,155

Department of Planning and Permitting

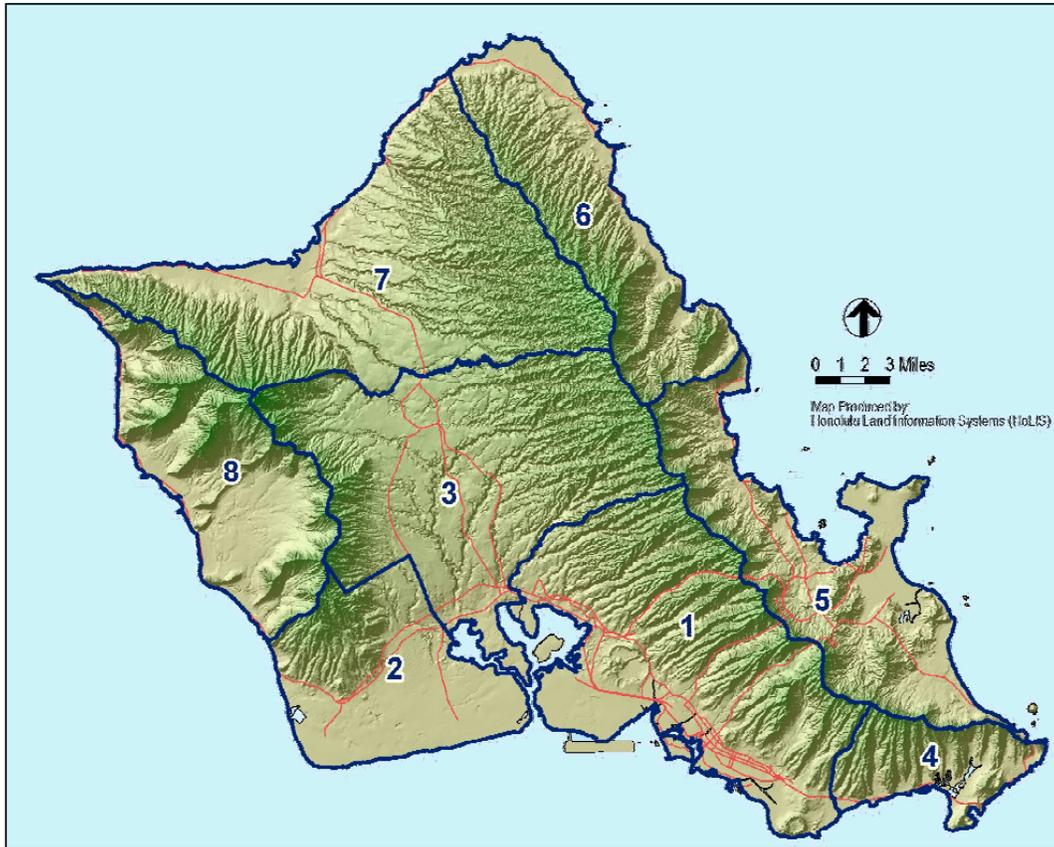


DEPARTMENT OF PLANNING AND PERMITTING (DPP) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
SUSTAINABLE COMMUNITIES PLAN AREAS



- 1 PRIMARY URBAN CENTER
- 2 EWA
- 3 CENTRAL OAHU
- 4 EAST HONOLULU
- 5 KOOLAUPOKO
- 6 KOOLAULOA
- 7 NORTH SHORE
- 8 WAIANAE

Department of Planning and Permitting

Roles and Responsibilities

The Department of Planning and Permitting is responsible for the City's long-range planning and community planning efforts and for the administration and enforcement of various permits required for the development and use of land. It is also responsible for the administration and enforcement of various codes pertaining to the construction of buildings and for the administration and enforcement of various city standards and regulations pertaining to infrastructure requirements.

Spending to Make a Difference

EPlan Processing - The ratio of hard copy to EPlans processing is 10 to 1 (i.e. 1000 hard copy submissions to 120 EPlan submissions). Enhancing software configuration to allow electronic payment by all reviewing agencies and simplifying the electronic submission and review process will deliver measurable dividends to the City's Permitting Process. By FY2015, DPP's target is for the ratio to improve to 30-40% of submissions to be electronic.

Customer Service to General Public - Expenditures to purchase microfilm equipment for the Department's Data Access Imaging Branch will increase the response time and public service. Additional upgrade of the POSSE software will soon allow the scanned documents to be accessible online for a fee. Fees charged might be assessed per each ministerial permit or discretionary permit inquiry. DPP's target is to improve response time for all requests by 10% before the end of FY2015.

Transit-Oriented Development - Current investment in TOD will result in increased directed private sector development throughout the rail corridor, adding to and increasing the amount of affordable housing while increasing property tax revenues. DPP plans to fill three positions before the end of FY2015 to work on TOD efforts.

Transit-Oriented Development On-Going Tasks:

Business and community outreach.

Completion and adoption of eight Neighborhood TOD Plans.

Update of Land Use Ordinance and creation of overlay zoning for eight Neighborhood TOD plans.

Assist in defining city's affordable housing policy and implementation strategy.

Assist BFS in developing financing toolkit for infrastructure and development projects.

Develop relationships with state and federal agencies to eliminate obstacles.

Develop TOD supportive policies and projects.

Planning - Completion and adoption of the Central Oahu Sustainable Communities Plan, Koolau Poko Sustainable Communities Plan, and East Honolulu Sustainable Communities Plan. Participate in the Office of Planning review of Chapter 205, HRS, State Land Use Law.

Zoning Regulations - Planning and Permitting anticipates processing a number of amendments to the Land Use Ordinance during FY2015, including the adoption of new zoning requirements for Transit-Oriented Development (TOD). The focus will be on adopting clear and effective regulations that provide robust TOD development.

Site Development - Adopt revised rules relating to soil erosion standards and guidelines to eliminate the need to submit soil loss calculations for large projects. The revised rules will save work and time for the private sector developers, consultants and contractors as well as city engineers, inspectors, and permitting staff who prepare engineering calculations, review and approve changes to re-submittals due to changes in project schedules.

Budget Highlights

- Salaries increased by approximately \$1.2 million due to mandated collective bargaining agreements.
- Thirty-three positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- The budget is primarily funded by the General Fund. Highway Funds are utilized for programs responsible for the review of roads, drainage systems, grading, street excavation, streetlights, traffic lights, street signs and street markings. Sewer funds are utilized for the programs responsible for the review of sewer connections and the maintenance of GIS data supporting the Wastewater Information Management System.

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Violations Corrected Within 6 Months (all)	%	82	80	80
Notices of Violation Corrected After Referral to Civil Fine Program	%	63	65	65
Average Processing Time for Zoning Variance	Months	3.1	4	4
Average Turnaround Time for Verbatim ZBA Transcripts	Days	20	20	20
Average Processing Time to Produce Copies of Subpoenaed Documents	Days	23	23	23
GIS Work Orders Completed	#	601	500	500
Maps Produced	#	129	200	200
New POSSE Permit Jobs Created	#	135,090	140,000	150,000

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	330.00	337.00	304.00	0.00	304.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	3.00	3.00	0.00	3.00
Total	333.00	340.00	307.00	0.00	307.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 2,276,165	\$ 2,978,559	\$ 2,975,753	\$ 0	\$ 2,975,753
Site Development	3,140,732	3,370,829	3,752,854	0	3,752,854
Land Use Permits	957,734	955,756	831,148	0	831,148
Planning	1,684,374	1,860,896	2,379,812	312,424	2,692,236
Customer Service Office	2,519,701	2,553,988	3,012,813	0	3,012,813
Building	4,940,352	5,568,117	5,213,137	0	5,213,137
Total	\$ 15,519,058	\$ 17,288,145	\$ 18,165,517	\$ 312,424	\$ 18,477,941

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 14,065,408	\$ 14,742,234	\$ 15,327,822	\$ 62,424	\$ 15,390,246
Current Expenses	1,446,639	2,545,911	2,823,695	250,000	3,073,695
Equipment	7,011	0	14,000	0	14,000
Total	\$ 15,519,058	\$ 17,288,145	\$ 18,165,517	\$ 312,424	\$ 18,477,941

Department of Planning and Permitting

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 12,375,066	\$ 13,902,066	\$ 14,497,061	\$ 312,424	\$ 14,809,485
Highway Fund	2,222,784	2,374,827	2,486,156	0	2,486,156
Sewer Fund	847,444	1,011,252	1,182,300	0	1,182,300
Federal Grants Fund	73,764	0	0	0	0
Total	\$ 15,519,058	\$ 17,288,145	\$ 18,165,517	\$ 312,424	\$ 18,477,941

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Planning and Permitting (DPP). It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. The Honolulu Land Information System (HoLIS), which is part of the administration program, is responsible for the management of the City's Geographic Information System (GIS) and the associated tabular data bases. It oversees the operations that maintain, protect, store and utilize geospatial data in support of citywide programs and projects. HoLIS maintains, edits, and updates the City's multipurpose cadastre and land records base maps. It produces maps and other geo-spatial data products for city departments and programs. HoLIS provides coordination and technical support in the development and design of GIS applications and software programs. It also coordinates GIS data distribution and public access programs.

HoLIS is also responsible for managing and supporting the technical operations of the department's Automated Permit Tracking and Management System (AutoPermits). The AutoPermits program, commonly referred to as POSSE, enhances methods for processing development permits, and effectively identifies the status of permit applications in the review process. This includes services to modify and update permit tracking work flows, to modify application information content, and to generate permit production reports. Integration of scanned documents and the development of the department's internet customer services are also being managed by HoLIS.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	32.00	32.00	29.00	0.00	29.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	32.00	32.00	29.00	0.00	29.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,565,354	\$ 1,613,421	\$ 1,702,265	\$ 0	\$ 1,702,265
Current Expenses	703,800	1,365,138	1,273,488	0	1,273,488
Equipment	7,011	0	0	0	0
Total	\$ 2,276,165	\$ 2,978,559	\$ 2,975,753	\$ 0	\$ 2,975,753

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,098,912	\$ 2,721,117	\$ 2,705,207	\$ 0	\$ 2,705,207
Sewer Fund	177,253	257,442	270,546	0	270,546
Total	\$ 2,276,165	\$ 2,978,559	\$ 2,975,753	\$ 0	\$ 2,975,753

Department of Planning and Permitting

Site Development

Program Description

The Site Development Division administers and enforces subdivision and grading ordinances, drainage regulations, and the National Flood Insurance Program on Oahu, and sets standards and regulates infrastructure requirements for site development. It also processes applications for subdivisions, reviews construction plans for subdivisions and improvements by private developers within City right-of-ways and easements, and conducts site inspections to ensure compliance with approved plans and City standards. The Division's responsibilities extend to new development of roads, drainage and sewer systems, street lights and signs, traffic signals, and pavement markings. The Division also processes and issues permits for both public and private projects for grading, excavation in City streets, and sewer and storm drain connections, and reviews various land development and building permit applications for adequacy of infrastructure. The Division is tasked with a portion of the City's National Pollutant Discharge Elimination System (NPDES) permit responsibilities.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	75.00	75.00	59.00	0.00	59.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	75.00	75.00	59.00	0.00	59.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,947,530	\$ 3,119,959	\$ 3,502,099	\$ 0	\$ 3,502,099
Current Expenses	193,202	250,870	250,755	0	250,755
Equipment	0	0	0	0	0
Total	\$ 3,140,732	\$ 3,370,829	\$ 3,752,854	\$ 0	\$ 3,752,854

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 247,757	\$ 242,192	\$ 354,944	\$ 0	\$ 354,944
Highway Fund	2,222,784	2,374,827	2,486,156	0	2,486,156
Sewer Fund	670,191	753,810	911,754	0	911,754
Total	\$ 3,140,732	\$ 3,370,829	\$ 3,752,854	\$ 0	\$ 3,752,854

Land Use Permits

Program Description

The Land Use Permits Division (LUPD) administers the Land Use Ordinance (LUO) and all regulations pertaining to land use within the City and County of Honolulu. It reviews and prepares amendments to the LUO as required, coordinates interpretations of the LUO, and reviews and processes all LUO regulated land use permits. In addition, the division administers the Special Management Area (SMA) and Shoreline Setback Ordinances for the City, and processes all required SMA Permits, shoreline setback variances and permits for minor shoreline structures. It also processes requests for affordable housing exemptions under HRS Chapter 201H-38.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	24.00	24.00	21.00	0.00	21.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	24.00	24.00	21.00	0.00	21.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 957,734	\$ 955,706	\$ 831,098	\$ 0	\$ 831,098
Current Expenses	0	50	50	0	50
Equipment	0	0	0	0	0
Total	\$ 957,734	\$ 955,756	\$ 831,148	\$ 0	\$ 831,148

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 957,734	\$ 955,756	\$ 831,148	\$ 0	\$ 831,148
Total	\$ 957,734	\$ 955,756	\$ 831,148	\$ 0	\$ 831,148

Department of Planning and Permitting

Planning

Program Description

The Planning Division is responsible for the preparation, evaluation and revision of the Oahu General Plan and long-range regional development plans. It processes applications for State land use boundary amendments for parcels equal to or less than 15 acres, and represents the City before the Land Use Commission for amendments larger than 15 acres. It also processes applications for Public Infrastructure Map amendments, zone changes, zoning district boundary amendments, and State Special Use Permits. The division monitors compliance with unilateral agreement conditions associated with zone changes, including affordable housing requirements. In addition, it develops community-based special area plans, prepares an annual report on current status of land use; and provides projections of population, housing, visitor units and employment for City and State land use and infrastructure planning. It provides land use and population planning assistance to the Oahu Metropolitan Planning Organization (OMPO). The division partners with the Census Bureau in revising Census geography for the county and in improving data coverage for national census purposes. The division provides special tabulations of the decennial census data as well as data from the annual American Community Survey to assist with local planning and grant application purposes. It assists infrastructure agencies in the preparation of functional plans consistent with land use plans and adopted population growth benchmark figures.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	31.00	31.00	29.00	0.00	29.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	32.00	32.00	30.00	0.00	30.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,518,361	\$ 1,427,096	\$ 1,556,012	\$ 62,424	\$ 1,618,436
Current Expenses	166,013	433,800	823,800	250,000	1,073,800
Equipment	0	0	0	0	0
Total	\$ 1,684,374	\$ 1,860,896	\$ 2,379,812	\$ 312,424	\$ 2,692,236

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 1,610,610	\$ 1,860,896	\$ 2,379,812	\$ 312,424	\$ 2,692,236
Federal Grants Fund	73,764	0	0	0	0
Total	\$ 1,684,374	\$ 1,860,896	\$ 2,379,812	\$ 312,424	\$ 2,692,236

Customer Service Office

Program Description

The Customer Service Office is responsible for various services and functions that involve “front line” interaction with the public. It operates the consolidated permit counter which is responsible for handling customer inquiries, processing minor permits over the counter, receiving permit applications for review and collecting permit fees. It also operates a consolidated permit records center which maintains the department's various historical and current property and permit records. The Customer Service Office receives and processes all complaints, and inspects to ensure the compliance of existing buildings, structures, vacant lots, and sidewalks for the purpose of eliminating unsafe and substandard conditions, and to administer the civil fine program.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	67.00	68.00	65.00	0.00	65.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	69.00	70.00	67.00	0.00	67.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,448,371	\$ 2,388,588	\$ 2,851,320	\$ 0	\$ 2,851,320
Current Expenses	71,330	165,400	147,493	0	147,493
Equipment	0	0	14,000	0	14,000
Total	\$ 2,519,701	\$ 2,553,988	\$ 3,012,813	\$ 0	\$ 3,012,813

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 2,519,701	\$ 2,553,988	\$ 3,012,813	\$ 0	\$ 3,012,813
Total	\$ 2,519,701	\$ 2,553,988	\$ 3,012,813	\$ 0	\$ 3,012,813

Department of Planning and Permitting

Building

Program Description

The Building Program is responsible for the administration and enforcement of the building, electrical, plumbing, building energy efficiency and housing codes. It reviews permit applications, plans, specifications, and calculations in conjunction with the issuance of building, relocation, and sign permits. The division inspects buildings, structures, sidewalks, and driveways under construction for compliance with approved plans and pertinent codes.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	101.00	107.00	101.00	0.00	101.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	101.00	107.00	101.00	0.00	101.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 4,628,058	\$ 5,237,464	\$ 4,885,028	\$ 0	\$ 4,885,028
Current Expenses	312,294	330,653	328,109	0	328,109
Equipment	0	0	0	0	0
Total	\$ 4,940,352	\$ 5,568,117	\$ 5,213,137	\$ 0	\$ 5,213,137

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 4,940,352	\$ 5,568,117	\$ 5,213,137	\$ 0	\$ 5,213,137
Total	\$ 4,940,352	\$ 5,568,117	\$ 5,213,137	\$ 0	\$ 5,213,137

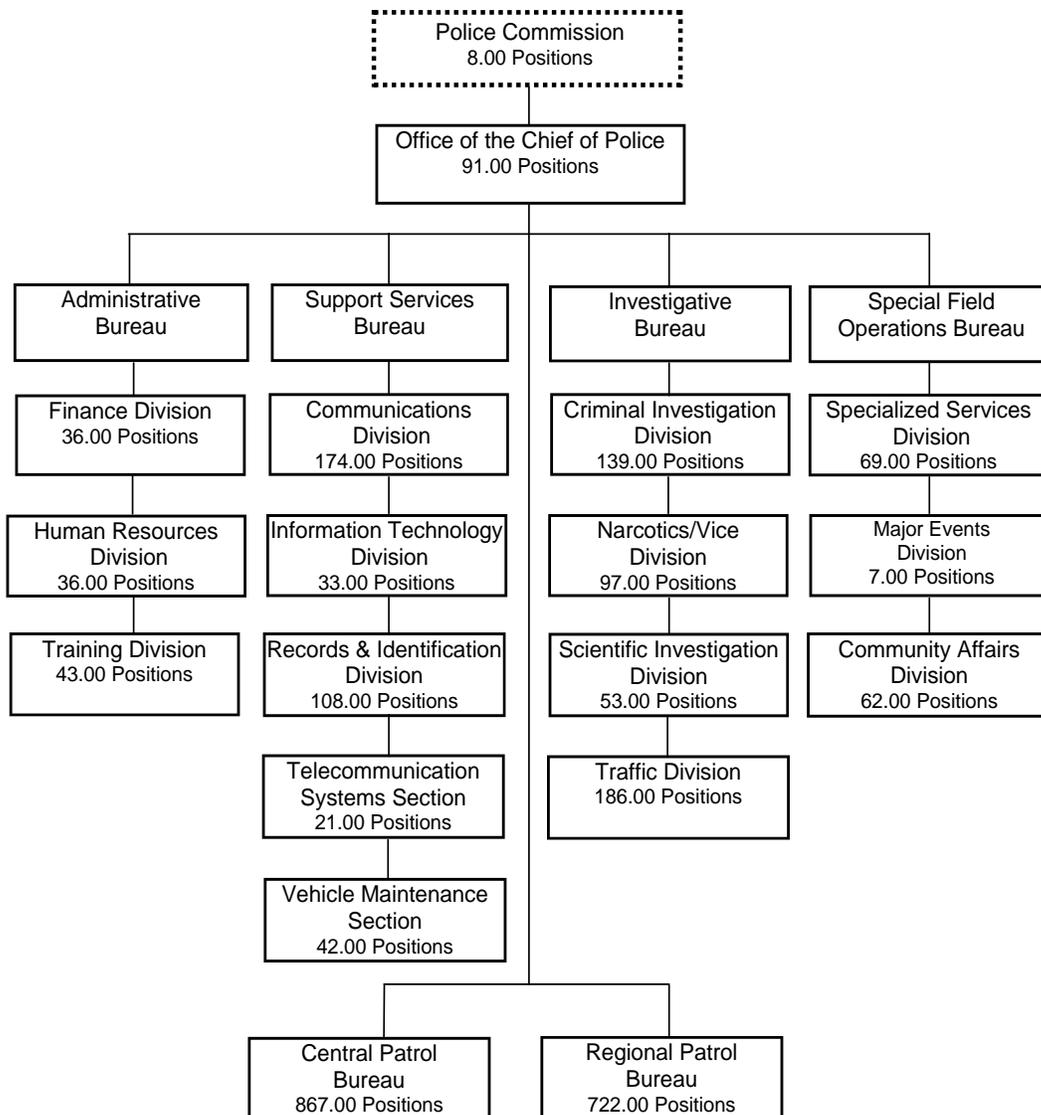
Planning and Permitting

Honolulu Police Department



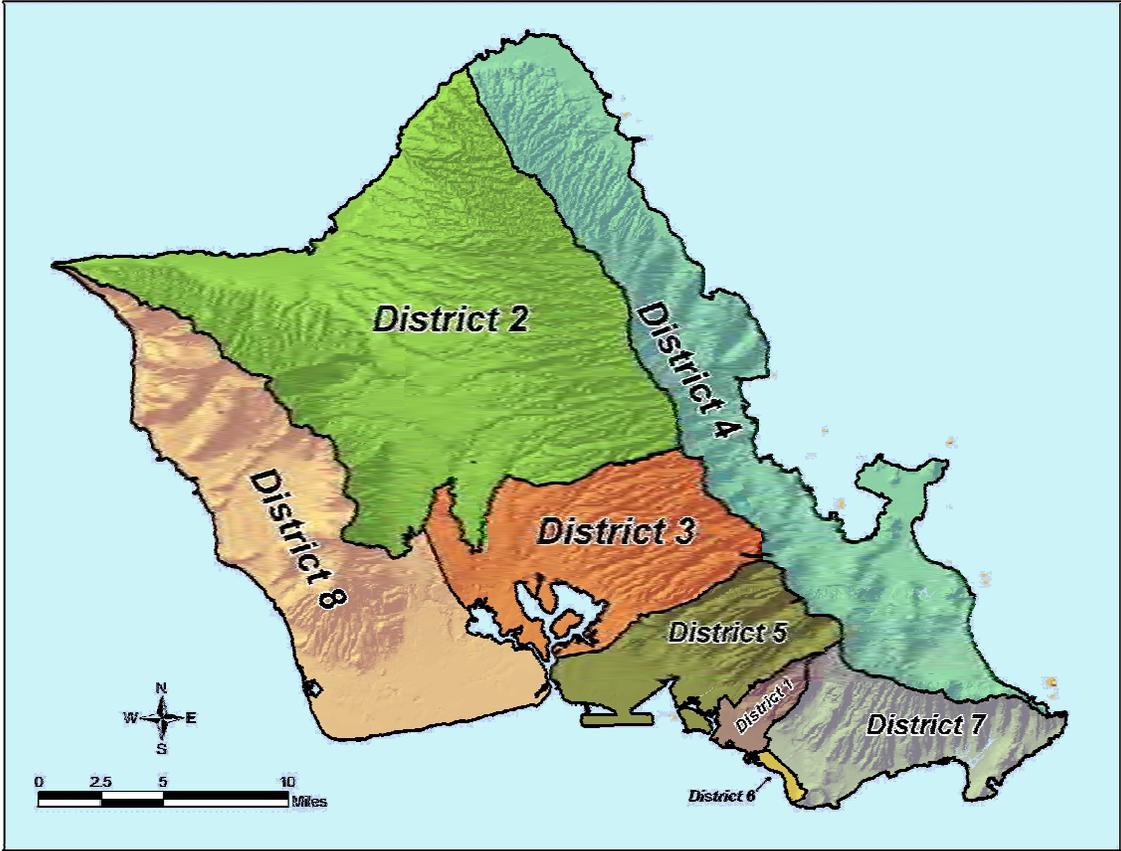
HONOLULU POLICE DEPARTMENT (HPD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Police

HONOLULU POLICE DEPARTMENT
(HPD)
PATROL DISTRICTS



DISTRICT	POPULATION	% OF TOTAL	SQ. MILES	OFFICERS AUTHORIZED	BEATS
1 CENTRAL HONOLULU	82,400	8%	7.6	208	24
2 WAHIAWA	116,100	12%	204	134	13
3 PEARL CITY	165,600	17%	64.8	152	17
4 KANEOHE	135,100	14%	126.9	197	22
5 KALIHI	140,000	14%	39.7	183	23
6 WAIKIKI	26,000	3%	1.3	166	13
7 EAST HONOLULU	157,500	16%	40.4	167	26
8 WAIANAЕ/KAPOLEI	153,700	16%	114.7	229	20

Police

Honolulu Police Department

Roles and Responsibilities

The Honolulu Police Department is responsible for the preservation of the public peace, prevention of crime, detection and apprehension of law offenders, protection of the rights of persons and property, and enforcement of federal and state laws and city ordinances and regulations.

Spending to Make a Difference

The Honolulu Police Department has identified specific strategic outcomes for the Fiscal Year 2015. The areas of focus include, but are not limited to:

- Focus on the Reduction of Property Crimes. Conferral and charge cases on property crime suspects will increase by enhancing the partnerships between detectives, crime reduction units and police officers. The Crime Analysis Unit will provide intelligence reports regarding burglary, vehicle break-ins, theft, and auto theft incidents. Emphasis will be placed on residential burglary cases due to the invasive nature of these crimes.
- Identify Chronic Problem Locations and Pursue Lasting Solutions. Chronic complaints will be logged into a central database and categorized by location and type. Patterns will be identified and core issues and cause will be addressed with long-term solutions.
- Traffic Safety Initiatives. Each patrol district and the Traffic Division will implement monthly projects that concentrate on impaired driving, speeding, hazardous movements, mobile electronic devices, motorcycles and mopeds, seat belts, and pedestrian violations. The success of these initiatives will be measured by the reduction in the total number of major motor vehicle collisions, traffic-related deaths and critical crashes, enforcement statistics and officers' on-duty motor vehicle collisions.
- Expand the Use of Technology in Intelligence-Led Policing. We will install, train, and use various technology systems that have been in planning and/or pilot phases: Face Recognition System, Automated License Plate reader, Pawn Shop and Second Hand Dealer Management System, Data Mining, and Video Forensic Software.
- Improve Sustainability Practices. We will employ more fuel efficient patrol vehicles in urban areas, upgrade older air conditioning units to energy efficient units at various police stations, and continue the implementation of best practices for surface water run off at police facilities as required in the National Pollutant Discharge Elimination System (NPDES) guidelines.

Budget Highlights

- Salaries increased by approximately \$16.1 million due to mandated collective bargaining agreements and \$6.3 million for standard of conduct pay.
- One hundred positions have been deactivated to achieve a more accurate number of positions required by the department to deliver our services within the given resources. These positions include 69 sworn officers and 31 civilian personnel. This is reflected in the department's full-time equivalent (FTE) position count.
- The non-holiday overtime budget increased by approximately \$1.75 million due to salary increases and anticipated workload shifts in order to implement union grievance settlements or new contract terms.
- Current expenses decreased by approximately \$2.2 million primarily due to a reduction in unleaded gasoline and parts and accessories equipment (computer).

Performance Measures

DESCRIPTION	UNIT	FY 2013 ACTUAL	FY 2014 ESTIMATED	FY 2015 ESTIMATED
Collisions (Major, Minor, Non-Traffic)	#	27,981	29,300	29,800
Speeding Citations	#	19,619	25,000	27,000
Incoming Calls to Dispatch – 911	#	701,604	740,000	775,000
Arrestees Processed	#	9,715	10,000	10,300
Marijuana Plants Recovered	#	1,088	1,200	1,320
Marijuana Plants Recovered (Value)	\$	1.088 million	1.2 million	1.320 million
Gambling Evidence Seized	\$	223,387	234,556	246,284

PATROL DISTRICTS:

Part I - Cases Include Murder, Rape, Robbery,
Aggravated Assault, Burglary and Auto Theft
Cases Assigned

Cases Assigned	#	32,860	33,510	34,190
Arrests	#	5,870	5,970	6,170

Part II – Cases Include Arson, Fraud, Drugs,
Gambling and Other Lesser Crimes
Cases Assigned

Cases Assigned	#	38,990	39,770	40,560
Arrests	#	36,060	36,730	37,810

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	2,730.00	2,730.00	2,630.00	0.00	2,630.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	64.00	64.00	64.00	0.00	64.00
Total	2,794.00	2,794.00	2,694.00	0.00	2,694.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Police Commission	\$ 411,785	\$ 365,864	\$ 481,248	\$ 0	\$ 481,248
Office of the Chief of Police	7,591,916	7,359,142	6,678,359	0	6,678,359
Patrol	121,282,875	114,922,004	135,891,788	0	135,891,788
Special Field Operations	10,607,119	10,542,428	12,777,547	0	12,777,547
Investigations	32,045,295	33,242,330	37,868,829	0	37,868,829
Support Services	26,389,001	30,165,904	31,318,181	0	31,318,181
Administrative Services	21,902,654	22,507,535	27,609,945	0	27,609,945
HPD Grants	6,011,989	0	0	0	0
Total	\$ 226,242,634	\$ 219,105,207	\$ 252,625,897	\$ 0	\$ 252,625,897

Honolulu Police Department

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 187,223,013	\$ 178,593,625	\$ 214,123,403	\$ 0	\$ 214,123,403
Current Expenses	38,633,419	40,511,582	38,268,494	0	38,268,494
Equipment	386,202	0	234,000	0	234,000
Total	\$ 226,242,634	\$ 219,105,207	\$ 252,625,897	\$ 0	\$ 252,625,897

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 194,335,525	\$ 194,615,715	\$ 224,724,590	\$ 0	\$ 224,724,590
Highway Fund	25,067,419	24,489,492	27,901,307	0	27,901,307
Special Projects Fund	659,054	0	0	0	0
Federal Grants Fund	6,180,636	0	0	0	0
Total	\$ 226,242,634	\$ 219,105,207	\$ 252,625,897	\$ 0	\$ 252,625,897

Police Commission

Program Description

The Police Commission appoints and may remove the Chief of Police; reviews the departmental budget and makes recommendations to the Mayor; submits an annual report to the Mayor and the City Council; receives, considers, and investigates charges brought by the public against the department or any of its members, and reports its findings to the Chief of Police; and reviews requests for legal counsel for police officers.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 306,270	\$ 255,044	\$ 373,148	\$ 0	\$ 373,148
Current Expenses	105,515	110,820	108,100	0	108,100
Equipment	0	0	0	0	0
Total	\$ 411,785	\$ 365,864	\$ 481,248	\$ 0	\$ 481,248

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 411,785	\$ 365,864	\$ 481,248	\$ 0	\$ 481,248
Total	\$ 411,785	\$ 365,864	\$ 481,248	\$ 0	\$ 481,248

Honolulu Police Department

Office of the Chief of Police

Program Description

The Office of the Chief of Police provides the overall administration of the Honolulu Police Department. It is responsible for the control, management and direction of its officers and civilian employees. It ensures that the department's operations are directed toward the preservation of the public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of all state laws and city ordinances.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	91.00	91.00	76.00	0.00	76.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	91.00	91.00	76.00	0.00	76.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 6,886,206	\$ 6,650,242	\$ 6,112,061	\$ 0	\$ 6,112,061
Current Expenses	705,710	708,900	566,298	0	566,298
Equipment	0	0	0	0	0
Total	\$ 7,591,916	\$ 7,359,142	\$ 6,678,359	\$ 0	\$ 6,678,359

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 7,591,916	\$ 7,359,142	\$ 6,678,359	\$ 0	\$ 6,678,359
Total	\$ 7,591,916	\$ 7,359,142	\$ 6,678,359	\$ 0	\$ 6,678,359

Police

Patrol

Program Description

The Patrol Bureau plans, directs and coordinates the operations of all field uniformed police units. The Patrol Bureau is responsible for all operations related to the prevention of crime, enforcement of the laws of the State of Hawaii and City and County of Honolulu, and the apprehension and custody of violators.

The Central Receiving Division (CRD) provides support for the patrol and investigative units through efficient processing, custodial care, and security for all persons arrested in Central and East Honolulu. The division also provides custodial care and processing for those arrestees from the regional patrol divisions who are under investigation or unable to make bail. The CRD provides for the transportation of custodial arrestees to the Honolulu District Court, Circuit Court, Family Court and the various detention facilities in Honolulu.

The CRD is also responsible for the security of the Alapai police headquarters building. This includes monitoring of all closed circuit cameras and responding to all alarms within the building, as well as screening all building visitors and coordinating their visits.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	1,565.00	1,566.00	1,516.00	0.00	1,516.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	23.00	23.00	23.00	0.00	23.00
Total	1,588.00	1,589.00	1,539.00	0.00	1,539.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 110,067,947	\$ 103,077,645	\$ 125,351,510	\$ 0	\$ 125,351,510
Current Expenses	11,214,928	11,844,359	10,508,278	0	10,508,278
Equipment	0	0	32,000	0	32,000
Total	\$ 121,282,875	\$ 114,922,004	\$ 135,891,788	\$ 0	\$ 135,891,788

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 105,034,197	\$ 100,508,582	\$ 119,584,774	\$ 0	\$ 119,584,774
Highway Fund	15,420,977	14,413,422	16,307,014	0	16,307,014
Federal Grants Fund	827,701	0	0	0	0
Total	\$ 121,282,875	\$ 114,922,004	\$ 135,891,788	\$ 0	\$ 135,891,788

Honolulu Police Department

Special Field Operations

Program Description

The Special Field Operations Bureau is comprised of the Specialized Services, Community Affairs, and Major Events Divisions.

The Specialized Services Division (SSD) is responsible for providing a coordinated tactical response to exceptionally hazardous situations such as barricaded suspects, hostage taking, and active-shooter incidents. Additional duties include dignitary and witness protection, high-risk warrant and restraining order service, fugitive searches, violent offender apprehension, operating the bomb detail, and helicopter and canine services.

The mission of the Community Affairs Division (CAD) is to reduce unlawful activities by juvenile offenders through prevention, intervention and education programs. It is the liaison between HPD, the State's Family Court, Alcohol and Drug Abuse Division, and Tobacco Coalition, and the City's Department of Community Services and the Oahu Workforce Investment Board Youth Council. This Division also runs the Drug Abuse Resistance Education (DARE) and the Police Activities League (PAL) programs.

The Major Events Division (MED) is responsible for preparing the department to prevent, respond to, and recover from acts, or potential acts, of terrorism or other hazardous events. Other duties include command or support at major events; interagency communications; coordination of threat assessments to critical infrastructure sites; and intelligence gathering, evaluation, and dissemination as appropriate.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	139.00	138.00	141.00	0.00	141.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	139.00	138.00	141.00	0.00	141.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 9,058,435	\$ 8,999,580	\$ 11,121,229	\$ 0	\$ 11,121,229
Current Expenses	1,528,244	1,542,848	1,656,318	0	1,656,318
Equipment	20,440	0	0	0	0
Total	\$ 10,607,119	\$ 10,542,428	\$ 12,777,547	\$ 0	\$ 12,777,547

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 10,607,119	\$ 10,542,428	\$ 12,777,547	\$ 0	\$ 12,777,547
Total	\$ 10,607,119	\$ 10,542,428	\$ 12,777,547	\$ 0	\$ 12,777,547

Investigations

Program Description

The Investigative Bureau includes the Criminal Investigation, Narcotics/Vice, Scientific Investigation Section and Traffic Divisions.

The Criminal Investigation Division (CID) investigates cases involving murder, robbery, sexual assault, assault, domestic violence and child abuse, financial fraud and forgery, auto theft, and white collar crimes. The division increases community involvement through programs such as Crime Stoppers and the Business Police Academy, and fosters partnerships with other law enforcement agencies.

The Narcotics/Vice Division (NVD) enforces the laws relating to gambling, prostitution, pornography, intoxicants, and narcotics. Programs include marijuana eradication, seizure of the assets of major drug dealers, efforts to close and disrupt illegal gambling operations, addressing complaints of prostitution and narcotics violations, and investigating money laundering schemes and computer crimes against children.

The Scientific Investigation Section (SIS) operates the only full-service forensic laboratory in the State of Hawaii and provides services to Maui, Kauai and Hawaii and other city, state, federal and external jurisdictional law enforcement agencies. This Section includes units in forensic biology, drug analysis, trace evidence, firearm and toolmark, questioned documents, crime scene response, facial reconstruction, composite drawings and digital image processing. Accreditation has become nationally recognized as the standard for all forensic laboratories. To date, at SIS, the Forensic Biology, Drug Analysis, Firearm and Toolmark, Questioned Documents and Trace Evidence Units have been accredited.

The Traffic Division is responsible for promoting the safe and efficient movement of traffic on the public roadways through educational programs, traffic management, and enforcement of traffic laws; investigating death and critical injury collisions and felony traffic crimes; and overseeing the investigation and completion of Category A traffic collision cases. The Traffic Division provides highway traffic management through visible presence to deter traffic violations and prompt response to address traffic problems as they occur.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	435.00	435.00	425.00	0.00	425.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	40.00	40.00	40.00	0.00	40.00
Total	475.00	475.00	465.00	0.00	465.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 28,725,756	\$ 29,778,962	\$ 34,399,057	\$ 0	\$ 34,399,057
Current Expenses	3,319,539	3,463,368	3,469,772	0	3,469,772
Equipment	0	0	0	0	0
Total	\$ 32,045,295	\$ 33,242,330	\$ 37,868,829	\$ 0	\$ 37,868,829

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 22,398,853	\$ 23,166,260	\$ 26,274,536	\$ 0	\$ 26,274,536
Highway Fund	9,646,442	10,076,070	11,594,293	0	11,594,293
Total	\$ 32,045,295	\$ 33,242,330	\$ 37,868,829	\$ 0	\$ 37,868,829

Honolulu Police Department

Support Services

Program Description

The Support Services Bureau is responsible for functions that support HPD's overall operations and help the department function on a daily basis. The bureau consists of the Communications, Records and Identification, Information Technology, Telecommunications Systems Section, Vehicle Maintenance Section.

The Communications Division is the largest Public Safety Answering Point (PSAP) in the State of Hawaii and serves as the PSAP for all 9-1-1 calls placed in the City and County of Honolulu. The division also serves as the Oahu Warning Point and the alternate Hawaii State Warning Point for civil defense emergencies.

The Records and Identification Division provides a variety of functions which include centralized recordkeeping, fingerprint identification and comparisons, criminal history checks, evidence storage and disposal, firearms permit applications and registrations, legislative testimony, control and service of legal documents, sex offender registration, alarm registration, and tracking and billing of false alarms.

The Information Technology Division (ITD) provides primary information technology, and research and statistical services for the department and other law enforcement, and supports all police operations during times of emergency and disaster.

The Telecommunications Systems Section (TSS) is responsible for the support for the City's public safety digital voice and digital microwave communication systems infrastructure. The TSS is also responsible for the maintenance of the police mobile and portable radios, emergency blue lights, and electronic sirens in the officers' subsidized and departmental fleet vehicles.

The Vehicle Maintenance Section (VMS) is responsible for the repair and maintenance of the department's fleet of police vehicles as well as motorcycles, support vehicles, trailers, and off-road gear. The section also includes a dispatch section and a service station that runs 24 hours a day, seven days a week. The VMS has repair facilities located at the Alapai headquarters and the Police Training Academy in Waipahu.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	378.00	378.00	357.00	0.00	357.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	378.00	378.00	357.00	0.00	357.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 17,091,612	\$ 16,874,360	\$ 18,521,576	\$ 0	\$ 18,521,576
Current Expenses	9,297,389	13,291,544	12,594,605	0	12,594,605
Equipment	0	0	202,000	0	202,000
Total	\$ 26,389,001	\$ 30,165,904	\$ 31,318,181	\$ 0	\$ 31,318,181

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 26,389,001	\$ 30,165,904	\$ 31,318,181	\$ 0	\$ 31,318,181
Total	\$ 26,389,001	\$ 30,165,904	\$ 31,318,181	\$ 0	\$ 31,318,181

Administrative Services

Program Description

The Administrative Bureau consists of the Human Resources, Training and Finance Divisions.

The Human Resources Division is responsible for the administration of all personnel matters within the Honolulu Police Department, working in conjunction with the City's Department of Human Resources. The staff is responsible for the entire employee hiring process, personnel transfers and promotions, labor relations and EEO related issues, coordinating the drug screening program, and maintaining the department's official personnel records.

The Training Division maintains and conducts a full-scale training program with modern police methods and practices. It focuses on three main areas: recruit training, annual recall training, and specialized training for officers in units requiring specific skills, and serves as one of the primary training centers for law enforcement in the State of Hawaii. The Division also maintains a training academy with multi-purpose classroom facilities, a gymnasium, outdoor training areas, buildings for training and simulations, driving and shooting simulators, and a canine facility.

The Finance Division is responsible for the overall management and administration of the department's fiscal program. Primary responsibilities include the processing of all cash receipts and disbursements, budget and special project funds, and payroll and deductions. The Division also manages 51 grants and cooperative agreements totaling \$28.8 million from federal, state and private funding sources that focus on reducing crime, drug enforcement/trafficking, homeland security, traffic safety and enforcement, forensic laboratory enhancement and the American Recovery Act and COPS Hiring program.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	114.00	114.00	107.00	0.00	107.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	115.00	115.00	108.00	0.00	108.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 13,235,696	\$ 12,957,792	\$ 18,244,822	\$ 0	\$ 18,244,822
Current Expenses	8,666,958	9,549,743	9,365,123	0	9,365,123
Equipment	0	0	0	0	0
Total	\$ 21,902,654	\$ 22,507,535	\$ 27,609,945	\$ 0	\$ 27,609,945

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 21,902,654	\$ 22,507,535	\$ 27,609,945	\$ 0	\$ 27,609,945
Total	\$ 21,902,654	\$ 22,507,535	\$ 27,609,945	\$ 0	\$ 27,609,945

Honolulu Police Department

HPD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the department to supplement city funds in the accomplishment of the department's mission.

It administers, coordinates, develops, manages, and monitors approximately 51 federal and state grants totaling \$28.8 million. The grants focus on programs such as homeland security, narcotics enforcement, community policing programs, traffic safety, forensic science enhancements, and the COPS Hiring programs.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,851,091	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	3,795,136	0	0	0	0
Equipment	365,762	0	0	0	0
Total	\$ 6,011,989	\$ 0	\$ 0	\$ 0	\$ 0

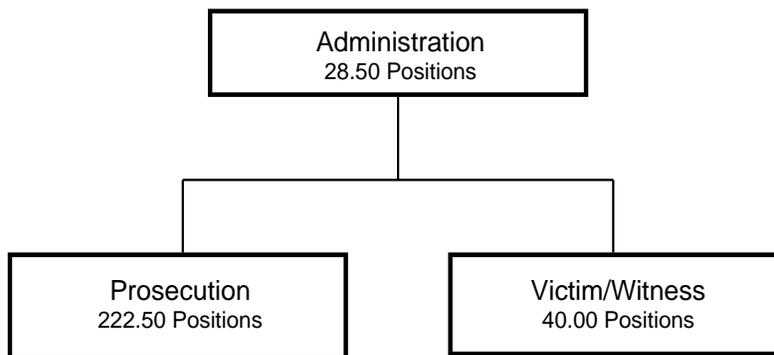
SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Special Projects Fund	\$ 659,054	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	5,352,935	0	0	0	0
Total	\$ 6,011,989	\$ 0	\$ 0	\$ 0	\$ 0

Department of the Prosecuting Attorney



DEPARTMENT OF THE PROSECUTING ATTORNEY (PAT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Department of the Prosecuting Attorney

Roles and Responsibilities

Represents the people in criminal proceedings in district, family and circuit courts. Handles appeals and other matters heard by the Hawaii Intermediate Court of Appeals and Hawaii Supreme Court. Presents cases to the Oahu grand jury. To promote and ensure public safety and order through effective, efficient and just prosecution.

Spending to Make a Difference

- Honolulu Family Justice Center. Provides comprehensive services and long-term transitional housing for victims of domestic violence and sex assault. The housing component – the first of its kind in the state – will help victims break away from abusers, halt the cycle of violence and regain independence.
- Prosecutor by Karpel (PbK). Browser-based case management stores all events in a single database and can cross-reference a defendant's entire criminal history in a single search. PbK also allows deputy prosecutors to review their cases from laptops in court via the internet rather than having to transport bulky paper files.

Budget Highlights

- Salaries increased by approximately \$232,000 due to mandated collective bargaining agreements.
- The salaries budget also includes \$294,000 in funding for Deputy Prosecuting Attorney merit raises to allow the agency to recruit and retain highly skilled and experienced attorneys.
- The budget reflects an increase of .50 FTE permanent position and 1.0 FTE temporary position to properly reflect previously authorized position counts.
- Budget Issues include the addition of one (1) new Project Manager II personal services contract position to provide oversight and management of the new PbK Case Management System.
- The current expense budget includes funding for the PbK Case Management System multi-year contract to cover installation, annual support services and software license costs.
- The decrease in current expense is primarily due to the elimination of non-recurring costs budgeted in fiscal year 2014.

DEPARTMENT POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	259.50	259.50	260.00	0.00	260.00
Temporary FTE	28.00	28.00	29.00	0.00	29.00
Contract FTE	3.50	3.50	3.50	1.00	4.50
Total	291.00	291.00	292.50	1.00	293.50

EXPENDITURES BY PROGRAM					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 4,595,663	\$ 5,224,599	\$ 4,881,899	\$ 75,960	\$ 4,957,859
Prosecution	11,895,921	13,403,426	13,715,263	0	13,715,263
Victim/Witness Assistance	3,530,741	2,173,973	2,008,158	0	2,008,158
Total	\$ 20,022,325	\$ 20,801,998	\$ 20,605,320	\$ 75,960	\$ 20,681,280

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 15,011,779	\$ 15,957,299	\$ 16,130,261	\$ 75,960	\$ 16,206,221
Current Expenses	4,946,322	4,844,699	4,475,059	0	4,475,059
Equipment	64,224	0	0	0	0
Total	\$ 20,022,325	\$ 20,801,998	\$ 20,605,320	\$ 75,960	\$ 20,681,280

Department of the Prosecuting Attorney

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 16,199,695	\$ 17,427,861	\$ 17,519,868	\$ 75,960	\$ 17,595,828
Special Projects Fund	2,225,651	2,058,779	2,458,056	0	2,458,056
Federal Grants Fund	1,596,979	1,315,358	627,396	0	627,396
Total	\$ 20,022,325	\$ 20,801,998	\$ 20,605,320	\$ 75,960	\$ 20,681,280

Prosecuting Attorney

Administration

Program Description

Directs all criminal prosecution and operations of the department. Establishes policies and priority programs aimed at enhancing public safety. Champions victims' rights. Engages and informs community about initiatives.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	3.50	3.50	3.50	1.00	4.50
Total	28.50	28.50	28.50	1.00	29.50

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,368,817	\$ 1,398,844	\$ 1,386,424	\$ 75,960	\$ 1,462,384
Current Expenses	3,226,846	3,825,755	3,495,475	0	3,495,475
Equipment	0	0	0	0	0
Total	\$ 4,595,663	\$ 5,224,599	\$ 4,881,899	\$ 75,960	\$ 4,957,859

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 4,595,663	\$ 5,224,599	\$ 4,881,899	\$ 75,960	\$ 4,957,859
Total	\$ 4,595,663	\$ 5,224,599	\$ 4,881,899	\$ 75,960	\$ 4,957,859

Department of the Prosecuting Attorney

Prosecution

Program Description

Investigates and prosecutes violations of statutes, ordinances, and regulations within the City and County of Honolulu for which there are criminal sanctions.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	208.50	208.50	209.00	0.00	209.00
Temporary FTE	14.00	14.00	19.00	0.00	19.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	222.50	222.50	228.00	0.00	228.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 11,501,914	\$ 12,798,374	\$ 13,107,415	\$ 0	\$ 13,107,415
Current Expenses	394,007	605,052	607,848	0	607,848
Equipment	0	0	0	0	0
Total	\$ 11,895,921	\$ 13,403,426	\$ 13,715,263	\$ 0	\$ 13,715,263

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 10,805,989	\$ 11,424,876	\$ 11,800,687	\$ 0	\$ 11,800,687
Special Projects Fund	817,124	1,334,627	1,665,504	0	1,665,504
Federal Grants Fund	272,808	643,923	249,072	0	249,072
Total	\$ 11,895,921	\$ 13,403,426	\$ 13,715,263	\$ 0	\$ 13,715,263

Prosecuting Attorney

Victim/Witness Assistance

Program Description

Provides support services for crime victims and witnesses, with emphasis on victims of violent crimes. Counselors assist victims and witnesses in obtaining help from social service agencies, help guide them through the criminal justice system, and serve as liaisons with deputy prosecutors.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	29.00	29.00	29.00	0.00	29.00
Temporary FTE	11.00	11.00	7.00	0.00	7.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	40.00	40.00	36.00	0.00	36.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 2,141,048	\$ 1,760,081	\$ 1,636,422	\$ 0	\$ 1,636,422
Current Expenses	1,325,469	413,892	371,736	0	371,736
Equipment	64,224	0	0	0	0
Total	\$ 3,530,741	\$ 2,173,973	\$ 2,008,158	\$ 0	\$ 2,008,158

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 798,043	\$ 778,386	\$ 837,282	\$ 0	\$ 837,282
Special Projects Fund	1,408,527	724,152	792,552	0	792,552
Federal Grants Fund	1,324,171	671,435	378,324	0	378,324
Total	\$ 3,530,741	\$ 2,173,973	\$ 2,008,158	\$ 0	\$ 2,008,158

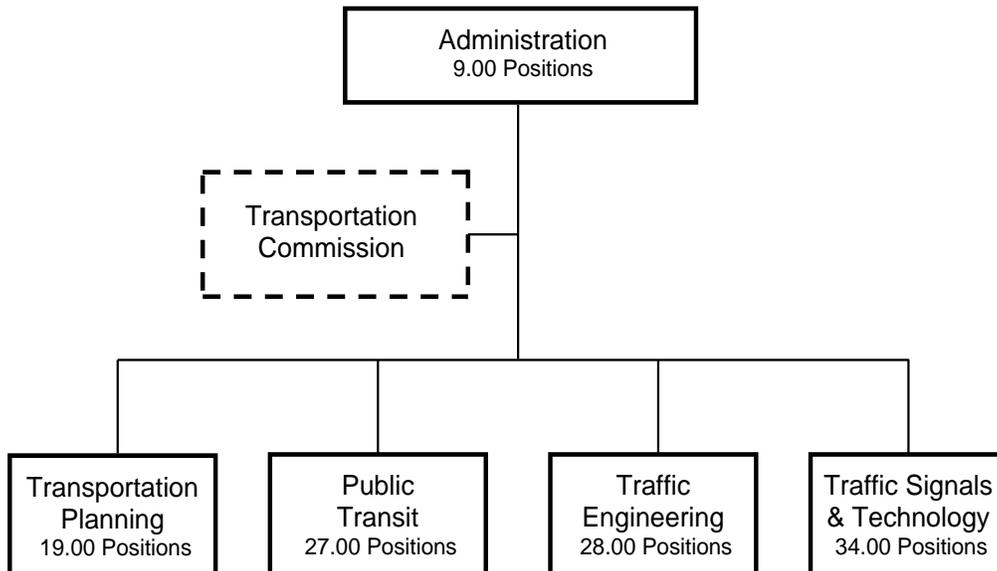
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Department of Transportation Services



DEPARTMENT OF TRANSPORTATION SERVICES (DTS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2014.



Transportation Services

DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
MAJOR TRANSPORTATION FACILITIES



- 1 KALIHI-PALAMA BUS FACILITY
- 2 TRAFFIC CONTROL CENTER
- 3 JOINT TRAFFIC MANAGEMENT CENTER PARKING GARAGE
- 4 TRAFFIC SIGNAL FIELD OPERATION BRANCH
- 5 PEARL CITY BUS FACILITY

Department of Transportation Services

Roles and Responsibilities

The Department of Transportation Services (DTS) plans, operates and maintains the City and County of Honolulu transportation systems including, but not limited to: transit, roadway and bikeway systems. DTS facilitates the multi-modal movement of people and goods within the City and County of Honolulu, and responsibilities concern not only roadways, but public transit systems, inter-modal/multi-modal connections with rail, bicycle and pedestrian systems, traffic control facilities and systems, traffic signals, parking meters, traffic engineering of roadways and intersections, rules and regulations of City-owned streets, design of Complete Streets and the design and construction of transportation and transit facilities. The department prioritizes the safe and efficient movement of vehicles, bicycles, pedestrians and other modes of transportation through the City's transportation infrastructure. It oversees the provision of public transit on Oahu through its contract with the Oahu Transit Service (OTS), the operator of TheBus and the HandiVan. DTS also coordinates with the Honolulu Authority for Rapid Transportation (HART) in the implementation of the fixed rail system, transit-oriented development (TOD) and multi-modal connections with rail. DTS provides a venue for interaction between other governmental agencies and the public on transportation and transit issues concerning the City and County of Honolulu. Additionally, the department anticipates and plans for the future transportation and transit needs of the City and County of Honolulu.

Spending to Make a Difference

- Bus-Rail Integration. Prioritize implementation of Rail and TOD projects to ensure a seamless transition between TheBus and Rail by 2017 (Phase 1) and 2019 (Phase 2).
- Transit Fare Collection System Upgrade. Plan and coordinate proposal for electronic transit fare collection system for TheBus to support intermodal connection with rail.
- Transit Safety and Security. Acquire on-board security cameras, vehicle access control measures, various security improvements and upgrades to existing and future transit facilities, assets and systems.
- Partner with the State of Hawaii and private interests to implement Bikeshare Hawaii as a short-haul transportation alternative for Oahu residents and tourist alike.
- Inspect 300 traffic signal mast arms for corrosion and condition to ensure signal poles (standards) are structurally sound and do not present a safety hazard to the public.
- Develop and facilitate a process and plan for the Honolulu's Age-Friendly City submission to the World Health Organization (WHO) and national AARP.
- Finalize the design and commence construction of the Joint Traffic Management Center, a facility that will provide comprehensive and coordinated transportation management by co-locating City transportation functions (active traffic management), transit monitoring systems (rail and TheBus), emergency response agencies (police, fire and emergency services) and state transportation elements (HDOT).
- Continue to expand the City's traffic camera program geographically with the goal of achieving island-wide coverage thereby increasing the effectiveness of the existing DTS Traffic Management Center.
- Implement the City's Complete Streets Ordinance through traffic engineering plans, studies and designs coordinated and implemented in concert with other City, State and Federal transportation related agencies.
- Begin incremental implementation of the City's Bike Plan and program funds for the planning, design and construction of bike lanes, paths and projects including, but not limited to, a potential Bike Share program and protected bike lanes.

Budget Highlights

- Salaries increased by approximately \$396,000 due to mandated collective bargaining agreements.
- Ten (10) positions have been deactivated to achieve a more accurate picture of the number of positions required by the department to deliver services within the given resources. The decrease is reflected in the department's full-time equivalent count.
- Budget Issues include the addition of one (1) new Assistant Program Administrator personal services contract position to provide managerial oversight of the Joint Traffic Management Center (JTMC) project.
- The Public Transit program budget of \$237,280,350 includes \$231,750,688 in funding for contractual services for the operation of the City's bus and paratransit services. The budget includes approximately \$2.45 million for OTS collective bargaining agreements.
- Funding of \$1.5 million is allocated for restoration of Route E (TheBus) to Waikiki, through bus advertising revenues.
- Funding of \$1.2 million is included for bus rehabilitation to refurbish and replace bus engines.

DEPARTMENT POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	115.00	115.00	105.00	0.00	105.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	2.00	1.00	3.00
Total	117.00	117.00	107.00	1.00	108.00

EXPENDITURES BY PROGRAM

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Administration	\$ 560,111	\$ 552,972	\$ 576,830	\$ 30,000	\$ 606,830
Traffic Engineering	2,063,881	2,109,507	3,005,101	0	3,005,101
Transportation Planning	1,133,942	1,576,389	1,620,669	0	1,620,669
Traffic Signals and Technology	3,430,514	3,705,702	3,692,646	282,000	3,974,646
Public Transit	223,706,748	228,632,456	237,280,350	0	237,280,350
Total	\$ 230,895,196	\$ 236,577,026	\$ 246,175,596	\$ 312,000	\$ 246,487,596

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 122,259,945	\$ 120,951,259	\$ 124,192,761	\$ 102,000	\$ 124,294,761
Current Expenses	108,384,047	115,625,767	121,982,835	210,000	122,192,835
Equipment	251,204	0	0	0	0
Total	\$ 230,895,196	\$ 236,577,026	\$ 246,175,596	\$ 312,000	\$ 246,487,596

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 123,160	\$ 195,000	\$ 1,000,000	\$ 0	\$ 1,000,000
Highway Fund	6,578,309	7,133,182	7,232,089	312,000	7,544,089
Bikeway Fund	456,754	542,388	568,157	0	568,157
Bus Transportation Fund	195,345,777	206,689,316	207,627,422	0	207,627,422
Federal Grants Fund	28,391,196	22,017,140	29,747,928	0	29,747,928
Total	\$ 230,895,196	\$ 236,577,026	\$ 246,175,596	\$ 312,000	\$ 246,487,596

Department of Transportation Services

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Transportation Services in accordance with the provisions of the City Charter and the guidance of the Mayor and Managing Director. It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. This program also serves as liaison to the Transportation Commission, which performs advisory duties on transportation issues in accordance with the City Charter.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	9.00	9.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	9.00	9.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 546,899	\$ 515,317	\$ 543,577	\$ 0	\$ 543,577
Current Expenses	13,212	37,655	33,253	30,000	63,253
Equipment	0	0	0	0	0
Total	\$ 560,111	\$ 552,972	\$ 576,830	\$ 30,000	\$ 606,830

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 0	\$ 25,000	\$ 0	\$ 0	\$ 0
Highway Fund	560,111	527,972	576,830	30,000	606,830
Total	\$ 560,111	\$ 552,972	\$ 576,830	\$ 30,000	\$ 606,830

Transportation Services

Traffic Engineering

Program Description

This program has oversight over two main aspects concerning the roads and streets of the City and County of Honolulu. The first is to provide for the safe and efficient operations of all the City's roads and streets as it relates to the movement of people and freight via both public and private vehicles, bicycles and walking. In concert with this, the division is responsible to maintain striping and signing plans; recommend and implement standards for signs, pavement markings and warning devices; receive, investigate, analyze and resolve queries from the public and government agencies regarding the operation of vehicular, pedestrian and bicycle traffic; maintain, review and revise the City's Traffic Code Ordinance; analyze and determine warrants for traffic signals; maintain worksheets of traffic control devices; and administer the School Traffic Safety Committee. This division also oversees implementation of the City's Complete Streets ordinance for the department in coordination with other City, State and Federal agencies.

The second main aspect of the division is to provide, administer, promote and implement various traffic improvement, safety and bikeway programs via the CIP program by working with consultants, community organizations, contractors and government officials. In addition, the division administers various educational promotions related to traffic and pedestrian safety (such as the Walk Wise Hawaii, Be Safe Be Seen, Ped Man, and the production of public service media announcements); and participates in the Oahu Fleet Safety Organization.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,344,684	\$ 1,432,462	\$ 1,526,906	\$ 0	\$ 1,526,906
Current Expenses	719,197	677,045	1,478,195	0	1,478,195
Equipment	0	0	0	0	0
Total	\$ 2,063,881	\$ 2,109,507	\$ 3,005,101	\$ 0	\$ 3,005,101

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 90,000	\$ 170,000	\$ 1,000,000	\$ 0	\$ 1,000,000
Highway Fund	1,246,532	1,323,119	1,341,944	0	1,341,944
Bikeway Fund	456,754	542,388	568,157	0	568,157
Federal Grants Fund	270,595	74,000	95,000	0	95,000
Total	\$ 2,063,881	\$ 2,109,507	\$ 3,005,101	\$ 0	\$ 3,005,101

Department of Transportation Services

Transportation Planning

Program Description

The Transportation Planning Division coordinates the department's transportation planning concepts and initiatives; represents the City and coordinates with the Oahu Metropolitan Planning Organization regarding the Oahu Regional Transportation Plan, Transportation Improvement Program, and Overall Work Program; serves as the department's clearinghouse for the review of environmental assessment and impact submittals; administers, programs, and manages the City's federal-aid transportation funding for multi-modal and complete-street initiatives including roadway, intersection, pedestrian, bikeway, and transit improvements; monitors, oversees, and regulates mandatory State and Federal funding certifications and assurances to insure and maintain compliance as a grant recipient; regulates federal-aid compliance of the Disadvantaged Business Enterprise and Equal Employment Opportunity Programs for the City; coordinates, budgets, and programs the department's Capital Improvement Program and incorporates Federal Transit Administration (FTA) and Federal Highway Administration (FHWA) federal funding; conducts, analyzes, and organizes transportation data necessary for transportation planning and traffic engineering functions; and coordinates and implements short- and long-range parking master plans, financials, and technology to improve operations, utilization, and asset resources.

PROGRAM POSITIONS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	19.00	19.00	15.00	0.00	15.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	15.00	0.00	15.00

CHARACTER OF EXPENDITURES

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 777,597	\$ 812,368	\$ 1,006,648	\$ 0	\$ 1,006,648
Current Expenses	356,345	764,021	614,021	0	614,021
Equipment	0	0	0	0	0
Total	\$ 1,133,942	\$ 1,576,389	\$ 1,620,669	\$ 0	\$ 1,620,669

SOURCE OF FUNDS

	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Highway Fund	1,131,952	1,576,389	1,620,669	0	1,620,669
Federal Grants Fund	1,990	0	0	0	0
Total	\$ 1,133,942	\$ 1,576,389	\$ 1,620,669	\$ 0	\$ 1,620,669

Transportation Services

Traffic Signals and Technology

Program Description

This program's goals are to effectively and efficiently manage, operate, develop, and implement Honolulu's traffic signal systems operations, Traffic Management Center activities and expansion, traffic camera coverage, traveler information program, Intelligent Transportation Systems (ITS) projects and transit applications, and management of street use permits and its related traffic management. The division is developing and establishing the next generation of smart traffic technology and ITS projects. The division optimizes the existing traffic signal operation for maximum throughput volumes with minimum delays while addressing safety, maintenance, and operational considerations. The division provides and researches real time traveler information to drivers, commuters, transit vehicles, and news media on current traffic conditions. The information is networked to the internet, Police, Civil Defense, Fire, local television and radio stations, and other transportation-related agencies.

The division includes the Street Usage Section, which reviews and issues traffic control permits for parades, special events, construction and other street usage. The section monitors the permits issued. It also coordinates and utilizes the Traffic Management Center functions and special duty police, signs, barricades, cones and changeable-message displays to reroute or warn commuters and to maintain a safe construction, special event, or parade travel area.

PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	34.00	34.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	1.00	1.00
Total	34.00	34.00	32.00	1.00	33.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 1,436,812	\$ 1,433,452	\$ 1,589,348	\$ 102,000	\$ 1,691,348
Current Expenses	1,993,702	2,272,250	2,103,298	180,000	2,283,298
Equipment	0	0	0	0	0
Total	\$ 3,430,514	\$ 3,705,702	\$ 3,692,646	\$ 282,000	\$ 3,974,646

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
General Fund	\$ 33,160	\$ 0	\$ 0	\$ 0	\$ 0
Highway Fund	3,264,714	3,705,702	3,692,646	282,000	3,974,646
Federal Grants Fund	132,640	0	0	0	0
Total	\$ 3,430,514	\$ 3,705,702	\$ 3,692,646	\$ 282,000	\$ 3,974,646

Department of Transportation Services

Public Transit

Program Description

This program is responsible for planning and directing the city island wide public transit system, including establishing policies for the operation of the fixed route and paratransit services; conducting appropriate reviews of established routes and determining adjustments required; providing equipment; procuring new buses and paratransit vans; overseeing the planning, design, construction and maintenance of transit centers, installing and maintaining bus shelters and bus stops; and reviewing and overseeing the contractor conducting the in-person functional assessments used for determining eligibility for paratransit services in accordance with the Americans with Disabilities Act of 1990. This division oversees the contractor operating the City's public transit system and responds to recommendations, complaints and questions received from the community and public officials.

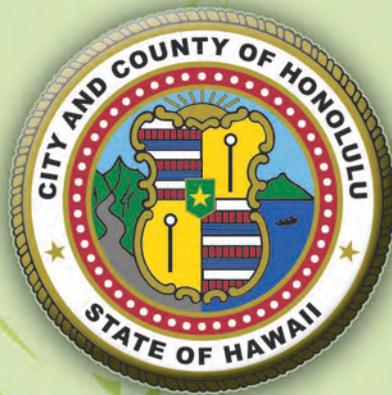
PROGRAM POSITIONS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Permanent FTE	25.00	25.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	27.00	27.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Salaries	\$ 118,153,953	\$ 116,757,660	\$ 119,526,282	\$ 0	\$ 119,526,282
Current Expenses	105,301,591	111,874,796	117,754,068	0	117,754,068
Equipment	251,204	0	0	0	0
Total	\$ 223,706,748	\$ 228,632,456	\$ 237,280,350	\$ 0	\$ 237,280,350

SOURCE OF FUNDS					
	FY 2013 Actual	FY 2014 Appropriated	Current Svcs	Budget Issues	FY 2015 Total Budget
Highway Fund	375,000	0	0	0	0
Bus Transportation Fund	195,345,777	206,689,316	207,627,422	0	207,627,422
Federal Grants Fund	27,985,971	21,943,140	29,652,928	0	29,652,928
Total	\$ 223,706,748	\$ 228,632,456	\$ 237,280,350	\$ 0	\$ 237,280,350

Transportation Services

Revenues



Detailed Statement of Revenues and Surplus

Budget Basis

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for

in individual funds based upon the purposes for which the resources are to be spent and the means by which spending activities are controlled.

The City's accounting records for the governmental funds and expendable trust and agency funds are maintained on a modified accrual basis.

Budgeted Revenues

Budgeted revenues are based on estimates of the financial resources used for financing operations and development of new facilities. Tax revenues are relatively stable and predictable. Fee schedules, historical trends, and economic and demographic patterns largely determine levels of other

revenues.

The comparative revenue schedules that follow generally reflect prior years' trends even though some may be irregular. In large part, revenue projections are a continuation of these trends.

Detailed Statement of Revenues and Surplus

General Fund (110)

This fund accounts for all financial resources except those required to be accounted for in another fund. The major revenue source in the General Fund is the real property tax.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Taxes			
Real Property Taxes - Current Year	\$ 241,651,415	\$ 831,848,000	\$ 928,964,000
Real Property Taxes - Prior Year	22,556,485	3,000,000	3,000,000
R P T - Lock Box	248,386,004	0	0
R P T Mortgage Company	312,619,847	0	0
RPT - Epay	5,854,647	0	0
Public Svc Company Tax	52,443,750	53,561,000	51,028,000
Total — Taxes	\$ 883,512,148	\$ 888,409,000	\$ 982,992,000
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 7,167	\$ 7,170	\$ 7,170
Firearms	1,224	1,430	1,430
Second-Hand & Junk Dealer	21,725	21,730	21,730
Used Mtr Veh Part Dealer	841	840	840
Wreck Salv Reblid Mtr Veh	563	560	560
Peddler/Itinerant Vendor	2,835	2,840	2,840
Tear Gas/Othr Noxious Sub	100	110	110
Scrap Dealers	5,592	5,590	5,590
HPD Alarm Permits	212,093	215,000	215,000
Regis-Third Party Reviewr	2,100	600	600
Building Permits	13,809,106	20,000,000	20,000,000
Storm Drain Conn Fee	6,000	0	0
Non-Storm Wtr Dischg Pmt	600	0	0
Signs	21,736	21,500	21,500
Motor Vehicle Plate Fees	528,505	546,380	546,380
Mtr Veh Spc No Plate Fee	807,871	812,050	812,050
Motor Vehicle Tag Fees	358,596	375,900	375,900
Motor Veh Trfr Fee & Pen	2,518,265	2,527,500	2,527,500
Dupl Regis/Ownership Cert	189,710	191,900	191,900
Tax Liens	30	250	250
Correction Fees	5,580	4,400	4,400
Mvr-Annual Fee	13,782,852	14,077,400	14,077,400
Reconstr Inspec Fees	19,665	19,770	19,770
Passenger & Frt Veh Lic	99,754	99,750	99,750
Nonresident Vehicle Prmt	27,540	27,850	27,850
Motor Vehicle Drivers Lic	5,078,264	3,996,870	3,519,420

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Dog Licenses	204,101	204,200	204,200
Dog Tag Fees	8,383	8,390	8,390
Easement Grants	96,983	80,000	80,000
Newsstands	18,241	18,240	18,240
Telephone Enclosures	331	0	0
Dispensing Rack	6,036	6,040	6,040
Fire Code Permit & Lic	344,160	320,000	320,000
Fireworks License Fees	44,000	50,000	50,000
Camping Permits	104,126	330,000	333,300
Total — Licenses and Permits	\$ 38,334,675	\$ 43,974,260	\$ 43,500,110
Intergovernmental Revenue			
Transient Accomdtn Tax	\$ 41,013,000	\$ 41,013,000	\$ 41,013,000
Fish and Wildlife Svcs	49,052	41,000	41,000
Total — Intergovernmental Revenue	\$ 41,062,052	\$ 41,054,000	\$ 41,054,000
Charges for Services			
Duplication-Master Tapes	\$ 60,417	\$ 44,000	\$ 44,000
Data Proc Svc-State	897,454	800,000	800,000
Data Proc Svc-US Govt	2,427	2,500	2,500
Data Proc Svc-Othr County	486,505	385,000	385,000
Legal Services (BWS)	30,000	155,000	165,000
Svc Fee-Dishonored Checks	24,917	26,500	26,500
Band Collection	10,350	2,500	2,500
Sale of Gasoline and Oil	205,233	211,390	211,390
Subdivision Fees	57,550	48,000	76,800
Zoning Reg Applcn Fees	120,325	100,000	125,000
Nomination Fees	1,975	3,025	0
Witness Fees	13	0	0
Nonconform Certi Renewal	276,150	62,000	330,000
Plan Review Fee	627,039	1,500,000	1,800,000
Adm Fee-Mult-Fam Hsg Prgm	20,021	21,000	21,000
Exam Fees-Spec Inspectors	675	50,000	50,000
Reg Fees-Spec Inspectors	640	600	600
Military Hsg Fee-Lieu Rpt	894,774	917,000	917,000
Zoning/Flood Clear Fee	23,350	58,000	116,000
Duplicate Copy-Any Record	149,452	137,040	136,940
Abstract of Information	1,598	1,600	1,600
Typewrtn Copy-Any Record	1	0	0
Copy-Map, Plan, Diagram	4,609	3,200	3,170
Cert Voter Registration	259	150	200
Voter Registration Lists	7,757	5,000	3,000
Medical Examiner's Report	2,099	3,000	3,000
Cert-Correctness of Info	30	40	35

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Survey	4,000	0	0
Prop Tax Record Search	2,464	2,500	2,500
HPD Alarm Service Charges	69,800	70,000	70,000
Custodial Services	26,433	0	0
Attendant Services	(295)	150,000	350,000
Spay-Neuter Service	511,995	511,950	511,950
Kitchen & Facility Usage	10,175	10,050	10,150
Other Misc Services	260	100	50
Taxi/Pedicab Drivers Cert	23,225	23,500	23,500
HPD Special Duty Fees	271,825	280,000	280,000
Electrical Inspection	1,485	300	300
Bldg Code Variance/Appeal	100	100	100
City Employees Parking	676,634	700,000	700,000
JTMC Parking	15	0	0
HPD Parking Lot	119,807	120,000	120,000
Scuba and Snorkeling	19,925	20,120	20,330
Commercial Filming	40,100	40,500	40,900
Summer Fun Program	176,465	178,230	180,010
Fall and Spring Programs	55,000	1,000	1,000
Parks District V Fees	247,938	250,400	252,900
Foster Botanic Garden	116,250	118,000	119,200
Fees for Community Garden	38,884	46,848	46,848
Total — Charges for Services	\$ 6,318,105	\$ 7,060,143	\$ 7,950,973
Fines and Forfeits			
HPD Alarm Fines	\$ 82,750	\$ 82,000	\$ 82,000
Fines-Storm Water	38,700	0	0
Fines-Viol Bldg Elec Etc	356,320	500,000	500,000
Liquidated Contr Damages	112,252	0	0
Total — Fines and Forfeits	\$ 590,022	\$ 582,000	\$ 582,000
Miscellaneous Revenues			
Investments	\$ 144,054	\$ 0	\$ 0
Investments-Pool	386,595	534,000	534,000
Other Sources-Interest Earnings	5,919	0	0
Rental Units (City Prop)	208,245	0	0
Rental Units (Hcd Prop)	225,214	205,613	205,613
Rental-Amb Facil-Fire Stn	63,900	63,900	63,900
Other Rents Recreat Facil	3,115	0	0
Perquisite Housing	28,908	36,910	36,910
Rental of Equipment	5,778	6,600	6,600
Rental for Use of Land	175,011	1,000	1,000
Public Pay Phone Conces	259	0	0
Other Escheats	147,822	100,000	100,000

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Police Department	43,400	0	0
Develop Prem-Royal Kunia	34,832	48,000	48,000
Recov of Utility Charges	10,833	9,750	9,750
Recov-Workers' Comp Paymt	320,066	600,000	450,000
Recov-Crt Odr Restitution	18,877	1,200	1,200
Misc Recov,Collect,Etc	5,246	0	0
Recov State-Emerg Amb Svc	31,274,592	40,071,881	38,172,985
Recov State-Hawaii State ID	66,051	725,700	725,700
Recov-Real Prop Tax Svc	107,741	81,540	81,540
Recov State-Motor Vehicle	771,857	953,130	953,130
Recov Work Comp-3Rd Party	244,662	100,000	100,000
Recov-State-Comm1 Drv Lic	433,571	584,920	584,920
Recovery-Interest-Federal Subsidy	1,305,203	1,346,300	1,343,200
Recov-Direct Costs HART	437,102	985,971	995,034
Recoveries - Others	7,338	0	0
Reimb State-Fireboat Oper	2,132,353	3,918,755	2,715,884
Reimb State-HPD Civil Def	36,500	29,000	29,000
Reimb State-MV Insp Prgm	668,929	734,050	734,050
Reimb of Admin Cost-Ewa	12,502	10,000	10,000
Reimb State - DPP Placard	154,572	135,230	135,230
Reimb From Org. Plates	10,925	37,600	37,600
Towing Service Premiums	681,195	720,000	720,000
Disposal of Derelict Vehicles	15,533	0	0
Sund Refunds-Prior Expend	4,657,411	1,316,496	1,320,536
Sund Refunds-Curr Exp	167,312	73,000	73,000
Sundry Ref-Pcard Rebate	326,450	371,562	390,140
Vacation Accum Deposits	348,402	30,000	30,000
Misc Rev/Cash Over/Short	54	0	0
Misc Deposit Adjustments	13,206	0	0
Auction Sale-Impound Veh	206,892	227,660	227,660
Auction Sale-Unclaim Prop	23,368	25,000	25,000
Sale-Other Mtls & Suppl	481,509	440	440
Sale of Scrap Materials	479,996	0	0
Total — Miscellaneous Revenues	\$ 46,893,300	\$ 54,085,208	\$ 50,862,022
Revolving Fund Revenues			
Munic Stores Recoveries	\$ 157,402	\$ 0	\$ 0
Interest	86	0	0
Repay Dchd Loans-Others	1,300	0	0
Total — Revolving Fund Revenues	\$ 158,788	\$ 0	\$ 0
Utilities or Other Enterprises			
Miscellaneous Revenues	\$ 25	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 25	\$ 0	\$ 0

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	\$ 11,589,445	\$ 14,241,000	\$ 14,177,000
Recov Debt Sv-Swdf Sp Fd	23,137,893	23,343,000	27,950,000
Recov Debt Svc-Hsg Sp Fd	3,740,504	490,612	5,941,000
Recov Debt Svc-Swr Fund	6,767,882	5,267,000	2,541,000
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000
Recov-Debt Svc Golf Fd	6,042,000	2,831,000	1,166,000
Recov D/S-Spec Events Fd	6,635,000	4,827,000	4,548,000
Recov D/S-Hanauma Bay Fd	1,338,000	1,330,000	1,306,000
Recov Debt Svc-Hwy Fund	62,004,198	90,543,000	84,524,000
Recov CASE-Spec Events Fd	1,133,100	1,076,300	1,118,500
Recov CASE-Hanauma Bay Fd	311,100	368,700	405,900
Recov CASE - Hwy Beaut Fd	219,200	226,400	210,700
Recov CASE - Sw Sp Fd	13,123,700	12,794,800	12,178,900
Recov CASE-Golf Fund	961,400	855,600	741,600
Recov CASE-Hwy Fund	12,829,400	13,335,000	11,970,900
Recov CASE-Sewer Fund	12,377,400	9,407,100	13,297,500
Recov CASE-Liquor Comm Fd	283,800	287,500	297,100
Recov CASE - Bikeway Fd	39,800	46,700	31,000
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	883,919	996,060	1,049,273
Recov CASE-Rental Asst Fd	11,700	0	0
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Trf-Sewer Fund for Rent	472,500	472,500	472,500
Total — Non-Revenue Receipts	\$ 167,500,441	\$ 186,337,772	\$ 187,525,373
Unreserved Fund Balance	\$ 159,042,291	\$ 228,382,280	\$ 108,482,778
Interfund Transfer	\$(153,837,559)	\$(227,536,159)	\$(256,984,365)
Total — General Fund	\$1,189,574,288	\$1,222,348,504	\$1,165,964,891

General Fund

Detailed Statement of Revenues and Surplus

Highway Fund (120)

This fund accounts for the disposition of proceeds from special revenues earmarked by law for highway and related activities. Major revenue sources include the City fuel tax, vehicle weight tax, and public utility franchise tax.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Taxes			
Franchise Tax - HECO	\$ 53,424,513	\$ 54,000,000	\$ 50,000,000
Franchise Tax - GASCO	3,343,200	3,455,000	3,577,000
Fuel Tax - Current Year	53,825,127	51,426,000	51,179,000
Total — Taxes	\$ 110,592,840	\$ 108,881,000	\$ 104,756,000
Licenses and Permits			
Storm Drain Conn Fee	\$ 8,000	\$ 7,000	\$ 14,000
Grading Excavation & Fill	216,441	210,000	256,600
Motor Vehicle Weight Tax	117,831,652	117,624,350	117,624,350
Dlnqt Mtr Veh Wt Tax Pen	1,033,560	1,037,920	1,037,920
Other Vehicle Weight Tax	3,900,787	3,900,770	3,900,770
Dlnqt Othr Veh Wt Tax Pen	39,460	40,360	40,360
Taxi Stand Permit Fee	18,413	18,410	18,410
Taxi Stand Decals	196	200	200
Frt Curb Load Zone-Permit	226,792	226,790	226,790
Frt Curb Load Zone-Decals	10,142	10,140	10,140
Pass Loading Zone-Permit	18,096	18,100	18,100
Pass Loading Zone-Decals	809	810	810
Excav/Rep-St & Sidewalk	70,586	70,000	87,500
Total — Licenses and Permits	\$ 123,374,934	\$ 123,164,850	\$ 123,235,950
Charges for Services			
Witness Fees	\$ 5	\$ 50	\$ 50
Sidewalk Specs File Fee	12,500	18,000	36,000
Driveway Specs File Fee	2,700	4,000	8,000
Duplicate Copy-Any Record	831	0	0
Sidewalk Area Cleaning	0	4,035	4,035
Sidewalk Repair	69,574	56,800	56,800
Parking Placards	4,700	6,000	6,000
Street Parking Meter	3,437,491	3,485,000	3,485,000
Frm Damaged Parking Meter	3,949	4,000	4,000
Kuhio-Kaiolu Parking Lot	138,032	140,000	140,000
Kaimuki Parking Lot #2	233,005	250,000	250,000

Detailed Statement of Revenues and Surplus

Highway Fund (120)

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Kailua Parking Lot	197,739	200,000	200,000
Kalakaua Parking Lot	238,502	240,000	240,000
Civic Center Parking Lot	77,527	80,000	80,000
Parking Chgs - Salt Lake-	43,565	45,000	45,000
Parking Charges-Palace Sq	69,116	70,000	70,000
HPD Parking Lot	22,450	25,000	25,000
Kailua Elderly Hsg P/Lot	103,132	104,000	104,000
Kaimuki Parking Lot Concession	445,001	540,000	540,000
Lamppost Banner Display	50,375	45,000	50,000
Total — Charges for Services	\$ 5,150,194	\$ 5,316,885	\$ 5,343,885
Fines and Forfeits			
Liquidated Contr Damages	\$ 39,100	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 39,100	\$ 0	\$ 0
Miscellaneous Revenues			
Marin Tower Pkg Garage	\$ 242,901	\$ 198,000	\$ 198,000
Harbor Court Garage	455,057	454,560	454,560
Other Sources-Interest Earnings	464	0	0
Rental for Use of Land	68,495	0	0
Kukui Plaza Garage	669,288	669,288	669,288
Smith-Beretania Parking	70,884	70,884	70,884
Recov-Damaged St Lights	15,965	0	0
Recov-Damaged Traf Signal	46,728	50,000	50,000
Recovery of Traffic Signs	26,408	20,000	20,000
Other Comp-Loss of Fixed Asset	23,405	0	0
Recov for Graffiti Loss	171	0	0
Recov-Overtime Inspection	0	200	200
Recovery-Interest-Federal Subsidy	2,409,948	2,492,200	2,487,400
Reimb State-Traf Sig Main	215,333	300,000	325,000
Sund Refunds-Prior Expend	2,084,148	650,000	650,000
Sund Refunds-Curr Exp	7,705	0	0
Vacation Accum Deposits	5,640	0	0
Misc Rev/Cash Over/Short	(728)	0	0
Sale-Other Mtls & Suppl	5,322	0	0
Sale of Scrap Materials	0	1,500	1,500
Total — Miscellaneous Revenues	\$ 6,347,134	\$ 4,906,632	\$ 4,926,832
Unreserved Fund Balance	\$ 42,444,670	\$ 39,492,773	\$ 13,125,438
Interfund Transfer	\$(151,408,630)	\$(154,669,958)	\$(135,472,243)
Total — Highway Fund	\$ 136,540,242	\$ 127,092,182	\$ 115,915,862

Detailed Statement of Revenues and Surplus

Highway Beautification Fund (130)

The Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund accounts for receipts (\$7.00 per vehicle) collected for each certificate of registration. These monies are expended primarily for the beautification of highways under the jurisdiction of the City and the disposition of abandoned vehicles.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Hwy Beautification Fees	\$ 4,368,751	\$ 4,314,700	\$ 4,314,700
Total — Charges for Services	\$ 4,368,751	\$ 4,314,700	\$ 4,314,700
Unreserved Fund Balance	\$ 4,657,208	\$ 6,079,432	\$ 5,798,897
Interfund Transfer	\$ (219,200)	\$ (226,400)	\$ (210,700)
Total — Highway Beautification Fund	\$ 8,806,759	\$ 10,167,732	\$ 9,902,897

Detailed Statement of Revenues and Surplus

Bikeway Fund (140)

This fund accounts for receipts from the bicycle registration fee of \$15.00 which is earmarked for operating costs and acquisition, design, construction, improvement, repair and maintenance costs related to bike-ways, including the installation and repair of storm drains and bridges.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Bicycle Licenses	\$ 518,598	\$ 518,550	\$ 518,550
Total — Licenses and Permits	\$ 518,598	\$ 518,550	\$ 518,550
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 3,700	\$ 0	\$ 0
Sund Refunds-Curr Exp	203	0	0
Total — Miscellaneous Revenues	\$ 3,903	\$ 0	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 0	\$ 0	\$ 131,762
Trfr-Capital Projects Fd	29,864	0	0
Total — Non-Revenue Receipts	\$ 29,864	\$ 0	\$ 131,762
Unreserved Fund Balance	\$ 940,976	\$ 548,232	\$ 0
Interfund Transfer	\$ (39,800)	\$ (46,700)	\$ (31,000)
Total — Bikeway Fund	\$ 1,453,541	\$ 1,020,082	\$ 619,312

Detailed Statement of Revenues and Surplus

Parks and Playgrounds Fund (150)

This fund accounts for all monies received in lieu of providing land in perpetuity or dedicating land, together with facilities for park and playground purposes. These monies must be expended for the purchase of land for parks and playgrounds, purchase of park and playground equipment, and/or other improvement of existing parks and playgrounds.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Subdividers-Park/Playgrnd	\$ 371,000	\$ 191,702	\$ 0
Total — Miscellaneous Revenues	\$ 371,000	\$ 191,702	\$ 0
Unreserved Fund Balance	\$ 6,075,351	\$ 5,385,689	\$ 3,602,039
Total — Parks and Playgrounds Fund	\$ 6,446,351	\$ 5,577,391	\$ 3,602,039

Detailed Statement of Revenues and Surplus

Sewer Fund (170)

This fund accounts for all monies received pursuant to the provisions of the Federal Water Pollution Control Act amendments of 1972 and the Hawaii Revised Statutes and expended for the purposes authorized.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Witness Fees	\$ 8	\$ 0	\$ 0
Duplicate Copy-Any Record	49	100	100
Sewer Lateral Instal	24,494	0	0
Sewer Service Charges	355,833,198	360,107,319	404,875,484
Other Sewer Chgs	0	136,000	136,000
Wstwr Sys Facil Chgs	4,032,256	9,686,400	9,977,600
Total — Charges for Services	\$ 359,890,005	\$ 369,929,819	\$ 414,989,184
Fines and Forfeits			
Fines-Indust Ww Discharge	\$ 1,900	\$ 30,000	\$ 30,000
Total — Fines and Forfeits	\$ 1,900	\$ 30,000	\$ 30,000
Miscellaneous Revenues			
Investments	\$ 123,769	\$ 0	\$ 0
Investments-Pool	351,776	462,000	462,000
Rental for Use of Land	115,020	0	0
Recov-Overtime Inspection	95,420	0	0
Recovery-Interest-Federal Subsidy	5,150,697	5,367,100	5,367,100
Sund Refunds-Prior Expend	343,540	0	0
Vacation Accum Deposits	49,436	0	0
Sale of Scrap Materials	15,740	0	0
Total — Miscellaneous Revenues	\$ 6,245,398	\$ 5,829,100	\$ 5,829,100
Non-Revenue Receipts			
Sale of Sewer Rev Bonds	\$ 4,569,938	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 4,569,938	\$ 0	\$ 0
Unreserved Fund Balance	\$ 357,112,372	\$ 411,604,518	\$ 345,262,106
Interfund Transfer	\$(19,652,782)	\$(15,181,600)	\$(16,346,000)
Total — Sewer Fund	\$ 708,166,831	\$ 772,211,837	\$ 749,764,390

Detailed Statement of Revenues and Surplus

Bus Transportation Fund (180)

This fund was created for the management, operation, and maintenance of the bus transportation system. All revenues generated or received for these purposes, including City appropriations, are deposited in this fund and expended for such purposes.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Witness Fees	\$ 165	\$ 0	\$ 0
JTMC Parking	18,150	113,700	180,000
Spc Handicap Transp Fares	1,612,142	1,630,000	1,630,000
Total — Charges for Services	\$ 1,630,457	\$ 1,743,700	\$ 1,810,000
Miscellaneous Revenues			
Rental Units (City Prop)	\$ 21,300	\$ 21,300	\$ 21,300
Meeting Room	30	200	200
Recov-Crt Odr Restitution	5,790	0	0
Sund Refunds-Prior Expend	249,793	0	0
Sund Refunds-Curr Exp	2,833	0	0
Total — Miscellaneous Revenues	\$ 279,746	\$ 21,500	\$ 21,500
Utilities or Other Enterprises			
Bus Fare	\$ 51,986,302	\$ 52,000,000	\$ 52,000,000
U-Pass	2,900,250	2,800,000	2,800,000
Recovery of Damages	173,685	0	0
Bus Advertising	183,691	180,000	1,680,000
Ots-Employee Parking Chge	151,275	160,000	160,000
Bus Royalty Income	813	0	0
Other Bus Transportation	5,226	0	0
Total — Utilities or Other Enterprises	\$ 55,401,242	\$ 55,140,000	\$ 56,640,000
Non-Revenue Receipts			
Bus Subsidy-General Fund	\$ 68,587,865	\$ 99,419,338	\$ 103,273,234
Bus Subsidy-Highway Fund	76,575,032	50,791,958	38,977,343
Total — Non-Revenue Receipts	\$ 145,162,897	\$ 150,211,296	\$ 142,250,577
Unreserved Fund Balance	\$ 3,749,384	\$ 10,600,814	\$ 9,240,801
Total — Bus Transportation Fund	\$ 206,223,726	\$ 217,717,310	\$ 209,962,878

Detailed Statement of Revenues and Surplus

Liquor Commission Fund (190)

This fund accounts for all monies collected by as well as received on behalf of the Liquor Commission and used for the operational and administrative costs of the Liquor Commission.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Direct Wine Shipper	\$ 43,170	\$ 40,000	\$ 40,000
Personal Shipment Permit	936	800	800
Basic Liquor Lic(New Lic)	100,160	100,000	100,000
Liquor Applcn Filing Fee	3,500	4,000	4,000
Addtl Liqr Lic (Gr Sale)	1,919,139	2,300,000	2,300,000
Renewal Liquor License	1,840,080	1,900,000	1,900,000
Total — Licenses and Permits	\$ 3,906,985	\$ 4,344,800	\$ 4,344,800
Charges for Services			
Witness Fees	\$ 4	\$ 0	\$ 0
Liqr Licensee Change Name	3,030	3,000	3,000
Charge for Photo Id	127,270	120,000	120,000
Charges for Publications	3,575	3,000	3,000
Duplicate Copy-Any Record	2,245	3,000	3,000
Total — Charges for Services	\$ 136,124	\$ 129,000	\$ 129,000
Fines and Forfeits			
Fines-Liquor Commission	\$ 201,850	\$ 225,000	\$ 225,000
Total — Fines and Forfeits	\$ 201,850	\$ 225,000	\$ 225,000
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 65,867	\$ 0	\$ 0
Vacation Accum Deposits	10,587	0	0
Total — Miscellaneous Revenues	\$ 76,454	\$ 0	\$ 0
Unreserved Fund Balance	\$ 3,467,891	\$ 3,242,359	\$ 1,972,538
Interfund Transfer	\$ (283,800)	\$ (287,500)	\$ (297,100)
Total — Liquor Commission Fund	\$ 7,505,504	\$ 7,653,659	\$ 6,374,238

Detailed Statement of Revenues and Surplus

Other Post-Employment Benefits Reserve Fund (200)

This fund is used to accumulate, invest, appropriate, and manage funds to meet the costs of providing health care, life insurance and other post-employment benefits to retirees and their dependents.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments-Pool	\$ 22	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 22	\$ 0	\$ 0
Unreserved Fund Balance	\$ 80,812	\$ 0	\$ 0
Total — Other Post-Employment Benefits Reserve Fund	\$ 80,834	\$ 0	\$ 0

Detailed Statement of Revenues and Surplus

Rental Assistance Fund (203)

This fund accounts for all net receipts from the Hale Pauahi parking structure which are expended for monthly rental assistance payments to landlords on behalf of an eligible applicant.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Parking Stalls	\$ 214,126	\$ 233,000	\$ 233,000
Recov-Embezzlement Loss	354	0	0
Total — Miscellaneous Revenues	\$ 214,480	\$ 233,000	\$ 233,000
Unreserved Fund Balance	\$ 1,119,476	\$ 1,190,747	\$ 1,345,168
Interfund Transfer	\$ (11,700)	\$ 0	\$ 0
Total — Rental Assistance Fund	\$ 1,322,256	\$ 1,423,747	\$ 1,578,168

Detailed Statement of Revenues and Surplus

Zoo Animal Purchase Fund (207)

This fund accounts for the proceeds from the sale of surplus animals from the Honolulu Zoo and all donations made specifically for the purchase of animals. Funds in this account shall be expended for the acquisition on zoo animals to include shipping, insurance, travel, and other related costs.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Unreserved Fund Balance	\$ 2,457	\$ 1,704	\$ 1,704
Total — Zoo Animal Purchase Fund	\$ 2,457	\$ 1,704	\$ 1,704

Detailed Statement of Revenues and Surplus

Grants in Aid Fund (220)

This fund shall be used by the City to award grants in aid to federal income tax exempt non-profit organizations that provide services to economically and/or socially disadvantaged populations or provide services for public benefit in the areas of the arts, culture, economic development or the environment.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 0	\$ 5,544,851	\$ 5,638,543
Total — Non-Revenue Receipts	\$ 0	\$ 5,544,851	\$ 5,638,543
Unreserved Fund Balance	\$ 0	\$ 0	\$ 163,350
Total — Grants in Aid Fund	\$ 0	\$ 5,544,851	\$ 5,801,893

Detailed Statement of Revenues and Surplus

Hanauma Bay Nature Preserve Fund (230)

This fund accounts for receipts from the entrance and vehicle admission fees to Hanauma Bay Nature Preserve and is earmarked primarily for the operation, maintenance, and improvement of the Nature Preserve.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Hanauma Bay Parking	\$ 203,276	\$ 207,340	\$ 211,490
Hanauma Bay-Admission	4,389,048	4,476,830	4,566,370
Total — Charges for Services	\$ 4,592,324	\$ 4,684,170	\$ 4,777,860
Miscellaneous Revenues			
Hanauma Beach Park Conces	\$ 291,024	\$ 291,000	\$ 291,000
Hanauma Shuttle Bus Svc	63,460	66,600	66,600
Hanauma Snorkling Rental	1,144,000	960,000	960,000
Hanauma Gift Shop Concess	83,470	100,000	100,000
Vacation Accum Deposits	4,699	0	0
Misc Rev/Cash Over/Short	(180)	0	0
Total — Miscellaneous Revenues	\$ 1,586,473	\$ 1,417,600	\$ 1,417,600
Unreserved Fund Balance	\$ 3,785,703	\$ 3,890,106	\$ 2,328,355
Interfund Transfer	\$ (1,649,100)	\$ (1,698,700)	\$ (1,711,900)
Total — Hanauma Bay Nature Preserve Fund	\$ 8,315,400	\$ 8,293,176	\$ 6,811,915

Detailed Statement of Revenues and Surplus

Reserve for Fiscal Stability Fund (240)

This fund is designated as a reserve for economic and revenue downturns and emergency situations.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments-Pool	\$ 23,845	\$ 35,000	\$ 35,000
Land	1,493,000	0	0
Total — Miscellaneous Revenues	\$ 1,516,845	\$ 35,000	\$ 35,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 16,376,630	\$ 13,754,187	\$ 10,000,000
Total — Non-Revenue Receipts	\$ 16,376,630	\$ 13,754,187	\$ 10,000,000
Unreserved Fund Balance	\$ 29,992,835	\$ 47,886,310	\$ 61,675,497
Total — Reserve for Fiscal Stability Fund	\$ 47,886,310	\$ 61,675,497	\$ 71,710,497

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

This fund accounts for all revenues derived from the operation of the City's Refuse Division, solid waste disposal programs, glass recycling program, and other recycling programs. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Glass Recycler	\$ 500	\$ 500	\$ 500
Refuse Collector-Decal	900	900	900
Refuse Collector-Lic	6,708	6,710	6,710
Total — Licenses and Permits	\$ 8,108	\$ 8,110	\$ 8,110
Intergovernmental Revenue			
Pynt Fr St-Glass Disp Fee	\$ 620,400	\$ 340,400	\$ 623,000
Total — Intergovernmental Revenue	\$ 620,400	\$ 340,400	\$ 623,000
Charges for Services			
Bus. Automated Refuse Pu	\$ 540	\$ 0	\$ 0
Disp Chgs Surcharge-Other	3,904,323	3,900,000	4,000,000
Disp Chgs Surcharge - C&C	1,533,001	1,700,000	1,800,000
Duplicate Copy-Any Record	9	0	0
Witness Fees	15	0	0
Business Premises	484,177	480,000	480,000
Refuse Collection Fee	0	0	10,000,000
Disposal Charges	4,502,420	3,500,000	2,000,000
Pre-Paid Coll/Disp Chgs	51,894	0	0
Total — Charges for Services	\$ 10,476,379	\$ 9,580,000	\$ 18,280,000
Miscellaneous Revenues			
Investments-Pool	\$ 91,974	\$ 106,000	\$ 106,000
Sale-Other Mtls & Suppl	1,665	0	0
Vacation Accum Deposits	27,991	0	0
Sund Refunds-Prior Expend	636	0	0
Recovery-Recycled Materials	2,384,766	2,350,000	2,400,000
Investments	16,739	0	0
Recovery-Damaged Refuse Carts	75	0	0
Total — Miscellaneous Revenues	\$ 2,523,846	\$ 2,456,000	\$ 2,506,000
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 26,125,710	\$ 29,500,000	\$ 30,000,000
Easement-AES Barbers Pt	0	144,000	36,000
Electrical Energy Revenue	64,562,495	67,000,000	67,000,000
Tip Fees-Other	13,883,497	14,000,000	14,500,000
S/H Disposal Chrg H-Power	20,040	0	0
Total — Utilities or Other Enterprises	\$ 104,591,742	\$ 110,644,000	\$ 111,536,000

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 40,000,000	\$ 88,929,699	\$ 107,733,202
Total — Non-Revenue Receipts	\$ 40,000,000	\$ 88,929,699	\$ 107,733,202
Unreserved Fund Balance	\$ 123,470,950	\$ 57,680,740	\$ 17,459,043
Interfund Transfer	\$(40,620,438)	\$(49,752,094)	\$(54,569,400)
Total — Solid Waste Special Fund (250)	\$ 241,070,987	\$ 219,886,855	\$ 203,575,955

Detailed Statement of Revenues and Surplus

Land Conservation Fund (260)

The fund accounts for all gifts, voluntary contributions to the city, and all revenues designated by ordinance or resolution for deposit into the fund. All monies deposited into this fund shall be used to purchase or otherwise acquire lands or property entitlements for natural resource land conservation purposes of the city.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Unreserved Fund Balance	\$ 220	\$ 220	\$ 220
Total — Land Conservation Fund	\$ 220	\$ 220	\$ 220

Detailed Statement of Revenues and Surplus

Clean Water and Natural Lands Fund (270)

This fund accounts for monies transferred from real property tax revenues to be used to purchase or otherwise acquire real estate or any interest therein for land conservation in the city. The monies may be used for the purposes of: protection of watershed lands to preserve water quality and water supply; preservation of forests, beaches, coastal areas and agricultural lands; public outdoor recreation and education, including access to beaches sand mountains; preservation of historic or cultural important land areas and sites; protection of significant habitats or ecosystems, including buffer zones; conservation of land in order to reduce erosion, floods, landslides, and runoff; and acquisition of public access to public land and open spaces.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments-Pool	\$ 12,139	\$ 14,000	\$ 14,000
Total — Miscellaneous Revenues	\$ 12,139	\$ 14,000	\$ 14,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 4,044,100	\$ 4,159,240	\$ 4,644,820
Total — Non-Revenue Receipts	\$ 4,044,100	\$ 4,159,240	\$ 4,644,820
Unreserved Fund Balance	\$ 19,649,763	\$ 19,381,003	\$ 11,778,943
Total — Clean Water and Natural Lands Fund	\$ 23,706,002	\$ 23,554,243	\$ 16,437,763

Detailed Statement of Revenues and Surplus

Affordable Housing Fund (280)

This fund accounts for monies transferred from real property tax revenues to provide for and maintain affordable housing for persons earning less than fifty percent of the median household income in the city. Monies may be used for: the provision and expansion of affordable housing and suitable living environments principally for persons of low and moderate income through land acquisition, development, construction, and maintenance of affordable housing for sale or for rental, provided that the housing remains affordable in perpetuity.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments-Pool	\$ 11,245	\$ 15,000	\$ 15,000
Total — Miscellaneous Revenues	\$ 11,245	\$ 15,000	\$ 15,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 4,044,100	\$ 4,159,240	\$ 4,644,820
Total — Non-Revenue Receipts	\$ 4,044,100	\$ 4,159,240	\$ 4,644,820
Unreserved Fund Balance	\$ 16,738,690	\$ 20,794,035	\$ 17,342,275
Total — Affordable Housing Fund	\$ 20,794,035	\$ 24,968,275	\$ 22,002,095

Detailed Statement of Revenues and Surplus

Transit Fund (290)

This fund accounts for all monies transferred from the general fund for the county surcharge on state tax and all revenues generated by or received for the transit project. All funds are expended for the operating or capital costs of the transit project.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
Excise Surcharge-Transit	\$ 170,455,106	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 170,455,106	\$ 0	\$ 0
Charges for Services			
Duplicate Copy-Any Record	\$ 788	\$ 0	\$ 0
Plan Review Fee	138	0	0
Total — Charges for Services	\$ 926	\$ 0	\$ 0
Miscellaneous Revenues			
Investments-Pool	\$ 245,054	\$ 0	\$ 0
Vacation Accum Deposits	53,614	0	0
Sund Refunds-Prior Expend	116,034	0	0
Investments	65,541	0	0
Total — Miscellaneous Revenues	\$ 480,243	\$ 0	\$ 0
Non-Revenue Receipts			
Transit Authority-Trust Receipts	\$ 374,710	\$ 0	\$ 0
General Trust Receipts	92,480	0	0
Total — Non-Revenue Receipts	\$ 467,190	\$ 0	\$ 0
Unreserved Fund Balance	\$ 15,177,238	\$ 0	\$ 0
Total — Transit Fund (290)	\$ 186,580,703	\$ 0	\$ 0

Detailed Statement of Revenues and Surplus

Community Development Fund (310)

This fund accounts for monies provided by the Federal government under the Housing and Community Development Act of 1974, as amended; the National Affordable Housing Act of 1990, as amended; monies generated as program income; and monies carried over from prior years. Funds are expended to carry out the objectives of the Acts. Funds under the HOME program are funded under the Federal Grants Projects Fund beginning in fiscal year 1977.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
CDBG, PI-93-383	\$ 1,302,836	\$ 7,817,498	\$ 7,817,498
CDBG-Program Income	516,598	1,686,668	885,714
Total — Intergovernmental Revenue	\$ 1,819,434	\$ 9,504,166	\$ 8,703,212
Total — Community Development Fund	\$ 1,819,434	\$ 9,504,166	\$ 8,703,212

Detailed Statement of Revenues and Surplus

Golf Fund (350)

This fund accounts for all receipts derived from the operation of the City's golf facilities. All funds are expended for the management, operation and maintenance of the municipal golf courses.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Golf Course Fees	6,772,750	7,210,549	7,210,549
Total — Charges for Services	\$ 6,772,775	\$ 7,210,549	\$ 7,210,549
Miscellaneous Revenues			
Golf Course Cart Rentals	\$ 2,366,848	\$ 2,360,857	\$ 2,360,857
Rental for Use of Land	5,839	0	0
Golf Course-Pro Shops	2,400	13,200	13,200
Golf Course Food Conces	102,112	112,102	134,302
Golf Course Driving Range	509,121	510,000	350,000
Sund Refunds-Prior Expend	1,245	0	0
Sund Refunds-Curr Exp	256	0	0
Misc Rev/Cash Over/Short	(485)	0	0
Sale of Scrap Materials	20	0	0
Total — Miscellaneous Revenues	\$ 2,987,356	\$ 2,996,159	\$ 2,858,359
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 9,520,082	\$ 4,978,352	\$ 5,504,976
Total — Non-Revenue Receipts	\$ 9,520,082	\$ 4,978,352	\$ 5,504,976
Unreserved Fund Balance	\$ 1,432,184	\$ 1,505,725	\$ 0
Interfund Transfer	\$ (7,003,400)	\$ (3,686,600)	\$ (1,907,600)
Total — Golf Fund	\$ 13,708,997	\$ 13,004,185	\$ 13,666,284

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

This fund accounts for all revenues derived from the operation of the City's auditorium facilities, Waikiki Shell and Honolulu Zoo. All funds are expended for the operation of the Department of Enterprise Services.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Witness Fees	\$ 4	\$ 0	\$ 0
Surcharge On Tickets	132,654	132,000	133,000
Zoo Parking Lot	593,281	586,000	586,000
Honolulu Zoo	4,194,120	4,194,120	4,194,120
Total — Charges for Services	\$ 4,920,059	\$ 4,912,120	\$ 4,913,120
Miscellaneous Revenues			
Investments	\$ 0	\$ 500	\$ 1,000
Investments-Pool	3,600	4,000	4,000
Rental for Use of Land	43,634	18,000	18,000
Arena	568,500	575,000	585,000
Assembly Hall (Pikake Room)	72,366	85,000	90,000
Meeting Room	180,693	185,000	186,000
Exhibition Pavilion	550,879	560,000	560,000
Theater-Concert Hall	518,083	525,000	530,000
Waikiki Shell	77,871	110,000	150,000
Galleria (Other Area)	23,279	23,000	25,000
Riser and Chair Setup	7,150	13,000	13,000
Chair and Table Setup	144,849	145,000	147,000
Stage Setup	83,734	80,000	85,000
Moving Equipment	2,700	1,250	1,300
Ushering Service	269,438	255,000	260,000
Spotlight and Sound Setup	139,639	165,000	170,000
Excessive Cleanup	20,412	8,500	10,000
Piano	8,450	10,500	11,000
Box Office Service	332,695	335,000	335,000
Other Personal Services	131,307	120,000	122,000
Food Conces-Auditoriums	666,874	680,000	705,000
Parking-Auditoriums	1,960,011	2,050,000	2,100,000
Other-Auditoriums	7,480	6,000	6,000
Novelty Sales Concess-Aud	104,166	91,000	92,000
Ala Moana Conces-Waikiki	15,523	15,000	15,000
Honolulu Zoo Food Conces	325,027	352,000	352,000
Kailua Park Food Conces	3,552	0	0
Kapiolani Beach Conces	51,521	47,300	47,300
Waikiki Beach Food Conces	65,020	65,000	65,000
Sandy Beach Mob Fd Conces	4,200	6,000	6,000
Waikiki Surfbd Lockr Conc	152,525	165,000	165,000
Pouring Rts-Vending Mach	63,789	58,800	58,000

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Koko Head Stables Conces	22,363	24,000	24,000
Waikiki Beach Conces-Othr	631,512	690,000	690,000
Aquatics Ctr Food Concess	12,000	15,000	15,000
Veh-Mounted Food Conces	26,300	38,400	38,400
Automatic Teller Machines	52,184	38,800	38,800
Advertising-Parkng Garage	1,687	0	0
Recov of Utility Charges	28,800	28,800	28,800
Recovery-Recycled Materials	1,630	0	0
Vacation Accum Deposits	445	0	0
Misc Rev/Cash Over/Short	(344)	0	0
Total — Miscellaneous Revenues	\$ 7,375,544	\$ 7,589,850	\$ 7,749,600
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 11,264,782	\$ 6,591,252	\$ 10,260,808
Total — Non-Revenue Receipts	\$ 11,264,782	\$ 6,591,252	\$ 10,260,808
Unreserved Fund Balance	\$ 3,440,450	\$ 3,845,069	\$ 564,509
Interfund Transfer	\$ (7,768,100)	\$ (5,903,300)	\$ (5,666,500)
Total — Special Events Fund	\$ 19,232,735	\$ 17,034,991	\$ 17,821,537

Detailed Statement of Revenues and Surplus

Special Projects Fund (380)

This fund accounts for all monies received under special contracts entered into, by and between the City and the State. Monies received from various sources for operating and capital improvement expenditures for which no financing has been provided in other funds, such as contributions from property owners exclusive of improvement district assessment collections, are also accounted for in this fund.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
Food Stamp Employment Training	\$ 16,357	\$ 0	\$ 0
Mayor's Lei Day Program	10,000	10,000	10,000
Voc Rehab Svs for Blind	147,083	23,022	23,022
HTA-Cnty Product Enrich	387,000	0	0
HI Home Rehab-Other Reimb	1,445,883	1,005,403	558,275
Lifeguard Svcs At St Park	584,216	584,216	584,219
Program On Aging-State Sh	231,471	6,090,653	6,147,902
LEPC Emergency Planning	8,496	27,722	27,722
Wireless Enhanced 911	1,939,103	0	0
AFC Admin Assist's Pay	307,779	0	0
Public Health Preparedness	148,344	0	0
HI Career Crim Prosecutn	260,397	588,261	1,078,716
Victim/Witness Kokua Prgm	504,552	679,250	1,080,684
Total — Intergovernmental Revenue	\$ 5,990,681	\$ 9,008,527	\$ 9,510,540
Miscellaneous Revenues			
For Community Programming	\$ 5,696	\$ 48,431	\$ 48,419
Contributions to The City	210,005	0	0
Recov-Crt Odr Restitution	2,100	0	0
Total — Miscellaneous Revenues	\$ 217,801	\$ 48,431	\$ 48,419
Total — Special Projects Fund	\$ 6,208,482	\$ 9,056,958	\$ 9,558,959

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

This fund accounts for all monies received from the Federal government as grants for specific projects as well as supporting monies from other sources, where such monies are not accountable in any other fund. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Federal Grants Fund - Operating			
Intergovernmental Revenue			
HOME Grant	\$ 326,782	\$ 1,458,272	\$ 116,300
HUD-Youthbuild Prgm	511,364	550,000	733,498
Workforce Investment Act	4,174,437	7,488,573	7,602,399
Youth Offender Demo Pgm	102,363	0	0
Voc Rehab Svs for Blind	563,744	0	0
Food Stamp Employment Training	16,357	0	0
First to Work Program	1,407,573	3,099,814	3,113,453
Program On Aging	1,902,112	0	3,008,772
Elderly Victims of Crime	257,165	0	0
Supportive Housing Pgm	3,335	432,138	440,457
Shelter Plus Care Pgm	1,524,113	5,887,962	5,500,400
Federal DOT MVSO Grants	1,362,952	0	0
Federal DOT Grants	15,362	0	0
EPA Grant Projects	18,765	0	0
HOME Grant-Program Income	419,782	0	0
Assist to Firefighters Gr	107,436	0	0
Traffic Safety Ed Prg	86,119	74,000	95,000
FTA-49 USC Chapter 53	27,211,700	21,943,090	29,252,928
FHWA-Bridge Inspections	0	0	720,000
USDOT - FHWA	3,412	0	400,000
Summer Food Service Prgm	191,460	194,000	195,940
Crime Victim Assist Grant	1,203,140	0	755,530
Justice Assistance Grant	360,748	526,589	139,145
US Dept of Commerce	21,727	0	0
Drug Recognition Expert	53,123	0	0
Byrne Formula Grant	51,062	0	0
US Dept of Justice Crime	611,207	0	0
Dea Marijuana Grant	100,000	0	0

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
Forensic DNA Test Pgm	247,164	0	0
Domestic Violence/VAWA 99	131,096	178,584	0
Cops Grant	1,357,524	0	0
HIDTA Program	2,094,398	0	0
Juvenile Accountability	161,475	184,318	116,000
Homeland Security Grants	4,211,620	390,624	122,124
21St Century Learning Ctr	53,750	12,500	0
HUD-Special Project Grant	349,974	0	0
State Mvso Grants	59,367	0	0
Total — Intergovernmental Revenue	\$ 51,273,708	\$ 42,420,464	\$ 52,311,946
Miscellaneous Revenues			
Investments	\$ 1,575	\$ 0	\$ 0
Sund Refunds-Prior Expend	82,481	0	0
Total — Miscellaneous Revenues	\$ 84,056	\$ 0	\$ 0
Total — Federal Grants Fund - Operating	\$ 51,357,764	\$ 42,420,464	\$ 52,311,946

Federal Grants Fund - CIP

Intergovernmental Revenue			
HOME Grant	\$ 0	\$ 886,248	\$ 2,228,220
CDBG, PI-93-383	15,735	0	0
Housing Opportunity-HOPWA	357,573	450,724	450,724
HOPWA Program Income/Carryover	0	13,488	0
HOME Grant-Program Income	191,945	1,404,000	550,000
FTA-49 USC Chapter 53	0	19,778,000	21,011,000
FHWA Traffic Ctrl Ctr Ops	0	6,798,000	3,766,000
USDOT - FHWA	1,783,635	720,000	0
Traffic Signal Timing-Ph1	4,662	0	0
Federal Highway Admin	0	7,147,000	12,515,000
Emerg Shelter Grants Prgm	18,954	549,362	549,362
Total — Intergovernmental Revenue	\$ 2,372,504	\$ 37,746,822	\$ 41,070,306
Miscellaneous Revenues			
Rental Units (Hcd Prop)	\$ 431	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 431	\$ 0	\$ 0
Total — Federal Grants Fund - CIP	\$ 2,372,935	\$ 37,746,822	\$ 41,070,306
Total — Federal Grants Fund (390)	\$ 53,730,699	\$ 80,167,286	\$ 93,382,252

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Rehab Fund (410)

This fund makes loan monies available-primarily to low and moderate income applicants unable to secure or qualify for funds-under the Rehabilitation Loan Program sponsored by the Federal government.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments	\$ 2,329	\$ 1,200	\$ 1,200
Other Sources-Interest Earnings	307	0	0
Sund Refunds-Prior Expend	34,500	0	0
Total — Miscellaneous Revenues	\$ 37,136	\$ 1,200	\$ 1,200
Revolving Fund Revenues			
Principal	\$ 1,240,450	\$ 3,111,800	\$ 3,111,800
Interest	66,957	90,000	90,000
Late Charge	1,390	2,000	2,000
Total — Revolving Fund Revenues	\$ 1,308,797	\$ 3,203,800	\$ 3,203,800
Total — Housing & Comm Dev Rehab Fund	\$ 1,345,933	\$ 3,205,000	\$ 3,205,000

Detailed Statement of Revenues and Surplus

Pauahi Project Expend, HI R-15 Fund (430)

This fund was created to facilitate financing of the Pauahi Project redevelopment plan providing for the acquisition, clearance, construction of site improvements, and sale or lease of home, apartment, and commercial sites to private parties for development in accordance with said plans.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments	\$ 443	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 443	\$ 0	\$ 0
Unreserved Fund Balance	\$ 958,993	\$ 959,436	\$ 959,436
Total — Pauahi Project Expend, HI R-15 Fund	\$ 959,436	\$ 959,436	\$ 959,436

Pauahi Project Expend, HI R-15

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Sec 8 Fund (470)

This fund accounts for all monies received from the Federal government under the Housing and Community Development Act of 1974 for the purpose set forth under Title II of the Act.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 1,857,019	\$ 1,606,000	\$ 1,800,000
Sec 8 Mod Rehab (001)	148,544	125,000	152,000
Sec 8 Exstg Hsg Vou Prgm	41,900,291	43,161,301	45,361,301
Total — Intergovernmental Revenue	\$ 43,905,854	\$ 44,892,301	\$ 47,313,301
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Duplicate Copy-Any Record	353	0	0
Total — Charges for Services	\$ 378	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ 2,866	\$ 0	\$ 0
Other Sources-Interest Earnings	14,431	0	0
Other Escheats	15,341	0	0
Sund Refunds-Prior Expend	881	0	0
Total — Miscellaneous Revenues	\$ 33,519	\$ 0	\$ 0
Total — Housing & Comm Dev Sec 8 Fund	\$ 43,939,751	\$ 44,892,301	\$ 47,313,301

Detailed Statement of Revenues and Surplus

Leasehold Conversion Fund (490)

This fund accounts for all monies to assist lessees of land upon which are situated either residential condominium, cooperative housing, or residential planned development to purchase those lands at fair and reasonable prices.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments	\$ 104	\$ 0	\$ 0
Other Sources-Interest Earnings	243	0	0
Total — Miscellaneous Revenues	\$ 347	\$ 0	\$ 0
Non-Revenue Receipts			
Trust Rec'Ts-Lease to Fee	\$ 12,707	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 12,707	\$ 0	\$ 0
Unreserved Fund Balance	\$ 182,606	\$ 182,607	\$ 167,040
Total — Leasehold Conversion Fund	\$ 195,660	\$ 182,607	\$ 167,040

Detailed Statement of Revenues and Surplus

General Improvement Bond Fund (610)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for public improvements specified to be expended from this fund.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Non-Revenue Receipts			
General Obligation Bonds-Taxable	\$ 2,662	\$ 0	\$ 0
General Obligation Bonds	80,003,071	110,409,300	88,145,863
Proceeds From Tecp	15,000,000	0	0
Total — Non-Revenue Receipts	\$ 95,005,733	\$ 110,409,300	\$ 88,145,863
Total — General Improvement Bond Fund	\$ 95,005,733	\$ 110,409,300	\$ 88,145,863

Detailed Statement of Revenues and Surplus

Highway Improvement Bond Fund (620)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for highway and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Non-Revenue Receipts			
General Obligation Bonds-Taxable	\$ 894	\$ 0	\$ 0
General Obligation Bonds	145,003,126	196,826,000	173,273,000
Proceeds From Tecp	30,000,000	0	0
Total — Non-Revenue Receipts	\$ 175,004,020	\$ 196,826,000	\$ 173,273,000
Total — Highway Improvement Bond Fund	\$ 175,004,020	\$ 196,826,000	\$ 173,273,000

Highway Improvement Bond Fund

Detailed Statement of Revenues and Surplus

Capital Projects Fund (640)

This fund accounts for monies received from sources other than the federal government, in form of grants, entitlements, shared revenues or payments in lieu of taxes, to fund capital projects, and city monies appropriated for capital projects.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Othr Share of Constr Cost	\$ 0	\$ 100,000	\$ 100,000
Total — Miscellaneous Revenues	\$ 0	\$ 100,000	\$ 100,000
Non-Revenue Receipts			
Id B&I Rdmpn Fund	\$ 17,874	\$ 0	\$ 0
State Grants	0	2,000,000	0
Total — Non-Revenue Receipts	\$ 17,874	\$ 2,000,000	\$ 0
Total — Capital Projects Fund	\$ 17,874	\$ 2,100,000	\$ 100,000

Detailed Statement of Revenues and Surplus

Housing Development Special Fund (655)

This fund accounts for the proceeds of general obligation bonds and bond anticipation notes authorized and issued for the purpose of developing housing for sale or for rental and for the proceeds from the sale or rental of housing.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Easement Grants	\$ 58,924	\$ 40,000	\$ 40,000
Total — Licenses and Permits	\$ 58,924	\$ 40,000	\$ 40,000
Charges for Services			
Chinatown Gateway-Parking	\$ 249,788	\$ 208,000	\$ 208,000
River-Nimitz-Parking	98,630	57,760	0
Total — Charges for Services	\$ 348,418	\$ 265,760	\$ 208,000
Miscellaneous Revenues			
Investments	\$ 1,228	\$ 0	\$ 0
Other Sources-Interest Earnings	148,635	0	0
Rental Units (Hcd Prop)	28,321	0	0
Manoa Elderly-Res	190,380	0	0
Land	12,000	0	0
Hsg Buyback-Shared Equity	1,478,126	1,000,000	1,000,000
Total — Miscellaneous Revenues	\$ 1,858,690	\$ 1,000,000	\$ 1,000,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 0	\$ 0	\$ 5,152,200
General Obligation Bonds-Taxable	1,195	0	0
General Obligation Bonds	121	0	0
Total — Non-Revenue Receipts	\$ 1,316	\$ 0	\$ 5,152,200
Unreserved Fund Balance	\$ 1,411,588	\$ 0	\$ 0
Interfund Transfer	\$ (3,740,503)	\$ (490,612)	\$ (5,941,000)
Total — Housing Development Special Fund	\$ (61,567)	\$ 815,148	\$ 459,200

Detailed Statement of Revenues and Surplus

Sewer Revenue Bond (670)

This fund accounts for proceeds of revenue bonds issued to pay all or part of those appropriations for improvements, repairs, and maintenance of the wastewater system.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments	\$ 731,520	\$ 0	\$ 0
Investments-Pool	170,733	0	0
Sund Refunds-Prior Expend	65,340	0	0
Total — Miscellaneous Revenues	\$ 967,593	\$ 0	\$ 0
Non-Revenue Receipts			
Sale of Sewer Rev Bonds	\$ 150,005,680	\$ 139,184,000	\$ 189,328,000
State Revolving Fund	18,266,501	0	0
Total — Non-Revenue Receipts	\$ 168,272,181	\$ 139,184,000	\$ 189,328,000
Total — Sewer Revenue Bond	\$ 169,239,774	\$ 139,184,000	\$ 189,328,000

Detailed Statement of Revenues and Surplus

Sld Wst Improvement Bond Fund (680)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for solid waste disposal and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Non-Revenue Receipts			
General Obligation Bonds-Taxable	\$ 43	\$ 0	\$ 0
General Obligation Bonds	25,000,609	6,082,000	23,685,900
Proceeds From Tecp	5,000,000	0	0
Total — Non-Revenue Receipts	\$ 30,000,652	\$ 6,082,000	\$ 23,685,900
Total — Sld Wst Improvement Bond Fund	\$ 30,000,652	\$ 6,082,000	\$ 23,685,900

Sld Wst Improvement Bond Fund

Detailed Statement of Revenues and Surplus

Transit Improvement Bond Fund (695)

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments-Pool	\$ (1)	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ (1)	\$ 0	\$ 0
Total — Transit Improvement Bond Fund	\$ (1)	\$ 0	\$ 0

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Taxes			
Real Property Taxes - Current Year	\$ 241,651,415	\$ 831,848,000	\$ 928,964,000
Real Property Taxes - Prior Year	22,556,485	3,000,000	3,000,000
R P T - Lock Box	248,386,004	0	0
R P T Mortgage Company	312,619,847	0	0
RPT - Epay	5,854,647	0	0
Public Svc Company Tax	52,443,750	53,561,000	51,028,000
Franchise Tax - HECO	53,424,513	54,000,000	50,000,000
Franchise Tax - GASCO	3,343,200	3,455,000	3,577,000
Fuel Tax - Current Year	53,825,127	51,426,000	51,179,000
Total — Taxes	\$ 994,104,988	\$ 997,290,000	\$1,087,748,000

Licenses and Permits			
Direct Wine Shipper	\$ 43,170	\$ 40,000	\$ 40,000
Personal Shipment Permit	936	800	800
Basic Liquor Lic(New Lic)	100,160	100,000	100,000
Liquor Applcn Filing Fee	3,500	4,000	4,000
Addtl Liqr Lic (Gr Sale)	1,919,139	2,300,000	2,300,000
Renewal Liquor License	1,840,080	1,900,000	1,900,000
Telephone Enclosures	331	0	0
Total — Licenses and Permits	\$ 3,907,316	\$ 4,344,800	\$ 4,344,800

Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 4,868	\$ 0	\$ 0
Sec 8 Mod Rehab (001)	989	0	0
HOME Grant	37,860	2,344,520	2,344,520
CDBG, PI-93-383	95,487	7,817,498	7,817,498
Sec 8 Exstg Hsg Vou Prgm	117,862	0	0
CDBG-Program Income	15,485	1,686,668	885,714
Housing Opportunity-HOPWA	0	450,724	450,724
HOPWA Program Income/Carryover	0	13,488	0
HOME Grant-Program Income	0	1,404,000	550,000
FTA-49 USC Chapter 53	0	19,778,000	21,011,000
FHWA Traffic Ctrl Ctr Ops	0	6,798,000	3,766,000
USDOT - FHWA	0	720,000	0
Federal Highway Admin	0	7,147,000	12,515,000
Emerg Shelter Grants Prgm	0	549,362	549,362
HUD-Special Project Grant	8,617	0	0
Transient Accomdtn Tax	41,013,000	41,013,000	41,013,000
Fish and Wildlife Svcs	49,052	41,000	41,000
Total — Intergovernmental Revenue	\$ 41,343,220	\$ 89,763,260	\$ 90,943,818

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Duplication-Master Tapes	\$ 48,500	\$ 34,000	\$ 34,000
Svc Fee-Dishonored Checks	900	600	600
Witness Fees	4	0	0
Liqr Licensee Change Name	3,030	3,000	3,000
Charge for Photo Id	127,270	120,000	120,000
Adm Fee-Mult-Fam Hsg Prgm	0	21,000	21,000
Military Hsg Fee-Lieu Rpt	894,774	917,000	917,000
Charges for Publications	3,575	3,000	3,000
Duplicate Copy-Any Record	12,543	9,600	9,600
Copy-Map, Plan, Diagram	3,320	3,000	3,000
Cert-Correctness of Info	25	30	30
Survey	4,000	0	0
Prop Tax Record Search	2,464	2,500	2,500
Pre-Paid Coll/Disp Chgs	51,894	0	0
Total — Charges for Services	\$ 1,152,299	\$ 1,113,730	\$ 1,113,730
Fines and Forfeits			
Fines-Liquor Commission	\$ 201,850	\$ 225,000	\$ 225,000
Total — Fines and Forfeits	\$ 201,850	\$ 225,000	\$ 225,000
Miscellaneous Revenues			
Investments	\$ 1,079,591	\$ 0	\$ 0
Investments-Pool	1,296,982	1,170,000	1,170,000
Rental Units (City Prop)	59,695	0	0
Rental Units (Hcd Prop)	205,613	205,613	205,613
Rental for Use of Land	240,526	0	0
Public Pay Phone Conces	259	0	0
Land	1,505,000	0	0
Other Escheats	147,822	100,000	100,000
Othr Share of Constr Cost	0	100,000	100,000
Subdividers-Park/Playgrnd	371,000	0	0
Recov-Real Prop Tax Svc	107,741	81,540	81,540
Recovery-Interest-Federal Subsidy	8,865,848	9,205,600	9,197,700
Recov-Direct Costs HART	437,102	985,971	995,034
Sund Refunds-Prior Expend	451,784	0	0
Sundry Ref-Pcard Rebate	326,450	371,562	390,140
Vacation Accum Deposits	51,998	0	0
Sale-Other Mtls & Suppl	481,074	0	0
Sale of Scrap Materials	491,606	0	0
Total — Miscellaneous Revenues	\$ 16,120,091	\$ 12,220,286	\$ 12,240,027
Revolving Fund Revenues			
Munic Stores Recoveries	\$ 157,402	\$ 0	\$ 0
Total — Revolving Fund Revenues	\$ 157,402	\$ 0	\$ 0

Departmental Revenue Summary

Department of Budget and Fiscal Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Non-Revenue Receipts			
Recov-Debt Svc Wf/Refuse	\$ 11,589,445	\$ 14,241,000	\$ 14,177,000
Recov Debt Sv-Swdf Sp Fd	23,137,893	23,343,000	27,950,000
Recov Debt Svc-Hsg Sp Fd	3,740,504	490,612	5,941,000
Recov Debt Svc-Swr Fund	6,767,882	5,267,000	2,541,000
Recov Swr Fd(Wwm Radio)	35,000	35,000	35,000
Recov-Debt Svc Golf Fd	6,042,000	2,831,000	1,166,000
Recov D/S-Spec Events Fd	6,635,000	4,827,000	4,548,000
Recov D/S-Hanauma Bay Fd	1,338,000	1,330,000	1,306,000
Recov Debt Svc-Hwy Fund	62,004,198	90,543,000	84,524,000
Recov CASE-Spec Events Fd	1,133,100	1,076,300	1,118,500
Recov CASE-Hanauma Bay Fd	311,100	368,700	405,900
Recov CASE - Hwy Beaut Fd	219,200	226,400	210,700
Recov CASE - Sw Sp Fd	13,123,700	12,794,800	12,178,900
Recov CASE-Golf Fund	961,400	855,600	741,600
Recov CASE-Hwy Fund	12,829,400	13,335,000	11,970,900
Recov CASE-Sewer Fund	12,377,400	9,407,100	13,297,500
Recov CASE-Liquor Comm Fd	283,800	287,500	297,100
Recov CASE - Bikeway Fd	39,800	46,700	31,000
Recovery CASE-BWS	3,300,000	3,300,000	3,300,000
Recov CASE-HART	883,919	996,060	1,049,273
Recov CASE-Rental Asst Fd	11,700	0	0
Transfer Fr General Fd	85,249,694	128,116,821	153,711,131
Bus Subsidy-General Fund	68,587,865	99,419,338	103,273,234
Bus Subsidy-Highway Fund	76,575,032	50,791,958	38,977,343
Trfr-Capital Projects Fd	29,864	0	0
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Id B&I Rdmpn Fund	17,874	0	0
Trf-Sewer Fund for Rent	472,500	472,500	472,500
General Obligation Bonds-Taxable	4,794	0	0
General Obligation Bonds	250,006,927	313,317,300	285,104,763
Sale of Sewer Rev Bonds	154,575,618	139,184,000	189,328,000
Proceeds From Tecp	50,000,000	0	0
State Grants	0	2,000,000	0
Total — Non-Revenue Receipts	\$ 852,548,109	\$ 919,167,189	\$ 957,919,844
Total — Department of Budget and Fiscal Services	\$1,909,535,275	\$2,024,124,265	\$2,154,535,219

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
Sec 8 Mainstream Voucher	\$ 1,852,151	\$ 1,606,000	\$ 1,800,000
Sec 8 Mod Rehab (001)	147,555	125,000	152,000
HOME Grant	288,922	0	0
HUD-Youthbuild Prgm	511,364	550,000	733,498
CDBG, PI-93-383	1,223,084	0	0
Workforce Investment Act	4,174,437	7,488,573	7,602,399
Sec 8 Exstg Hsg Vou Prgm	41,782,429	43,161,301	45,361,301
CDBG-Program Income	501,113	0	0
Housing Opportunity-HOPWA	357,573	0	0
Youth Offender Demo Pgm	102,363	0	0
Voc Rehab Svs for Blind	563,744	0	0
Food Stamp Employment Training	32,714	0	0
First to Work Program	1,407,573	3,099,814	3,113,453
Program On Aging	1,902,112	0	3,008,772
Elderly Victims of Crime	257,165	0	0
Supportive Housing Pgm	3,335	432,138	440,457
Shelter Plus Care Pgm	1,524,113	5,887,962	5,500,400
HOME Grant-Program Income	611,727	0	0
Traffic Signal Timing-Ph1	4,662	0	0
Emerg Shelter Grants Prgm	18,954	0	0
Juvenile Accountability	161,475	184,318	116,000
HUD-Special Project Grant	267,593	0	0
Voc Rehab Svs for Blind	147,083	23,022	23,022
Program On Aging-State Sh	231,471	6,090,653	6,147,902
Public Health Preparedness	88,895	0	0
Total — Intergovernmental Revenue	\$ 58,163,607	\$ 68,648,781	\$ 73,999,204
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Adm Fee-Mult-Fam Hsg Prgm	20,021	0	0
Duplicate Copy-Any Record	353	0	0
Chinatown Gateway-Parking	40,760	0	0
Total — Charges for Services	\$ 61,159	\$ 0	\$ 0

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments	\$ 9,106	\$ 1,200	\$ 1,200
Other Sources-Interest Earnings	169,504	0	0
Rental Units (City Prop)	148,070	0	0
Rental Units (Hcd Prop)	48,353	0	0
Rental for Use of Land	600	0	0
Parking Stalls	214,126	233,000	233,000
Other Escheats	15,341	0	0
Recov-Embezzlement Loss	354	0	0
Recoveries - Others	7,300	0	0
Sund Refunds-Prior Expend	39,774	0	0
Hsg Buyback-Shared Equity	1,478,126	1,000,000	1,000,000
Total — Miscellaneous Revenues	\$ 2,130,654	\$ 1,234,200	\$ 1,234,200
Revolving Fund Revenues			
Principal	\$ 1,240,450	\$ 3,111,800	\$ 3,111,800
Interest	66,957	90,000	90,000
Late Charge	1,390	2,000	2,000
Repay Dchd Loans-Others	1,300	0	0
Total — Revolving Fund Revenues	\$ 1,310,097	\$ 3,203,800	\$ 3,203,800
Utilities or Other Enterprises			
Miscellaneous Revenues	\$ 25	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 25	\$ 0	\$ 0
Non-Revenue Receipts			
Trust Rec'Ts-Lease to Fee	\$ 12,707	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 12,707	\$ 0	\$ 0
Total — Department of Community Services	\$ 61,678,249	\$ 73,086,781	\$ 78,437,204

Departmental Revenue Summary

Corporation Counsel

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Legal Services (BWS)	\$ 30,000	\$ 155,000	\$ 165,000
Duplicate Copy-Any Record	144	300	300
Total — Charges for Services	\$ 30,144	\$ 155,300	\$ 165,300
Miscellaneous Revenues			
Recov-Crt Odr Restitution	\$ 6,537	\$ 0	\$ 0
Misc Recov,Collect,Etc	3,425	0	0
Sund Refunds-Prior Expend	380	0	0
Vacation Accum Deposits	11,461	0	0
Total — Miscellaneous Revenues	\$ 21,803	\$ 0	\$ 0
Total — Corporation Counsel	\$ 51,947	\$ 155,300	\$ 165,300

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 7,167	\$ 7,170	\$ 7,170
Firearms	434	430	430
Second-Hand & Junk Dealer	21,725	21,730	21,730
Used Mtr Veh Part Dealer	841	840	840
Wreck Salv Reblid Mtr Veh	563	560	560
Peddler/Itinerant Vendor	2,835	2,840	2,840
Tear Gas/Othr Noxious Sub	100	110	110
Scrap Dealers	5,592	5,590	5,590
Refuse Collector-Lic	6,708	6,710	6,710
Glass Recycler	500	500	500
Motor Vehicle Weight Tax	117,831,652	117,624,350	117,624,350
Motor Vehicle Plate Fees	528,505	546,380	546,380
Mtr Veh Spc No Plate Fee	807,871	812,050	812,050
Motor Vehicle Tag Fees	358,596	375,900	375,900
Motor Veh Trfr Fee & Pen	2,518,265	2,527,500	2,527,500
Dupl Regis/Ownership Cert	189,710	191,900	191,900
Dlnqt Mtr Veh Wt Tax Pen	1,033,560	1,037,920	1,037,920
Tax Liens	30	250	250
Correction Fees	5,580	4,400	4,400
Mvr-Annual Fee	13,782,852	14,077,400	14,077,400
Reconstr Inspec Fees	19,665	19,770	19,770
Other Vehicle Weight Tax	3,900,787	3,900,770	3,900,770
Dlnqt Othr Veh Wt Tax Pen	39,460	40,360	40,360
Bicycle Licenses	518,598	518,550	518,550
Passenger & Frt Veh Lic	99,754	99,750	99,750
Nonresident Vehicle Prmt	27,540	27,850	27,850
Motor Vehicle Drivers Lic	5,078,264	3,996,870	3,519,420
Dog Licenses	204,101	204,200	204,200
Dog Tag Fees	8,383	8,390	8,390
Newsstands	18,241	18,240	18,240
Taxi Stand Permit Fee	18,413	18,410	18,410
Taxi Stand Decals	196	200	200
Dispensing Rack	6,036	6,040	6,040
Frt Curb Load Zone-Permit	226,792	226,790	226,790
Frt Curb Load Zone-Decals	10,142	10,140	10,140
Pass Loading Zone-Permit	18,096	18,100	18,100
Pass Loading Zone-Decals	809	810	810
Total — Licenses and Permits	\$ 147,298,363	\$ 146,359,770	\$ 145,882,320

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 21,832	\$ 24,800	\$ 24,800
Witness Fees	13	0	0
Duplicate Copy-Any Record	136	140	140
Spay-Neuter Service	511,995	511,950	511,950
Taxi/Pedicab Drivers Cert	23,225	23,500	23,500
Hwy Beautification Fees	4,368,751	4,314,700	4,314,700
Total — Charges for Services	\$ 4,925,952	\$ 4,875,090	\$ 4,875,090
Fines and Forfeits			
Liquidated Contr Damages	\$ 9,500	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 9,500	\$ 0	\$ 0
Miscellaneous Revenues			
Rental for Use of Land	\$ 200	\$ 0	\$ 0
For Community Programming	5,696	48,431	48,419
Recov of Utility Charges	10,833	9,750	9,750
Recov-Crt Odr Restitution	120	0	0
Recov State-Hawaii State ID	66,051	725,700	725,700
Recov State-Motor Vehicle	771,857	953,130	953,130
Recov-State-Comml Drv Lic	433,571	584,920	584,920
Reimb State-MV Insp Prgm	668,929	734,050	734,050
Reimb State - DPP Placard	154,572	135,230	135,230
Reimb From Org. Plates	10,925	37,600	37,600
Towing Service Premiums	485,427	720,000	720,000
Disposal of Derelict Vehicles	15,533	0	0
Sund Refunds-Prior Expend	18,121	0	0
Vacation Accum Deposits	34,313	0	0
Misc Rev/Cash Over/Short	(593)	0	0
Auction Sale-Impound Veh	206,892	227,660	227,660
Sale-Other Mtls & Suppl	435	440	440
Total — Miscellaneous Revenues	\$ 2,882,882	\$ 4,176,911	\$ 4,176,899
Total — Department of Customer Services	\$ 155,116,697	\$ 155,411,771	\$ 154,934,309

Departmental Revenue Summary

Department of Design and Construction

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
FHWA-Bridge Inspections	\$ 0	\$ 0	\$ 720,000
Total — Intergovernmental Revenue	\$ 0	\$ 0	\$ 720,000
Charges for Services			
Duplicate Copy-Any Record	\$ 514	\$ 0	\$ 0
Total — Charges for Services	\$ 514	\$ 0	\$ 0
Fines and Forfeits			
Liquidated Contr Damages	\$ 141,652	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 141,652	\$ 0	\$ 0
Miscellaneous Revenues			
Rental Units (City Prop)	\$ 480	\$ 0	\$ 0
Recov-Overtime Inspection	95,420	0	0
Sund Refunds-Prior Expend	1,868,046	0	0
Sund Refunds-Curr Exp	7,362	0	0
Vacation Accum Deposits	9,697	0	0
Total — Miscellaneous Revenues	\$ 1,981,005	\$ 0	\$ 0
Revolving Fund Revenues			
Interest	\$ 86	\$ 0	\$ 0
Total — Revolving Fund Revenues	\$ 86	\$ 0	\$ 0
Total — Department of Design and Construction	\$ 2,123,257	\$ 0	\$ 720,000

Design and Construction

Departmental Revenue Summary

Department of Emergency Management

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
US Dept of Commerce	\$ 21,727	\$ 0	\$ 0
Homeland Security Grants	3,643,127	390,624	122,124
LEPC Emergency Planning	8,496	27,722	27,722
Total — Intergovernmental Revenue	\$ 3,673,350	\$ 418,346	\$ 149,846
Miscellaneous Revenues			
Reimb State-HPD Civil Def	\$ 36,500	\$ 29,000	\$ 29,000
Sund Refunds-Prior Expend	435,341	0	0
Sund Refunds-Curr Exp	15,543	0	0
Vacation Accum Deposits	985	0	0
Total — Miscellaneous Revenues	\$ 488,369	\$ 29,000	\$ 29,000
Total — Department of Emergency Management	\$ 4,161,719	\$ 447,346	\$ 178,846

Departmental Revenue Summary

Department of Emergency Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
Lifeguard Svcs At St Park	\$ 584,216	\$ 584,216	\$ 584,219
Total — Intergovernmental Revenue	\$ 584,216	\$ 584,216	\$ 584,219
Charges for Services			
Duplicate Copy-Any Record	\$ 26	\$ 0	\$ 0
Abstract of Information	1,598	1,600	1,600
Total — Charges for Services	\$ 1,624	\$ 1,600	\$ 1,600
Miscellaneous Revenues			
Recov State-Emerg Amb Svc	\$ 31,274,592	\$ 40,071,881	\$ 38,172,985
Sund Refunds-Prior Expend	35,555	0	0
Sund Refunds-Curr Exp	77,991	0	0
Vacation Accum Deposits	9,286	0	0
Total — Miscellaneous Revenues	\$ 31,397,424	\$ 40,071,881	\$ 38,172,985
Total — Department of Emergency Services	\$ 31,983,264	\$ 40,657,697	\$ 38,758,804

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 25	\$ 0	\$ 0
Witness Fees	4	0	0
Surcharge On Tickets	132,654	132,000	133,000
Zoo Parking Lot	593,281	586,000	586,000
Golf Course Fees	6,772,750	7,210,549	7,210,549
Honolulu Zoo	4,194,120	4,194,120	4,194,120
Total — Charges for Services	\$ 11,692,834	\$ 12,122,669	\$ 12,123,669
Miscellaneous Revenues			
Investments	\$ 0	\$ 500	\$ 1,000
Golf Course Cart Rentals	2,366,848	2,360,857	2,360,857
Rental for Use of Land	49,473	18,000	18,000
Arena	568,500	575,000	585,000
Assembly Hall (Pikake Room)	72,366	85,000	90,000
Meeting Room	180,693	185,000	186,000
Exhibition Pavilion	550,879	560,000	560,000
Theater-Concert Hall	518,083	525,000	530,000
Waikiki Shell	77,871	110,000	150,000
Galleria (Other Area)	23,279	23,000	25,000
Riser and Chair Setup	7,150	13,000	13,000
Chair and Table Setup	144,849	145,000	147,000
Stage Setup	83,734	80,000	85,000
Moving Equipment	2,700	1,250	1,300
Ushering Service	269,438	255,000	260,000
Spotlight and Sound Setup	139,639	165,000	170,000
Excessive Cleanup	20,412	8,500	10,000
Piano	8,450	10,500	11,000
Box Office Service	332,695	335,000	335,000
Other Personal Services	131,307	120,000	122,000
Food Conces-Auditoriums	666,874	680,000	705,000
Golf Course-Pro Shops	2,400	13,200	13,200
Parking-Auditoriums	1,960,011	2,050,000	2,100,000
Other-Auditoriums	7,480	6,000	6,000
Novelty Sales Concess-Aud	104,166	91,000	92,000
Ala Moana Conces-Waikiki	15,523	15,000	15,000
Hanauma Beach Park Conces	291,024	291,000	291,000
Honolulu Zoo Food Conces	325,027	352,000	352,000
Kailua Park Food Conces	3,552	0	0
Kapiolani Beach Conces	51,521	47,300	47,300
Waikiki Beach Food Conces	65,020	65,000	65,000
Sandy Beach Mob Fd Conces	4,200	6,000	6,000
Waikiki Surfbd Lockr Conc	152,525	165,000	165,000
Pouring Rts-Vending Mach	63,789	58,800	58,000

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Hanauma Shuttle Bus Svc	63,460	66,600	66,600
Koko Head Stables Conces	22,363	24,000	24,000
Hanauma Snorkling Rental	1,144,000	960,000	960,000
Waikiki Beach Conces-Othr	631,512	690,000	690,000
Hanauma Gift Shop Concess	83,470	100,000	100,000
Golf Course Food Conces	102,112	112,102	134,302
Golf Course Driving Range	509,121	510,000	350,000
Aquatics Ctr Food Concess	12,000	15,000	15,000
Veh-Mounted Food Conces	26,300	38,400	38,400
Automatic Teller Machines	52,184	38,800	38,800
Advertising-Parkng Garage	1,687	0	0
Develop Prem-Royal Kunia	34,832	48,000	48,000
Recov of Utility Charges	28,800	28,800	28,800
Recovery-Recycled Materials	1,630	0	0
Sund Refunds-Prior Expend	1,245	0	0
Sund Refunds-Curr Exp	256	0	0
Vacation Accum Deposits	445	0	0
Misc Rev/Cash Over/Short	(829)	0	0
Sale of Scrap Materials	20	0	0
Total — Miscellaneous Revenues	\$ 11,976,086	\$ 12,047,609	\$ 12,069,559
Total — Department of Enterprise Services	\$ 23,668,920	\$ 24,170,278	\$ 24,193,228

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Refuse Collector-Decal	\$ 900	\$ 900	\$ 900
Non-Storm Wtr Dischg Pmt	600	0	0
Total — Licenses and Permits	\$ 1,500	\$ 900	\$ 900
Intergovernmental Revenue			
Pymt Fr St-Glass Disp Fee	\$ 620,400	\$ 340,400	\$ 623,000
Total — Intergovernmental Revenue	\$ 620,400	\$ 340,400	\$ 623,000
Charges for Services			
Witness Fees	\$ 23	\$ 0	\$ 0
Duplicate Copy-Any Record	58	100	100
Bus. Automated Refuse Pu	540	0	0
Sewer Lateral Instal	24,494	0	0
Sewer Service Charges	355,833,198	360,107,319	404,875,484
Other Sewer Chgs	0	136,000	136,000
Wstwtr Sys Facil Chgs	4,032,256	9,686,400	9,977,600
Business Premises	484,177	480,000	480,000
Refuse Collection Fee	0	0	10,000,000
Disposal Charges	4,502,420	3,500,000	2,000,000
Disp Chgs Surcharge-Other	3,904,323	3,900,000	4,000,000
Disp Chgs Surcharge - C&C	1,533,001	1,700,000	1,800,000
Total — Charges for Services	\$ 370,314,490	\$ 379,509,819	\$ 433,269,184
Fines and Forfeits			
Fines-Indust Ww Discharge	\$ 1,900	\$ 30,000	\$ 30,000
Fines-Storm Water	38,700	0	0
Total — Fines and Forfeits	\$ 40,600	\$ 30,000	\$ 30,000
Miscellaneous Revenues			
Rental for Use of Land	\$ 115,020	\$ 0	\$ 0
Recovery-Recycled Materials	2,384,766	2,350,000	2,400,000
Recovery-Damaged Refuse Carts	75	0	0
Sund Refunds-Prior Expend	418,880	0	0
Vacation Accum Deposits	77,427	0	0
Sale-Other Mtls & Suppl	1,665	0	0
Sale of Scrap Materials	4,130	0	0
Total — Miscellaneous Revenues	\$ 3,001,963	\$ 2,350,000	\$ 2,400,000
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 26,125,710	\$ 29,500,000	\$ 30,000,000
Electrical Energy Revenue	64,562,495	67,000,000	67,000,000
Tip Fees-Other	13,883,497	14,000,000	14,500,000
S/H Disposal Chrg H-Power	20,040	0	0
Easement-AES Barbers Pt	0	144,000	36,000
Total — Utilities or Other Enterprises	\$ 104,591,742	\$ 110,644,000	\$ 111,536,000

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Non-Revenue Receipts			
State Revolving Fund	\$ 18,266,501	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 18,266,501	\$ 0	\$ 0
Total — Department of Environmental Services			
	\$ 496,837,196	\$ 492,875,119	\$ 547,859,084

Environmental Services

Departmental Revenue Summary

Department of Facility Maintenance

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
EPA Grant Projects	\$ 18,765	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 18,765	\$ 0	\$ 0
Charges for Services			
Sale of Gasoline and Oil	\$ 205,233	\$ 211,390	\$ 211,390
Sidewalk Area Cleaning	0	4,035	4,035
Sidewalk Repair	69,574	56,800	56,800
City Employees Parking	676,634	700,000	700,000
JTMC Parking	0	113,700	180,000
Chinatown Gateway-Parking	209,028	208,000	208,000
Lamppost Banner Display	50,375	45,000	50,000
Total — Charges for Services	\$ 1,210,844	\$ 1,338,925	\$ 1,410,225
Miscellaneous Revenues			
Marin Tower Pkg Garage	\$ 242,901	\$ 198,000	\$ 198,000
Harbor Court Garage	455,057	454,560	454,560
Manoa Elderly-Res	190,380	0	0
Perquisite Housing	10,017	14,580	14,580
Kukui Plaza Garage	669,288	669,288	669,288
Smith-Beretania Parking	70,884	70,884	70,884
Recov-Damaged St Lights	15,965	0	0
Recovery of Traffic Signs	26,408	20,000	20,000
Other Comp-Loss of Fixed Asset	23,405	0	0
Recov for Graffiti Loss	171	0	0
Recov-Crt Odr Restitution	6,360	0	0
Recoveries - Others	38	0	0
Sund Refunds-Prior Expend	222,168	0	0
Vacation Accum Deposits	5,526	0	0
Sale-Other Mtls & Suppl	5,322	0	0
Sale of Scrap Materials	0	1,500	1,500
Total — Miscellaneous Revenues	\$ 1,943,890	\$ 1,428,812	\$ 1,428,812
Total — Department of Facility Maintenance	\$ 3,173,499	\$ 2,767,737	\$ 2,839,037

Departmental Revenue Summary

Honolulu Fire Department

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Fire Code Permit & Lic	\$ 344,160	\$ 320,000	\$ 320,000
Fireworks License Fees	44,000	50,000	50,000
Total — Licenses and Permits	\$ 388,160	\$ 370,000	\$ 370,000
Intergovernmental Revenue			
Federal DOT Grants	\$ 15,362	\$ 0	\$ 0
Assist to Firefighters Gr	107,436	0	0
AFC Admin Assist's Pay	307,779	0	0
Total — Intergovernmental Revenue	\$ 430,577	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ 150	\$ 0	\$ 0
Duplicate Copy-Any Record	475	800	800
Total — Charges for Services	\$ 625	\$ 800	\$ 800
Miscellaneous Revenues			
Rental-Amb Facil-Fire Stn	\$ 63,900	\$ 63,900	\$ 63,900
Contributions to The City	5,000	0	0
Recov-Crt Odr Restitution	2,100	0	0
Misc Recov,Collect,Etc	1,821	0	0
Reimb State-Fireboat Oper	2,132,353	3,918,755	2,715,884
Sund Refunds-Prior Expend	132,793	0	0
Sund Refunds-Curr Exp	756	0	0
Vacation Accum Deposits	43,752	0	0
Total — Miscellaneous Revenues	\$ 2,382,475	\$ 3,982,655	\$ 2,779,784
Total — Honolulu Fire Department	\$ 3,201,837	\$ 4,353,455	\$ 3,150,584

Departmental Revenue Summary

Department of Human Resources

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Duplicate Copy-Any Record	\$ 237	\$ 100	\$ 100
Other Misc Services	0	100	50
Total — Charges for Services	\$ 237	\$ 200	\$ 150
Miscellaneous Revenues			
Recov-Workers' Comp Paymt	\$ 320,066	\$ 600,000	\$ 450,000
Recov Work Comp-3Rd Party	244,662	100,000	100,000
Sund Refunds-Prior Expend	109,535	114,960	119,000
Vacation Accum Deposits	49,423	0	0
Total — Miscellaneous Revenues	\$ 723,686	\$ 814,960	\$ 669,000
Total — Department of Human Resources	\$ 723,923	\$ 815,160	\$ 669,150

Departmental Revenue Summary

Department of Information Technology

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Easement Grants	\$ 155,907	\$ 120,000	\$ 120,000
Total — Licenses and Permits	\$ 155,907	\$ 120,000	\$ 120,000
Intergovernmental Revenue			
Wireless Enhanced 911	\$ 1,414,723	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 1,414,723	\$ 0	\$ 0
Charges for Services			
Duplication-Master Tapes	\$ 11,917	\$ 10,000	\$ 10,000
Data Proc Svc-State	897,454	800,000	800,000
Data Proc Svc-US Govt	2,427	2,500	2,500
Data Proc Svc-Othr County	486,505	385,000	385,000
Total — Charges for Services	\$ 1,398,303	\$ 1,197,500	\$ 1,197,500
Miscellaneous Revenues			
Rental for Use of Land	\$ 1,980	\$ 1,000	\$ 1,000
Contributions to The City	25,000	0	0
Sund Refunds-Prior Expend	685,483	0	0
Total — Miscellaneous Revenues	\$ 712,463	\$ 1,000	\$ 1,000
Total — Department of Information Technology	\$ 3,681,396	\$ 1,318,500	\$ 1,318,500

Departmental Revenue Summary

Office of the Mayor

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Rental for Use of Land	\$ 200	\$ 0	\$ 0
Vacation Accum Deposits	47,345	0	0
Total — Miscellaneous Revenues	\$ 47,545	\$ 0	\$ 0
Total — Office of the Mayor	\$ 47,545	\$ 0	\$ 0

Mayor

Departmental Revenue Summary

Office of the Managing Director

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
HTA-Cnty Product Enrich	\$ 387,000	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 387,000	\$ 0	\$ 0
Miscellaneous Revenues			
Contributions to The City	\$ 3,500	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 3,500	\$ 0	\$ 0
Total — Office of the Managing Director	\$ 390,500	\$ 0	\$ 0

Managing Director

Departmental Revenue Summary

Royal Hawaiian Band

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Band Collection	\$ 10,350	\$ 2,500	\$ 2,500
Total — Charges for Services	\$ 10,350	\$ 2,500	\$ 2,500
Miscellaneous Revenues			
Contributions to The City	\$ 525	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 525	\$ 0	\$ 0
Total — Royal Hawaiian Band	\$ 10,875	\$ 2,500	\$ 2,500

Departmental Revenue Summary

Department of the Medical Examiner

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Medical Examiner's Report	\$ 2,099	\$ 3,000	\$ 3,000
Total — Charges for Services	\$ 2,099	\$ 3,000	\$ 3,000
Total — Department of the Medical Examiner	\$ 2,099	\$ 3,000	\$ 3,000

Medical Examiner

Departmental Revenue Summary

Department of Parks and Recreation

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Camping Permits	\$ 104,126	\$ 330,000	\$ 333,300
Total — Licenses and Permits	\$ 104,126	\$ 330,000	\$ 333,300
Intergovernmental Revenue			
Summer Food Service Prgm	\$ 191,460	\$ 194,000	\$ 195,940
21st Century Learning Ctr	53,750	12,500	0
Mayor's Lei Day Program	10,000	10,000	10,000
Total — Intergovernmental Revenue	\$ 255,210	\$ 216,500	\$ 205,940
Charges for Services			
Svc Fee-Dishonored Checks	\$ 875	\$ 0	\$ 0
Duplicate Copy-Any Record	58	0	0
Typewrtn Copy-Any Record	1	0	0
Custodial Services	26,433	0	0
Attendant Services	(295)	150,000	350,000
Kitchen & Facility Usage	10,175	10,050	10,150
Other Misc Services	260	0	0
Hanauma Bay Parking	203,276	207,340	211,490
Scuba and Snorkeling	19,925	20,120	20,330
Commercial Filming	40,100	40,500	40,900
Summer Fun Program	176,465	178,230	180,010
Fall and Spring Programs	55,000	1,000	1,000
Parks District V Fees	247,938	250,400	252,900
Foster Botanic Garden	116,250	118,000	119,200
Hanauma Bay-Admission	4,389,048	4,476,830	4,566,370
Fees for Community Garden	38,884	46,848	46,848
Total — Charges for Services	\$ 5,324,393	\$ 5,499,318	\$ 5,799,198
Fines and Forfeits			
Liquidated Contr Damages	\$ 200	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 200	\$ 0	\$ 0
Miscellaneous Revenues			
Other Rents Recreat Facil	\$ 3,115	\$ 0	\$ 0
Perquisite Housing	18,891	22,330	22,330
Contributions to The City	100,980	0	0
Sund Refunds-Prior Expend	111,452	0	0
Vacation Accum Deposits	4,699	0	0
Misc Rev/Cash Over/Short	(261)	0	0
Total — Miscellaneous Revenues	\$ 238,876	\$ 22,330	\$ 22,330
Total — Department of Parks and Recreation	\$ 5,922,805	\$ 6,068,148	\$ 6,360,768

Departmental Revenue Summary

Department of Planning and Permitting

Planning and Permitting

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Regis-Third Party Review	\$ 2,100	\$ 600	\$ 600
Building Permits	13,809,106	20,000,000	20,000,000
Storm Drain Conn Fee	14,000	7,000	14,000
Signs	21,736	21,500	21,500
Grading Excavation & Fill	216,441	210,000	256,600
Excav/Rep-St & Sidewalk	70,586	70,000	87,500
Total — Licenses and Permits	\$ 14,133,969	\$ 20,309,100	\$ 20,380,200
Intergovernmental Revenue			
HUD-Special Project Grant	\$ 73,764	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 73,764	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ 110	\$ 100	\$ 100
Subdivision Fees	57,550	48,000	76,800
Zoning Reg Applcn Fees	120,325	100,000	125,000
Nonconform Certi Renewal	276,150	62,000	330,000
Plan Review Fee	627,039	1,500,000	1,800,000
Exam Fees-Spec Inspectors	675	50,000	50,000
Reg Fees-Spec Inspectors	640	600	600
Zoning/Flood Clear Fee	23,350	58,000	116,000
Sidewalk Specs File Fee	12,500	18,000	36,000
Driveway Specs File Fee	2,700	4,000	8,000
Duplicate Copy-Any Record	57,174	50,000	50,000
Copy-Map, Plan, Diagram	1,269	150	150
Electrical Inspection	1,485	300	300
Bldg Code Variance/Appeal	100	100	100
Total — Charges for Services	\$ 1,181,067	\$ 1,891,250	\$ 2,593,050
Fines and Forfeits			
Fines-Viol Bldg Elec Etc	\$ 356,320	\$ 500,000	\$ 500,000
Total — Fines and Forfeits	\$ 356,320	\$ 500,000	\$ 500,000
Miscellaneous Revenues			
Subdividers-Park/Playgrnd	\$ 0	\$ 191,702	\$ 0
Reimb of Admin Cost-Ewa	12,502	10,000	10,000
Sund Refunds-Prior Expend	72,213	0	0
Vacation Accum Deposits	15,732	0	0
Total — Miscellaneous Revenues	\$ 100,447	\$ 201,702	\$ 10,000
Total — Department of Planning and Permitting	\$ 15,845,567	\$ 22,902,052	\$ 23,483,250

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Licenses and Permits			
Firearms	\$ 790	\$ 1,000	\$ 1,000
HPD Alarm Permits	212,093	215,000	215,000
Total — Licenses and Permits	\$ 212,883	\$ 216,000	\$ 216,000
Intergovernmental Revenue			
Federal DOT MVSO Grants	\$ 1,362,952	\$ 0	\$ 0
Traffic Safety Ed Prg	16,946	0	0
Justice Assistance Grant	169,003	0	0
Drug Recognition Expert	53,123	0	0
Byrne Formula Grant	51,062	0	0
US Dept of Justice Crime	611,207	0	0
Dea Marijuana Grant	100,000	0	0
Forensic DNA Test Pgm	247,164	0	0
Domestic Violence/VAWA 99	56,598	0	0
Cops Grant	1,357,524	0	0
HIDTA Program	2,094,398	0	0
Wireless Enhanced 911	524,380	0	0
Public Health Preparedness	59,449	0	0
State Mvso Grants	59,367	0	0
Total — Intergovernmental Revenue	\$ 6,763,173	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ 1,050	\$ 1,000	\$ 1,000
Duplicate Copy-Any Record	67,005	68,000	68,000
HPD Alarm Service Charges	69,800	70,000	70,000
HPD Special Duty Fees	271,825	280,000	280,000
JTMC Parking	15	0	0
Street Parking Meter	3,254,249	3,300,000	3,300,000
Frm Damaged Parking Meter	3,949	4,000	4,000
Kuhio-Kaiolu Parking Lot	138,032	140,000	140,000
Kaimuki Parking Lot #2	233,005	250,000	250,000
Kailua Parking Lot	197,739	200,000	200,000
Kalakaua Parking Lot	238,502	240,000	240,000
Civic Center Parking Lot	77,527	80,000	80,000
River-Nimitz-Parking	98,630	57,760	0
Parking Chgs - Salt Lake-	43,565	45,000	45,000
Parking Charges-Palace Sq	69,116	70,000	70,000
HPD Parking Lot	142,257	145,000	145,000
Kailua Elderly Hsg P/Lot	103,132	104,000	104,000
Total — Charges for Services	\$ 5,009,398	\$ 5,054,760	\$ 4,997,000
Fines and Forfeits			
HPD Alarm Fines	\$ 82,750	\$ 82,000	\$ 82,000
Total — Fines and Forfeits	\$ 82,750	\$ 82,000	\$ 82,000

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Investments	\$ 1,287	\$ 0	\$ 0
Rental of Equipment	5,778	6,600	6,600
Contributions to The City	75,000	0	0
Police Department	43,400	0	0
Towing Service Premiums	195,768	0	0
Sund Refunds-Prior Expend	2,125,143	1,850,000	1,850,000
Sund Refunds-Curr Exp	72,717	73,000	73,000
Vacation Accum Deposits	36,784	30,000	30,000
Misc Deposit Adjustments	13,206	0	0
Auction Sale-Unclaim Prop	23,368	25,000	25,000
Total — Miscellaneous Revenues	\$ 2,592,451	\$ 1,984,600	\$ 1,984,600
Total — Honolulu Police Department	\$ 14,660,655	\$ 7,337,360	\$ 7,279,600

Police

Departmental Revenue Summary

Department of the Prosecuting Attorney

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
Crime Victim Assist Grant	\$ 1,203,140	\$ 0	\$ 755,530
Justice Assistance Grant	191,745	526,589	139,145
Domestic Violence/VAWA 99	74,498	178,584	0
HI Home Rehab-Other Reimb	1,445,883	1,005,403	558,275
HI Career Crim Prosecutn	260,397	588,261	1,078,716
Victim/Witness Kokua Prgm	504,552	679,250	1,080,684
Total — Intergovernmental Revenue	\$ 3,680,215	\$ 2,978,087	\$ 3,612,350
Charges for Services			
Duplicate Copy-Any Record	\$ 13,194	\$ 10,800	\$ 10,800
Total — Charges for Services	\$ 13,194	\$ 10,800	\$ 10,800
Miscellaneous Revenues			
Investments	\$ 288	\$ 0	\$ 0
Recov-Crt Odr Restitution	5,742	1,200	1,200
Sund Refunds-Prior Expend	2,506	1,536	1,536
Vacation Accum Deposits	48,213	0	0
Total — Miscellaneous Revenues	\$ 56,749	\$ 2,736	\$ 2,736
Total — Department of the Prosecuting Attorney	\$ 3,750,158	\$ 2,991,623	\$ 3,625,886

Departmental Revenue Summary

Department of Transportation Services

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Intergovernmental Revenue			
Traffic Safety Ed Prg	\$ 69,173	\$ 74,000	\$ 95,000
FTA-49 USC Chapter 53	27,211,700	21,943,090	29,252,928
USDOT - FHWA	1,787,047	0	400,000
Homeland Security Grants	568,493	0	0
Total — Intergovernmental Revenue	\$ 29,636,413	\$ 22,017,090	\$ 29,747,928
Charges for Services			
Witness Fees	\$ 170	\$ 50	\$ 50
Duplicate Copy-Any Record	831	0	0
JTMC Parking	18,150	0	0
Parking Placards	4,700	6,000	6,000
Street Parking Meter	183,242	185,000	185,000
Kaimuki Parking Lot Concession	445,001	540,000	540,000
Spc Handicap Transp Fares	1,612,142	1,630,000	1,630,000
Total — Charges for Services	\$ 2,264,236	\$ 2,361,050	\$ 2,361,050
Miscellaneous Revenues			
Other Sources-Interest Earnings	\$ 495	\$ 0	\$ 0
Rental Units (City Prop)	21,300	21,300	21,300
Meeting Room	30	200	200
Recov-Damaged Traf Signal	46,728	50,000	50,000
Recov-Overtime Inspection	0	200	200
Recov-Crt Odr Restitution	5,790	0	0
Reimb State-Traf Sig Main	215,333	300,000	325,000
Sund Refunds-Prior Expend	393,299	0	0
Sund Refunds-Curr Exp	3,379	0	0
Vacation Accum Deposits	114	0	0
Total — Miscellaneous Revenues	\$ 686,468	\$ 371,700	\$ 396,700
Utilities or Other Enterprises			
Bus Fare	\$ 51,986,302	\$ 52,000,000	\$ 52,000,000
U-Pass	2,900,250	2,800,000	2,800,000
Recovery of Damages	173,685	0	0
Bus Advertising	183,691	180,000	1,680,000
Ots-Employee Parking Chge	151,275	160,000	160,000
Bus Royalty Income	813	0	0
Other Bus Transportation	5,226	0	0
Total — Utilities or Other Enterprises	\$ 55,401,242	\$ 55,140,000	\$ 56,640,000
Total — Department of Transportation Services	\$ 87,988,359	\$ 79,889,840	\$ 89,145,678

Departmental Revenue Summary

Legislative

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Charges for Services			
Nomination Fees	\$ 1,975	\$ 3,025	\$ 0
Duplicate Copy-Any Record	191	300	200
Copy-Map, Plan, Diagram	20	50	20
Cert Voter Registration	259	150	200
Voter Registration Lists	7,757	5,000	3,000
Cert-Correctness of Info	5	10	5
Total — Charges for Services	\$ 10,207	\$ 8,535	\$ 3,425
Miscellaneous Revenues			
Recov-Crt Odr Restitution	\$ 118	\$ 0	\$ 0
Sund Refunds-Curr Exp	305	0	0
Total — Miscellaneous Revenues	\$ 423	\$ 0	\$ 0
Total — Legislative	\$ 10,630	\$ 8,535	\$ 3,425

Legislative

Departmental Revenue Summary

Provisional

Source of Receipts	FY 2013 Actual	FY 2014 Estimate	FY 2015 Estimated
Miscellaneous Revenues			
Sund Refunds-Prior Expend	\$ 534,124	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 534,124	\$ 0	\$ 0
Total — Provisional	\$ 534,124	\$ 0	\$ 0

Provisional

Cash Projections for Trust Funds, Debt Service Funds, and Revolving Funds

FUNDS	CASH BALANCE 6/30/2012		ACTUAL FY 2013		ESTIMATED FY2014		ESTIMATED FY2015		ESTIMATED
	(incl cash in transit)		Receipts	Disbursements	Receipts	Disbursements	Receipts	Disbursements	Cash Balance 6/30/2015
<i>TRUST FUNDS</i>									
General Trust Fund	\$ 50,313,179	\$ 109,333,300	\$ 108,864,990	\$ 50,781,489	\$ 136,179,141	\$ 118,631,887	\$ 154,309,048	\$ 146,436,440	\$ 76,201,351
Treasury Trust Fund	5,606,084	18,898,495	21,629,816	2,874,763	17,368,796	10,955,208	17,629,272	14,941,623	11,976,000
Real Property Tax Trust Fund	10,694,923	12,512,655	6,720,231	16,487,347	7,642,877	23,647,273	8,405,280	7,599,568	1,288,663
Total	\$ 66,614,186	\$ 140,744,450	\$ 137,215,037	\$ 70,143,599	\$ 161,190,814	\$ 153,234,368	\$ 180,343,600	\$ 168,977,631	\$ 89,466,014
<i>DEBT SERVICE FUNDS</i>									
General Obligation Bond and Interest Redemption Fund	\$ 320,615	\$ 230,169,643	\$ 230,169,643	\$ 320,615	\$ 261,476,009	\$ 261,476,009	\$ 231,751,732	\$ 231,751,732	\$ 320,615
Improvement District Bond and Interest Redemption Fund	171,489	17,874		189,363	14,431	35,749	17,786	18,933	166,898
Total	\$ 492,104	\$ 230,187,517	\$ 230,169,643	\$ 509,978	\$ 261,490,440	\$ 261,511,758	\$ 231,769,518	\$ 231,770,665	\$ 487,513
<i>REVOLVING FUNDS</i>									
Improvement District Revolving Fund	\$ 1,962,572	\$ -	\$ -	\$ 1,962,572	\$ -	\$ -	\$ -	\$ -	\$ 1,962,572
Housing and Community Development Revolving Fund	224,537	104	0	224,641	111	0	145	0	224,897
Municipal Stores Revolving Fund	157,402	0	157,402	0	0	0	0	0	0
Total	\$ 2,344,511	\$ 104	\$ 157,402	\$ 2,187,213	\$ 111	\$ -	\$ 145	\$ -	\$ 2,187,469

Fund Definitions

General Trust Fund — This fund accounts for monies received by the various agencies of the City for specific purposes, as trustee, donee, escrow agent, beneficiary, custodian or security holder, for which no special trust fund exists. This fund is distinguished from the Treasury Trust Fund in that all disbursements are made through claims vouchers.

Treasury Trust Fund — Monies of the same nature as are accounted for in the General Trust Fund but which require expeditious disbursements are deposited in this fund. In contrast with the General Trust Fund, disbursements are made from this fund through commercial checking accounts authorized by the Director of Budget and Fiscal Services instead of by claims vouchers.

Real Property Tax Trust Fund — This fund is used for the purpose of making refunds and adjustments relating to real property taxes.

General Obligation Bond and Interest Redemption Fund — This fund accounts for the payment of principal and interest on general obligation serial bonds issued by the City.

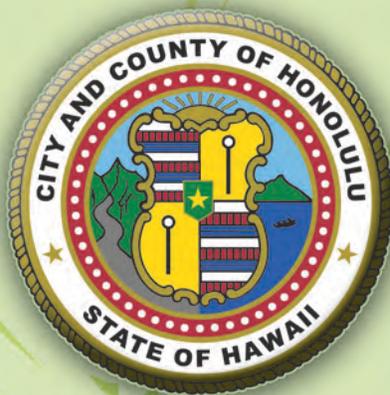
Improvement District Bond and Interest Redemption Fund — This fund accounts for the redemption of maturing City improvement district assessment bonds and collections of special assessments.

Improvement District Revolving Fund — Monies in this revolving fund are available to cover deficiencies, advance interest due, reimburse the General Fund in the event the payment of assessments are late or insufficient, and pay all expenses in connection with the sale of delinquent lots as bid for and purchased for the City by the Director of Budget and Fiscal Services.

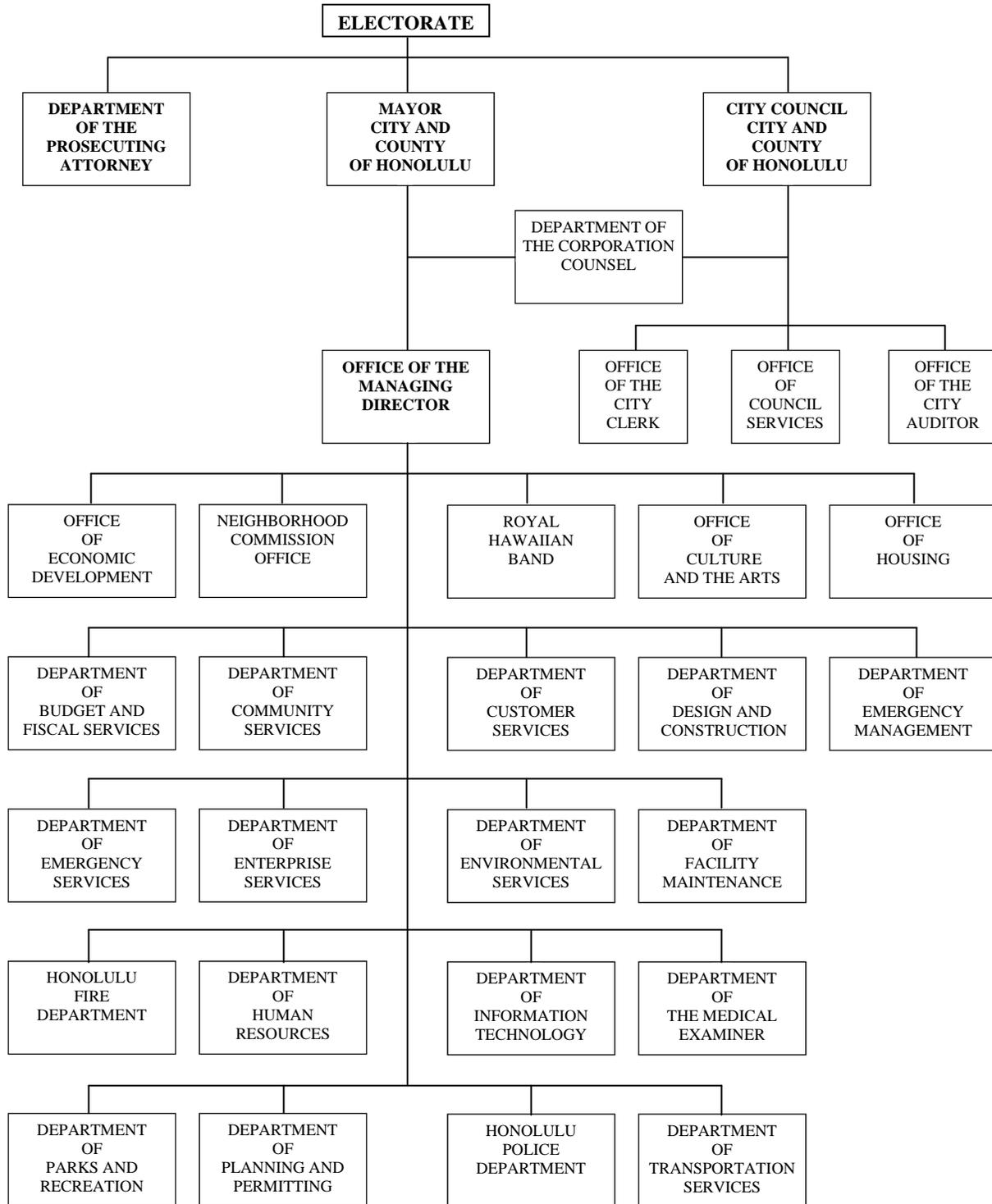
Housing and Community Development Revolving Fund — This fund serves as a working capital fund to facilitate the expenditure of joint costs.

Municipal Stores Revolving Fund — This fund is used to finance the Municipal Stores through bulk purchases and resale of regularly used standard printed forms and various publications dealing with City matters.

Appendix



CITY AND COUNTY OF HONOLULU ORGANIZATION CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City & County of Honolulu
Hawaii**

For the Fiscal Year Beginning

July 1, 2013

A handwritten signature in black ink, appearing to read "Jeffrey R. Egan".

Executive Director

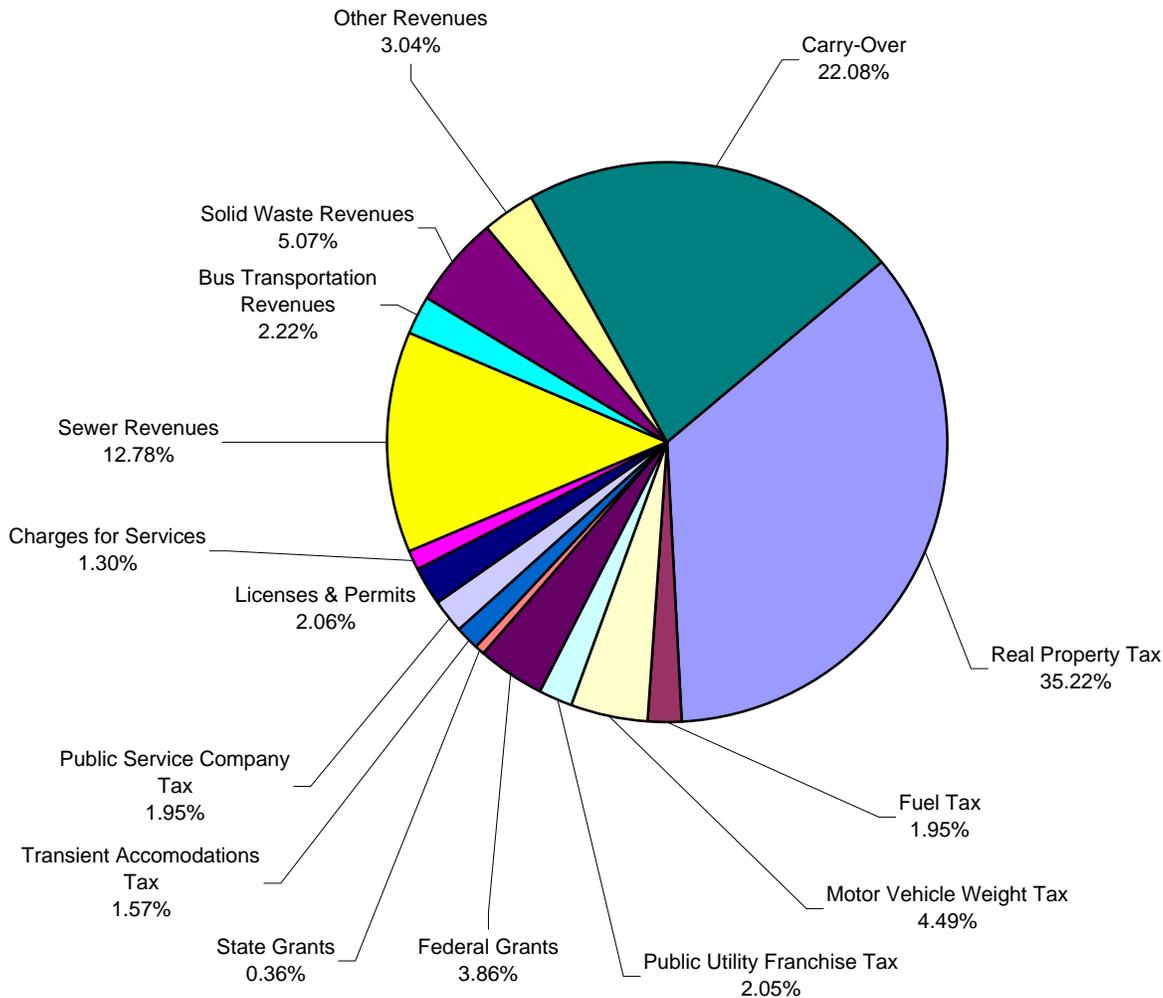
The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City and County of Honolulu for its annual budget for the fiscal year beginning July 1, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Where the City Gets Its Dollars

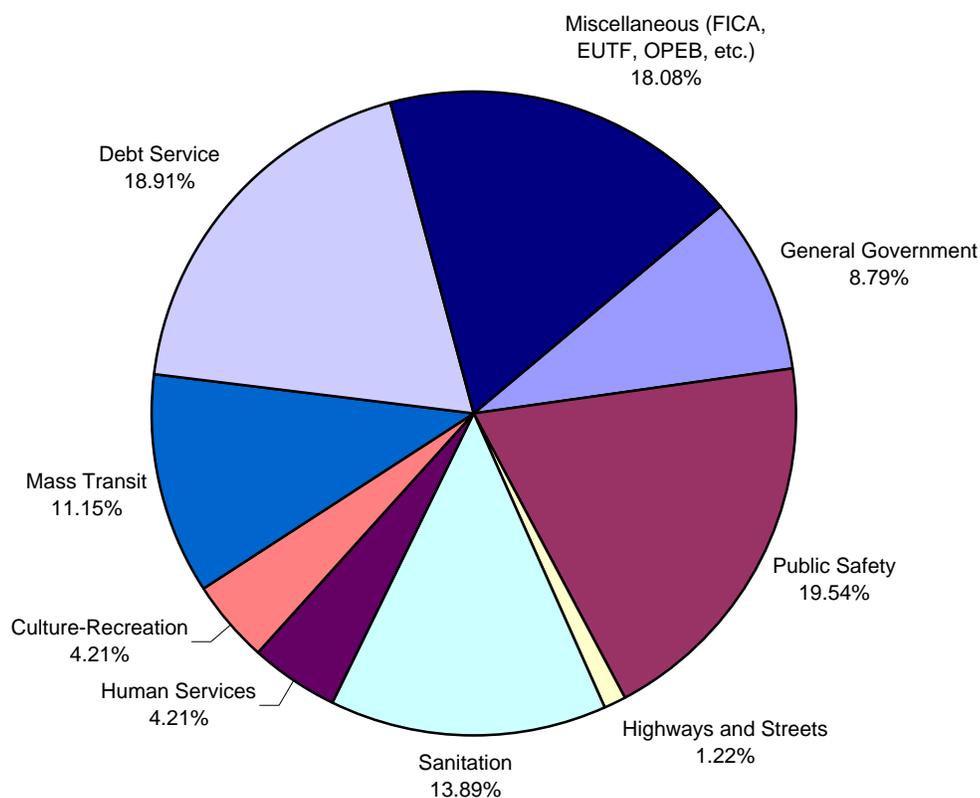
FY2015 Operating Resources (\$2.620 Billion)



Note: This pie chart shows the different sources of funding for the City's operations. Carryover includes unappropriated and restricted fund balances.

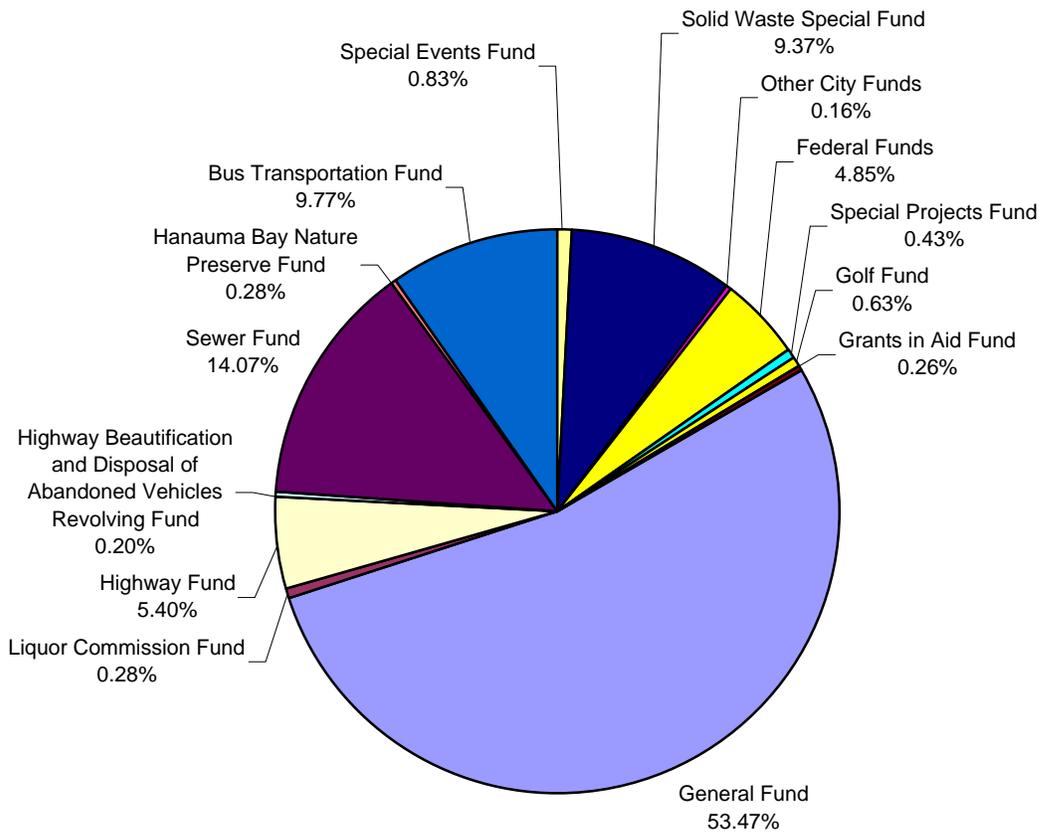
Where the City Spends Its Dollars

FY2015 Operating Expenditures (\$2.148 Billion)



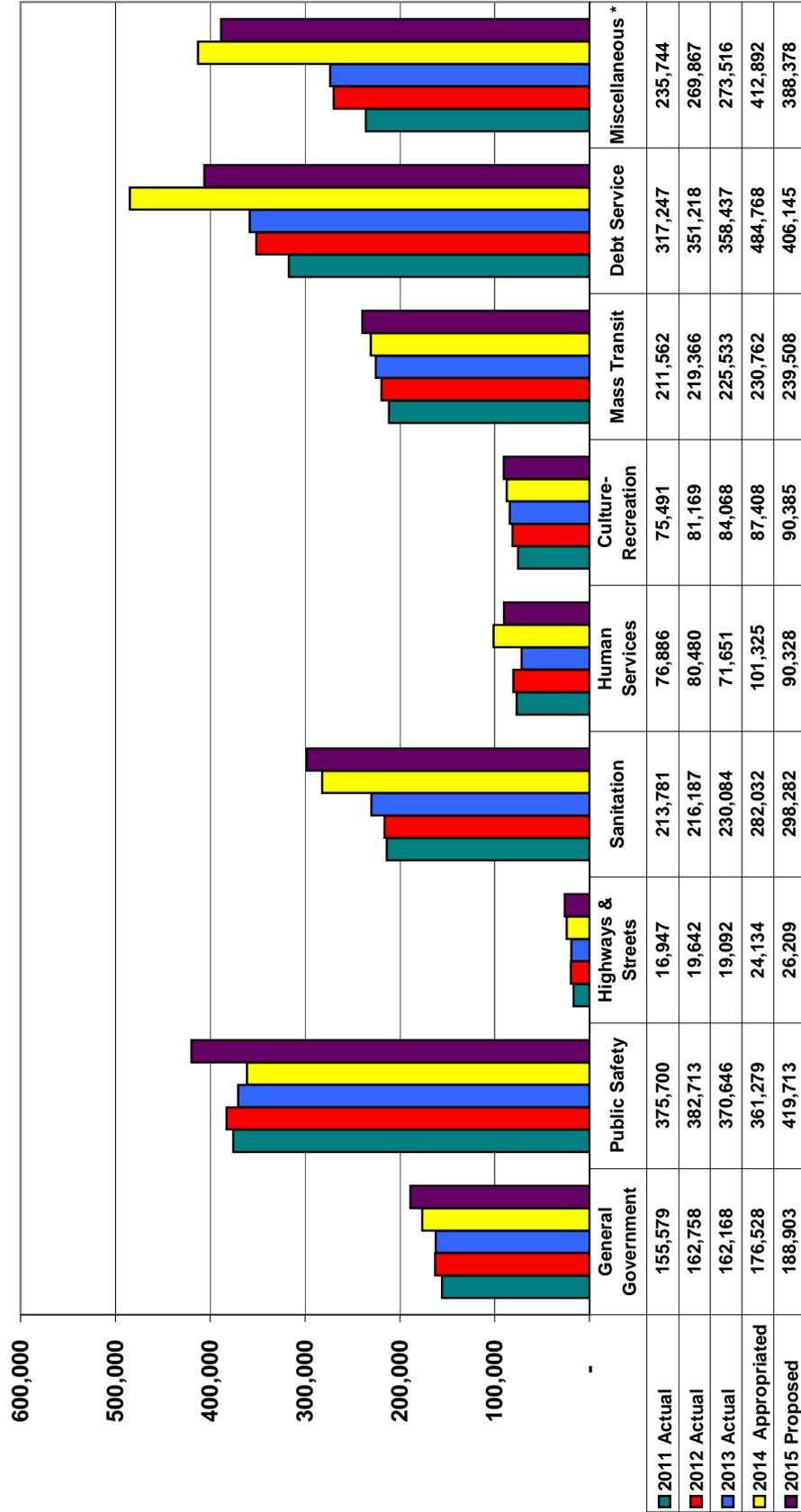
Note: This pie chart shows the amount spent on different types of City operations.

General and Special Funds in the FY 2015 Operating Budget (\$2.148 Billion)



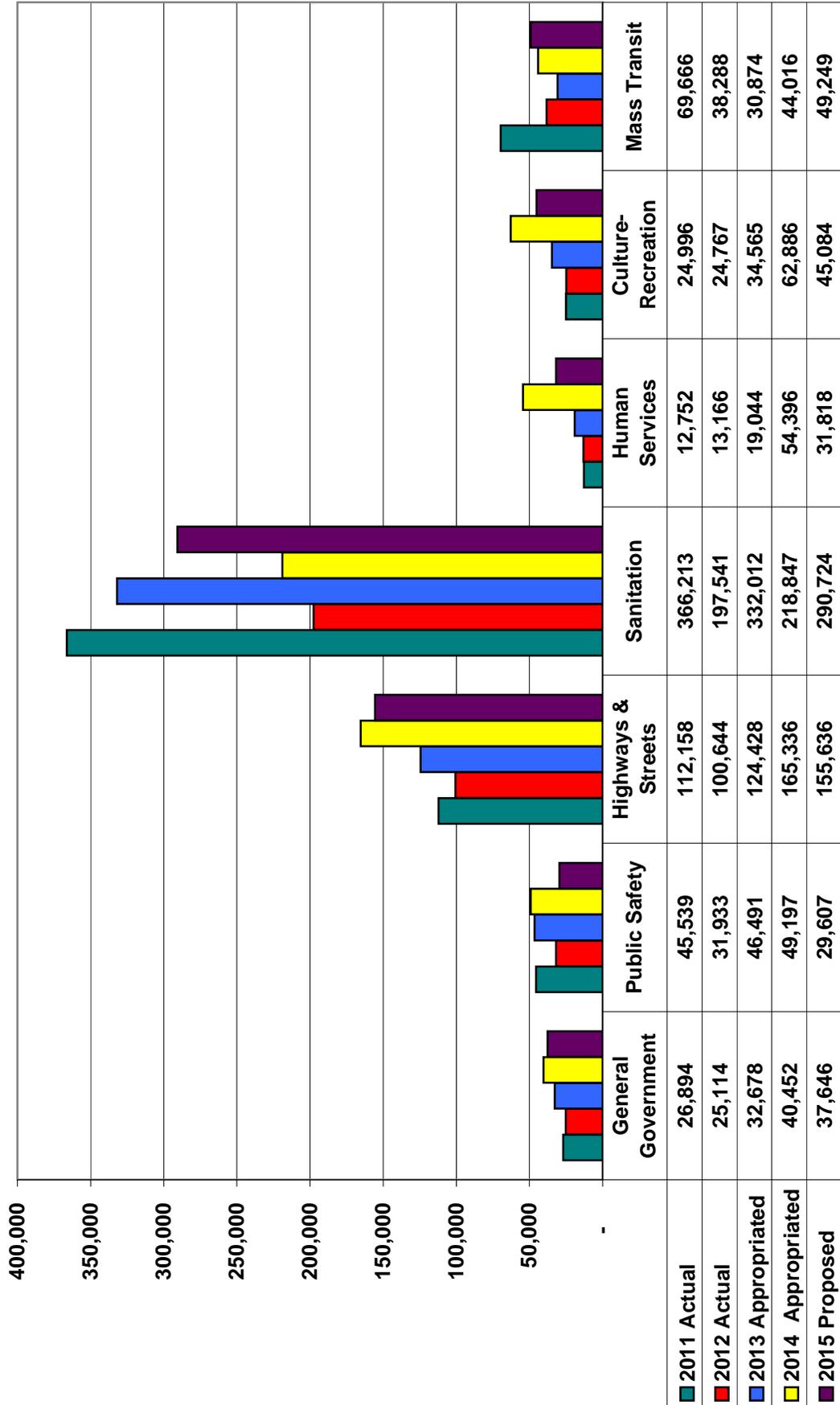
Note: This pie chart shows the different sources of funding for the City's operations. Carry over includes unappropriated and restricted fund balances that may not be used to support general fund activities.

Five Year History of Executive Operating Expenditures by Function (Dollars in Thousands) ALL FUNDS



*Miscellaneous function includes 1) Provisional appropriations such as Retirement System Contributions, and 2) Transfers between funds.

Five Year History of Executive Capital Expenditures by Function (Dollars in Thousands) ALL FUNDS



BUDGET AT A GLANCE
OPERATING BUDGET EXPENDITURES BY COST ELEMENT
FISCAL YEAR 2015

DEPARTMENT/AGENCY	SALARIES	CURRENT EXPENSES	EQUIPMENT	TOTAL
Budget & Fiscal Services	\$ 18,311,429	\$ 3,874,118	\$ 250,000	\$ 22,435,547
Community Services	11,296,999	78,956,920	74,000	90,327,919
Corporation Counsel	6,400,960	2,014,909	286,000	8,701,869
Customer Services	11,431,809	10,955,473	-	22,387,282
Design and Construction	11,006,673	6,465,948	-	17,472,621
Emergency Management	701,370	405,604	-	1,106,974
Emergency Services	31,704,957	6,394,396	1,715,000	39,814,353
Enterprise Services	12,472,907	9,861,751	145,000	22,479,658
Environmental Services	60,939,695	227,217,748	10,125,000	298,282,443
Facility Maintenance	28,580,921	49,338,302	45,000	77,964,223
Fire	99,401,992	13,384,510	198,000	112,984,502
Human Resources	5,006,070	610,004	-	5,616,074
Information Technology	8,478,249	12,295,813	219,632	20,993,694
Mayor	592,648	117,104	-	709,752
Managing Director	2,067,236	1,182,461	-	3,249,697
Neighborhood Commission	654,960	356,850	-	1,011,810
Royal Hawaiian Band	1,898,740	123,540	40,000	2,062,280
Medical Examiner	1,251,002	343,915	17,000	1,611,917
Parks and Recreation	39,949,550	25,216,153	677,000	65,842,703
Planning and Permitting	15,390,246	3,073,695	14,000	18,477,941
Police	214,123,403	38,268,494	234,000	252,625,897
Prosecuting Attorney	16,206,221	4,475,059	-	20,681,280
Transportation Services	124,294,761	122,192,835	-	246,487,596
	\$ 722,162,798	\$ 617,125,602	\$ 14,039,632	\$ 1,353,328,032
Debt Service	\$ -	\$ 406,145,000	\$ -	\$ 406,145,000
Retirement System Contributions	-	122,341,000	-	122,341,000
FICA and Pension Costs	-	27,891,000	-	27,891,000
Health Benefits Contributions	-	116,088,000	-	116,088,000
Other Post-Employment Benefits	-	47,122,724	-	47,122,724
Provision for Energy Costs	-	6,000,000	-	6,000,000
Miscellaneous	-	68,935,132	-	68,935,132
	\$ -	\$ 794,522,856	\$ -	\$ 794,522,856
TOTAL EXPENDITURES	\$ 722,162,798	\$ 1,411,648,458	\$ 14,039,632	\$ 2,147,850,888

AT A GLANCE FY 2015
SUMMARY OF OPERATING AND CAPITAL BUDGET
REVENUE, EXPENDITURE AND UNRESERVED FUND BALANCE

	General Fund	Special Revenue Funds	Enterprise Funds	Total Funds
REVENUES				
Operating Revenue	\$ 1,131,040,378	\$ 354,399,472	\$ 533,322,594	\$ 2,018,762,444
Capital Revenue	250,000	346,300,920	293,212,200	639,763,120
TOTAL REVENUE	\$ 1,131,290,378	\$ 700,700,392	\$ 826,534,794	\$ 2,658,525,564
EXPENDITURES				
Executive Operating Budget	\$ 1,148,370,364	\$ 285,557,797	\$ 713,922,727	\$ 2,147,850,888
Legislative Operating Budget	17,344,527	75,000	122,000	17,541,527
Executive Capital Budget	250,000	346,300,920	293,212,200	639,763,120
TOTAL EXPENDITURES	\$ 1,165,964,891	\$ 631,933,717	\$ 1,007,256,927	\$ 2,805,155,535
REVENUE OVER/(UNDER) EXPENDITURES	\$ (34,674,513)	\$ 68,766,675	\$ (180,722,133)	\$ (146,629,971)
NET INTERFUND TRANSFERS	\$ (73,808,265)	\$ (104,471,314)	\$ 178,279,579	\$ -
NET CHANGE IN FUND BALANCE	\$ (108,482,778)	\$ (35,704,639)	\$ (2,442,554)	\$ (146,629,971)
UNRESERVED FUND BALANCE				
Beginning	\$ 108,482,778	\$ 120,825,409	\$ 371,961,950	\$ 601,270,137
Net Change	(108,482,778)	(35,704,639)	(2,442,554)	(146,629,971)
Ending	\$ -	\$ 85,120,770	\$ 369,519,396	\$ 454,640,166

Strategic Planning Six-Year Projection by Function (Dollars in Millions)

	ESTIMATED					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
OPERATING EXPENDITURES						
<i>Executive</i>						
General Government	\$ 188.9	\$ 194.3	\$ 200.0	\$ 203.5	\$ 207.2	\$ 210.9
Public Safety	419.7	434.9	450.6	459.3	468.2	477.2
Highways and Streets	26.2	27.0	27.8	28.3	28.8	29.3
Sanitation	298.3	304.9	311.7	318.4	325.2	331.3
Human Services	90.3	92.0	93.6	95.1	96.6	98.1
Culture-Recreation	90.4	93.1	95.9	97.6	99.4	101.2
Utilities or Other Enterprises (Mass Transit)	239.5	246.1	265.0	369.4	395.9	416.6
Debt Service	406.1	513.5	612.7	712.3	774.8	954.2
Retirement System Contributions	122.3	131.9	137.2	140.2	143.2	146.2
FICA and Pension Costs	27.9	29.0	30.2	30.9	31.6	32.3
Health Benefits Contributions	116.1	127.7	140.5	154.5	170.0	187.0
Other Post-Employment Benefits	47.1	49.0	51.0	52.0	70.1	61.1
Provision for Energy Costs	6.0	6.1	6.2	6.3	6.4	6.5
Miscellaneous	68.9	70.1	71.3	72.0	72.7	73.4
<i>Legislative</i>						
General Government	17.5	17.8	18.1	18.3	18.6	18.9
TOTAL OPERATING EXPENDITURES	\$ 2,165.2	\$ 2,337.4	\$ 2,511.8	\$ 2,758.1	\$ 2,908.7	\$ 3,144.2

Strategic Planning Six-Year Projection by Function (Dollars in Millions)

	ESTIMATED					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
CAPITAL EXPENDITURES						
General Government	\$ 37.7	\$ 11.0	\$ 16.4	\$ 61.5	\$ 24.1	\$ 32.9
Public Safety	29.6	25.7	24.4	61.1	109.2	100.3
Highways and Streets	155.6	174.4	175.6	92.8	84.3	97.0
Sanitation	290.7	385.8	594.0	439.8	220.4	366.2
Human Services	31.8	14.9	14.9	14.9	15.0	14.9
Culture-Recreation	45.1	26.0	29.0	33.6	32.9	38.6
Utilities or Other Enterprises (Mass Transit)	49.2	46.8	23.8	22.5	22.6	1.8
TOTAL CAPITAL EXPENDITURES	\$ 639.7	\$ 684.6	\$ 878.1	\$ 726.2	\$ 508.5	\$ 651.7

Expenditure Assumptions:

- * Annual increase in salaries of 4% for FY 16-17 and 2% thereafter
- * Annual increase in current expense & equipment 1.5%
- * Debt service projections are based on prior year debt issuances and estimated FY 15 and future year debt issuances in the 6-Year CIP.
- * HART General Obligation Bond debt service amounts are from the Financial Plan for Full Funding Grant Agreement, Honolulu Rail Transit Project, June 2012, assuming a one-year delay.
- * ERS - Statutory rates for FY 15-16, flat thereafter
- * Health Benefits - 10% annual increase
- * OPEB - Based on salary increase, amount of EUTF retiree funding amount and state law funding requirement
- * Risk Management & Energy - 1.5% annual increase
- * Other provisionals - 0% increase

Six-Year Projection of Resources (Dollars in Millions)

	ESTIMATED					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
OPERATING RESOURCES						
Real Property Tax	\$ 922.7	\$ 978.4	\$ 1,027.2	\$ 1,057.9	\$ 1,089.6	\$ 1,122.2
Fuel Tax	51.2	51.2	51.2	51.4	51.7	52.0
Motor Vehicle Weight Tax	117.6	117.6	117.6	117.6	117.6	117.6
Public Utility Franchise Tax	53.6	55.6	57.7	59.8	62.0	64.3
Federal Grants	101.2	89.7	89.8	96.1	96.1	96.1
State Grants	9.5	2.2	2.2	2.2	2.2	2.2
Transient Accommodations Tax	41.0	41.0	41.0	41.0	41.0	41.0
Public Service Company Tax	51.0	52.9	54.9	57.0	59.1	61.3
Licenses and Permits	54.0	52.7	53.2	55.9	56.3	55.6
Charges for Services	34.1	35.0	35.4	35.3	35.7	35.5
Sewer Revenues	334.8	436.8	472.0	492.4	513.6	535.8
Bus Transportation Revenues	58.3	58.3	58.3	58.3	58.3	58.3
Solid Waste Disposal Revenues	132.8	146.7	151.2	152.2	153.7	154.7
Other Revenues	79.7	143.9	195.2	250.4	298.5	437.6
Subtotal-Operating Resources	2,041.5	2,262.0	2,406.9	2,527.5	2,635.4	2,834.2
Carry-Over	578.5	603.5	588.5	526.0	504.0	486.0
TOTAL OPERATING RESOURCES	\$ 2,620.0	\$ 2,865.5	\$ 2,995.4	\$ 3,053.5	\$ 3,139.4	\$ 3,320.2

Six-Year Projection of Resources (Dollars in Millions)

	ESTIMATED					
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
CAPITAL RESOURCES						
General Obligation Bonds	\$ 285.1	\$ 269.1	\$ 255.4	\$ 255.1	\$ 258.4	\$ 255.7
General Fund	0.2	0.3	0.3	0.3	0.3	0.3
Highway Fund	-	-	0.1	0.1	0.1	-
Solid Waste Special Fund	-	10.0	-	-	-	-
Hanauma Bay Nature Preserve Fund	0.9	-	-	-	-	-
Parks and Playgrounds Fund	3.6	-	-	-	-	-
Sewer Fund	80.2	75.2	79.6	64.8	56.6	51.1
Sewer Revenue Bond Improvement Fund	189.3	292.4	511.7	372.1	158.9	312.6
Federal Grants Fund	41.1	19.8	12.7	15.4	15.4	13.2
Community Development Fund	7.1	7.1	7.1	7.1	7.1	7.1
State Funds	-	2.0	2.5	2.5	3.0	3.0
Sewer Assessment	-	-	-	0.1	-	-
Utilities' Share	0.1	0.1	0.1	0.1	0.1	0.1
Clean Water and Natural Lands Fund	11.2	4.6	4.6	4.6	4.6	4.6
Affordable Housing Fund	20.9	4.0	4.0	4.0	4.0	4.0
TOTAL CAPITAL RESOURCES	\$ 639.7	\$ 684.6	\$ 878.1	\$ 726.2	\$ 508.5	\$ 651.7

Resource Assumptions:

* Real Property Tax annual increases due to increased valuations of 5% for FY16 and FY17, and 3% for the remaining years.

* The future year projections for the Public Service Company, Franchise and Fuel Taxes are based on the Council of Revenues projections.

* The Transient Accommodations Tax for Years 1 to 5 is recorded at the capped amount of 44.1% (\$41,013,000) of the \$93,000,000 permanently allocated to the four counties by recent state legislation.

* All remaining multi-year projections were made by the City agencies based on their historical experience.

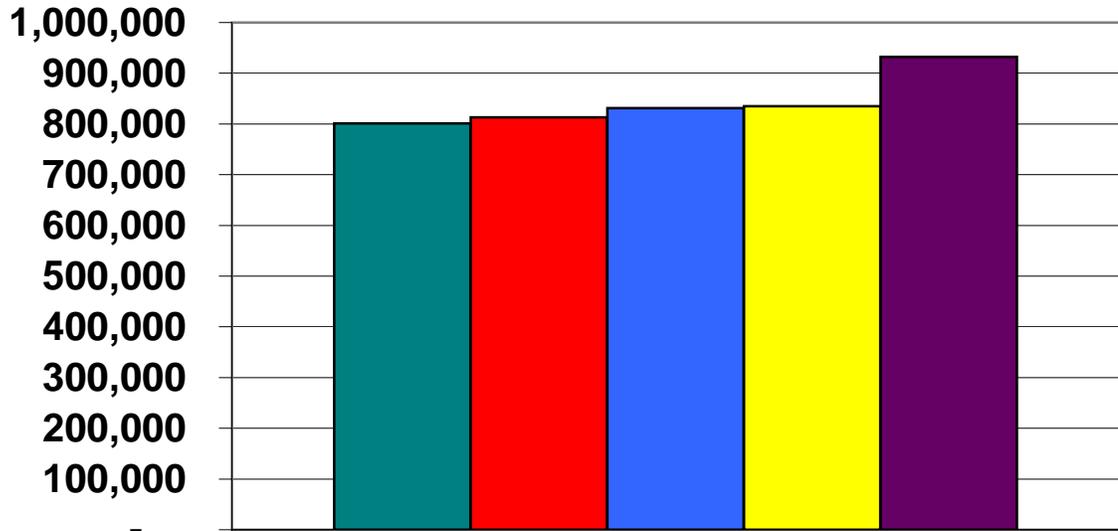
* Reimbursements from HART for debt service on G.O. bonds issued for Rail Transit projects are included in "Other Revenues," and equal the amount of HART debt service.

Summary of Six-Year Projection of Expenditures and Resources (Dollars in Millions)

	FY 2015	FY 2016	ESTIMATED		FY 2019	FY 2020
			FY 2017	FY 2018		
EXPENDITURES						
OPERATING	\$ 2,165.2	\$ 2,337.4	\$ 2,511.8	\$ 2,758.1	\$ 2,908.7	\$ 3,144.2
CAPITAL	639.7	684.6	878.1	726.2	508.5	651.7
TOTAL EXPENDITURES	\$ 2,804.9	\$ 3,022.0	\$ 3,389.9	\$ 3,484.3	\$ 3,417.2	\$ 3,795.9
RESOURCES						
OPERATING	\$ 2,620.0	\$ 2,865.5	\$ 2,995.4	\$ 3,053.5	\$ 3,139.4	\$ 3,320.2
CAPITAL	639.7	684.6	878.1	726.2	508.5	651.7
TOTAL RESOURCES	\$ 3,259.7	\$ 3,550.1	\$ 3,873.5	\$ 3,779.7	\$ 3,647.9	\$ 3,971.9
DIFFERENCE	\$ 454.8	\$ 528.1	\$ 483.6	\$ 295.4	\$ 230.7	\$ 176.0

Real Property Tax

(Dollars in Thousands)



Real Property Tax	
■ 2011 Actual	800,913
■ 2012 Actual	813,318
■ 2013 Actual	831,068
■ 2014 Appropriated	834,848
■ 2015 Proposed	931,964

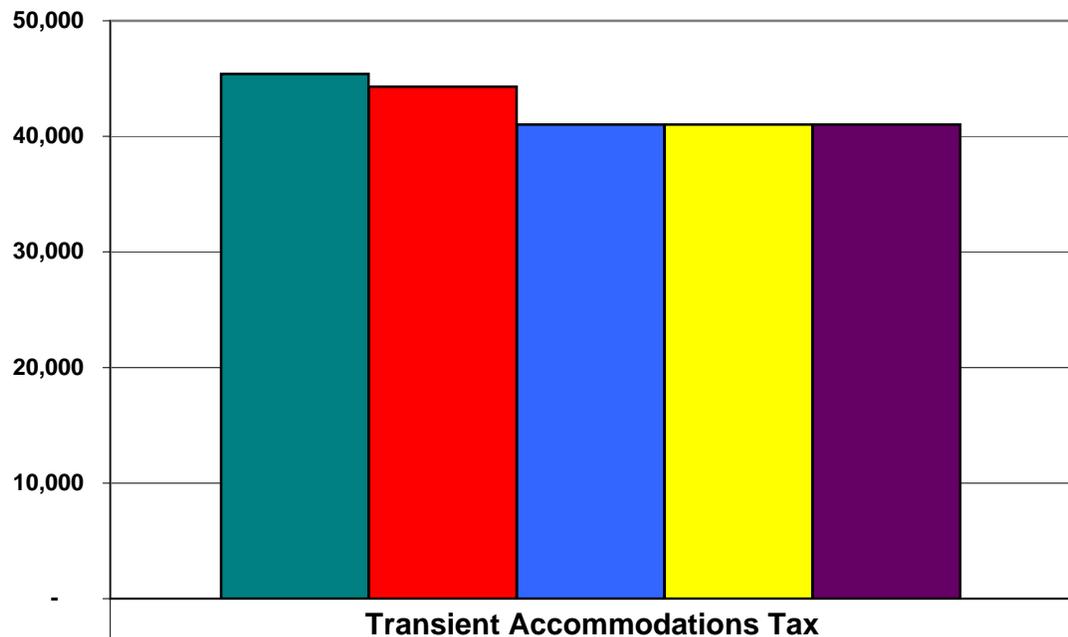
The Real Property Tax is a tax on real property (land and improvements) based on the assessed valuation at 100% of fair market value in its entirety. The exemption for owner-occupied homes is \$80,000 with a higher exemption of \$120,000 allowed for those 65 years of age and older. Rates are set for various classes of property.

The 2015 proposed revenue is based upon estimates of the assessed values at current rates of real property by the City’s Real Property Tax Division, along with a rate increase of \$2 per \$1,000 assessed value for the Residential A class and \$1 per \$1,000 assessed value for the Hotel/Resort class.

Revenue from Real Property Tax is reflected in the General Fund.

Transient Accommodations Tax

(Dollars in Thousands)



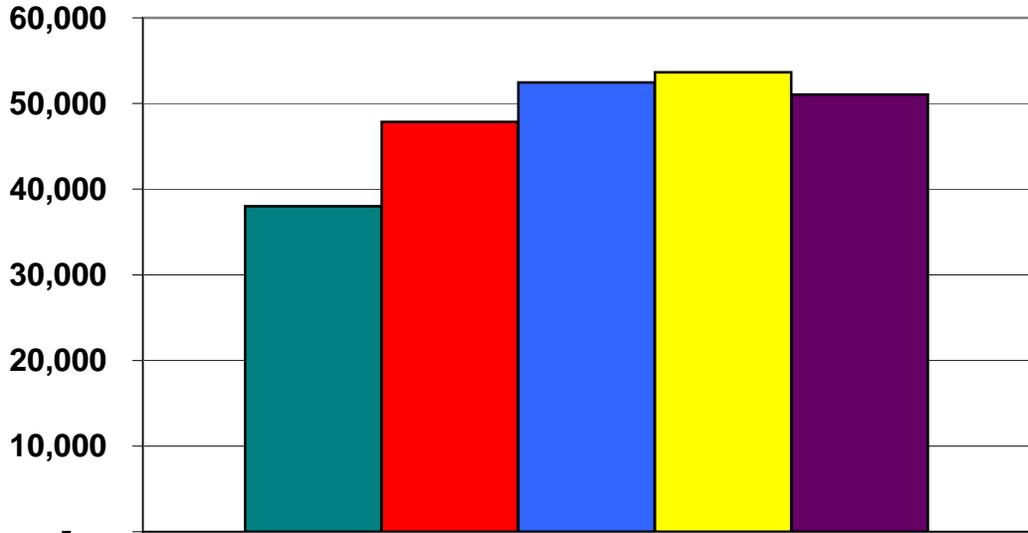
■ 2011 Actual	45,413
■ 2012 Actual	44,305
■ 2013 Actual	41,013
■ 2014 Appropriated	41,013
■ 2015 Proposed	41,013

The Transient Accommodations Tax rate of 9.25% of gross proceeds received as compensation for the furnishing of transient accommodations was made permanent effective July 1, 2013. As a result of recent State legislation, a permanent allocation of up to \$93 million was made to the four counties with the City and County of Honolulu receiving 44.1% (\$41,013,000) of the Counties' share.

Revenue from the Transient Accommodations Tax is reflected in the General Fund.

Public Service Company Tax

(Dollars in Thousands)



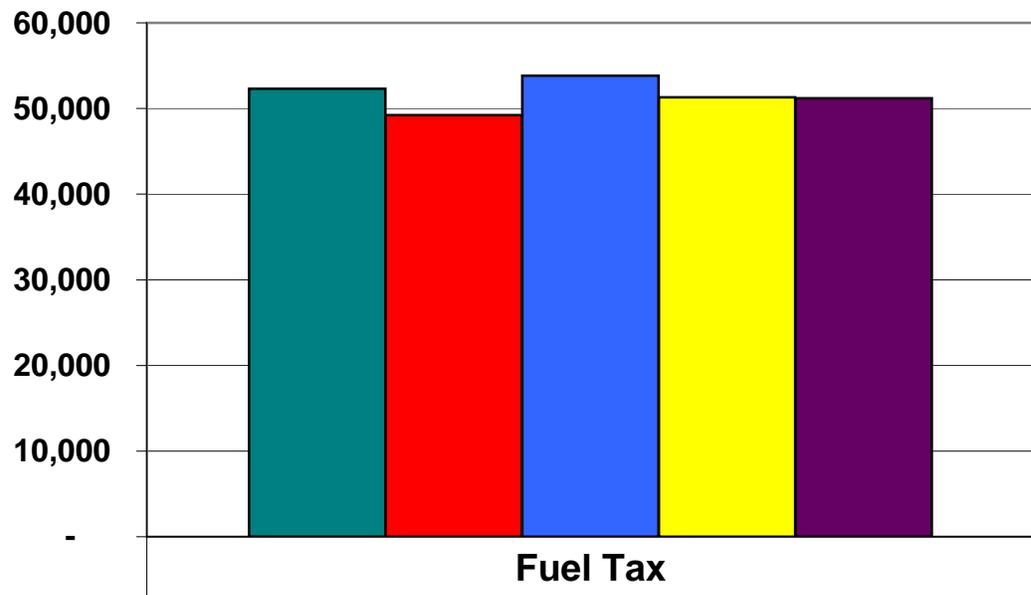
Public Service Company Tax	
■ 2011 Actual	37,999
■ 2012 Actual	47,842
■ 2013 Actual	52,444
■ 2014 Appropriated	53,639
■ 2015 Proposed	51,028

Revenue from the Public Service Company Tax reflects a 1.885 percent tax on the gross income of public service companies, as defined by Chapter 239 of the Hawaii Revised Statutes. The 2015 proposed estimate is based upon estimates provided by these companies.

Public Service Company Tax revenues is reflected in the General Fund.

Fuel Taxes

(Dollars in Thousands)



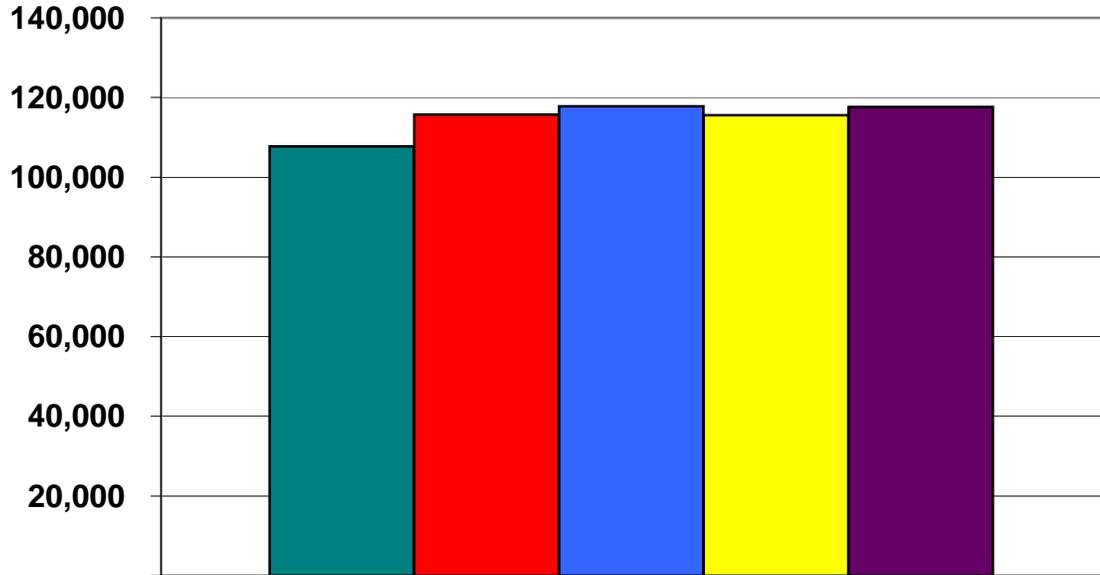
	Fuel Tax
2011 Actual	52,298
2012 Actual	49,220
2013 Actual	53,825
2014 Appropriated	51,303
2015 Proposed	51,179

The Fuel Tax reflects a tax imposed on liquid fuels sold or used within the City's jurisdiction. The tax does not apply to aviation fuel nor diesel fuel used on non-public highways. The 2015 estimate reflects a projected 0.24% decrease in collections.

Revenue from Fuel Taxes is reflected in the Highway Fund.

Motor Vehicle Weight Tax

(Dollars in Thousands)



Motor Vehicle Weight Tax	
■ 2011 Actual	107,739
■ 2012 Actual	115,744
■ 2013 Actual	117,832
■ 2014 Appropriated	115,551
■ 2015 Proposed	117,624

The Motor Vehicle Weight Tax is a tax imposed on the net weight of all vehicles used on the public highways. The following tax rates have been in effect as of January 1, 2011:

Passenger vehicles and noncommercial vehicles not exceeding 6,500 pounds (automobiles, buses and ambulances) - tax rate currently of 5 cents per pound (net weight).

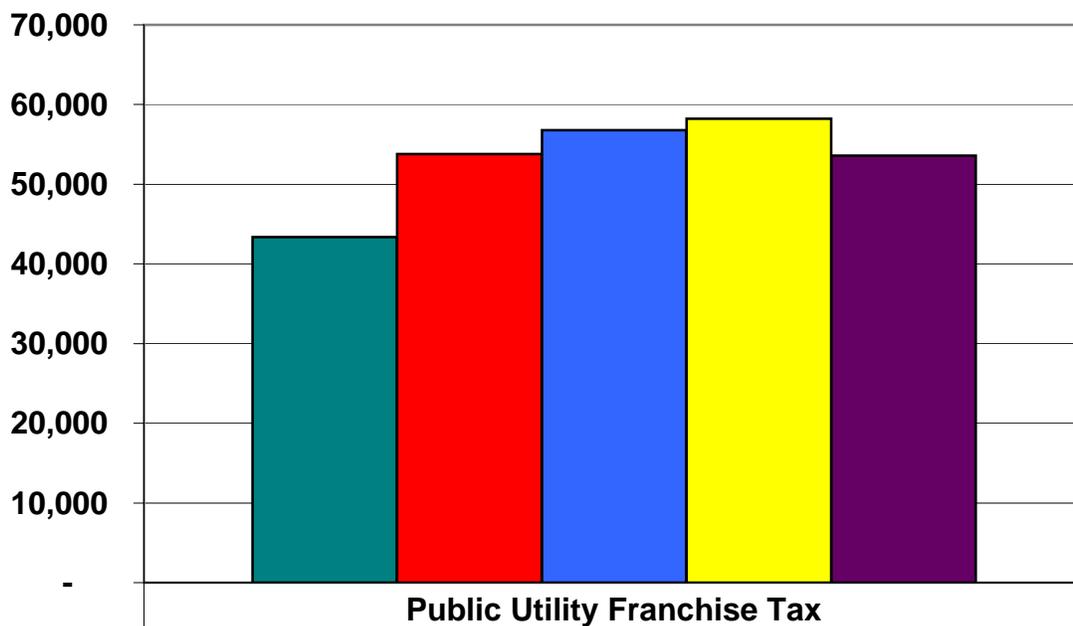
Motor vehicles and other vehicles designed for other than carrying passengers (trucks, truck-tractors, road tractors, trailers and semi-trailers) - tax rate currently of 5.5 cents per pound (net weight).

The 2015 Proposed estimate is based upon projections developed by the City's Customer Services Department.

Motor Vehicle Weight Tax revenue is reflected in the Highway Fund.

Public Utility Franchise Tax

(Dollars in Thousands)



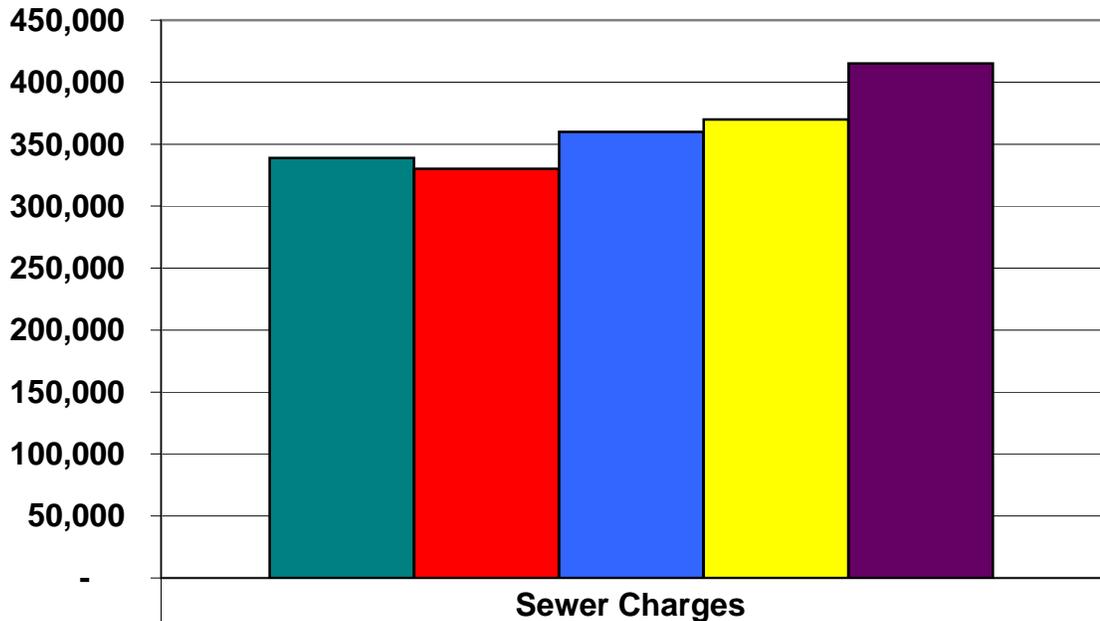
	Public Utility Franchise Tax
■ 2011 Actual	43,347
■ 2012 Actual	53,787
■ 2013 Actual	56,768
■ 2014 Appropriated	58,234
■ 2015 Proposed	53,577

Revenue from the Public Utility Franchise Tax reflects a 2.5% tax on the gross receipts for sales of electric power and gas companies (but not telephone or cable television companies). The 2015 proposed estimate is based primarily upon estimates provided by these companies.

Public Utility Franchise Tax revenues are reflected in the Highway Fund.

Sewer Service Charges

(Dollars in Thousands)



■ 2011 Actual	338,948
■ 2012 Actual	330,152
■ 2013 Actual	359,890
■ 2014 Appropriated	369,930
■ 2015 Proposed	414,989

Sewer Service Charges reflect charges primarily related to the discharge of wastewater from residential dwellings and non-residential facilities. The 2015 proposed estimate is developed by the City's Department of Environmental Services and takes into account historical data, certain additional demand requirements and rate changes.

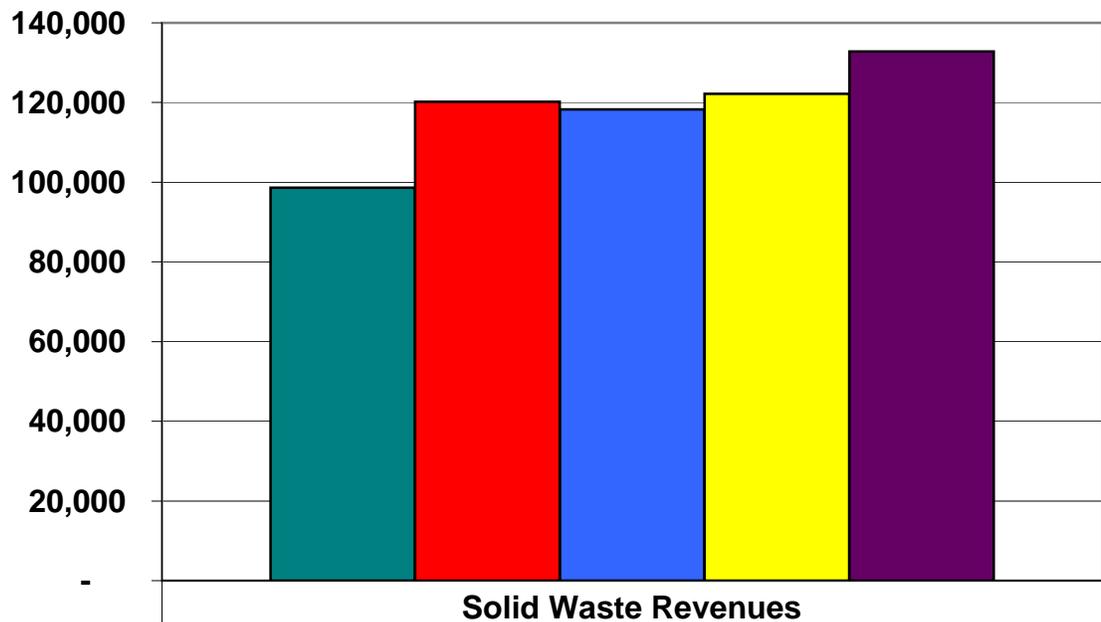
Sewer Service Charges are reflected in the Sewer Fund.

The following are the basic charges for 2013 - 2016 for Sewer Service Charges:

Residential	7/1/2013	7/1/2014	7/1/2015	7/1/2016
Single family & duplex dwellings per dwelling unit per month:				
Monthly base charge	\$65.76	\$68.39	\$71.81	\$77.55
Monthly usage charge per 1,000 gallons of metered water consumed	\$3.93	\$4.08	\$4.29	\$4.63
Multiple unit dwellings per dwelling unit per month:				
Monthly base charge	\$45.21	\$47.02	\$49.37	\$53.32
Monthly usage charge per 1,000 gallons of metered water consumed	\$3.93	\$4.08	\$4.29	\$4.63
Non-Residential:				
Various rates based on water usage or wastewater discharge				

Solid Waste Revenues

(Dollars in Thousands)



■ 2011 Actual	98,665
■ 2012 Actual	120,221
■ 2013 Actual	118,246
■ 2014 Appropriated	122,191
■ 2015 Proposed	132,840

Solid Waste revenues are primarily fees charged for the disposal of refuse and other solid wastes delivered to disposal facilities by any business or any federal or state agency. FY 2015 revenues include \$10 million from a residential refuse collection fee, which assumes that the fee will be collected for half of the fiscal year.

The rates below have been in effect since January 1, 2005:

H-Power Facility - \$81.00 per ton

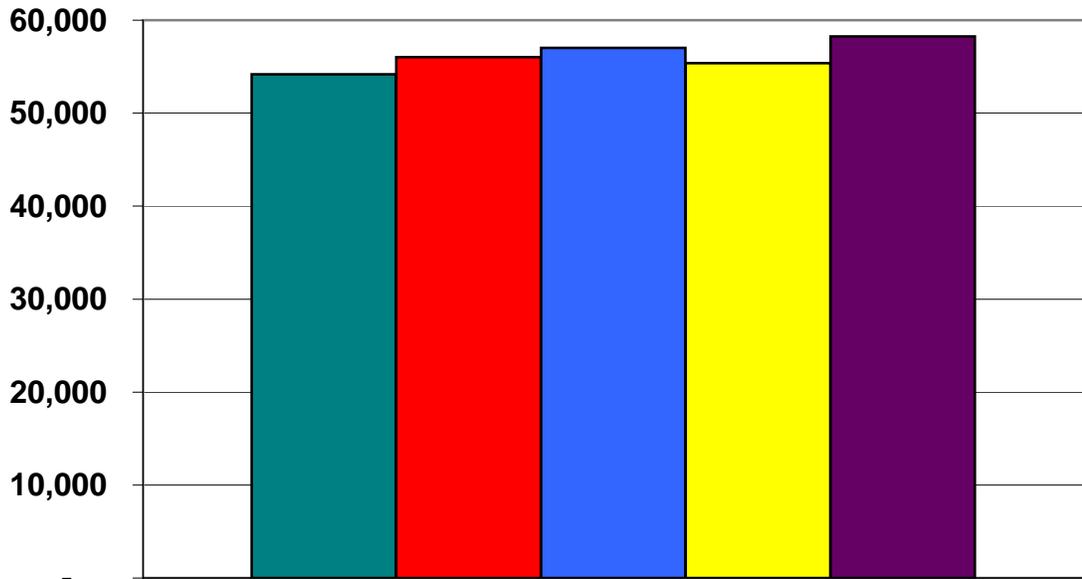
Transfer Stations - \$110.60 per ton

Landfills - \$81.00 per ton

Solid Waste revenues are reflected in the Solid Waste Special Fund.

Bus Transportation Revenues

(Dollars in Thousands)



Bus Transportation Revenues	
■ 2011 Actual	54,168
■ 2012 Actual	56,037
■ 2013 Actual	57,013
■ 2014 Appropriated	55,375
■ 2015 Proposed	58,270

Bus Transportation Revenues reflect revenues collected primarily from the City's island wide public transit system. The 2015 proposed estimate is based upon estimates from the Department of Transportation Services. FY 2015 revenues include \$1.5 million from exterior bus advertising.

Bus Transportation revenues are reflected in the Bus Transportation Fund.

Summarized below are the authorized fares:

Adult cash fare	\$2.50
Youth cash fare	1.25
Senior cash fare	1.00
Disabled cash fare	1.00
Adult monthly pass / 4-day pass	60.00 / 35.00
Youth monthly pass	30.00
Senior monthly pass	5.00
Disabled monthly pass	5.00
Adult annual pass	660.00
Youth annual pass	330.00
Senior annual pass / biennial pass	30.00 / 60.00
Disabled annual pass / biennial pass	30.00 / 60.00
Senior/Disabled ID Card	10.00

SUMMARY OF RESOURCES BY SOURCE

SOURCE	FY 2013 ACTUAL *	FY 2014 APPROPRIATED	FY 2015 PROPOSED
<i>OPERATING RESOURCES</i>			
Real Property Tax	\$ 831,068,398	\$ 834,848,000	\$ 922,674,360
Fuel Tax	53,825,127	51,302,721	51,179,000
Motor Vehicle Weight Tax	117,831,652	115,551,100	117,624,350
Public Utility Franchise Tax	56,767,713	58,234,000	53,577,000
Federal Grants	89,001,889	95,797,298	101,188,747
State Grants	6,033,691	8,961,660	9,510,540
Transient Accommodations Tax	41,013,000	41,013,000	41,013,000
Public Service Company Tax	52,443,750	53,639,000	51,028,000
Licenses and Permits	48,369,672	56,483,758	54,022,270
Charges for Services	32,626,450	36,622,280	34,148,187
Sewer Charges	286,931,879	299,350,777	334,790,784
Bus Transportation Revenues	53,971,384	55,375,000	58,270,000
Solid Waste Revenues	98,245,792	116,437,898	132,839,900
Other Revenues	79,658,980	179,687,104	79,696,666
Carry-Over	781,505,858	601,445,417	578,469,777
TOTAL OPERATING RESOURCES	\$ 2,629,295,235	\$ 2,604,749,013	\$ 2,620,032,581
<i>CAPITAL RESOURCES</i>			
General Obligation Bonds			
General Obligation Bonds (includes General Improvement, Highway Improvement and Solid Waste Improvement Bonds)	\$ 222,514,000	\$ 313,317,300	\$ 285,104,763
General Fund			
Other Revenues	200,000	520,000	250,000
Highway Fund			
Other Revenues	6,684,000	-	-
Solid Waste Special Fund			
Solid Waste Revenues	20,000,000	5,753,002	-
Bus Transportation Fund			
Bus Transportation Revenues	3,042,000	-	-
Special Events Fund			
Other Revenues	195,000	-	-
Golf Fund			
Other Revenues	505,000	-	-
Bikeway Fund			
Other Revenues	342,000	334,000	-
Hanauma Bay Nature Preserve Fund			
Charges for Services	-	1,087,000	880,000
Parks and Playgrounds Fund			
Other Revenues	629,000	1,361,352	3,602,039
Sewer Fund			
Sewer Charges	72,958,069	70,578,942	80,198,300
Sewer Revenue Bond Improvement Fund			

SUMMARY OF RESOURCES BY SOURCE

SOURCE	FY 2013 ACTUAL *	FY 2014 APPROPRIATED	FY 2015 PROPOSED
Revenue Bonds	223,704,000	139,184,000	189,328,000
Other Revenues - Investments	-	-	-
Federal Grants Fund			
Federal Grants	41,471,624	40,353,023	41,070,306
Community Development Fund			
Federal Grants	7,954,097	40,585,154	7,139,712
State Funds			
State Grants	4,000,000	2,000,000	-
Developer	-	-	-
Other Revenues	165,000	-	-
Housing Development Special Fund			
Other Revenues	-	605,000	-
Utilities' Share			
Other Revenues	100,000	100,000	100,000
Clean Water and Natural Lands Fund			
Real Property Tax	-	-	4,644,820
Carry-Over	5,828,250	11,750,300	6,545,180
Affordable Housing Fund			
Real Property Tax	-	-	4,644,820
Carry-Over	7,600,000	7,601,000	16,255,180
Ewa Highway Impact Fee			
Other Revenues	2,200,000	-	-
General Trust Fund			
Other Revenues	-	-	-
TOTAL CAPITAL RESOURCES	\$ 620,092,040	\$ 635,130,073	\$ 639,763,120
TOTAL RESOURCES	\$ 3,249,387,275	\$ 3,239,879,086	\$ 3,259,795,701

*The capital budget for fiscal year 2014 ends on June 30, 2015.

The actuals reported for Capital Resources reflect the appropriated amounts.

Debt and Financial Policies of the City

The Debt and Financial Policies of the City and County of Honolulu is guided by Resolution No. 06-222, adopted on July 19, 2006. The policies state:

I. OPERATING BUDGET

A. OVERALL

1. The operating budget details a financing and spending program to meet the goals and objectives of the City which have been established by the City administration, the City Council and the public. It contains information and data regarding expected revenues, expected expenditures and expected service and performance outcomes. To the extent feasible, the budget also should include outcome measures which reflect each programs' success in meeting established goals and objectives.
2. Operating expenses are the costs for personnel, materials, equipment required for a government entity to function. Operating expenses are expenditures for day to day operations and exclude expenditures for capital purposes, as defined herein. Operating expenses include the cost of paying salaries and benefits to civil service employees except that salaries for employees funded with cash from the sewer fund may be included in the capital budget.
3. The City administration shall have written policies with respect to the preparation and implementation of the City's operating budget that incorporate the guidelines and definitions contained herein.
4. As a comprehensive business plan, the budget includes the following elements as recommended by the Government Finance Officers Association: public policies, financial plan, operations plan, and communications device.
5. The City's annual budget presentation should display the City's service deliv-

ery/performance plan in a public-friendly format.

6. Under the Mayor's direction, the Department Directors have primary responsibility to formulate budget proposals and implement the budgets appropriated by the City Council and allotted by the Mayor.

B. FISCAL INTEGRITY

1. The City will maintain the fiscal integrity of its operating and capital budgets by maximizing its level of public services while minimizing its level of debt.
2. Cash balances in excess of the amount required to maintain a long-term contingency reserve shall be used to fund one-time or non-recurring costs.

C. RESERVE FOR FISCAL STABILITY FUND

1. The City shall maintain the reserve for fiscal stability fund to accommodate economic and revenue downturns and emergency situations.
2. The City shall make every effort to attain a minimal fund balance of five percent and an optimal fund balance of eight percent of annual General Fund and Highway Fund operating expenditures.
3. The City shall make every effort to replenish monies expended from the fund when conditions that necessitated the expenditure cease to exist.

D. REVENUES

1. The City shall make every effort to maintain a very high tax collection rate (over 98.5 percent) to the extent consistent with the marginal costs of collection.
2. The City shall place increased emphasis on user fees to finance municipal services.
3. The City shall seek to diversify its revenue mix to be less dependent on prop-

erty tax revenues and temporary revenues.

4. The City annually shall review all revenue schedules, including taxes, rates, licenses, user fees, and other charges to determine the appropriate level of each revenue source required for the operating and capital costs of the programs they finance. Multi-year rate schedules shall be established whenever feasible.
5. The City shall maintain a sewer fee rate structure which is adequate to insure that the programs the sewer funds finance remain firmly and separately self-supporting, including the costs of operations, maintenance, and debt service; provided that this shall not preclude the use of community facilities districts, benefit districts, unilateral agreements, development agreements, user fees and impact fees to pay for sewer capital improvements.
6. The City shall make every effort to maximize investment income by achieving and maintaining a high level of prudent and legally appropriate cash investments.
7. The City diligently shall seek Federal, State and other revenues to fund its current and new programs. However, the City shall ensure that its long-term financial planning considers the eventual loss of these temporary financing sources.
8. No monies from the sale of any city property shall be budgeted as revenue in the executive operating budget unless the City has an executed contract with a realtor concerning the listing of the property and public notice of the listing of the property has been given.

E. SELF-INSURANCE PROGRAM

1. The City shall continue to set aside funding in the City's risk management account. As the City's mix and level of liabilities increase, the City should implement a cost-effective program to

mitigate the expense of commercial insurance.

F. MINIMIZATION OF ADMINISTRATIVE COSTS

1. Administrative costs should reflect an appropriate balance between resources allocated for direct services to the public and resources allocated to ensure sound management, internal controls, and legal compliance.

G. MULTI-YEAR ESTIMATES

1. With every annual budget, the Mayor shall propose a six-year operating and capital expenditure and revenue plan for the City which shall include estimated operating costs for future capital project proposals that are included in the Capital Program. The plan for the operating and capital components shall detail the six-year projections according to the categories of expenditures and revenues shown in tables A and B, made a part hereof, and shall show how future expenditures are to be met by existing or new revenue sources.
2. This budget data shall be presented to elected officials in a form that will facilitate annual budget decisions, based on a multi-year strategic planning perspective.

H. CITIZEN INVOLVEMENT

1. Citizen involvement shall be encouraged in the annual budget decision-making process through public hearings and community meetings. Such involvement shall include assistance in establishing program and budget priorities for the City.
2. Involvement shall also be facilitated through City boards, task forces and commissions, which shall serve in advisory capacities to the City Council and the Mayor.

I. USER FEES

1. Whenever the City charges user fees, those fees shall be phased toward covering 100 percent of the cost of service delivery, including debt service costs,

unless such amount prevents an individual from obtaining an essential service. Fees may be less than 100 percent if certain factors (e.g., market forces, competitive position, etc.) need to be considered.

J. NON-PROFIT ORGANIZATIONS

1. All grants of public funds to private organizations shall be based on standards established in ordinance.

II. CAPITAL BUDGET

A. OVERALL

1. Capital costs funded in the capital budget shall be limited to costs that do not recur annually. These include equipment having a unit cost of \$5,000 or more and estimated service life of 5 years or more, except for equipment funded with cash from the sewer fund. Items such as light poles and playground equipment whose individual cost is less than \$5,000 may be funded in the capital budget if aggregated and made an integral part of a project costing \$25,000 or more and the estimated service life of every major component of the project is 5 years or more, such as a project to replace all of the light poles in neighborhood or a project to replace a park's facilities including playground equipment. To be included, improvement and replacement costs of public infrastructure must substantially expand the capacity or extend the life of the public infrastructure. Eligible capital costs would include the repaving of parking lots but not painting and slurry sealing of parking lots. It would include the installation of a new roofing surface but not spot patching of a roof. Contracts to hire engineering and design professionals under a personal services contract with a definite termination date may also be included. Costs associated with paying the salaries of civil service employees shall not be included except for salaries funded with cash from the sewer fund. Major renovations costing more than \$5,000 to existing facilities may qualify as a capital project.

Routine maintenance of existing facilities, however, shall not qualify; instead, such costs shall be included in the operating budget. All other necessary costs that do not qualify for funding in the capital budget shall be included in the operating budget and deemed operational costs.

2. The City administration shall have written policies with respect to the preparation and implementation of the City's capital budget that incorporate the guidelines and definitions contained herein.
3. The preparation and adoption of the capital budget shall be coordinated with the operating budget so that the City may ensure that sufficient resources are available to operate and maintain its facilities.

B. FISCAL POLICIES

1. Capital project proposals should include as complete, reliable, and attainable cost estimates as possible. Project cost estimates for the capital budget should be based on a thorough analysis of each project and be as reliable as the level of detail known about the project. Project cost estimates for the six-year Capital Program may vary in reliability depending on when they are to be undertaken during the first through sixth year of the Program.
2. Capital project proposals should include a comprehensive resource plan. This plan should include the amount and type of resources required, and the funding and financing strategies to be employed. The specific fund and timing should be outlined. The plan should indicate resources needed to complete any given phase of a project in addition to the total project.
3. All proposals for the expenditure of capital funds shall be formulated and presented to the City Council within the framework of the capital budget.
4. Project proposals will include the project's impact on the operating budget,

including, but not limited to, additional personnel requirements and long-term maintenance costs necessary to support the project.

5. At the time of a contract award, each project shall include a reasonable provision for contingencies. The amount set aside for contingencies shall correspond with industry standards and should not exceed ten percent of the estimated project costs.
6. The City administration shall minimize administrative costs of the Capital Program.
7. The annual capital budget shall include those projects which can reasonably be accomplished in the time frame indicated. The capital budget shall include a projected time schedule for each project.

C. CAPITAL PROGRAM POLICIES

1. Citizen participation in the Capital Program formulation is a priority for the City. Among the activities which shall be conducted to address this need are the following:
 - a. Community meetings shall be held in a timely manner to receive community input to the Capital Program before it is submitted to the City Council.
 - b. Council deliberations on the Capital Program shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.
 - c. Prior to the adoption of the Capital Program, the Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed Capital Program.
2. All projects included in the Capital Program shall be consistent with the City's General Plan and Development Plans. The goals and policies for services, facilities, and transportation should

serve as guidelines for the development of the Capital Program.

3. Capital projects shall be financed when possible through user fees, impact fees, community facilities districts, benefit districts, unilateral agreements and development agreements.
4. Projects that involve intergovernmental cooperation in planning and funding shall be established by an agreement that sets forth the basic responsibilities of the parties involved.
5. The City annually shall review and establish criteria to evaluate capital project proposals. Factors to be considered for priority-ranking include the following:
 - a. Projects required to meet public health and safety needs;
 - b. Projects mandated by federal or state law;
 - c. Projects which have a positive impact on the operating budget (i.e., reduces expenditures, increases revenues);
 - d. Projects which are programmed in the operating budget multi-year estimates;
 - e. Projects which can be completed or significantly advanced during the six-year Capital Program; and
 - f. Projects which realistically can be initiated during the year they are scheduled.

III. DEBT POLICIES

- A. Debt shall not be used to finance ongoing operational costs as defined herein.
- B. Whenever possible, the City shall pursue alternative sources of funding in order to minimize the level of debt.
- C. When feasible, the City shall use special assessment, revenue, or reimbursable bonds in lieu of general obligation debt.
- D. Long-term general obligation debt may be incurred when necessary, based on the

- City's ability to pay. This debt shall be limited to those capital projects that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project also should be integrated with the City's long-term financial plan and Capital Program.
- E. The maturity date for any debt shall not exceed the reasonable expected useful life of the project so financed.
 - F. The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus. A rating agency presentation/update shall be conducted at least once annually.
 - G. The City shall establish affordability guidelines in order to preserve credit quality. Guidelines, which may be suspended for emergency purposes or because of unusual circumstances, are as follows:
 1. Debt service for general obligation bonds including self-supported bonds as a percentage of the City's total Operating budget, including enterprise and special revenue funds, should not exceed 20 percent.
 2. Debt service on direct debt, excluding self-supported bonds, as a percentage of General Fund revenues should not exceed 20 percent.
 - H. The total outstanding principal of the City's variable rate debt should not exceed 120% of the City's total short-term investments.
 - I. Variable rate debt should be used only as a source of interim or construction financing, financing of equipment with a useful life of five years, and short-term financing of debt service. In the event variable rate debt is used to finance debt service, the variable rate debt shall be refunded as a part of the next long-term bond issuance.
 - J. Whenever possible, the City shall seek State funding for financing of qualified wastewater projects.
 - K. The City continually shall review outstanding City debt and initiate refinancing when feasible.
 - L. Unless the refunding of bonds is for the purpose of restructuring existing debt service on outstanding bonds or to refund outstanding bonds which bear interest at a rate or rates which shall vary from time to time, the City shall refund callable fixed rate bonds only if the present value savings which shall inure to the City as a result of the refunding shall not be less than 2%.

Fact Sheet on Budget Trends

	Actual FY 2011	Actual FY 2012	Actual FY 2013	Budgeted FY 2014	Budgeted FY 2015
<i>REAL PROPERTY TAX:</i>					
Net Assessed Value ^{a,b}	\$ 153,109,105	\$ 153,592,618	\$ 155,333,754	\$ 160,076,489	\$ 175,496,502
Average Rate ^c	5.23	5.30	5.35	5.22	5.31
Collections ^a	\$ 800,913	\$ 813,318	\$ 831,068	\$ 834,848	\$ 931,964
EXECUTIVE AND LEGISLATIVE					
<i>OPERATING BUDGETS:</i>					
Appropriations ^a	\$ 1,831,369	\$ 1,938,593	\$ 1,979,348	\$ 2,177,247	\$ 2,165,392
<i>CAPITAL BUDGET:</i>					
Appropriations ^a	\$ 2,121,723	\$ 547,417	\$ 620,092	\$ 635,130	\$ 639,763
<i>LONG-TERM DEBT:</i>					
Debt Service Charges ^a	\$ 317,247	\$ 351,218	\$ 358,437	\$ 484,768	\$ 406,145
<i>NUMBER OF POSITIONS: ^d</i>					
Police	2,794	2,794	2,794	2,794	2,694
Fire	1,191	1,193	1,193	1,193	1,168
Environmental Services	1,175	1,175	1,169	1,172	1,070
Parks and Recreation	1,154	1,158	1,169	1,169	1,097
Prosecuting Attorney	289	289	291	291	294
Other Executive Agencies	3,902	3,808	3,796	3,838	3,574
Total Executive Branch	10,505	10,417	10,412	10,457	9,897
MOTOR VEHICLE REGISTRATIONS ^{e,f,g}	755,425	814,361	877,895	946,386	1,020,220
RESIDENT POPULATION (July 1st) ^{f,g}	966,363	976,372	986,485	996,702	1,007,025

a) Dollars in thousands

b) Valuation 100% of fair market value

c) Per thousand dollars

d) Rounded; temporary and contract positions included; authorized full-time equivalent positions

e) Calendar year

f) Source: State of Hawaii Data Book 2012

g) 2013 - 2015 based on estimates

City and County Profile

Land Area *	596.7	square miles
Racial composition based on Hawaii State Department of Health survey *		
Mixed (except Hawaiian)	22.6	percent
Hawaiian/part Hawaiian	21.6	percent
Caucasian	13.7	percent
Japanese	21.3	percent
Filipino	13.6	percent
Chinese	4.4	percent
Korean	1.4	percent
Others	1.4	percent
Median Age (2000) *		
	37.3	years
Age Composition *		
Under 18 years	21.5	percent
18 - 64 years	63.4	percent
65 years and over	15.1	percent
Elections ***		
Registered Voters, Primary Election 2012	461,896	
Votes Cast, Primary Election 2012	206,034	
Registered Voters, General Election 2012	474,554	
Votes Cast, General Election 2012	298,339	
Educational Attainment of Persons 25 Years Old and Over*		
Less than High School Diploma	9.4	percent
High School Graduate or Higher	90.6	percent
Bachelor's Degree or Higher	30.7	percent
Median Household Income **		
	\$71,263	
Number of Housing Units (7/1/2012)*		
	339,391	
Building Permits Issued (Fiscal 2013) ****		
Number Issued	30,882	
Estimated Value(dollars in thousands)	\$2,253,383	
Unemployment Rate (2012) *****		
	5.2	percent
* 2012 State of Hawaii Data Book		
** U. S. Census Bureau		
*** Office of Elections		
**** Honolulu Department of Planning and Permitting		
***** Hawaii State Department of Labor and Industrial Relations		

The Budget Process

Introduction

At first exposure, the annual budget may appear to be complicated and difficult to understand. This section describes the many facets of the budget process so that it is easier for our readers to use.

Each year, the City adopts three budgets:

- The **Executive Operating Budget** explains where the City gets its money and how it will be spent to pay for day-to-day operations of the executive branch.
- The **Legislative Budget** describes how the City Council and its activities will be funded.
- The **Capital Budget** lists and describes long-lived projects, such as highways, parks and buildings, which the City will undertake during the next six years as well as identifying in what years appropriations will be required. The Capital Budget is commonly referred to as the “CIP” for Capital Improvement Program.

The following sections explain how the budgets are put together and what they contain.

The Annual Budget

The annual budget of the City and County of Honolulu establishes the City’s policies and fulfills the legal requirement that a balanced financial plan be adopted to set the spending limits of the City. The budget also estimates the revenues and other financial resources that will be used to pay for the City’s operations during the fiscal year. Honolulu’s fiscal year begins on the first day of July and ends on the last day of June of the following year.

The Mayor’s budget message identifies the City’s major goals and objectives and explains how the administration plans to achieve them. The budget ensures that executive and legislative policies will

be followed by detailing costs, making historical comparisons, and establishing performance measures against which City agencies can be evaluated throughout the year.

The budget process includes many open meetings and public hearings in order to ensure the public’s participation and input. The budget itself is a public information document providing readers with an overview of the City and its workings.

The budget is based on guidelines and restrictions established by the Hawaii Constitution, State statutes, Honolulu’s City Charter and City ordinances.

The Revised Charter of the City and County of Honolulu provides for an annual executive budget consisting of an operating budget and a capital budget including a statement of relationships between operating and capital items for the executive branch. Section 9 of the Revised Charter sets forth the contents of the budgets, the officers or agencies responsible for their preparation, and the manner and timetable of the Council’s review process. To comply with these requirements, the City administration prepares an Executive Program and Operating Budget (Volume I) and an Executive Program and Capital Budget (Volume II). The budget documents must be submitted to the City Council by March 2, 120 days before the start of the fiscal year, as required by the Charter.

In addition to the two Budget Volumes, the City administration also prepares and submits to the City Council a bill for an Operating Budget ordinance and a bill for a Capital Budget ordinance. These proposed ordinances provide for appropriations to fund the activities of the executive branch. Requirements and presentation details of the budget ordinances are set forth in Articles 17 and 18 of Section 2, Revised Ordinances of Honolulu.

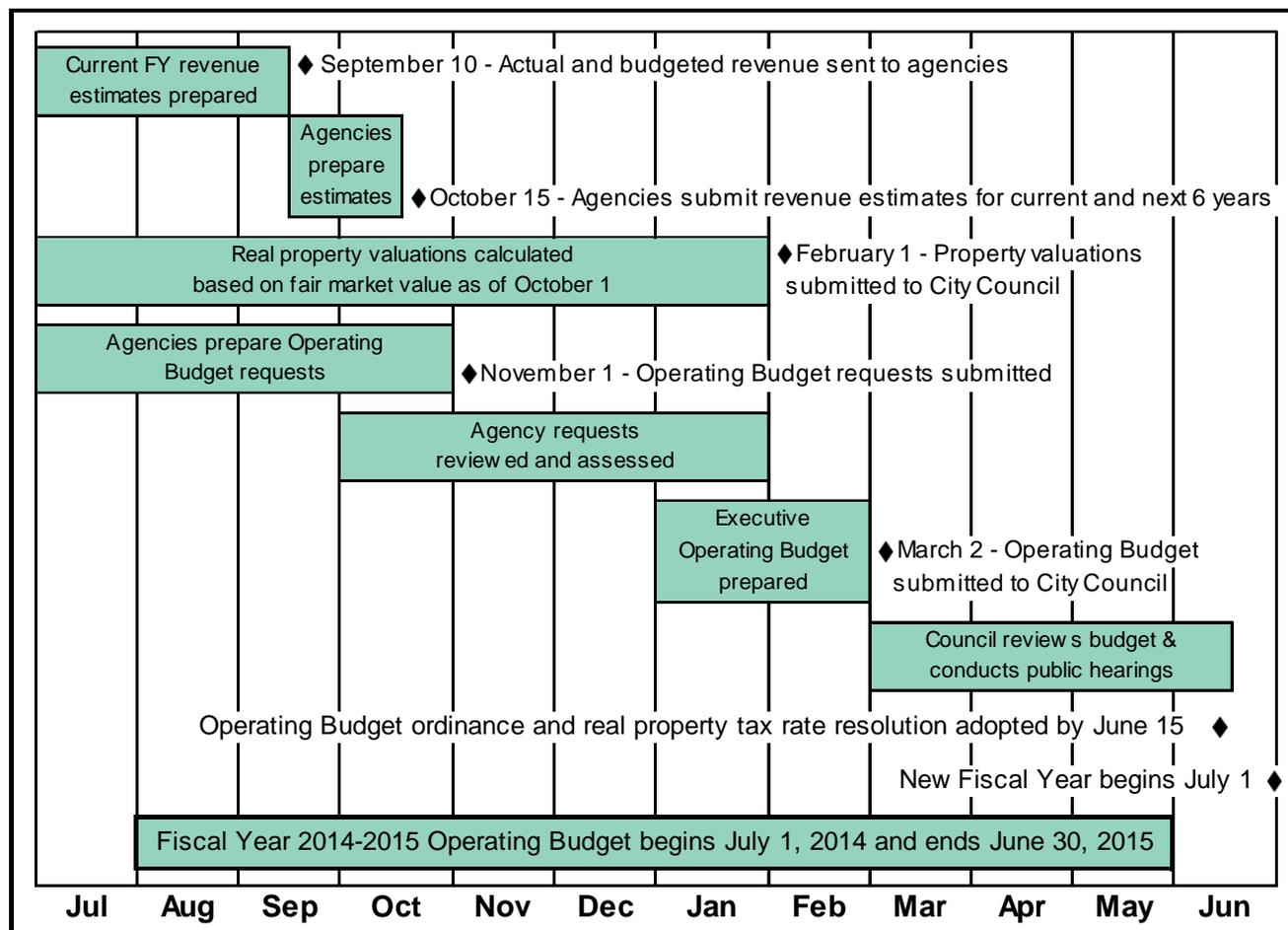
The Revised City Charter can be found on-line at www.honolulu.gov/refs/rch. The Revised Ordinances of Honolulu can be accessed at www.honolulu.gov/refs/roh. Additional information concerning public hearings, a synopsis of the budget ordinance, City Council actions and the budget ordinances’ status can be found at www.honolulu.gov/council. The site is maintained by the Department of Information Technology, City and County of Honolulu. To report problems, contact webmaster@honolulu.gov

The Operating Budget

Appropriations contained in the executive operating budget ordinances are valid only for the fiscal year for which they were made. Any part of the

appropriations which is not spent or reserved to pay for expenses lapses after June 30, the end of the fiscal year.

OPERATING BUDGET CALENDAR



Revenue Estimating Process

The revenue estimating process determines how much money will be available to pay for City services during the following fiscal year. The process begins in July with an analysis of current revenue collections, Oahu’s economic trends, projections of the State of Hawaii’s Council on Revenues and other data. Revenue estimates for the current year are forwarded to the executive agencies in September. Based on their past experience and knowledge of factors which may affect future collections, the agencies respond in October with their estimate of revenues for the next six years.

Real property assessments are calculated throughout the year. For the purpose of determining the following fiscal year’s real property tax revenues,

valuations are calculated based on the fair market value as of October 1. The valuations are submitted to the City Council by February 1 in accordance with Ordinance 8-11.1(e).

The Operating Budget Preparation Process

Guidelines for the preparation of the operating budget are forwarded to the executive agencies in September. Agencies respond in November with details of expenditure proposals and their justifications. Agency requests are reviewed, assessed and weighed against anticipated revenues and the requirements of non-agency expenditures such as debt service, employees’ health benefit costs and retirement benefit contributions. The Mayor makes

Appendix

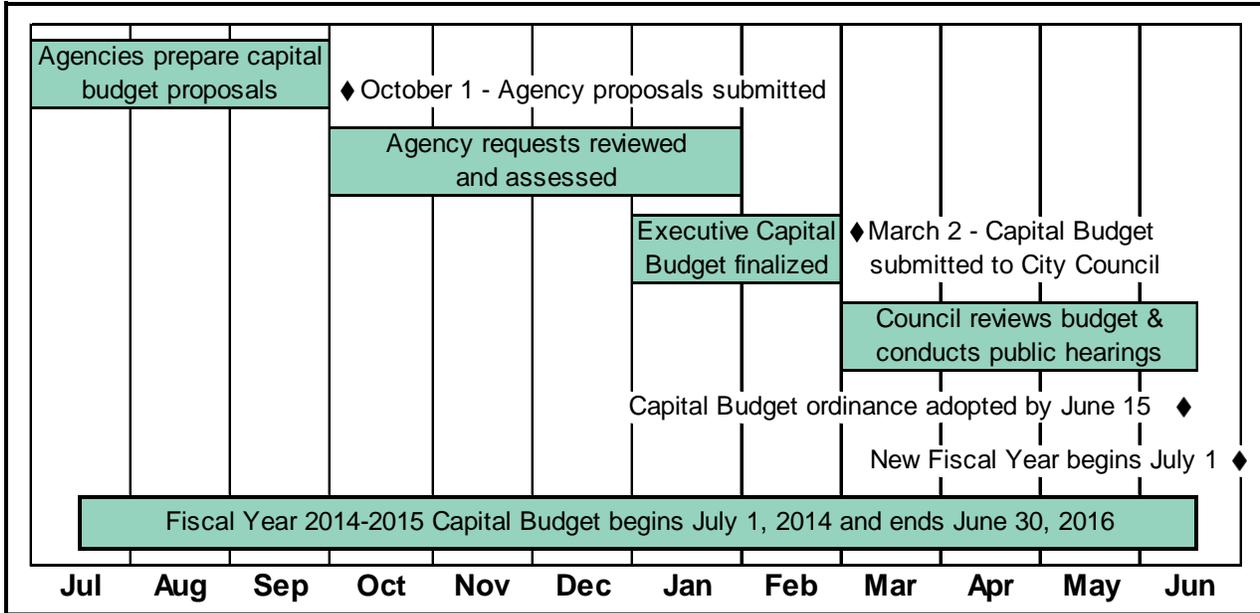
the final program decisions and submits the operating budget proposal to the City Council by March 2 in accordance with City Charter Section 9-102.1.

they were made and for 12 months thereafter. Any part of the appropriations not spent or encumbered to pay expenses lapses 12 months after the end of the fiscal year. Capital budget appropriations are available for a 24 month period beginning from the first day of July until the last day of June of the succeeding fiscal year.

The Capital Budget

Appropriations in the executive capital budget ordinance are valid only for the fiscal year for which

CAPITAL BUDGET CALENDAR



The Capital Budget Preparation Process

Budget preparation instructions are forwarded to executive agencies in July. Upon receipt, agencies prepare project proposals and submit them by October 1.

All proposed projects are reviewed and assessed by the Mayor and his staff, with the finalized proposed Capital Budget submitted to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Legislative Budget

As with the executive operating budget, legislative budget appropriations are valid only for the fiscal year for which they are made. Any part of the appropriation that has not been spent or reserved to pay expenses lapses at the end of the fiscal year. The fiscal year begins on the first day of July and ends on the last day of June of the following year.

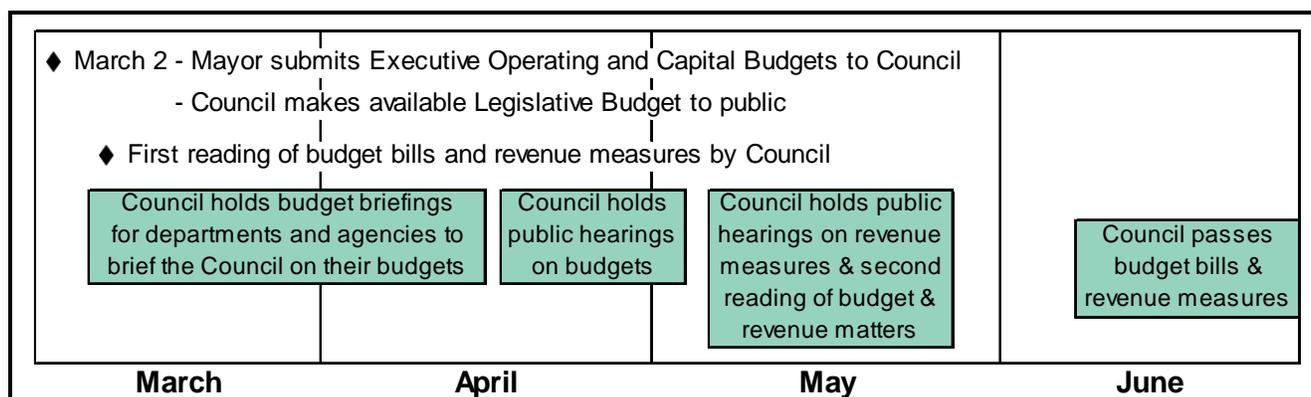
The legislative budget must be prepared and available for public review by March 2. The City Council conducts hearings and must pass the legislative budget ordinance by June 15.

Consideration and Adoption by the City Council

Upon receipt of the executive program, annual budget and proposed ordinances from the Mayor, the Council immediately notifies the public of its intention to hold public hearing on the executive submissions and also on the legislative annual budget and ordinance. Upon the conclusion of the hearings, the Council may add new items to, delete

or amend any item in the executive and legislative proposals. Like other bills, the Council adopts the executive and legislative programs and budget ordinances by majority vote after three readings on separate days. The Council must pass a resolution establishing the real property tax rates and all budget ordinances by June 15. If final action is not taken on or prior to that day, the executive budget ordinances as submitted by the Mayor go into effect

COUNCIL DELIBERATION CALENDAR



The Mayor has 10 working days in which to (1) sign the ordinances, (2) veto the measures or (3) to return the

measures unsigned, in which case the measures become law as if he had approved them.

For information about how bills become law or the Council's procedures and schedules, see www.honolulu.gov/council/ord.htm.

Amendments to the Budget and Other Appropriations

Amendments to the executive budget ordinances and program may be submitted by the Mayor and considered by the Council under the same procedures prescribed for the enactment of the annual executive budget ordinances and program, and amendments to the legislative budget ordinance may be initiated and considered by the Council under the same procedures prescribed for the adoption of the annual legislative budget ordinance, provided that:

- (a) No amendment shall increase the aggregate of authorized expenditures to an amount greater than the estimate of available resources for the fiscal year.
- (b) Amendments to the capital budget ordinance shall conform to the operating and capital program, as amended.

Appropriations for items not included in the annual executive or legislative budget ordinances may be proposed by the Council or by the Mayor and enacted for the following purposes only:

- (a) To meet contingencies which could not be anticipated when the budget ordinances were passed.
- (b) To pay the expenses of holding special elections and elections on proposals to amend the charter.

No part of the budget ordinances can be amended, revised or repealed by the Council except by another ordinance.

Budget and Budgetary Accounting

The budgets are on a basis consistent with GAAP (generally accepted accounting practices, see GLOSSARY OF TERMS) except that encum-

Appendix

branches are treated as budgeted expenditures in the year the commitments are made.

Formal budgetary integration is employed (i.e., annual operating budgets are legally adopted) for the general fund and special revenue funds (except the farmers home administration loan and revolving funds). Effective budgetary control for debt service, trust and agency, and revolving funds is achieved through bond indentures, contractual provisions and legislation. Formal budgetary integration is not employed for capital projects because effective budgetary control is achieved

through contractual provisions and project oversight. Flexible budgeting (i.e., the relationship of costs to revenues) is employed for enterprise funds.

The Mayor is authorized to transfer appropriations between activities within a department. To transfer appropriations between departments, the legal level of budgeting, amendment must be made to the enacted budget ordinance. Amendments to the enacted budget ordinance may be proposed only by the Mayor.

Glossary of Terms

Administration — The Executive branch of the City and County of Honolulu headed by an elected Mayor.

Activity — The smallest unit of budgetary accountability and control that encompasses specific and distinguishable lines of work performed by an organizational unit to accomplish a function for which the City is responsible.

Agency — Any department, office, board, commission or other governmental unit of the City.

Allotment — An agency's plan of estimated expenditures, revenues, cash disbursements, and cash receipts for each quarter of the fiscal year.

Appropriation — Authorization granted by the City Council to make expenditures and incur obligations for purposes specified in the appropriation ordinance.

Assessed Valuation — The value of real estate or other property used as a basis for levying real property taxes.

Authorized Positions — The maximum number of positions approved in the adopted operating budget.

Bond — A written instrument to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. The most common types of bonds are general obligation and revenue bonds that are most frequently used for construction of large capital projects such as buildings, streets and sewers.

Bond Funds — Monies derived from the issuance of bonds used to finance authorized capital expenditures.

Budget (Proposed and Adopted) — The Mayor submits to the City Council a proposed budget reflecting the expenditure and revenue level for the coming fiscal year. When the Mayor and City Council have formally endorsed the expenditure and revenue level, the proposed budget becomes the adopted budget, appropriating funds and establishing legal expenditure limits.

Budget Issue — Items that require special management attention, including, but not limited to, proposed new programs or projects, expansion of

current services, items to be delineated as an issue such as new equipment, or drastically increased costs for continuation of programs or items as they currently exist.

Budget Message — A document included with the budget through which the Mayor provides the City Council and the public with a general summary of the most important budget issues, changes from recent fiscal years, and recommendations regarding the financial policy for the coming fiscal year(s).

Budget Ordinance — The official enactment by the City Council creating an adopted budget to establish legal authority for City officials to expend and obligate resources.

CAFR — The Comprehensive Annual Financial Report which is an audited and printed copy of the City's financial statement at the end of each fiscal year.

Capital Budget — A plan for capital expenditures to be incurred during the budget year (see "fiscal year") from funds appropriated for projects scheduled in the capital program for the first year thereof.

Capital Improvement Program (CIP) — A plan for capital expenditures to be incurred each year over a fixed period of years, specifying the full resources estimated to be available to finance the projected expenditures.

Carry-over — See Fund Balance, Unreserved.

Character of Expenditure — A classification identifying the purpose of the expenditures. The operating budget classifies expenditures as salaries, current expenses, and equipment.

City — Refers to the City and County of Honolulu.

City Council — The Legislative branch of the City consisting of nine councilmembers, each elected from one of Oahu's nine separate geographic districts; for a term of two or four years.

Contingency — Funds reserved to cover unforeseen expenditures that occur during the fiscal year.

Collective Bargaining Unit — An organized group of employees represented by a labor union for the purpose of collective decision making with public employers.

Appendix

Contingency — A budgetary reserve set aside for unforeseen or large, shared expenditures that require flexibility in its allotment.

Cost Elements — See “Character of Expenditure.”

Current Expenses — A Character of Expenditure. Expenditures for materials, supplies, and services which are ordinarily consumed within a fiscal year and which are not classified as capitalized assets.

Current Services — The amount of budgetary resources needed to provide the existing level of services based on the current workload.

Debt Service — The principal and interest payments on an obligation resulting from the issuance of bonds and notes.

Employees' Retirement System (ERS), State of Hawaii — A statewide entity that provides retirement allowances and other benefits to State and County government employees.

Employer-Union Trust Fund (EUTF), Hawaii — A statewide entity that provides health and other benefit plans to State and County government employees and retirees.

Encumbrance — Commitments to incur obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which part of the appropriation is reserved. They cease to be encumbrances when expended.

Enterprise Fund — A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business (a) where the intent of the governing body is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Funds included are sewer fund, solid waste special fund, housing development special fund and bus transportation fund. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Equipment — A Character of Expenditure. Expenditures to acquire new or replacement assets that are less than \$5,000 with a useful life of more than

five years or more than \$5,000 with a useful life of less than five years.

Expenditures — Cost of goods delivered or services rendered, whether paid or unpaid, including expenses and capital outlays. Expenditures are distinguished from encumbrances in that expenditures relate to goods delivered or services rendered, whereas encumbrances represent commitments or obligations for goods to be delivered or services to be rendered in the future and for which no actual liability has yet been incurred.

Federal Aid — Funds received from the Federal Government.

FICA — Federal Insurance Contributions Act, a payroll expenditure representing social security tax.

Fiscal Year — The fiscal year of the City begins on the first day of July and ends on the last day of June of the succeeding year. (Appropriations in the capital budget ordinance are valid for the fiscal year for which they are made and continue for 12 months thereafter.)

Fringe Benefits — Payments made by the City to cover social security, retirement, health insurance, workers' compensation, and other benefits for its employees and retirees.

Full-Time Equivalent Position — A number representing a part-time position converted to the decimal equivalent of a full-time position. Most full-time employees (1.00 FTE) are paid for 2,080 hours in a year. A position budgeted to work half-time for a full year, or full-time for only six months, is 0.50 FTE.

Fund — An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations.

Fund Balance, Unreserved — Actual or estimated unreserved fund balance carried over from the prior fiscal year and available for appropriation. The estimated fund balance together with the estimated revenues and inter-fund transfers for the upcoming year determine the maximum amount available for appropriation in the proposed year's budget.

General Fund — The general fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. General Fund revenues include all General Fund resources, excluding non-revenue receipts and unreserved fund balance.

General Obligation Bonds — Bonds for which the full faith and credit of the City are pledged for the payment of debt service.

Generally Accepted Accounting Principles (GAAP) — GAAP are the uniform minimum standards of and guidelines to financial accounting and reporting. GAAP provide a standard by which to measure financial presentations.

Goal — A broad statement of a desired end result.

Grant — A funding source that includes State, Federal and private subsidies received in aid of a public undertaking.

Honolulu, City and County — The consolidated city-county was incorporated in 1907 and consists of the entire island of Oahu. Honolulu is the 10th largest City in the United States and has a population of over 900,000. The City and County of Honolulu consists of 22 agencies and departments.

Inter-Fund Transfer — Legally authorized transfer from a fund receiving revenues to a fund through which the resources are to be expended.

Lapse — The automatic termination of the authority to expend money or incur obligations granted earlier by an appropriation. Except for continuing or indefinite appropriations, an appropriation is made for a certain period of time. At the end of that period, any unexpended or unencumbered balance thereof lapses unless otherwise provided by law.

Line-item — See “Object Code”.

Means of Financing — The source of funds from which appropriations are made.

Modified Accrual Basis of Accounting — Under this system of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred except for inventories, prepaid insurance, certain employee benefits, and principal and interest.

Multi-Year Financial Outlook — A six-year forecast of expenditures and revenues of both the operating and capital budgets.

Object Code — A numeric code that is used to categorize the expense or revenue type of a transaction.

O'ahu — Known as “The Gathering Place”, O'ahu is the third largest of the Hawaiian Islands and most populous island in the State of Hawaii. The state capital Honolulu is located on the southeast coast. In the greatest dimension, the island is 44 miles long and 30 miles across.

Objective — A statement of the end result, product, or condition desired, for the accomplishment of which a course of action is to be taken.

Operating Budget — A financial plan for the operation of government and the provision of services for the fiscal year. Excluded from the operating budget are funds appropriated in the capital budget.

Operating Costs — The recurring costs of operating, supporting and maintaining authorized programs, including costs for salaries, employee fringe benefits, current expenses (supplies and materials) and equipment (including motor vehicles).

Operating Funds — Resources derived from recurring revenue sources that are used to finance ongoing operating expenditures and pay-as-you-go capital projects and are reflected in the appropriation ordinances.

Ordinance — A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries unless it is in conflict with any higher form of law, such as a State statute or constitutional provision. An ordinance has higher legal standing than a resolution.

Other Post-Employment Benefits (OPEB) — The Governmental Accounting Standards Board adopted Statements 43 and 45 which require state and local governments to account for the value of liabilities accrued over an employee's working lifetime and for the values of those benefits to be reported annually on the CAFR. OPEB includes medical, prescription drug, dental, vision and life insurance benefits.

Positions — The full-time equivalent of salaried personnel. Positions are categorized as Permanent, Temporary, or Contract.

Appendix

Program — A group of related activities performed by one or more organizational units for the purpose of accomplishing a specific function of the City.

Program Measures — The numerical means (such as the number of persons serviced by a program) of expressing the magnitude of a program or the degree to which the program's objective is attained.

Provisional Accounts — An amount that is budgeted centrally that allows for flexibility in expenditure when an allocation by department is indeterminable. Definitions for the provisional accounts are listed on page D-26.

Proviso — A condition, stipulation, or limitation inserted in a budget ordinance.

Real Property — All land and the improvements upon it including buildings, other structures, fences and any fixtures attached to them that cannot be removed without substantial damage to such land and improvements.

Real Property, Net Taxable Valuation — The fair market value of property less exemptions provided by ordinances.

Real Property Tax Rate — A value, which when used to multiply the net taxable real property valuation, yields real property tax revenues for the City. The tax rate for Honolulu is expressed as dollars per \$1,000 of property value and is set by the City Council by adoption of a resolution.

Reserve — An account used to earmark a portion of the fund balance as legally segregated for a specific use.

Resolution — A special order of the City Council that requires less legal formality than an ordinance in terms of public notice and the number of public readings prior to approval.

Resources — Amount available for appropriation including estimated revenues, inter-fund transfers and unreserved fund balances.

Revenue Bonds — A debt instrument whereby the debt service is payable solely from the revenues generated by the operations of the facilities being financed by the bonds or by other non-tax sources.

Revolving Fund — A fund used to finance certain goods and services provided by City agencies on a self-supporting basis. It is used to pay for the cost of goods and services and is replenished through

charges made for those goods or services or through transfers from other accounts or funds.

Salaries — A Character of Expenditure. The amount budgeted or paid to City employees. The amounts may include regular pay, overtime and other premium pays as required by statute and collective bargaining agreements.

Special Revenue Funds — Resources which are dedicated or set aside by law for a specified object or purpose, but excluding the general fund, enterprise funds and revolving and trust funds.

Special Assessment — A charge made against certain properties to help pay for all or part of the cost of a specific capital improvement project. Also park land or a monetary assessment fee received from new developments.

Subsidized Funds — Funds that have dedicated sources that is to be used for specific purposes or functions, but are not able to cover all operating expenses with only their dedicated sources of revenue. Subsidies from other funds such as the General Fund is required.

Supplemental Budget — An amendment to the original budget ordinance.

Tax Exempt Commercial Paper (TECP) — A short-term promissory note supported by a bank line or letter of credit used as bridge financing for bond financed projects.

Tax Revenues — The amounts collected from compulsory charges, in the form of taxes, levied by the City for the purpose of financing services performed for the public benefit. Sources of City tax revenues are the real property tax, fuel tax, vehicle weight tax, public service company tax, public utility franchise tax and excise surcharge tax-transit.

Transient Accommodations Tax (TAT) — Also known as the "hotel room tax". The TAT is 9.25% of transient accommodation gross proceeds received as compensation for the furnishing of public improvements and services. Two percent goes to the State of Hawaii and of the remaining 7.25%, the State distributes 44.8%, or up to \$93 million, to the counties, with the City receiving 44.1% of the Counties' share.

Trust Fund — A fund used to account for assets held by the City as a trustee or agent for individuals, private organizations, other governmental units, and/or other funds and which was created or

established by a gift, grant, contribution, devise, or bequest that limits the use of the fund to designated objects or purposes.

Unreserved Fund Balance — See “Fund Balance, Unreserved”.

User Fees — Fees for a public service paid by the user of the service.

Valuation — See “Real Property, Net Taxable Valuation”.

Vacancy Cutback — An amount that is deducted from an agency's salary budget that is attributable to delays in hiring, employee turnover, or attrition.

Summary of Provisionals

Executive Program

The Miscellaneous Function consists of centralized accounts that cover operational costs attributable to several or all City agencies. These accounts for

the FY 2015 budget and their purposes are outlined below.

Account	Purpose
Retirement System Contributions	Funds mandatory employer's share of contributions to the State Employees' Retirement System.
Pension Contributions	Funds mandatory employer's share of pension contributions.
FICA Tax	Funds mandatory employer's share of contributions to the FICA tax.
Workers' Compensation	Funds medical and other payments for employees' work-related injuries and illnesses.
Unemployment Compensation	Funds mandatory employer's contribution to the State Unemployment Compensation Fund.
Health Benefits Contributions	Funds mandatory employer's contribution and certain other post-employment benefit costs to the Hawaii Employer-Union Benefits Trust Fund.
Provision for Salary Adjustments and Accrued Vacation Pay	Funds salary, fringe benefit, and collective bargaining related requirements that have not been budgeted in agencies' accounts; and funds lump-sum payments for accrued vacation requirements for individuals who leave City employment.
Provision for Judgments, Settlements and Losses	Funds the City's legal liability for judgments, settlements and losses not covered by insurance.
Provision for Risk Management	Funds the City's insurance costs including premiums and deductible, and risk management information, claims adjustment, actuarial and other services required for the sound administration of the City's risk financing program.
Provision for Grants, Partnerships and Security	Funds City advances and matching funding requirements of new and/or unanticipated Federal and State grants, City's participation in public-private partnerships and security services and needs for international events.
Provision for Energy Costs	Funds energy costs that exceed amounts appropriated in departmental budgets.
Provision for Other Post-Employment Benefits (OPEB)	Funds a portion of the City's costs to provide health care, life insurance and other post-employment benefits to retirees and their dependents.
Provision for Vacant Positions	Funds expenditures associated with any position vacancy and unbudgeted salary expenses incurred during the fiscal year.

Highlights of FY 2015 Provisionals

Provision for Energy Costs — Gasoline prices have remained relatively stable in recent months and are projected to remain as such in the near term. Uncertainty in the Middle East will always have a significant effect on crude oil and gasoline prices, but current world conditions have allowed prices to stabilize in recent months. Use of the Provision for Energy Costs funds in FY 2014 will be required as a portion of this account was transferred from various agencies' budgets during the budget process, but at the present, the full balance will not be required as long as prices remain stable. With the continued stability in crude oil prices, it is recommended to reduce the amount in the provisional for FY 2015 to a lower level while still retaining enough provisional funding to avoid significant disruption to City operations should prices escalate.

Provision for Vacant Positions— For FY 2014, the account name was changed to the Provision for Vacant Positions and Salary Increases and the purpose of the account was restricted to only allow for: 1) the regular pay for any vacant position; 2) regular and premium pay increases; and 3) associated fringe benefits. The account was also restricted from use for overtime or premium pay incurred due to a vacancy or personal services contracts. For FY 2015, funding for General, Highway, and subsidized funded vacancies were transferred from the agency budgets to the Provision for Vacant Positions. Special fund, Federal and State grant, State-reimbursed, and uniformed fire and police vacancies are provided within the salaries of each agency.

Executive Budget

Activity	Expended FY 2013	Appropriated FY 2014	Proposed Budget for Fiscal Year 2015		
			Current Services	Budget Issues	Total
Retirement System Contributions	\$ 88,105,140	\$ 111,304,933	\$ 122,341,000	\$ -	\$ 122,341,000
Pension Contributions	14,996	17,000	17,000	-	17,000
FICA Tax	21,781,557	24,555,487	27,874,000	-	27,874,000
Workers' Compensation	12,482,237	14,850,000	16,820,000	-	16,820,000
Unemployment Compensation	392,676	800,000	800,000	-	800,000
Health Benefits Contributions	94,317,743	109,069,000	116,088,000	-	116,088,000
Provision for Salary Adjustments and Accrued Vacation Pay	-	4,950,000	4,950,000	-	4,950,000
Provision for Judgments, Settlements & Losses	7,499,999	13,500,000	10,000,000	-	10,000,000
Provision for Risk Management	6,782,909	9,395,000	9,665,500	-	9,665,500
Provision for Grants, Partnerships and Security	-	1,500,000	1,500,000	-	1,500,000
Provision for Energy Costs	-	16,145,969	6,000,000	-	6,000,000
Provision for Other Post-Employment Benefits	42,138,416	41,682,016	47,122,724	-	47,122,724
Provision for Vacant Positions	-	-	25,199,632	-	25,199,632
Provision for Vacant Positions and Salary Increases	-	65,122,521	-	-	0
Total	\$ 273,515,673	\$ 412,891,926	\$ 388,377,856	\$ -	\$ 388,377,856

Summary of Miscellaneous Function by Fund

	Expended FY 2013	Appropriated FY 2014	Proposed Budget for Fiscal Year 2015		
			Current Services	Budget Issues	Total
<i>Source of Funds</i>					
General Fund	\$ 205,617,903	\$ 300,903,495	\$ 296,523,515	\$ -	\$ 296,523,515
Highway Fund	26,514,693	35,852,020	34,897,372	-	34,897,372
Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund	530,000	821,217	585,762	-	585,762
Bikeway Fund	14,800	21,200	22,346	-	22,346
Sewer Fund	17,445,615	38,678,348	23,240,679	-	23,240,679
Bus Transportation Fund	128,700	3,483,371	2,295,456	-	2,295,456
Liquor Commission Fund	1,362,860	1,656,452	1,687,321	-	1,687,321
Special Events Fund	4,297,900	5,549,830	5,541,015	-	5,541,015
Hanauma Bay Nature Preserve Fund	1,035,900	1,162,049	1,341,568	-	1,341,568
Solid Waste Special Fund	13,658,672	20,589,753	18,818,798	-	18,818,798
Golf Fund	2,827,796	4,036,591	3,424,024	-	3,424,024
Community Development Fund	-	137,600	-	-	0
Other Post-Employment Benefits Fund	80,834	-	-	-	0
Total	\$ 273,515,673	\$ 412,891,926	\$ 388,377,856	\$ -	\$ 388,377,856

Debt Service

Debt service funds are provided for the payment of short/long-term debt service costs. The budgeted debt service amount is provided to pay currently outstanding debt and for the planned issuance of those bonds that are authorized but unissued. The planned issuance may include specific projects in the Capital Program. Projected debt service costs beyond fiscal year 2015 relate to the City's six-year Capital Program and Budget and are reflected in

the Multi-year Financial Outlook. Actual debt service costs will be determined by the actual size of the bond issue, market conditions, the timing of bond issuances and cash requirements.

Debt service payments on general obligation bonds and revenue bonds issued to fund capital improvement projects are reflected in the operating budget.

Executive Program Highlights for the Fiscal Year 2015

Two general obligation bond issues totaling \$695 million, one sewer revenue bond issue totaling \$210 million, and Clean Water State Revolving Fund loans relating to sewer projects totaling \$10 million are programmed for fiscal year 2015.

Approximately \$2.85 billion in general obligation bonds and \$615.5 million in sewer revenue bonds are authorized and unissued as of December 31, 2013.

Executive Budget

	Expended FY 2013	Appropriated FY 2014	Proposed Budget for Fiscal Year 2015		
			Current Services	Budget Issues	Total
General Fund					
Bond Principal and Interest	\$ 229,716,100	\$ 338,045,000	\$ 244,381,000	\$ —	\$ 244,381,000
Other Debt Principal and Interest	359,220	360,000	361,000	—	361,000
Tax Exempt Commercial Paper	454,720	9,189,000	8,325,000	—	8,325,000
Total (General Fund)	\$ 230,530,040	\$ 347,594,000	\$ 253,067,000	\$ —	\$ 253,067,000
Sewer Fund					
Sewer Revenue Bond Principal and Interest	\$ 127,907,000	\$ 137,174,000	\$ 153,078,000	\$ —	\$ 153,078,000
Total Debt Service	\$ 358,437,040	\$ 484,768,000	\$ 406,145,000	\$ —	\$ 406,145,000

The sustained growth of the City in the past has required it to rely on general obligation bonds as a major source of financing for its capital improvement projects.

The City will continue to finance wastewater projects with the issuance of wastewater revenue

bonds. This approach will require more accountability from the Department of Environmental Services on managing costs and determining sewer service charge rates.

Statement of Legal Debt Margin December 31, 2013

Gross Assessed Valuation of Real Property, January 31, 2014	\$ 200,736,608,100
Less Exempt Valuation	25,240,105,000
Assessor's Net Taxable Valuation	\$ 175,496,503,100
Less Valuation on Appeal	2,321,906,000
Taxpayers' Valuation	\$ 173,174,597,100
Add 50 percent of Valuations on Appeal	1,160,953,000
Net Assessed Valuation of Taxable Real Property for Rate Purposes	\$ 174,335,550,100
Debt Limit -- 15 percent of Net Assessed Valuation of Taxable Real Property	\$ 26,150,332,515
Less Net Funded and Other Indebtedness	2,064,911,367
Legal Debt Margin	\$ 24,085,421,148
Less Bonds Authorized and Unissued	2,851,918,404
Net Legal Debt Margin	\$ 21,233,502,744

The State Constitution limits the City's funded debt to 15 percent of the net assessed valuation of taxable real property. Based on the above figures, the ratio of net funded debt to net assessed valuation is 1.18 percent.

The City's ability to pay its debt is determined by comparing net funded and other debt to net assessed valuation of taxable real property. Funded debt is debt for which the City has pledged its full faith and credit. Net funded debt is debt minus self-supporting debt, such as revenue bonds. Bond rating agencies recommend that net funded and other debt not exceed 5 percent of net assessed valuation. The current ratio is less than 2 percent.