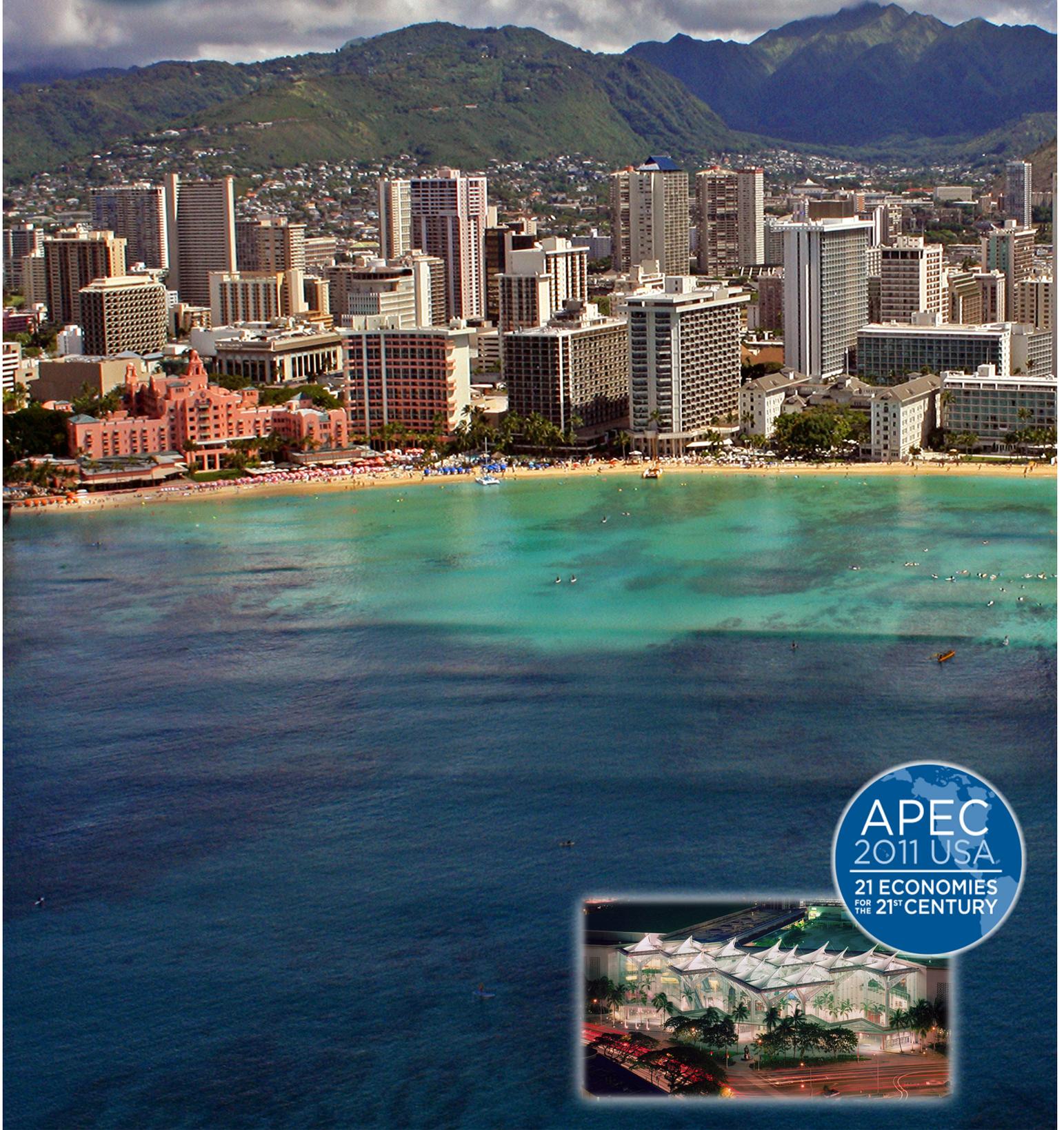
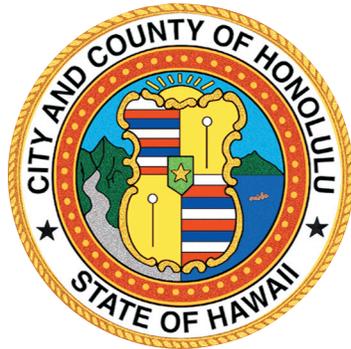


City and County of Honolulu
THE EXECUTIVE PROGRAM AND BUDGET
FISCAL YEAR 2012
Volume 1 - Operating Program and Budget



CITY AND COUNTY OF HONOLULU



PETER B. CARLISLE
MAYOR

DOUGLAS CHIN, MANAGING DIRECTOR

MICHAEL HANSEN, DIRECTOR OF BUDGET AND FISCAL SERVICES

CITY COUNCIL

NESTOR R. GARCIA, COUNCIL CHAIR

DISTRICT IX (WAIKELE TO MAKAKILO AND MILILANI TOWN)

COUNCILMEMBERS:

TOM BERG	DISTRICT I	(EWA BEACH TO WAIANAE)
ERNEST Y. MARTIN	DISTRICT II	(MILILANI MAUKA TO HEEIA)
IKAIKA ANDERSON	DISTRICT III	(WAIMANALO TO KANEOHE)
STANLEY CHANG	DISTRICT IV	(HAWAII KAI TO ALA MOANA BEACH PARK)
ANN KOBAYASHI	DISTRICT V	(KAPAHULU TO MAKIKI)
TULSI GABBARD TAMAYO	DISTRICT VI	(MAKIKI TO KALIHI)
ROMY M. CACHOLA	DISTRICT VII	(KALIHI TO HALAWA VALLEY)
BREENE HARIMOTO, VICE CHAIR	DISTRICT VIII	(FORT SHAFTER TO WAIPIO GENTRY)

**OFFICE OF THE MAYOR
CITY AND COUNTY OF HONOLULU**

530 SOUTH KING STREET, ROOM 300 • HONOLULU, HAWAII 96813
PHONE: (808) 768-4141 • FAX: (808) 768-4242 • WEB: www.honolulu.gov

PETER B. CARLISLE
MAYOR



DOUGLAS S. CHIN
MANAGING DIRECTOR

March 2, 2011

The Honorable Nestor R. Garcia, Chair
and Members
Honolulu City Council
530 South King Street, Room 202
Honolulu, Hawaii 96813

Dear Chair Garcia and Councilmembers:

In accordance with Section 9-102 of the Revised Charter of the City and County of Honolulu, I submit for your consideration and adoption the Fiscal Year 2012 (FY 2012) Operating and Capital Budgets for the City and County of Honolulu. The attached budgets incorporate a balanced approach to addressing local government needs under tough financial circumstances.

The lingering impact of an economic recession continues to be felt throughout Hawai'i. Yet despite myriad fiscal challenges, opportunities still abound. The City will have no larger opportunity this year than the Asia Pacific Economic Cooperation (APEC) conference in November. The APEC conference will allow Honolulu to showcase the island to the global community and to positively impact the local economy for years to come.

OPERATING BUDGET

Non-discretionary costs

The FY 2012 operating budget for all funds is \$1.932 billion, a 6.2% increase over FY 2011. As described herein, the increase is primarily due to APEC-related and non-discretionary costs such as rising debt service, increased employee retirement and health care obligations, increased energy costs and previously negotiated pay increases for bus employees.

The Honorable Nestor R. Garcia, Chair
and Councilmembers
March 2, 2011
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The City has been and will be required to expend significant resources to host the November APEC meetings. The budgeted costs for APEC over two fiscal years (2011 and 2012) total \$44 million, of which \$30 million is in FY 2012 alone. These costs are included primarily within the police, fire, emergency management and emergency services departments.

Debt service is rapidly increasing. Over the past 7 years, it has increased 74%, from \$193 million dollars in FY 2004 to \$335 million dollars in FY 2011. The citywide debt service for FY 2012 alone will grow an additional \$48 million to \$383 million, or an amount exceeding the FY 2012 expenses of the police and fire departments combined. Debt service will comprise 19% of the total operating budget for FY 2012.

As of today, employee retirement and health benefit payments, currently at \$97 million and \$110 million, respectively, are projected to skyrocket over the next several years, with no relief in sight. The health fund has an additional liability that the City has recognized must be funded to ensure employee health benefits in the future. To stay on pace and keep up with the unfunded liability, the City should have \$130 million in health fund reserves as of June 30, 2010 and should be adding to that reserve at a rate of around \$60 million a year. Instead, after building up a reserve of \$93 million, the City last year transferred in excess of \$53 million from the reserve to balance the FY 2011 budget, leaving only \$40 million behind. This is a deeper hole than ever before. The FY 2012 budget includes more than \$40 million of additional health fund reserve monies.

Through continued lean budgeting policies, hiring freezes and cost savings, the City has been able to partially offset the total APEC-related and non-discretionary costs factored into the FY 2012 budget. The net increase from FY 2011 to FY 2012 is \$114 million.

Tax revenues

The FY 2012 operating budget relies on slightly less current-year real property tax revenues compared to FY 2011. In October 2010, after splitting residential property classes into homeowners and non-homeowners for FY 2011, the City Council collapsed the two classes back into one, and the bill became law without my signature. The recombined residential rate in the FY 2012 budget is \$3.50 or midway between the previous year's split rates of \$3.42 and \$3.58, respectively. Depending on current year valuations, this will result in nominal fluctuations in the tax for individual taxpayers, but as a whole, the property tax revenue collected from the City and County will decrease slightly from FY 2011.

The Honorable Nestor R. Garcia, Chair
and Councilmembers
March 2, 2011
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The rates for all other real property classes have not changed from the FY 2011 rates. In the same way that the residential split rates were collapsed into a revenue-neutral rate but not increased in proportion to non-residential rates, it would be unreasonable to increase hotel/resort and commercial rates while difficult times continue.

As to other tax revenue, the City is relying upon its full share of the transient accommodations tax and public service company tax entitled by law. Each dollar from these taxes is crucial to balancing the FY 2012 budget. A multi-year increase in the fuel tax is also proposed, with a one cent per gallon increase included in the FY 2012 budget. The fuel tax has not been increased for 22 years since 1989. This change is needed to provide adequate highway funds for the increasing costs of maintaining and rehabilitating City-owned roads. To put this into perspective, debt service costs in FY 2012 for the highway fund alone will add \$10 million to the overall FY 2012 operating budget. This overdue fuel tax increase will allow the City to gradually shift most road improvements from being budgeted as a capital investment, which increases debt, to an operating budget cost instead.

User fees

The 2012 budget proposes increases to certain user fees and is consistent with City Council resolution 06-222, which states, "Whenever the City charges user fees, those fees shall be phased toward covering *100 percent of the cost of service delivery, including debt service costs*, unless such amount prevents an individual from obtaining an essential service." (Italics added) This administration agrees that user fees should be implemented in a fair and equitable manner and that fees should pay for services rendered. Impacted user fees include but are not limited to golf course, driver's license, zoo admission, auditorium rental and City employee parking fees. The administration looks forward to working with the City Council towards continued implementation of this policy in a fair and equitable manner.

On December 17, 2010, the federal court approved the global consent decree that sets out a plan of systematic improvements to the City's wastewater system over the next 25 to 28 years. This plan protects the health and safety of O`ahu residents and avoids additional fines for non-compliance, but to execute the plan, sewer fee increases must be implemented, including a four percent increase in FY 2012.

Labor savings

The implementation of the furlough program has impacted City services for the companies and individuals doing business with the City. The goal of this administration is to end furloughs and apply across the board labor savings to all City employees in all public labor unions. The path to long term fiscal stability requires shared sacrifice, and the FY 2012 operating budget reflects an understanding that labor savings must be borne by all City employees. Accordingly, the budget assumes labor savings at a five percent minimum, subject to collective bargaining.

CAPITAL BUDGET

Another goal is investing in major infrastructure to stimulate jobs and the economy and improve the quality of life for Honolulu residents right now and in the future. However, this priority must be balanced against the future cost. Capital improvement spending equals future debt service, which comprises a significant and steadily increasing portion of the operating budget. This trend must be slowed. The administration is taking action now to bend the debt curve down in the coming years. The proposed capital improvements program (CIP) for FY 2012 represents a 34 percent decrease from FY 2011, or more than a third. Of significant importance is that the portion of the CIP representing new general and highway projects to be funded with debt financing is only \$127 million, down from a six-year average of \$240 million. This is a 47 percent decrease from the six-year average, and 62 percent less than the \$283 million budgeted in FY 2011. The effect of bending the debt curve down will place the City on a more sustainable path.

The FY 2012 CIP focuses on projects that are mandated, required, or essential to upgrade or maintain existing facilities. The emphasis is on wastewater collection and treatment systems, road rehabilitation and transportation, and public safety.

Summary of capital projects

Projects included in the FY 2012 are:

- \$316.6 million for wastewater facility improvements and solid waste projects, and other improvements to waste collection and disposal facilities, and sewage collection and disposal projects;

- \$65.1 million for highway and street improvements which include rehabilitation of streets, highway structure improvements and bridge rehabilitation, as well as drainage, lighting and bicycle projects;
- \$38.2 million for public safety projects, including the Waianae Police Station replacement, police and fire department equipment acquisitions, rock slide inspection and mitigation, improvements to police and fire facilities, and traffic, flood control and other protection projects;
- \$33.7 million for general government projects which include energy conservation improvements, a telecommunications facility upgrade and public building facilities improvements;
- \$31.4 million for utilities or other enterprises projects, which include the Bus and Handi-Van Acquisition program and the Alapai Transportation Management Center;
- \$28.8 million for various cultural and recreational projects; and
- \$12.2 million for human services and other projects.

RAIL TRANSIT AUTHORITY

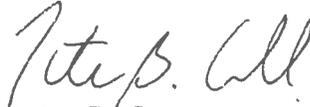
On February 22, 2011, the Honolulu rail project broke ground in East Kapolei, signaling the start of a bright new chapter in public transit. The City Charter mandates that the Honolulu Authority for Rapid Transit (HART) take control of all aspects of the rail project as of July 1, 2011, including its budget. Accordingly, rail transit is not part of the Executive FY 2012 budgets. The rail transit will continue to derive funding through the half percent surcharge to the general excise tax and Federal Transit Authority grants.

To survive under the new economic realities of the 21st century, the City and County of Honolulu may no longer afford a politics of irresponsible profligacy. But to simultaneously thrive – by investing in infrastructure and innovation – the City cannot resort to a politics of mindless, quick-fix austerity either. Transformation will thus require a balanced approach resulting in long-term gains for the next generation. The City must clean up its fiscal house. The FY 2012 operating and capital budgets are a step in that direction. Continued sacrifice and hard work by all City employees and citizens of Honolulu will enable our City to build upon Hawaii's renown as one of the

The Honorable Nestor R. Garcia, Chair
and Councilmembers
March 2, 2011
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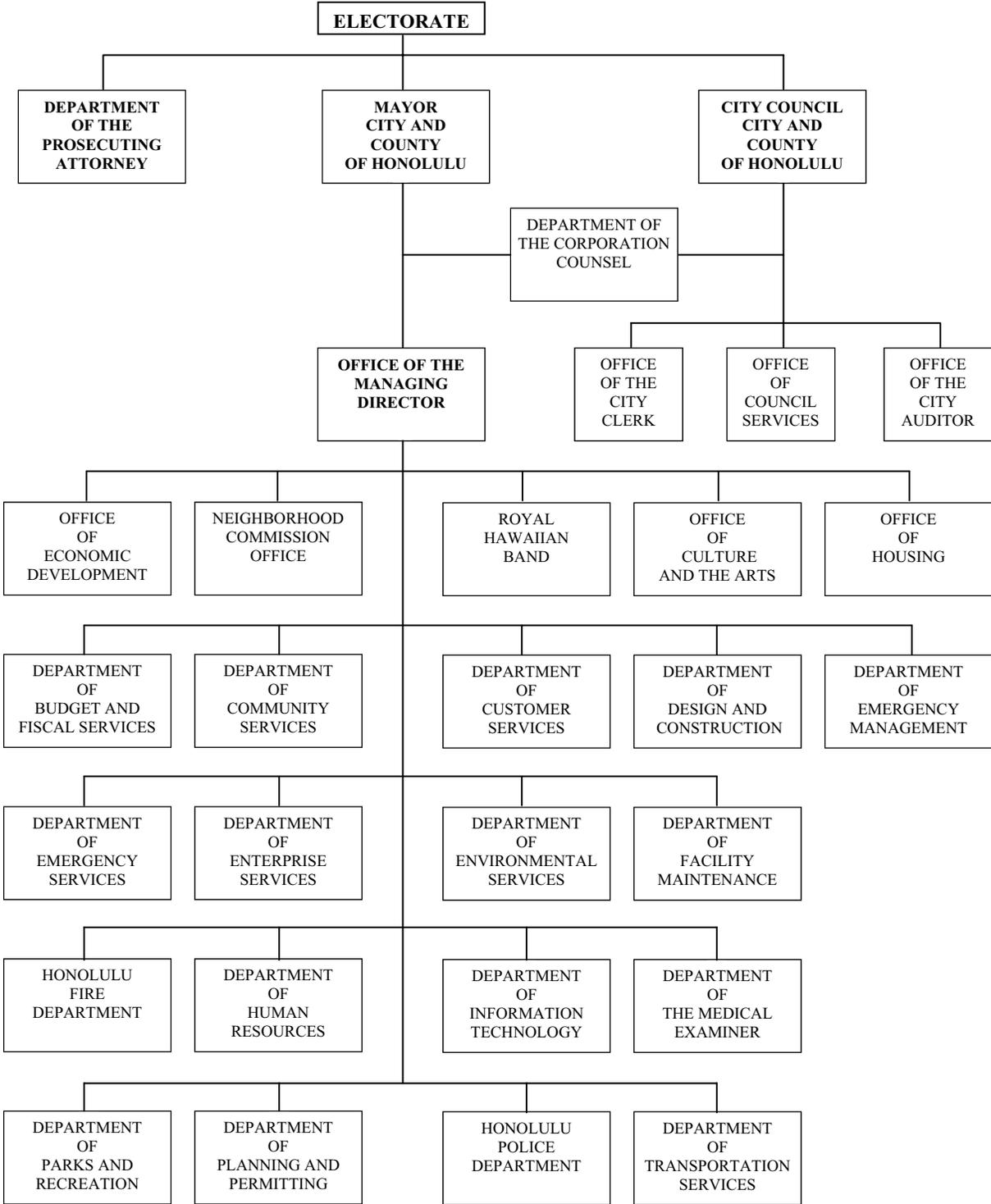
most livable places on the planet and to truly become a business and economic hub of the Pacific. I look forward to working with the City Council during this exciting time.

Very truly yours,

A handwritten signature in black ink, appearing to read "Peter B. Carlisle". The signature is written in a cursive, flowing style.

Peter B. Carlisle
Mayor

CITY AND COUNTY OF HONOLULU ORGANIZATION CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City & County of Honolulu
Hawaii**

For the Fiscal Year Beginning

July 1, 2010

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City and County of Honolulu for its annual budget for the fiscal year beginning July 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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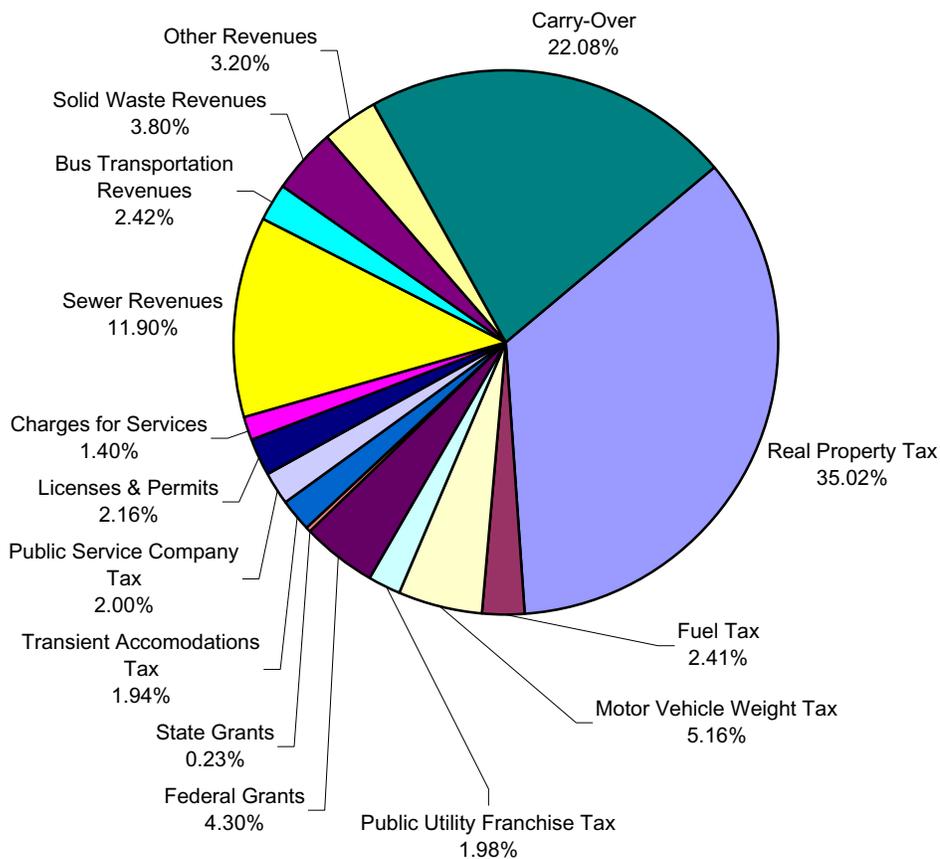
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Budget Summaries

Where the City Gets Its Dollars

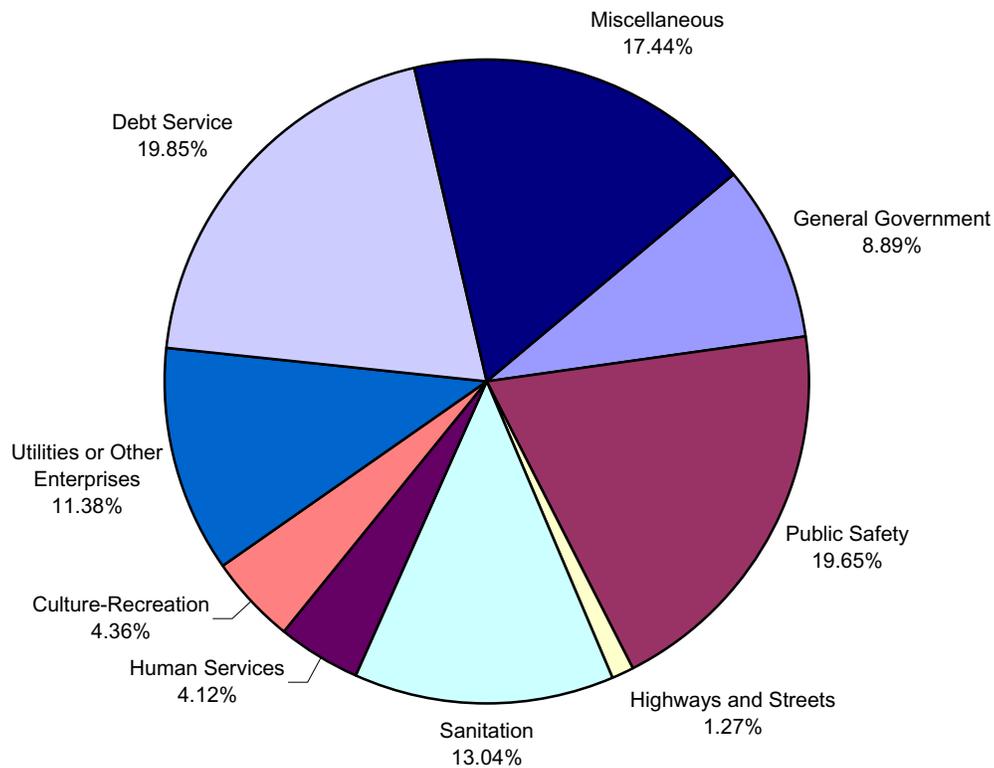
FY2012 Operating Resources (\$2.275 Billion)



Note: The pie chart shows the composition of resources for the City's various funds for FY 2012. Carry-over includes unappropriated and restricted fund balances.

Where the City Spends Its Dollars

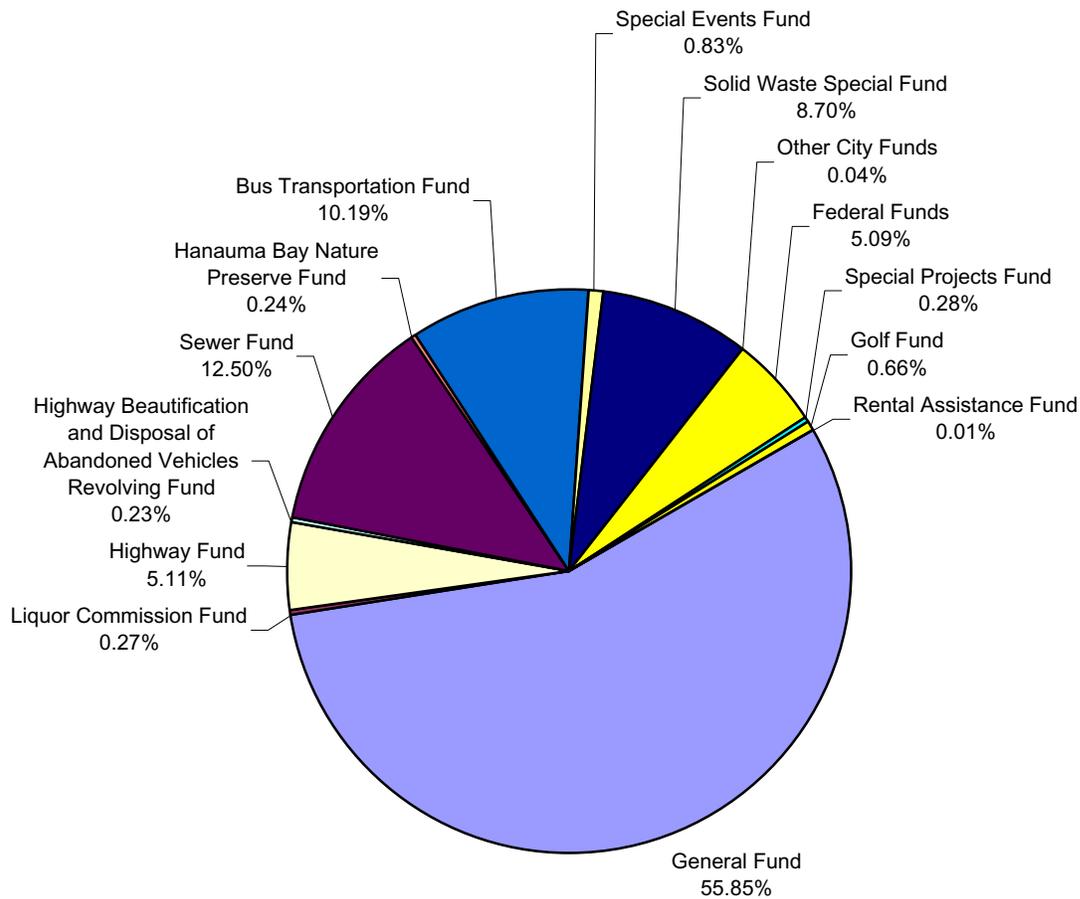
FY2012 Operating Expenditures (\$1.932 Billion)



Note: The pie chart shows the composition of expenditures for the City's various funds for FY 2012.

FY 2012 Operating Resources by Fund

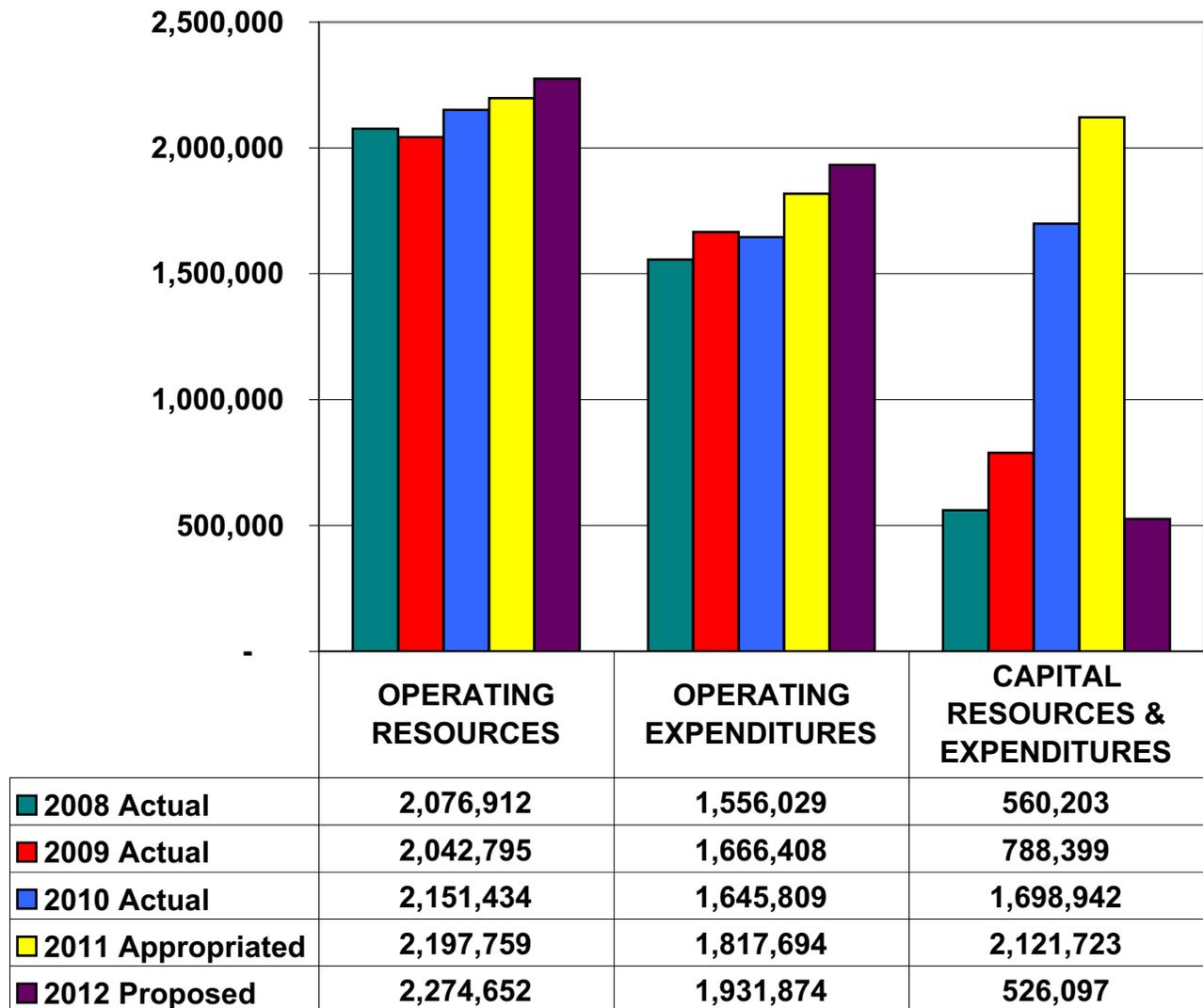
(\$1.932 Billion)



Note: The pie chart shows the composition of the City's operating resources by fund for FY 2012.

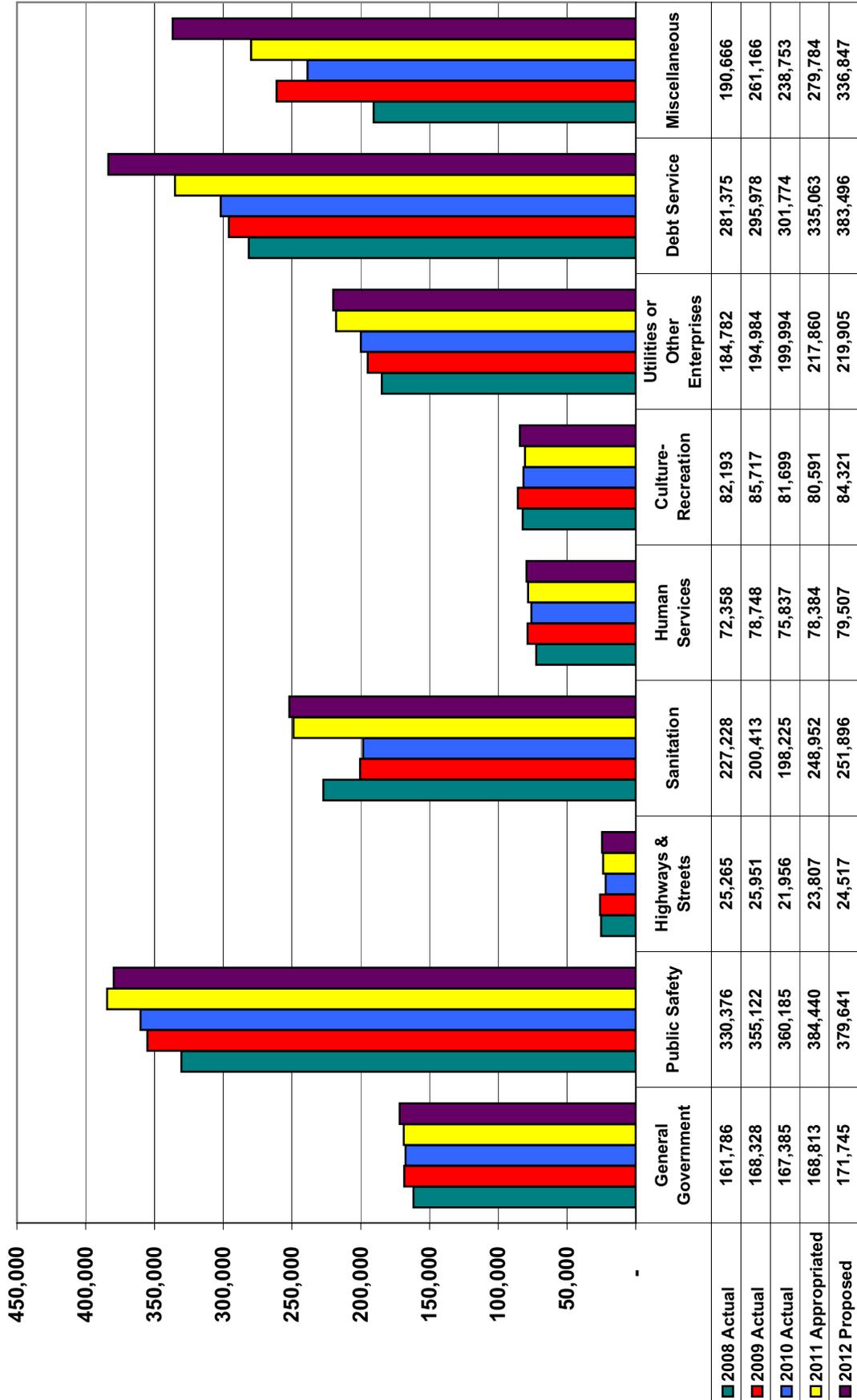
Operating Resources & Expenditures and Capital Resources & Expenditures

(Dollars in Thousands)

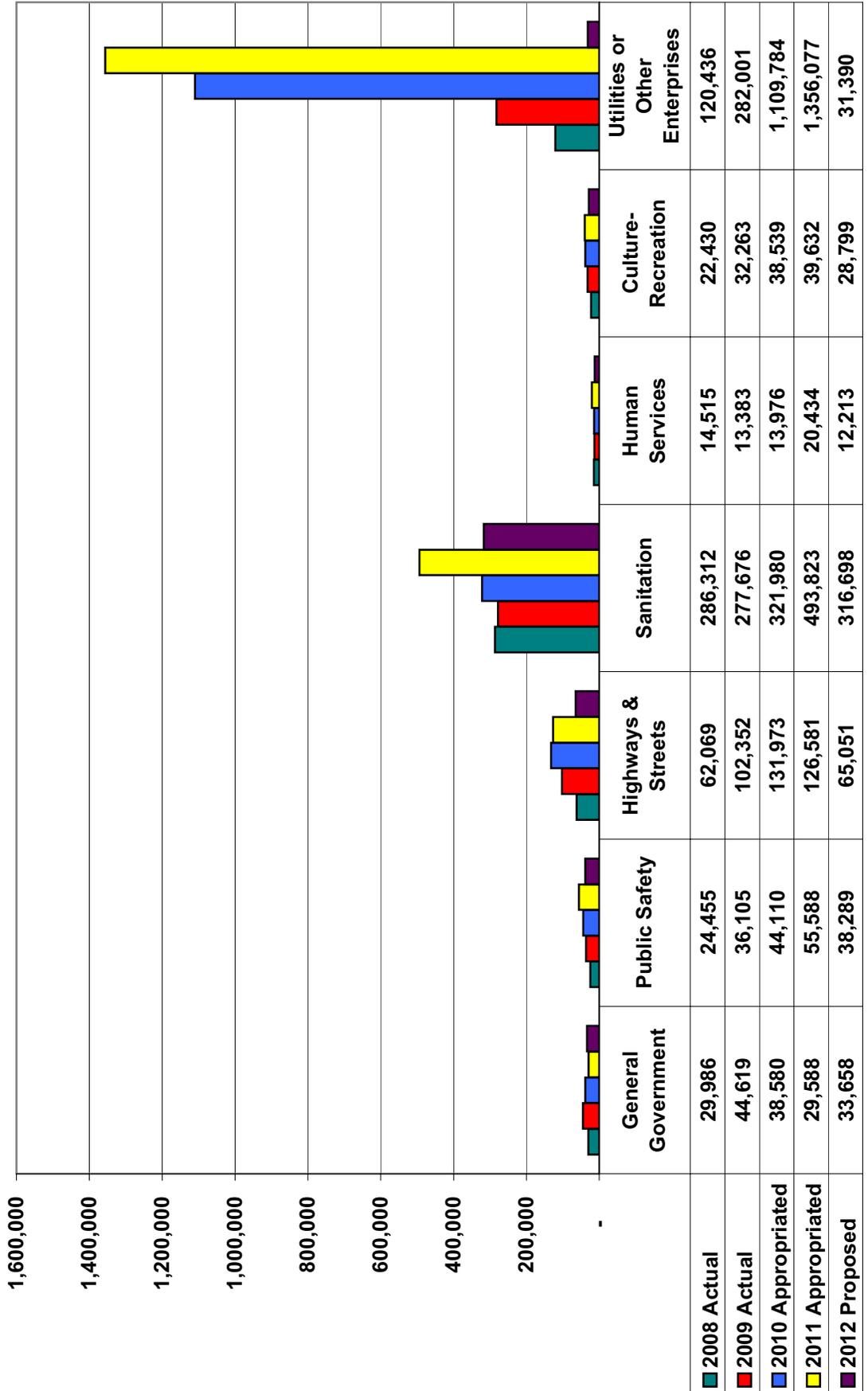


Note: 2010 Capital Resources and Expenditures reflect appropriated amounts. The 2010 Capital Budget begins on July 1, 2009 and ends on June 30, 2011.

Executive Operating Expenditures by Function (Dollars in Thousands)



Executive Capital Expenditures by Function (Dollars in Thousands)



Budget Summaries

SUMMARY OF RESOURCES BY SOURCE

SOURCE	FY 2010 ACTUAL *	FY 2011 APPROPRIATED	FY 2012 PROPOSED
<i>OPERATING RESOURCES</i>			
Real Property Tax	\$ 852,161,423	\$ 798,355,318	\$ 796,570,961
Fuel Tax	47,638,840	51,064,000	54,916,000
Motor Vehicle Weight Tax	83,065,386	105,838,610	117,261,060
Public Utility Franchise Tax	37,501,889	38,750,000	45,120,000
Federal Grants	89,710,672	94,761,253	97,889,092
State Grants	7,083,474	5,490,276	5,266,598
Excise Surcharge Tax - Transit	32,528,934	117,289,440	-
Transient Accommodations Tax	40,564,068	40,885,000	44,049,000
Public Service Company Tax	49,392,737	30,942,000	45,390,000
Licenses and Permits	43,166,712	46,530,085	49,128,238
Charges for Services	28,060,701	30,342,931	31,867,653
Sewer Charges	281,188,309	311,995,734	270,786,218
Bus Transportation Revenues	46,851,214	49,982,486	55,044,800
Solid Waste Revenues	95,257,434	90,507,925	86,345,900
Other Revenues	77,228,233	71,913,210	72,815,958
Carry-Over	340,034,238	313,110,808	502,200,542
TOTAL OPERATING RESOURCES	\$ 2,151,434,264	\$ 2,197,759,076	\$ 2,274,652,020

CAPITAL RESOURCES

General Obligation Bonds

General Obligation Bonds includes General Improvement, Highway Improvement, Solid Waste Improvement and Transit Improvement Bonds

	\$ 1,307,596,500	\$ 1,450,947,215	\$ 155,595,100
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General Fund

Other Revenues	-	-	-
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Highway Fund

Other Revenues	-	610,000	610,000
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Solid Waste Special Fund

Solid Waste Revenues	-	4,000,000	8,000,000
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Liquor Commission Fund

Licenses and Permits	25,000	26,500	-
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Bus Transportation Fund

Bus Transportation Revenues	492,000	709,514	1,045,200
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Special Events Fund

Other Revenues	393,500	365,250	233,500
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Golf Fund

Other Revenues	586,000	490,000	505,000
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Transit Fund

Excise Surcharge Tax - Transit	125,026,386	51,405,560	-
Carry-Over	24,973,614	25,753,440	-

Bikeway Fund

Other Revenues	300,000	600,000	200,000
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SUMMARY OF RESOURCES BY SOURCE

SOURCE	FY 2010 ACTUAL *	FY 2011 APPROPRIATED	FY 2012 PROPOSED
Hanauma Bay Nature Preserve Fund			
Charges for Services	-	-	100,000
Parks and Playgrounds Fund			
Other Revenues	101,000	-	4,086,000
Sewer Fund			
Sewer Charges	18,594,193	15,520,266	69,998,764
Sewer Revenue Bond Improvement Fund			
Revenue Bonds	157,108,000	329,046,000	236,899,000
Other Revenues - Investments	-	-	-
Federal Grants Fund			
Federal Grants	41,659,427	218,742,163	31,357,258
Community Development Fund			
Federal Grants	12,236,301	8,957,065	6,831,326
State Funds			
State Grants	2,350,000	3,850,000	-
Utilities' Share			
Other Revenues	100,000	100,000	100,000
Clean Water and Natural Lands Fund			
Real Property Tax	13,645	-	-
Carry-Over	3,986,355	3,000,000	3,000,000
Affordable Housing Fund			
Real Property Tax	119,430	1,482,920	3,456,039
Carry-Over	2,480,570	6,117,080	2,543,961
Ewa Highway Impact Fee			
Other Revenues	-	-	736,000
General Trust Fund			
Other Revenues	800,000	-	800,000
TOTAL CAPITAL RESOURCES	\$ 1,698,941,921	\$ 2,121,722,973	\$ 526,097,148
TOTAL RESOURCES	\$ 3,850,376,185	\$ 4,319,482,049	\$ 2,800,749,168

*The capital budget for fiscal year 2010 ends on June 30, 2011.

The actuals reported for Capital Resources reflect the appropriated amounts.

Budget Summaries

**OPERATING AND CAPITAL BUDGET EXPENDITURES BY FUNCTION
FISCAL YEAR 2010**

FUNCTION	APPROPRIATED	ACTUAL*
OPERATING EXPENDITURES		
<i>EXECUTIVE</i>		
General Government	\$ 183,592,770	\$ 167,385,486
Public Safety	370,387,245	360,184,740
Highways and Streets	25,813,130	21,956,199
Sanitation	245,573,116	198,225,331
Human Services	81,145,708	75,837,474
Culture-Recreation	88,560,602	81,698,891
Utilities or Other Enterprises (Mass Transit)	210,086,132	199,994,098
Subtotal	\$1,205,158,703	\$ 1,105,282,219
Debt Service	\$ 333,560,000	\$ 301,773,643
Retirement System Contributions	95,924,000	93,481,995
FICA and Pension Costs	26,169,000	23,476,887
Health Benefits Contributions	102,318,000	93,598,618
Miscellaneous	42,033,635	28,195,330
Subtotal	\$ 600,004,635	\$ 540,526,473
TOTAL EXECUTIVE	\$1,805,163,338	\$ 1,645,808,692
<i>LEGISLATIVE</i>		
General Government	\$ 13,396,589	\$ 12,597,549
TOTAL LEGISLATIVE	\$ 13,396,589	\$ 12,597,549
TOTAL OPERATING EXPENDITURES	\$1,818,559,927	\$ 1,658,406,241
CAPITAL EXPENDITURES		
General Government	\$ 38,580,000	\$ 38,580,000
Public Safety	44,110,000	44,110,000
Highways and Streets	131,973,000	131,973,000
Sanitation	321,980,193	321,980,193
Human Services	13,975,728	13,975,728
Culture-Recreation	38,539,000	38,539,000
Utilities or Other Enterprises (Mass Transit)	1,109,784,000	1,109,784,000
TOTAL CAPITAL EXPENDITURES	\$1,698,941,921	\$ 1,698,941,921
TOTAL CITY EXPENDITURES	\$3,517,501,848	\$ 3,357,348,162

*The capital budget for fiscal year 2009 ends on June 30, 2010.

The actuals reported for Capital Expenditures reflect the appropriated amounts.

OPERATING AND CAPITAL BUDGET EXPENDITURES BY FUNCTION FISCAL YEAR 2011

FUNCTION	APPROPRIATED
OPERATING EXPENDITURES	
<i>EXECUTIVE</i>	
General Government	\$ 168,812,546
Public Safety	384,439,974
Highways and Streets	23,807,088
Sanitation	248,952,173
Human Services	78,384,017
Culture-Recreation	80,590,825
Utilities or Other Enterprises (Mass Transit)	217,860,180
Subtotal	\$ 1,202,846,803
Debt Service	\$ 335,063,000
Retirement System Contributions	97,544,500
FICA and Pension Costs	26,523,500
Health Benefits Contributions	109,578,000
Miscellaneous	46,138,178
Subtotal	\$ 614,847,178
TOTAL EXECUTIVE	\$ 1,817,693,981
<i>LEGISLATIVE</i>	
General Government	\$ 13,675,051
TOTAL LEGISLATIVE	\$ 13,675,051
TOTAL OPERATING EXPENDITURES	\$ 1,831,369,032
CAPITAL EXPENDITURES	
General Government	\$ 29,587,979
Public Safety	55,587,500
Highways and Streets	126,581,000
Sanitation	493,823,266
Human Services	20,434,228
Culture-Recreation	39,632,000
Utilities or Other Enterprises (Mass Transit)	1,356,077,000
TOTAL CAPITAL EXPENDITURES	\$ 2,121,722,973
TOTAL CITY EXPENDITURES	\$ 3,953,092,005

Budget Summaries

**OPERATING AND CAPITAL BUDGET EXPENDITURES BY FUNCTION
FISCAL YEAR 2012**

FUNCTION	PROPOSED
OPERATING EXPENDITURES	
<i>EXECUTIVE</i>	
General Government	\$ 171,744,988
Public Safety	379,640,799
Highways and Streets	24,517,234
Sanitation	251,895,592
Human Services	79,507,057
Culture-Recreation	84,320,627
Utilities or Other Enterprises (Mass Transit)	219,905,239
Subtotal	\$ 1,211,531,536
Debt Service	\$ 383,496,000
Retirement System Contributions	96,852,000
FICA and Pension Costs	26,916,000
Health Benefits Contributions	155,272,726
Miscellaneous	57,806,000
Subtotal	\$ 720,342,726
TOTAL EXECUTIVE	\$ 1,931,874,262
LEGISLATIVE	
General Government	\$ 12,950,000
TOTAL LEGISLATIVE	\$ 12,950,000
TOTAL OPERATING EXPENDITURES	\$ 1,944,824,262
CAPITAL EXPENDITURES	
General Government	\$ 33,657,900
Public Safety	38,288,500
Highways and Streets	65,050,800
Sanitation	316,697,764
Human Services	12,213,184
Culture-Recreation	28,799,000
Utilities or Other Enterprises (Mass Transit)	31,390,000
TOTAL CAPITAL EXPENDITURES	\$ 526,097,148
TOTAL CITY EXPENDITURES	\$ 2,470,921,410

OPERATING BUDGET EXPENDITURES BY DEPARTMENT FISCAL YEAR 2010

DEPARTMENT/AGENCY	APPROPRIATED		ACTUAL	
	BUDGET	NO. OF POSITIONS*	EXPENDITURES	NO. OF POSITIONS*
Budget and Fiscal Services	\$ 23,584,157	383.50	\$ 20,614,483	383.50
Community Services	81,145,708	258.00	75,837,474	258.00
Corporation Counsel	9,533,943	83.00	7,314,188	83.00
Customer Services	22,234,879	308.08	20,340,161	308.08
Design and Construction	23,967,294	319.00	20,644,879	319.00
Emergency Management	1,277,104	15.48	10,885,932	15.48
Emergency Services	35,452,859	472.70	32,833,657	472.70
Enterprise Services	20,582,847	335.34	19,875,721	335.34
Environmental Services	245,573,116	1,172.00	198,225,331	1,172.00
Facility Maintenance	66,554,745	798.42	58,378,885	798.42
Fire	96,546,523	1,161.00	88,150,294	1,161.00
Human Resources	6,284,514	93.38	5,701,536	93.38
Information Technology	18,605,305	150.00	18,445,708	150.00
Mayor	606,048	6.00	593,238	6.00
Managing Director	2,715,528	35.00	3,001,717	35.00
Neighborhood Commission	902,097	17.00	784,540	17.00
Royal Hawaiian Band	2,150,443	41.00	2,072,927	41.00
Medical Examiner	1,473,131	19.00	1,419,701	19.00
Parks and Recreation	65,827,312	1,163.80	59,750,243	1,163.80
Planning and Permitting	20,639,208	339.00	17,897,371	339.00
Police	224,265,782	2,794.00	216,287,851	2,794.00
Prosecuting Attorney	19,266,104	289.00	21,076,160	289.00
Transportation Services	215,970,056	194.00	205,150,222	194.00
TOTAL EXPENDITURES	\$ 1,205,158,703	10,447.70	\$ 1,105,282,219	10,447.70

* Full-time Equivalent

OPERATING BUDGET EXPENDITURES BY DEPARTMENT FISCAL YEAR 2011

DEPARTMENT/AGENCY	APPROPRIATED	NO.OF POSITIONS*
Budget and Fiscal Services	\$ 20,935,387	387.10
Community Services	78,384,017	254.00
Corporation Counsel	9,068,962	84.00
Customer Services	21,243,653	308.08
Design and Construction	21,102,430	319.00
Emergency Management	1,444,953	15.48
Emergency Services	32,898,637	475.70
Enterprise Services	19,345,289	335.34
Environmental Services	248,952,173	1,175.00
Facility Maintenance	60,582,670	791.18
Fire	101,551,055	1,191.00
Human Resources	5,756,866	94.88
Information Technology	17,783,321	153.00
Mayor	584,155	6.00
Managing Director	2,730,558	37.00
Neighborhood Commission	929,414	17.00
Royal Hawaiian Band	1,821,654	41.00
Medical Examiner	1,353,287	19.00
Parks and Recreation	59,423,882	1,153.76
Planning and Permitting	18,894,779	339.00
Police	237,068,387	2,794.00
Prosecuting Attorney	17,875,392	289.00
Transportation Services	223,115,882	225.00
TOTAL EXPENDITURES	\$ 1,202,846,803	10,504.52

* Full-time Equivalent

OPERATING BUDGET EXPENDITURES BY DEPARTMENT FISCAL YEAR 2012

DEPARTMENT/AGENCY	PROPOSED	NO.OF POSITIONS*
Budget and Fiscal Services	\$ 21,799,032	389.10
Community Services	79,507,057	258.80
Corporation Counsel	9,051,058	84.00
Customer Services	21,740,752	308.08
Design and Construction	21,809,063	319.00
Emergency Management	1,405,829	15.48
Emergency Services	34,203,712	478.20
Enterprise Services	20,883,055	334.75
Environmental Services	251,895,592	1,175.00
Facility Maintenance	63,746,164	795.92
Fire	99,137,672	1,192.50
Human Resources	5,909,069	95.49
Information Technology	18,569,278	153.00
Mayor	534,775	6.00
Managing Director	2,726,634	38.00
Neighborhood Commission	842,473	17.00
Royal Hawaiian Band	1,976,398	41.00
Medical Examiner	1,399,602	19.00
Parks and Recreation	61,461,174	1,153.65
Planning and Permitting	16,659,082	327.00
Police	232,639,724	2,794.00
Prosecuting Attorney	17,980,864	289.00
Transportation Services	225,653,477	117.00
TOTAL OPERATING EXPENDITURES	\$ 1,211,531,536	10,400.97

* Full-time Equivalent

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**OPERATING BUDGET EXPENDITURES BY COST ELEMENT
FISCAL YEAR 2012**

DEPARTMENT/AGENCY	SALARIES	CURRENT EXPENSES	EQUIPMENT	TOTAL
Budget & Fiscal Services	\$ 17,879,228	\$ 3,919,804	\$ -	\$ 21,799,032
Community Services	10,351,003	69,082,354	73,700	79,507,057
Corporation Counsel	5,472,448	3,578,610	-	9,051,058
Customer Services	12,132,244	9,608,508	-	21,740,752
Design and Construction	11,158,038	10,643,025	8,000	21,809,063
Emergency Management	799,776	606,053	-	1,405,829
Emergency Services	26,978,649	5,550,263	1,674,800	34,203,712
Enterprise Services	11,345,038	9,532,417	5,600	20,883,055
Environmental Services	59,322,393	192,573,199	-	251,895,592
Facility Maintenance	29,763,359	33,977,805	5,000	63,746,164
Fire	86,168,286	12,776,386	193,000	99,137,672
Human Resources	5,099,529	809,540	-	5,909,069
Information Technology	8,388,986	9,907,932	272,360	18,569,278
Mayor	439,640	95,135	-	534,775
Managing Director	1,827,528	899,106	-	2,726,634
Neighborhood Commission	642,324	200,149	-	842,473
Royal Hawaiian Band	1,848,636	127,762	-	1,976,398
Medical Examiner	1,143,023	256,579	-	1,399,602
Parks and Recreation	38,845,517	22,513,657	102,000	61,461,174
Planning and Permitting	15,077,123	1,581,959	-	16,659,082
Police	196,278,529	36,224,795	136,400	232,639,724
Prosecuting Attorney	14,498,418	3,482,446	-	17,980,864
Transportation Services	118,999,199	106,654,278	-	225,653,477
	\$ 674,458,914	\$ 534,601,762	\$ 2,470,860	\$ 1,211,531,536
Debt Service	\$ -	\$ 383,496,000	\$ -	\$ 383,496,000
Retirement System Contributions	-	96,852,000	-	96,852,000
FICA and Pension Costs	-	26,916,000	-	26,916,000
Health Fund	-	155,272,726	-	155,272,726
Miscellaneous	-	57,806,000	-	57,806,000
	\$ -	\$ 720,342,726	\$ -	\$ 720,342,726
TOTAL EXPENDITURES	\$ 674,458,914	\$ 1,254,944,488	\$ 2,470,860	\$ 1,931,874,262

**SUMMARY OF OPERATING AND CAPITAL BUDGET
REVENUE, EXPENDITURE AND UNRESERVED FUND BALANCE
FISCAL YEAR 2012**

	General Fund	Special Revenue Funds	Enterprise Funds	Total Funds
REVENUES				
Operating Revenue	\$ 984,416,958	\$ 360,839,681	\$ 421,650,878	\$ 1,766,907,517
Capital Revenue	-	198,963,184	327,133,964	526,097,148
TOTAL REVENUE	\$ 984,416,958	\$ 559,802,865	\$ 748,784,842	\$ 2,293,004,665
EXPENDITURES				
Executive Operating Budget	\$ 1,078,881,780	\$ 246,341,827	\$ 606,650,655	\$ 1,931,874,262
Legislative Operating Budget	12,749,400	70,000	130,600	12,950,000
Executive Capital Budget	-	198,963,184	327,133,964	526,097,148
TOTAL EXPENDITURES	\$ 1,091,631,180	\$ 445,375,011	\$ 933,915,219	\$ 2,470,921,410
REVENUE OVER/(UNDER) EXPENDITURES	\$ (107,214,222)	\$ 114,427,854	\$ (185,130,377)	\$ (177,916,745)
NET INTERFUND TRANSFERS	\$ (9,426,866)	\$ (137,770,329)	\$ 147,197,195	\$ -
NET CHANGE IN FUND BALANCE	\$ (116,641,088)	\$ (23,342,475)	\$ (37,933,182)	\$ (177,916,745)
UNRESERVED FUND BALANCE				
Beginning	\$ 116,641,088	\$ 72,395,680	\$ 318,707,735	\$ 507,744,503
Net Change	(116,641,088)	(23,342,475)	(37,933,182)	(177,916,745)
Ending	\$ -	\$ 49,053,205	\$ 280,774,553	\$ 329,827,758

Capital Improvement Program Budget Highlights

The FY 2012 capital improvement program (FY12 CIP) budget continues to focus on basic capital programs to maintain and upgrade essential City facilities to sustain the quality of life for all our residents. The FY12 CIP budget as submitted totals \$526 million, a decrease of \$279 million from the \$805 million FY 2011 CIP (excluding \$1.316 billion for the Honolulu High Capacity Transit Project).

General Government

The FY12 CIP includes \$33.6 million for various general government projects which include the Procurement of Major Equipment (\$16.6 million), Energy Conservation Improvements (\$4.9 million), Telecommunications Facilities Upgrade (\$2.5 million), and Public Building Facilities Improvements.

Public Safety

The FY12 CIP includes \$38.2 million for public safety projects which include the Waianae Police Station Replacement (\$6.2 million), Police and Fire Departments equipment acquisitions (\$5.7 million), Rock Slide Inspection and Mitigation (\$4.1 million) improvements to Police and Fire facilities, and traffic, flood control and other protection projects.

Highways and Streets

The FY12 CIP includes \$65.0 million for highway and street improvements which include Rehabilitation of Streets (\$45 million), Highway Structure Improvements (\$4.4 million), Bridge Rehabilitation at Various Locations (\$2.1 million), drainage, lighting and bicycle projects.

Sanitation

The FY12 CIP includes \$316.6 million for wastewater facility improvements and solid waste projects

including Sand Island Wastewater Treatment Plant Expansion (\$95 million), Ala Moana Wastewater Pump Station Force Main (\$36.5 million), Waimalu Wastewater Pump Station Force Main (\$17.8 million) Sewer Mainline and Laterals (\$14.3 million), and other improvements to waste collection and disposal facilities, and sewage collection and disposal projects.

Human Services

The FY12 CIP includes \$6.4 million for the Federal Community Development Block Grant (CDBG) Program, \$2.0 million for the HOME Investment Partnerships (HOME) Program, \$857 thousand for the Emergency Shelter Grants (ESG) Program, and \$453 thousand for the Housing Opportunities for Persons with AIDS (HOPWA) Program.

Culture and Recreation

The FY12 CIP includes \$28.8 million for various culture and recreational projects which again focuses on basic projects such as Recreation Districts Improvements (\$4.2 million), Renovation of Recreational Facilities (\$3.0 million), Kualoa Regional Park Reconstruction of Wastewater System (\$2.2 million), Reconstruct Wastewater Systems for Parks (\$2.1 million), Enterprise Facilities Improvements, Zoo and Golf Course Improvements.

Utilities and Other Enterprises

The FY12 CIP includes \$31.3 million for Utilities or Other Enterprises projects, which include the Bus and Handi-Van Acquisition Program (\$19.4 million), and the Alapai Transportation Management Center (\$9.0 million).

DEBT AND FINANCIAL POLICIES OF THE CITY

The Debt and Financial Policies of the City and County of Honolulu is guided by Resolution No. 06-222, adopted on July 19, 2006. The policies state:

I. OPERATING BUDGET

A. OVERALL

1. The operating budget details a financing and spending program to meet the goals and objectives of the City which have been established by the City administration, the City Council and the public. It contains information and data regarding expected revenues, expected expenditures and expected service and performance outcomes. To the extent feasible, the budget also should include outcome measures which reflect each programs' success in meeting established goals and objectives.
2. Operating expenses are the costs for personnel, materials, equipment required for a government entity to function. Operating expenses are expenditures for day to day operations and exclude expenditures for capital purposes, as defined herein. Operating expenses include the cost of paying salaries and benefits to civil service employees except that salaries for employees funded with cash from the sewer fund may be included in the capital budget.
3. The City administration shall have written policies with respect to the preparation and implementation of the City's operating budget that incorporate the guidelines and definitions contained herein.
4. As a comprehensive business plan, the budget includes the following elements as recommended by the Government Finance Officers Association: public policies, financial plan, operations plan, and communications device.
5. The City's annual budget presentation should display the City's service deliv-

ery/performance plan in a public-friendly format.

6. Under the Mayor's direction, the Department Directors have primary responsibility to formulate budget proposals and implement the budgets appropriated by the City Council and allotted by the Mayor.

B. FISCAL INTEGRITY

1. The City will maintain the fiscal integrity of its operating and capital budgets by maximizing its level of public services while minimizing its level of debt.
2. Cash balances in excess of the amount required to maintain a long-term contingency reserve shall be used to fund one-time or non-recurring costs.

C. RESERVE FOR FISCAL STABILITY FUND

1. The City shall maintain the reserve for fiscal stability fund to accommodate economic and revenue downturns and emergency situations.
2. The City shall make every effort to attain a minimal fund balance of five percent and an optimal fund balance of eight percent of annual General Fund and Highway Fund operating expenditures.
3. The City shall make every effort to replenish monies expended from the fund when conditions that necessitated the expenditure cease to exist.

D. REVENUES

1. The City shall make every effort to maintain a very high tax collection rate (over 98.5 percent) to the extent consistent with the marginal costs of collection.
2. The City shall place increased emphasis on user fees to finance municipal services.
3. The City shall seek to diversify its revenue mix to be less dependent on prop-

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erty tax revenues and temporary revenues.

4. The City annually shall review all revenue schedules, including taxes, rates, licenses, user fees, and other charges to determine the appropriate level of each revenue source required for the operating and capital costs of the programs they finance. Multi-year rate schedules shall be established whenever feasible.
5. The City shall maintain a sewer fee rate structure which is adequate to insure that the programs the sewer funds finance remain firmly and separately self-supporting, including the costs of operations, maintenance, and debt service; provided that this shall not preclude the use of community facilities districts, benefit districts, unilateral agreements, development agreements, user fees and impact fees to pay for sewer capital improvements.
6. The City shall make every effort to maximize investment income by achieving and maintaining a high level of prudent and legally appropriate cash investments.
7. The City diligently shall seek Federal, State and other revenues to fund its current and new programs. However, the City shall ensure that its long-term financial planning considers the eventual loss of these temporary financing sources.
8. No monies from the sale of any city property shall be budgeted as revenue in the executive operating budget unless the City has an executed contract with a realtor concerning the listing of the property and public notice of the listing of the property has been given.

E. SELF-INSURANCE PROGRAM

1. The City shall continue to set aside funding in the City's risk management account. As the City's mix and level of liabilities increase, the City should implement a cost-effective program to

mitigate the expense of commercial insurance.

F. MINIMIZATION OF ADMINISTRATIVE COSTS

1. Administrative costs should reflect an appropriate balance between resources allocated for direct services to the public and resources allocated to ensure sound management, internal controls, and legal compliance.

G. MULTI-YEAR ESTIMATES

1. With every annual budget, the Mayor shall propose a six-year operating and capital expenditure and revenue plan for the City which shall include estimated operating costs for future capital project proposals that are included in the Capital Program. The plan for the operating and capital components shall detail the six-year projections according to the categories of expenditures and revenues shown in tables A and B, made a part hereof, and shall show how future expenditures are to be met by existing or new revenue sources.
2. This budget data shall be presented to elected officials in a form that will facilitate annual budget decisions, based on a multi-year strategic planning perspective.

H. CITIZEN INVOLVEMENT

1. Citizen involvement shall be encouraged in the annual budget decision-making process through public hearings and community meetings. Such involvement shall include assistance in establishing program and budget priorities for the City.
2. Involvement shall also be facilitated through City boards, task forces and commissions, which shall serve in advisory capacities to the City Council and the Mayor.

I. USER FEES

1. Whenever the City charges user fees, those fees shall be phased toward covering 100 percent of the cost of service delivery, including debt service costs,

unless such amount prevents an individual from obtaining an essential service. Fees may be less than 100 percent if certain factors (e.g., market forces, competitive position, etc.) need to be considered.

J. NON-PROFIT ORGANIZATIONS

1. All grants of public funds to private organizations shall be based on standards established in ordinance.

II. CAPITAL BUDGET

A. OVERALL

1. Capital costs funded in the capital budget shall be limited to costs that do not recur annually. These include equipment having a unit cost of \$5,000 or more and estimated service life of 5 years or more, except for equipment funded with cash from the sewer fund. Items such as light poles and playground equipment whose individual cost is less than \$5,000 may be funded in the capital budget if aggregated and made an integral part of a project costing \$25,000 or more and the estimated service life of every major component of the project is 5 years or more, such as a project to replace all of the light poles in neighborhood or a project to replace a park's facilities including playground equipment. To be included, improvement and replacement costs of public infrastructure must substantially expand the capacity or extend the life of the public infrastructure. Eligible capital costs would include the repaving of parking lots but not painting and slurry sealing of parking lots. It would include the installation of a new roofing surface but not spot patching of a roof. Contracts to hire engineering and design professionals under a personal services contract with a definite termination date may also be included. Costs associated with paying the salaries of civil service employees shall not be included except for salaries funded with cash from the sewer fund. Major renovations costing more the \$5,000 to existing facilities may qualify as a capital project.

Routine maintenance of existing facilities, however, shall not qualify; instead, such costs shall be included in the operating budget. All other necessary costs that do not qualify for funding in the capital budget shall be included in the operating budget and deemed operational costs.

2. The City administration shall have written policies with respect to the preparation and implementation of the City's capital budget that incorporate the guidelines and definitions contained herein.
3. The preparation and adoption of the capital budget shall be coordinated with the operating budget so that the City may ensure that sufficient resources are available to operate and maintain its facilities.

B. FISCAL POLICIES

1. Capital project proposals should include as complete, reliable, and attainable cost estimates as possible. Project cost estimates for the capital budget should be based on a thorough analysis of each project and be as reliable as the level of detail known about the project. Project cost estimates for the six-year Capital Program may vary in reliability depending on when they are to be undertaken during the first through sixth year of the Program.
2. Capital project proposals should include a comprehensive resource plan. This plan should include the amount and type of resources required, and the funding and financing strategies to be employed. The specific fund and timing should be outlined. The plan should indicate resources needed to complete any given phase of a project in addition to the total project.
3. All proposals for the expenditure of capital funds shall be formulated and presented to the City Council within the framework of the capital budget.
4. Project proposals will include the project's impact on the operating bud-

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get, including, but not limited to, additional personnel requirements and long-term maintenance costs necessary to support the project.

5. At the time of a contract award, each project shall include a reasonable provision for contingencies. The amount set aside for contingencies shall correspond with industry standards and should not exceed ten percent of the estimated project costs.
6. The City administration shall minimize administrative costs of the Capital Program.
7. The annual capital budget shall include those projects which can reasonably be accomplished in the time frame indicated. The capital budget shall include a projected time schedule for each project.

C. CAPITAL PROGRAM POLICIES

1. Citizen participation in the Capital Program formulation is a priority for the City. Among the activities which shall be conducted to address this need are the following:
 - a. Community meetings shall be held in a timely manner to receive community input to the Capital Program before it is submitted to the City Council.
 - b. Council deliberations on the Capital Program shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.
 - c. Prior to the adoption of the Capital Program, the Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed Capital Program.
2. All projects included in the Capital Program shall be consistent with the City's General Plan and Development Plans. The goals and policies for services, facilities, and transportation should

serve as guidelines for the development of the Capital Program.

3. Capital projects shall be financed when possible through user fees, impact fees, community facilities districts, benefit districts, unilateral agreements and development agreements.
4. Projects that involve intergovernmental cooperation in planning and funding shall be established by an agreement that sets forth the basic responsibilities of the parties involved.
5. The City annually shall review and establish criteria to evaluate capital project proposals. Factors to be considered for priority-ranking include the following:
 - a. Projects required to meet public health and safety needs;
 - b. Projects mandated by federal or state law;
 - c. Projects which have a positive impact on the operating budget (i.e., reduces expenditures, increases revenues);
 - d. Projects which are programmed in the operating budget multi-year estimates;
 - e. Projects which can be completed or significantly advanced during the six-year Capital Program; and
 - f. Projects which realistically can be initiated during the year they are scheduled.

III. DEBT POLICIES

- A. Debt shall not be used to finance ongoing operational costs as defined herein.
- B. Whenever possible, the City shall pursue alternative sources of funding in order to minimize the level of debt.
- C. When feasible, the City shall use special assessment, revenue, or reimbursable bonds in lieu of general obligation debt.
- D. Long-term general obligation debt may be incurred when necessary, based on the

City's ability to pay. This debt shall be limited to those capital projects that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project also should be integrated with the City's long-term financial plan and Capital Program.

- E. The maturity date for any debt shall not exceed the reasonable expected useful life of the project so financed.
 - F. The City shall encourage and maintain good relations with financial and bond rating agencies and will follow a policy of full and open disclosure on every financial report and bond prospectus. A rating agency presentation/update shall be conducted at least once annually.
 - G. The City shall establish affordability guidelines in order to preserve credit quality. Guidelines, which may be suspended for emergency purposed or because of unusual circumstances, are as follows:
 - 1. Debt service for general obligation bonds including self-supported bonds as a percentage of the City's total Operating budget, including enterprise and special revenue funds, should not exceed 20 percent.
 - 2. Debt service on direct debt, excluding self-supported bonds, as a percentage
- of General Fund revenues should not exceed 20 percent.
 - H. The total outstanding principal of the City's variable rate debt should not exceed 120% of the City's total short-term investments.
 - I. Variable rate debt should be used only as a source of interim or construction financing, financing of equipment with a useful life of five years, and short-term financing of debt service. In the event variable rate debt is used to finance debt service, the variable rate debt shall be refunded as a part of the next long-term bond issuance.
 - J. Whenever possible, the City shall seek State funding for financing of qualified wastewater projects.
 - K. The City continually shall review outstanding City debt and initiate refinancing when feasible.
 - L. Unless the refunding of bonds is for the purpose of restructuring existing debt service on outstanding bonds or to refund outstanding bonds which bear interest at a rate or rates which shall vary from time to time, the City shall refund callable fixed rate bonds only if the present value savings which shall inure to the City as a result of the refunding shall not be less than 2%.

Table A: Categories of Expenditures

OPERATING EXPENDITURES

Executive:

- General Government
- Public Safety
- Highways and Streets
- Sanitation
- Health and Human Resources
- Culture-Recreation
- Utilities or Other Enterprises
- Debt Service
- Miscellaneous

Legislative:

- General Government - Legislative

CAPITAL EXPENDITURES

- General Government
- Public Safety
- Highways and Streets
- Sanitation
- Human Services
- Culture-Recreation
- Utilities or Other Enterprises

Table B: Categories of Resources

OPERATING RESOURCES

- Real Property Tax
- Fuel Tax
- Motor Vehicle Weight Tax
- Public Utility Franchise Tax
- Federal Grants
- State Grants
- Transient Accommodations Tax
- Public Service Company Tax
- Licenses and Permits
- Charges for Services
- Sewer Charges
- Bus Transportation Revenues
- Solid Waste Revenues
- Other Revenues
- Carry-Over

CAPITAL RESOURCES

- General Obligation Bonds
- Bikeway Fund
- Parks and Playgrounds Fund
- Sewer Revenue Improvement Bond Fund
- Federal Grants Fund
- Community Development Funds
- State Funds
- Sewer Assessment
- Developer
- Board of Water Supply
- Utilities

MULTI-YEAR FINANCIAL OUTLOOK (\$ in Millions)

	ESTIMATED					
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
OPERATING EXPENDITURES						
<i>Executive</i>						
General Government	\$ 171.7	\$ 172.4	\$ 174.2	\$ 175.9	\$ 177.7	\$ 179.5
Public Safety	379.6	380.2	384.0	387.9	391.8	395.7
Highways and Streets	24.5	24.6	24.8	25.1	25.3	25.6
Sanitation	251.9	255.0	258.2	261.5	264.8	268.2
Human Services	79.5	80.2	81.0	81.8	82.6	83.5
Culture-Recreation	84.3	84.6	85.5	86.3	87.2	88.1
Utilities or Other Enterprises						
(Mass Transit)	219.9	220.9	223.2	225.4	227.6	229.9
Debt Service	383.5	403.9	471.7	544.9	635.8	681.3
Retirement System						
Contributions	96.9	104.6	109.9	115.3	120.8	122.1
FICA and Pension Costs	26.9	26.9	27.2	27.5	27.8	28.1
Health Benefits Contributions	155.3	167.4	178.6	190.8	204.0	218.5
Miscellaneous	57.8	43.0	43.0	43.0	43.0	43.0
<i>Legislative</i>						
General Government	13.0	13.1	13.2	13.3	13.5	13.6
TOTAL OPERATING EXPENDITURES	\$ 1,944.8	\$ 1,976.8	\$ 2,074.5	\$ 2,178.7	\$ 2,301.9	\$ 2,377.1
CAPITAL EXPENDITURES						
General Government	\$ 33.6	\$ 29.5	\$ 31.8	\$ 34.8	\$ 31.9	\$ 24.7
Public Safety	38.3	42.3	49.1	66.7	27.8	29.3
Highways and Streets	65.1	58.5	89.0	81.4	74.7	77.8
Sanitation	316.7	396.6	127.9	250.1	184.4	379.2
Human Services	12.2	9.7	9.7	9.7	9.7	9.7
Culture-Recreation	28.8	21.2	22.5	17.5	20.4	20.2
Utilities or Other Enterprises						
(Mass Transit)	31.4	40.9	50.8	55.3	83.6	85.7
TOTAL CAPITAL EXPENDITURES	\$ 526.1	\$ 598.7	\$ 380.8	\$ 515.5	\$ 432.5	\$ 626.6

MULTI-YEAR FINANCIAL OUTLOOK

(\$ in Millions)

	FY 2012	FY 2013	ESTIMATED		FY 2016	FY 2017
			FY 2014	FY 2015		
OPERATING RESOURCES						
Real Property Tax	\$ 796.6	\$ 799.5	\$ 810.7	\$ 822.3	\$ 834.2	\$ 846.4
Fuel Tax	54.9	61.7	71.7	72.4	72.9	72.9
Motor Vehicle Weight Tax	117.3	117.3	117.3	117.3	117.3	117.3
Public Utility Franchise Tax	45.1	49.8	54.1	58.0	61.9	65.6
Federal Grants	97.9	97.9	97.9	97.9	97.9	97.9
State Grants	5.3	5.3	5.3	5.3	5.3	5.3
Transient Accommodations Tax	44.0	46.5	48.9	51.5	53.9	55.7
Public Service Company Tax	45.4	50.1	54.4	58.4	62.3	66.0
Licenses and Permits	49.1	49.7	47.9	46.6	45.3	45.9
Charges for Services	31.9	32.7	33.3	33.6	33.5	33.9
Sewer Revenues	270.8	338.0	358.5	378.0	402.1	442.6
Bus Transportation Revenues	55.0	56.2	56.7	56.7	56.8	56.8
Solid Waste Disposal Revenues	86.3	93.8	91.8	97.0	98.0	98.0
Other Revenues	72.8	83.3	128.5	200.4	254.1	235.2
Subtotal-Operating Resources	1,772.4	1,881.8	1,977.0	2,095.4	2,195.5	2,239.5
Carry-Over	502.2	316.4	207.0	96.0	65.0	5.0
TOTAL OPERATING RESOURCES	\$ 2,274.6	\$ 2,198.2	\$ 2,184.0	\$ 2,191.4	\$ 2,260.5	\$ 2,244.5

MULTI-YEAR FINANCIAL OUTLOOK (\$ in Millions)

	ESTIMATED					
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
CAPITAL RESOURCES						
General Obligation Bonds	\$ 155.6	\$ 177.7	\$ 226.8	\$ 235.8	\$ 193.4	\$ 192.2
Highway Fund	0.6	0.7	0.6	0.6	0.6	0.6
Solid Waste Special Fund	8.0	10.0	12.0	5.0	4.0	4.0
Liquor Commission Fund	-	0.1	0.1	0.1	0.1	0.1
Bus Transportation Fund	1.1	0.5	0.5	0.5	0.5	0.5
Special Events Fund	0.2	0.3	0.4	0.3	0.3	0.3
Golf Fund	0.5	0.5	0.5	0.5	0.5	0.5
Bikeway Fund	0.2	-	-	-	-	-
Hanauma Bay Nature Preserve Fund	0.1	-	-	-	-	-
Parks and Playgrounds Fund	4.1	-	-	-	-	-
Sewer Fund	70.0	17.5	12.4	12.4	12.4	5.3
Sewer Revenue Bond Improvement Fund	236.9	361.1	101.3	229.1	165.4	367.8
Federal Grants Fund	31.4	23.4	19.2	22.8	48.4	48.3
Community Development Fund	6.8	6.8	6.8	6.8	6.8	6.9
State Funds	-	-	-	-	-	-
Developer	-	-	-	-	-	-
Sewer Assessment	-	-	0.1	1.5	-	-
Utilities' Share	0.1	0.1	0.1	0.1	0.1	0.1
Clean Water and Natural Lands Fund	3.0	-	-	-	-	-
Affordable Housing Fund	6.0	-	-	-	-	-
Ewa Highway Impact Fee	0.7	-	-	-	-	-
General Trust Fund	0.8	-	-	-	-	-
TOTAL CAPITAL RESOURCES	\$ 526.1	\$ 598.7	\$ 380.8	\$ 515.5	\$ 432.5	\$ 626.6

MULTI-YEAR FINANCIAL OUTLOOK (\$ in Millions)

	ESTIMATED					
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
EXPENDITURES						
OPERATING	\$ 1,944.8	\$ 1,976.8	\$ 2,074.5	\$ 2,178.7	\$ 2,301.9	\$ 2,377.1
CAPITAL	526.1	598.7	380.8	515.5	432.5	626.6
TOTAL EXPENDITURES	\$ 2,470.9	\$ 2,575.5	\$ 2,455.3	\$ 2,694.2	\$ 2,734.4	\$ 3,003.7
RESOURCES						
OPERATING	\$ 2,274.6	\$ 2,198.2	\$ 2,184.0	\$ 2,191.4	\$ 2,260.5	\$ 2,244.5
CAPITAL	526.1	598.7	380.8	515.5	432.5	626.6
TOTAL RESOURCES	\$ 2,800.7	\$ 2,796.9	\$ 2,564.8	\$ 2,706.9	\$ 2,693.0	\$ 2,871.1
DIFFERENCE	\$ 329.8	\$ 221.4	\$ 109.5	\$ 12.7	\$ (41.4)	\$ (132.6)

Meeting Future Expenditure Requirements

There are many fiscal challenges facing city government. The impact of the world-wide economic recession continues to negatively affect the State of Hawaii and the City and County of Honolulu (City) and hamper a robust economic recovery. Non-discretionary costs including debt service, employee retirement and health care costs continue to increase and consume an ever larger portion of the City's operating budget.

The path to long term fiscal stability requires shared sacrifice. To achieve fiscal stability there is a need for a renewed focus on core services, with a commitment to control debt service, fund employee retirement and health care costs, and put forth a concerted effort to build healthy stable fund balances. This will require a balance of revenue enhancement and cost containment initiatives.

The 2012 City operating budget has been balanced by holding real property tax revenue at 2011 levels and making modest changes to other taxes and user fees. In addition, every dollar of Transient Accommodations Tax and Public Service Company Tax that current law provides for the City is crucial for the City to meet its financial obligations and provide essential services to the public, including the millions of visitors to the island.

Consistent with City policy we are continuing the shift toward more user fees to pay for city services. We are also working to create efficiencies and generate cost savings in the delivery of core City services. The goal of this strategy is to move toward long term fiscal sustainability.

The fiscal year 2012 budget incorporates additional revenues generated from phased increases in wastewater charges, golf course fees, zoo admission charges, and auditorium rental fees. A driver license fee increase is also necessary to cover the cost of service. In addition, a multi-year increase in the fuel tax is required to adequately provide for the continuing cost of repairing and maintaining City-owned roads. Although the decision to increase these fees was difficult, particularly during challenging economic times, it was necessary to avert severe service disruptions for everyone in our community, residents and visitors alike.

In addition, to these revenue enhancement actions the 2012 and future budgets cannot be balanced without shared sacrifices by the City workforce in the form of labor cost reductions and increased parking fees. While recognizing that everyone must contribute to maintain the City's vital services, we would not want to exacerbate the economic difficulties that would result if we had to lay off a segment of our City workforce.

Recognizing that current lethargic world and local economies continue to have an adverse affect on the City's revenue collections, the City continues agency budget expenditure restrictions. These include across-the-board restrictions, a freeze on hiring of position fills, a restriction on travel and equipment purchases, and a restriction on agency reallocations resulting in the establishment of new higher level positions.

Looking forward, real property tax assessments are expected to remain flat for at least fiscal year 2013. Moreover, the long-term fixed costs for employee retirement benefits and health care costs continue to escalate sharply. Despite these headwinds, the City is committed to addressing future budgetary requirements with a balanced approach.

The City is also taking a responsible long term approach to moderating debt service costs by reducing funding for capital projects except those that are mandated, required or essential to extending the life of existing infrastructure and facilities. A major component is the funding of wastewater facilities and delivery systems. The City is also committed to the transition of the rail transit project to the Honolulu Authority for Rapid Transit and to realize the full potential of the project.

With significant challenge comes opportunity. One near term opportunity is the upcoming Asia-Pacific Economic Cooperation Leaders' Meeting to be held on Oahu this year. The event is requiring large current expenditures and support by the community, however, it has the potential to showcase Hawaii to the global community and positively impact the local economy for years to come. The City is looking toward the future by making the tough decisions today.

Budget Summaries

Fact Sheet on Budget Trends

	Actual FY2008	Actual FY 2009	Actual FY 2010	Budgeted FY 2011	Budgeted FY 2012
<i>REAL PROPERTY TAX:</i>					
Net Assessed Value ^{a,b}	\$ 167,024,731	\$ 166,337,966	\$ 165,782,079	\$ 153,109,105	\$ 153,592,618
Average Rate ^c	4.61	4.82	5.14	5.22	5.21
Collections ^a	\$ 769,351	\$ 801,669	\$ 852,294	\$ 799,838	\$ 800,027
EXECUTIVE AND LEGISLATIVE					
<i>OPERATING BUDGETS:</i>					
Appropriations ^a	\$ 1,650,555	\$ 1,821,545	\$ 1,818,560	\$ 1,831,369	\$ 1,944,824
<i>CAPITAL BUDGET:</i>					
Appropriations ^a	\$ 789,452	\$ 954,826	\$ 1,698,942	\$ 2,121,723	\$ 526,097
<i>LONG-TERM DEBT:</i>					
Debt Service Charges ^a	\$ 281,375	\$ 295,978	\$ 301,774	\$ 335,063	\$ 383,496
<i>NUMBER OF POSITIONS: ^d</i>					
Police	2,786	2,794	2,794	2,794	2,794
Fire	1,160	1,161	1,161	1,191	1,193
Environmental Services	1,149	1,169	1,172	1,175	1,175
Parks and Recreation	1,150	1,160	1,164	1,154	1,154
Prosecuting Attorney	298	290	289	289	289
Other Executive Agencies	3,775	3,801	3,868	3,902	3,796
Total Executive Branch	10,318	10,375	10,448	10,505	10,401
MOTOR VEHICLE REGISTRATIONS ^{e,f,g}	719,640	718,253	718,253	718,253	718,253
RESIDENT POPULATION (July 1st) ^{f,g}	902,745	907,574	912,429	917,310	922,217

a) Dollars in thousands

b) Valuation 100% of fair market value

c) Per thousand dollars

d) Rounded; temporary and contract positions included; authorized full-time equivalent positions

e) Calendar year

f) Source: State of Hawaii Data Book 2009

g) 2010 - 2012 estimates based on preliminary forecasts

City and County Profile

Land Area *	596.7	square miles
Racial composition based on Hawaii State Department of Health survey *		
Mixed (except Hawaiian)	21.1	percent
Hawaiian/part Hawaiian	22.9	percent
Caucasian	15.7	percent
Japanese	20.4	percent
Filipino	12.1	percent
Chinese	5.1	percent
African American	0.8	percent
Samoaan/Tongan	1.2	percent
Korean	0.7	percent
Gender Composition *		
Male	50.3	percent
Female	49.7	percent
Median Age (2000) *		
	35.7	years
Age Composition *		
Under 18 years	23.8	percent
18 - 64 years	62.7	percent
65 years and over	13.4	percent
Elections ***		
Registered Voters, Primary Election 2010	460,244	
Votes Cast, Primary Election 2010	207,437	
Registered Voters, General Election 2010	464,387	
Votes Cast, General Election 2010	266,187	
Educational Attainment *		
Less than High School Diploma	15.2	percent
High School Graduate or Higher	84.8	percent
Bachelor's Degree or Higher	27.9	percent
Median Household Income **		
	\$70,010	
Number of Housing Units (7/1/2009)*		
	337,991	
Building Permits Issued (Fiscal 2009) ****		
Number Issued	15,146	
Estimated Value(dollars in thousands)	\$1,519,250	
Unemployment Rate (2009) *****		
	5.7	percent
* 2009 State of Hawaii Data Book		
** U. S. Bureau of the Census, 2000		
*** Office of Elections		
**** Honolulu Department of Planning and Permitting		
***** Hawaii State Department of Labor and Industrial Relations		

The Budget Process

Introduction

At first exposure, the annual budget may appear to be complicated and difficult to understand. This section describes the many facets of the budget process so that it is easier for our readers to use.

Each year, the City adopts three budgets:

- The **Executive Operating Budget** explains where the City gets its money and how it will be spent to pay for day-to-day operations of the executive branch.
- The **Legislative Budget** describes how the City Council and its activities will be funded.
- The **Capital Budget** lists and describes long-lived projects, such as highways, parks and buildings, which the City will undertake during the next six years as well as identifying in what years appropriations will be required. The Capital Budget is commonly referred to as the “CIP” for Capital Improvement Program.

The following sections explain how the budgets are put together and what they contain.

The Annual Budget

The annual budget of the City and County of Honolulu establishes the City’s policies and fulfills the legal requirement that a balanced financial plan be adopted to set the spending limits of the City. The budget also estimates the revenues and other financial resources that will be used to pay for the City’s operations during the fiscal year. Honolulu’s fiscal year begins on the first day of July and ends on the last day of June of the following year.

The Mayor’s budget message identifies the City’s major goals and objectives and explains how the administration plans to achieve them. The budget ensures that executive and legislative policies will

be followed by detailing costs, making historical comparisons, and establishing performance measures against which City agencies can be evaluated throughout the year.

The budget process includes many open meetings and public hearings in order to ensure the public’s participation and input. The budget itself is a public information document providing readers with an overview of the City and its workings.

The budget is based on guidelines and restrictions established by the Hawaii Constitution, State statutes, Honolulu’s City Charter and City ordinances.

The Revised Charter of the City and County of Honolulu provides for an annual executive budget consisting of an operating budget and a capital budget including a statement of relationships between operating and capital items for the executive branch. Section 9 of the Revised Charter sets forth the contents of the budgets, the officers or agencies responsible for their preparation, and the manner and timetable of the Council’s review process. To comply with these requirements, the City administration prepares an Executive Program and Operating Budget (Volume I) and an Executive Program and Capital Budget (Volume II). The budget documents must be submitted to the City Council by March 2, 120 days before the start of the fiscal year, as required by the Charter.

In addition to the two Budget Volumes, the City administration also prepares and submits to the City Council a bill for an Operating Budget ordinance and a bill for a Capital Budget ordinance. These proposed ordinances provide for appropriations to fund the activities of the executive branch. Requirements and presentation details of the budget ordinances are set forth in Articles 17 and 18 of Section 2, Revised Ordinances of Honolulu.

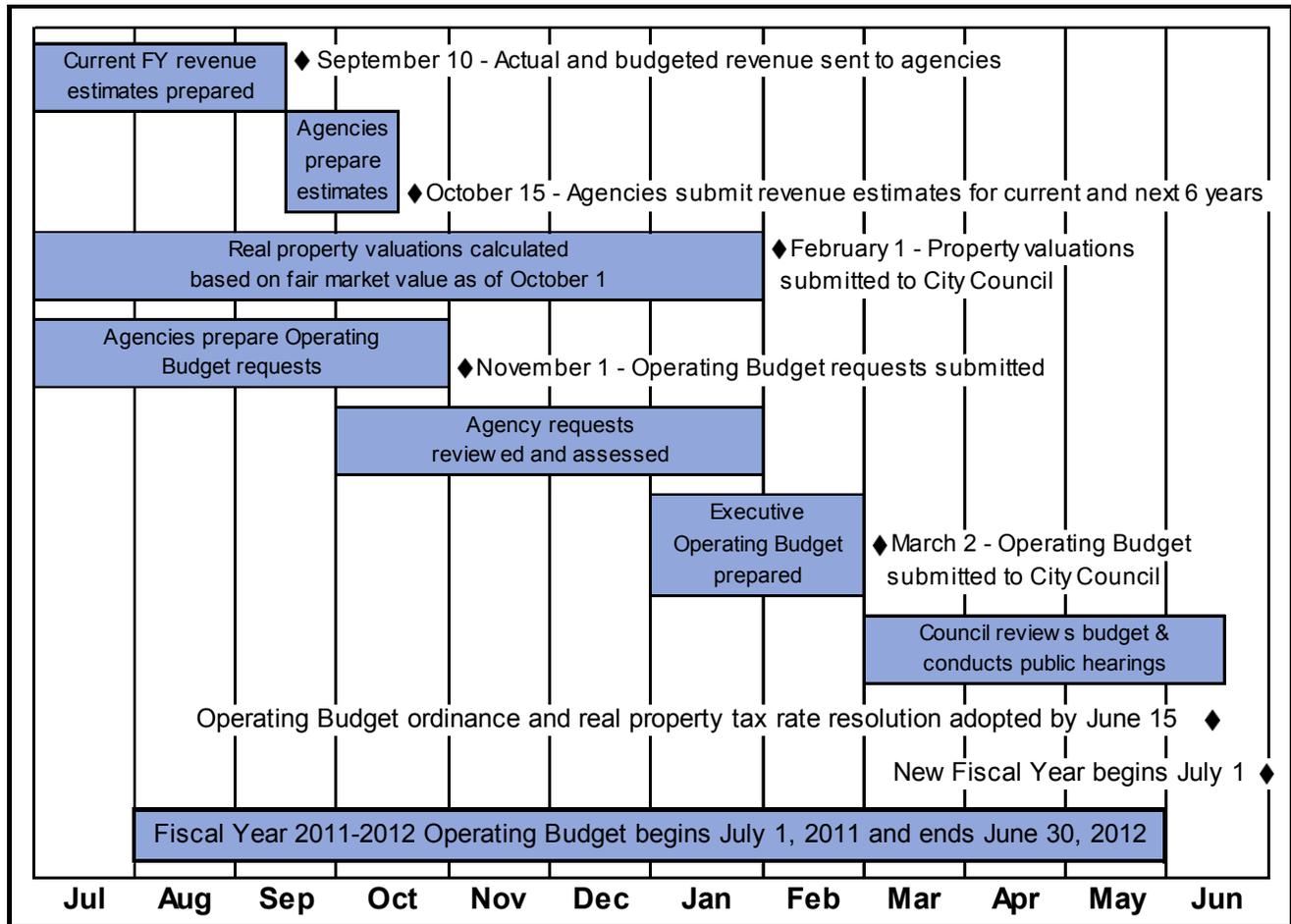
The Revised City Charter can be found on-line at www.honolulu.gov/refs/rch. The Revised Ordinances of Honolulu can be accessed at www.honolulu.gov/refs/roh. Additional information concerning public hearings, a synopsis of the budget ordinance, City Council actions and the budget ordinances’ status can be found at www.honolulu.gov/council. The site is maintained by the Department of Information Technology, City and County of Honolulu. To report problems, contact webmaster@honolulu.gov

The Operating Budget

Appropriations contained in the executive operating budget ordinances are valid only for the fiscal year for which they were made. Any part of the

appropriations which is not spent or reserved to pay for expenses lapses after June 30, the end of the fiscal year.

OPERATING BUDGET CALENDAR



Revenue Estimating Process

The revenue estimating process determines how much money will be available to pay for City services during the following fiscal year. The process begins in July with an analysis of current revenue collections, Oahu’s economic trends, projections of the State of Hawaii’s Council on Revenues and other data. Revenue estimates for the current year are forwarded to the executive agencies in September. Based on their past experience and knowledge of factors which may affect future collections, the agencies respond in October with their estimate of revenues for the next six years.

Real property assessments are calculated throughout the year. For the purpose of determining the following fiscal year’s real property tax revenues,

valuations are calculated based on the fair market value as of October 1. The valuations are submitted to the City Council by February 1 in accordance with Ordinance 8-11.1(e).

The Operating Budget Preparation Process

Guidelines for the preparation of the operating budget are forwarded to the executive agencies in September. Agencies respond in November with details of expenditure proposals and their justifications. Agency requests are reviewed, assessed and weighed against anticipated revenues and the requirements of non-agency expenditures such as debt service, employees’ health benefit costs and retirement benefit contributions. The Mayor makes

Budget Summaries

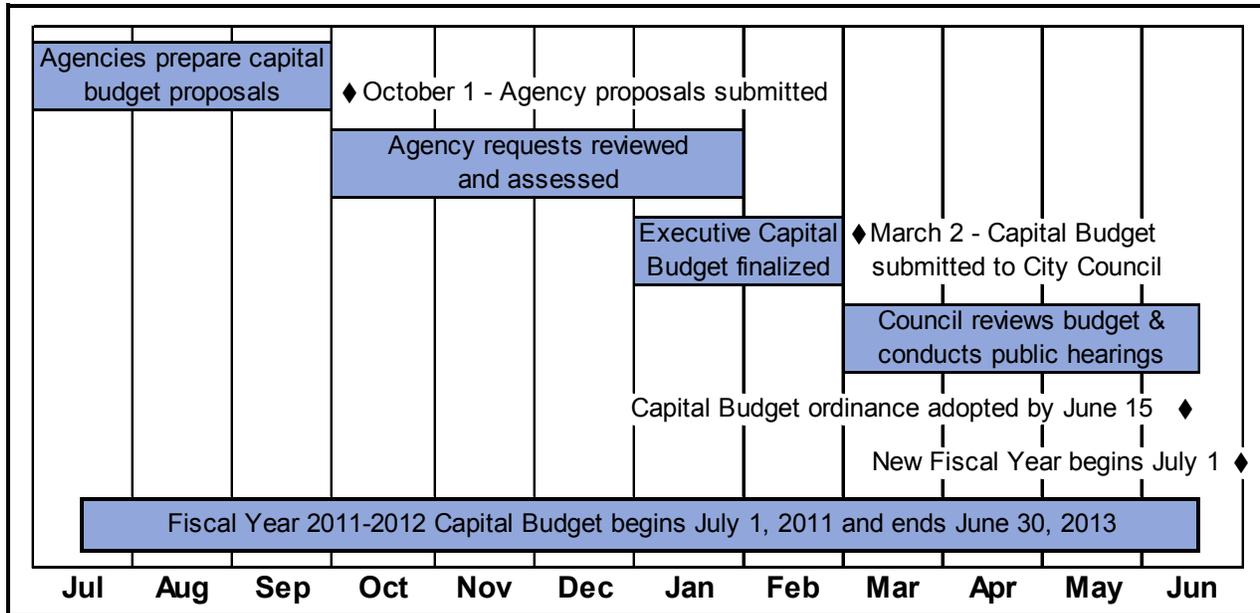
the final program decisions and submits the operating budget proposal to the City Council by March 2 in accordance with City Charter Section 9-102.1.

they were made and for 12 months thereafter. Any part of the appropriations not spent or encumbered to pay expenses lapses 12 months after the end of the fiscal year. Capital budget appropriations are available for a 24 month period beginning from the first day of July until the last day of June of the succeeding fiscal year.

The Capital Budget

Appropriations in the executive capital budget ordinance are valid only for the fiscal year for which

CAPITAL BUDGET CALENDAR



The Capital Budget Preparation Process

Budget preparation instructions are forwarded to executive agencies in July. Upon receipt, agencies prepare project proposals and submit them by October 1.

All proposed projects are reviewed and assessed by the Mayor and his staff, with the finalized proposed Capital Budget submitted to the City Council by March 2 in accordance with City Charter Section 9-102.1.

The Legislative Budget

As with the executive operating budget, legislative budget appropriations are valid only for the fiscal year for which they are made. Any part of the appropriation that has not been spent or reserved to pay expenses lapses at the end of the fiscal year. The fiscal year begins on the first day of July and ends on the last day of June of the following year.

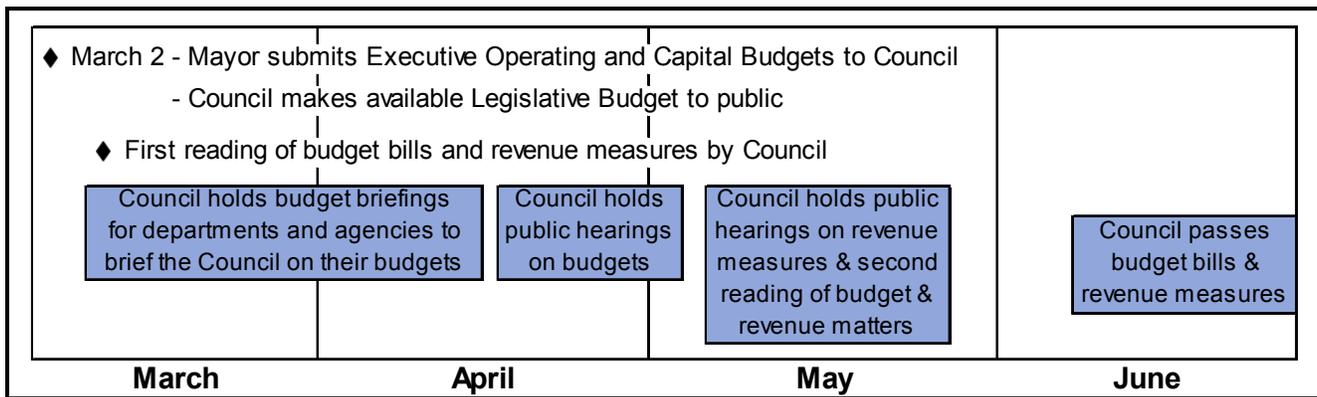
The legislative budget must be prepared and available for public review by March 2. The City Council conducts hearings and must pass the legislative budget ordinance by June 15.

Consideration and Adoption by the City Council

Upon receipt of the executive program, annual budget and proposed ordinances from the Mayor, the Council immediately notifies the public of its intention to hold public hearing on the executive submissions and also on the legislative annual budget and ordinance. Upon the conclusion of the hearings, the Council may add new items to, delete

or amend any item in the executive and legislative proposals. Like other bills, the Council adopts the executive and legislative programs and budget ordinances by majority vote after three readings on separate days. The Council must pass a resolution establishing the real property tax rates and all budget ordinances by June 15. If final action is not taken on or prior to that day, the executive budget ordinances as submitted by the Mayor go into effect

COUNCIL DELIBERATION CALENDAR



The Mayor has 10 working days in which to (1) sign the ordinances, (2) veto the measures or (3) to return the

measures unsigned, in which case the measures become law as if he had approved them.

For information about how bills become law or the Council's procedures and schedules, see www.honolulu.gov/council/ord.htm.

Amendments to the Budget and Other Appropriations

Amendments to the executive budget ordinances and program may be submitted by the Mayor and considered by the Council under the same procedures prescribed for the enactment of the annual executive budget ordinances and program, and amendments to the legislative budget ordinance may be initiated and considered by the Council under the same procedures prescribed for the adoption of the annual legislative budget ordinance, provided that:

- (a) No amendment shall increase the aggregate of authorized expenditures to an amount greater than the estimate of available resources for the fiscal year.
- (b) Amendments to the capital budget ordinance shall conform to the operating and capital program, as amended.

Appropriations for items not included in the annual executive or legislative budget ordinances may be proposed by the Council or by the Mayor and enacted for the following purposes only:

- (a) To meet contingencies which could not be anticipated when the budget ordinances were passed.
- (b) To pay the expenses of holding special elections and elections on proposals to amend the charter.

No part of the budget ordinances can be amended, revised or repealed by the Council except by another ordinance.

Budget and Budgetary Accounting

The budgets are on a basis consistent with GAAP (generally accepted accounting practices, see GLOSSARY OF TERMS) except that encum-

Budget Summaries

branches are treated as budgeted expenditures in the year the commitments are made.

Formal budgetary integration is employed (i.e., annual operating budgets are legally adopted) for the general fund and special revenue funds (except the farmers home administration loan and revolving funds). Effective budgetary control for debt service, trust and agency, and revolving funds is achieved through bond indentures, contractual provisions and legislation. Formal budgetary integration is not employed for capital projects because effective budgetary control is achieved

through contractual provisions and project oversight. Flexible budgeting (i.e., the relationship of costs to revenues) is employed for enterprise funds.

The Mayor is authorized to transfer appropriations between activities within a department. To transfer appropriations between departments, the legal level of budgeting, amendment must be made to the enacted budget ordinance. Amendments to the enacted budget ordinance may be proposed only by the Mayor.

Glossary of Terms

Activity — The smallest unit of budgetary accountability and control that encompasses specific and distinguishable lines of work performed by an organizational unit to accomplish a function for which the City is responsible.

Agency — Any department, office, board, commission or other governmental unit of the City.

Appropriation — Authorization granted by the City Council to make expenditures and incur obligations for purposes specified in the appropriation ordinance.

Assessed Valuation — The value of real estate or other property used as a basis for levying real property taxes.

Bond — A written instrument to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond resolution or ordinance. The most common types of bonds are general obligation and revenue bonds that are most frequently used for construction of large capital projects such as buildings, streets and sewers.

Bond Funds — Monies derived from the issuance of bonds used to finance authorized capital expenditures.

Budget (Proposed and Adopted) — The Mayor submits to the City Council a **proposed** budget reflecting the expenditure and revenue level for the coming fiscal year. When the Mayor and City Council have formally endorsed the expenditure and revenue level, the proposed budget becomes the **adopted** budget, appropriating funds and establishing legal expenditure limits.

Budget Issue — Items that require special management attention, including, but not limited to, proposed new programs or projects, expansion of current services, items to be delineated as an issue such as new equipment, or drastically increased costs for continuation of programs or items as they currently exist.

Budget Message — The opening section of the budget through which the Mayor provides the City Council and the public with a general summary of the most important budget issues, changes from recent fiscal years, and recommendations regarding the financial policy for the coming fiscal year(s).

Capital Budget — A plan for capital expenditures to be incurred during the budget year (see “fiscal year”) from funds appropriated for projects scheduled in the capital program for the first year thereof.

Capital Improvement Program (CIP) — A plan for capital expenditures to be incurred each year over a fixed period of years, specifying the full resources estimated to be available to finance the projected expenditures.

Carry-over — See Fund Balance, Unreserved.

Contingency — Funds reserved to cover unforeseen expenditures that occur during the fiscal year.

Cost Elements — The major subdivisions of a cost category. For the “operating” category, it includes salaries, current expenses and equipment.

Current Services — The amount of budgetary resources needed to provide the existing level of services based on the current workload.

Debt Service — The principal and interest payments on an obligation resulting from the issuance of bonds and notes.

Encumbrance — Commitments to incur obligations in the form of purchase orders, contracts, or other commitments that are chargeable to an appropriation and for which part of the appropriation is reserved. They cease to be encumbrances when expended.

Enterprise Fund — A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business (a) where the intent of the governing body is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Funds included are sewer fund, solid waste special fund, housing development special fund and bus transportation fund. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Expenditures — Cost of goods delivered or services rendered, whether paid or unpaid, including

Budget Summaries

expenses and capital outlays. Expenditures are distinguished from encumbrances in that expenditures relate to goods delivered or services rendered, whereas encumbrances represent commitments or obligations for goods to be delivered or services to be rendered in the future and for which no actual liability has yet been incurred.

Federal Aid — Funds received from the Federal Government.

Fiscal Year — The fiscal year of the City begins on the first day of July and ends on the last day of June of the succeeding year. (Appropriations in the capital budget ordinance are valid for the fiscal year for which they are made and continue for twelve months thereafter.)

Full-Time Equivalent Position — A number representing a part-time position converted to the decimal equivalent of a full-time position.

Fund — An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with regulations, restrictions or limitations.

Fund Balance, Unreserved — Actual or estimated unreserved fund balance carried over from the prior fiscal year and available for appropriation. The estimated fund balance together with the estimated revenues and inter-fund transfers for the upcoming year determine the maximum amount available for appropriation in the proposed year's budget.

General Fund — The general fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

General Obligation Bonds — Bonds for which the full faith and credit of the City are pledged for the payment of debt service.

Generally accepted accounting principles (GAAP) — GAAP are the uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define the accepted accounting prac-

tices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Goal — A broad statement of a desired end result.

Grant — A funding source that includes State, Federal and private subsidies received in aid of a public undertaking.

Inter-Fund Transfer — Legally authorized transfer from a fund receiving revenues to a fund through which the resources are to be expended.

Lapse — The automatic termination of the authority to expend money or incur obligations granted earlier by an appropriation. Except for continuing or indefinite appropriations, an appropriation is made for a certain period of time. At the end of that period, any unexpended or unencumbered balance thereof lapses unless otherwise provided by law.

Means of Financing — The source of funds from which appropriations are made.

Modified Accrual Basis of Accounting — Under this system of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred except for inventories, prepaid insurance, certain employee benefits, and principal and interest.

Objective — A statement of the end result, product, or condition desired, for the accomplishment of which a course of action is to be taken.

Operating Budget — A financial plan for the operation of government and the provision of services for the fiscal year. Excluded from the operating budget are funds appropriated in the capital budget.

Operating Costs — The recurring costs of operating, supporting and maintaining authorized programs, including costs for salaries, employee fringe benefits, current expenses (supplies and materials) and equipment (including motor vehicles).

Operating Funds — Resources derived from recurring revenue sources that are used to finance ongoing operating expenditures and pay-as-you-go capital projects and are reflected in the appropriation ordinances.

Program — A group of related activities performed by one or more organizational units for the purpose of accomplishing a specific function of the City.

Program Measures — The numerical means (such as the number of persons serviced by a program) of expressing the magnitude of a program or the degree to which the program's objective is attained.

Real Property — Means all land and the improvements upon it including buildings, other structures, fences and any fixtures attached to them that cannot be removed without substantial damage to such land and improvements.

Real Property, Net Taxable — Means the fair market value of property less exemptions provided by ordinances.

Real Property Tax Rate — A value, which when used to multiply the net taxable real property, yields real property tax revenues for the City. The tax rate for Honolulu is expressed as dollars per \$1,000 of property value and is set by the City Council by adoption of a resolution.

Resources — Amount available for appropriation including estimated revenues, inter-fund transfers and unreserved fund balances.

Revenue Bonds — A debt instrument whereby the debt service is payable solely from the revenues generated by the operations of the facilities being financed by the bonds or by other non-tax sources.

Revolving Fund — A fund used to finance certain goods and services provided by City agencies on a self-supporting basis. It is used to pay for the cost of goods and services and is replenished through charges made for those goods or services or through transfers from other accounts or funds.

Special Revenue Funds — Resources which are dedicated or set aside by law for a specified object or purpose, but excluding the general fund, enterprise funds and revolving and trust funds.

Special Assessment — A charge made against certain properties to help pay for all or part of the cost of a specific capital improvement project. Also park land or a monetary assessment fee received from new developments.

Transient Accommodations Tax (TAT) — Also known as hotel room tax. The State of Hawaii increased the TAT from 7.25% to 9.25% of gross proceeds received as compensation for the furnishing of transient accommodations. The entire 2% increase will remain with the State. Of the remaining 7.25%, the State distributes 44.8% to the counties, with the City receiving 44.1% of the Counties' share.

Tax Revenues — The amounts collected from compulsory charges, in the form of taxes, levied by the City for the purpose of financing services performed for the public benefit. Sources of City tax revenues are the real property tax, fuel tax, vehicle weight tax, public service company tax, public utility franchise tax and excise surcharge tax-transit.

Trust Fund — A fund used to account for assets held by the City as a trustee or agent for individuals, private organizations, other governmental units, and/or other funds and which was created or established by a gift, grant, contribution, devise, or bequest that limits the use of the fund to designated objects or purposes.

User Fees — Fees for a public service paid by the user of the service.

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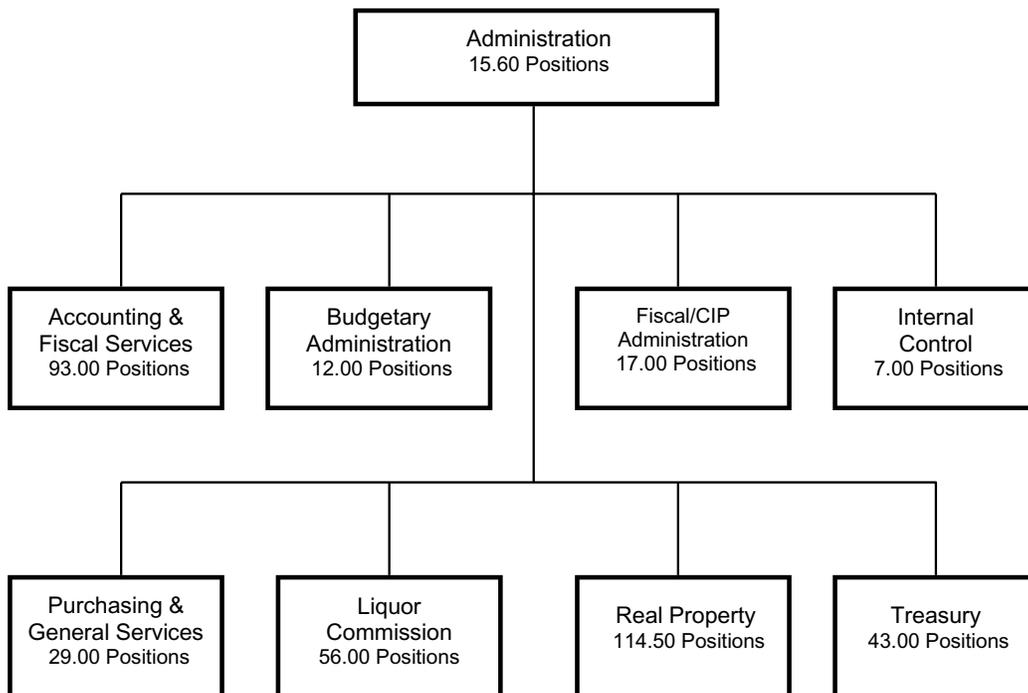
Departmental Budgets

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Department of Budget & Fiscal Services

DEPARTMENT OF BUDGET AND FISCAL SERVICES (BFS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Department of Budget & Fiscal Services

Responsibilities

The Department of Budget and Fiscal Services is the City's central financial agency. It is responsible for all aspects of the City's finances, including billing, collection, keeping accurate and complete account of receipts and disbursements, management of the City's treasury and funds, and preparation and maintenance of a perpetual inventory of all lands and equipment owned or controlled by the City.

It provides long-range financial planning, prepares and manages the City's operating and capital program and budget, provides information pertaining to the financial affairs of the City, reviews the manner in which public funds are received and expended, and reports to the Mayor on the integrity with which public funds are accounted for and on the financial responsibility of officers and employees administering public funds.

It provides an assessment of all real property in the City, sells real property upon which improvement assessments are not paid within the period prescribed, and disposes of personal property not needed by any city agency, pursuant to policies established by the City Council. It also rents or leases city property (except property controlled by the Board of Water Supply), and awards concessions, pursuant to law and to policies established by the City Council. It purchases materials, supplies and equipment and contracts for services of independent contractors for all city agencies.

It prepares the City's payrolls and pension rolls and administers the City's Risk Management Program. It also administratively supports the Liquor Commission, three Boards of Review, the Board of Trustees of the Police Officers, Fire Fighters and Bandmembers Pension Fund, and the Pension Board of the City and County of Honolulu.

Mission Statement

To protect the financial well-being of the City & County of Honolulu.

Goals and Objectives

1. Promote good and accountable government.
2. Work collaboratively to meet the Mayor's goals.
3. Develop a strong and cohesive management team.
4. Approach problems from a broad, citywide perspective and its impact on others.
5. Provide excellent service to internal and external customers.

Budget Initiatives and Highlights

The Department of Budget and Fiscal Services proposed fiscal year 2012 budget is \$21,799,032 which reflects a 4.1 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. Current expense funding provides for the current level of services.

Budget issues include salary funding for three new proposed Compliance Officer positions for the Real Property Division to implement the tax exemption compliance and enforcement program. Budget issues also provide current expense funding for the nationwide search and verification of home exemption to reduce the number of owners who claim a Honolulu home exemption while maintaining their primary residence elsewhere.

Department of Budget & Fiscal Services

Performance Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Real Property Taxes Collected to Total Amount Billed	%	98.0%	98.0%	98.0%
Improvement District Assessments Collected to Total Amount Billed	%	85.0%	85.0%	85.0%
Refuse Services Charges Collected to Total Amount Billed	%	82.3%	82.5%	82.5%
Delinquent Receivables Collected	%	47.3%	47.5%	47.5%
Average Rate of Return on City-Controlled Funds	%	0.18%	0.10%	0.10%
Average Processing Time of Land Ownership Document from Recording Date	Weeks	8	8	8

Fiscal Sustainability

Target Year

Goal : Advance departmental self-sustainability

Initiative 1: Improve functionality of Real Property Assessment website:

- (a) Online registration for notification of assessment via email.
- (b) Filing of property tax appeals online.
- (c) Filing of home exemption claims online.

FY 2012

FY 2012

FY 2012

Initiative 2: Improve Real Property Assessment Process

- (a) Implement use of Pictometry (aerial photography/change detection) to generate a 10% increase in productivity.
- (b) Implement digital processing of appeals by Boards of Review to streamline process and improve productivity.

FY2012

FY2012

DEPARTMENT POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	367.00	369.00	369.00	3.00	372.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	15.50	17.10	16.10	0.00	16.10
Total	383.50	387.10	386.10	3.00	389.10

EXPENDITURES BY PROGRAM

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 1,067,567	\$ 933,263	\$ 961,856	\$ 0	\$ 961,856
Accounting and Fiscal Services	4,229,925	4,071,480	4,520,729	0	4,520,729
Internal Control	723,717	730,349	650,358	0	650,358
Purchasing and General Services	1,572,932	1,495,744	1,560,635	0	1,560,635
Treasury	2,227,748	2,221,684	2,464,460	0	2,464,460
Real Property	5,596,139	5,089,201	5,783,934	179,700	5,963,634
Liquor Commission	3,100,656	2,773,481	3,416,592	0	3,416,592
Budgetary Administration	884,218	828,408	849,998	0	849,998
Fiscal/CIP Administration	1,211,581	1,226,866	1,410,770	0	1,410,770
Vacant Funded Positions	0	1,564,911	0	0	0
Total	\$ 20,614,483	\$ 20,935,387	\$ 21,619,332	\$ 179,700	\$ 21,799,032

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 17,599,478	\$ 17,051,483	\$ 17,759,528	\$ 119,700	\$ 17,879,228
Current Expenses	3,013,604	3,883,904	3,859,804	60,000	3,919,804
Equipment	1,401	0	0	0	0
Total	\$ 20,614,483	\$ 20,935,387	\$ 21,619,332	\$ 179,700	\$ 21,799,032

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 16,159,909	\$ 15,535,749	\$ 16,196,140	\$ 179,700	\$ 16,375,840
Sewer Fund	199,320	221,324	217,880	0	217,880
Liquor Commission Fund	2,869,184	3,460,921	3,416,592	0	3,416,592
Refuse Genl Operating Acct -SWSF	99,852	92,924	97,340	0	97,340
Transit Fund	0	60,171	0	0	0
Community Development Fund	697,010	783,580	877,228	0	877,228
Special Events Fund	120,372	109,410	114,448	0	114,448
Special Projects Fund	178,968	0	0	0	0
Federal Grants Fund	150,128	469,904	551,580	0	551,580
Housing & Comm Dev Rehab Fund	0	62,592	0	0	0
Housing & Comm Dev Sec 8 Fund	139,740	138,812	148,124	0	148,124
Total	\$ 20,614,483	\$ 20,935,387	\$ 21,619,332	\$ 179,700	\$ 21,799,032

Department of Budget & Fiscal Services

Administration

Program Description

The Administration program provides department-wide leadership and coordination of department activities. It also is responsible for citywide insurance and self-insurance programs; establishment and monitoring of insurance requirements for all city contracts; administration and coordination of claims adjusting services; and assistance to city departments in developing appropriate loss control programs and procedures. This program is also responsible for the administration of the Premium Conversion and Deferred Compensation Plans.

Program Highlights

The Administration program budget of \$961,856 reflects a 3.1 percent increase over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The budgeted increase in current expense is primarily due to funding of the City's share of the biennial Other Post Employment Benefits (OPEB) actuarial valuation study for the State of Hawaii and all counties.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	13.00	13.00	13.00	0.00	13.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.00	2.60	2.60	0.00	2.60
Total	15.00	15.60	15.60	0.00	15.60

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,004,537	\$ 879,802	\$ 888,204	\$ 0	\$ 888,204
Current Expenses	63,030	53,461	73,652	0	73,652
Equipment	0	0	0	0	0
Total	\$ 1,067,567	\$ 933,263	\$ 961,856	\$ 0	\$ 961,856

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,067,567	\$ 933,263	\$ 961,856	\$ 0	\$ 961,856
Total	\$ 1,067,567	\$ 933,263	\$ 961,856	\$ 0	\$ 961,856

Accounting and Fiscal Services

Program Description

The Accounting & Fiscal Services program is responsible for accounting of city funds and reviewing the manner in which public funds are received and expended. To accomplish these responsibilities, it prepares financial statements, administers the central preparation of payroll, and ensures that expenditures are in accordance with the City's budget ordinances, federal grant requirements, and allotment schedules.

Program Highlights

The Accounting and Fiscal Services program budget of \$4,520,729 reflects an 11.0 percent increase from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant positions funding which was excluded from the fiscal year 2011 appropriation for this program. The budgeted increase in current expense is primarily due to increased fringe benefit costs for federally funded positions.

Transit-related costs, previously budgeted with Transit Funds, are budgeted with General Funds in fiscal year 2012 and will be fully reimbursed by Transit Fund monies from the Honolulu Authority for Rapid Transportation.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Payroll-Wage payments processed	#	245,000	247,000	250,000
Non-Payroll payment documents processed	#	48,000	50,000	50,000

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	85.00	86.00	86.00	0.00	86.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	3.50	6.00	5.00	0.00	5.00
Total	89.50	93.00	92.00	0.00	92.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 4,129,997	\$ 3,868,858	\$ 4,279,513	\$ 0	\$ 4,279,513
Current Expenses	99,928	202,622	241,216	0	241,216
Equipment	0	0	0	0	0
Total	\$ 4,229,925	\$ 4,071,480	\$ 4,520,729	\$ 0	\$ 4,520,729

Department of Budget & Fiscal Services

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 3,599,283	\$ 3,012,223	\$ 3,436,049	\$ 0	\$ 3,436,049
Sewer Fund	199,320	221,324	217,880	0	217,880
Refuse Genl Operating Acct -SWSF	97,945	88,224	92,340	0	92,340
Transit Fund	0	60,171	0	0	0
Community Development Fund	84,703	102,972	159,276	0	159,276
Special Events Fund	120,372	109,410	114,448	0	114,448
Federal Grants Fund	0	294,752	372,612	0	372,612
Housing & Comm Dev Rehab Fund	0	62,592	0	0	0
Housing & Comm Dev Sec 8 Fund	128,302	119,812	128,124	0	128,124
Total	\$ 4,229,925	\$ 4,071,480	\$ 4,520,729	\$ 0	\$ 4,520,729

Internal Control

Program Description

The Internal Control program is responsible for objectively examining and evaluating the financial activities of the City. This activity audits, reviews, monitors and evaluates the controls and processes for recording financial transactions and safeguarding city assets and recommends efficiency improvements to management. The function strives to adhere to the Standards for the Professional Practice of Internal Auditing.

Program Highlights

The Internal Control program budget of \$650,358 reflects an 11.0 percent decrease from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The budgeted decrease in current expense is primarily due to reduced consultant services funding for the Project Management Office.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Audits, reviews, evaluations, and analyses	#	43	35	40

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 479,139	\$ 439,200	\$ 454,776	\$ 0	\$ 454,776
Current Expenses	244,578	291,149	195,582	0	195,582
Equipment	0	0	0	0	0
Total	\$ 723,717	\$ 730,349	\$ 650,358	\$ 0	\$ 650,358

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 723,717	\$ 730,349	\$ 650,358	\$ 0	\$ 650,358
Total	\$ 723,717	\$ 730,349	\$ 650,358	\$ 0	\$ 650,358

Department of Budget & Fiscal Services

Purchasing and General Services

Program Description

The Purchasing program is responsible for procuring all materials, supplies, equipment, and services for city departments and agencies; processing construction, consultant, and personal services contracts; maintaining inventory of all city personal property; exchange, disposal, sale or transfer of surplus equipment; and managing city-owned real property not utilized by other departments.

Program Highlights

The Purchasing program budget of \$1,560,635 reflects a 4.3 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. Current expense funding provides for the current level of services.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Purchase Orders Processed	#	7,345	8,037	8,167
Purchase Requisitions Processed	#	1,602	1,656	1,756
Personal and Consultant Contracts	#	175	183	183

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	29.00	29.00	29.00	0.00	29.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	29.00	29.00	29.00	0.00	29.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,519,771	\$ 1,409,363	\$ 1,469,285	\$ 0	\$ 1,469,285
Current Expenses	53,161	86,381	91,350	0	91,350
Equipment	0	0	0	0	0
Total	\$ 1,572,932	\$ 1,495,744	\$ 1,560,635	\$ 0	\$ 1,560,635

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,572,932	\$ 1,495,744	\$ 1,560,635	\$ 0	\$ 1,560,635
Total	\$ 1,572,932	\$ 1,495,744	\$ 1,560,635	\$ 0	\$ 1,560,635

Treasury

Program Description

This program administers the treasury management program, general collections program, real property tax collection and tax relief programs, and special assessment programs.

Program Highlights

The Treasury program budget of \$2,464,460 reflects an increase of 10.9 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. Current expense funding provides for the current level of services.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Delinquent Real Property Tax Accounts	#	7,517	8,000	8,000
Delinquent Real Property Tax Amounts	Million	16.78	17.00	17.00
Delinquent Real Property Tax	%	1.96	2.00	2.00
Delinquent Improvement District Assessment	%	4.31	4.30	4.30
Delinquent Refuse Receivables	%	5.65	5.70	5.70
Delinquent Sewer Receivables	%	5.89	5.90	5.90
ADMINISTRATION:				
Sale of Bonds:				
General Obligation	#	1	1	1
Others	#	2	1	1
CASH AND DEBT MANAGEMENT:				
Agency Deposits	#	9,317	9,300	9,300
Checks Issued	#	98,212	98,000	98,000
Checks Cleared	#	96,379	96,000	96,000
Dishonored Checks Returned by Banks	#	2,999	3,000	3,000
Manual Disbursement Documents Processed	#	268	300	300
Reclassify Between Fund Revenue Documents Processed	#	506	500	500
ACCOUNTS RECEIVABLE:				
Billings:				
Refuse Service Charges	#	9,053	9,100	9,100
Sewer Service Charges	#	13,360	13,400	13,400
Other Charges	#	567	570	570
Collections:				
Refuse Services	#	12,646	12,700	12,700
Sewer Services	#	11,484	11,500	11,500
Other Services	#	543	545	545
Improvement Districts in Force	#	11	11	11
Accounts in Force	#	127	127	127
Delinquent Billings	#	11	11	11
City-Initiated Districts - New	#	--	--	--
Waikiki Business Improvement District	#	5,362	5,400	5,400
Fort Street Mall Business Improvement District	#	96	96	96
Real Property Tax Billings	#	538,825	540,000	540,000
Real Property Tax Checks Processed	#	272,322	275,000	280,000
Real Property Tax Billings Collected	#	530,961	535,000	540,000

Department of Budget & Fiscal Services

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	43.00	43.00	43.00	0.00	43.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	43.00	43.00	43.00	0.00	43.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,558,843	\$ 1,441,460	\$ 1,670,660	\$ 0	\$ 1,670,660
Current Expenses	668,905	780,224	793,800	0	793,800
Equipment	0	0	0	0	0
Total	\$ 2,227,748	\$ 2,221,684	\$ 2,464,460	\$ 0	\$ 2,464,460

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,214,403	\$ 2,197,984	\$ 2,439,460	\$ 0	\$ 2,439,460
Refuse Genl Operating Acct -SWSF	1,907	4,700	5,000	0	5,000
Housing & Comm Dev Sec 8 Fund	11,438	19,000	20,000	0	20,000
Total	\$ 2,227,748	\$ 2,221,684	\$ 2,464,460	\$ 0	\$ 2,464,460

Real Property

Program Description

The Real Property program annually identifies, evaluates and assesses all real property within the City and County of Honolulu.

Program Highlights

The Real Property program budget of \$ 5,963,634 reflects a 17.2 percent increase from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The budgeted increase in current expense is due to increased funding for consultant services and computer software maintenance programs.

Budget issues include salary funding for three new proposed Compliance Officer positions to implement the tax exemption compliance and enforcement program. Budget issues current expense funding is also provided for the nationwide search and verification of home exemptions.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Appeals Pending End of FY	#	3,857	2,500	1,000
Appeals Filed	#	1,642	2,000	2,000
Assessment Parcels	#	287,564	290,000	293,000
Building Inspections	#	7,047	7,000	7,000
Exemptions Processed	#	31,523	30,000	31,000
Counter Service	#	9,188	10,000	10,000
Land Map Drafting (Parcels)	#	4,387	5,000	5,500
Total Documents:				
Parcels Affected	#	48,237	50,000	55,000
Abstracted	#	75,149	85,000	90,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	111.00	112.00	112.00	3.00	115.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	4.00	2.50	2.50	0.00	2.50
Total	115.00	114.50	114.50	3.00	117.50

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 4,940,968	\$ 4,239,091	\$ 4,873,364	\$ 119,700	\$ 4,993,064
Current Expenses	653,770	850,110	910,570	60,000	970,570
Equipment	1,401	0	0	0	0
Total	\$ 5,596,139	\$ 5,089,201	\$ 5,783,934	\$ 179,700	\$ 5,963,634

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 5,596,139	\$ 5,089,201	\$ 5,783,934	\$ 179,700	\$ 5,963,634
Total	\$ 5,596,139	\$ 5,089,201	\$ 5,783,934	\$ 179,700	\$ 5,963,634

Department of Budget & Fiscal Services

Liquor Commission

Program Description

The Liquor Commission program controls, regulates, and supervises the manufacture, importation and sale of intoxicating liquor through inspections, enforcement, licensing, registration and education. Its mission is to promote the community's health, safety, and welfare by efficiently and fairly administering and enforcing Hawaii's liquor laws.

Program Highlights

The Liquor Commission program budget of \$3,416,592 reflects an increase of 23.2 percent from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The decrease in current expense is primarily due to reduced transportation/moving costs.

Pursuant to the City Charter amendment adopted in November of 2010, the Liquor Control Administrator and Deputy Administrator positions will be changed from civil service to exempt status.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 ESTIMATED
Liquor Licenses	#	1,411	1,407	1,400
Violations	#	467	700	500

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	50.00	50.00	50.00	0.00	50.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	6.00	6.00	6.00	0.00	6.00
Total	56.00	56.00	56.00	0.00	56.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 2,143,921	\$ 1,517,644	\$ 2,247,072	\$ 0	\$ 2,247,072
Current Expenses	956,735	1,255,837	1,169,520	0	1,169,520
Equipment	0	0	0	0	0
Total	\$ 3,100,656	\$ 2,773,481	\$ 3,416,592	\$ 0	\$ 3,416,592

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Liquor Commission Fund	\$ 2,869,184	\$ 2,773,481	\$ 3,416,592	\$ 0	\$ 3,416,592
Special Projects Fund	178,968	0	0	0	0
Federal Grants Fund	52,504	0	0	0	0
Total	\$ 3,100,656	\$ 2,773,481	\$ 3,416,592	\$ 0	\$ 3,416,592

Budgetary Administration

Program Description

The Budgetary Administration program provides centralized budgetary services, which include the preparation and administration of the annual operating budget. It formulates and administers budgetary policies consistent with administration objectives. It also evaluates the effectiveness of individual program activities in achieving its goals and mandates and provides organizational and budgetary reviews of city programs and activities.

Program Highlights

The Budgetary Administration program budget of \$849,998 reflects a 2.6 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Expenditure Schedules Reviewed and Processed	#	129	150	150
Reorganization Proposals Reviewed and Processed	#	18	30	30
Executive Agency Communications Reviewed and Processed	#	568	550	570
City Council Communications, Resolutions and Ordinances Prepared and Processed	#	160	140	160
Executive Agency Requests Reviewed and Processed (includes position creation, position reallocation, independent services contract, personal services contract, unbudgeted equipment and fund transfer requests)	#	1,059	1,050	1,060

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.00	12.00	12.00	0.00	12.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 876,132	\$ 816,258	\$ 839,298	\$ 0	\$ 839,298
Current Expenses	8,086	12,150	10,700	0	10,700
Equipment	0	0	0	0	0
Total	\$ 884,218	\$ 828,408	\$ 849,998	\$ 0	\$ 849,998

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 884,218	\$ 828,408	\$ 849,998	\$ 0	\$ 849,998
Total	\$ 884,218	\$ 828,408	\$ 849,998	\$ 0	\$ 849,998

Fiscal/CIP Administration

Program Description

The Fiscal/CIP Administration program is responsible for overseeing citywide financial planning and analysis, and the formulation, review, preparation and implementation of the annual Capital Program and Budget. It also administers the U.S. Department of Housing and Urban Development's Community Development Block Grant, HOME Investment Partnerships, Emergency Shelter Grant and Housing Opportunities for Persons with Aids programs to ensure proper program management, timely completion of projects and continued compliance with program mandates.

Program Highlights

The Fiscal/CIP Administration program budget of \$1,410,770 reflects an increase of 15.0 percent from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The budgeted increase in current expenses is primarily due to increased fringe benefit costs for federally funded positions.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Independent Services Contracts Reviewed and Processed	#	443	450	450
Appropriation and Allotment Vouchers Reviewed and Processed	#	527	600	600
Applications for HUD Funds Processed – Project Proposals	#	90	100	85
Audit of Sub-recipients	#	48	60	60
Sub-recipient Agreements Reviewed and Processed	#	138	150	200
Other Communications Reviewed and Processed *	#	782	800	800

* Increase due to new 5-Year CDBG Consolidated Plan and Stimulus Projects

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	17.00	17.00	17.00	0.00	17.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	17.00	17.00	17.00	0.00	17.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 946,170	\$ 874,896	\$ 1,037,356	\$ 0	\$ 1,037,356
Current Expenses	265,411	351,970	373,414	0	373,414
Equipment	0	0	0	0	0
Total	\$ 1,211,581	\$ 1,226,866	\$ 1,410,770	\$ 0	\$ 1,410,770

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 501,650	\$ 472,182	\$ 513,850	\$ 0	\$ 513,850
Community Development Fund	612,307	579,532	717,952	0	717,952
Federal Grants Fund	97,624	175,152	178,968	0	178,968
Total	\$ 1,211,581	\$ 1,226,866	\$ 1,410,770	\$ 0	\$ 1,410,770

Department of Budget & Fiscal Services

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

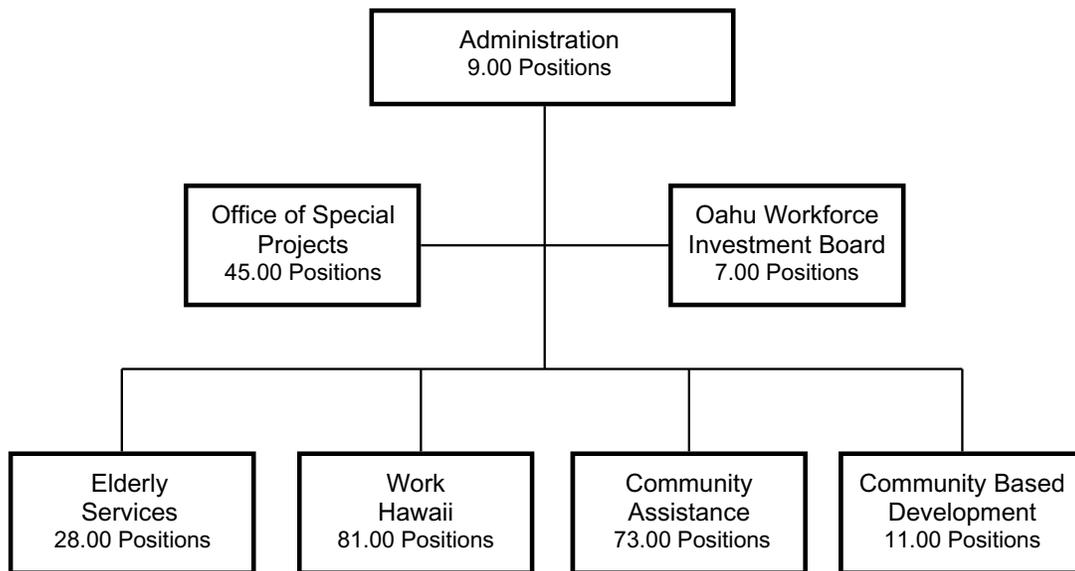
CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 1,564,911	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 1,564,911	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 776,395	\$ 0	\$ 0	\$ 0
Liquor Commission Fund	0	687,440	0	0	0
Community Development Fund	0	101,076	0	0	0
Total	\$ 0	\$ 1,564,911	\$ 0	\$ 0	\$ 0

Department of Community Services

DEPARTMENT OF COMMUNITY SERVICES (DCS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Department of Community Services

Responsibilities

The Department of Community Services (DCS) administers programs to meet human service, workforce and housing needs of economically challenged individuals and families with special needs in the City and County of Honolulu. The department also facilitates community and economic development for economically challenged neighborhoods and communities.

Goals and Objectives

To aggressively seek federal, state, and other grant resources that can be leveraged to maximize human services for those with the greatest needs or challenges.

To serve as an advocate for resource development and support to organizations serving those in greatest need within our communities.

To promote individual self-sufficiency and an improved quality of life for people with physical, mental and economic challenges.

Budget Initiatives and Highlights

The Department of Community Services receives approximately 97 percent of its operating budget from federal or state funds. These funds provide rental assistance to low income households; emergency and transitional shelter to people experiencing homelessness or with special needs; community based services for seniors that support independent living, job training and referral services; services for challenged youth that facilitate the earning of a living wage; community based economic development and neighborhood revitalization programs; and support to a variety of community based nonprofit organizations serving economically challenged individuals or communities.

The department's proposed budget of \$79,507,057 reflects a 1.4 percent increase from the current fiscal year. The increase in salaries over the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

Budget issues provide for two new positions for the Elderly Services activity.

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	143.00	144.00	144.00	0.00	144.00
Temporary FTE	100.00	101.00	101.00	1.80	102.80
Contract FTE	15.00	9.00	12.00	0.00	12.00
Total	258.00	254.00	257.00	1.80	258.80

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 736,747	\$ 646,704	\$ 794,061	\$ 0	\$ 794,061
Office of Special Projects	3,640,937	5,164,041	4,428,224	0	4,428,224
Oahu Workforce Investment Board	1,132,597	186,563	156,016	0	156,016
Elderly Services	7,411,861	7,364,399	7,617,474	116,192	7,733,666
WorkHawaii	8,682,981	6,282,072	7,549,134	0	7,549,134
Community Assistance	48,516,756	50,360,558	53,646,962	0	53,646,962
Community Based Development	5,715,595	5,367,358	5,198,994	0	5,198,994
Vacant Funded Positions	0	3,012,322	0	0	0
Total	\$ 75,837,474	\$ 78,384,017	\$ 79,390,865	\$ 116,192	\$ 79,507,057

Department of Community Services

Community Services

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 9,907,881	\$ 9,709,986	\$ 10,270,667	\$ 80,336	\$ 10,351,003
Current Expenses	65,901,975	68,620,031	69,046,498	35,856	69,082,354
Equipment	27,618	54,000	73,700	0	73,700
Total	\$ 75,837,474	\$ 78,384,017	\$ 79,390,865	\$ 116,192	\$ 79,507,057

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 3,117,573	\$ 4,269,013	\$ 2,774,529	\$ 0	\$ 2,774,529
Rental Assistance Fund	200,384	233,000	195,000	0	195,000
Community Development Fund	1,120,726	1,203,406	1,387,326	0	1,387,326
Special Projects Fund	3,797,145	3,780,776	3,774,112	0	3,774,112
Federal Grants Fund	21,890,498	18,731,277	20,104,877	116,192	20,221,069
Housing & Comm Dev Rehab Fund	1,357,866	2,447,592	3,355,000	0	3,355,000
Housing & Comm Dev Sec 8 Fund	44,345,496	47,629,312	47,710,380	0	47,710,380
Leasehold Conversion Fund	7,786	89,641	89,641	0	89,641
Total	\$ 75,837,474	\$ 78,384,017	\$ 79,390,865	\$ 116,192	\$ 79,507,057

Administration

Program Description

The Administration program provides department-wide leadership and policy guidance and oversight to enhance the performance of all departmental activities. This includes both program direction and administrative support to the Community Assistance Division, Community Based Development Division, Elderly Affairs Division, WorkHawaii Division, Office of Special Projects, and Oahu Workforce Investment Board.

Program Highlights

The Administration program budget of \$ 794,061 reflects a 22.8 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

The increase in current expense is primarily due to increased office rental cost and moving expenses.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	9.00	9.00	9.00	0.00	9.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 491,590	\$ 411,412	\$ 492,604	\$ 0	\$ 492,604
Current Expenses	245,157	235,292	301,457	0	301,457
Equipment	0	0	0	0	0
Total	\$ 736,747	\$ 646,704	\$ 794,061	\$ 0	\$ 794,061

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 736,747	\$ 646,704	\$ 794,061	\$ 0	\$ 794,061
Total	\$ 736,747	\$ 646,704	\$ 794,061	\$ 0	\$ 794,061

Department of Community Services

Office of Special Projects

Program Description

The Office of Special Projects (OSP) serves as the department's liaison to the community for the development and implementation of human service, community revitalization and community based economic development initiatives for disadvantaged youth, adults, families and communities in the City and County of Honolulu.

The Grants Unit of OSP aggressively pursues federal, state and other grant opportunities to expand the City's capacity to enhance existing programs and services for our disadvantaged populations and communities. In fiscal year 2012, the Grants Unit will continue to develop and maintain partnerships between the City and community organizations, working together to identify key issues in the community and establishing strategies to address those issues. It will research and identify grants and other funds available to the department and community organizations and act as a resource to the community in development efforts with the City.

The Community Revitalization program assists community based and private nonprofit organizations in the development of commercially viable, self-sustaining community development initiatives. These initiatives focus on revitalizing distressed communities and low- to moderate-income families. This section of OSP focuses on the creation of sustainable job opportunities through public-private commercial ventures capitalized by financing opportunities through programs such as the Section 108 Loan Guarantee program and the Brownfields Economic Development Initiative of the U.S. Department of Housing and Urban Development, and the Rural Development Program of the U.S. Department of Agriculture.

The Youth Service Center of OSP uses multiple sources of funding to provide services to youth and young adults who face multiple challenges. The center helps its clients to attain their own personal, educational and employment goals and assists them in becoming responsible, wage-earning citizens of our state. These services and activities include intake and assessment, intensive case management, high school diploma instruction, therapeutic individual and family counseling, anger management classes, occupational skills training, leadership development, employment services, substance abuse counseling, mentoring and opportunities to engage in community service.

Program Highlights

In fiscal year 2012, the Office of Special Projects will continue to focus on expanding its programs and services through the administration and acquisition of additional federal grant and loan funds.

The Office of Special Projects fiscal year 2012 program budget of \$4,428,224 reflects a 14.2 percent decrease from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

The decrease in current expense is primarily due to the discontinuation of funding for the grants-in-aid program and reduced funding for the Leeward Coast Community Benefits Program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Youth Services				
Number of Programs:	#	6	7	7
Number of Participants Served:	#	3,000	3,400	3,500
Early Education and Care Services				
Number of Projects/Centers:	#	7	10	10
Number of Participants Served:	#	1,200	1,600	1,600
Leeward Coast Community Benefits				
Number of Projects:	#	24	25	25
Number of Participants Served:	#	14,000	15,000	15,000
Community Revitalization				
Number of Programs:	#	4	6	6
Number of Participants Served:	#	1,872	2,500	2,500
Number of Jobs Created:	#	844	1,000	1,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	12.00	13.00	13.00	0.00	13.00
Temporary FTE	25.00	26.00	26.00	0.00	26.00
Contract FTE	0.00	6.00	7.00	0.00	7.00
Total	37.00	45.00	46.00	0.00	46.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 968,222	\$ 535,070	\$ 1,511,213	\$ 0	\$ 1,511,213
Current Expenses	2,672,715	4,628,971	2,917,011	0	2,917,011
Equipment	0	0	0	0	0
Total	\$ 3,640,937	\$ 5,164,041	\$ 4,428,224	\$ 0	\$ 4,428,224

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,264,965	\$ 2,465,130	\$ 728,449	\$ 0	\$ 728,449
Community Development Fund	333,153	226,768	555,284	0	555,284
Special Projects Fund	250,000	0	0	0	0
Federal Grants Fund	1,785,033	2,382,502	3,054,850	0	3,054,850
Leasehold Conversion Fund	7,786	89,641	89,641	0	89,641
Total	\$ 3,640,937	\$ 5,164,041	\$ 4,428,224	\$ 0	\$ 4,428,224

Oahu Workforce Investment Board

Program Description

The 36-member Oahu Workforce Investment Board (OWIB) consists of representatives from the private, public, non-profit and organized labor sectors of the community. The OWIB's focus is to help Oahu's employers find qualified entry level employees for current and future job force needs. OWIB does so via an integrated workforce investment system for Oahu in partnership with the Mayor. The OWIB provides oversight to the one-stop, adult and youth operators per the Workforce Investment Act and facilitates training initiatives to address shortages of skilled workers and enhance economic development.

Program Highlights

The OWIB program budget of \$ 156,016 reflects a 16.4 percent decrease from the current fiscal year. This budgeted net decrease from the current fiscal year reflects anticipated labor savings and reduced federal funding for this program.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	7.00	7.00	7.00	0.00	7.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 265,305	\$ 96,012	\$ 70,824	\$ 0	\$ 70,824
Current Expenses	867,292	90,551	85,192	0	85,192
Equipment	0	0	0	0	0
Total	\$ 1,132,597	\$ 186,563	\$ 156,016	\$ 0	\$ 156,016

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 3,784	\$ 8,602	\$ 8,602	\$ 0	\$ 8,602
Federal Grants Fund	1,128,813	177,961	147,414	0	147,414
Total	\$ 1,132,597	\$ 186,563	\$ 156,016	\$ 0	\$ 156,016

Elderly Services

Program Description

The Elderly Affairs Division (EAD) is the Area Agency on Aging (AAA) for the City and County of Honolulu designated under the Older Americans Act of 1965. EAD plans, coordinates, advocates for and develops community based programs and services to meet the needs of the growing population of non-institutionalized elderly individuals and their family caregivers. EAD provides information and referral services and public outreach, working with Oahu's network of providers to ensure easy access and availability of services, and to ultimately prevent or delay institutionalization. In addition to serving adults age 60 and over, recent revisions of the Older Americans Act require AAAs to serve people of any age with a disability (including physical, developmental and mental health disabilities) and caregivers. In response to this greatly expanded mandate, EAD is in its fourth year of collaboration with the State Executive Office on Aging to expand its capacity and services in order to become a fully functioning Aging and Disability Resource Center (ADRC).

EAD contracts with private nonprofit organizations to provide a wide range of supportive and long-term care services that help elders remain at home (which they prefer), enhance their quality of life, and permit aging with dignity. Services include group dining and home-delivered meals, nutrition counseling and education, transportation and assisted transportation, escort services, case management, personal care, attendant care, adult day care, chore and homemaker services, friendly visits, telephone reassurance, housing assistance, legal assistance, advocacy, counseling, interpretation and translation, caregiver respite and supplemental services, caregiver support groups, adult and caregiver education, training, recreation, and health maintenance and promotion classes.

EAD plans to enhance its Outreach, Information and Assistance services in fiscal year 2012 by opening several satellite offices in the most isolated and under-served parts of Oahu, in addition to three satellite sites it currently operates. By establishing a local presence and delivering services directly to those who have the most difficulty accessing them, EAD furthers its mission under the Older Americans Act of embedding services for seniors and people with disabilities in local communities. This expanding local presence is supported by a consumer-friendly website with a comprehensive database of long-term care options, which serves as a virtual ADRC for those who are unable to access one of the satellite offices. EAD also continues efforts to embed Chronic Disease Self-Management Programs in the Aging Network in order to reduce health care costs and improve quality of life for older adults and those with disabilities.

In the last year, EAD assumed sponsorship of the Retired and Senior Volunteer Program (RSVP), a program of the U.S. Senior Corps that provides volunteer opportunities for people age 55 and older. The program currently has over 300 active volunteers serving at 40 organizations in the community. EAD sees these volunteers as a critical adjunct and supplement to the direct services provided by its staff to seniors, people with disabilities and caregivers. The three-year federal RSVP grant allows creation of two staff positions to administer the RSVP program: a full-time Project Director/Planner IV, and a 80% Volunteer Services Coordinator/Planner I.

Program Highlights

The Elderly Services program budget of \$7,733,666 reflects an increase of 5 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Budget issues provide for two new temporary positions to administer the RSVP program.

Department of Community Services

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Seniors Surveyed	#	20,814	21,000	23,500
Referrals Made	#	5,634	6,000	6,200
Telephone Inquiries	#	2,402	2,500	2,600
Information Contacts	#	32,726	33,000	34,000
Training Sessions Conducted	#	36	38	45
Additions to Handbook for Elderly	#	25	25	25
Publications Produced	#	10	10	10
Contracts Completed	#	30	30	30
Completion of Grants Management	#	100%	100%	100%
Public Awareness Activities	#	8	9	10
On Site Assessments	#	1	1	1
Seniors Recognized	#	79	80	80
Community Forums and Meetings	#	6	6	6

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	17.00	17.00	17.00	1.80	18.80
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	1.80	29.80

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 894,252	\$ 682,812	\$ 987,468	\$ 80,336	\$ 1,067,804
Current Expenses	6,509,619	6,661,587	6,610,006	35,856	6,645,862
Equipment	7,990	20,000	20,000	0	20,000
Total	\$ 7,411,861	\$ 7,364,399	\$ 7,617,474	\$ 116,192	\$ 7,733,666

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 481,036	\$ 447,620	\$ 425,194	\$ 0	\$ 425,194
Special Projects Fund	3,451,527	3,557,178	3,657,382	0	3,657,382
Federal Grants Fund	3,479,298	3,359,601	3,534,898	116,192	3,651,090
Total	\$ 7,411,861	\$ 7,364,399	\$ 7,617,474	\$ 116,192	\$ 7,733,666

WorkHawaii

Program Description

WorkHawaii’s mission is to link job seekers with potential employers. WorkHawaii provides potential employees with the requisite training and skills needed to perform their jobs and secure a living wage. WorkHawaii’s programs for job seekers focus on customized industry training through a series of steps that include: individual assessment and employment planning, counseling, case management, pre-vocational services, job readiness, job search, and job retention workshops. In addition, job seekers are referred to basic and occupational skills training and post-secondary certificate and associate degree programs. Services to employers include assistance with employee recruitment, screening and referring qualified job-seeking customers, on the job training, hosting of job fairs, and identification of programs and services for the benefit of businesses.

WorkHawaii is the lead agency serving as the administrator of the county’s one-stop consortium. The consortium is made up of the following four partners: WorkHawaii, Workforce Development Division of the State Department of Labor, Honolulu Community Action Program, and ALU LIKE. These island-wide partner agencies manage and provide services at four employment centers and three satellite centers, collectively referred to as Oahu WorkLinks. This system of community-based one-stop centers is the principal point of service delivery for WorkHawaii’s programs. WorkHawaii’s services target populations with barriers to employment that are under-represented in the workforce: people experiencing homelessness; individuals with disabilities; ex-offenders; discouraged workers and immigrants with limited English proficiency.

Program funds come from the Workforce Investment Act (WIA), as well as from First To Work, Reed Act, Family Self-Sufficiency, Food Stamp Employment & Training, Vocational Rehabilitation, Community Development Block Grant and other federal programs.

Program Highlights

The WorkHawaii program budget of \$7,549,134 reflects an increase of 20.2 percent from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Participants served by:				
O`ahu WorkLinks one-stop center users	Individual	20,110	19,000	16,000
Workforce Investment Act Adult Trainees (DLIR)	Individual	317	200	200
Workforce Investment Act Dislocated Workers (DLIR)	Individual	560	450	550
Ho`ala Programs (DHS)	Individual	1,450	1,500	1,550
Family Self Sufficiency (HPHA)	Family	105	120	130

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	34.00	34.00	34.00	0.00	34.00
Temporary FTE	45.00	45.00	45.00	0.00	45.00
Contract FTE	15.00	2.00	0.00	0.00	0.00
Total	94.00	81.00	79.00	0.00	79.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 3,666,538	\$ 2,094,412	\$ 3,398,176	\$ 0	\$ 3,398,176
Current Expenses	4,996,815	4,187,660	4,150,958	0	4,150,958
Equipment	19,628	0	0	0	0
Total	\$ 8,682,981	\$ 6,282,072	\$ 7,549,134	\$ 0	\$ 7,549,134

Department of Community Services

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 57,000	\$ 55,951	\$ 55,951	\$ 0	\$ 55,951
Special Projects Fund	10,618	23,022	23,022	0	23,022
Federal Grants Fund	8,615,363	6,203,099	7,470,161	0	7,470,161
Total	\$ 8,682,981	\$ 6,282,072	\$ 7,549,134	\$ 0	\$ 7,549,134

Community Services

Community Assistance

Program Description

The Community Assistance Division (CAD) is responsible for implementing programs that (1) provide rental assistance to lower income families; (2) preserve decent, safe and sanitary housing for low, moderate and gap-group income households; and (3) assist lower income families to achieve economic self-sufficiency and homeownership.

The federal Section 8 Rental Assistance Program provides rent subsidies to very low-income eligible families. CAD also implements (1) the Family Self-Sufficiency Program that promotes and encourages economic independence for its program participants; (2) the Mainstream Program for Persons with Disabilities which assists low income individuals with disabilities; (3) the Project Based Assisted Housing Conversion Program which assists individuals being displaced by previously subsidized low-income housing projects whose owners discontinue assistance; (4) the Section 8 Homeownership Option Program which provides Section 8 families with the opportunity to apply their rental subsidy toward mortgage payments for homeownership; and (5) the Section 8 Family Unification Program which assists families for whom lack of adequate housing is a primary factor for family separation, and to youth 18-21 who have left foster care at age 16 or older and lack adequate housing. The City Housing Rental Assistance Program provides limited rent subsidies on behalf of eligible lower income families at city-assisted housing projects. Rehabilitation and Loan Programs provide (1) low interest home repair loans to income-qualified homeowners to bring units up to basic housing quality standards; (2) low interest down payment loans to income-qualified, first time homebuyers; (3) low interest loans to lower income homeowners for the installation of solar water heating systems; (4) low interest repair loans to assist homeowners adversely affected by a declared disaster. In addition, CAD provides rehabilitation services to eligible homesteaders as part of the Department of Hawaiian Home Lands' (DHHL) Native American Housing Assistance Self Determination Act (NAHASDA) Home Repair program.

Program Highlights:

The Community Assistance program budget of \$53,646,962 reflects a 6.5 percent increase from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The increase in current expense is primarily due to anticipated federal grants funding for the Down Payment Loan program and increased funding for the Rehabilitation Loan Program.

Output Measures

DESCRIPTION:	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Rental Assistance:				
Housing Choice Vouchers	#	3,650	3,550	3,550
New Applications	#	0	0	0
Average Number On Wait List	#	4,500	3,300	3,000
Applications Processed	#	0	100	100
New Vouchers Issued	#	0	40	40
Inspections	#	7,343	7,500	8,000
Reexaminations/Placements	#	3,750	3,650	3,650
Interim Adjustments	#	2,001	2,200	2,200
Family Self-Sufficiency (FSS): Families Served	#	215	180	200
FSS: Contracts of Participation	#	166	150	175
FSS: Escrow Accounts	#	78	75	75
HOP: Families Being Served	#	6	10	10
FSS/HOP: New Homeowners (with/without Subsidy)	#	3	5	5
Loans:				
Rehabilitation Applications Distributed	#	193	230	200
Applications Received	#	107	90	90
Rehabilitation Loans Closed	#	21	20	20
Dollar Volume Closed	\$	2,450,000	1,500,000	2,500,000
Site Inspections Conducted	#	534	600	600
Rehabilitation Work Started	#	18	35	45
Rehabilitation Work Completed	#	21	20	30
Down Payment Applications Received	#	67	No Funding	70
Down Payment Loans Closed	#	34	No Funding	30
Down Payment Dollar Volume Closed	\$	1,180,000	No Funding	1,500,000

Department of Community Services

Community Services

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	71.00	71.00	71.00	0.00	71.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	3.00	0.00	3.00
Total	73.00	73.00	76.00	0.00	76.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 2,995,601	\$ 2,385,118	\$ 3,205,258	\$ 0	\$ 3,205,258
Current Expenses	45,521,155	47,941,440	50,388,004	0	50,388,004
Equipment	0	34,000	53,700	0	53,700
Total	\$ 48,516,756	\$ 50,360,558	\$ 53,646,962	\$ 0	\$ 53,646,962

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 367,778	\$ 270,200	\$ 554,052	\$ 0	\$ 554,052
Rental Assistance Fund	200,384	233,000	195,000	0	195,000
Community Development Fund	166,184	172,090	238,822	0	238,822
Special Projects Fund	85,000	24,176	93,708	0	93,708
Federal Grants Fund	1,994,048	0	1,500,000	0	1,500,000
Housing & Comm Dev Rehab Fund	1,357,866	2,447,592	3,355,000	0	3,355,000
Housing & Comm Dev Sec 8 Fund	44,345,496	47,213,500	47,710,380	0	47,710,380
Total	\$ 48,516,756	\$ 50,360,558	\$ 53,646,962	\$ 0	\$ 53,646,962

Community Based Development

Program Description

The Community Based Development Division (CBDD) addresses the shelter and service needs of the City’s residents who have special needs using funding provided through the U.S. Department of Housing and Urban Development’s (HUD) Community Development Block Grant (CDBG), HOME Investment Partnership Act, Emergency Shelter Grants (ESG), Housing Opportunities for Persons with AIDS (HOPWA), Homeless Prevention and Rapid Re-Housing, and Continuum of Care programs. This is accomplished through grants and loans to nonprofit agencies that, in turn, provide services and shelter to our special needs population, including persons experiencing homelessness, abused spouses, elderly and disabled, troubled youth, and persons with HIV/AIDS. Other functions of CBDD include administration of the City’s Fair Housing Program and Limited English Proficiency plan, administration of housing and community development projects, and coordination of tenant outreach and revitalization activities pertaining to the City’s Ewa Villages project. CBDD administers leases of 58 City-owned properties to nonprofit organizations providing shelter and services to low and moderate income and special needs individuals and families. CBDD provides Davis-Bacon labor standards support and monitoring for construction project undertaken with federal CDBG and HOME funds. CBDD assists in the development of affordable rental housing through nonprofit developers and the development of the City’s affordable housing policy.

CBDD staff will continue to assist the remaining former plantation tenants in Ewa Villages to secure permanent housing. In the area of fair housing, the division will continue to promote public awareness of federal and state fair housing laws by producing educational materials and sponsoring public education workshops for both tenant advocacy as well as housing provider groups. Two enforcement agencies, HUD and the Hawaii Civil Rights Commission, also use the City’s Fair Housing Officer to conduct required remedial fair housing training to fair housing respondents.

Program Highlights

The Community Based Development program budget of \$ 5,198,994 reflects a decrease of 3.1 percent from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

The decrease in current expense is primarily due to reduced federal grants funding for the Shelter Plus Care program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Clients Served with Emergency Shelter Grant Program	Persons	2,414	2,500	2,500
Clients Served by Housing Opportunities for Persons with AIDS program	Persons	343	350	350
Clients Served by Continuum of Care Grant Programs	Persons	476	489	489
Fair Housing Inquiries	Persons	146	150	150
Public Educated at Fair Housing Workshops	Persons	290	300	300
Ewa Villages Bulk Lot Sale or Other Disposition	Lots	0	0	57
City Affordable Housing & Special Needs Leases	Leases	58	59	59
Community Development Block Grant Awards	Number	17	14	15
HOME Investment Partnership Awards	Number	4	4	3
Other Grants Administered	Number	25	32	25

Department of Community Services

Community Services

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	1.00	2.00	0.00	2.00
Total	10.00	11.00	12.00	0.00	12.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 626,373	\$ 492,828	\$ 605,124	\$ 0	\$ 605,124
Current Expenses	5,089,222	4,874,530	4,593,870	0	4,593,870
Equipment	0	0	0	0	0
Total	\$ 5,715,595	\$ 5,367,358	\$ 5,198,994	\$ 0	\$ 5,198,994

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 206,263	\$ 131,584	\$ 208,220	\$ 0	\$ 208,220
Community Development Fund	621,389	555,004	593,220	0	593,220
Federal Grants Fund	4,887,943	4,680,770	4,397,554	0	4,397,554
Total	\$ 5,715,595	\$ 5,367,358	\$ 5,198,994	\$ 0	\$ 5,198,994

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 3,012,322	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 3,012,322	\$ 0	\$ 0	\$ 0

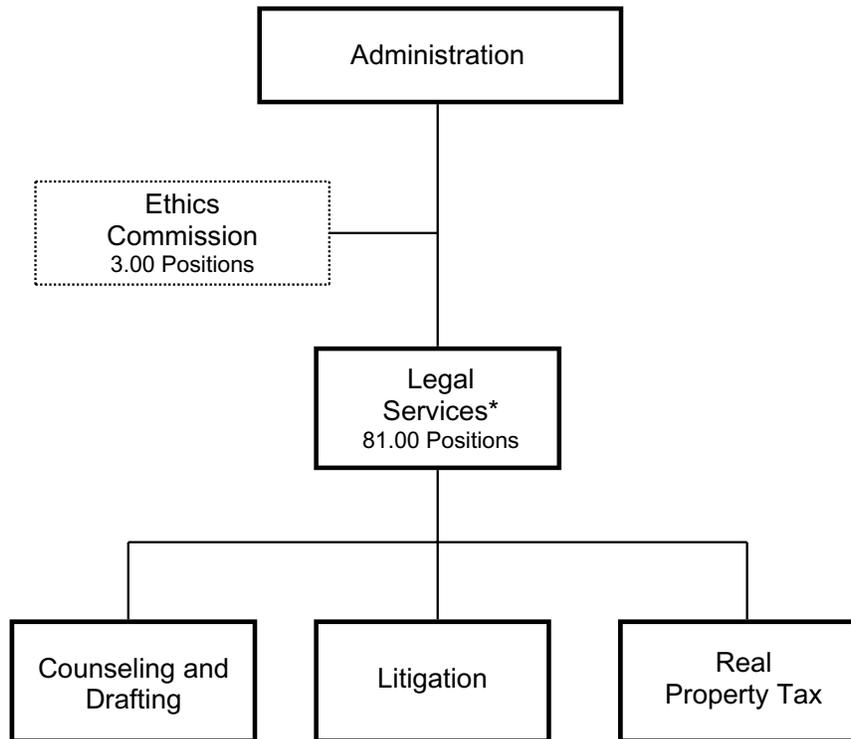
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 243,222	\$ 0	\$ 0	\$ 0
Community Development Fund	0	249,544	0	0	0
Special Projects Fund	0	176,400	0	0	0
Federal Grants Fund	0	1,927,344	0	0	0
Housing & Comm Dev Sec 8 Fund	0	415,812	0	0	0
Total	\$ 0	\$ 3,012,322	\$ 0	\$ 0	\$ 0

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Corporation Counsel

DEPARTMENT OF THE CORPORATION COUNSEL (COR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



* The Legal Services activity includes the Administration, Counseling and Drafting, Litigation and Real Property Tax programs.

Corporation Counsel

Responsibilities

The Corporation Counsel serves as the chief legal advisor and legal representative for all city agencies, the City Council, and all officers and employees in matters relating to their official powers and duties. The department represents the City in all legal proceedings and performs all other legal services.

Mission Statement

To meet the diverse legal needs of its clients, by advising its clients proactively, and by effectively representing and litigating their interests, while maintaining the highest standards of professionalism and ethics.

Goals and Objectives

1. Work proactively with departments to reduce liability that may arise from day-to-day operations.
2. Deliver quality legal services in a responsive and efficient manner.
3. Establish and maintain solid attorney-client relationships.
4. Maximize the intake of real property tax revenues by vigorously defending assessments and expeditiously resolving tax appeals.

Budget Initiatives and Highlights

The department's proposed budget of \$9,051,058 reflects a 0.2 percent decrease from the current fiscal year. The net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The decrease in current expense is primarily due to decreased funding for consultant services. The proposed funding will enable the department to continue to:

- Provide legal advice regarding diverse issues arising from the City's rail transit project, using the cross-divisional talents of a transit team of deputies with expertise in different areas of law.
- Assist other city departments with standardizing contract forms, and review procedures to help streamline the procurement process.
- Develop and expand a form bank of standardized forms and procedural guidelines for use by all deputies and staff to streamline handling of matters and cases.
- Work closely with the Departments of Environmental Services and Design and Construction to assist with wastewater environmental issues as the City embarks upon the implementation of the terms and schedule of capital improvements of the recently entered into consent decree.
- Continue to improve and expand the newly implemented caselogging, timekeeping and case management system with contract management enhancements.
- Assist city departments with the development of policies and procedures regarding document management and construction change orders and other construction-related issues.
- Emphasize and provide professional development and training for Corporation Counsel deputies.
- Support city departments in their effort to consolidate collection procedures.

Fiscal Sustainability

	<u>Target Year</u>
Goal 1: <u>Cost Containment</u>	
Initiative 1: Work with other city departments and project management office to reduce operational costs and potential liabilities.	FY 2012
Initiative 2: Continue to reduce hard copy book subscriptions in favor of on-line and/or CD-rom based research.	FY 2012
Goal 2: <u>Develop Supplemental Sources of Revenue</u>	
Initiative 1: Work independently and/or with other city departments to pursue and expend federal and other grants/funding.	FY 2012
Initiative 2: Pursue collection matters and lawsuits/claims on behalf of the City.	FY 2012

Corporation Counsel

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	83.00	84.00	84.00	0.00	84.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	83.00	84.00	84.00	0.00	84.00

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Legal Services	\$ 7,133,800	\$ 8,601,606	\$ 8,783,939	\$ 0	\$ 8,783,939
Ethics Commission	180,388	270,690	267,119	0	267,119
Vacant Funded Positions	0	196,666	0	0	0
Total	\$ 7,314,188	\$ 9,068,962	\$ 9,051,058	\$ 0	\$ 9,051,058

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 5,036,831	\$ 5,315,490	\$ 5,472,448	\$ 0	\$ 5,472,448
Current Expenses	2,277,357	3,753,472	3,578,610	0	3,578,610
Equipment	0	0	0	0	0
Total	\$ 7,314,188	\$ 9,068,962	\$ 9,051,058	\$ 0	\$ 9,051,058

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 5,722,114	\$ 6,925,037	\$ 8,522,214	\$ 0	\$ 8,522,214
Sewer Fund	404,220	432,996	401,080	0	401,080
Liquor Commission Fund	81,180	142,644	127,764	0	127,764
Transit Fund	1,106,674	1,568,285	0	0	0
Total	\$ 7,314,188	\$ 9,068,962	\$ 9,051,058	\$ 0	\$ 9,051,058

Legal Services

Program Description

This activity includes counseling and drafting, litigation and real property tax support.

COUNSELING AND DRAFTING

The Counseling and Drafting Division drafts and reviews ordinances and resolutions, state legislation, and legal documents, and renders oral and written legal opinions to the Mayor, City Council and all city departments. Counseling and Drafting deputies attend all City Council and committee meetings, city department meetings, and the meetings of city boards and commissions, and represent the City before all courts and tribunals of the State in matters not related to personal injury and property damage.

LITIGATION

The Litigation Division represents the City and County of Honolulu and its employees (acting in the course and scope of their employment) before all of the courts in the State of Hawaii; processes and litigates personal injury and property damage claims by or against the City; and seeks collections for monies owed to the City for various services rendered by the City.

REAL PROPERTY TAX

The Real Property Tax Division was created in 1995 to maximize intake of real property tax revenues to the City and County of Honolulu expeditiously; to assume management of cases; and to vigorously defend the City against real property tax appeals brought before the Tax Appeal Court. This division also provides legal advice and support to the Real Property Assessment Division in the Department of Budget and Fiscal Services.

Program Highlights

The Legal Services program budget of \$8,783,939 reflects a decrease of 2.1 percent from the current fiscal year. The budgeted increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The decrease in current expense is primarily due to reduced funding for consultant services.

Transit-related costs, previously budgeted in the Transit Fund, are budgeted in the General Fund in fiscal year 2012 and will be fully reimbursed by Transit Fund monies from the Honolulu Authority for Rapid Transportation.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Counseling and Drafting Cases and Opinions (Total Workload)	#	10,584	11,100	11,600
Litigation Cases (Total Cases)	#	2,664	2,700	2,800
Real Property Tax Appeals and Matters (Total Cases)	#	406	420	440

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	81.00	81.00	81.00	0.00	81.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	81.00	81.00	81.00	0.00	81.00

Corporation Counsel

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 4,903,091	\$ 4,918,388	\$ 5,274,160	\$ 0	\$ 5,274,160
Current Expenses	2,230,709	3,683,218	3,509,779	0	3,509,779
Equipment	0	0	0	0	0
Total	\$ 7,133,800	\$ 8,601,606	\$ 8,783,939	\$ 0	\$ 8,783,939

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 5,541,726	\$ 6,585,109	\$ 8,255,095	\$ 0	\$ 8,255,095
Sewer Fund	404,220	432,996	401,080	0	401,080
Liquor Commission Fund	81,180	142,644	127,764	0	127,764
Transit Fund	1,106,674	1,440,857	0	0	0
Total	\$ 7,133,800	\$ 8,601,606	\$ 8,783,939	\$ 0	\$ 8,783,939

Corporation Counsel

Ethics Commission

Program Description

This activity renders advice on ethics to city personnel, the public and the media; investigates complaints of violations of the ethics laws; recommends discipline to appointing authorities for violations of the ethics laws; is authorized to impose civil fines for ethics violations by elected and appointed officers; develops and implements educational programs, including mandatory ethics training and retraining for all supervisory personnel, elected officers and board and commission members; recommends legislation before the Council and the Legislature; develops guidelines about the standards of conduct; reviews and maintains financial disclosure statements of city officials with significant discretionary authority; and regulates lobbying and lobbyists.

Program Highlights

The Ethics Commission program budget of \$267,119 reflects a 1.3% decrease from the current fiscal year. The budgeted decrease in salaries reflects anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Requests for advice/ informal advice rendered	#	291/255	350/315	400/365
Complaints investigated	#	93	75	100
Formal advisory opinions rendered	#	5	6	6
Commission meetings	#	8	10	11
Financial disclosure statements reviewed	#	571	470	470
Lobbyists registered	#	54	90	90
Lobbyist clients represented	#	76	100	100
Lobbyist annual reports reviewed	#	39	100	100
Legislation proposed or testified on	#	5	10	10
New employee ethics orientation training	#	309	350	350
Mandatory ethics training	#	350	350	600
Mandatory ethics retraining	#	206	500	700
Specialized ethics training	#	99	200	300
Website hits	#	9,497	10,000	11,500
Newsletters	#	0	3	3
Publications	#	0	1	1

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	2.00	3.00	3.00	0.00	3.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	2.00	3.00	3.00	0.00	3.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 133,740	\$ 200,436	\$ 198,288	\$ 0	\$ 198,288
Current Expenses	46,648	70,254	68,831	0	68,831
Equipment	0	0	0	0	0
Total	\$ 180,388	\$ 270,690	\$ 267,119	\$ 0	\$ 267,119

Corporation Counsel

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 180,388	\$ 270,690	\$ 267,119	\$ 0	\$ 267,119
Total	\$ 180,388	\$ 270,690	\$ 267,119	\$ 0	\$ 267,119

Corporation Counsel

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 196,666	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 196,666	\$ 0	\$ 0	\$ 0

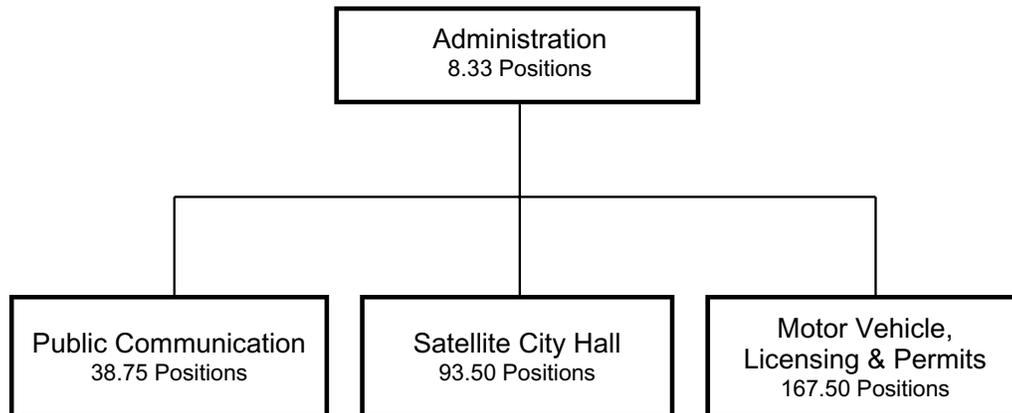
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 69,238	\$ 0	\$ 0	\$ 0
Transit Fund	0	127,428	0	0	0
Total	\$ 0	\$ 196,666	\$ 0	\$ 0	\$ 0

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Department of Customer Services

DEPARTMENT OF CUSTOMER SERVICES (CSD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Department of Customer Services

Responsibilities

The Department of Customer Services is responsible for providing the public with information about city programs, administering the Motor Vehicle Licensing and Permit program, and operating satellite city halls and driver licensing stations island wide.

Mission Statement

To provide the highest quality of service to the public, whether the interaction be in person, on the phone, or electronic.

Goals and Objectives

As the public's link to city and county government, the Customer Services Department strives to provide courteous and efficient service by:

1. Increasing the variety of transactions offered at the various CSD service centers around Oahu.
2. Improving the service centers to facilitate one-stop service.
3. Automating processes to increase efficiency and convenience.
4. Educating the public on available electronic-based services so that more transaction can occur *on-line* instead of *in-line*.
5. Cross training staff to improve processing capability.

Budget Initiatives and Highlights

The department's proposed budget is \$21,740,752, which reflects a 2.3 percent increase over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The budget also reflects the transfer of a contractual Special Events Coordinator to the Office of the Managing Director's Culture and the Arts program.

Budget issue funding of \$28,534 provides for a new driver license clerk position for the Commercial Drivers License program which will be fully reimbursed by the state.

Performance Measures

DESCRIPTION	UNIT	FY 2009 ACTUAL	FY 2010 ESTIMATED	FY 2011 ESTIMATED
Vehicle Registration Processing (Mail-in)	Days	3	2	2
Vehicle Registration Processing (SCH)	Minutes	9	9	9
Driver License Issuance Time	Minutes	20	20	20

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	298.00	298.00	298.00	1.00	299.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	10.08	10.08	9.08	0.00	9.08
Total	308.08	308.08	307.08	1.00	308.08

Department of Customer Services

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 565,272	\$ 436,287	\$ 481,070	\$ 0	\$ 481,070
Public Communication	1,948,774	1,866,988	1,779,512	0	1,779,512
Satellite City Hall	4,212,713	3,859,179	4,311,349	0	4,311,349
Motor Vehicle, Licensing and Permits	13,613,402	14,257,597	15,140,287	28,534	15,168,821
Vacant Funded Positions	0	823,602	0	0	0
Total	\$ 20,340,161	\$ 21,243,653	\$ 21,712,218	\$ 28,534	\$ 21,740,752

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 12,201,580	\$ 11,655,784	\$ 12,103,710	\$ 28,534	\$ 12,132,244
Current Expenses	8,125,812	9,587,869	9,608,508	0	9,608,508
Equipment	12,769	0	0	0	0
Total	\$ 20,340,161	\$ 21,243,653	\$ 21,712,218	\$ 28,534	\$ 21,740,752

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 18,452,446	\$ 18,496,851	\$ 18,955,633	\$ 28,534	\$ 18,984,167
Highway Beautification Fund	1,842,675	2,704,487	2,716,106	0	2,716,106
Special Projects Fund	45,040	42,315	40,479	0	40,479
Total	\$ 20,340,161	\$ 21,243,653	\$ 21,712,218	\$ 28,534	\$ 21,740,752

Customer Services

Administration

Program Description

The Director and the Department Administration provide policy guidance, direction, and administrative support to the City's public communications programs and its service delivery centers. These include the Public Communications, Satellite City Halls and Motor Vehicle Licensing and Permits Divisions.

Program Highlights

The Administration program's proposed budget of 481,070 reflects a 10.3 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.33	0.33	0.33	0.00	0.33
Total	8.33	8.33	8.33	0.00	8.33

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 473,662	\$ 366,036	\$ 407,520	\$ 0	\$ 407,520
Current Expenses	91,610	70,251	73,550	0	73,550
Equipment	0	0	0	0	0
Total	\$ 565,272	\$ 436,287	\$ 481,070	\$ 0	\$ 481,070

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 565,272	\$ 436,287	\$ 481,070	\$ 0	\$ 481,070
Total	\$ 565,272	\$ 436,287	\$ 481,070	\$ 0	\$ 481,070

Department of Customer Services

Public Communication

Program Description

This program supports the City's public communication efforts. The Public Communications staff provides written information in the form of news releases and letters, responds to telephone and email inquiries, posts information on the City's website and produces material for broadcast. Staff also provides in-house graphic design and audiovisual services to the Executive branch. Additionally, photographic services are provided to both the Executive and Legislative branches. The Complaint staff receives, logs, tracks and responds to complaints. The Print Shop provides citywide printing services. Records management and municipal reference staff maintain the city archives, develop and update citywide records management policies and procedures, as well as operate the Municipal Library. The Municipal Bookstore was closed on December 28, 2010. The surplus books ordered by City departments for their operations will be returned to them once an inventory of the surplus is completed.

Program Highlights

The proposed budget of \$1,779,512 reflects a 4.7 percent decrease from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings and the transfer of a contractual Special Events Coordinator to the Office of the Managing Director's Culture and the Arts program. The decrease in current expenses is due to fiscal year 2011 consultant costs to update the City's records retention schedule.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Information Calls Received	#	40,000	40,000	40,000
Written Assignments	#	900	900	900
Photographs Distributed	#	10,500	8,000	8,000
Video Programming Hours	#	134	125	125
Complaint Actions Processed	#	14,857	15,250	15,400
Books/Magazines Loaned	#	2,006	2,000	2,000
Scanned images	#	500,000	500,000	500,000
Archives and Records Center Pulls	#	699	650	650
Images of City Records Microfilmed	#	1,729,315	1,037,758	1,102,000
Bookstore Publications Sold	#	1,129	600	0
Graphic Projects	#	2,024	2,050	2,075
Printing Projects	#	986	1,000	1,000
Bindery Projects	#	1,719	1,800	1,825
Printing Impressions	#	9,645,413	10 Mil	10.25 Mil

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	35.00	35.00	35.00	0.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.75	3.75	2.75	0.00	2.75
Total	38.75	38.75	37.75	0.00	37.75

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,723,402	\$ 1,514,650	\$ 1,522,378	\$ 0	\$ 1,522,378
Current Expenses	225,372	352,338	257,134	0	257,134
Equipment	0	0	0	0	0
Total	\$ 1,948,774	\$ 1,866,988	\$ 1,779,512	\$ 0	\$ 1,779,512

Department of Customer Services

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,903,734	\$ 1,824,673	\$ 1,739,033	\$ 0	\$ 1,739,033
Special Projects Fund	45,040	42,315	40,479	0	40,479
Total	\$ 1,948,774	\$ 1,866,988	\$ 1,779,512	\$ 0	\$ 1,779,512

Department of Customer Services

Satellite City Hall

Program Description

This program operates Satellite City Halls island wide: Ala Moana, Fort Street Mall, Hawaii Kai, Kailua, Kalihi-Kapalama, Kapolei, Pearlridge, Wahiawa, Waianae, and Windward City.

Satellite City Halls offer community members the convenience to transact city business without having to leave their neighborhood. Among the many services offered are motor vehicle registration; limited camping and disabled parking permits; water bill and real property tax payments; purchase of monthly bus passes; dog, moped and bicycle licenses; and information about various government programs.

Program Highlights

The proposed budget for the Satellite City Hall program of \$4,311,349 reflects an increase of 11.7 percent over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings and filling vacant clerk positions to meet the increased requirements of the Legal Presence Act and the pending implementation of the Real ID Act.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Walk-in Customers Served	#	1,109,990	1,132,189	1,154,800
Transactions Handled	#	932,265	950,900	969,900
Money Collected	\$	139,493,815	146,468,500	153,791,900

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	91.00	91.00	91.00	0.00	91.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	2.50	2.50	2.50	0.00	2.50
Total	93.50	93.50	93.50	0.00	93.50

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 3,564,869	\$ 3,204,812	\$ 3,640,732	\$ 0	\$ 3,640,732
Current Expenses	635,075	654,367	670,617	0	670,617
Equipment	12,769	0	0	0	0
Total	\$ 4,212,713	\$ 3,859,179	\$ 4,311,349	\$ 0	\$ 4,311,349

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 4,212,713	\$ 3,859,179	\$ 4,311,349	\$ 0	\$ 4,311,349
Total	\$ 4,212,713	\$ 3,859,179	\$ 4,311,349	\$ 0	\$ 4,311,349

Motor Vehicle, Licensing and Permits

Program Description

This program processes motor vehicle, trailer, bicycle, moped and animal registrations; issues driver and business licenses; administers and enforces the periodic motor vehicle inspection program; administers the reconstructed vehicle program; investigates taxicab and vehicle inspection violations; administers the derelict and abandoned vehicle programs; issues other permits for such items as disabled parking, general newsstands, and publication dispensing racks in the Waikiki area; and administers the Animal Care & Control, the Spay/Neuter Certificate and Crowing Rooster contracts.

Program Highlights

The proposed budget of \$15,168,821 reflects a 6.4 percent increase over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings and filling vacant drivers license clerk positions to meet the increased requirements of the Legal Presence Act and the pending implementation of the Real ID Act. The increase in current expenses provides funding for the additional cost of issuing drivers licenses due to increased requirements.

Budget issue funding of \$28,534 provides for a new state reimbursed commercial drivers license clerk position.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Transactions Per Employee	#	11,026	9,950	9,300
Total MVLP Transactions	#	1,543,664	1,500,000	1,450,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	164.00	164.00	164.00	1.00	165.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.50	3.50	3.50	0.00	3.50
Total	167.50	167.50	167.50	1.00	168.50

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 6,439,647	\$ 5,746,684	\$ 6,533,080	\$ 28,534	\$ 6,561,614
Current Expenses	7,173,755	8,510,913	8,607,207	0	8,607,207
Equipment	0	0	0	0	0
Total	\$ 13,613,402	\$ 14,257,597	\$ 15,140,287	\$ 28,534	\$ 15,168,821

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 11,770,727	\$ 11,663,246	\$ 12,424,181	\$ 28,534	\$ 12,452,715
Highway Beautification Fund	1,842,675	2,594,351	2,716,106	0	2,716,106
Total	\$ 13,613,402	\$ 14,257,597	\$ 15,140,287	\$ 28,534	\$ 15,168,821

Department of Customer Services

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 823,602	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 823,602	\$ 0	\$ 0	\$ 0

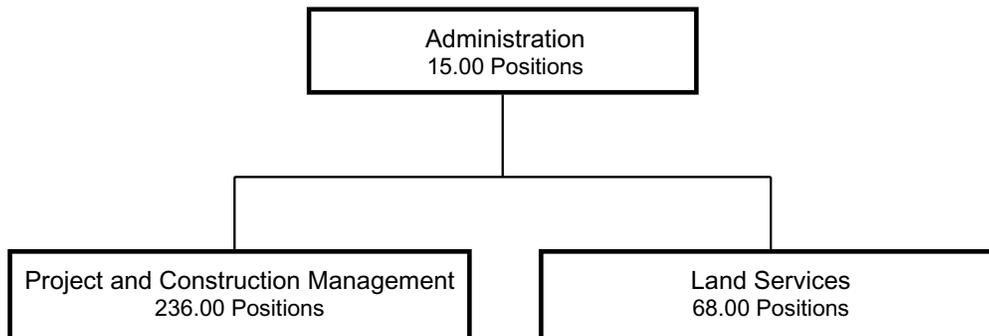
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 713,466	\$ 0	\$ 0	\$ 0
Highway Beautification Fund	0	110,136	0	0	0
Total	\$ 0	\$ 823,602	\$ 0	\$ 0	\$ 0

Customer Services

Department of Design and Construction

DEPARTMENT OF DESIGN AND CONSTRUCTION (DDC) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Department of Design and Construction

Responsibilities

The Department of Design and Construction is the central agency responsible for execution of the City's Capital Improvement Program (CIP). It is responsible for coordinating the project planning, design, and construction management of CIP projects including, among others, infrastructure and facilities for wastewater, roads and drainage, parks, fire, police, emergency services, customer services, finance, and planning and permitting. The department also performs land survey and land acquisition in support of all city agencies. In addition, it develops long-range energy conservation projects for general government office buildings.

Mission Statement

The Department of Design and Construction provides planning, land acquisition, design, construction and inspection for public facilities of the City and County of Honolulu by effectively and efficiently coordinating, managing and administering all available resources.

Goals and Objectives

1. To deliver the most effective and efficient service as possible to the community and to the agencies of the City and County of Honolulu.
2. To carry a project from the planning phase through the construction phase, and complete them in a coordinated manner by integrating input from users and effectively using departmental resources, consultants and other agencies that serve the department.
3. To maximize the use of available fiscal and human resources.
4. To prioritize projects to ensure efficient use of funds and staff services.

Budget Initiatives and Highlights

The proposed budget of \$21,809,063 reflects a 3.3 percent increase over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The budget provides sewer funding of \$1,327,323 to cover wastewater-related capital project management expenses. Transit-related costs, previously budgeted in the Transit Fund, are budgeted in the General Fund in fiscal year 2012 and will be fully reimbursed by Transit Fund monies from the Honolulu Authority for Rapid Transportation.

The budget also reflects budget issue funding of \$210,000 for surveying work to regulate sidewalk pedestrian use zones as required by a recently adopted city ordinance.

Fiscal Sustainability

	Target Year
Goal 1: <u>Promote Energy Conservation</u>	
Initiative 1: Enhance efficiency through energy conservation throughout city-owned facilities by identifying facilities and developing long range plans to decrease energy use by 10% compared to FY 2005 baseline	2015

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	319.00	319.00	319.00	0.00	319.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	319.00	319.00	319.00	0.00	319.00

Department of Design and Construction

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 908,329	\$ 761,121	\$ 900,177	\$ 0	\$ 900,177
Project and Construction Management	17,360,927	16,914,088	18,398,413	0	18,398,413
Land Services	2,375,623	2,150,918	2,300,473	210,000	2,510,473
Vacant Funded Positions	0	1,276,303	0	0	0
Total	\$ 20,644,879	\$ 21,102,430	\$ 21,599,063	\$ 210,000	\$ 21,809,063

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 10,811,637	\$ 10,889,710	\$ 11,158,038	\$ 0	\$ 11,158,038
Current Expenses	9,833,242	10,212,720	10,433,025	210,000	10,643,025
Equipment	0	0	8,000	0	8,000
Total	\$ 20,644,879	\$ 21,102,430	\$ 21,599,063	\$ 210,000	\$ 21,809,063

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 13,919,909	\$ 14,037,701	\$ 15,156,139	\$ 210,000	\$ 15,366,139
Highway Fund	5,357,660	4,863,124	5,115,601	0	5,115,601
Sewer Fund	824,746	1,896,605	1,327,323	0	1,327,323
Transit Fund	89,699	305,000	0	0	0
Federal Grants Fund	452,865	0	0	0	0
Total	\$ 20,644,879	\$ 21,102,430	\$ 21,599,063	\$ 210,000	\$ 21,809,063

Administration

Program Description

This program plans, directs and coordinates the activities of the Department of Design and Construction. It provides the department with administrative services support, including personnel management, CIP and operating budget preparation, administrative reports and records management, council and legislative tracking, and project tracking and reporting.

Program Highlights

The Administration program will continue to plan, direct and coordinate the activities of the department.

The proposed operating budget of \$900,177 reflects an 18.3 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
POSITIONS AUTHORIZED	#	319	319	319
TOTAL EMPLOYEES	#	247	241	241
Civil Service (Net Over Retirements/Transfers Out)	#	240	232	235
Personal Services Contracts	#	7	9	6
STAFFING LEVEL	%	77.0	75.5	75.5

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	15.00	15.00	15.00	0.00	15.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.00	15.00	15.00	0.00	15.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 821,165	\$ 657,657	\$ 804,482	\$ 0	\$ 804,482
Current Expenses	87,164	103,464	95,695	0	95,695
Equipment	0	0	0	0	0
Total	\$ 908,329	\$ 761,121	\$ 900,177	\$ 0	\$ 900,177

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 897,403	\$ 750,639	\$ 889,274	\$ 0	\$ 889,274
Sewer Fund	10,926	10,482	10,903	0	10,903
Total	\$ 908,329	\$ 761,121	\$ 900,177	\$ 0	\$ 900,177

Department of Design and Construction

Project and Construction Management

Program Description

This program oversees the activities relating to capital improvements to various city facilities to include roads, wastewater collection and treatment system, bridges, municipal buildings, fire and police stations, emergency services facilities, parks facilities, enterprise facilities such as the zoo and golf courses, and street lighting.

Activities include in-house preparation of architectural and engineering design plans as well as outsourcing professional design work to private consulting firms. Other activities include reviewing subdivision plans and plans for facilities to be dedicated to the City and for compliance with city standards.

Also managed are construction and inspection activities for all programs within the department.

Program Highlights

The proposed budget of \$18,398,413 reflects an 8.8 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The budget reflects increased current expense funding for electricity and building rental. Sewer funding of \$1,298,552 is provided to cover wastewater-related capital project management expenses, a decrease from fiscal year 2011 due to a one-time cost for Wastewater Division office improvements.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
PROJECTS ENCUMBERED:				
Planning and Design	#	141	134	140
Construction	#	100	110	100
VALUE OF PROJECTS ENCUMBERED:				
Planning and Design	\$	72M	56M	60M
Construction	\$	216M	460M	300M
PROJECTS COMPLETED	#	99	143	100
VALUE OF PROJECTS COMPLETED	\$	116M	347M	200M

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	236.00	236.00	236.00	0.00	236.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	236.00	236.00	236.00	0.00	236.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 7,664,693	\$ 6,870,725	\$ 8,126,921	\$ 0	\$ 8,126,921
Current Expenses	9,696,234	10,043,363	10,263,492	0	10,263,492
Equipment	0	0	8,000	0	8,000
Total	\$ 17,360,927	\$ 16,914,088	\$ 18,398,413	\$ 0	\$ 18,398,413

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 10,915,902	\$ 10,711,201	\$ 12,138,628	\$ 0	\$ 12,138,628
Highway Fund	5,193,915	4,447,662	4,961,233	0	4,961,233
Sewer Fund	798,245	1,755,225	1,298,552	0	1,298,552
Federal Grants Fund	452,865	0	0	0	0
Total	\$ 17,360,927	\$ 16,914,088	\$ 18,398,413	\$ 0	\$ 18,398,413

Department of Design and Construction

Land Services

Program Description

This program conducts land surveys, title searches, appraisals, negotiations and acquisition of real property and easements for all city projects.

Program Highlights

The proposed budget of \$2,510,473 reflects a 16.7 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Budget issue funding of \$210,000 provides for surveying work to regulate sidewalk pedestrian use zones as required by city ordinance.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Title Searches	#	2,654	2,000	2,000
Negotiations	#	2,376	1,700	1,500
Documents	#	61	125	125
Private Subdivision Dedications	#	20	60	60
Field Surveys	#	1,040	750	750
Parcel and Land Court Maps	#	151	175	175
Parcels Acquired	#	213	300	300
Descriptions	#	420	450	450
Topographic Maps	#	189	175	175
Property Appraisals	#	390	425	425

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	68.00	68.00	68.00	0.00	68.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	68.00	68.00	68.00	0.00	68.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 2,325,779	\$ 2,085,025	\$ 2,226,635	\$ 0	\$ 2,226,635
Current Expenses	49,844	65,893	73,838	210,000	283,838
Equipment	0	0	0	0	0
Total	\$ 2,375,623	\$ 2,150,918	\$ 2,300,473	\$ 210,000	\$ 2,510,473

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,106,604	\$ 1,687,757	\$ 2,128,237	\$ 210,000	\$ 2,338,237
Highway Fund	163,745	145,536	154,368	0	154,368
Sewer Fund	15,575	12,625	17,868	0	17,868
Transit Fund	89,699	305,000	0	0	0
Total	\$ 2,375,623	\$ 2,150,918	\$ 2,300,473	\$ 210,000	\$ 2,510,473

Department of Design and Construction

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 1,276,303	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 1,276,303	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS

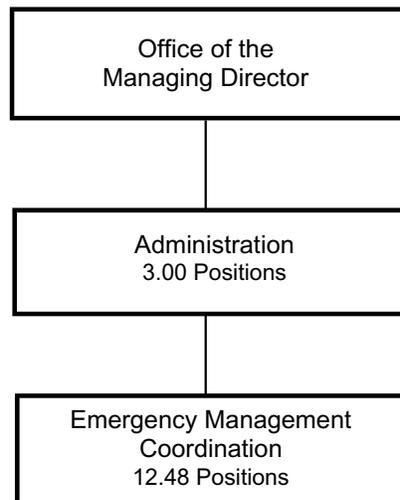
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 888,104	\$ 0	\$ 0	\$ 0
Highway Fund	0	269,926	0	0	0
Sewer Fund	0	118,273	0	0	0
Total	\$ 0	\$ 1,276,303	\$ 0	\$ 0	\$ 0

Design and Construction

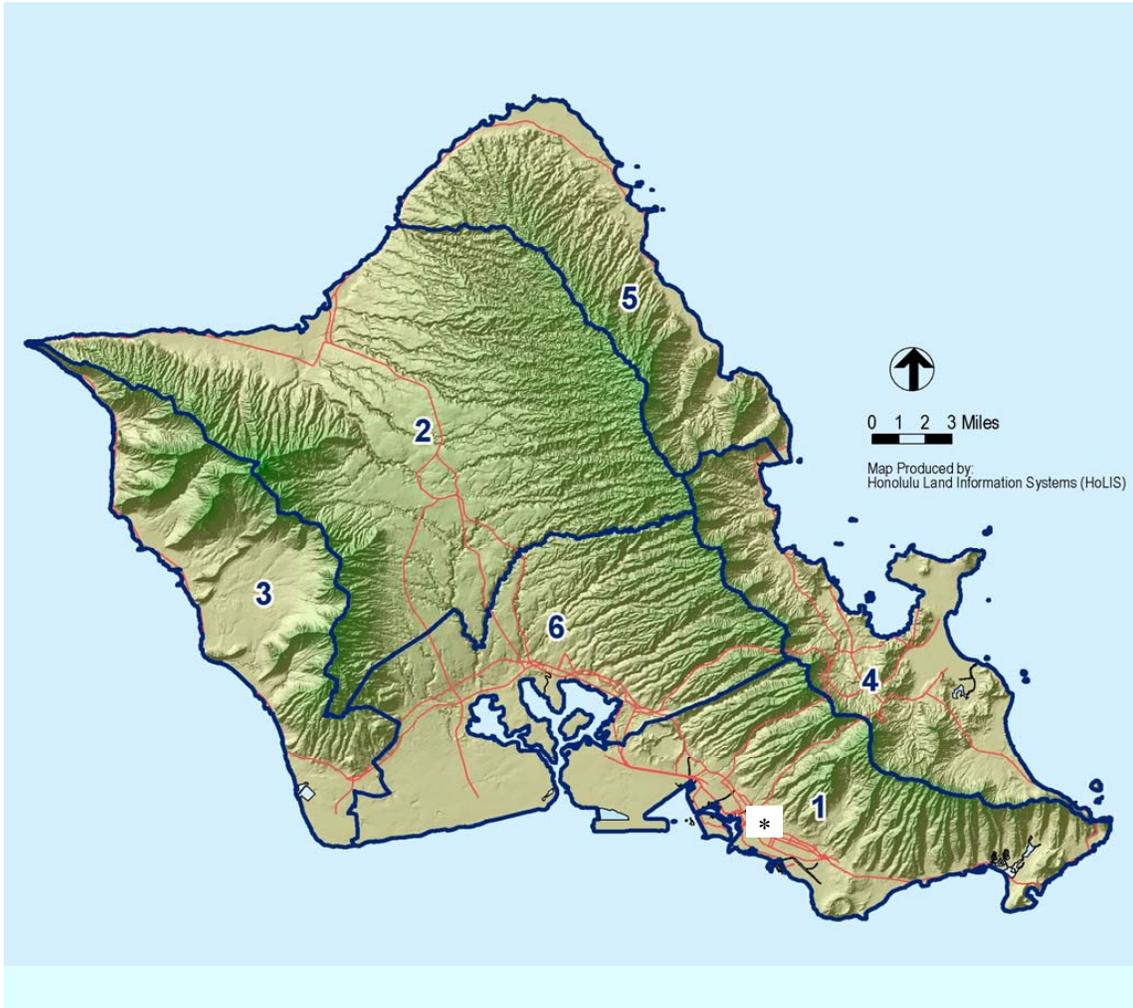
Department of Emergency Management

DEPARTMENT OF EMERGENCY MANAGEMENT (DEM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



DEPARTMENT OF EMERGENCY MANAGEMENT
(DEM)
EMERGENCY OPERATING DISTRICTS



- * CITY EOC FRANK F. FASI MUNICIPAL BUILDING
- DISTRICT 1 HONOLULU — EAST OAHU
- DISTRICT 2 NORTH SHORE — CENTRAL OAHU
- DISTRICT 3 WAIANAE — WEST OAHU
- DISTRICT 4 KAILUA — KANEOHE
- DISTRICT 5 KAHUKU — NORTHEAST OAHU
- DISTRICT 6 SOUTH CENTRAL OAHU

Department of Emergency Management

Responsibilities

The Department of Emergency Management coordinates the City's emergency management operations with state, federal (including military), and non-government agencies to mitigate, prepare for, respond to, and recover from various types of peacetime, natural, technological or other disaster emergencies. The department maintains a high level of readiness, prepares and updates contingency plans, and expands awareness of response programs to meet emergency needs.

Mission Statement

To develop, prepare for, and under disaster or emergency situations, assist in the implementation of emergency management plans and programs to protect and enhance the public health, safety and welfare of our residents and visitors.

Goals and Objectives

1. To continue to educate organizations, corporations, educational groups and the general population on disaster awareness and preparedness.
2. To expand and improve emergency shelter operations for Oahu residents and visitors during major disasters.
3. To coordinate and incorporate federal Department of Homeland Security plans, programs, training, exercises and grants for the City.
4. To continue to expand and improve strategic communications and warning capabilities.
5. To continue to develop and expand Citizen Corps programs with departmental response forces and other volunteer organizations.

Budget Initiatives and Highlights

The proposed budget totals \$1,405,829, which reflects a 2.7 percent decrease from the current fiscal year. The decrease is primarily due to one-time equipment costs budgeted in fiscal year 2011. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings. The budget also includes \$225,000 to provide resources required to support the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011. The Department of Emergency Management continues to develop an organization capable of accomplishing the emergency management mission for the City and County of Honolulu by applying for various grants.

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	12.48	12.48	12.48	0.00	12.48
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Emergency Management Coordination	\$ 10,841,388	\$ 1,039,530	\$ 1,180,829	\$ 0	\$ 1,180,829
APEC Costs for DEM	0	273,875	225,000	0	225,000
Vacant Funded Positions	0	131,548	0	0	0
Total	\$ 10,841,388	\$ 1,444,953	\$ 1,405,829	\$ 0	\$ 1,405,829

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 864,987	\$ 769,708	\$ 799,776	\$ 0	\$ 799,776
Current Expenses	3,227,159	475,245	606,053	0	606,053
Equipment	6,749,242	200,000	0	0	0
Total	\$ 10,841,388	\$ 1,444,953	\$ 1,405,829	\$ 0	\$ 1,405,829

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 809,974	\$ 1,241,849	\$ 1,218,557	\$ 0	\$ 1,218,557
Special Projects Fund	28,119	28,120	31,260	0	31,260
Federal Grants Fund	10,003,295	174,984	156,012	0	156,012
Total	\$ 10,841,388	\$ 1,444,953	\$ 1,405,829	\$ 0	\$ 1,405,829

Department of Emergency Management

Emergency Management Coordination

Program Description

This activity formulates emergency plans and procedures; coordinates the use of all available resources for the protection of life and property in the event of disaster; provides for the continuity of government operations; coordinates operational capabilities required to sustain operations in an emergency; assesses damage to public and private property; coordinates recovery activities; provides emergency information and public education; and coordinates an active volunteer program.

Program Highlights

The proposed budget of \$1,180,829 reflects a 13.6 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Plans/Annexes Reviewed or Under Review	#	2	5	5
Warning Sirens Maintained	#	150	160	175
New Sirens in Place/Operational	#	8	5	20
Siren Simulators Installed	#	30	30	30
Public Educational Presentations	#	85	90	100

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	12.48	12.48	12.48	0.00	12.48
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	15.48	15.48	15.48	0.00	15.48

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 864,987	\$ 638,160	\$ 779,776	\$ 0	\$ 779,776
Current Expenses	3,227,159	401,370	401,053	0	401,053
Equipment	6,749,242	0	0	0	0
Total	\$ 10,841,388	\$ 1,039,530	\$ 1,180,829	\$ 0	\$ 1,180,829

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 809,974	\$ 916,574	\$ 993,557	\$ 0	\$ 993,557
Special Projects Fund	28,119	28,120	31,260	0	31,260
Federal Grants Fund	10,003,295	94,836	156,012	0	156,012
Total	\$ 10,841,388	\$ 1,039,530	\$ 1,180,829	\$ 0	\$ 1,180,829

APEC Costs for DEM

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$225,000 provides the necessary resources for the Department of Emergency Management to effectively plan, coordinate and provide support for this major fiscal year 2012 event.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 20,000	\$ 0	\$ 20,000
Current Expenses	0	73,875	205,000	0	205,000
Equipment	0	200,000	0	0	0
Total	\$ 0	\$ 273,875	\$ 225,000	\$ 0	\$ 225,000

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 273,875	\$ 225,000	\$ 0	\$ 225,000
Total	\$ 0	\$ 273,875	\$ 225,000	\$ 0	\$ 225,000

Department of Emergency Management

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 131,548	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 131,548	\$ 0	\$ 0	\$ 0

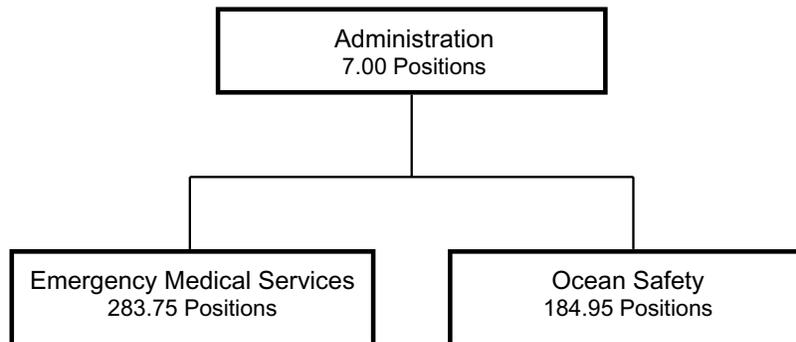
SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 51,400	\$ 0	\$ 0	\$ 0
Federal Grants Fund	0	80,148	0	0	0
Total	\$ 0	\$ 131,548	\$ 0	\$ 0	\$ 0

Department of Emergency Services

DEPARTMENT OF EMERGENCY SERVICES (ESD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Department of Emergency Services

Responsibilities

The Department of Emergency Services is responsible for providing an effective and efficient operation via the Emergency Medical Services Division and the Ocean Safety and Lifeguard Services Division. This is achieved through providing advanced life support; pre-hospital medical response by 19 ambulance units, 24 hours a day and two Rapid Response units, 16 hours a day; disaster planning and response; and a comprehensive aquatic safety program that includes lifeguard services at 19 city beach parks, patrol and rescue activities, and response to medical cases in the beach environment. The department also performs injury prevention and public education functions.

Mission Statement

To develop programs and deliver exemplary services related to emergency medical services and lifeguard services on the island of Oahu.

Goals and Objectives

1. To provide quality emergency medical services on Oahu and continue to improve the effectiveness and efficiency of the delivery of these services.
2. To provide adequate beach protective services at Oahu's beaches with properly trained and appropriately equipped lifeguard personnel.
3. To coordinate the emergency medical services and ocean safety activities between the divisions within the department, and with other city, state, federal, and private organizations.

Budget Initiatives and Highlights

The proposed budget of \$34,203,712 reflects an increase of 4.0 percent over the current fiscal year. The increase is primarily due to budget funding of \$687,142 to provide the resources required to support the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

The budget also includes funding for the City's costs of performing the Emergency Medical Services program, which is eligible for 100% reimbursement through a contract with the State Department of Health. Staffing of ambulance stations and the scheduled replacement of existing equipment and ambulances are included in the proposed funding.

Performance Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
9-1-1 Calls Received	#	77,323	80,000	82,400
EMS Dispatched	#	60,946	63,250	65,250
EMS Transports	#	43,576	44,750	46,100
Ocean Rescues	#	1,920	2,100	2,300
Preventive Ocean Safety Actions	#	527,395	575,000	625,000

DEPARTMENT POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	445.70	445.70	445.70	0.00	445.70
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	27.00	30.00	32.50	0.00	32.50
Total	472.70	475.70	478.20	0.00	478.20

EXPENDITURES BY PROGRAM

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 519,032	\$ 354,552	\$ 441,716	\$ 0	\$ 441,716
Emergency Medical Services	23,484,117	22,156,752	24,510,522	0	24,510,522
Ocean Safety	8,830,508	7,874,049	8,564,332	0	8,564,332
APEC Costs for ESD	0	52,552	687,142	0	687,142
Vacant Funded Positions	0	2,460,732	0	0	0
Total	\$ 32,833,657	\$ 32,898,637	\$ 34,203,712	\$ 0	\$ 34,203,712

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 26,243,534	\$ 25,997,973	\$ 26,978,649	\$ 0	\$ 26,978,649
Current Expenses	4,960,581	5,616,664	5,550,263	0	5,550,263
Equipment	1,629,542	1,284,000	1,674,800	0	1,674,800
Total	\$ 32,833,657	\$ 32,898,637	\$ 34,203,712	\$ 0	\$ 34,203,712

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 31,494,550	\$ 31,405,868	\$ 32,718,040	\$ 0	\$ 32,718,040
Hanauma Bay Nature Preserve Fund	754,893	851,406	834,642	0	834,642
Special Projects Fund	584,214	641,363	651,030	0	651,030
Total	\$ 32,833,657	\$ 32,898,637	\$ 34,203,712	\$ 0	\$ 34,203,712

Department of Emergency Services

Administration

Program Description

This program provides administrative support to the department in its delivery of pre-hospital emergency medical services and ocean safety and lifeguard services to the residents and visitors on the island of Oahu.

Program Highlights

The proposed budget of \$441,716 reflects an increase of 24.6 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	7.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	7.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 464,181	\$ 290,236	\$ 381,212	\$ 0	\$ 381,212
Current Expenses	54,851	64,316	60,504	0	60,504
Equipment	0	0	0	0	0
Total	\$ 519,032	\$ 354,552	\$ 441,716	\$ 0	\$ 441,716

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 519,032	\$ 354,552	\$ 441,716	\$ 0	\$ 441,716
Total	\$ 519,032	\$ 354,552	\$ 441,716	\$ 0	\$ 441,716

Emergency Medical Services

Program Description

Pursuant to an annual contract between the City and County of Honolulu and the State Department of Health, this program provides all Advanced Life Support (ALS) pre-hospital emergency medical care and emergency ambulance services for the public 24-hours per day, in an expeditious and efficient manner. The Emergency Medical Services (EMS) program also promotes injury prevention, public education through its Junior Paramedic Program, and disaster planning activities.

Program Highlights

The proposed budget of \$24,510,522 provides funding for emergency medical services on the island of Oahu. The State Department of Health reimburses the City and County of Honolulu for providing these services. The 10.6 percent increase from the current fiscal year is due in part to the scheduled replacement of ambulances. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
9-1-1 Calls Received	#	77,323	80,000	82,400
EMS Dispatched	#	60,946	63,250	65,250
EMS Transports	#	43,576	44,750	46,100

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	277.75	277.75	277.75	0.00	277.75
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	6.00	6.00	0.00	6.00
Total	280.75	283.75	283.75	0.00	283.75

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 17,585,564	\$ 16,084,155	\$ 18,266,843	\$ 0	\$ 18,266,843
Current Expenses	4,293,171	4,812,597	4,593,679	0	4,593,679
Equipment	1,605,382	1,260,000	1,650,000	0	1,650,000
Total	\$ 23,484,117	\$ 22,156,752	\$ 24,510,522	\$ 0	\$ 24,510,522

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 23,484,117	\$ 22,156,752	\$ 24,510,522	\$ 0	\$ 24,510,522
Total	\$ 23,484,117	\$ 22,156,752	\$ 24,510,522	\$ 0	\$ 24,510,522

Department of Emergency Services

Ocean Safety

Program Description

This program provides comprehensive ocean safety programs, including rescue and emergency response, for the island of Oahu. It also promotes within the community an awareness of ocean safety practices through its Junior Lifeguard program, lectures, demonstrations, utilization of various media to disseminate educational information, and cooperates with other agencies to foster a comprehensive ocean safety program. Providing lifeguard services at public beaches is the major responsibility of this program.

Program Highlights

The budget of \$8,564,332 reflects an increase of 8.8 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Rescues	#	1,920	2,100	2,300
First Aid – Major (EMS Called)	#	1,203	1,250	1,300
Preventive Actions	#	527,395	575,000	625,000
Public Contact	#	922,099	1,000,000	1,100,000
Beach Users	#	15,161,543	15,800,000	16,500,000
Beaches Supervised	#	19	19	19
Observation Stations (Lifeguard Towers)	#	37	37	37

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	160.95	160.95	160.95	0.00	160.95
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	24.00	24.00	24.00	0.00	24.00
Total	184.95	184.95	184.95	0.00	184.95

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 8,193,789	\$ 7,140,516	\$ 7,843,452	\$ 0	\$ 7,843,452
Current Expenses	612,559	709,533	696,080	0	696,080
Equipment	24,160	24,000	24,800	0	24,800
Total	\$ 8,830,508	\$ 7,874,049	\$ 8,564,332	\$ 0	\$ 8,564,332

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 7,491,401	\$ 6,381,280	\$ 7,078,660	\$ 0	\$ 7,078,660
Hanauma Bay Nature Preserve Fund	754,893	851,406	834,642	0	834,642
Special Projects Fund	584,214	641,363	651,030	0	651,030
Total	\$ 8,830,508	\$ 7,874,049	\$ 8,564,332	\$ 0	\$ 8,564,332

APEC Costs for ESD

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$687,142 provides 2.5 contractual water safety officers and the necessary resources for the Department of Emergency Services to effectively plan, coordinate and provide support for this major fiscal year 2012 event.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	2.50	0.00	2.50
Total	0.00	0.00	2.50	0.00	2.50

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 22,334	\$ 487,142	\$ 0	\$ 487,142
Current Expenses	0	30,218	200,000	0	200,000
Equipment	0	0	0	0	0
Total	\$ 0	\$ 52,552	\$ 687,142	\$ 0	\$ 687,142

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 52,552	\$ 687,142	\$ 0	\$ 687,142
Total	\$ 0	\$ 52,552	\$ 687,142	\$ 0	\$ 687,142

Department of Emergency Services

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 2,460,732	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 2,460,732	\$ 0	\$ 0	\$ 0

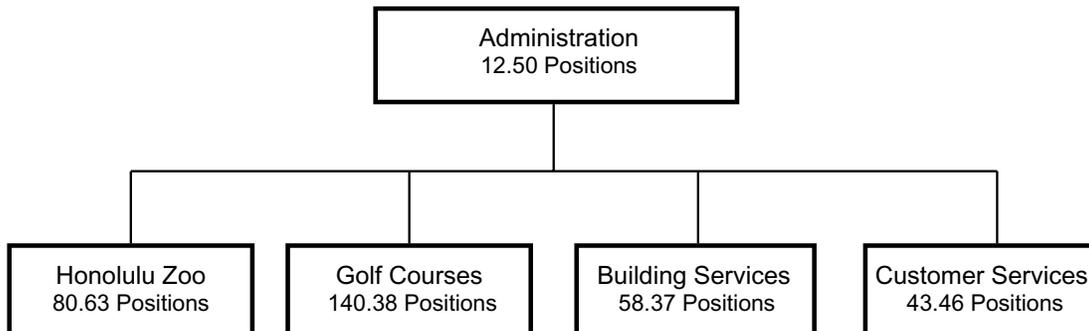
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 2,460,732	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 2,460,732	\$ 0	\$ 0	\$ 0

Emergency Services

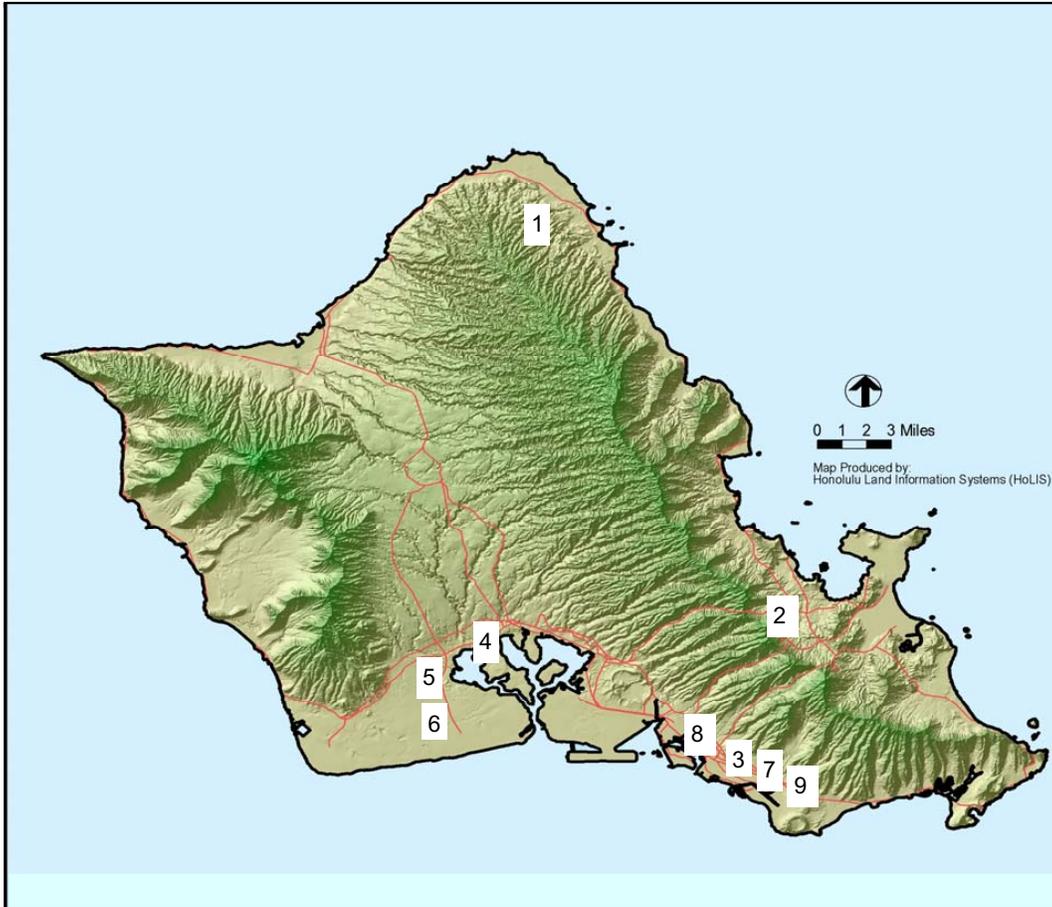
Department of Enterprise Services

DEPARTMENT OF ENTERPRISE SERVICES (DES) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



DEPARTMENT OF ENTERPRISE SERVICES
(DES)



FACILITIES LOCATIONS

- 1 KAHUKU MUNICIPAL GOLF COURSE
- 2 PALI MUNICIPAL GOLF COURSE
- 3 ALA WAI MUNICIPAL GOLF COURSE
- 4 TED MAKALENA MUNICIPAL GOLF COURSE
- 5 WEST LOCH MUNICIPAL GOLF COURSE
- 6 EWA VILLAGES MUNICIPAL GOLF COURSE
- 7 HONOLULU ZOO
- 8 NEAL S. BLAISDELL CENTER
- 9 WAIKIKI SHELL

Department of Enterprise Services

Responsibilities

The Department of Enterprise Services operates and maintains the Neal S. Blaisdell Center, Waikiki Shell, Honolulu Zoo, and all municipal golf courses. It also coordinates the preparation, administration and enforcement of citywide concession contracts.

Mission Statement

To manage and market diverse community oriented facilities and services for the use and benefit of the public; supporting cultural, recreational and educational opportunities and events towards a self-supporting basis.

Goals and Objectives

1. To decrease the General Fund subsidy of the Special Events Fund and the Golf Fund.
2. To provide excellence in service and facilities.
3. To increase public awareness of departmental programs and services via marketing and public relations.

Budget Initiatives and Highlights

The Department of Enterprise Services consolidates similar enterprise-type functions, thereby enhancing the City's ability to focus on revenue generating opportunities and create operational synergies. The proposed program budget of \$20,883,055 reflects an increase of 7.9 percent from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The budgeted increase in current expense is primarily attributed to funding provided for the following: recoating the Neal Blaisdell Center Exhibition Hall roof (\$500,000), golf cart lease rental contract increases (\$155,000) and emergency dredging for golf courses (\$200,000). The budget also includes \$160,000 to provide resources required to support the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

DEPARTMENT POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	276.00	276.00	276.00	0.00	276.00
Temporary FTE	16.93	16.93	16.93	0.00	16.93
Contract FTE	42.41	42.41	41.82	0.00	41.82
Total	335.34	335.34	334.75	0.00	334.75

EXPENDITURES BY PROGRAM

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 609,943	\$ 571,040	\$ 625,265	\$ 0	\$ 625,265
Auditoriums	5,302,962	5,222,372	5,900,801	0	5,900,801
Honolulu Zoo	5,141,098	4,668,646	4,972,206	0	4,972,206
Golf Courses	8,821,718	8,224,951	9,224,783	0	9,224,783
APEC Costs for DES	0	0	160,000	0	160,000
Vacant Funded Positions	0	658,280	0	0	0
Total	\$ 19,875,721	\$ 19,345,289	\$ 20,883,055	\$ 0	\$ 20,883,055

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 11,505,464	\$ 10,799,097	\$ 11,345,038	\$ 0	\$ 11,345,038
Current Expenses	8,344,134	8,543,692	9,532,417	0	9,532,417
Equipment	26,123	2,500	5,600	0	5,600
Total	\$ 19,875,721	\$ 19,345,289	\$ 20,883,055	\$ 0	\$ 20,883,055

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Zoo Animal Purchase Fund	18,917	2,500	5,600	0	5,600
Hanauma Bay Nature Preserve Fund	0	5,000	5,000	0	5,000
Golf Fund	9,086,593	8,883,432	9,509,450	0	9,509,450
Special Events Fund	10,770,211	10,454,357	11,363,005	0	11,363,005
Total	\$ 19,875,721	\$ 19,345,289	\$ 20,883,055	\$ 0	\$ 20,883,055

Department of Enterprise Services

Administration

Program Description

The Administration program directs and coordinates the programs and activities of the Blaisdell Center, Waikiki Shell, Honolulu Zoo and municipal golf courses; and coordinates the preparation, administration and enforcement of citywide concession contracts. This program provides staff and clerical support services in personnel, budgetary and organization management.

In an environment challenged by limited fiscal resources, the Administration program helps to focus departmental energies toward the maximization of revenues and optimization of resources.

Program Highlights

The Administration program budget of \$625,265 reflects a 9.5 percent increase over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. Current expense funding provides for the current level of services.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	12.50	12.50	12.50	0.00	12.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	12.50	12.50	12.50	0.00	12.50

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 587,198	\$ 546,440	\$ 600,665	\$ 0	\$ 600,665
Current Expenses	22,745	24,600	24,600	0	24,600
Equipment	0	0	0	0	0
Total	\$ 609,943	\$ 571,040	\$ 625,265	\$ 0	\$ 625,265

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Hanauma Bay Nature Preserve Fund	0	5,000	5,000	0	5,000
Golf Fund	128,585	125,724	125,724	0	125,724
Special Events Fund	481,358	440,316	494,541	0	494,541
Total	\$ 609,943	\$ 571,040	\$ 625,265	\$ 0	\$ 625,265

Auditoriums

Program Description

The Auditoriums program manages the Blaisdell Center and the Waikiki Shell for individuals and groups to use the facilities to schedule their events at user fee rates which cover the operation. The program also provides support services such as ticketing, ushering, equipment rentals and concession operations in support of these events and at costs which collectively, with rent, cover the use of the facilities. The Auditoriums activity also provides for event set-ups, custodial services and oversight of technical systems and services for performances and events. Additionally, this program provides maintenance and security for the buildings, equipment, and grounds at the Blaisdell Center and Waikiki Shell and provides trades and maintenance support to the Honolulu Zoo and golf courses.

Program Highlights

The Auditoriums program budget of \$5,900,801 reflects a 13.0 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The budgeted increase in current expense is primarily attributed to funding provided to recoat the Neal Blaisdell Center Exhibition Hall roof and to reseal the West Loch Golf Course Clubhouse roof to extend the life, ensure functionality and prevent further water damage.

Output Measures

DESCRIPTION-General Maintenance	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Building	SQ. FT	440,000	440,000	440,000
Grounds	Acres	28	28	28
PERFORMANCES: Blaisdell and Waikiki Shell	Number	967	970	975
ATTENDANCE	Number	892,000	895,000	900,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	68.00	68.00	68.00	0.00	68.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	33.83	33.83	33.24	0.00	33.24
Total	101.83	101.83	101.24	0.00	101.24

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 3,278,850	\$ 3,129,701	\$ 3,282,564	\$ 0	\$ 3,282,564
Current Expenses	2,016,906	2,092,671	2,618,237	0	2,618,237
Equipment	7,206	0	0	0	0
Total	\$ 5,302,962	\$ 5,222,372	\$ 5,900,801	\$ 0	\$ 5,900,801

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Golf Fund	136,290	127,993	158,943	0	158,943
Special Events Fund	5,166,672	5,094,379	5,741,858	0	5,741,858
Total	\$ 5,302,962	\$ 5,222,372	\$ 5,900,801	\$ 0	\$ 5,900,801

Department of Enterprise Services

Honolulu Zoo

Program Description

The Honolulu Zoo program plans, operates, and maintains a 42-acre integrated zoological and botanical park within the boundaries of Kapiolani Park.

The mission of the Honolulu Zoo is to inspire the stewardship of our living world by providing meaningful experiences to our guests. Pacific Tropical Island ecosystems and our traditional values of malama (caring) and ho'okipa (hospitality) are emphasized. It continuously strives to improve its animal care standards by maintaining naturalistic habitats for geological groupings of animals. The Zoo fulfills its mission by providing recreational and educational experiences to its guests in an attractive, clean and safe environment.

Program Highlights

The Honolulu Zoo program budget of \$4,972,206 reflects an increase of 6.5 percent from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. Current expense funding provides for the current level of services.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Visitor Attendance	Number	580,265	600,000	620,000
Revenues (Including Zoo Concessions and Parking Lot)	Million	\$2.9	\$3.4	\$3.5
Animal Specimens	Number	885	900	915
Animal Species	Number	212	220	225

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	75.50	75.50	75.50	0.00	75.50
Temporary FTE	2.28	2.28	2.28	0.00	2.28
Contract FTE	2.85	2.85	2.85	0.00	2.85
Total	80.63	80.63	80.63	0.00	80.63

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 3,247,886	\$ 2,759,168	\$ 3,055,508	\$ 0	\$ 3,055,508
Current Expenses	1,874,295	1,906,978	1,911,098	0	1,911,098
Equipment	18,917	2,500	5,600	0	5,600
Total	\$ 5,141,098	\$ 4,668,646	\$ 4,972,206	\$ 0	\$ 4,972,206

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Zoo Animal Purchase Fund	18,917	2,500	5,600	0	5,600
Special Events Fund	5,122,181	4,666,146	4,966,606	0	4,966,606
Total	\$ 5,141,098	\$ 4,668,646	\$ 4,972,206	\$ 0	\$ 4,972,206

Golf Courses

Program Description

The Golf Course program operates and maintains six municipal golf courses – five eighteen-hole golf courses (Ala Wai, Pali, Ted Makalena, West Loch, and Ewa Villages) and one nine-hole golf course (Kahuku). This program schedules golf tournaments and accepts reservations for group and individual play via an automated reservation system; develops and enforces golf course rules and regulations; and collects and accounts for green, tournament and golf cart rental fees. The Golf Course program is also responsible for the operations of the power golf carts at the eighteen-hole courses and the rental of pull carts and golf club sets at Kahuku Golf Course. This program is responsible for renovating and maintaining the existing golf courses and for planning new municipal golf facilities. The program also monitors golf course related food and beverage, driving range and pro shop concession contracts and makes recommendations for concession contract specifications.

Program Highlights

The Golf Courses program budget of \$9,224,783 reflects an increase of 12.2 percent from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The budgeted increase in current expense is primarily attributed to funding provided for emergency dredging and golf cart lease rental increases.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Acres Maintained	Acres	979	979	979
Rounds Played	Rounds	534,508	552,150	532,972
Revenues (Including Concessions)	Million	\$9.3	\$10.5	\$9.8

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	120.00	120.00	120.00	0.00	120.00
Temporary FTE	14.65	14.65	14.65	0.00	14.65
Contract FTE	5.73	5.73	5.73	0.00	5.73
Total	140.38	140.38	140.38	0.00	140.38

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 4,391,530	\$ 3,705,508	\$ 4,381,301	\$ 0	\$ 4,381,301
Current Expenses	4,430,188	4,519,443	4,843,482	0	4,843,482
Equipment	0	0	0	0	0
Total	\$ 8,821,718	\$ 8,224,951	\$ 9,224,783	\$ 0	\$ 9,224,783

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Golf Fund	8,821,718	8,224,951	9,224,783	0	9,224,783
Total	\$ 8,821,718	\$ 8,224,951	\$ 9,224,783	\$ 0	\$ 9,224,783

Department of Enterprise Services

APEC Costs for DES

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$160,000 provides the necessary resources for the Department of Enterprise Services to effectively plan, coordinate and provide support for this major fiscal year 2012 event.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 25,000	\$ 0	\$ 25,000
Current Expenses	0	0	135,000	0	135,000
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 160,000	\$ 0	\$ 160,000

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Special Events Fund	\$ 0	\$ 0	\$ 160,000	\$ 0	\$ 160,000
Total	\$ 0	\$ 0	\$ 160,000	\$ 0	\$ 160,000

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant. In the proposed fiscal year 2012 budget, funding for vacant positions have not been transferred to this activity.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 658,280	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 658,280	\$ 0	\$ 0	\$ 0

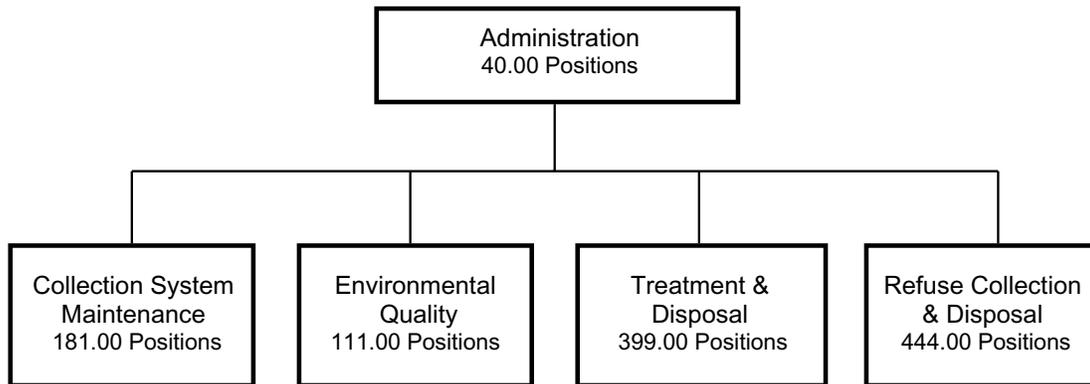
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Golf Fund	\$ 0	\$ 404,764	\$ 0	\$ 0	\$ 0
Special Events Fund	0	253,516	0	0	0
Total	\$ 0	\$ 658,280	\$ 0	\$ 0	\$ 0

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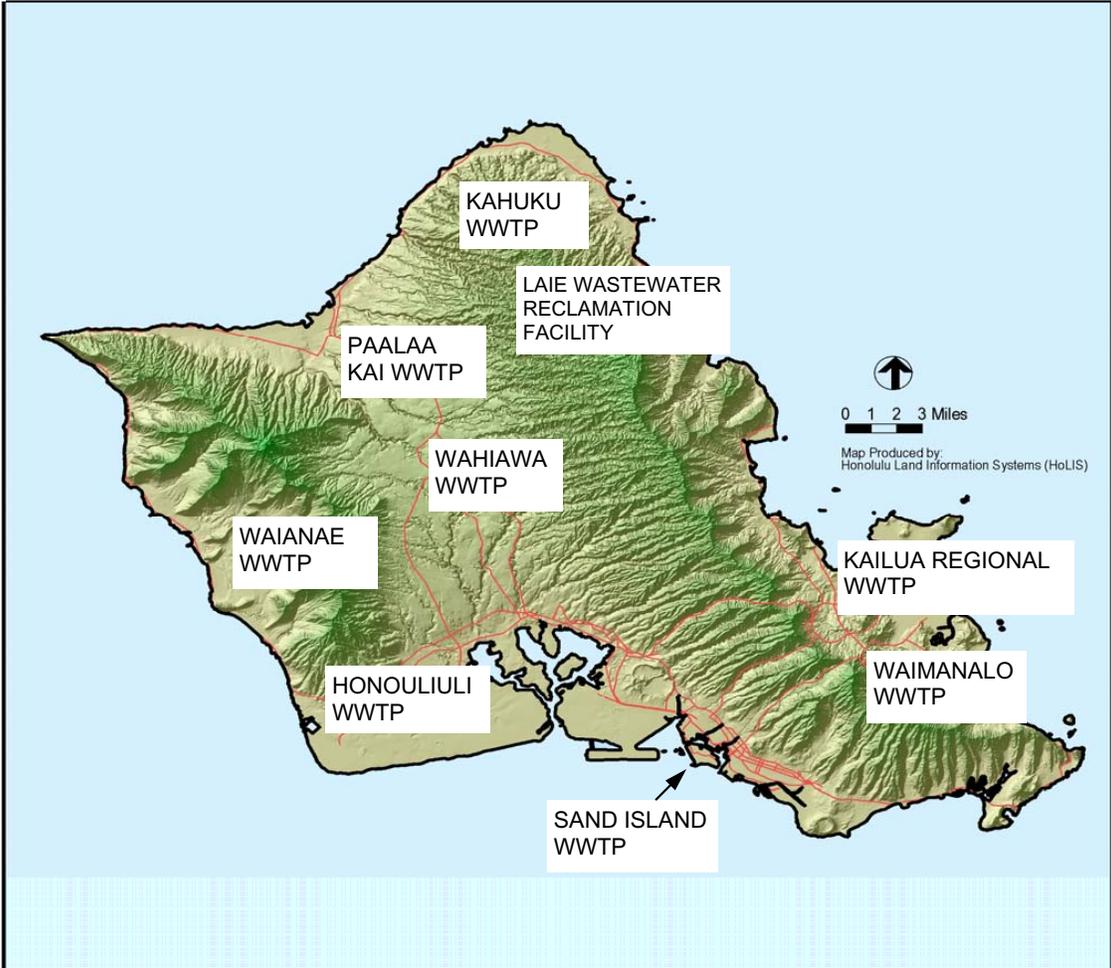
Department of Environmental Services

DEPARTMENT OF ENVIRONMENTAL SERVICES (ENV) ORGANIZATION CHART

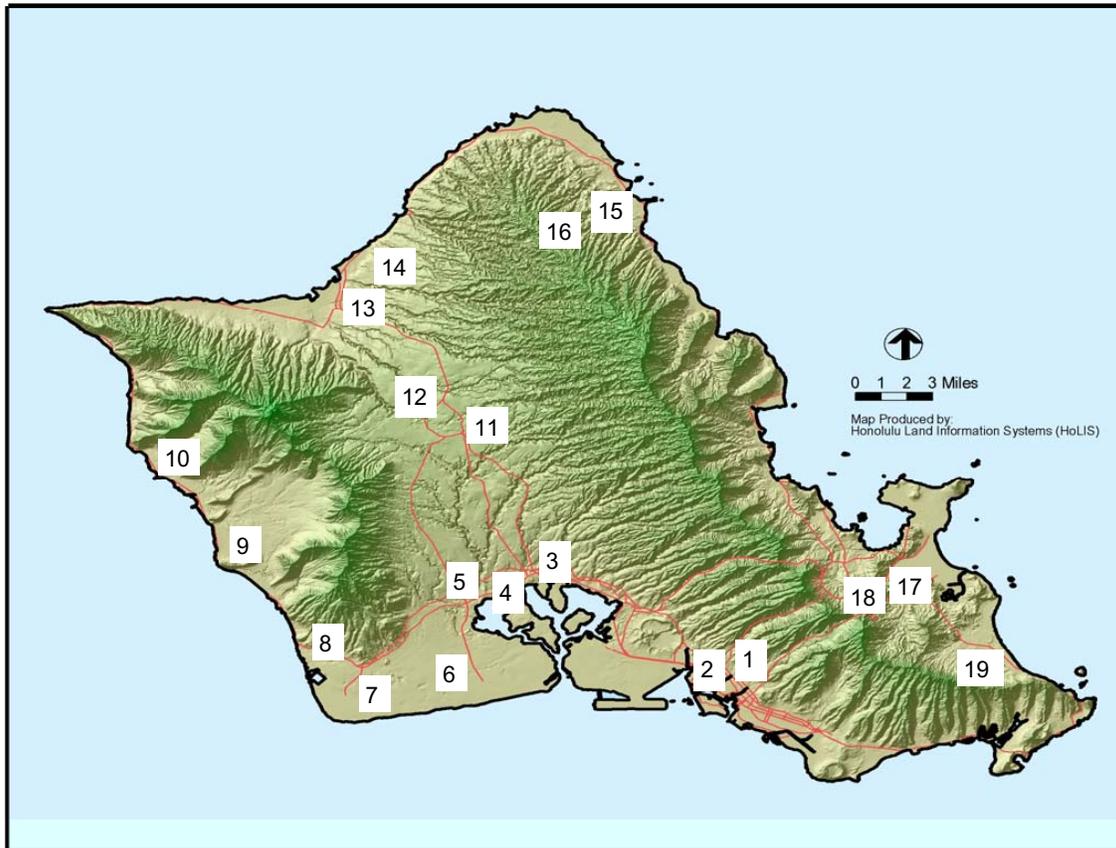
This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



**DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
WASTEWATER TREATMENT AND DISPOSAL FACILITIES**



DEPARTMENT OF ENVIRONMENTAL SERVICES
(ENV)
REFUSE COLLECTION AND DISPOSAL FACILITIES



REFUSE COLLECTION AND DISPOSAL FACILITIES LOCATIONS

- | | |
|---------------------------------|-----------------------------------|
| 1. HONOLULU CORP. YARD | 11. WAHIAWA CORP. YARD |
| 2. KEEHI TRANSFER STATION | 12. WAHIAWA CONVENIENCE CENTER |
| 3. PEARL CITY CORP. YARD | 13. WAIALUA CORP. YARD |
| 4. WAIPAHU MAINTENANCE FACILITY | 14. KAWAIILOA TRANSFER STATION |
| 5. WAIPAHU CONVENIENCE CENTER | 15. KOOLAULOA-LAIE CORP. YARD |
| 6. EWA CONVENIENCE CENTER | 16. LAIE CONVENIENCE CENTER |
| 7. H-POWER | 17. KAILUA CORP. YARD |
| 8. WAIMANALO GULCH LANDFILL | 18. KAPAA QUARRY TRANSFER STATION |
| 9. WAIANAE CORP. YARD | 19. WAIMANALO CONVENIENCE CENTER |
| 10. WAIANAE CONVENIENCE CENTER | |

Department of Environmental Services

Responsibilities

The Department of Environmental Services plans, directs, operates and administers the City's wastewater, solid waste, and storm water permit programs. This includes operation and maintenance of the wastewater collection, treatment and disposal system, the management, collection and disposal of solid waste, and management of the storm water program.

Mission Statement

To protect public health and the environment by providing effective and efficient management of the wastewater, storm water and solid waste disposal systems for the City and County of Honolulu.

Goals and Objectives

1. Provide environmentally and fiscally sound long-range plans.
2. Provide efficient wastewater, solid waste disposal and storm water services to the people of the City and County of Honolulu with consideration of the present and future impact of facilities and services on the community.
3. Improve productivity and effectiveness of the department through all means, including training of personnel.
4. Provide good working conditions and a safe working environment.
5. Protect the public health and environment through a partnership under which government ensures full and continuous compliance with regulatory requirements while educating citizens to be more environmentally responsible.

Budget Initiatives and Highlights

The Department of Environmental Services operates the wastewater, refuse collection and disposal, and storm water programs.

Initiatives and highlights include:

- Enhanced maintenance of the wastewater collection system through contract rehabilitation programs.
- Continued enhancement of the Storm Water Quality program to meet Municipal Separate Storm Sewer System (MS4) permit requirements and protect the quality of our water environment.

The department's proposed budget of \$251,895,592 reflects a 1.2 percent increase over the current fiscal year.

Performance Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 ESTIMATED
Wastewater Bond Ratings	N/A	AA-	AA	AA

Fiscal Sustainability

	Target Year
Goal 1: <u>Advance Departmental Self-Sustainability</u>	
Initiative 1: Retain Flexibility to Raise Solid Waste Tip Fees	
(a) Current rate is \$81.00 per ton + 12% recycling surcharge and \$0.35/ton State surcharge @ Hpower and landfill	Current
Initiative 2: Retain Flexibility to Raise Wastewater System Facility Charge	
(a) Current rate is \$ 5,541 per ESDU	Current
(b) FY 2012 rate proposed increase to \$5,707	FY 2012
Initiative 3: Retain Flexibility to Raise Sewer Service Charges	
(a) Current rate averages \$84.19 per ESDU	Current
(b) FY 2012 rate proposed increase of 4%.	FY 2012

Department of Environmental Services

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	1,162.00	1,159.00	1,159.00	0.00	1,159.00
Temporary FTE	7.00	7.00	7.00	0.00	7.00
Contract FTE	3.00	9.00	9.00	0.00	9.00
Total	1,172.00	1,175.00	1,175.00	0.00	1,175.00

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 7,009,627	\$ 12,677,432	\$ 8,418,818	\$ 0	\$ 8,418,818
Environmental Quality	9,931,291	12,704,526	13,563,429	0	13,563,429
Collection System Maintenance	11,036,547	10,982,114	21,449,766	0	21,449,766
Treatment and Disposal	56,442,176	71,694,130	64,668,786	0	64,668,786
Refuse Collection and Disposal	113,805,690	135,128,811	143,794,793	0	143,794,793
Vacant Funded Positions	0	5,765,160	0	0	0
Total	\$ 198,225,331	\$ 248,952,173	\$ 251,895,592	\$ 0	\$ 251,895,592

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 53,383,232	\$ 56,247,502	\$ 59,322,393	\$ 0	\$ 59,322,393
Current Expenses	144,834,948	192,704,671	192,573,199	0	192,573,199
Equipment	7,151	0	0	0	0
Total	\$ 198,225,331	\$ 248,952,173	\$ 251,895,592	\$ 0	\$ 251,895,592

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 4,092,870	\$ 5,839,896	\$ 5,574,116	\$ 0	\$ 5,574,116
Sewer Fund	79,746,037	106,131,938	101,932,270	0	101,932,270
Refuse Genl Operating Acct -SWSF	57,156,171	65,264,093	62,225,092	0	62,225,092
Sld Wst Dis Fac Acct - SWSF	43,007,390	55,908,054	69,331,794	0	69,331,794
Glass Incentive Account - SWSF	785,620	1,398,032	1,400,036	0	1,400,036
Recycling Account - SWSF	13,404,076	14,310,160	11,407,284	0	11,407,284
Federal Grants Fund	33,167	100,000	25,000	0	25,000
Total	\$ 198,225,331	\$ 248,952,173	\$ 251,895,592	\$ 0	\$ 251,895,592

Administration

Program Description

This program provides administrative services for the City's wastewater, storm water, and solid waste programs. It provides overall development, coordination and management through program financial planning, capital program planning, scheduling and tracking, and the development and operation of the department's enterprise asset management system. Centralized personnel, financial, information technology, asset management, employee and management training and administrative services for the department are also provided.

Program Highlights

The proposed budget of the Administration program is \$8,418,818, which reflects a 33.6 percent decrease over the current fiscal year. The decrease is due to reductions in attorneys' fees, consultant services and other professional services.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	42.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	42.00	40.00	40.00	0.00	40.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 2,127,915	\$ 1,871,232	\$ 2,052,768	\$ 0	\$ 2,052,768
Current Expenses	4,881,712	10,806,200	6,366,050	0	6,366,050
Equipment	0	0	0	0	0
Total	\$ 7,009,627	\$ 12,677,432	\$ 8,418,818	\$ 0	\$ 8,418,818

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 1,000	\$ 0	\$ 0	\$ 0
Sewer Fund	6,462,060	12,080,742	7,849,405	0	7,849,405
Refuse Genl Operating Acct -SWSF	547,567	595,690	569,413	0	569,413
Total	\$ 7,009,627	\$ 12,677,432	\$ 8,418,818	\$ 0	\$ 8,418,818

Environmental Quality

Program Description

This program directs, coordinates and manages activities relating to state and federal environmental requirements involving wastewater discharge, storm water management, industrial pre-treatment, permits, and water quality. Support functions include laboratory analysis, oceanographic sampling, and biological monitoring.

The Regulatory Control Branch oversees the pretreatment program, which is designed to prevent harmful pollutants and excessive fats, oils, and grease from entering the wastewater collection system. Regulatory control is implemented through permitting, inspections, investigation and public education. The branch also oversees and coordinates the City's effluent and biosolids reuse programs.

The Monitoring and Compliance Branch prepares the permit-required annual assessment reports for the wastewater treatment plants (WWTP) at Sand Island, Honouliuli, Kailua and Waianae. It is responsible for re-applying for the National Pollutant Discharge Elimination System (NPDES) and Underground Injection Control (UIC) permits, as applicable, from the U.S. Environmental Protection Agency (EPA) and the State Department of Health (DOH) for all treatment plants under the City's jurisdiction. It is also responsible for overseeing compliance with these permits and state and federal regulations. This branch continues to oversee various departmental activities mandated by court consent decrees, including initiatives to recycle wastewater, and provides support on regulatory issues to the Collection System Maintenance and Wastewater Treatment and Disposal divisions. The branch's Oceanographic Team conducts intensive ocean monitoring for all facilities with ocean discharges, including inspection of the outfalls, sediment and marine fauna collection for analyses, and provides additional monitoring as needed in support of other studies and divisions. In addition, the Oceanographic Team conducts the required air quality monitoring for the Sand Island WWTP and also for Kailua Regional WWTP when needed, and oversees the operation and maintenance of the specialized equipment for the air monitoring.

The Storm Water Quality Branch is responsible for administering the municipal storm water management program required under the City's NPDES permit, which was reissued effective March 31, 2006. The permit, which was to expire on September 8, 2009, has been administratively extended to an indefinite period. It is expected to be re-issued in 2011. This branch does public education/outreach to the general public and targeted industries; investigates and enforces against illegal discharges; performs water quality monitoring in streams; prepares monitoring plans and implementation related to total maximum daily loads (TMDLs) of streams designated by the DOH; issues effluent discharge permits for hydro testing, well drilling and other sources; reviews Environmental Assessments (EA)/Environmental Impact Statement (EIS) documents for storm water quality impacts; and prepares annual reports to EPA/DOH. The branch also manages water quality related capital improvement projects (CIP); provides technical support to other city agencies; seeks EPA funded grants; partners with other agencies and community groups; and does long-range planning for watershed management. The branch's responsibilities have expanded substantially over the past year, including its oversight of storm water management for several City departments.

The Water Quality Laboratory Branch conducts compliance monitoring activities of industrial wastewater, non-industrial wastewater, treatment plant effluents, receiving waters, well water, sludge, sediment, and fish tissue. The branch continues to maximize in-house capabilities to support departmental projects and compliance requirements.

Program Highlights

The proposed budget of the Environmental Quality program is \$13,563,429, which reflects an increase of 6.8 percent from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Regulatory Control Branch				
Wastewater Permits Issued	#	607	700	700
Number of Wastewater Investigations/Inspections	#	6,666	6,500	6,500
Number of Wastewater Enforcements	#	1,658	1,400	1,300
Water Quality Laboratory Branch				
NPDES Compliance Monitoring	#	75,117	100,000	100,000
Water Quality Monitoring Program Analyses	#	17,129	20,000	20,000
Sampling and Analyses of Industrial Dischargers	#	4,726	2,800	2,800
Sampling and Analyses of UIC Plants	#	7,061	7,000	7,000
WWTP Support/Process Control Analyses	#	14,265	15,000	15,000
Sampling and Analyses in Support of the Reuse Program	#	0	500	500
Analyses for External Agencies	#	287	500	500
Miscellaneous Analyses as Required	#	151	500	500
Storm Water Quality Branch				
Industrial Sites Visited	#	411	420	420
Investigations Closed	#	325	325	325
Informational Letters Sent	#	58	60	60
Warning Letters Sent	#	198	200	220
Notices of Violations Issued	#	19	20	20
Monitoring & Compliance Branch				
EPA/DOH Enforcement Actions (Administrative Orders, Consent Decrees, Consent Orders, and Stipulated Orders)	#	13	16	13

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	111.00	111.00	111.00	0.00	111.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	111.00	111.00	111.00	0.00	111.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 4,984,043	\$ 4,551,606	\$ 5,717,574	\$ 0	\$ 5,717,574
Current Expenses	4,947,248	8,152,920	7,845,855	0	7,845,855
Equipment	0	0	0	0	0
Total	\$ 9,931,291	\$ 12,704,526	\$ 13,563,429	\$ 0	\$ 13,563,429

Department of Environmental Services

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 4,092,870	\$ 5,594,896	\$ 5,574,116	\$ 0	\$ 5,574,116
Sewer Fund	5,805,254	7,009,630	7,964,313	0	7,964,313
Federal Grants Fund	33,167	100,000	25,000	0	25,000
Total	\$ 9,931,291	\$ 12,704,526	\$ 13,563,429	\$ 0	\$ 13,563,429

Collection System Maintenance

Program Description

This program repairs, operates, and maintains the wastewater collection system which includes all of the gravity sewer lines, pump stations and force mains.

Program Highlights

The proposed budget of the Collection System Maintenance program is \$21,449,766, which reflects an increase of 95.3 percent from the current fiscal year. The increase is primarily due to the transfer of the pumping station operations from the Wastewater Treatment and Disposal program to improve the overall coordination and management of collection system maintenance operations. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

The increase in position count reflects the transfer of 30 pumping station operation positions from the Wastewater Treatment and Disposal program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Miles of Lines Cleaned	Miles	871	800	825
Miles of Lines TV Inspected	Miles	87	100	100

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	182.00	181.00	211.00	0.00	211.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	182.00	181.00	211.00	0.00	211.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 6,237,483	\$ 5,333,364	\$ 10,080,695	\$ 0	\$ 10,080,695
Current Expenses	4,799,064	5,648,750	11,369,071	0	11,369,071
Equipment	0	0	0	0	0
Total	\$ 11,036,547	\$ 10,982,114	\$ 21,449,766	\$ 0	\$ 21,449,766

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Sewer Fund	\$ 11,036,547	\$ 10,982,114	\$ 21,449,766	\$ 0	\$ 21,449,766
Total	\$ 11,036,547	\$ 10,982,114	\$ 21,449,766	\$ 0	\$ 21,449,766

Department of Environmental Services

Treatment and Disposal

Program Description

This program plans, directs, and coordinates the operation and maintenance of all city wastewater treatment plants. It also provides mechanical, electrical, building, and grounds support services for the repair of those wastewater facilities.

Program Highlights

The proposed budget of the Wastewater Treatment and Disposal program is \$64,668,786, which reflects a decrease of 9.8 percent from the current fiscal year. The decrease is due in part to the transfer of the pumping station operations to the Collection System Maintenance program and a decrease in current expenses for chemical use in the Windward Region, which is anticipated due to lower usage. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

The reduction in position count reflects the transfer of 30 pumping station positions to the Collection System Maintenance program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Wastewater Treated	MGD	106	107	108

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	393.00	393.00	363.00	0.00	363.00
Temporary FTE	6.00	6.00	6.00	0.00	6.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	399.00	399.00	369.00	0.00	369.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 17,867,115	\$ 16,558,176	\$ 17,558,524	\$ 0	\$ 17,558,524
Current Expenses	38,575,061	55,135,954	47,110,262	0	47,110,262
Equipment	0	0	0	0	0
Total	\$ 56,442,176	\$ 71,694,130	\$ 64,668,786	\$ 0	\$ 64,668,786

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Sewer Fund	\$ 56,442,176	\$ 71,694,130	\$ 64,668,786	\$ 0	\$ 64,668,786
Total	\$ 56,442,176	\$ 71,694,130	\$ 64,668,786	\$ 0	\$ 64,668,786

Environmental Services

Refuse Collection and Disposal

Program Description

This program is responsible for the administration, management, planning, collection, transport and disposal of solid waste throughout Oahu. This includes the planning and implementation of waste reduction and recycling programs, the collection of refuse from single family and multifamily households, the collection of bulky items island wide, the hauling of refuse, the operation and maintenance of convenience centers, transfer stations, landfills, and collection yards, and the management of the City's H-power facility.

Program Highlights

The proposed budget of the Refuse Collection and Disposal program is \$143,794,793 which reflects an increase of 6.4 percent over the current fiscal year. The increase is primarily due to the operation of the new H-power 3rd boiler mass-burn facility, the lining required for additional disposal cells at the Waimanalo Gulch Landfill, the increase in costs of landfill operations, the increase in cost for processing and sorting bulky items and recyclables, and the addition of three contractual inspector positions to monitor and enforce the bulky item/illegal dumping ordinances.

The increase of three contractual inspectors is offset by a reduction of contractual positions no longer needed.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Total Municipal Solid Waste (MSW) Tons Disposed	Ton	757,161	765,000	775,000
Total Single Family Households Serviced				
Automated	#	157,700	158,000	158,000
Manual	#	21,000	21,100	21,100
Total Tons Transferred	Ton	186,616	195,000	195,000
MSW Tons Processed at H-Power	Ton	602,971	620,000	700,000
MSW Tons Disposed at Waimanalo Gulch Landfill (including Homeowner Loads)	Ton	154,190	140,000	75,000
MSW Tons Processed at Trans Shipment Facility	Ton	29,000		
MSW Tons Processed at Sorting /Recycling Facility	Ton		12,000	24,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	434.00	434.00	434.00	0.00	434.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	3.00	9.00	9.00	0.00	9.00
Total	438.00	444.00	444.00	0.00	444.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 22,166,676	\$ 22,167,964	\$ 23,912,832	\$ 0	\$ 23,912,832
Current Expenses	91,631,863	112,960,847	119,881,961	0	119,881,961
Equipment	7,151	0	0	0	0
Total	\$ 113,805,690	\$ 135,128,811	\$ 143,794,793	\$ 0	\$ 143,794,793

Department of Environmental Services

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Refuse Genl Operating Acct -SWSF	\$ 56,608,604	\$ 63,655,761	\$ 61,655,679	\$ 0	\$ 61,655,679
Sld Wst Dis Fac Acct - SWSF	43,007,390	55,852,566	69,331,794	0	69,331,794
Glass Incentive Account - SWSF	785,620	1,398,032	1,400,036	0	1,400,036
Recycling Account - SWSF	13,404,076	14,222,452	11,407,284	0	11,407,284
Total	\$ 113,805,690	\$ 135,128,811	\$ 143,794,793	\$ 0	\$ 143,794,793

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 5,765,160	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 5,765,160	\$ 0	\$ 0	\$ 0

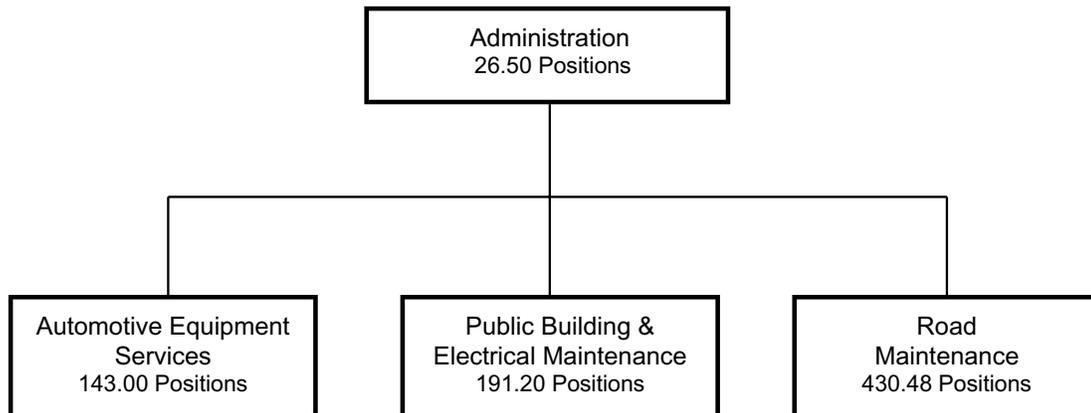
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 244,000	\$ 0	\$ 0	\$ 0
Sewer Fund	0	4,365,322	0	0	0
Refuse Genl Operating Acct -SWSF	0	1,012,642	0	0	0
Sld Wst Dis Fac Acct - SWSF	0	55,488	0	0	0
Recycling Account - SWSF	0	87,708	0	0	0
Total	\$ 0	\$ 5,765,160	\$ 0	\$ 0	\$ 0

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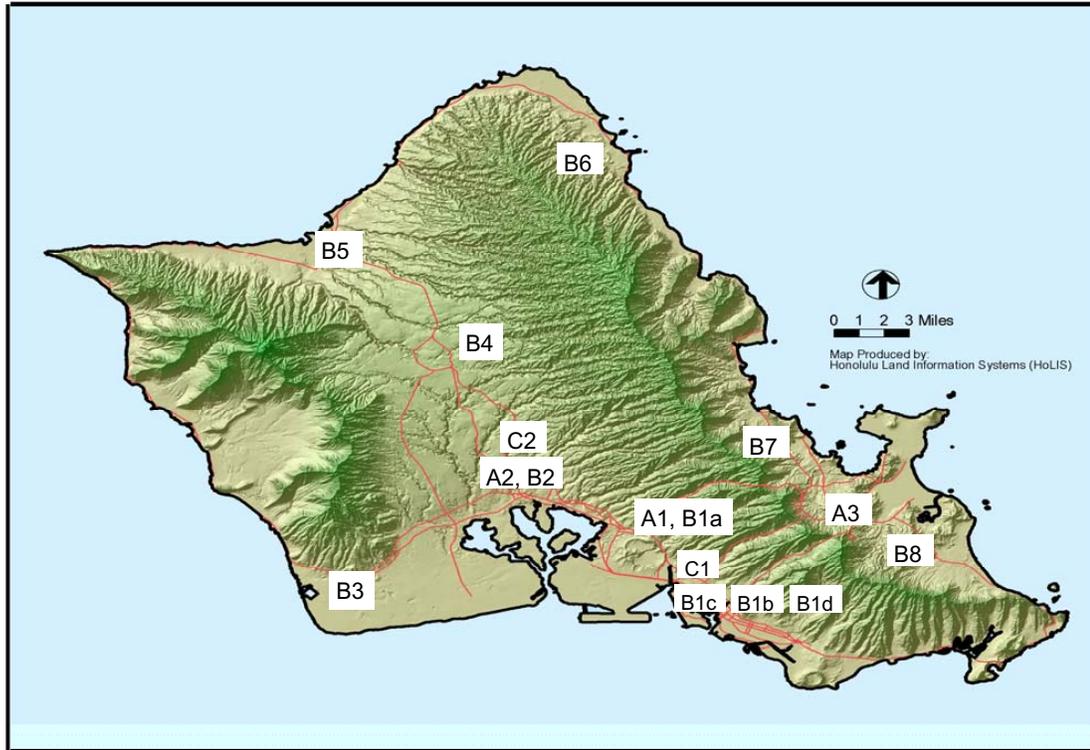
Department of Facility Maintenance

DEPARTMENT OF FACILITY MAINTENANCE (DFM) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



DEPARTMENT OF FACILITY MAINTENANCE
(DFM)



AUTOMOTIVE EQUIPMENT SERVICE
Repair and Maintenance Facilities

- A1 HALAWA
 - * Services all Honolulu based agencies from Aiea to Hawaii Kai
 - * Services Keehi Transfer Station
 - * Services DRM street sweeping
- A2 PEARL CITY
 - * Services Central/Leeward based agencies
- A3 KAPAA
 - * Services Windward based agencies from Waimanalo to Laie

ROAD MAINTENANCE
Baseyards

- B1a HONOLULU
- B1b HONOLULU Clean Team
- B1c HONOLULU Street Sweeping
- B1d HONOLULU Coning
- B2 PEARL CITY (EWA)
- B3 KAPOLEI
- B4 WAHIAWA
- B5 WAIALUA
- B6 LAIE (KOOLAULOA)
- B7 KANEOHE (KOOLAUPOKO)
- B8 KAILUA

BUILDING AND ELECTRICAL MAINTENANCE
Baseyards

- C1 PUBLIC BUILDING and ELECTRICAL MAINTENANCE
- C2 TRAFFIC and ELECTRICAL MAINTENANCE SERVICES (TEMS)

Department of Facility Maintenance

Responsibilities

The Department of Facility Maintenance plans and administers the City's repair, renovation and maintenance programs for roads, bridges, streams, flood control systems, city buildings, and city vehicles and construction equipment except for certain units belonging to the Board of Water Supply, Police and Fire Departments. It also plans and administers the repair and maintenance programs for mechanical, electrical, and electronic equipment and facilities, including those for parks, street lighting, and communication centers. Additionally, the department provides property management, parking garage management, relocation assistance, heavy vehicle and equipment training, and interdepartmental mail services.

Mission Statement

The Department of Facility Maintenance (DFM) mission is to provide efficient, effective, accountable and progressive management of its fiscal and functional responsibilities, focusing on the well-being of the communities (public, other departments, and employees) it serves.

Goals and Objectives

1. Deliver and enhance basic city core services that maintain Honolulu's infrastructure in compliance with the City Charter and laws.
2. Perform work based on the value of customer service and building a quality of life for both the general public and city employees.
3. Improve morale of DFM management and staff through continuous training, regular communication, job recognition, updating equipment and tools and providing other required resources.
4. Improve department effectiveness by recruiting and retaining staff, eliminating redundancy and using up-to-date technology, and implementing a program of continuous evaluation.

Budget Initiatives and Highlights

The Department of Facility Maintenance's proposed budget of \$63,746,164 reflects an increase of 5.2 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings. The increase in current expenses is primarily due to increased repair and maintenance of the city's structures and infrastructure.

The proposed budget also reflects an increase of five permanent positions due to a transfer of positions assigned to the Civic Center from the Department of Parks and Recreation. This transfer will streamline operations by consolidating the landscaping and grounds maintenance functions of the Civic Center area and Honolulu Police Department Headquarters under the Department of Facility Maintenance.

Budget issues include two contractual positions, overtime, and current expenses for the regulation of sidewalk pedestrian use zones as required by a recently adopted city ordinance (\$239,452) and two contractual positions for the motor pool consolidation program (\$48,769).

The budget also includes \$195,000 to provide resources required to support the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

The major areas of the budget are as follows:

- \$7,257,391 for electricity costs for street lighting and city facilities;
- \$6,247,998 for fuel (bio diesel, unleaded gas, diesel, liquefied petroleum gas) costs;
- \$4,156,870 for contractual custodial, security, and grounds maintenance services;
- \$3,044,666 for asphalt material (bitumul) for in-house road re-surfacing, repairs, and pot hole patching;
- \$2,613,000 for other motor vehicle parts/accessories for the repair and maintenance of city vehicles; and
- \$961,000 for tires (new and recaps) and tubes.

DEPARTMENT POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	779.05	771.81	776.05	0.00	776.05
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	18.37	18.37	14.87	4.00	18.87
Total	798.42	791.18	791.92	4.00	795.92

Department of Facility Maintenance

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 1,237,661	\$ 1,223,107	\$ 2,529,908	\$ 0	\$ 2,529,908
Public Building and Electrical Maintenance	19,908,050	20,434,377	21,729,868	48,769	21,778,637
Automotive Equipment Services	16,514,636	16,341,205	17,450,293	0	17,450,293
Road Maintenance	20,718,538	19,239,998	21,552,874	239,452	21,792,326
APEC Costs for DFM	0	0	195,000	0	195,000
Vacant Funded Positions	0	3,343,983	0	0	0
Total	\$ 58,378,885	\$ 60,582,670	\$ 63,457,943	\$ 288,221	\$ 63,746,164

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 26,897,074	\$ 28,036,366	\$ 29,646,138	\$ 117,221	\$ 29,763,359
Current Expenses	31,475,640	32,546,304	33,806,805	171,000	33,977,805
Equipment	6,171	0	5,000	0	5,000
Total	\$ 58,378,885	\$ 60,582,670	\$ 63,457,943	\$ 288,221	\$ 63,746,164

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 17,087,577	\$ 18,617,946	\$ 19,165,204	\$ 48,769	\$ 19,213,973
Highway Fund	30,805,681	31,077,458	32,607,175	239,452	32,846,627
Highway Beautification Fund	166,710	200,000	599,440	0	599,440
Bikeway Fund	9,841	10,000	10,000	0	10,000
Sewer Fund	1,677,976	1,736,911	1,958,263	0	1,958,263
Refuse Genl Operating Acct -SWSF	6,043,574	4,370,934	4,409,863	0	4,409,863
Recycling Account - SWSF	2,587,526	4,569,421	4,507,998	0	4,507,998
Housing Development Special Fund	0	0	200,000	0	200,000
Total	\$ 58,378,885	\$ 60,582,670	\$ 63,457,943	\$ 288,221	\$ 63,746,164

Department of Facility Maintenance

Administration

Program Description

The Administration program plans, directs, administers, and coordinates line and staff activities relating to facility maintenance functions and programs involving the maintenance of public roads, streets, bridges, and drainage and flood control systems; street lighting and electrical systems of parks and other facilities; traffic signs and markings; public buildings; city vehicles and equipment (except for Board of Water Supply, Fire and Police). The program also administers managed parking and property management activities and provides interdepartmental mail services.

Program Highlights

The proposed budget of \$2,529,908 reflects an increase of 106.8 percent over the current fiscal year primarily due to the transfer of the managed parking and property management function from the Public Building and Electrical Maintenance program. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The net increase of one permanent position is due to the transfer of six property management positions from the Public Building and Electrical Maintenance program offset by five driver training positions transferred to the Automotive Equipment Services program. The budget also provides for the overall administration and management of the City's facility maintenance function and programs, including human resource, budget and program management, managed parking and property management, and interdepartmental mail services.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	23.00	23.00	24.00	0.00	24.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.50	3.50	3.00	0.00	3.00
Total	26.50	26.50	27.00	0.00	27.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,163,029	\$ 1,136,228	\$ 1,199,636	\$ 0	\$ 1,199,636
Current Expenses	74,632	86,879	1,330,272	0	1,330,272
Equipment	0	0	0	0	0
Total	\$ 1,237,661	\$ 1,223,107	\$ 2,529,908	\$ 0	\$ 2,529,908

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 113,768	\$ 152,224	\$ 1,426,016	\$ 0	\$ 1,426,016
Highway Fund	1,032,367	986,019	903,892	0	903,892
Refuse Genl Operating Acct -SWSF	91,526	84,864	0	0	0
Housing Development Special Fund	0	0	200,000	0	200,000
Total	\$ 1,237,661	\$ 1,223,107	\$ 2,529,908	\$ 0	\$ 2,529,908

Public Building and Electrical Maintenance

Program Description

The Public Building and Electrical Maintenance program plans, directs, coordinates, and administers the repair, maintenance, and renovation programs for public buildings and appurtenant structures; street, park, mall, outdoor and other City lighting and electrical facilities; and communication facilities under the jurisdiction of the department. The program also administers activities including city employees' parking; motor pool; and security for City Hall, Kapolei Hale, the Frank F. Fasi Municipal Building and certain other facilities.

Program Highlights

The proposed budget totaling \$21,778,637 reflects an increase of 6.6 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The net reduction of one permanent position is due to the transfer of five Civic Center maintenance positions from the Department of Parks and Recreation offset by six property management positions transferred to the Administration program. The budget also provides continued funds for anti-terrorism costs, custodial services, grounds maintenance, tree trimming, solid waste disposal, and building security of city facilities.

Budget issues include the addition of two contractual positions for the motor pool consolidation program (\$48,769).

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Work Orders for Repair of Building and Appurtenant Structures Completed	#	5,768	6,000	6,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	178.33	178.33	177.33	0.00	177.33
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	10.87	11.87	9.87	2.00	11.87
Total	190.20	191.20	188.20	2.00	190.20

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 6,089,636	\$ 5,386,129	\$ 7,133,660	\$ 48,769	\$ 7,182,429
Current Expenses	13,812,243	15,048,248	14,591,208	0	14,591,208
Equipment	6,171	0	5,000	0	5,000
Total	\$ 19,908,050	\$ 20,434,377	\$ 21,729,868	\$ 48,769	\$ 21,778,637

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 11,605,307	\$ 12,129,958	\$ 12,194,162	\$ 48,769	\$ 12,242,931
Highway Fund	8,302,743	8,304,419	9,535,706	0	9,535,706
Total	\$ 19,908,050	\$ 20,434,377	\$ 21,729,868	\$ 48,769	\$ 21,778,637

Department of Facility Maintenance

Automotive Equipment Services

Program Description

The Automotive Equipment Services program (AES) plans, directs, coordinates, and administers the vehicle and equipment repair and maintenance program for the City with the exception of programs under the Board of Water Supply, Police and Fire. It also prepares plans and specifications for the purchase of new vehicles and equipment and provides citywide heavy vehicle and equipment training.

Program Highlights

The proposed budget of \$17,450,293 reflects an increase of 6.8 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The salary increase is also attributable to the transfer of five driver training positions from the Administration program. Overall increases in fuel, tires and tubes, and other motor vehicle parts/accessories for the repair and maintenance of city vehicles account for the increase in current expenses.

The division plans to continue with the evaluation of new products that improve engine efficiency, reduce exhaust emissions, increase fuel economy, minimize component wear and extend engine life. In addition, the division is looking to expand the use of hybrid or other high efficiency vehicles as suitable models become available.

Output Measures

DESCRIPTION	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
REPAIR AND MAINTENANCE:			
Job Tasks Completed:			
Halawa Yard Automotive	19,718	20,000	20,000
Construction Equipment	4,776	5,000	4,500
Leeward Yard (Pearl City)	5,471	5,500	6,000
Windward Yard (Kapaa)	5,094	5,000	4,000
Welding Shop	712	800	800
Body Fender and Repair	1,180	1,300	1,400
SERVICE AND LUBRICATION:			
Job Tasks Completed			
Tire Repair and Replacements	1,131	1,500	1,500
	3,371	3,900	3,900
STOREKEEPING:			
Number of Stock Parts Transactions	18,896	30,000	35,000
Number of Non Stock Parts Transactions	79,209	75,000	75,500
Number of Commercial Service Transactions	1,757	1,600	1,650
Number of Fuel Transaction Tickets Issued	62,417	70,000	80,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	142.00	142.00	147.00	0.00	147.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	143.00	143.00	148.00	0.00	148.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 6,283,503	\$ 5,729,614	\$ 6,459,994	\$ 0	\$ 6,459,994
Current Expenses	10,231,133	10,611,591	10,990,299	0	10,990,299
Equipment	0	0	0	0	0
Total	\$ 16,514,636	\$ 16,341,205	\$ 17,450,293	\$ 0	\$ 17,450,293

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 3,594,845	\$ 3,167,689	\$ 3,207,782	\$ 0	\$ 3,207,782
Highway Fund	2,702,241	2,686,810	3,366,387	0	3,366,387
Sewer Fund	1,677,976	1,735,911	1,958,263	0	1,958,263
Refuse Genl Operating Acct -SWSF	5,952,048	4,181,374	4,409,863	0	4,409,863
Recycling Account - SWSF	2,587,526	4,569,421	4,507,998	0	4,507,998
Total	\$ 16,514,636	\$ 16,341,205	\$ 17,450,293	\$ 0	\$ 17,450,293

Department of Facility Maintenance

Road Maintenance

Program Description

The Road Maintenance program maintains city roadways, sidewalks, storm drains, bridges, striping, signs, outdoor municipal parking lots, bike paths, pedestrian malls, bus stops/shelters and downtown Honolulu parks. It renders pavement maintenance to private roadways open to public use. The division also has the responsibility of maintaining city-owned streams, channels, ditches and other flood control facilities as well as enforcing the maintenance of privately-owned streams. In addition, it maintains litter containers at bus stops and pedestrian malls, and removes graffiti within the roadway right-of-way. In the Rural Districts, it provides dead animal pickup and oversees refuse collection services at Wahiawa, Laie, and Waiialua for the Department of Environmental Services.

Program Highlights

The proposed budget of \$21,792,326 reflects a 13.3 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The increase also reflects increased expenditures for road repairs, sidewalk maintenance and additional maintenance requirements of acquired City properties.

Budget issues of \$239,452 include the addition of two contractual positions, overtime, and resources required to support the sidewalk pedestrian use zone program as required by a recently adopted city ordinance.

Estimated output measures for fiscal year 2012 reflects an estimated increase of 10 percent from the previous fiscal year due to restoration of two work days a month.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Pothole Patching	#	41,505	37,300	41,000
Pothole Hotline, Calls Received	#	3,461	3,500	3,500
First Aid Repairs and Resurfacing	Tons	26,223	23,600	30,000
In-House Resurfacing	Ln. Miles	57	50	60
Catch Basins and Manholes Cleaned/Inspected	#	13,945	12,500	14,000
Curbs Mechanically/Manually Swept	Miles	29,029	26,000	30,000
Litter Containers Serviced	#	1,402	1,402	1,402
Sidewalks Repaired (In-House)	Sq. Ft.	139,052	125,000	140,000
Dead Animals Picked Up	#	964	900	1,000
Curbs/Gutters Reconstructed	Ln. Ft.	16,121	14,500	16,000
Metal/Wood Guardrails Repaired/Installed	Ln. Ft.	2,149	1,900	2,200
Chain Link Fence Repaired/Installed	Ln. Ft.	6,657	6,000	7,000
Streams/Ditches Cleaned	#	168	150	170
Curbs Painted	Ln. Ft.	10,198	9,200	10,500
Traffic Lines Painted	Miles	436	390	450
Crosswalks Painted	#	711	640	750
Pavement Markers Installed	#	5,946	5,300	6,000
Traffic Signs Fabricated	#	6,307	5,600	6,000
Traffic Signs Installed/Reset/Replaced	#	3,122	2,800	3,500
Posts Installed/Reset/Replaced	#	1,044	900	1,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	435.72	428.48	427.72	0.00	427.72
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	3.00	2.00	1.00	2.00	3.00
Total	438.72	430.48	428.72	2.00	430.72

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 13,360,906	\$ 12,440,412	\$ 14,732,848	\$ 68,452	\$ 14,801,300
Current Expenses	7,357,632	6,799,586	6,820,026	171,000	6,991,026
Equipment	0	0	0	0	0
Total	\$ 20,718,538	\$ 19,239,998	\$ 21,552,874	\$ 239,452	\$ 21,792,326

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,773,657	\$ 1,968,233	\$ 2,327,244	\$ 0	\$ 2,327,244
Highway Fund	18,768,330	17,060,765	18,616,190	239,452	18,855,642
Highway Beautification Fund	166,710	200,000	599,440	0	599,440
Bikeway Fund	9,841	10,000	10,000	0	10,000
Sewer Fund	0	1,000	0	0	0
Total	\$ 20,718,538	\$ 19,239,998	\$ 21,552,874	\$ 239,452	\$ 21,792,326

Department of Facility Maintenance

APEC Costs for DFM

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$195,000 provides the necessary resources for the Department of Facility Maintenance to effectively plan, coordinate and provide support for this major fiscal year 2012 event.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 120,000	\$ 0	\$ 120,000
Current Expenses	0	0	75,000	0	75,000
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 195,000	\$ 0	\$ 195,000

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 0	\$ 10,000	\$ 0	\$ 10,000
Highway Fund	0	0	185,000	0	185,000
Total	\$ 0	\$ 0	\$ 195,000	\$ 0	\$ 195,000

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 3,343,983	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 3,343,983	\$ 0	\$ 0	\$ 0

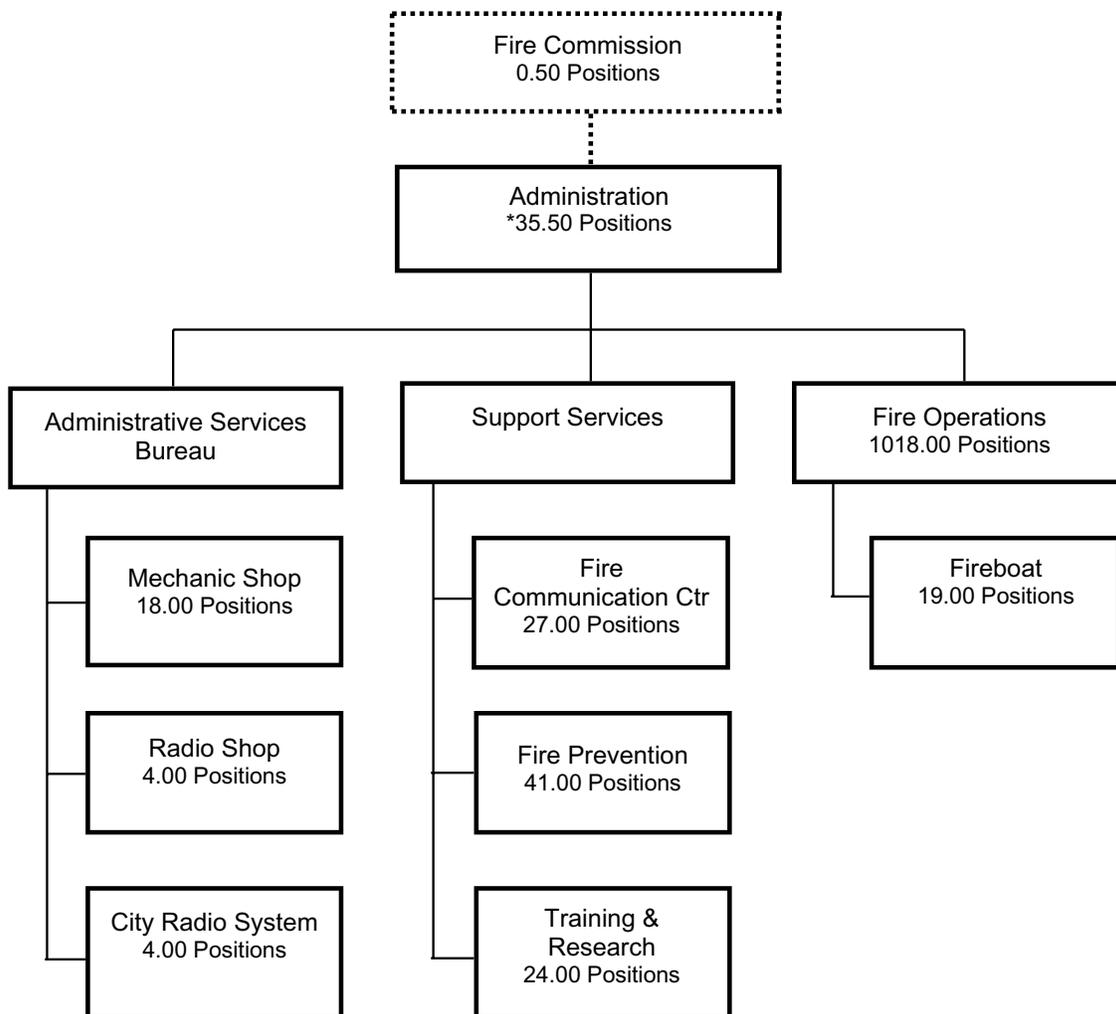
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 1,199,842	\$ 0	\$ 0	\$ 0
Highway Fund	0	2,039,445	0	0	0
Refuse Genl Operating Acct -SWSF	0	104,696	0	0	0
Total	\$ 0	\$ 3,343,983	\$ 0	\$ 0	\$ 0

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Honolulu Fire Department

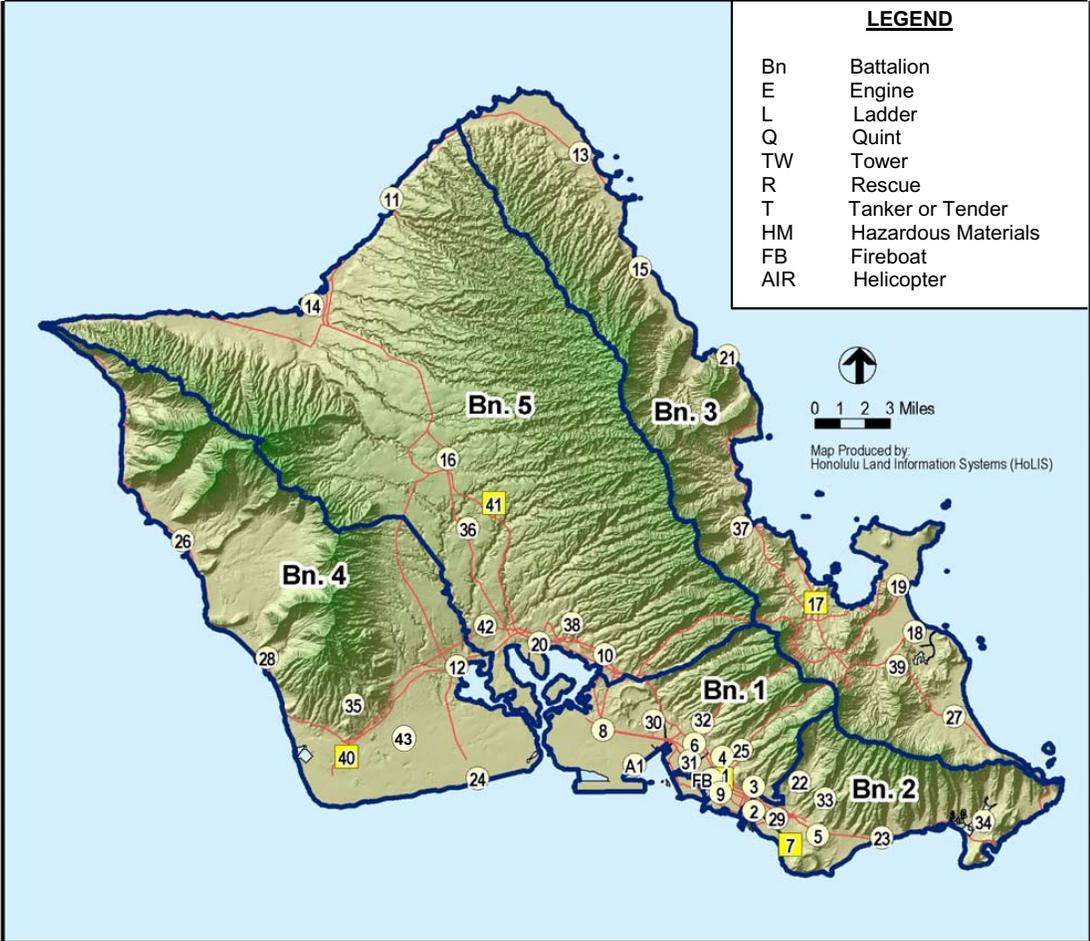
HONOLULU FIRE DEPARTMENT (HFD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



* Positions include: 3 Assistant Fire Chiefs, secretaries and professional/clerical support staff.

HONOLULU FIRE DEPARTMENT (HFD)



Station	Name	Companies	Station	Name	Companies
FB	Waterfront	Fireboat	22	Manoa	E22
1	Central	Bn1, E1	23	Wailupe	E23
2	Pawaa	E2, L2, R1	24	Ewa Beach	E24
3	Makiki	E3	25	Nuuanu	E25
4	Kuakini	E4, L4	26	Waianae	E26, Q26, T26
5	Kaimuki	E5, L5	27	Waimanalo	E27
6	Kalihi	E6	28	Nanakuli	E28, T28
7	Waikiki	Bn2, E7, L7	29	McCully	E29, L29
8	Mokulele	E8	30	Moanalua	E30, Q30, T30
9	Kakaako	E9, TW9	31	Kalihi Kai	E31, Q31
10	Aiea	E10	32	Kalihi Uka	E32, HM1
11	Sunset	E11	33	Palolo	E33
12	Waipahu	E12, Q12, T12	34	Hawaii Kai	E34, Q34
13	Kahuku	E13	35	Makakilo	E35
14	Waialua	E14	36	Mililani	E36
15	Hauula	E15, T15	37	Kahaluu	E37
16	Wahiawa	E16, T16	38	Waiau	E38, Q38
17	Kaneohe	Bn3, E17, L17	39	Olamana	E39
18	Kailua	E18, Q18	40	Kapolei	Bn4, E40, TW40, HM2
19	Aikahi	E19	41	Mililani Mauka	Bn5, E41, Q41, R2
20	Pearl City	E20	42	Waikele	E42
21	Kaawa	E21	43	E Kapolei	E43, Q43
			A1	Aircraft	Air1

Fire

Honolulu Fire Department

Responsibilities

The Honolulu Fire Department (HFD) is responsible for providing fire fighting, search and rescue, emergency medical, and hazardous materials response for the City and County of Honolulu (City). These duties are performed on a wide variety of terrain that include steep mountain ranges, wildlands, and agricultural fields; structures which comprise a modern metropolitan city, including industrial complexes, business centers, government complexes, high-rise resorts, condominiums, and high-density urban residential dwellings; and the surrounding ocean. The Department maintains a modern and technologically advanced force of fire fighting and rescue personnel and equipment through its various activities administered by qualified professional leadership. The Department continues to develop and conduct various programs such as reliable and efficient communication systems, fire apparatus maintenance and repair, training and research, a fireboat, and a coordinated City Radio System. The Fire Prevention program, which includes inspections, investigations and enforcement of fire regulations, and a fire safety education program, continues to expand with the latest trends and national standards of the fire service.

Vision Statement

The HFD will continuously strive to meet the changing needs of our community by providing a modern and technologically advanced Department. This will be achieved by maintaining a high level of readiness and by focusing on the professional development and training of our personnel.

Mission Statement

The mission of the HFD is to respond to fires, emergency medical incidents, hazardous materials incidents, and rescues on land and sea to save lives, property, and the environment. This mission is accomplished by:

- Promoting safety and maintaining a well equipped, highly trained, and motivated force of professional fire fighters and rescue personnel.
- Promoting fire prevention and other public safety education programs.

The HFD's motto is "Pride, Service, Dedication."

Goals and Objectives

1. To provide quality and proficient fire and emergency services for the City through effective and efficient resource management.
2. To provide a proficient communications system by assessing and improving fire dispatches.
3. To provide personnel development instruction and fire fighter safety programs for the continued improvement and safety of the Department's workforce.
4. To provide training to all fire fighters at the Emergency Medical Technician-Basic (EMT-B) national level.
5. To provide nationally-recognized training for all personnel through certification and accreditation.
6. To identify issues dealing with total quality management and develop efficient management of personnel and work assignments.
7. To identify and monitor county, state, and national trends and initiatives through networking with other agencies to ensure compliance with rules and regulations.
8. To mitigate the loss of life and property by continually assessing and improving fire prevention and education programs.
9. To improve and maintain living conditions and the quality of life at fire stations.

Budget Initiatives and Highlights

The proposed budget of \$99,137,672 reflects a decrease of 2.4 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings. The current expense increase is primarily due to the scheduled dry dock of the fireboat and electricity costs. The budget also includes \$3.0 million to provide resources required to support the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Budget issues include the addition of a temporary contractual clerical position to address workload related to APEC and the proposed accelerated recruit classes.

As in previous years, the budget also includes a training pool of 100 Fire Fighter Recruit positions (unfunded) to efficiently schedule and fill Fire Fighter Recruit positions in the Department. To avoid duplication, these positions are not included in the Department's position count, as they are already reflected in the Department's vacant position funding.

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	1,158.00	1,189.00	1,189.00	0.00	1,189.00
Temporary FTE	2.00	1.00	1.00	0.00	1.00
Contract FTE	1.00	1.00	1.50	1.00	2.50
Total	1,161.00	1,191.00	1,191.50	1.00	1,192.50

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 2,962,565	\$ 2,771,533	\$ 2,949,755	\$ 26,368	\$ 2,976,123
Fire Communication Center	1,940,995	2,222,575	2,318,339	0	2,318,339
Fire Prevention	3,275,861	3,392,310	3,587,402	0	3,587,402
Mechanic Shop	2,015,084	1,946,149	2,122,210	0	2,122,210
Training and Research	1,876,850	1,988,573	2,212,992	0	2,212,992
Radio Shop	280,722	270,653	300,240	0	300,240
Fire Operations	73,943,843	80,452,729	79,169,634	0	79,169,634
Fireboat	1,547,538	1,951,185	3,180,229	0	3,180,229
Fire Commission	2,845	14,857	15,493	0	15,493
City Radio System	172,428	156,362	207,510	0	207,510
HFD Grants	131,563	0	0	0	0
APEC Costs for HFD	0	4,765,285	3,047,500	0	3,047,500
Vacant Funded Positions	0	1,618,844	0	0	0
Total	\$ 88,150,294	\$ 101,551,055	\$ 99,111,304	\$ 26,368	\$ 99,137,672

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 79,754,671	\$ 87,319,254	\$ 86,141,918	\$ 26,368	\$ 86,168,286
Current Expenses	8,114,972	12,375,801	12,776,386	0	12,776,386
Equipment	280,651	1,856,000	193,000	0	193,000
Total	\$ 88,150,294	\$ 101,551,055	\$ 99,111,304	\$ 26,368	\$ 99,137,672

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 88,018,731	\$ 101,551,055	\$ 99,111,304	\$ 26,368	\$ 99,137,672
Special Projects Fund	81,566	0	0	0	0
Federal Grants Fund	49,997	0	0	0	0
Total	\$ 88,150,294	\$ 101,551,055	\$ 99,111,304	\$ 26,368	\$ 99,137,672

Honolulu Fire Department

Administration

Program Description

This program plans, directs, and coordinates fiscal resources; administers personnel services and recordkeeping; ensures the appropriate purchase of goods and services for the department to protect life and property by preventing and mitigating fires and emergencies; and coordinates fire fighting, first responder assistance, and rescue services with other agencies and organizations. Administration provides the department with administrative support to include Operating and Capital Improvement Program budget preparations; personnel and records management; administrative reports; Capital Improvement Program project coordination; and coordination of the maintenance, renovation, and repairs of 51 fire stations and worksites. Administration also evaluates and purchases all equipment and apparatuses needed by the department; implements personnel functions; manages the activities of the Waipahu Maintenance Facility; plans, administers, and evaluates the analysis of data collection to develop programs; investigates and implements safety practices through the Occupational Safety and Health Office; and identifies national trends in order to recommend program direction.

Program Highlights

The Administration program budget of \$2,976,123 reflects an increase of 7.4 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. Current expense increases are primarily due to the repair and maintenance of computer equipment and increased electricity costs.

Budget issues include funding for a temporary contractual senior clerk typist position to address workload related to the Asia-Pacific Economic Cooperation (APEC) Meeting and proposed accelerated recruit classes (\$26,368).

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
New Appointments	#	24	60	60
Resignations	#	5	5	5
Suspensions	#	8	10	10
Retirements	#	34	60	60
Reprimands	#	119	120	120
Dismissals	#	1	1	1
Promotions	#	49	80	80

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	34.00	35.00	35.00	0.00	35.00
Temporary FTE	1.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.50	0.50	1.00	1.50
Total	35.50	35.50	35.50	1.00	36.50

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 2,216,219	\$ 2,060,660	\$ 2,199,339	\$ 26,368	\$ 2,225,707
Current Expenses	746,346	710,873	750,416	0	750,416
Equipment	0	0	0	0	0
Total	\$ 2,962,565	\$ 2,771,533	\$ 2,949,755	\$ 26,368	\$ 2,976,123

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,962,565	\$ 2,771,533	\$ 2,949,755	\$ 26,368	\$ 2,976,123
Total	\$ 2,962,565	\$ 2,771,533	\$ 2,949,755	\$ 26,368	\$ 2,976,123

Honolulu Fire Department

Fire Communication Center

Program Description

The Fire Communication Center (FCC) operates a central communication center that receives and processes incoming emergency response requests and dispatches the appropriate type and number of companies required at an incident utilizing the computer-aided dispatch system (CADS) and the 800 MHz radio system. Incident information stored in the CADS is available to first responders through mobile data terminals. Text messaging important information is also facilitated through the CADS to mobile phones. The FCC operates the Catalyst Radio-over Internet Protocol (RoIP) backup radio system; monitors and coordinates communications with other city, state, and federal agencies through interoperable communications; and maintains maps and card files of streets, hydrants, and other pertinent information for rapid and accurate dispatching of companies. Among its many responsibilities, the FCC also receives phone calls regarding community concerns, alarm system testing, cooking fire notifications, and school fire drills.

Program Highlights

The FCC has fully migrated to the 800 MHz radio system which will provide the department with direct radio contact with city, state, and federal organizations in an effort to accomplish interoperable tactical and command-level radio communications during an incident. The Catalyst RoIP backup radio system, which consists of gateway computers that control 800 MHz radios at 13 key geographical sites around the island, will also enhance radio communications during emergencies. A new mobile data terminal system, which is an add-on to the existing CADS that allows companies to wirelessly monitor and communicate CADS information directly to field apparatuses with their laptop computers, was also implemented to enhance response capabilities.

The FCC program budget of \$2,318,339 reflects an increase of 4.3 percent over the current fiscal year. The budgeted increase in salaries over the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
ALARMS				
Fires	#	2,382	2,500	3,000
Rescues/Emergency Medical Services	#	24,617	25,000	25,500
Others	#	13,065	14,000	14,150
TOTAL ALARMS	#	41,064	43,750	46,375
E911 Calls	#	51,523	52,700	55,300
Statistical Information Requests	#	462	500	550
Estimated Nonemergency Calls	#	71,266	74,800	78,540

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	27.00	27.00	27.00	0.00	27.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	27.00	27.00	27.00	0.00	27.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,815,947	\$ 1,997,438	\$ 2,088,773	\$ 0	\$ 2,088,773
Current Expenses	125,048	225,137	229,566	0	229,566
Equipment	0	0	0	0	0
Total	\$ 1,940,995	\$ 2,222,575	\$ 2,318,339	\$ 0	\$ 2,318,339

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,940,995	\$ 2,222,575	\$ 2,318,339	\$ 0	\$ 2,318,339
Total	\$ 1,940,995	\$ 2,222,575	\$ 2,318,339	\$ 0	\$ 2,318,339

Fire

Honolulu Fire Department

Fire Prevention

Program Description

The Fire Prevention Bureau effectively promotes fire and life safety programs that assist the department in accomplishing its mission of mitigating loss of life, property, and damage to the environment. Responsibilities include reviewing and adopting fire codes, rules, and laws; conducting fire code compliance inspections; reviewing building construction plans; investigating fires to determine origin and cause; and providing fire and life safety education to the community.

Program Highlights

The Fire Prevention Bureau budget of \$3,587,402 reflects an increase of 5.8 percent over the current fiscal year. The budgeted increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The increase is also attributable to a contractual administrative assistant for the State Fire Council.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Inspections (Occupancy)	#	2,897	3,000	3,250
Licenses and Permits Issued	#	450	475	500
Building Plans Approved	#	1,607	1,800	2,000
Fire Alarm System Tests	#	370	375	400
Fire Investigations	#	127	130	140
Government/Private Referrals	#	299	325	350
Correspondence	#	650	650	675
Sprinkler Systems Follow-up Inspections	#	147	150	175
On Site Inspections	#	191	200	225
Range Hood Follow-Up Inspections	#	74	75	80
Public Education Presentations	#	225	250	275

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	41.00	40.00	40.00	0.00	40.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.50	0.00	0.50
Total	42.00	41.00	41.50	0.00	41.50

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 2,956,169	\$ 3,049,155	\$ 3,244,823	\$ 0	\$ 3,244,823
Current Expenses	314,785	343,155	342,579	0	342,579
Equipment	4,907	0	0	0	0
Total	\$ 3,275,861	\$ 3,392,310	\$ 3,587,402	\$ 0	\$ 3,587,402

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 3,275,861	\$ 3,392,310	\$ 3,587,402	\$ 0	\$ 3,587,402
Total	\$ 3,275,861	\$ 3,392,310	\$ 3,587,402	\$ 0	\$ 3,587,402

Mechanic Shop

Program Description

The Mechanic Shop is responsible for the repair and maintenance of the HFD's fleet of 43 engines, 7 aerial ladders, 8 quints, 2 aerial towers, 2 rescue units, 2 hazmat response apparatuses, 6 tankers, 20 relief apparatuses, and approximately 78 auxiliary vehicles. Included for water rescues are a 110-foot fire boat, 2 rescue boats, and 8 jet skis/watercrafts. Other responsibilities include maintaining and repairing approximately 30,000 pieces of small equipment, fire fighting equipment, lawn tools, office furniture, and rescue power tools.

The Mechanic Shop is also tasked with the repair and maintenance of the Honolulu Police Department's fleet of heavy equipment diesel vehicles above 10,000 pounds gross vehicle weight. This group consists of two special weapons vehicles, two bomb trucks, one tactical truck, one tractor and trailer equipment truck, one emergency management command truck, two mini command trucks, and eight auxiliary trucks.

The Mechanic Shop maintains all fire fighting equipment to meet National Fire Protection Association and state and federal motor vehicle carrier standards, which include annual fire pump, aerial, and ground ladder testing and safety inspections.

Program Highlights

The Mechanic Shop program budget of \$2,122,210 reflects an increase of 9.0 percent over the current fiscal year. The increase in salaries over the current fiscal is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. Current expense increases are primarily due to projected expenditures for scheduled maintenance and repairs.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Average Down Time of All Vehicles and Apparatuses	Hours	30	33	30
Trouble Calls Greater Than One Hour of Down Time	#	1,135	1,169	1,146
Nonscheduled Work Orders (Minor Repairs)	#	1,470	1,514	1,485
One-Hour Down Time				
Preventive Maintenance Services	#	2,830	2850	2,870
Major Apparatus Repairs	#	50	58	55
Design Modifications	#	13	15	32
Annual Pump Capacity Tests	#	58	65	68
Annual Aerial Ladder Tests	#	23	18	19
Ground Ladder Tests	#	596	600	610
State Department of Transportation Apparatus Safety Inspections	#	170	180	183
Fire Apparatuses Maintained (Jobs)	#	1,798	1,850	1,900
Auxiliary Vehicles Maintained (Jobs)	#	436	400	380
Rescue Boats Maintained (Jobs)	#	52	50	52
Miscellaneous Fire Equipment Repairs	#	556	600	645
Fire Hose Repairs	#	150	140	130

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	18.00	18.00	18.00	0.00	18.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	18.00	18.00	18.00	0.00	18.00

Honolulu Fire Department

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 891,146	\$ 775,164	\$ 922,007	\$ 0	\$ 922,007
Current Expenses	1,123,938	1,170,985	1,200,203	0	1,200,203
Equipment	0	0	0	0	0
Total	\$ 2,015,084	\$ 1,946,149	\$ 2,122,210	\$ 0	\$ 2,122,210

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,015,084	\$ 1,946,149	\$ 2,122,210	\$ 0	\$ 2,122,210
Total	\$ 2,015,084	\$ 1,946,149	\$ 2,122,210	\$ 0	\$ 2,122,210

Fire

Training and Research

Program Description

The Training and Research Bureau develops fire suppression techniques; conducts emergency medical instruction; prepares, instructs, and evaluates training programs; and researches and evaluates specifications of fire apparatuses, equipment, and current educational training programs.

Program Highlights

The Training and Research Bureau program budget of \$2,212,992 reflects a 11.3 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Advanced Medical Life Support Initial/Refresher Training	Students	0	20	40
Apparatus Operations Training/Pumping Apparatus Driver/ Operator	Students	136	1,046	60
Basic Arrhythmia Training	Students	0	35	35
Basic Life Support/Automatic External Defibrillator	Students	44	1,100	60
Basic Firefighting Skill Evaluation	Students	0	300	350
Budget and Fiscal Overview	Students	1	1	1
Burn Trainer-Live Burn Training	Students	0	240	300
Candidate Physical Ability Test Training/Testing Certification Program	Students	350	N/A	400
Fire Fighter I	Students	42	60	60
Fire Fighter II	Students	0	60	60
Hazardous Materials Awareness	Students	42	60	60
Hazardous Materials Operations	Students	42	60	60
Pumping Apparatus Driver/Operator	Students	49	60	60
FSO-1	Students	0	30	40
FSO-2	Students		18	40
FSI-1	Students		30	40
Computer-Aided Management of Emergency Operations Training	Students	24	24	24
Computer-Based Training	Students	75	1,250	1,250
Critical Incident Stress Management Conference	Students	18	20	20
Defensive Driving - Coaching the Experienced Driver 4+2	Students	43	60	60
Driver Training - City Operator's Certificate Upgrade	Students	40	60	60
Driver Training/Initial/Driver Improvement Program/ Recertification/Annual	Students	774	775	775
Drug and Alcohol Awareness	Students	42	82	82
EMT-B Training Initial	Students	58	60	60
EMT-B/Emergency Medical Retraining	Students	0	1,046	0
Emergency Medical Services Ride Along/Ambulance Training	Students	58	60	80
Emergency Vehicle Operations - Classroom	Students	43	50	50
Extrication, Auto	Students	320	360	410
Family and Friends Cardiopulmonary Resuscitation Training	Students	703	1,000	1,000
Field Driver Trainer Instructor Training	Students	16	30	30
Flashover Training	Students	42	60	60
Hawaii Petroleum Fire Protection	Students	42	60	60
Hazardous Materials First Responder Training	Students	25	25	25
Hazardous Materials Incident Command	Students	50	60	60
Hazardous Materials Technician Initial Training	Students	30	30	30
Hazardous Materials Technician Refresher Training	Students	287	315	335

Honolulu Fire Department

Output Measures (continued)

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Hypertension	Students	44	60	60
Incident Command System 300	Students	50	15	15
Incident Command Training	Students	268	340	340
National Incident Management System				
Instructor Training	Students	0	60	80
Interoperability	Students	60	60	60
National Fire Academy Courses	Students	210	250	250
Powered Equipment Training	Students	42	60	60
Prehospital Trauma Life Support Training	Students	138	120	120
Preretirement	Students	55	60	60
Rapid Intervention Crew Training	Students	21	60	60
Recruit Training	Students	42	60	60
Rescue Watercraft Training	Students	80	0	0
Sexual Harassment	Students	64	82	82
Third-Party Evaluator Training	Students	95	100	100
Vehicle Hydraulic Extrication	Students	200	200	200
Water Safety Program - End of Old Program	Students	175	0	0
Water Safety Program - Incumbent (Video on Demand)	Students	0	1,046	1,046
Water Safety Program - Recruits	Students	21	60	60
Weapons of Mass Destruction/Hazardous Materials	Students	1,060	1,060	1,060
Workplace Violence	Students	64	82	82

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	24.00	24.00	24.00	0.00	24.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	24.00	24.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,720,795	\$ 1,767,934	\$ 1,989,325	\$ 0	\$ 1,989,325
Current Expenses	156,055	220,639	223,667	0	223,667
Equipment	0	0	0	0	0
Total	\$ 1,876,850	\$ 1,988,573	\$ 2,212,992	\$ 0	\$ 2,212,992

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,876,850	\$ 1,988,573	\$ 2,212,992	\$ 0	\$ 2,212,992
Total	\$ 1,876,850	\$ 1,988,573	\$ 2,212,992	\$ 0	\$ 2,212,992

Radio Shop

Program Description

The Radio Shop provides islandwide radio communications for dispatching and coordinating units responding to fire, medical, and rescue incidents. System planning and design, equipment specifications, installations, adjustments, testing, upgrades, and maintenance are included in this activity. In addition, the Radio Shop continues to maintain other electronic equipment which supports the fire suppression teams. They include public address systems, sirens, light bars, and Opticom® (traffic signal control) units. The activity also assists the Computer Section supporting mobile data terminals in fire suppression apparatuses. While the Department of Information Technology has responsibility for maintaining the radio infrastructure, this activity also assists them in performing various tasks at remote radio sites including dismantling of the obsolete fire VHF radio system.

Program Highlights

The Radio Shop program budget of \$300,240 reflects an increase of 10.9 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. Current expense increases are attributed to increased operational costs and increased costs of repair parts and accessories.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Installations, Removals, and Reinstallations	#	32	30	30
Frequency Measurements and Preventive Maintenance	#	32	32	32
Services and Repairs	#	784	775	770
Planning and Training	#	60	60	60

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 207,960	\$ 179,360	\$ 187,472	\$ 0	\$ 187,472
Current Expenses	72,762	91,293	94,768	0	94,768
Equipment	0	0	18,000	0	18,000
Total	\$ 280,722	\$ 270,653	\$ 300,240	\$ 0	\$ 300,240

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 280,722	\$ 270,653	\$ 300,240	\$ 0	\$ 300,240
Total	\$ 280,722	\$ 270,653	\$ 300,240	\$ 0	\$ 300,240

Fire

Honolulu Fire Department

Fire Operations

Program Description

Fire Operations provides fire suppression; response to search and rescue, hazardous materials, and medical emergency incidents; conducts dwelling and commercial building inspections; and provides commercial and industrial prefire planning for the island of Oahu, which is approximately 604 square miles.

Program Highlights

The Fire Operations program budget of \$79,169,634 reflects a decrease of 1.6 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings. The increase in current expenses is primarily due to electricity, increased use of Class A Foam to suppress fires, repair parts and accessories, and periodic replacement of fire fighting equipment.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Fire Alarm Responses	#	*10,250	10,750	11,275
Rescue and Emergency Responses	#	27,800	29,200	28,600
Hazmat Unit Responses	#	1,540	1,620	1,690
Helicopter Responses				
Fire Alarms	#	55	60	65
Search and Rescues	#	420	440	4860
Training	Hours	210	220	240
Fire Prevention Inspections	#	71,500	75,100	79,900
Prefire Planning	#	2,160	2,160	2,160

Note: Estimates for FY 2011 are based on information from the National Fire Incident Reporting System for the period July 1 - September 23, 2010, annualized.

* Fire alarms include 1,725 calls classified as emergency responses not requiring HFD services.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	987.00	1,018.00	1,018.00	0.00	1,018.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	987.00	1,018.00	1,018.00	0.00	1,018.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 68,338,978	\$ 73,127,064	\$ 71,252,544	\$ 0	\$ 71,252,544
Current Expenses	5,329,121	7,150,665	7,742,090	0	7,742,090
Equipment	275,744	175,000	175,000	0	175,000
Total	\$ 73,943,843	\$ 80,452,729	\$ 79,169,634	\$ 0	\$ 79,169,634

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 73,943,843	\$ 80,452,729	\$ 79,169,634	\$ 0	\$ 79,169,634
Total	\$ 73,943,843	\$ 80,452,729	\$ 79,169,634	\$ 0	\$ 79,169,634

Honolulu Fire Department

Fireboat

Program Description

The Fireboat protects life and property during fires and emergencies on the waterfront and adjoining shoreline areas.

Program Highlights

The Fireboat program budget of \$3,180,229 reflects an increase of 63.0 percent over the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings. The increase in current expenses is due to the scheduled dry docking of the fireboat. The entire cost of the Fireboat program is reimbursed with state funds.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Fire Alarm Responses	#	3	5	5
Rescue and Emergency Responses	#	20	22	24
Public Relations	Hours	50	55	60
Training	Hours	1,050	1,100	1,150
Boat Maintenance	Hours	3,000	3,000	3,000
Prefire Planning	#	30	30	30

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	19.00	0.00	19.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,422,691	\$ 1,540,539	\$ 1,456,781	\$ 0	\$ 1,456,781
Current Expenses	124,847	410,646	1,723,448	0	1,723,448
Equipment	0	0	0	0	0
Total	\$ 1,547,538	\$ 1,951,185	\$ 3,180,229	\$ 0	\$ 3,180,229

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,547,538	\$ 1,951,185	\$ 3,180,229	\$ 0	\$ 3,180,229
Total	\$ 1,547,538	\$ 1,951,185	\$ 3,180,229	\$ 0	\$ 3,180,229

Fire Commission

Program Description

The Fire Commission acts as a liaison between the department and the citizens of the City. It handles all complaints against the department and assists the department to obtain sufficient resources from the City to complete its mission.

Program Highlights

The Fire Commission program budget of \$15,493 reflects an increase of 4.3 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.50	0.50	0.50	0.00	0.50
Total	0.50	0.50	0.50	0.00	0.50

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 2,786	\$ 13,632	\$ 14,268	\$ 0	\$ 14,268
Current Expenses	59	1,225	1,225	0	1,225
Equipment	0	0	0	0	0
Total	\$ 2,845	\$ 14,857	\$ 15,493	\$ 0	\$ 15,493

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,845	\$ 14,857	\$ 15,493	\$ 0	\$ 15,493
Total	\$ 2,845	\$ 14,857	\$ 15,493	\$ 0	\$ 15,493

Honolulu Fire Department

City Radio System

Program Description

The Radio Shop administers and maintains the City's islandwide VHF radio system under its City Radio System program. This system is used by local government agencies for day-to-day operations. The Department of Emergency Management, Department of the Medical Examiner, Department of the Prosecuting Attorney, Department of Transportation Services, the Honolulu Emergency Services Department's Ocean Safety and Lifeguard Services Division, and the Liquor Commission operate on the City's 800 MHz Trunk Radio System. Radios on this system are also maintained by this activity.

Program Highlights

The City Radio System program budget of \$207,510 reflects an increase of 32.7 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Three local government departments have been designated as support groups to Honolulu's first responders: Department of Environmental Services, Department of Facility Maintenance, and the Department of Parks and Recreation. These emergency support responders will play an important role in emergency situations as they assist first responders at multi-agency incidents. Their transition to the 800 MHz radio system will allow communications interoperability. By the end of 2012, all local government radio users will need to be on the 800 MHz trunking system. The City's current VHF radio system will no longer be FCC narrowband compliant beyond that time. This activity is responsible for facilitating the transition.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Installations, Removals, and Reinstallations	#	24	30	35
Frequency Measurements and Preventive Maintenance	#	4	4	4
Services and Repairs	#	1,380	1,350	1,325
Training and Planning	#	39	40	40

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	4.00	4.00	4.00	0.00	4.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	4.00	4.00	4.00	0.00	4.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 148,871	\$ 130,464	\$ 179,586	\$ 0	\$ 179,586
Current Expenses	23,557	25,898	27,924	0	27,924
Equipment	0	0	0	0	0
Total	\$ 172,428	\$ 156,362	\$ 207,510	\$ 0	\$ 207,510

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 172,428	\$ 156,362	\$ 207,510	\$ 0	\$ 207,510
Total	\$ 172,428	\$ 156,362	\$ 207,510	\$ 0	\$ 207,510

Fire

Honolulu Fire Department

HFD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the Department to supplement City funds to accomplish the Department's mission.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 33,109	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	98,454	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 131,563	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Special Projects Fund	\$ 81,566	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	49,997	0	0	0	0
Total	\$ 131,563	\$ 0	\$ 0	\$ 0	\$ 0

Fire

APEC Costs for HFD

Program Description

This activity provides funding for costs related to the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$3,047,500 provides the necessary resources for the Honolulu Fire Department to effectively plan, coordinate and provide support for this major fiscal year 2012 event.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 1,059,000	\$ 2,607,000	\$ 0	\$ 2,607,000
Current Expenses	0	2,025,285	440,500	0	440,500
Equipment	0	1,681,000	0	0	0
Total	\$ 0	\$ 4,765,285	\$ 3,047,500	\$ 0	\$ 3,047,500

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 4,765,285	\$ 3,047,500	\$ 0	\$ 3,047,500
Total	\$ 0	\$ 4,765,285	\$ 3,047,500	\$ 0	\$ 3,047,500

Honolulu Fire Department

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 1,618,844	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 1,618,844	\$ 0	\$ 0	\$ 0

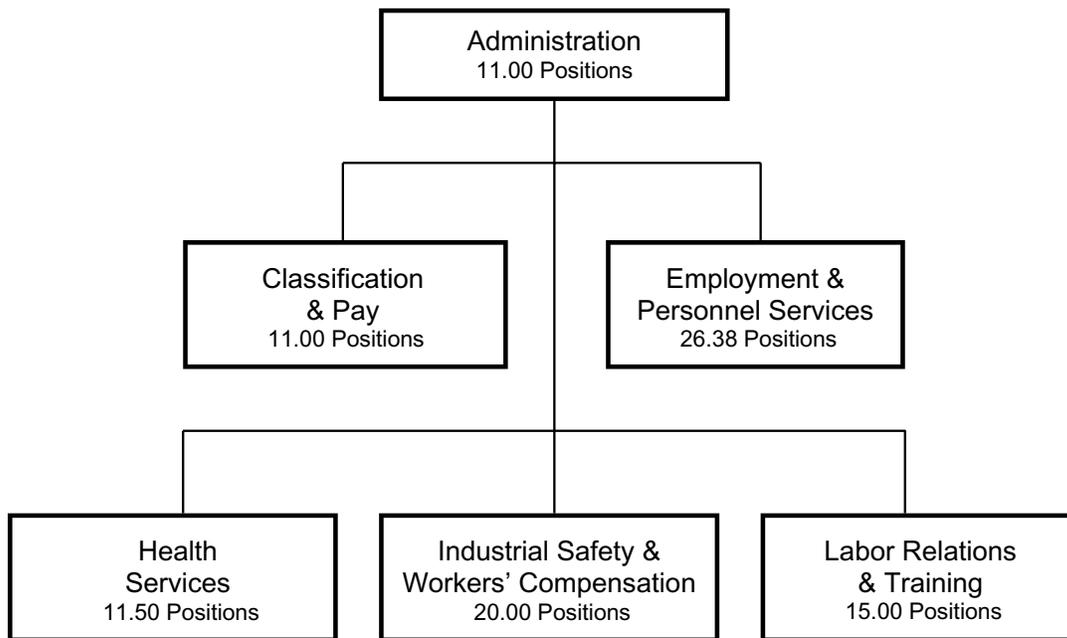
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 1,618,844	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 1,618,844	\$ 0	\$ 0	\$ 0

Fire

Department of Human Resources

DEPARTMENT OF HUMAN RESOURCES (DHR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Department of Human Resources

Responsibilities

The Department of Human Resources is the central personnel staff agency for the City. The department's primary purpose, as reflected in the City Charter, is to establish a comprehensive personnel management program based on merit principles and generally accepted methods governing the classification of positions and the employment, conduct, movement and separation of public employees. The department is charged with building a career service designed to attract, select and retain, on a merit basis, the best qualified civil servants. The department negotiates and administers eight collective bargaining agreements covering city employees. The department also administers programs in training, health services, safety, workers' compensation, incentives and awards, and employee assistance.

Mission Statement

The mission of the Department of Human Resources is to recruit, develop and retain an outstanding workforce dedicated to quality public service for the City and County of Honolulu.

Goals and Objectives

1. To develop and implement new and innovative human resources programs.
2. To improve the department's efficiency.
3. To utilize leading technology.

Budget Initiatives and Highlights

The department's proposed budget of \$5,909,069 reflects a 2.6 percent increase over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The increase in salaries also reflects a part-time equal opportunity contractual investigator. The current expense increase is due to costs related to fire and police recruitment and for grievance arbitrations.

Budget issue funding of \$2,679 provides for a part-time contractual clerk for the Health Services program.

Performance Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Ratio of Human Resources Staffing to Total City Authorized FTE	#	1 to 119	1 to 119	1 to 119
Number of Recruitments Conducted	#	123	125	130
Average Cost of Workers' Compensation Claims		\$5,239	\$5,765	\$6,025

Fiscal Sustainability

	<u>Target Year</u>
Goal 1: <u>Maximize Operational Efficiency</u>	
Initiative 1: Automate personnel management processes and access information	
(a) Implement Meridian Global Learning Management System, OrgPlus Enterprise System and Advantage HRM Employee Self Service System	FY 2012
(b) Develop wage costing program	FY 2012

DEPARTMENT POSITIONS	FY 2010	FY 2011	FY 2012	FY 2012	FY 2012
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Permanent FTE	91.50	91.50	91.50	0.00	91.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.88	3.38	3.88	0.11	3.99
Total	93.38	94.88	95.38	0.11	95.49

Department of Human Resources

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 894,860	\$ 710,530	\$ 863,963	\$ 0	\$ 863,963
Employment and Personnel Services	1,382,162	1,273,983	1,599,357	0	1,599,357
Classification and Pay	618,349	600,945	601,770	0	601,770
Health Services	702,700	702,406	775,241	2,679	777,920
Industrial Safety and Workers' Compensation	1,107,648	1,016,829	1,093,316	0	1,093,316
Labor Relations and Training	995,817	996,053	972,743	0	972,743
Vacant Funded Positions	0	456,120	0	0	0
Total	\$ 5,701,536	\$ 5,756,866	\$ 5,906,390	\$ 2,679	\$ 5,909,069

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 5,225,848	\$ 5,077,840	\$ 5,096,850	\$ 2,679	\$ 5,099,529
Current Expenses	475,688	679,026	809,540	0	809,540
Equipment	0	0	0	0	0
Total	\$ 5,701,536	\$ 5,756,866	\$ 5,906,390	\$ 2,679	\$ 5,909,069

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 5,701,536	\$ 5,756,866	\$ 5,906,390	\$ 2,679	\$ 5,909,069
Total	\$ 5,701,536	\$ 5,756,866	\$ 5,906,390	\$ 2,679	\$ 5,909,069

Administration

Program Description

Included in the Administration office budget for the Department of Human Resources is the City's Equal Opportunity (EO) Program. The EO Program serves as a resource to the executive and legislative leadership of the City & County of Honolulu. While the EO Officer and staff positions are administratively assigned to the Human Resources Department, the program operates independently across all organizational levels, activities and functions within the City. The EO Program responsibilities include monitoring compliance with federal, state and city laws dealing with employment discrimination as well as those addressing discrimination in the delivery of programs and services of the City.

Program Highlights

The proposed budget of \$863,963 reflects a 21.6 percent increase over the current fiscal year's budget of \$710,530. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The increase in the contractual position count reflects a part-time EO investigator.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Internal Discrimination Complaints Opened	#	41	45	50
EEOC/HCRC/External Complaints Filed	#	21	25	30
Requests for Consultation Opened	#	93	95	100

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.50	0.00	0.50
Total	11.00	11.00	11.50	0.00	11.50

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 759,893	\$ 563,592	\$ 714,264	\$ 0	\$ 714,264
Current Expenses	134,967	146,938	149,699	0	149,699
Equipment	0	0	0	0	0
Total	\$ 894,860	\$ 710,530	\$ 863,963	\$ 0	\$ 863,963

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 894,860	\$ 710,530	\$ 863,963	\$ 0	\$ 863,963
Total	\$ 894,860	\$ 710,530	\$ 863,963	\$ 0	\$ 863,963

Department of Human Resources

Employment and Personnel Services

Program Description

This program plans, develops and administers the City's recruitment, examination and employee services programs; recruits personnel for city jobs; evaluates candidates' qualifications and suitability for public employment; develops and administers examinations to establish eligible lists; refers names of qualified candidates to fill departmental personnel functions; researches and develops new personnel programs; supports, coordinates, and oversees compliance of the City's drug and alcohol testing programs with departments; oversees compliance efforts related to Fair Labor Standards and information privacy; administers the City's employee recognition programs; administers audit and employee records management activities; coordinates the promulgation of personnel rules; and assists departments to resolve problems in recruitment, examinations, selection, placement, personnel transactions, benefits and related matters.

Program Highlights

The proposed budget of \$1,599,357 reflects a 25.5 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation of this program. The current expense increase reflects police and fire examination materials and related recruitment advertisements to attract better and more applicants in this competitive labor market.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Jobs Announced	#	121	100	150
Employment Applications Screened	#	10,875	15,000	14,000
Applicants Placed on Eligible Lists	#	3,609	4,500	4,500
Vacancies Filled from Applicants Referred	#	373	600	750
Time Between the Receipt and Certification of Request for Eligibles (with Current Eligible List)	Days	25	21	14
Time Between the Receipt and Certification of Request for Eligibles (without List)	Days	80	82	78
Accession Services	#	550	800	1,100
Transactions Audited/Processed	#	13,572	20,000	26,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	26.00	26.00	26.00	0.00	26.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.38	0.38	0.38	0.00	0.38
Total	26.38	26.38	26.38	0.00	26.38

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,308,242	\$ 1,128,579	\$ 1,382,442	\$ 0	\$ 1,382,442
Current Expenses	73,920	145,404	216,915	0	216,915
Equipment	0	0	0	0	0
Total	\$ 1,382,162	\$ 1,273,983	\$ 1,599,357	\$ 0	\$ 1,599,357

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,382,162	\$ 1,273,983	\$ 1,599,357	\$ 0	\$ 1,599,357
Total	\$ 1,382,162	\$ 1,273,983	\$ 1,599,357	\$ 0	\$ 1,599,357

Department of Human Resources

Classification and Pay

Program Description

This program plans, develops and administers classification and pay plans; conducts classification reviews and prepares and revises class specifications; recommends pricing for newly established classes; researches and recommends classification and pay practices; participates in state-wide meetings on repricing review activities and surveys, and in collective bargaining pay and repricing negotiations; develops salary and benefit adjustment recommendations for excluded managerial employees; and advises departments on personnel implications of reorganizations, reassignment of work, creation of new classes, and related matters.

Program Highlights

The proposed budget of \$601,770 reflects a 0.1 percent increase over the current fiscal year.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Position Class Reviews Completed	#	2,740	1,200	1,200
New Classes Established (C&C)	#	2	10	10
New Classes Reviewed (Other Jurisdictions)	#	43	100	100
Classification Requests Completed within 30 Days of Receipt	%	77	80	80

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	11.00	11.00	11.00	0.00	11.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	11.00	11.00	11.00	0.00	11.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 611,326	\$ 591,615	\$ 591,410	\$ 0	\$ 591,410
Current Expenses	7,023	9,330	10,360	0	10,360
Equipment	0	0	0	0	0
Total	\$ 618,349	\$ 600,945	\$ 601,770	\$ 0	\$ 601,770

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 618,349	\$ 600,945	\$ 601,770	\$ 0	\$ 601,770
Total	\$ 618,349	\$ 600,945	\$ 601,770	\$ 0	\$ 601,770

Human Resources

Health Services

Program Description

The Health Services program conducts pre-employment and annual medical evaluations of current and prospective employees, including examinations mandated under the Hawaii Occupational Safety and Health Division and Federal Department of Transportation rules, and supports hearing conservation, respiratory protection, asbestos and bloodborne pathogen programs; medically certifies commercial drivers and operators of crane and hoist equipment; and conducts and oversees programs that are designed to promote health, reduce risks and prevent injury. The program also counsels and assists employees with workplace and personal problems, coordinates and manages referrals to community resources, advises departments on the management of employees with issues and develops and implements training on related employee assistance subjects.

This program is responsible for the maintenance of city and county medical, post-exposure, and Employee Assistance Program Records. Additionally, it administers a drug screening program for new hires and random testing for selected employees, including required Medical Review Officer services, and provides blood analysis for suspects arrested for driving under the influence of alcohol (DUI) for the Honolulu Police Department, including providing expert witness testimony in court.

Program Changes

The proposed budget of \$777,920 reflects a 10.8 percent increase over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings and budget issue funding for a new part-time clerical contract to facilitate medical clearances for the Summer Fun program applicants. The increase in current expenses is due to increased prices of operational supplies.

Urine drug screens decreased because Summer Fun Hire drug screens were collected by the contracted laboratory, however, the drug screen test results were recorded and reviewed by the Medical Review Officer (MRO) in Health Services.

Pre-employment evaluations are expected to remain below normal during the hiring freeze.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Pre-Employment Evaluations – Physical Exam	#	304	350	350
Pre-Employment Evaluations – Urine Drug Screen Only	#	192	200	250
Annual Physical Examinations	#	3,705	3,700	3,700
Other Medical Evaluations	#	576	575	575
Blood Analysis for DUI	#	290	300	300
Vision Testing	#	3,939	3,950	3,950
D15 color vision testing (new statistic for FY 2010)	#	113	125	125
Hearing Testing	#	4,129	4,150	4,150
EKG Testing	#	3,495	2,500	2,500
Pulmonary Function Testing	#	1,047	1,100	1,000
MRO Reviews	#	3,362	3,300	3,000
Employee Assistance Services (EAP) new statistic for FY 2009)	#	111	120	120
Employee Counseling Sessions				
EAP New Counseling Cases	#	56	70	70
Employee (Non-case Consultations)	#	18	24	24
Management Consultations	#	54	36	36
EAP Orientations to New Employees	#	30	24	24
EAP Training Sessions	#	7	10	10

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	11.50	11.50	11.50	0.00	11.50
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.11	0.11
Total	11.50	11.50	11.50	0.11	11.61

Department of Human Resources

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 624,164	\$ 557,575	\$ 616,336	\$ 2,679	\$ 619,015
Current Expenses	78,536	144,831	158,905	0	158,905
Equipment	0	0	0	0	0
Total	\$ 702,700	\$ 702,406	\$ 775,241	\$ 2,679	\$ 777,920

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 702,700	\$ 702,406	\$ 775,241	\$ 2,679	\$ 777,920
Total	\$ 702,700	\$ 702,406	\$ 775,241	\$ 2,679	\$ 777,920

Industrial Safety and Workers' Compensation

Program Description

This program plans, develops, promotes, coordinates and maintains a citywide safety program; administers the City's self-insured workers' compensation program; administers the City's limited duty, rehabilitation and placement programs; and assists departments in resolving industrial injury and safety related issues.

Program Highlights

The proposed budget of \$1,093,316 reflects a 7.5 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Safety Investigations	#	13	12	12
Vehicle Accidents Reviewed by VARC	#	308	325	325
Avoidable Vehicle Accident Decisions by VARC	#	224	225	225
Number of Lost Time Claims received by June 30 th	#	363	375	375
Beginning Active WC Cases	#	1,426	1,459	1,459
WC Claims Opened or Reopened	#	1,717	1,800	1,800
WC Claims Closed	#	1,684	1,800	1,800
Continuing Active WC Claims	#	1,459	1,459	1,459
WC Claims Handled per Adjuster	#	262	270	270
Disabled Employees Assisted by Vocational Rehab Unit	#	256	225	225

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	20.00	20.00	20.00	0.00	20.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	20.00	20.00	20.00	0.00	20.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,075,616	\$ 982,452	\$ 1,058,316	\$ 0	\$ 1,058,316
Current Expenses	32,032	34,377	35,000	0	35,000
Equipment	0	0	0	0	0
Total	\$ 1,107,648	\$ 1,016,829	\$ 1,093,316	\$ 0	\$ 1,093,316

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,107,648	\$ 1,016,829	\$ 1,093,316	\$ 0	\$ 1,093,316
Total	\$ 1,107,648	\$ 1,016,829	\$ 1,093,316	\$ 0	\$ 1,093,316

Department of Human Resources

Labor Relations and Training

Program Description

This program plans, develops and administers the City's labor relations, personnel development and training programs; administers collective bargaining agreements; leads in collective bargaining negotiations; conducts Step 2/3 grievance hearings and advocates arbitration cases; and assists departments with personnel management, discipline and training issues.

Program Highlights

The proposed budget of \$972,743 reflects a 2.3 percent decrease from the current fiscal year. With the recent economic downturn, resulting in the implementation of furloughs, a rise in grievance arbitrations is anticipated. The average cost of these grievance arbitrations will increase due to the complexity and length of time it will take to complete. Further, the increase in current expenses is due to the anticipated purchase of collective bargaining agreement books for eight (8) bargaining units.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Collective Bargaining Agreements Negotiated	#	0	8	0
Grievances Resolved	#	94	100	100
Grievances Received Per FY/Total Grievances On Hand	#	113/273	100/250	150/300
Issued Step 3 Decisions	#	78	80	130
Arbitrations Completed	#	11	10	15
Settlement Agreement % of All Cases Closed	%	40	35	35
Employees Trained	#	2,329	3,000	3,000
Training Hours	hrs	10,532	15,000	15,000
Apprentices Participating in Program	#	37	40	40

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	12.00	12.00	12.00	0.00	12.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.50	3.00	3.00	0.00	3.00
Total	13.50	15.00	15.00	0.00	15.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 846,607	\$ 797,907	\$ 734,082	\$ 0	\$ 734,082
Current Expenses	149,210	198,146	238,661	0	238,661
Equipment	0	0	0	0	0
Total	\$ 995,817	\$ 996,053	\$ 972,743	\$ 0	\$ 972,743

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 995,817	\$ 996,053	\$ 972,743	\$ 0	\$ 972,743
Total	\$ 995,817	\$ 996,053	\$ 972,743	\$ 0	\$ 972,743

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 456,120	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 456,120	\$ 0	\$ 0	\$ 0

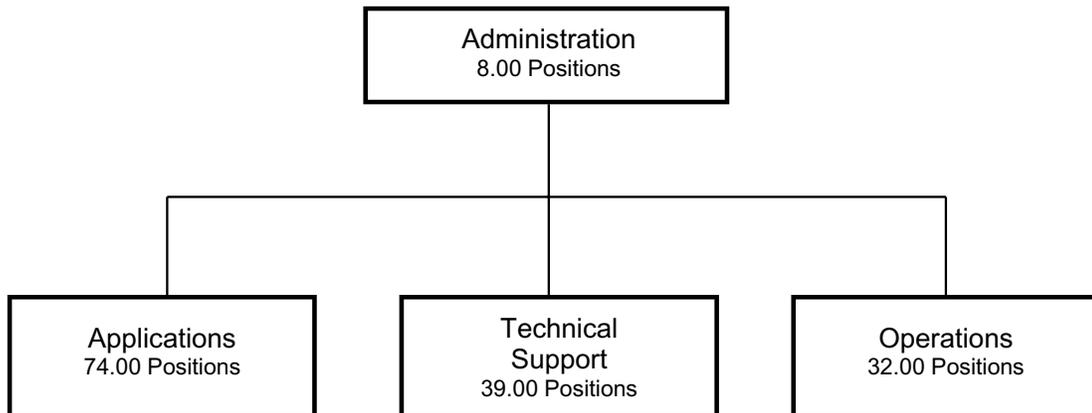
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 456,120	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 456,120	\$ 0	\$ 0	\$ 0

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Department of Information Technology

DEPARTMENT OF INFORMATION TECHNOLOGY (DIT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Department of Information Technology

Responsibilities

The Department of Information Technology (DIT) plans, directs and coordinates the implementation of the City's information technology program, excluding those systems maintained by the Board of Water Supply and any other semi-autonomous agencies created by ordinance. DIT also sets and enforces citywide technology and data security standards and policies. In addition, the department provides technical expertise in computer and communications technologies to all branches of city government and assists the Mayor and Managing Director in the management of information technology implementation and promotion of a technology industry in the City and County of Honolulu.

Mission Statement

The mission of DIT is to provide information technology products, services, guidance, and direction for city agencies to serve the public in a cost-effective and efficient manner. This includes increasing the efficiency of the city worker; maintaining, securing and protecting the various City communications networks that support public safety, including but not limited to the Honolulu Police Department, Honolulu Fire Department, Department of Emergency Management and Department of Emergency Services; providing the City a stable and robust electronic working environment for all users; and providing leading edge technological solutions to the City's business needs.

Goals and Objectives

1. To apply technology to serve the public good; operate and maintain a cost-effective and efficient computer and communications network and facility; optimize the use of technological resources and expertise to meet the needs of city employees and its citizens.
2. To provide a strategic technological direction for the City, including applications, communications, infrastructure, standards, strategies and policies.
3. To ensure that computer resources are secure from unauthorized access in an environment that promotes user innovation and self-sufficiency.
4. To coordinate departmental technology acquisition and maintenance across all city agencies to ensure optimum return on investment.
5. To deploy E-government initiatives to further support and enhance services delivered to the citizens.
6. To provide technological and programming support to all city agencies.
7. To provide technological support for Homeland Security initiatives.
8. To support the Mayor's Revised Directive of 2006 regarding information technology services for the City.
9. Support Chapter 12 of the Revised Charter regarding the organization, powers, duties and functions of the Department of Information Technology.

Budget Initiatives and Highlights

The fiscal year 2012 budget is based on an overall city information technology (IT) strategic plan of continuing to build a centralized IT support structure to ensure integration of city services and reduce the total cost of ownership in IT investments. The department's proposed budget of \$18,569,278 reflects a 4.4 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The budget also includes \$438,000 to provide resources required to support the Asia-Pacific Economic Corporation (APEC) Meeting to be held in Honolulu in November 2011.

Department of Information Technology

Performance Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Production uptime: % (prime shift)	%	99.9	99.9	99.9
Production uptime: % (24hrs)	%	99.4	99.6	99.6
Help Desk Calls resolved at first level: %	%	86	90	88
Programming Service Requests Received:				
Previous Year	#	13	24	29
New Requests (projected)	#	183	150	150
Completed on the agreed date	#	172	145	165
Personal Computer Training (in-house)				
Classes held:	Class	37	60	60
Students Trained	#	368	720	720

DEPARTMENT POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	148.00	151.00	151.00	0.00	151.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	150.00	153.00	153.00	0.00	153.00

EXPENDITURES BY PROGRAM

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 10,545,265	\$ 9,964,051	\$ 10,180,872	\$ 91,200	\$ 10,272,072
Applications	4,195,589	3,884,916	2,263,100	0	2,263,100
Operations	1,719,235	1,217,290	1,312,803	0	1,312,803
Technical Support	1,985,619	1,887,588	1,364,759	0	1,364,759
ERP-CSR	0	0	2,033,068	0	2,033,068
Radio and Network	0	0	885,476	0	885,476
APEC Costs for DIT	0	0	438,000	0	438,000
Vacant Funded Positions	0	829,476	0	0	0
Total	\$ 18,445,708	\$ 17,783,321	\$ 18,478,078	\$ 91,200	\$ 18,569,278

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 8,354,197	\$ 8,100,941	\$ 8,388,986	\$ 0	\$ 8,388,986
Current Expenses	9,872,335	9,450,520	9,816,732	91,200	9,907,932
Equipment	219,176	231,860	272,360	0	272,360
Total	\$ 18,445,708	\$ 17,783,321	\$ 18,478,078	\$ 91,200	\$ 18,569,278

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 16,955,776	\$ 17,322,737	\$ 18,132,166	\$ 91,200	\$ 18,223,366
Sewer Fund	97,622	195,108	204,168	0	204,168
Liquor Commission Fund	53,544	48,816	50,988	0	50,988
Refuse Genl Operating Acct -SWSF	0	41,376	43,296	0	43,296
Special Projects Fund	1,338,766	0	0	0	0
Federal Grants Fund	0	110,160	47,460	0	47,460
Housing & Comm Dev Sec 8 Fund	0	65,124	0	0	0
Total	\$ 18,445,708	\$ 17,783,321	\$ 18,478,078	\$ 91,200	\$ 18,569,278

Department of Information Technology

Administration

Program Description

The Administration program manages and directs the department's administrative policies, procedures and plans. The activity is responsible for acquiring equipment, software and supplies; developing and monitoring contracts for purchases and the maintenance of computer equipment and software; departmental personnel matters; budget preparation and administration; billing for data processing services; vendor contract agreements; accounts payable; clerical services for all divisions; and other administrative matters.

Program Highlights

In fiscal year 2012, this activity will continue to emphasize prudent fiscal management services and support of the various IT divisions.

The Administration program budget of \$10,272,072 reflects a 3.1 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. Budget issues include the annual maintenance for the Voice over Internet Protocol (VoIP) System and the Cyber Security Risk Management program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Service Contracts	#	3	3	3
Hardware Maintenance Contracts	#	7	7	7
Installment Purchase Agreement Contracts	#	3	3	3
Software Maintenance Contracts	#	63	63	63
Procurement Contracts	#	7	7	7
Lease Contracts (IPA)	#	5	5	5

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	9.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	9.00	8.00	8.00	0.00	8.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 453,992	\$ 331,555	\$ 489,916	\$ 0	\$ 489,916
Current Expenses	9,872,097	9,400,636	9,473,596	91,200	9,564,796
Equipment	219,176	231,860	217,360	0	217,360
Total	\$ 10,545,265	\$ 9,964,051	\$ 10,180,872	\$ 91,200	\$ 10,272,072

Information Technology

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 9,206,499	\$ 9,964,051	\$ 10,180,872	\$ 91,200	\$ 10,272,072
Special Projects Fund	1,338,766	0	0	0	0
Total	\$ 10,545,265	\$ 9,964,051	\$ 10,180,872	\$ 91,200	\$ 10,272,072

Department of Information Technology

Applications

Program Description

The Applications program performs computer systems applications development and support, and coordinates the efforts between the department and user agencies as it relates to applications development, database administration, Internet/Intranet and information services, desktop computing support and management.

This activity conducts feasibility studies; performs system analysis, design and development; performs systems testing, user training and detailed documentation of the developed applications; maintains implemented systems; provides file conversion support; provides database administration and assistance to city departments in the procurement and implementation of vendor application software; and performs project management functions for IT project integration and implementation.

Program Highlights

The Applications program budget is \$2,263,100 which reflects a decrease of 41.7 percent from the current fiscal year. This decrease is due to the transfer of the ERP-CSR program that was previously budgeted as part of the Applications program but is now being budgeted as a separate division to more accurately reflect the department's organizational structure.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
REQUESTS FOR SERVICES (RFS):				
Outstanding From Previous Year	#	13	24	29
New Requests	#	183	150	150
Completed During the Year	#	172	145	165
Outstanding at End of Year	#	24	29	14
MANHOURLY USAGE – APPLICATIONS				
APPLICATION ANALYSTS/MANAGERS:				
Maintenance, Administration and Problem Resolution	Hours	29,000	30,000	30,000
New Development including Training and Education	Hours	29,000	28,800	28,800

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	64.00	72.00	33.00	0.00	33.00
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	66.00	74.00	35.00	0.00	35.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 4,195,589	\$ 3,847,692	\$ 2,263,100	\$ 0	\$ 2,263,100
Current Expenses	0	37,224	0	0	0
Equipment	0	0	0	0	0
Total	\$ 4,195,589	\$ 3,884,916	\$ 2,263,100	\$ 0	\$ 2,263,100

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 4,079,241	\$ 3,683,736	\$ 2,263,100	\$ 0	\$ 2,263,100
Sewer Fund	62,804	77,088	0	0	0
Liquor Commission Fund	53,544	48,816	0	0	0
Federal Grants Fund	0	65,664	0	0	0
Housing & Comm Dev Sec 8 Fund	0	13,812	0	0	0
Total	\$ 4,195,589	\$ 3,889,116	\$ 2,263,100	\$ 0	\$ 2,263,100

Department of Information Technology

Operations

Program Description

The Operations program plans, administers, coordinates and executes the central and remote computer system operations of the City's computer facilities located islandwide. This is a 24 hour per day x 365 day per year operation.

This activity performs data entry services; develops and maintains document controls to assure accuracy of data processed; develops computer schedules of production data processing tasks; routes documents and reports to and from users; coordinates software and hardware changes via a change management system; maintains offsite storage of all production datasets; develops and maintains disaster recovery planning for computer systems; manages a centralized help desk call center; coordinates the activities of the IT support technicians; and operates, controls and maintains the computer equipment and network at the City's Data Centers.

Program Highlights

The Operations program budget of \$1,312,803 reflects a 7.8 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Production Online Systems (Prime shift))	%	99.9%	99.9%	99.9%
Production Online Systems (24 hours)	%	99.4%	99.6%	99.6%
Problems Logged	#	6,630	5,800	6,000
Changes Implemented	#	691	700	650
% Help Desk Calls Resolved at First Level	%	86.0%	90.0%	88.0%
% Total Problem Calls Resolved	%	99.0%	99.0%	99.0%

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	40.00	32.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	40.00	32.00	32.00	0.00	32.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,719,235	\$ 1,204,630	\$ 1,298,667	\$ 0	\$ 1,298,667
Current Expenses	0	12,660	14,136	0	14,136
Equipment	0	0	0	0	0
Total	\$ 1,719,235	\$ 1,217,290	\$ 1,312,803	\$ 0	\$ 1,312,803

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,684,417	\$ 1,172,794	\$ 1,265,343	\$ 0	\$ 1,265,343
Sewer Fund	34,818	0	0	0	0
Federal Grants Fund	0	44,496	47,460	0	47,460
Total	\$ 1,719,235	\$ 1,217,290	\$ 1,312,803	\$ 0	\$ 1,312,803

Department of Information Technology

Technical Support

Program Description

The Technical Support program serves as the technical advisor internal to the Department of Information Technology and external to all City's departments and agencies. It provides technical support for the planning, installation and operations of citywide computer services, storage devices, electronic mail, Internet and Intranet activities/transactions, and telephone systems.

The Technical Support program also plans, installs, administers and maintains systems software for the mainframe and midrange computers; supports and controls the servers, communications networks and storage area networks; monitors capacity and manages upgrades; trains applications and operations staffs in the use of systems software; and prepares reports on systems usage and capacity requirements.

The Technical Support program is responsible to ensure the protection, security and integrity of the City's valuable information resources. To that end, the program formulates, implements, and enforces policies and procedures in the monitoring and prevention of intended and unintended attack of the City's information systems.

The Technical Support program also provides technical support and guidance to the City's public safety agencies in their various operations and missions such as the Wireless Emergency 911.

Program Highlights

The Technical Support program budget of \$1,364,759 reflects a decrease of 27.7 percent. This decrease is due to the transfer of the Radio and Network program that was previously budgeted as part of the Technical Support program but is now being budgeted as a separate division to more accurately reflect the department's organizational structure.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
TELEPHONES:				
Analog Phones	#	1,050	550	225
IP Phones	#	5,000	5,500	5,700
SECURITY:				
No. of Employees w/Access IDs (Mainframe)	#	8,253	8,300	8,300
Security Requests (Mainframe)	#	1,809	1,900	2,000
No. of Employees w/User IDs (Servers)	#	9,474	9,600	9,800
Security Requests	#	4,560	4,700	4,800
No. of Employees w/User IDs (ERP Midrange)	#	2,000	2,200	2,400

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	35.00	39.00	22.00	0.00	22.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	35.00	39.00	22.00	0.00	22.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,985,381	\$ 1,887,588	\$ 1,364,759	\$ 0	\$ 1,364,759
Current Expenses	238	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 1,985,619	\$ 1,887,588	\$ 1,364,759	\$ 0	\$ 1,364,759

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,985,619	\$ 1,887,588	\$ 1,364,759	\$ 0	\$ 1,364,759
Total	\$ 1,985,619	\$ 1,887,588	\$ 1,364,759	\$ 0	\$ 1,364,759

Department of Information Technology

ERP-CSR

Program Description

The ERP-CSR program performs computer systems ERP design and support, and coordinates the efforts between the department and user agencies as it relates to ERP design, Financial, Human Resource and Payroll technology information services, City desktop computing support and management.

This activity conducts feasibility studies; performs system analysis, design and configuration; performs systems testing, user training and detailed documentation of the designed ERP applications; maintains implemented systems; provides interfaces and reports; provides assistance to city departments in the technical implementation of Budget, Financial, Human Resource and Payroll application software; and performs project management functions for ERP IT project integration and implementation. This program also handles the City's desktop computer hardware and software deployment; assists the user agencies to plan and coordinate their data processing goals; and provides Computer Services Representative (CSR) support services.

Program Highlights

The ERP-CSR program budget is \$2,033,068 and provides for the current level of services. This program was previously budgeted under the Applications program but is now being budgeted as a separate division to more accurately reflect the department's organizational structure.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
ERP Request for Services (RFS):	#	N/A	192	155
ERP Problem Log	#	N/A	72	58
ERP Issues	#	N/A	320	300
ERP Incidents	#	N/A	1,400	1,200
Number of Financial Users	#	N/A	1,160	1,160
Number of Human Resource/Payroll Users	#	N/A	320	320
Number of Budget Users	#	N/A	80	380
MANHOUR USAGE – COMPUTER SERVICE REPS:				
Maintenance and Problem Solving	Hours	34,445	33,426	33,101
Analysis and Programming	Hours	10,483	11,502	10,046
Overhead	Hours	4,992	4,992	4,784

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	38.00	0.00	38.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	38.00	0.00	38.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 2,033,068	\$ 0	\$ 2,033,068
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 2,033,068	\$ 0	\$ 2,033,068

Information Technology

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 0	\$ 1,734,616	\$ 0	\$ 1,734,616
Sewer Fund	0	0	204,168	0	204,168
Liquor Commission Fund	0	0	50,988	0	50,988
Refuse Genl Operating Acct -SWSF	0	0	43,296	0	43,296
Total	\$ 0	\$ 0	\$ 2,033,068	\$ 0	\$ 2,033,068

Department of Information Technology

Radio and Network

Program Description

The Radio and Network program installs and maintains the City's data and voice communication network; provides technical assistance to the departmental divisions and end-users in establishing the data and voice communication network; and prepares reports on network usage and capacity. It also provides technical support for the implementation of new radio systems features, maintenance of radio infrastructure and management of the radio infrastructure system.

Program Highlights

The Radio and Network program budget is \$885,476 and provides for current level of services. This program was previously budgeted under the Technical Support program but is now being budgeted as a separate division to more accurately reflect the department's organizational structure.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
NETWORKS:				
Local Area Networks LANs	#	175	190	210
RADIO SYSTEMS				
Loop Microwave Sites	#	15	15	15
Spur Microwave Sites	#	7	7	8
800 MHz Zone Sites	#	12	12	8
800 MHz Simulcast Sites	#	4	4	8
Bi-Directional Amplifier (BDA) Sites	#	11	11	12
Mobile and Portable Radios	#	7,400	8,400	8,800

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	18.00	0.00	18.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	18.00	0.00	18.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 885,476	\$ 0	\$ 885,476
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 885,476	\$ 0	\$ 885,476

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 0	\$ 885,476	\$ 0	\$ 885,476
Total	\$ 0	\$ 0	\$ 885,476	\$ 0	\$ 885,476

APEC Costs for DIT

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$438,000 provides the necessary resources for the Department of Information Technology to effectively plan, coordinate and provide support for this fiscal year 2012 major event.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 54,000	\$ 0	\$ 54,000
Current Expenses	0	0	329,000	0	329,000
Equipment	0	0	55,000	0	55,000
Total	\$ 0	\$ 0	\$ 438,000	\$ 0	\$ 438,000

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 0	\$ 438,000	\$ 0	\$ 438,000
Total	\$ 0	\$ 0	\$ 438,000	\$ 0	\$ 438,000

Department of Information Technology

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 829,476	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 829,476	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 614,568	\$ 0	\$ 0	\$ 0
Sewer Fund	0	118,020	0	0	0
Refuse Genl Operating Acct -SWSF	0	45,576	0	0	0
Housing & Comm Dev Sec 8 Fund	0	51,312	0	0	0
Total	\$ 0	\$ 829,476	\$ 0	\$ 0	\$ 0

Office of the Mayor

Office of the Mayor

Responsibilities

As the Chief Executive of the City and County of Honolulu, the Mayor is responsible for the faithful execution of the provisions of the City Charter and applicable ordinances and statutes.

Goals and Objectives

Provide and maintain the highest level of municipal government services.

Budget Initiatives and Highlights

The proposed budget totals \$534,775 which reflects an 8.5 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 567,961	\$ 559,037	\$ 509,657	\$ 0	\$ 509,657
Contingency Fund	25,277	25,118	25,118	0	25,118
Total	\$ 593,238	\$ 584,155	\$ 534,775	\$ 0	\$ 534,775

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 503,559	\$ 489,020	\$ 439,640	\$ 0	\$ 439,640
Current Expenses	89,679	95,135	95,135	0	95,135
Equipment	0	0	0	0	0
Total	\$ 593,238	\$ 584,155	\$ 534,775	\$ 0	\$ 534,775

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 593,238	\$ 584,155	\$ 534,775	\$ 0	\$ 534,775
Total	\$ 593,238	\$ 584,155	\$ 534,775	\$ 0	\$ 534,775

Mayor

Administration

Program Description

This activity oversees city agencies, establishes policies and provides management direction for all executive departments.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	0.00	6.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 503,559	\$ 489,020	\$ 439,640	\$ 0	\$ 439,640
Current Expenses	64,402	70,017	70,017	0	70,017
Equipment	0	0	0	0	0
Total	\$ 567,961	\$ 559,037	\$ 509,657	\$ 0	\$ 509,657

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 567,961	\$ 559,037	\$ 509,657	\$ 0	\$ 509,657
Total	\$ 567,961	\$ 559,037	\$ 509,657	\$ 0	\$ 509,657

Contingency Fund

Program Description

This activity provides a contingency fund to be expended by the Mayor for proper public purposes.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	25,277	25,118	25,118	0	25,118
Equipment	0	0	0	0	0
Total	\$ 25,277	\$ 25,118	\$ 25,118	\$ 0	\$ 25,118

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 25,277	\$ 25,118	\$ 25,118	\$ 0	\$ 25,118
Total	\$ 25,277	\$ 25,118	\$ 25,118	\$ 0	\$ 25,118

Office of the Managing Director

Office of the Managing Director

Responsibilities

As the principal management aide to the Mayor, the Managing Director supervises and evaluates the management and performance of all line executive departments and agencies and prescribes standards of administrative practice to be followed.

Goals and Objectives

1. The Managing Director performs all duties and functions required by the City Charter and assists the Mayor in maintaining the highest level of municipal government services.
2. Provides opportunities to interested parties to expand existing business, develop local and export markets and create new businesses through the Office of Economic Development.

Budget Initiatives and Highlights

The fiscal year 2012 proposed budget for the Office of the Managing Director is \$2,726,634, which reflects a decrease of 0.1 percent from the current fiscal year. This total consists of \$1,837,740 for the City Management Program, \$768,138 for the Office of Culture and the Arts and \$120,756 for the Office of Housing. Included within the City Management Program is the Office of Economic Development (OED), which is responsible for working with businesses and the community to increase economic opportunities and to improve the quality of life for the residents of the City and County of Honolulu.

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	32.00	34.00	34.00	0.00	34.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	2.00	2.00	3.00	0.00	3.00
Total	35.00	37.00	38.00	0.00	38.00

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
City Management	\$ 2,284,501	\$ 1,724,052	\$ 1,837,740	\$ 0	\$ 1,837,740
Culture and the Arts	717,216	711,730	768,138	0	768,138
Office of Housing	0	123,876	120,756	0	120,756
Vacant Funded Positions	0	170,900	0	0	0
Total	\$ 3,001,717	\$ 2,730,558	\$ 2,726,634	\$ 0	\$ 2,726,634

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,655,665	\$ 1,834,052	\$ 1,827,528	\$ 0	\$ 1,827,528
Current Expenses	1,346,052	896,506	899,106	0	899,106
Equipment	0	0	0	0	0
Total	\$ 3,001,717	\$ 2,730,558	\$ 2,726,634	\$ 0	\$ 2,726,634

Managing Director

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,524,317	\$ 2,730,558	\$ 2,726,634	\$ 0	\$ 2,726,634
Special Projects Fund	467,400	0	0	0	0
Federal Grants Fund	10,000	0	0	0	0
Total	\$ 3,001,717	\$ 2,730,558	\$ 2,726,634	\$ 0	\$ 2,726,634

Office of the Managing Director

City Management

Program Description

This activity provides funds for the principal management aide to the Mayor. It manages and coordinates the activities of all executive agencies. It also works with businesses and the community to increase economic opportunities.

The fiscal year 2012 proposed budget of \$1,837,740 for the City Management Program reflects a 6.6 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	26.00	26.00	26.00	0.00	26.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	29.00	29.00	29.00	0.00	29.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,351,841	\$ 1,247,896	\$ 1,361,584	\$ 0	\$ 1,361,584
Current Expenses	932,660	476,156	476,156	0	476,156
Equipment	0	0	0	0	0
Total	\$ 2,284,501	\$ 1,724,052	\$ 1,837,740	\$ 0	\$ 1,837,740

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,807,101	\$ 1,724,052	\$ 1,837,740	\$ 0	\$ 1,837,740
Special Projects Fund	467,400	0	0	0	0
Federal Grants Fund	10,000	0	0	0	0
Total	\$ 2,284,501	\$ 1,724,052	\$ 1,837,740	\$ 0	\$ 1,837,740

Culture and the Arts

Program Description

This activity enriches the quality of life for city residents by presenting traditional arts, crafts, skills, customs and lore of cultural and artistic value.

Budget Initiatives and Highlights

The fiscal year 2012 proposed budget totals \$768,131, which reflects a 7.9 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings and the transfer of a Special Events Coordinator contract position from the Department of Customer Services.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	6.00	6.00	6.00	0.00	6.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	6.00	6.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 303,824	\$ 291,380	\$ 345,188	\$ 0	\$ 345,188
Current Expenses	413,392	420,350	422,950	0	422,950
Equipment	0	0	0	0	0
Total	\$ 717,216	\$ 711,730	\$ 768,138	\$ 0	\$ 768,138

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 717,216	\$ 711,730	\$ 768,138	\$ 0	\$ 768,138
Total	\$ 717,216	\$ 711,730	\$ 768,138	\$ 0	\$ 768,138

Office of the Managing Director

Office of Housing

Program Description

This activity was established to ensure that agencies of the state and federal governments, private organizations, nonprofit groups, community organizations, and individuals will work in partnership to address issues regarding affordable housing, senior housing, special needs housing, and homelessness.

Budget Initiatives and Highlights

The fiscal year 2012 proposed budget totals \$120,756, which reflects a 2.5 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	2.00	2.00	0.00	2.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	2.00	2.00	0.00	2.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 123,876	\$ 120,756	\$ 0	\$ 120,756
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 123,876	\$ 120,756	\$ 0	\$ 120,756

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 123,876	\$ 120,756	\$ 0	\$ 120,756
Total	\$ 0	\$ 123,876	\$ 120,756	\$ 0	\$ 120,756

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 170,900	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 170,900	\$ 0	\$ 0	\$ 0

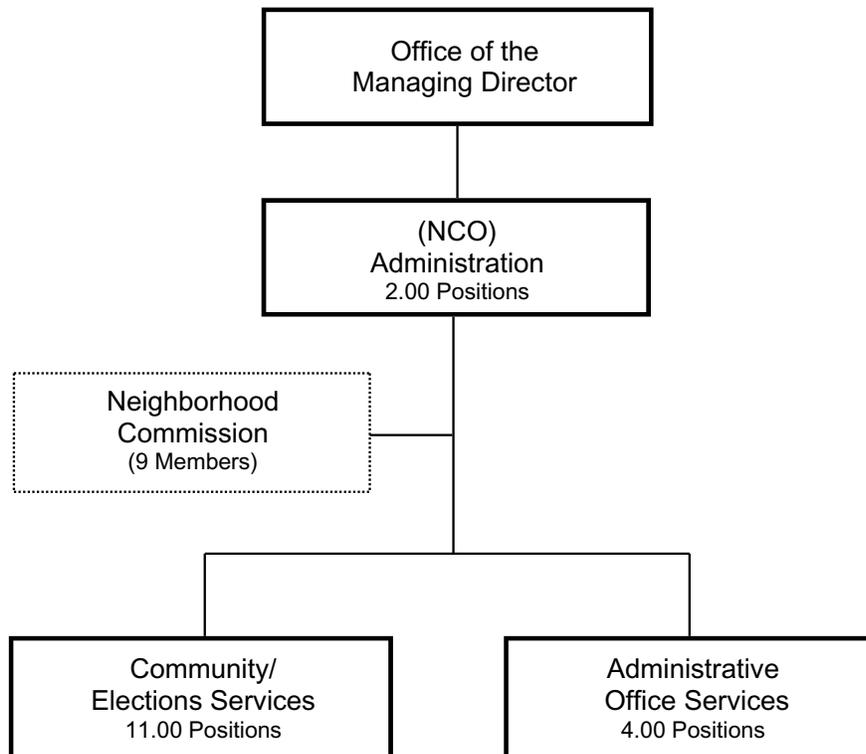
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 170,900	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 170,900	\$ 0	\$ 0	\$ 0

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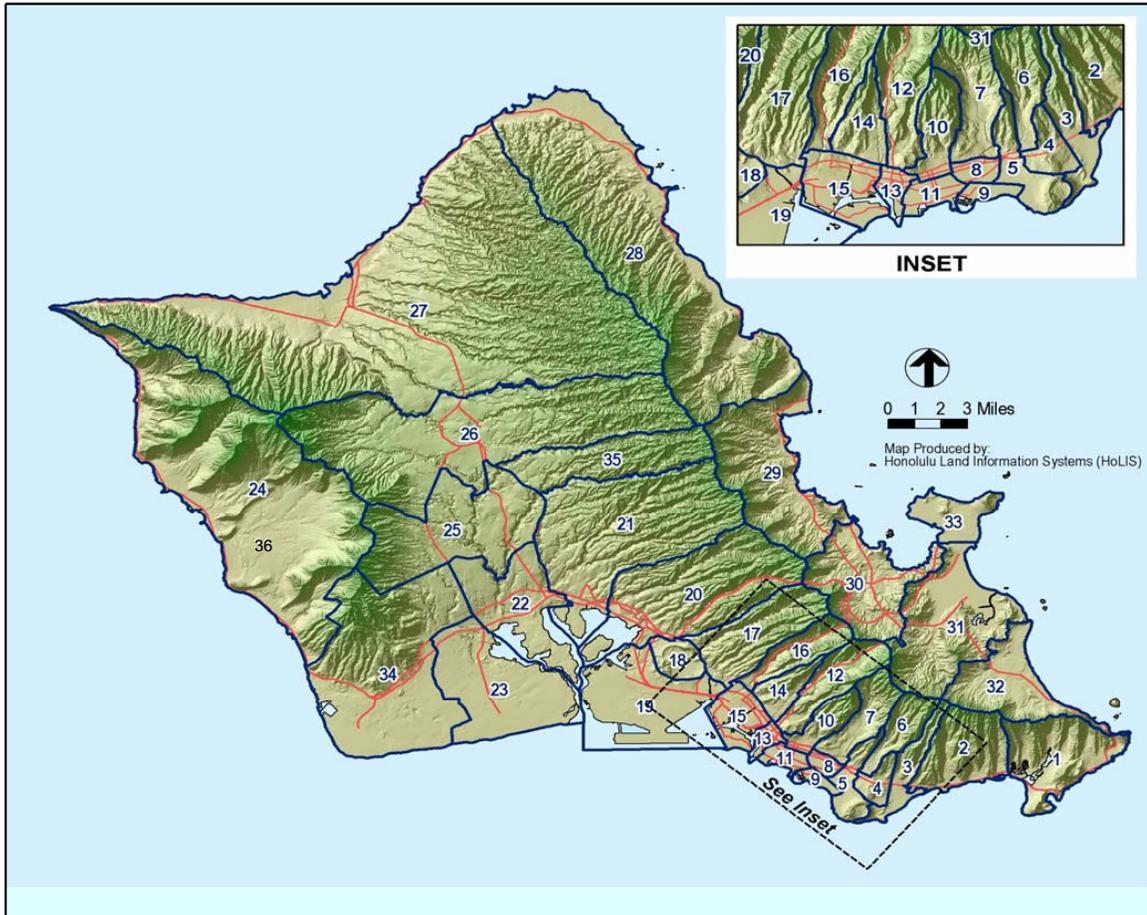
Neighborhood Commission

NEIGHBORHOOD COMMISSION OFFICE (NCO) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



**NEIGHBORHOOD COMMISSION OFFICE
(NCO)
NEIGHBORHOOD BOARDS BOUNDARIES**



No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD	No.	NEIGHBORHOOD BOARD
1	HAWAII KAI	13	DOWNTOWN	25	MILILANI/WAIPIO/ MELEMANU
2	KULIOUOU-KALANI IKI	14	LILIHA/ALEWA/PUUNUI KAMEHAMEHA HEIGHTS	26	WAIHAWA-WHITMORE VILLAGE
3	WAIALAE-KAHALA	15	KALIHI-PALAMA	27	NORTH SHORE
4	KAIMUKI	16	KALIHI VALLEY	28	KOOLAULOA
5	DIAMOND HEAD/KAPAHULU/ ST. LOUIS HEIGHTS	17	MOANALUA (Not Formed)	29	KAHALUU
6	PALOLO	18	ALIAMANU/SALT LAKE/ FOSTER VILLAGE	30	KANEOHE
7	MANOA	19	AIRPORT (Not Formed)	31	KAILUA
8	MCCULLY/MOILIILI	20	AIEA	32	WAIMANALO
9	WAIKIKI	21	PEARL CITY	33	MOKAPU (Not Formed)
10	MAKIKI/LOWER PUNCHBOWL/ TANTALUS	22	WAIPAHU	34	MAKAKILO/KAPOLEI/ HONOKAI HALE
11	ALA MOANA/KAKAAKO	23	EWA	35	MILILANI MAUKA/ LAULANI VALLEY
12	NUUANU/PUNCHBOWL	24	WAIANAE COAST	36	NANAKULI-MAILI

Neighborhood Commission

Responsibilities

The Neighborhood Commission Office (NCO) is responsible for the mandated five-year review of the Neighborhood Plan. The plan sets policy for the neighborhood boards and Commission whose mission is to increase and assure effective citizen participation in government through the neighborhood boards.

The Neighborhood Commission Office provides staff support to the Commission and its 33 neighborhood boards. NCO staff attends regular monthly board meetings, takes and transcribes meeting minutes, and provides proper notice of all meetings of the Commission and the neighborhood boards.

Mission Statement

To increase and ensure effective citizen participation in the decisions of government by facilitating the efficient and well-organized operations of the neighborhood board system.

Goals and Objectives

1. To increase the effectiveness of the neighborhood boards and the Neighborhood Commission through training and workshops.
2. To increase awareness of the neighborhood board system and encourage residents to become candidates in the biennial neighborhood board election process.
3. To facilitate and promote a greater understanding of and adherence to the State Sunshine Law and the Neighborhood Plan by all neighborhood board members, Commissioners and staff.
4. To facilitate interaction and communication between government and neighborhood boards in addressing community concerns.

Budget Initiatives and Highlights

The proposed budget totaling \$842,473 provides support and services to the Neighborhood Commission Office, a nine-member Commission, and 33 neighborhood boards. The 9.4 percent decrease in operating funds is due to the elimination of election related expenses as fiscal year 2012 is not an election year.

The proposed funding will continue to ensure essential levels of operational support to the neighborhood boards and the Commission, including printing and mailing of monthly and committee meetings, as well as board and staff training costs related to changes in the revised Neighborhood Plan.

Fiscal Sustainability

	<u>Target Year</u>
Goal 1: <u>Postage Cost Containment</u>	
Initiative 1: Reduce number of excessive mail-outs to save on postage costs.	
(a) Continue to post notices on the website.	Current
(b) Continue to mail notices regarding the website posting procedures to all individuals on the existing mailing list; determine requests by individuals to remain on the mailing list. This process has allowed the NCO to decrease mailings by 20,000 sets of minutes during the past 2 years.	Current
(c) Purge names of those individuals who do not request to remain on the mailing list.	FY 2012
(d) NCO has implemented a standard guideline for minute-taking and policies to assist neighborhood assistants with uniformity and improved efficiency in their clerical duties.	FY 2012

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	16.00	16.00	16.00	0.00	16.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	17.00	17.00	17.00	0.00	17.00

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Neighborhood Commission	\$ 784,540	\$ 929,414	\$ 842,473	\$ 0	\$ 842,473
Total	\$ 784,540	\$ 929,414	\$ 842,473	\$ 0	\$ 842,473

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 682,521	\$ 598,496	\$ 642,324	\$ 0	\$ 642,324
Current Expenses	102,019	330,918	200,149	0	200,149
Equipment	0	0	0	0	0
Total	\$ 784,540	\$ 929,414	\$ 842,473	\$ 0	\$ 842,473

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 784,540	\$ 929,414	\$ 842,473	\$ 0	\$ 842,473
Total	\$ 784,540	\$ 929,414	\$ 842,473	\$ 0	\$ 842,473

Neighborhood Commission

Neighborhood Commission

Program Description

The operations of the Neighborhood Commission Office (NCO) include clerical and administrative support services to a nine-member Commission and 33 neighborhood boards with 445 board members. Each board is assigned a neighborhood assistant who serves as the primary liaison between the neighborhood boards and the Neighborhood Commission Office. The primary support function to the boards and the Commission includes attendance at regularly scheduled monthly meetings to prepare the facility for each meeting, recording minutes, filing agendas, processing correspondence and mailing minutes and agendas to residents and government agencies; informing boards of city policies and procedures; and coordinating the Mayor's Representative program which receives and responds to resident and board issues as well as serves as a liaison between the boards and the Office of the Mayor and city agencies. The NCO also coordinates the biennial neighborhood board member election process to fill 445 seats on 33 neighborhood boards.

Other services include: administrative and clerical support services to the Mayor's representatives, budget support services to the Commission and neighborhood boards; performing office management functions such as personnel transactions, payroll, inventory, purchasing, and processing purchase orders and invoices from neighborhood boards; preparation of monthly board statements; and advising boards on compliance with laws and rules governing the NCO.

Annual appropriated funds enable the NCO to conduct necessary activities such as: the production and distribution of meeting agenda and minutes to citizens and others on mailing lists; the production and distribution of board newsletters informing the community of board activities and flyers announcing informational forums; processing timely correspondence; and the planning and coordination of training sessions and workshops such as board orientation, parliamentary procedures, sunshine law, order and decorum, the neighborhood plan, and the acquisition of educational materials and use of television to convey the board's message to its respective community.

Output Measures

DESCRIPTION	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Agendas Filed	566	544	555
Sets of Minutes Completed and Mailed	33,934	32,276	30,663
Minutes E-mailed	96,639	105,000	106,000
Agendas E-mailed	95,442	105,000	106,000
Boards and Commission Meetings Attended	356	356	390
Number of Boards Videotaping Monthly Meetings	18	18	18
Copies of Annual Board Newsletters Distributed	34,883	34,000	34,000
Number of Boards Producing Annual Newsletters	4	4	4

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	16.00	16.00	16.00	0.00	16.00
Temporary FTE	1.00	1.00	1.00	0.00	1.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	17.00	17.00	17.00	0.00	17.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 682,521	\$ 598,496	\$ 642,324	\$ 0	\$ 642,324
Current Expenses	102,019	330,918	200,149	0	200,149
Equipment	0	0	0	0	0
Total	\$ 784,540	\$ 929,414	\$ 842,473	\$ 0	\$ 842,473

Neighborhood Commission

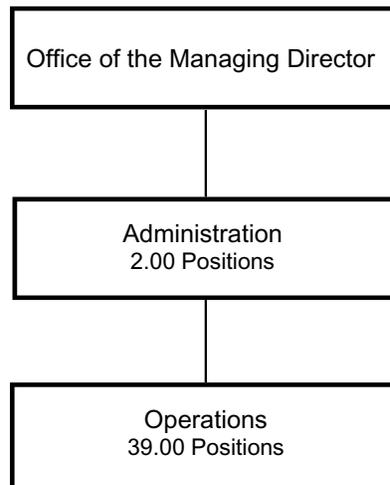
SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 784,540	\$ 929,414	\$ 842,473	\$ 0	\$ 842,473
Total	\$ 784,540	\$ 929,414	\$ 842,473	\$ 0	\$ 842,473

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Royal Hawaiian Band

ROYAL HAWAIIAN BAND (RHB) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Royal Hawaiian Band

Responsibilities

The Royal Hawaiian Band represents the City at public events, including regular concerts, official ceremonies, special programs and parades with the music of Hawaii.

Mission Statement

The Royal Hawaiian Band serves as the official band representing the Mayor and the City and County of Honolulu at public functions and events to create goodwill and promote Honolulu through its music.

Goals and Objectives

1. Maintain a high standard of musical performance and efficiently manage the resources of the Band.
2. Provide musical services to various segments of the community through a variety of programs.
3. Promote the City and County of Honolulu through the production of recordings, concerts and tours, which feature music of Hawaii.
4. Promote and perpetuate the Hawaiian culture through the performance of traditional Hawaiian music and dance.

Budget Initiatives and Highlights

The proposed budget enables the Royal Hawaiian Band to maintain its high performance standards and continue its mission of representing the City and County of Honolulu and providing quality music to the people of and visitors to Hawaii.

Performance Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Performances	#	322	320	320

DEPARTMENT POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	41.00	41.00	41.00	0.00	41.00

EXPENDITURES BY PROGRAM

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Royal Hawaiian Band	\$ 2,072,927	\$ 1,821,654	\$ 1,976,398	\$ 0	\$ 1,976,398
Total	\$ 2,072,927	\$ 1,821,654	\$ 1,976,398	\$ 0	\$ 1,976,398

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,942,145	\$ 1,696,416	\$ 1,848,636	\$ 0	\$ 1,848,636
Current Expenses	130,782	121,238	127,762	0	127,762
Equipment	0	4,000	0	0	0
Total	\$ 2,072,927	\$ 1,821,654	\$ 1,976,398	\$ 0	\$ 1,976,398

Royal Hawaiian Band

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,072,927	\$ 1,821,654	\$ 1,976,398	\$ 0	\$ 1,976,398
Total	\$ 2,072,927	\$ 1,821,654	\$ 1,976,398	\$ 0	\$ 1,976,398

Royal Hawaiian Band

Royal Hawaiian Band

Program Description

This activity provides music in concerts and parades for official governmental functions and at public venues for our community and tourists.

Program Highlights

The proposed budget of \$1,976,398 reflects an 8.5 percent increase from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Total Performances	#	322	320	320

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	40.00	40.00	40.00	0.00	40.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	41.00	41.00	41.00	0.00	41.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,942,145	\$ 1,696,416	\$ 1,848,636	\$ 0	\$ 1,848,636
Current Expenses	130,782	121,238	127,762	0	127,762
Equipment	0	4,000	0	0	0
Total	\$ 2,072,927	\$ 1,821,654	\$ 1,976,398	\$ 0	\$ 1,976,398

SOURCE OF FUNDS

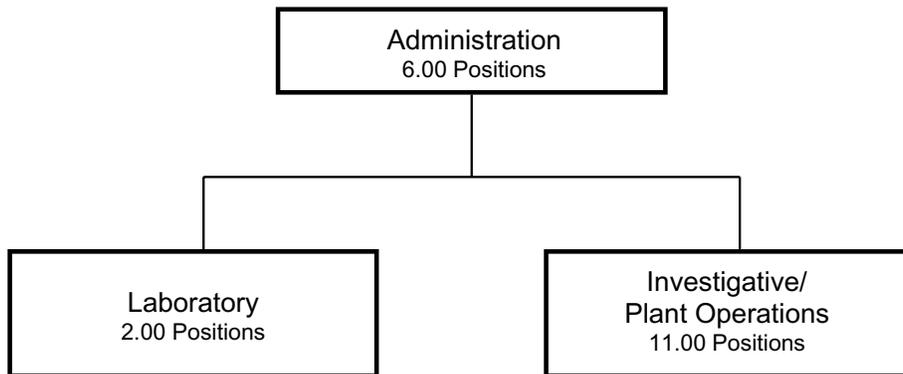
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,072,927	\$ 1,821,654	\$ 1,976,398	\$ 0	\$ 1,976,398
Total	\$ 2,072,927	\$ 1,821,654	\$ 1,976,398	\$ 0	\$ 1,976,398

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Department of the Medical Examiner

DEPARTMENT OF THE MEDICAL EXAMINER (MED) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Department of the Medical Examiner

Responsibilities

The Department of the Medical Examiner is responsible for investigating sudden, unexpected, violent, and suspicious deaths. The purpose of such an investigation is to discover, document, and preserve the medical, anatomic or evidentiary findings which will allow the department to determine the cause and manner of death; identify the deceased; prove or disprove an individual's guilt or innocence; determine or exclude other contributory or causative factors to the death; provide expert testimony in criminal and civil litigation, and education and research to local and national medical, legal, academic and law enforcement communities.

Mission Statement

The mission of the Department of the Medical Examiner is to provide accurate, dignified, compassionate, and professional death investigative services for the City and County of Honolulu's residents and visitors.

Goals and Objectives

1. To provide accurate certification of the cause of death and to identify, document and interpret relevant forensic scientific information, while maintaining a high level of competence.
2. To protect the public health by (a) diagnosing previously unsuspected contagious disease and (b) identifying trends affecting the lives of our citizens such as drug-related deaths, number of traffic fatalities, teen suicides, etc.
3. To identify new types of illicit drugs appearing in our community.
4. To identify hazardous environmental conditions in the workplace, home, and elsewhere.

Budget Initiatives and Highlights

The Medical Examiner's proposed budget is \$1,399,602, an increase of 3.4 percent over the current fiscal year. The increase in salaries over the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

The department will continue to accomplish the following initiatives:

- Provide changes to policies and procedures relating to child death investigation by participating in the multi-disciplinary child death review system.
- Gather information about the aging process in Hawaii's Japanese male population born between 1900 and 1919 to assist with a longitudinal study for the Kuakini Medical Center.
- Gather information about the extent of trauma-related deaths.
- Collect and analyze data of traffic accident fatalities, drug-related deaths, and suicides with emphasis on prevention.

Performance Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Average time required to complete all phases of investigations (may vary from 3 days to 3 months)	Days	22	22	22

DEPARTMENT POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	19.00	0.00	19.00

Department of the Medical Examiner

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Investigation of Deaths	\$ 1,419,701	\$ 1,156,691	\$ 1,399,602	\$ 0	\$ 1,399,602
Vacant Funded Positions	0	196,596	0	0	0
Total	\$ 1,419,701	\$ 1,353,287	\$ 1,399,602	\$ 0	\$ 1,399,602

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,144,723	\$ 1,108,763	\$ 1,143,023	\$ 0	\$ 1,143,023
Current Expenses	274,978	244,524	256,579	0	256,579
Equipment	0	0	0	0	0
Total	\$ 1,419,701	\$ 1,353,287	\$ 1,399,602	\$ 0	\$ 1,399,602

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,419,701	\$ 1,353,287	\$ 1,399,602	\$ 0	\$ 1,399,602
Total	\$ 1,419,701	\$ 1,353,287	\$ 1,399,602	\$ 0	\$ 1,399,602

Medical Examiner

Investigation of Deaths

Program Description

This activity investigates the circumstances of all violent and obscure deaths by interrogation of witnesses, examination of the death scene, researching information, and conducting postmortem and laboratory examination.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Investigations	#	1,982	1,950	1,950
Autopsies	#	472	500	500
Laboratory Tests	#	793	850	850
Laboratory Slides	#	2,114	2,400	2,400
Toxi Screen (In-house)	#	1,117	1,200	1,200
Toxi Screen (Sent out)	#	282	300	300
Bodies Transported	#	667	696	696

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	19.00	0.00	19.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,144,723	\$ 912,167	\$ 1,143,023	\$ 0	\$ 1,143,023
Current Expenses	274,978	244,524	256,579	0	256,579
Equipment	0	0	0	0	0
Total	\$ 1,419,701	\$ 1,156,691	\$ 1,399,602	\$ 0	\$ 1,399,602

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,419,701	\$ 1,156,691	\$ 1,399,602	\$ 0	\$ 1,399,602
Total	\$ 1,419,701	\$ 1,156,691	\$ 1,399,602	\$ 0	\$ 1,399,602

Department of the Medical Examiner

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 196,596	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 196,596	\$ 0	\$ 0	\$ 0

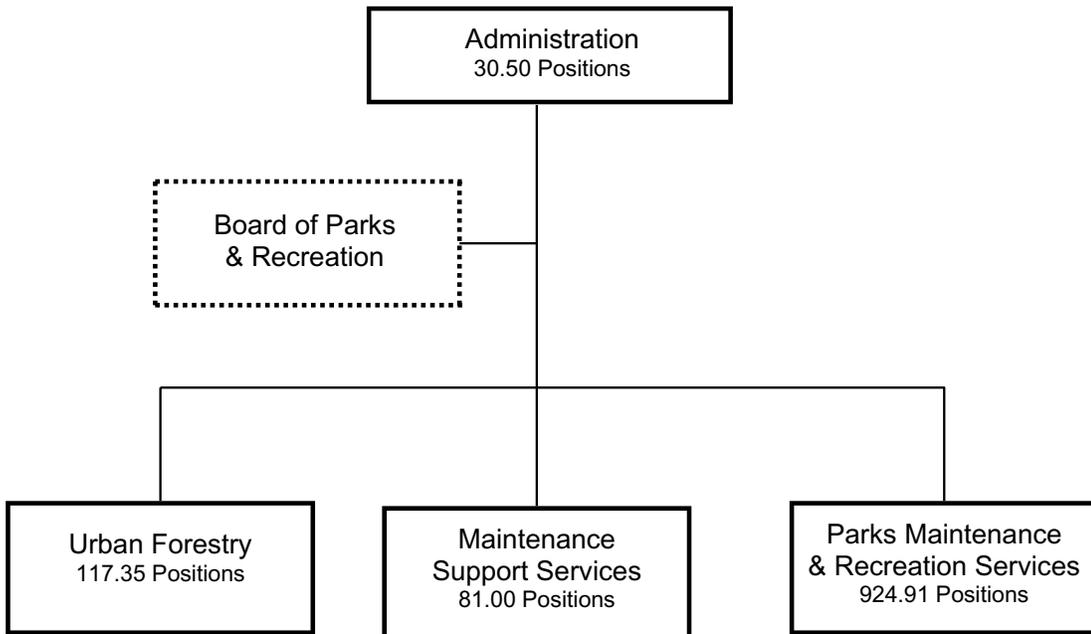
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 196,596	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 196,596	\$ 0	\$ 0	\$ 0

Medical Examiner

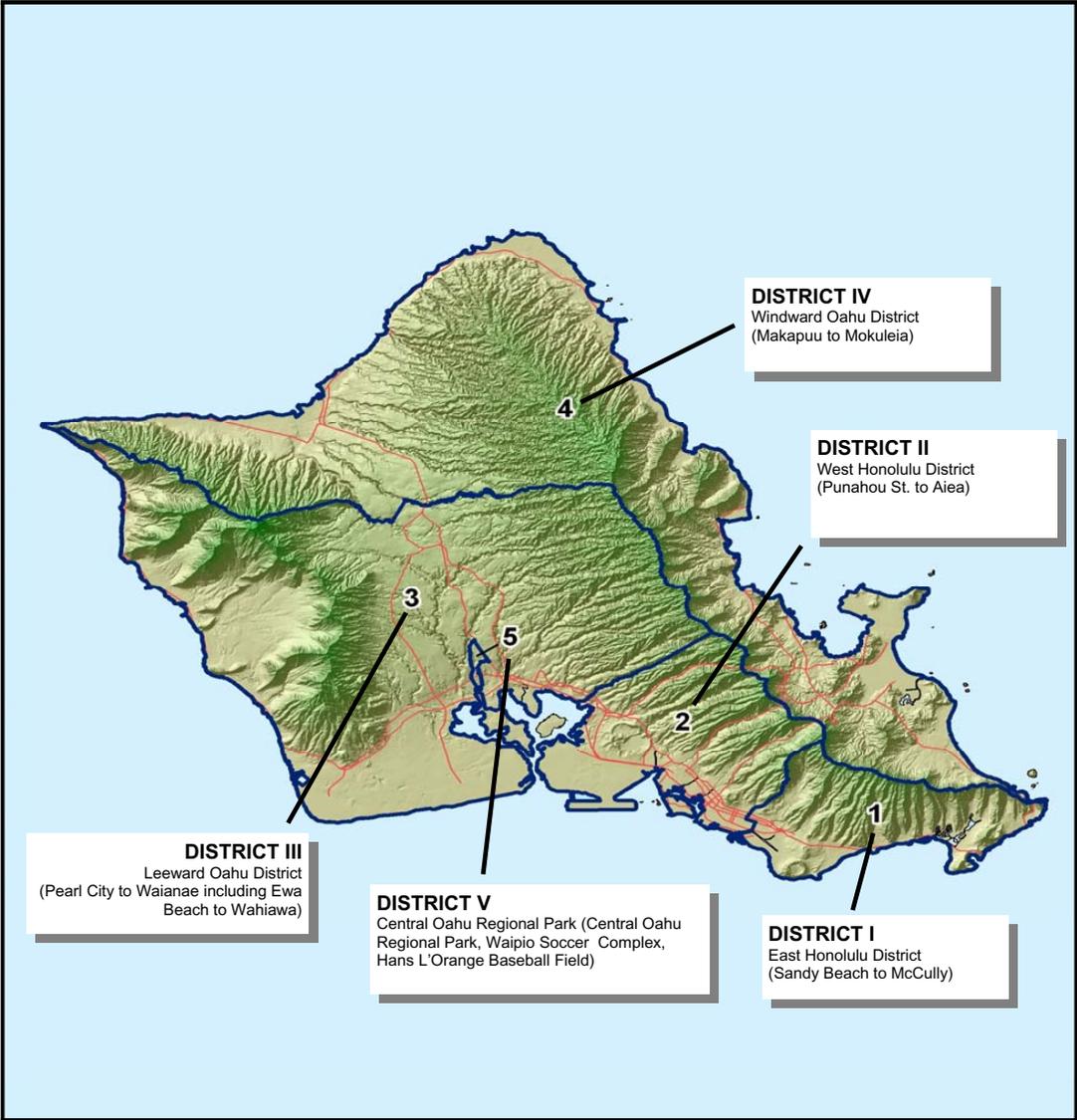
Department of Parks and Recreation

DEPARTMENT OF PARKS AND RECREATION (DPR) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



**DEPARTMENT OF PARKS AND RECREATION
(DPR)
ISLANDWIDE PARK SYSTEM**



Parks and Recreation

TOTAL NUMBER OF PARKS AND RECREATION AREAS: 392

- Including: 35 Regional Parks and District Parks
- 59 Beach Parks
- 183 Mini, Urban, Neighborhood, Community, and Miscellaneous Parks
- 2 Nature Parks and Preserves
- 5 Botanical Gardens
- 10 Community Gardens (1,254 plots)
- 90 Beach Access Right-of-Ways
- 8 Malls

Department of Parks and Recreation

Responsibilities

The Department of Parks and Recreation maintains and operates parks and recreational facilities under city jurisdiction; develops and implements programs for cultural, recreational and other leisure-time activities; beautifies city streets, parks and recreational facilities, including planting, trimming and maintaining of shade trees, hedges and shrubs; and maintains and operates the City's botanical gardens.

The department also provides a wide range of recreational facilities and services that are readily available to all residents and fosters the multi-ethnic culture of Hawaii; protects historic, cultural and archaeological resources; fosters the visual and performing arts; and helps to preserve the natural environment and scenic views for the benefit of both residents and visitors.

Mission Statement

To provide parks and recreational programs and services which enhance the quality of life for the people in the City and County of Honolulu.

Goals and Objectives

1. To provide parks and recreational opportunities that are accessible, enjoyable, meaningful, safe, well-designed and well-maintained.
2. To promote increased efficiency, effectiveness, and responsiveness in the delivery of parks and recreational programs and services.

Budget Initiatives and Highlights

The department plays an integral role in fulfilling initiatives for the City and County of Honolulu, including making Honolulu one of the most livable and beautiful cities in the world.

The Department of Parks and Recreation's proposed fiscal year 2012 budget is \$61,461,174 which reflects a 3.4 percent increase from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The proposed budget reflects a decrease of five permanent positions assigned to the Civic Center that have been transferred to the Department of Facility Maintenance. The budgeted increase in current expense is primarily due to increases in utility costs. The budget also includes \$66,600 to provide resources required to support the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Budget issues include a new Recreation Specialist position for the Administration activity to assist in implementing and providing support for the new on-line camping permit system

Performance Measures

The department is establishing performance-based management practices which revolve around the following:

- Allocating funds and staffing resources to attain outcomes;
- Managing for results by integrating planning and budgeting processes;
- Measuring effectiveness in terms of the overall benefits to the community; and
- Setting high performance standards and benchmarking against the best in the world.

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	911.00	919.00	914.00	1.00	915.00
Temporary FTE	11.25	11.25	11.25	0.00	11.25
Contract FTE	241.55	223.51	227.40	0.00	227.40
Total	1,163.80	1,153.76	1,152.65	1.00	1,153.65

EXPENDITURES BY PROGRAM

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 2,222,376	\$ 1,876,065	\$ 1,624,999	\$ 40,025	\$ 1,665,024
Urban Forestry Program	8,170,849	8,045,544	8,709,740	0	8,709,740
Maintenance Support Services	5,219,460	4,800,405	5,423,431	0	5,423,431
Recreation Services	20,233,934	19,718,689	21,882,263	0	21,882,263
Grounds Maintenance	23,903,624	21,930,610	23,714,116	0	23,714,116
APEC Costs for DPR	0	0	66,600	0	66,600
Vacant Funded Positions	0	3,052,569	0	0	0
Total	\$ 59,750,243	\$ 59,423,882	\$ 61,421,149	\$ 40,025	\$ 61,461,174

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 37,565,567	\$ 37,188,590	\$ 38,805,492	\$ 40,025	\$ 38,845,517
Current Expenses	22,070,553	22,136,292	22,513,657	0	22,513,657
Equipment	114,123	99,000	102,000	0	102,000
Total	\$ 59,750,243	\$ 59,423,882	\$ 61,421,149	\$ 40,025	\$ 61,461,174

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 56,336,767	\$ 55,341,503	\$ 57,624,607	\$ 40,025	\$ 57,664,632
Highway Beautification Fund	673,732	1,000,000	600,000	0	600,000
Bikeway Fund	12,272	30,000	30,000	0	30,000
Hanauma Bay Nature Preserve Fund	2,409,768	2,684,779	2,838,942	0	2,838,942
Special Projects Fund	219,582	67,600	67,600	0	67,600
Federal Grants Fund	98,122	300,000	260,000	0	260,000
Total	\$ 59,750,243	\$ 59,423,882	\$ 61,421,149	\$ 40,025	\$ 61,461,174

Department of Parks and Recreation

Administration

Program Description

The Administration activity directs the overall management, maintenance and operations of the City's park system and respective programs and services. It provides staff and clerical services in personnel, professional development, safety, planning, purchasing, budgetary and organizational management; conducts research relating to resolving management issues; administers the agency's property control and inventory; coordinates administrative reporting activities; administers the issuance of permits for use of parks and recreational facilities; and enforces park rules and regulations in coordination with the Honolulu Police Department.

Program Highlights

The Administration program budget of \$1,665,024 reflects an 11.2 percent decrease from the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings. The budgeted decrease in current expense is primarily due to the discontinuation of funding for the Leeward Coast Community Benefit package for fiscal year 2012.

Budget issues include a new Recreation Specialist I position to provide support for the new on-line camping permit system.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Personnel Transactions Processed	#	5,094	6,000	6,500
Purchase Orders and Requisitions Processed	#	958	1,000	1,000
Issuance of Parks Permits	#	15,520	15,000	16,000
Personnel Transactions	#	81	120	140
Training Hours	#	10,183	20,000	20,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	30.00	30.00	30.00	1.00	31.00
Temporary FTE	0.50	0.50	0.50	0.00	0.50
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	30.50	30.50	30.50	1.00	31.50

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,563,151	\$ 1,247,192	\$ 1,486,550	\$ 40,025	\$ 1,526,575
Current Expenses	577,809	628,873	138,449	0	138,449
Equipment	81,416	0	0	0	0
Total	\$ 2,222,376	\$ 1,876,065	\$ 1,624,999	\$ 40,025	\$ 1,665,024

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,134,199	\$ 1,876,065	\$ 1,624,999	\$ 40,025	\$ 1,665,024
Special Projects Fund	88,177	0	0	0	0
Total	\$ 2,222,376	\$ 1,876,065	\$ 1,624,999	\$ 40,025	\$ 1,665,024

Urban Forestry Program

Program Description

The Urban Forestry activity manages the botanical garden and horticulture programs. The Honolulu Botanical Gardens encompass 650 acres including the Foster, Liliuokalani, Koko Crater, Hoomaluhia, and Wahiawa Botanical Gardens. The Community Recreational Gardening Program and other gardening-related recreational, environmental, and cultural public programs are also part of this activity. The horticulture programs plant, prune, trim, water, and maintain shade trees, palms, shrubs, and other plants along public roadways, parks and malls; keep street lights, power lines, traffic control devices, and rights-of-way free of imposing branches; grow plants for beautification projects and public flower gardens; grow and maintain ornamental plants for use in government offices and at city-sponsored events; and conduct a developmental and testing program for plant materials useful for the programs. The Exceptional Trees Program is also part of this activity.

Program Highlights

The Urban Forestry program budget of \$8,709,740 reflects an 8.3 percent increase from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. Current expense funding provides for the current level of services. The budget includes \$600,000 in Highway Beautification funds for tree trimming projects along highways and major thoroughfares. The proposed budget reflects a decrease of five permanent positions assigned to the Civic Center that have been transferred to the Department of Facility Maintenance.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Botanical Garden Visitors	#	204,998	199,000	203,000
Directed Program Participants	#	54,934	53,000	54,000
Community Recreational Garden Participants	#	2,477	2,477	2,477
Exceptional Tree Designations	#	792	780	780
Trees on Inventory	#	232,053	233,000	234,000
Trees Pruned/Palms Trimmed	#	38,842	39,000	40,000
Trees Planted	#	1,931	2,000	2,000
Trees Pruned (Young)/Restaked	#	2,237	2,300	2,400
Plants Loaned Out	#	1,069	500	500
Trees Root-Pruned	#	345	400	400
Trees Removed	#	1,356	1,200	1,200
Large Trees Relocated	#	108	100	100

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	112.00	112.00	107.00	0.00	107.00
Temporary FTE	2.85	2.85	2.85	0.00	2.85
Contract FTE	2.50	2.50	1.50	0.00	1.50
Total	117.35	117.35	111.35	0.00	111.35

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 4,126,366	\$ 3,530,528	\$ 4,215,926	\$ 0	\$ 4,215,926
Current Expenses	4,044,483	4,515,016	4,493,814	0	4,493,814
Equipment	0	0	0	0	0
Total	\$ 8,170,849	\$ 8,045,544	\$ 8,709,740	\$ 0	\$ 8,709,740

Department of Parks and Recreation

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 7,454,117	\$ 6,995,544	\$ 8,074,740	\$ 0	\$ 8,074,740
Highway Beautification Fund	673,732	1,000,000	600,000	0	600,000
Hanauma Bay Nature Preserve Fund	38,001	50,000	35,000	0	35,000
Special Projects Fund	4,999	0	0	0	0
Total	\$ 8,170,849	\$ 8,045,544	\$ 8,709,740	\$ 0	\$ 8,709,740

Parks and Recreation

Maintenance Support Services

Program Description

The Maintenance Support Services (MSS) activity is responsible for providing minor repair and/or replacement services to park buildings, ground facilities and equipment island-wide. The trades program, the mainstay in maintaining and repairing an aging inventory of facilities, diligently works to maintain buildings to an acceptable level. The Work Program, which contracts out work projects the trades personnel cannot do, is an integral part of the maintenance program. MSS provides heavy construction equipment support, utility crew support and a chemical unit that provides fertilizer, herbicide, and vector control to all parks. MSS also evaluates existing maintenance programs by compiling and analyzing statistical data, researching and evaluating new methods, techniques, equipment and materials to improve overall efficiency and service to the division/districts.

Program Highlights

The Maintenance Support Services program budget is \$5,423,431 which reflects a 13.0 percent increase from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. Current expense funding provides for the current level of services.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Mower Repair and Service	#	1,004	1,100	1,100
Carpentry Repair and Service	#	202	280	280
Labor/Chemical/Utility Service	#	160	330	350
Masonry Repair and Service	#	205	225	250
Painting Service	#	315	400	400
Plumbing Repair and Service	#	1,140	1,200	1,250
Welding Repair and Service	#	104	300	300
Heavy Equipment Service	#	140	230	260
Work Program	#	193	150	150

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	81.00	81.00	81.00	0.00	81.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	81.00	81.00	81.00	0.00	81.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 3,360,355	\$ 2,888,283	\$ 3,417,115	\$ 0	\$ 3,417,115
Current Expenses	1,859,105	1,912,122	2,006,316	0	2,006,316
Equipment	0	0	0	0	0
Total	\$ 5,219,460	\$ 4,800,405	\$ 5,423,431	\$ 0	\$ 5,423,431

Department of Parks and Recreation

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 5,179,281	\$ 4,795,405	\$ 5,363,431	\$ 0	\$ 5,363,431
Hanauma Bay Nature Preserve Fund	40,179	5,000	60,000	0	60,000
Total	\$ 5,219,460	\$ 4,800,405	\$ 5,423,431	\$ 0	\$ 5,423,431

Parks and Recreation

Recreation Services

Program Description

The Recreation Services activity plans, promotes, organizes, conducts and provides recreational services for all segments of the population on Oahu. This activity provides direct recreational services to the public through citywide, district and community programs involving cultural, recreational and other leisure time activities and special events.

Program Highlights

The Recreation Services program budget of \$21,882,263 reflects an 11.0 percent increase from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The budgeted increase in current expense is primarily attributed to an increase in electricity costs.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Tiny Tot	Register	1,916	1,955	1,994
Children	Register	20,865	21,282	21,707
Teens	Register	5,493	5,602	5,714
Adults	Register	8,488	8,657	8,830
Senior	Register	13,471	13,471	14,246
TOTAL	Register	50,233	50,967	52,491

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	237.40	237.40	236.40	0.00	236.40
Temporary FTE	2.00	2.00	2.00	0.00	2.00
Contract FTE	237.05	219.01	223.90	0.00	223.90
Total	476.45	458.41	462.30	0.00	462.30

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 13,477,193	\$ 12,742,014	\$ 14,332,882	\$ 0	\$ 14,332,882
Current Expenses	6,724,034	6,877,675	7,447,381	0	7,447,381
Equipment	32,707	99,000	102,000	0	102,000
Total	\$ 20,233,934	\$ 19,718,689	\$ 21,882,263	\$ 0	\$ 21,882,263

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 18,281,955	\$ 17,500,886	\$ 19,451,345	\$ 0	\$ 19,451,345
Hanauma Bay Nature Preserve Fund	1,727,451	1,850,203	2,103,318	0	2,103,318
Special Projects Fund	126,406	67,600	67,600	0	67,600
Federal Grants Fund	98,122	300,000	260,000	0	260,000
Total	\$ 20,233,934	\$ 19,718,689	\$ 21,882,263	\$ 0	\$ 21,882,263

Department of Parks and Recreation

Grounds Maintenance

Program Description

The Grounds Maintenance activity provides grounds keeping, custodial and maintenance services to all parks and recreation facilities on the island of Oahu.

Program Highlights

The Grounds Maintenance program budget of \$23,714,116 reflects an 8.1 percent increase from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The budgeted increase in current expense is primarily due to an increase in water costs.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Parks	#	288	290	292
Park Acreage	Acre	5,147	5,169	5,199
Softball/Baseball Fields	#	193	193	194
Soccer Fields	#	81	81	81
Tennis Courts	#	200	200	200
Basketball Courts	#	220	222	222
Comfort Stations	#	175	177	178
Gymnasiums	#	24	24	24
Swimming Pools	#	21	21	21
Decorative Fountains	#	18	18	18

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	450.60	458.60	459.60	0.00	459.60
Temporary FTE	5.90	5.90	5.90	0.00	5.90
Contract FTE	2.00	2.00	2.00	0.00	2.00
Total	458.50	466.50	467.50	0.00	467.50

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 15,038,502	\$ 13,728,004	\$ 15,286,419	\$ 0	\$ 15,286,419
Current Expenses	8,865,122	8,202,606	8,427,697	0	8,427,697
Equipment	0	0	0	0	0
Total	\$ 23,903,624	\$ 21,930,610	\$ 23,714,116	\$ 0	\$ 23,714,116

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 23,287,215	\$ 21,307,382	\$ 23,043,492	\$ 0	\$ 23,043,492
Bikeway Fund	12,272	30,000	30,000	0	30,000
Hanauma Bay Nature Preserve Fund	604,137	593,228	640,624	0	640,624
Total	\$ 23,903,624	\$ 21,930,610	\$ 23,714,116	\$ 0	\$ 23,714,116

APEC Costs for DPR

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$66,600 provides the necessary resources for the Department of Parks and Recreation to effectively plan, coordinate and provide support for this major fiscal year 2012 event.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 66,600	\$ 0	\$ 66,600
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 66,600	\$ 0	\$ 66,600

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 0	\$ 66,600	\$ 0	\$ 66,600
Total	\$ 0	\$ 0	\$ 66,600	\$ 0	\$ 66,600

Department of Parks and Recreation

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant. In the proposed fiscal year 2012 budget, funding for vacant positions have not been transferred to this activity.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 3,052,569	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 3,052,569	\$ 0	\$ 0	\$ 0

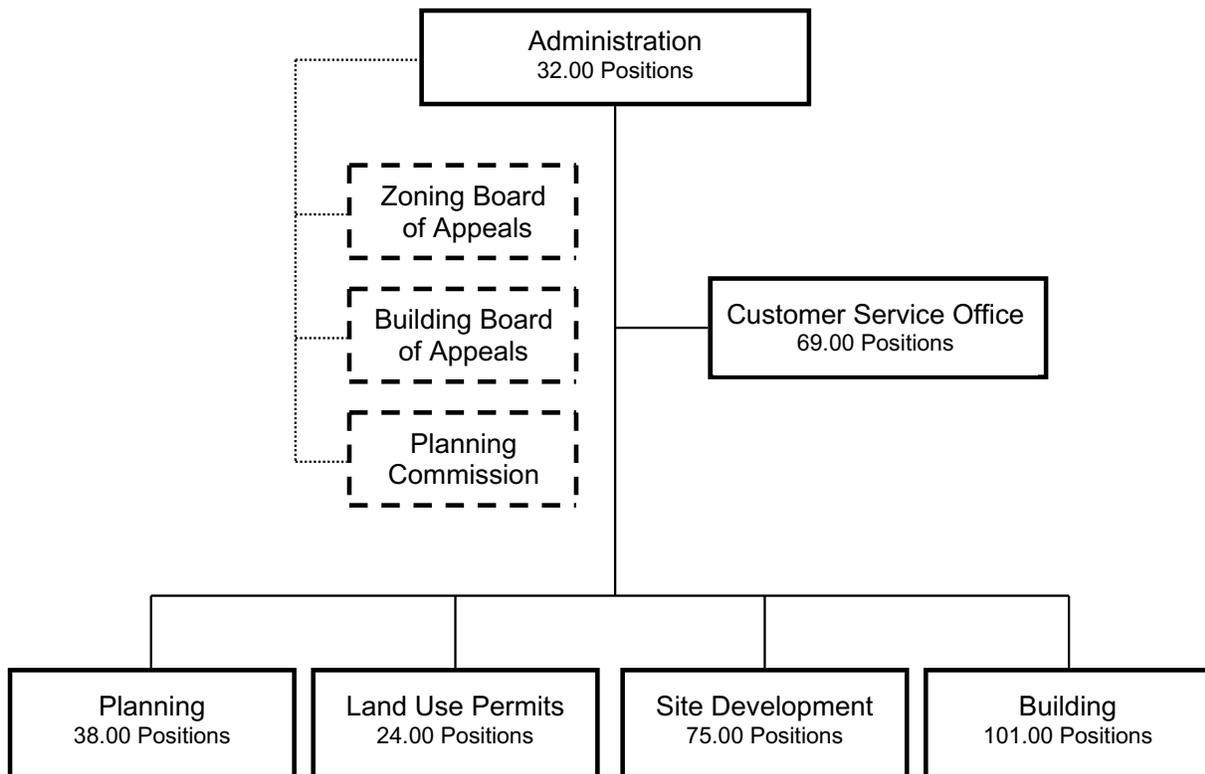
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 2,866,221	\$ 0	\$ 0	\$ 0
Hanauma Bay Nature Preserve Fund	0	186,348	0	0	0
Total	\$ 0	\$ 3,052,569	\$ 0	\$ 0	\$ 0

Parks and Recreation

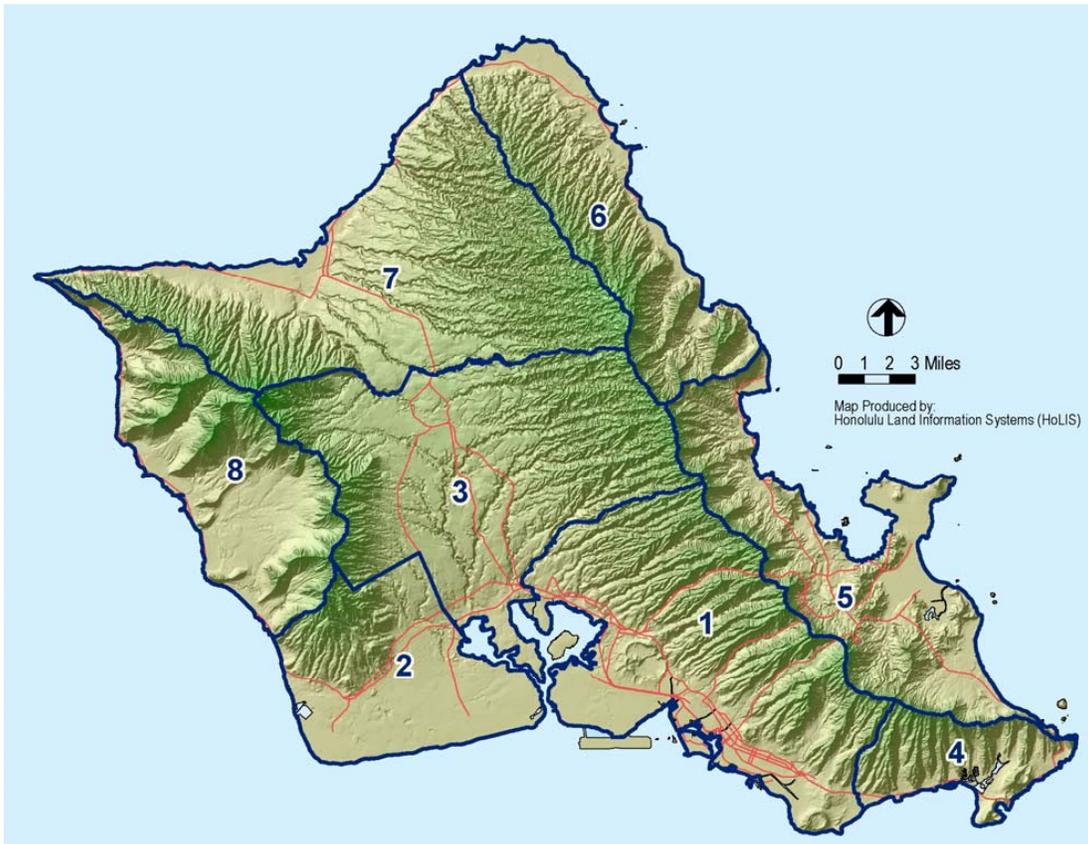
Department of Planning and Permitting

DEPARTMENT OF PLANNING AND PERMITTING (DPP) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



DEPARTMENT OF PLANNING AND PERMITTING
(DPP)
SUSTAINABLE COMMUNITIES PLAN AREAS



- 1 PRIMARY URBAN CENTER
- 2 EWA
- 3 CENTRAL OAHU
- 4 EAST HONOLULU
- 5 KOOLAUPOKO
- 6 KOOLAULOA
- 7 NORTH SHORE
- 8 WAIANAE

Department of Planning and Permitting

Responsibilities

The Department of Planning and Permitting is responsible for the City's long-range planning and community planning efforts and for the administration and enforcement of various permits required for the development and use of land. It is also responsible for the administration and enforcement of various codes pertaining to the construction of buildings and for the administration and enforcement of various city standards and regulations pertaining to infrastructure requirements.

Mission Statement

To provide the public with efficient, timely service that is responsive and effective in guiding development to:

- Ensure the health and safety of our residents;
- Protect our unique resources and environment;
- Provide visually pleasing and livable neighborhoods that are compatible with surrounding areas;
- Provide a community that is responsive to the residents' social, economic, medical, cultural, and recreational needs.

Goals and Objectives

1. Formulate long-range land use policies that would guide the development for the benefit of the community and future generations.
2. Improve the effectiveness of various land use regulations and building codes in meeting the community's safety, social, environmental, and economic priorities.
3. Improve compliance with various land use regulations and building codes.
4. Increase efficiency of the department to provide timely services to the public and to minimize the cost of providing these services.
5. Provide a comprehensive and integrated information source of geographic information systems, land related records, and permit records to improve the operational services performed by the City.
6. Sustain a high quality of customer service, including providing information to improve the public's knowledge of land use, development controls and processes.
7. Make appropriate public files, plans and reports available over the Internet by scanning departmental records and developing an access program.
8. Develop and implement a system to accept, review, process and issue permits electronically and over the Internet.
9. Sustain a highly qualified, informed and motivated department staff.

Budget Initiatives and Highlights

The department's proposed budget is \$16,659,082 which reflects a decrease of 11.8 percent from the current fiscal year.

The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

The budget is primarily funded by the General Fund. Highway Funds are utilized for programs responsible for the review of roads, drainage systems, grading, street excavation, streetlights, traffic lights, street signs and street markings. Sewer funds are utilized for the program responsible for the review of sewer connections and the maintenance of GIS data needed to support the Wastewater Information Management System. Pursuant to the City Charter amendment adopted in November of 2010, the transit-oriented development function, funded by the Transit Fund, will be transferred from the Department of Planning and Permitting to the Honolulu Authority for Rapid Transportation effective July 1, 2011.

Performance Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Violations Corrected Within 6 Months (all)	%	80	80	80
Notices of Violation Corrected After Referral to Civil Fine Program	%	75	75	75
Average Processing Time for Zoning Variance	Months	4.0	4.0	4.0
Average Turnaround Time for Verbatim ZBA Transcripts	Days	15	20	20
Average Processing Time to Produce Copies of Subpoenaed Documents	Days	23	23	23
GIS Work Orders Completed	#	371	510	575
Maps Produced	#	553	595	620
New POSSE Permit Jobs Created	#	76,420	88,000	96,000

DEPARTMENT POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	336.00	336.00	324.00	0.00	324.00
Temporary FTE	3.00	3.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	3.00	0.00	3.00
Total	339.00	339.00	327.00	0.00	327.00

EXPENDITURES BY PROGRAM

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 2,286,920	\$ 2,101,173	\$ 2,440,343	\$ 0	\$ 2,440,343
Site Development	3,426,720	3,106,329	3,440,425	0	3,440,425
Land Use Permits	1,258,543	1,015,500	1,163,136	0	1,163,136
Planning	2,376,709	3,469,985	1,460,240	0	1,460,240
Customer Service Office	3,097,298	2,759,412	3,048,916	0	3,048,916
Building	5,451,181	4,867,953	5,106,022	0	5,106,022
Vacant Funded Positions	0	1,574,427	0	0	0
Total	\$ 17,897,371	\$ 18,894,779	\$ 16,659,082	\$ 0	\$ 16,659,082

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 15,625,300	\$ 15,074,363	\$ 15,077,123	\$ 0	\$ 15,077,123
Current Expenses	2,272,071	3,820,416	1,581,959	0	1,581,959
Equipment	0	0	0	0	0
Total	\$ 17,897,371	\$ 18,894,779	\$ 16,659,082	\$ 0	\$ 16,659,082

Department of Planning and Permitting

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 13,823,182	\$ 13,858,983	\$ 13,396,314	\$ 0	\$ 13,396,314
Highway Fund	2,273,905	2,197,311	2,300,647	0	2,300,647
Sewer Fund	895,286	977,733	962,121	0	962,121
Transit Fund	904,998	1,860,752	0	0	0
Total	\$ 17,897,371	\$ 18,894,779	\$ 16,659,082	\$ 0	\$ 16,659,082

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Planning and Permitting (DPP). It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. The Honolulu Land Information System (HoLIS), which is part of the administration program, is responsible for the management of the City's Geographic Information System (GIS) and the associated tabular data bases. It oversees the operations that maintain, protect, store and utilize geospatial data in support of citywide programs and projects. HoLIS maintains, edits, and updates the City's multipurpose cadastre and land records base maps. It produces maps and other geo-spatial data products for city departments and programs. HoLIS provides coordination and technical support in the development and design of GIS applications and software programs. It also coordinates GIS data distribution and public access programs.

HoLIS is also responsible for managing and supporting the technical operations of the department's Automated Permit Tracking and Management System (AutoPermits). The AutoPermits program, commonly referred to as POSSE, enhances methods for processing development permits, and effectively identifies the status of permit applications in the review process. This includes services to modify and update permit tracking work flows, to modify application information content, and to generate permit production reports. Integration of scanned documents and the development of the department's Internet customer services are also being managed by HoLIS.

Program Highlights

AutoPermits:

Provide technical and management support for the operations of the department's Auto Permits. Key projects planned for this program include:

- Establish capabilities for digital permit plans and attachments to be submitted electronically;
- Expand permitting services to increase the types of permits that can be issued via the Internet;
- Establish digital communication of permit and plan review comments and corrections with applicants;
- Update existing permitting system architecture and computing systems;
- Update and redesign existing DPP web site and home pages;
- Enable on-line permit application, payment, and issuance for most DPP permit types;
- Review, redesign, and update existing permit tracking work flows to improve and streamline permit review processing;
- Perform scanning of historical documents and permit records not in digital format;
- Enable public access to digital permit plans and documents with reproduction capabilities;
- Integrate AutoPermits with other city and state agencies involved in permit application reviews.

Geographic Information Systems (GIS):

Provide administrative and technical oversight of the City's GIS program. Key projects planned for this program include:

- Address subdivision and base map edit backlogs;
- Redesign and modify data maintenance workflows for utility and infrastructure data;
- Enhance functionality of public GIS web site with additional program specific web pages;
- Improve and correct the positional accuracy of GIS base maps;
- Deploy enhanced geospatial technologies for Emergency Operations Center;
- Develop GIS capabilities to support infrastructure monitoring and analysis projects;
- Migrate existing GIS user interfaces to current technologies and systems;
- Coordinate the acquisition and quality control of additional aerial imagery collection;
- Assist in developing enterprise integration of geospatial information with other city enterprise systems and data;
- Expand street and site addressing automation tools to support assignment of building structure addresses;
- Deploy map products and templates to allow citywide and public production of GIS maps; and
- Acquire and install updated topographic and building structure data for improved 3D modeling and visualization projects.

The Administration program budget of \$2,440,343 reflects a 16.1 percent increase from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. .

Department of Planning and Permitting

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
HONOLULU LAND INFORMATION SYSTEM:				
GIS Work Orders Completed	#	371	380	400
Land Base Data Updates and Maintained	#	333	400	450
Maps and Exhibits Prepared	#	553	570	590
New POSSE permit jobs created	#	79,420	82,000	86,000
Internet (HonLINE) Permits Issued	#	3,209	3,300	3,500
HonLINE Revenues	\$	\$373,171	\$396,000	420,000
Total hits on DPP Web Site	#	18,475,564	19,500,000	20,000,000
Total visits to GIS Web Site	#	238,568	280,000	330,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	32.00	32.00	32.00	0.00	32.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	32.00	32.00	32.00	0.00	32.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,412,997	\$ 1,194,247	\$ 1,525,517	\$ 0	\$ 1,525,517
Current Expenses	873,923	906,926	914,826	0	914,826
Equipment	0	0	0	0	0
Total	\$ 2,286,920	\$ 2,101,173	\$ 2,440,343	\$ 0	\$ 2,440,343

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,110,404	\$ 1,914,970	\$ 2,248,584	\$ 0	\$ 2,248,584
Sewer Fund	176,516	186,203	191,759	0	191,759
Total	\$ 2,286,920	\$ 2,101,173	\$ 2,440,343	\$ 0	\$ 2,440,343

Site Development

Program Description

The Site Development Division administers and enforces subdivision and grading ordinances, drainage regulations, and the National Flood Insurance Program on Oahu, and sets standards and regulates infrastructure requirements for site development. It also processes applications for subdivisions, reviews construction plans for subdivisions and improvements by private developers within City right-of-ways and easements, and conducts site inspections to ensure compliance with approved plans and City standards. The division's responsibilities extend to new development of roads, drainage and sewer systems, street lights and signs, traffic signals, and pavement markings. The division also processes and issues permits for both private and public projects for grading, excavation in City streets, and sewer and storm drain connections, and reviews various land development and building permit applications for adequacy of infrastructure. The division is tasked with a portion of the City's NPDES permit responsibilities.

Program Highlights

The proposed budget of \$ 3,440,425 reflects a 10.8 percent increase from the FY2011 fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The division's priorities are to continue to provide services in a timely manner, reduce processing backlog, and help meet the City's NPDES permit requirements.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Subdivisions/Consolidations	#	286	235	260
Street Name Applications	#	8	6	7
Flood Variance Applications	#	3	2	3
Flood Determinations	#	15	9	10
Grading Permits	#	697	630	700
Trench Excavation Permits	#	1,262	1,080	1,200
Sewer Connection Permits	#	533	450	500
Sewer Adequacy Studies	#	533	450	500
Construction Plans Reviewed	#	1,372	1,260	1,400
Land Use Permits/Projects Reviewed	#	193	225	250
Park Dedication Applications	#	22	18	20

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	75.00	75.00	75.00	0.00	75.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	75.00	75.00	75.00	0.00	75.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 3,179,671	\$ 2,844,279	\$ 3,175,375	\$ 0	\$ 3,175,375
Current Expenses	247,049	262,050	265,050	0	265,050
Equipment	0	0	0	0	0
Total	\$ 3,426,720	\$ 3,106,329	\$ 3,440,425	\$ 0	\$ 3,440,425

Department of Planning and Permitting

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 434,045	\$ 321,212	\$ 369,416	\$ 0	\$ 369,416
Highway Fund	2,273,905	2,128,155	2,300,647	0	2,300,647
Sewer Fund	718,770	656,962	770,362	0	770,362
Total	\$ 3,426,720	\$ 3,106,329	\$ 3,440,425	\$ 0	\$ 3,440,425

Land Use Permits

Program Description

The Land Use Permits Division administers the Land Use Ordinance (LUO) and all regulations pertaining to land use within the City and County of Honolulu. It reviews and prepares amendments to the LUO as required, coordinates interpretations of the LUO, and reviews and processes all LUO regulated land use permits. In addition, the division administers the Special Management Area and Shoreline Setback Ordinances for the City and processes all required Special Management Area Permits, shoreline setback variances and permits for minor shoreline structures. It also processes requests for affordable housing exemptions under HRS Chapter 201H-38.

Program Highlights

The Department of Planning and Permitting initiated a Land Use Ordinance (LUO) amendment package (Bill 24) which involves a wide range of minor changes. Although the proposed amendments may be referred to as “housekeeping measures” they include some changes that would be particularly beneficial to the development of infill housing and alternative energy resources, as well as to Waikiki businesses and hotels, plantation housing, and religious institutions.

For example, under Bill 24, up to eight dwelling units could be constructed “by-right” on residential and country zoning lots of sufficient size. This would eliminate the need for lengthy or expensive conventional subdivision processes or discretionary land use permit approvals. Thus, small developments involving the construction of just a few dwellings on a single residential or country zoning lot would be able to proceed directly to building permit application. One of the purposes of this amendment is to reduce processing time and development costs, which should help to provide more affordable housing units.

Other amendments would provide for the retention of historic plantation-era housing communities, permit the development of alternative and sustainable energy resources (e.g., by updating standards to allow for modern wind machine technology, as well as to allow “biofuel processing facilities” in Preservation, Agricultural, and Industrial Districts), and permit “interactive informational displays” in Waikiki to provide more effective, pedestrian-oriented promotional displays. Another amendment in Bill 24 would eliminate the minimum lot requirements for meeting facilities, such as churches, which may have precluded meeting facilities with small memberships from locating on otherwise suitable sites.

The Land Use Permits program budget of \$1,163,136 is a 14.5 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. .

Department of Planning and Permitting

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
PERMIT APPLICATIONS:				
Planned Development Housing	#	1	2	1
Cluster Housing	#	8	2	2
Special Design Districts	#	100	100	110
Special Management Area	#	70	75	80
Shoreline Setback Variance	#	10	10	8
Minor Shoreline Structures	#	20	15	20
Environmental Assessment/Impact Statement	#	25	30	25
Conditional Use Permit – Minor/Major	#	120	140	140
Plan Review Use	#	3	4	4
201H-38	#	3	4	4
Temporary Use	#	3	6	8
Zoning Variance	#	55	60	55
Zoning Adjustment	#	50	55	60
Waiver	#	80	80	75
Existing Use Permit	#	6	4	4
Minor Modifications to Permits	#	90	100	100
ZONING BOARD OF APPEALS:				
Appeals Filed	#	6	5	5
PLANNING COMMISSION				
Recommendations Transmitted / Actions Taken	#	4	10	7

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	24.00	24.00	24.00	0.00	24.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	24.00	24.00	24.00	0.00	24.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,258,543	\$ 1,015,450	\$ 1,163,086	\$ 0	\$ 1,163,086
Current Expenses	0	50	50	0	50
Equipment	0	0	0	0	0
Total	\$ 1,258,543	\$ 1,015,500	\$ 1,163,136	\$ 0	\$ 1,163,136

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,258,543	\$ 1,015,500	\$ 1,163,136	\$ 0	\$ 1,163,136
Total	\$ 1,258,543	\$ 1,015,500	\$ 1,163,136	\$ 0	\$ 1,163,136

Planning

Program Description

The Planning Division is responsible for the preparation, evaluation and revision of the Oahu General Plan and nine long-range regional development plans (including the Northwest Territories). It processes applications for state land use boundary amendments for parcels equal to or less than 15 acres, and represents the City before the Land Use Commission for amendments larger than 15 acres. It also processes applications for Public Infrastructure Map amendments, zone changes and State Special Use Permits. The division monitors compliance with unilateral agreement conditions associated with zone changes, including affordable housing requirements. In addition, it develops community-based special area plans, prepares an annual report on current status of land use; and provides forecasts of population, housing, visitor units and employment for city and state infrastructure planning. It provides land use and population planning assistance to the Oahu Metropolitan Planning Organization (OMPO). The division is the lead city agency in coordinating baseline data for the national census every ten years. It assists infrastructure agencies in the preparation of functional plans consistent with land use and infrastructure plans.

Program Highlights

- The mandated five year reviews are underway for the Ewa Development Plan and the six Sustainable Communities Plans (SCP): East Honolulu, Waianae, Central Oahu, North Shore, Koolau Loa, and Koolau Poko.
- A limited update of the Oahu General Plan has begun, focusing on policies and objectives related to the economy, affordable housing and sustainability. Community meetings are planned during FY2012. Population distribution is likely to be a significant discussion topic.
- Watershed management plans for Koolau Loa and Waianae were approved by the City Council in FY2011, but action was deferred by the State Commission on Water Resource Management. These plans are sponsored by the Board of Water Supply and DPP. Work on the Koolau Poko Watershed Management Plan is underway.
- Annual reviews are being made on upcoming capital improvement projects. A final assessment will be submitted to City Council within thirty (30) days of the Council receipt of the Mayor's budget.
- Review continues on the implementation of the development plans with respect to various regulatory codes (e.g. zoning, subdivision). The first phase identifies which specific code provisions need updating. The second phase, which should start in FY2012, will engage the public and finalize specific language amendments.
- A consultant has been working on a modeling program, UrbanSim, that will improve the theoretical underpinnings of the land use modeling process that the department uses to generate land use forecasts and to support various planning programs. The program is in the testing phase.

The Planning program budget of \$1,460,240 reflects a 57.9 percent decrease from the current fiscal year. This decrease is primarily due to the Transit funds for the Transit Oriented Development (TOD) function being transferred from this department to the Honolulu Authority on Rapid Transportation effective July 1, 2011. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from fiscal year 2011 appropriation for this program.

Department of Planning and Permitting

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
PERMITS PROCESSED:				
State Land Use District Boundary Amendment 15 acres or less	#	0	0	0
State Land Use Commission, DPP as a Party to Proceedings	#	5	4	4
Zone Change Applications	#	8	10	10
Zoning District Boundary Adjustments	#	0	0	5
State Special Use Permits	#	7	2	2
ENVIRONMENTAL IMPACT ASSESSMENTS:				
EA/EIS Reviews	#	41	40	40
EA/EIS Processed	#	10	10	10
UNILATERAL AGREEMENT MONITORING:				
Permit Reviews	#	251	250	250
Affordable Housing Agreements	#	3	7	7
GENERAL PLAN:				
Annual Report Completed	#	1	1	1
DEVELOPMENT / SUSTAINABLE COMMUNITIES PLANS:				
DP/SCP Amendments Processed	#	2	0	1
SPECIAL PLANS AND STUDIES				
Community Plans Underway	#	4	6	4
Other Studies Underway		4	4	2
Completed Plans and Studies		5	4	4
WATER USE PERMIT:				
Applications Reviewed	#	6	5	5
PUBLIC INFRASTRUCTURE MAPS:				
Amendments Processed	#	9	6	6
CIP BUDGET:				
Review Completed (Administration & BWS)	#	169	180	180

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	37.00	37.00	25.00	0.00	25.00
Temporary FTE	1.00	1.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	1.00	0.00	1.00
Total	38.00	38.00	26.00	0.00	26.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,624,071	\$ 1,169,328	\$ 1,424,040	\$ 0	\$ 1,424,040
Current Expenses	752,638	2,300,657	36,200	0	36,200
Equipment	0	0	0	0	0
Total	\$ 2,376,709	\$ 3,469,985	\$ 1,460,240	\$ 0	\$ 1,460,240

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,471,711	\$ 2,050,005	\$ 1,460,240	\$ 0	\$ 1,460,240
Transit Fund	904,998	1,419,980	0	0	0
Total	\$ 2,376,709	\$ 3,469,985	\$ 1,460,240	\$ 0	\$ 1,460,240

Department of Planning and Permitting

Customer Service Office

Program Description

The Customer Service Office is responsible for various services and functions that involve "front line" interaction with the public. It operates the consolidated permit counter which is responsible for handling customer inquiries, processing minor permits over the counter, receiving permit applications for review and collecting permit fees. It also operates a consolidated permit records center which maintains the department's various historical and current property and permit records. The Customer Service Office receives and processes all complaints, and inspects to ensure the compliance of existing buildings, structures, vacant lots, and sidewalks for the purpose of eliminating unsafe and substandard conditions, and to administer the civil fine program.

Program Highlights

The Customer Service Office program budget of \$3,048,916 is a 10.5 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The current expense increase is primarily due to higher cost for mileage reimbursements for inspectors.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Building Permits Issued	#	18,246	16,421	18,228
Inspections Conducted:				
Housing Units	#	1,900	1,710	2,052
Other Buildings (Care Home, Day Care Centers, Private Schools, etc.)	#	150	135	179
Vacant Lots	#	145	131	157
Sidewalks	#	2,600	2,340	2,808
Housing Units with Housing Code Deficiencies Found	#	330	297	356
Housing Units with Housing Code Deficiencies Corrected	#	285	257	308
Zoning Violation Notices Issued	#	230	207	248
Zoning Violations Corrected	#	200	180	216
Civil Fine Orders Issued	#	458	412	494
Civil Fine Cases Closed	#	283	255	306
Nonconforming Use Certificate Renewals Processed	#	924	n/a	924
Permit Files Made Available for Customers	#	45,000	40,500	51,000

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	67.00	67.00	67.00	0.00	67.00
Temporary FTE	2.00	2.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	2.00	0.00	2.00
Total	69.00	69.00	69.00	0.00	69.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 3,011,066	\$ 2,679,160	\$ 2,948,664	\$ 0	\$ 2,948,664
Current Expenses	86,232	80,252	100,252	0	100,252
Equipment	0	0	0	0	0
Total	\$ 3,097,298	\$ 2,759,412	\$ 3,048,916	\$ 0	\$ 3,048,916

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 3,097,298	\$ 2,759,412	\$ 3,048,916	\$ 0	\$ 3,048,916
Total	\$ 3,097,298	\$ 2,759,412	\$ 3,048,916	\$ 0	\$ 3,048,916

Department of Planning and Permitting

Building

Program Description

The Building Program is responsible for the administration and enforcement of the building, electrical, plumbing, building energy efficiency and housing codes. It reviews permit applications, plans, specifications, and calculations in conjunction with the issuance of building, relocation, and sign permits. The division inspects buildings, structures, sidewalks, and driveways under construction for compliance with approved plans and pertinent codes.

Program Highlights

The proposed budget of \$5,106,022 reflects a 4.9 percent increase over the current fiscal year. The increase in salaries over the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
BUILDING CODE:				
Commercial/Multi-Unit Plans Reviewed	#	2,349	2,100	2,400
Complaints Serviced	#	3,970	4,000	4,200
Inspections Conducted	#	75,071	67,500	75,000
Violation Notices Issued	#	643	500	600
ELECTRICAL CODE:				
Plans Checked	#	1,447	1,300	1,400
Inspections Conducted	#	31,033	28,000	31,000
MECHANICAL CODE:				
Plans Checked	#	1,330	1,200	1,300
Inspections Conducted	#	30,209	27,000	30,000
ZONING PLAN REVIEW:				
Building/Sign Permit Applications Reviewed	#	5,669	5,200	5,800
Other Permits/Applications Reviewed	#	358	330	370
BUILDING BOARD OF APPEALS:				
Cases Processed	#	8	6	8
THIRD PARTY REVIEW				
	#	487	450	500

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	101.00	101.00	101.00	0.00	101.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	101.00	101.00	101.00	0.00	101.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 5,138,952	\$ 4,597,472	\$ 4,840,441	\$ 0	\$ 4,840,441
Current Expenses	312,229	270,481	265,581	0	265,581
Equipment	0	0	0	0	0
Total	\$ 5,451,181	\$ 4,867,953	\$ 5,106,022	\$ 0	\$ 5,106,022

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 5,451,181	\$ 4,867,953	\$ 5,106,022	\$ 0	\$ 5,106,022
Total	\$ 5,451,181	\$ 4,867,953	\$ 5,106,022	\$ 0	\$ 5,106,022

Department of Planning and Permitting

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 1,574,427	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 1,574,427	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 929,931	\$ 0	\$ 0	\$ 0
Highway Fund	0	69,156	0	0	0
Sewer Fund	0	134,568	0	0	0
Transit Fund	0	440,772	0	0	0
Total	\$ 0	\$ 1,574,427	\$ 0	\$ 0	\$ 0

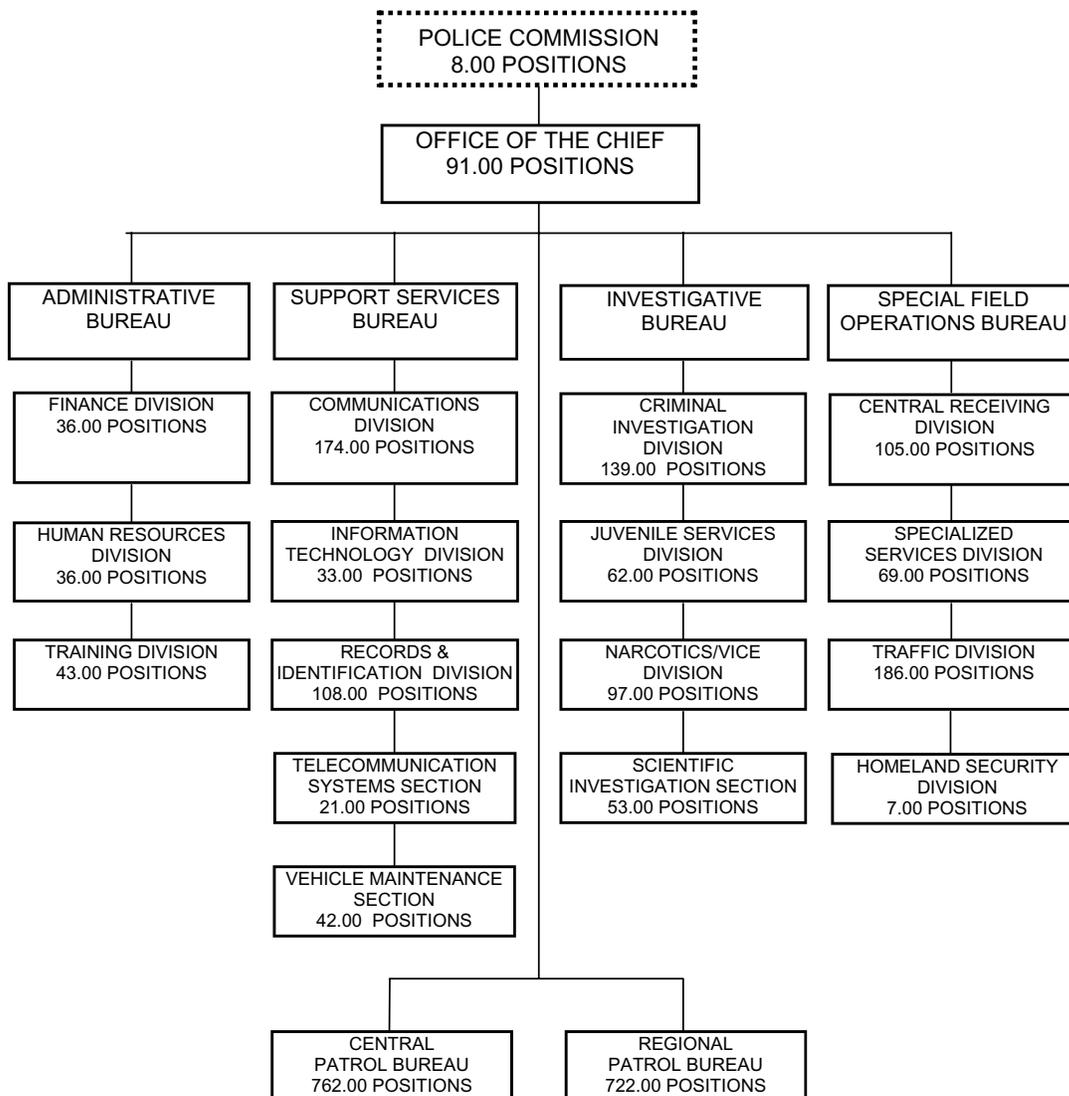
Planning and Permitting

Honolulu Police Department

Police

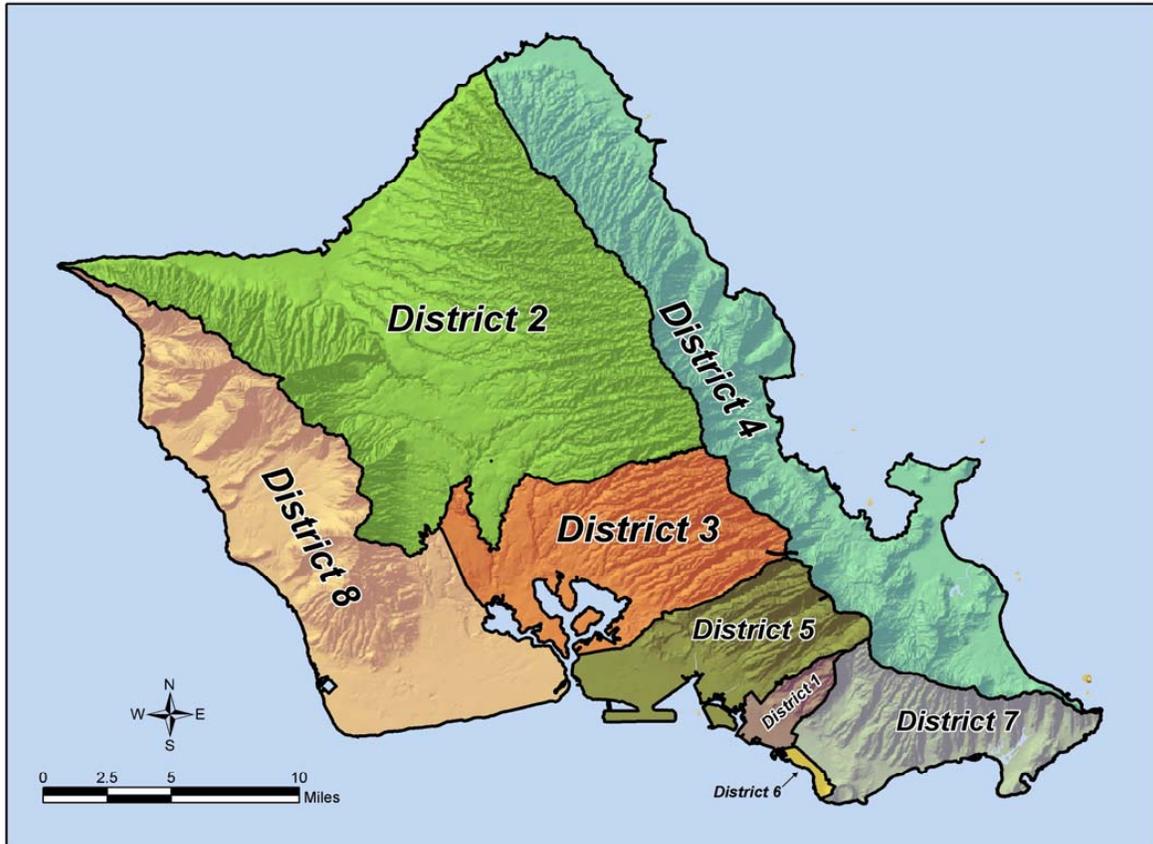
HONOLULU POLICE DEPARTMENT (HPD) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Police

HONOLULU POLICE DEPARTMENT
(HPD)
MAP OF HONOLULU CITY AND COUNTY



DISTRICT	POPULATION	% OF TOTAL	SQ. MILES	OFFICERS AUTHORIZED	BEATS
1 CENTRAL HONOLULU	79,000	9%	8	219	24
2 WAHIAWA	109,000	12%	205	133	13
3 PEARL CITY	151,000	17%	63	140	17
4 KANEOHE	129,900	14%	126	195	22
5 KALIHI	133,000	15%	40	209	23
6 WAIKIKI	22,000	2%	1	165	13
7 EAST HONOLULU	147,000	16%	40	166	26
8 WAIANAЕ/KAPOLEI	139,000	15%	115	227	20

Police

Honolulu Police Department

Responsibilities

The Honolulu Police Department is responsible for the preservation of the public peace, prevention of crime, detection and apprehension of law offenders, protection of the rights of persons and property, and enforcement of federal and state laws and city ordinances and regulations. These functions are realized through a mission, based on key principles.

Mission Statement

We, the men and women of the Honolulu Police Department, are dedicated to providing excellent service through partnerships that build trust, reduce crime, create a safe environment, and enhance the quality of life in our community.

We are committed to these principles:

- **INTEGRITY - We have integrity.** We adhere to the highest moral and ethical standards. We are honest and sincere in dealing with each other and the community. We have the courage to uphold these principles and are proud that they guide us in all we do.
- **RESPECT - We show respect.** We recognize the value of our unique cultural diversity and treat all people with kindness, tolerance, and dignity. We cherish and protect the rights, liberties, and freedoms of all as granted by the constitutions and laws of the United States and the State of Hawaii.
- **FAIRNESS - We act with fairness.** Objective, impartial decisions and policies are the foundation of our interactions. We are consistent in our treatment of all persons. Our actions are tempered with reason and equity.

...in the spirit of Aloha

Vision and Strategic Focus

The City and County of Honolulu is already one of the safest communities in the nation. With innovation and commitment from the men and women of the HPD and the continued involvement and caring from the community we serve, it can become the safest city in the nation. To fulfill this vision, we will continually search for better ways to work in partnership with the community and we will make our organization one that more effectively supports its members with the training, technology, and management resources necessary to provide our community with outstanding service. In order to fulfill this vision, we intend to act on a recognized need to make improvements in three core areas:

- **Organizational effectiveness and efficiency.** We will implement strategies that will make us more efficient in solving community problems and more effective at identifying patterns, trends, and changing safety issues impacting neighborhoods in every district. We will move aggressively to adopt new technologies to improve our effectiveness, enhance communication, and increase employee safety.
- **Employee relations.** We will continue to find better ways to ensure a workplace that fosters effective communication, respect, and civility. We will improve internal communications at all levels and do more to support career development for every member of the department. We will support our employees with innovations and training in technologies that can make their jobs easier, more effective, and safer.
- **Community relations and customer service.** We will find more ways to involve the community in reducing both crime and the perception of crime, and we will work more closely together to resolve neighborhood concerns and enhance the quality of life in Honolulu. We will place particular emphasis on helping our youth and elderly, and we will work to ensure that visitors to our island home experience a safe stay and the welcome of our Aloha spirit.

Budget Initiatives and Highlights

The Honolulu Police Department's proposed fiscal year 2012 budget is \$232,639,724 which reflects a decrease of 1.9 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings. The increase in current expenses is primarily due to increased funding for unleaded gasoline. The budget also includes \$9,308,800 to provide the resources required to support the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	2,730.00	2,730.00	2,730.00	0.00	2,730.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	64.00	64.00	64.00	0.00	64.00
Total	2,794.00	2,794.00	2,794.00	0.00	2,794.00

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Police Commission	\$ 495,024	\$ 477,631	\$ 497,016	\$ 0	\$ 497,016
Office of the Chief of Police	7,493,766	6,730,059	6,950,805	0	6,950,805
Patrol	111,113,928	113,764,611	110,475,955	0	110,475,955
Traffic	10,261,444	11,003,873	10,978,675	0	10,978,675
Specialized Services	6,464,285	6,984,407	6,807,259	0	6,807,259
Central Receiving	6,628,641	7,617,748	7,274,180	0	7,274,180
Homeland Security	0	608,166	596,687	0	596,687
Criminal Investigation	12,267,861	13,119,186	12,988,024	0	12,988,024
Juvenile Services	4,299,937	4,783,254	4,584,923	0	4,584,923
Narcotics/Vice	7,760,196	8,748,042	8,483,607	0	8,483,607
Scientific Investigation	2,410,989	2,096,700	2,872,209	0	2,872,209
Communications	8,989,487	9,060,065	9,278,244	0	9,278,244
Records and Identification	6,187,040	6,256,631	6,375,965	0	6,375,965
Information Technology	5,116,001	5,240,653	5,578,619	0	5,578,619
Telecommunications Systems	1,925,095	2,386,620	3,178,965	0	3,178,965
Vehicle Maintenance	2,796,023	2,716,878	2,820,855	0	2,820,855
Human Resources	2,648,104	2,732,269	2,866,704	0	2,866,704
Training	8,228,095	12,232,890	12,532,624	0	12,532,624
Finance	6,348,948	6,430,669	8,189,608	0	8,189,608
HPD Grants	4,852,987	0	0	0	0
APEC Costs for HPD	0	8,984,550	9,308,800	0	9,308,800
Vacant Funded Positions	0	5,093,485	0	0	0
Total	\$ 216,287,851	\$ 237,068,387	\$ 232,639,724	\$ 0	\$ 232,639,724

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 182,875,250	\$ 201,963,949	\$ 196,278,529	\$ 0	\$ 196,278,529
Current Expenses	32,854,308	34,904,438	36,224,795	0	36,224,795
Equipment	558,293	200,000	136,400	0	136,400
Total	\$ 216,287,851	\$ 237,068,387	\$ 232,639,724	\$ 0	\$ 232,639,724

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 185,426,147	\$ 211,190,661	\$ 206,906,579	\$ 0	\$ 206,906,579
Highway Fund	24,415,909	25,877,726	25,733,145	0	25,733,145
Special Projects Fund	94,999	0	0	0	0
Federal Grants Fund	6,350,796	0	0	0	0
Total	\$ 216,287,851	\$ 237,068,387	\$ 232,639,724	\$ 0	\$ 232,639,724

Police

Police Commission

Program Description

The Police Commission appoints and may remove the Chief of Police; reviews the departmental budget and makes recommendations to the Mayor; submits an annual report to the Mayor and the City Council; receives, considers, and investigates charges brought by the public against the department or any of its members, and reports its findings to the Chief of Police; and reviews requests for legal counsel for police officers.

Program Highlights

The Commission holds public meetings throughout the year to ensure that citizens have adequate opportunity to express their concerns regarding police conduct. The tracking database of complaints against police officers affords more thorough monitoring of complaints by accounting for Commission investigations.

The Police Commission budget of \$497,016 reflects a 4.1% increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
COMPLAINTS REGISTERED:				
Complaints:	#	108	120	120
Investigated	#	92	90	90
Incomplete Investigations	#	16	15	15
Withdrawn Complaints	#	6	6	6
Referred to Internal Affairs	#	26	10	10
Records only or admin closed	#	3	2	2
Officers	#	153	100	100
COMPLAINTS REFERRED:				
Referrals	#	1	5	5
Cases Initiated	#	1	5	5
LEGAL:				
Requests Counsel Requests	#	30	30	30
Requests for Records	#	15	15	15
Reports Provided	#	20	20	20

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	8.00	8.00	8.00	0.00	8.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	8.00	8.00	8.00	0.00	8.00



Honolulu Police Department

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 396,233	\$ 345,488	\$ 385,016	\$ 0	\$ 385,016
Current Expenses	98,791	132,143	112,000	0	112,000
Equipment	0	0	0	0	0
Total	\$ 495,024	\$ 477,631	\$ 497,016	\$ 0	\$ 497,016

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 495,024	\$ 477,631	\$ 497,016	\$ 0	\$ 497,016
Total	\$ 495,024	\$ 477,631	\$ 497,016	\$ 0	\$ 497,016

Police

Office of the Chief of Police

Program Description

The Office of the Chief of Police provides the overall administration of the Honolulu Police Department. It is responsible for the control, management and direction of its officers and civilian employees. It ensures that the department's operations are directed toward the preservation of the public peace, prevention of crime, detection and arrest of offenders of the law, protection of the rights of persons and property, and the enforcement of all state laws and city ordinances.

Program Highlights

The Office of the Chief of Police program budget of \$6,950,805 reflects an increase of 3.3 percent over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
INTERNAL AFFAIRS:				
Inspections Conducted	#	212	126	92
Administrative Investigations Conducted	#	578	753	523
Average Administrative Investigations Per Detective	#	64	84	58
Criminal Investigations Conducted	#	198	201	249
Average Criminal Investigations Per Detective	#	67	67	83
CRIMINAL INTELLIGENCE UNIT:				
Cases and Investigations	#	212	223	234
Intelligence Reports	#	260	273	287
INFORMATIONAL RESOURCES SECTION:				
Lectures and Presentations	#	5,624	5,980	6,295
Section and Museum Tours	#	1,074	1,005	4,162
Neighborhood Security Watch:				
Home Security Checks	#	10	10	14
Business Security Checks	#	10	12	14
HUMAN SERVICES UNIT:				
Consultations to Administration	#	175	200	210
Trainings Provided	#	25	28	30



PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	91.00	91.00	91.00	0.00	91.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	91.00	91.00	91.00	0.00	91.00

Honolulu Police Department

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 6,512,689	\$ 6,019,787	\$ 6,231,705	\$ 0	\$ 6,231,705
Current Expenses	981,077	710,272	719,100	0	719,100
Equipment	0	0	0	0	0
Total	\$ 7,493,766	\$ 6,730,059	\$ 6,950,805	\$ 0	\$ 6,950,805

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 6,926,556	\$ 6,730,059	\$ 6,950,805	\$ 0	\$ 6,950,805
Federal Grants Fund	567,210	0	0	0	0
Total	\$ 7,493,766	\$ 6,730,059	\$ 6,950,805	\$ 0	\$ 6,950,805

Police

Patrol

Program Description

The Patrol Bureau plans, directs and coordinates the operations of all field uniformed police units. The Patrol Bureau is responsible for all operations related to the prevention of crime, enforcement of the laws of the State of Hawaii and City and County of Honolulu, and the apprehension and custody of violators.

Program Highlights

The Patrol Bureau program budget of \$110,475,955 reflects a decrease of 2.9 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
PART I: (Cases Include Murder, Rape, Robbery, Aggravated Assault, Burglary and Auto Theft)				
Cases Assigned	#	57,860	59,370	60,230
Arrests	#	5,230	5,370	5,500
PART II: (Cases Include Arson, Fraud, Drugs, Gambling and Other Lesser Crimes)				
Cases Assigned	#	66,040	67,070	68,110
Arrests	#	33,410	34,300	35,240
TRAFFIC ARRESTS	#	1,270	1,630	1,680

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	1,491.00	1,484.00	1,484.00	0.00	1,484.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	1,491.00	1,484.00	1,484.00	0.00	1,484.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 100,777,967	\$ 103,284,651	\$ 99,402,833	\$ 0	\$ 99,402,833
Current Expenses	10,335,961	10,479,960	11,073,122	0	11,073,122
Equipment	0	0	0	0	0
Total	\$ 111,113,928	\$ 113,764,611	\$ 110,475,955	\$ 0	\$ 110,475,955

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 96,770,714	\$ 99,806,177	\$ 96,631,190	\$ 0	\$ 96,631,190
Highway Fund	13,317,616	13,958,434	13,844,765	0	13,844,765
Federal Grants Fund	1,025,598	0	0	0	0
Total	\$ 111,113,928	\$ 113,764,611	\$ 110,475,955	\$ 0	\$ 110,475,955

Police

Traffic

Program Description

The Traffic Division is responsible for promoting the safe and efficient movement of traffic on the public roadways through educational programs, traffic management, and enforcement of traffic laws; investigating death and critical injury collisions and felony traffic crimes; and overseeing the investigation and completion of Category A traffic collision cases. The Traffic Division also monitors and analyzes traffic-related concerns, trends, and statistics to assist in planning and preparing for changing conditions.

Program Highlights

The Traffic program budget of \$10,978,675 reflects a decrease of 0.2 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Collisions:				
Major	#	4,965	5,500	6,500
Minor	#	16,382	17,500	17,750
Non-Traffic	#	7,292	8,000	8,200
Total	#	28,639	31,000	32,450
Fatal Collisions	#	56	60	65
Failure to Render Aid Cases	#	10	15	20
Critical Collisions	#	37	45	50
Follow-Ups	#	1,956	2,100	2,300
Operating a Vehicle Under the Influence of an Intoxicant Arrests	#	1,028	1,000	1,000
Moving & Miscellaneous Citations	#	44,404	45,000	45,000
Speeding Citations	#	23,352	23,400	23,500
Parking Citations	#	43,671	43,800	43,900

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	146.00	146.00	146.00	0.00	146.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	40.00	40.00	40.00	0.00	40.00
Total	186.00	186.00	186.00	0.00	186.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 9,352,775	\$ 10,126,750	\$ 10,048,107	\$ 0	\$ 10,048,107
Current Expenses	908,669	877,123	930,568	0	930,568
Equipment	0	0	0	0	0
Total	\$ 10,261,444	\$ 11,003,873	\$ 10,978,675	\$ 0	\$ 10,978,675

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Highway Fund	\$ 10,261,444	\$ 11,003,873	\$ 10,978,675	\$ 0	\$ 10,978,675
Total	\$ 10,261,444	\$ 11,003,873	\$ 10,978,675	\$ 0	\$ 10,978,675

Police

Specialized Services

Program Description

The Specialized Services Division is responsible for providing a coordinated tactical response to exceptionally hazardous situations that exceed the capabilities of the patrol districts. These situations include barricaded suspects, hostage taking, sniper, and active-shooter incidents. Additional duties include dignitary and witness protection, high-risk warrant and restraining order service, selective enforcement, fugitive searches, and violent offender apprehension.

The Specialized Services Division is further responsible for staffing and operating the Bomb Detail, Helicopter Section, and Canine Section. The duties of these units include detection and render-safe procedures for all types of explosive devices, location and recovery of stolen vehicles, property, narcotics, missing persons searches, and providing other appropriate assistance in support of other department elements, as well as other city, state, and federal law enforcement and public safety agencies.

Program Highlights

The Specialized Services program budget of \$6,807,259 reflects a decrease of 2.5 percent from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Flight Time Hour Availability	%	100	100	100
Arrests Due to Aerial Operations	#	80	88	97
Auto Thefts Recovered (Aerial)	#	19	21	23
Stolen Autos Recovered	\$	98,780	108,658	119,524
Marijuana Plants Recovered	#	2,113	2,324	2,557
Marijuana Plants Recovered	\$	2.1 mil	2.3 mil	2.5 mil
Dignitary Security	#	9	10	11
Public Demonstration	#	79	87	96
SWAT Call-outs	#	6	7	8
Explosives Call-outs	#	41	45	50
Canine Call-outs	#	70	77	85
Temporary Restraining Orders	#	188	207	228

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	69.00	69.00	69.00	0.00	69.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	69.00	69.00	69.00	0.00	69.00

Honolulu Police Department

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 5,540,247	\$ 5,916,028	\$ 5,879,291	\$ 0	\$ 5,879,291
Current Expenses	924,038	1,068,379	927,968	0	927,968
Equipment	0	0	0	0	0
Total	\$ 6,464,285	\$ 6,984,407	\$ 6,807,259	\$ 0	\$ 6,807,259

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 6,464,285	\$ 6,984,407	\$ 6,807,259	\$ 0	\$ 6,807,259
Total	\$ 6,464,285	\$ 6,984,407	\$ 6,807,259	\$ 0	\$ 6,807,259

Police

Central Receiving

Program Description

The Central Receiving Division provides support for patrol and investigative units through efficient processing, custodial care and security for all persons arrested in Central and East Honolulu. The division also provides custodial care and processing for those arrestees from the regional patrol divisions who are under investigation or unable to make bail. The Central Receiving Division provides for the transportation of custodial arrestees to the Honolulu District Court, Circuit Court, Family Court and the various detention facilities in Honolulu.

The division is responsible for the security of the Alapai police headquarters building. This includes monitoring of all closed circuit cameras, responding to all alarms within the building. The security of the police headquarters also includes the screening of all visitors and coordinating their visits.

Program Highlights

The Central Receiving program budget of \$7,274,180 reflects a 4.5 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Persons Processed	#	16,302	16,900	17,500
Detainees to Court	#	8,936	9,400	9,700
Meals Served	#	42,267	42,800	43,300

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	82.00	82.00	82.00	0.00	82.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	23.00	23.00	23.00	0.00	23.00
Total	105.00	105.00	105.00	0.00	105.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 6,330,763	\$ 7,315,561	\$ 6,954,692	\$ 0	\$ 6,954,692
Current Expenses	297,878	302,187	319,488	0	319,488
Equipment	0	0	0	0	0
Total	\$ 6,628,641	\$ 7,617,748	\$ 7,274,180	\$ 0	\$ 7,274,180

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 5,791,792	\$ 6,702,329	\$ 6,364,475	\$ 0	\$ 6,364,475
Highway Fund	836,849	915,419	909,705	0	909,705
Total	\$ 6,628,641	\$ 7,617,748	\$ 7,274,180	\$ 0	\$ 7,274,180

Honolulu Police Department

Homeland Security

Program Description

The Homeland Security Division (HSD) is responsible for preparing the Honolulu Police Department to prevent, respond to, and recover from acts of potential acts of terrorism or other hazardous events. Other duties include command or support at major events; interagency communications; coordination of threat assessments to critical infrastructure sites; and intelligence gathering, evaluation, and dissemination as appropriate. Division personnel participate in joint training exercises with other agencies.

Program Highlights

The Homeland Security program budget of \$596,687 reflects a decrease of 1.9% from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Under development				

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	7.00	7.00	0.00	7.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	7.00	7.00	0.00	7.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 444,376	\$ 423,253	\$ 0	\$ 423,253
Current Expenses	0	163,790	173,434	0	173,434
Equipment	0	0	0	0	0
Total	\$ 0	\$ 608,166	\$ 596,687	\$ 0	\$ 596,687

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 608,166	\$ 596,687	\$ 0	\$ 596,687
Total	\$ 0	\$ 608,166	\$ 596,687	\$ 0	\$ 596,687

Criminal Investigation

Program Description

The Criminal Investigation Division (CID) consists of eight details that investigate cases involving murder, robbery, sexual assault, assault, domestic violence, child abuse, financial fraud and forgery, auto theft, and white collar crimes. In addition to preparing investigations for criminal prosecution, the division strives to increase community involvement through programs such as Crime Stoppers and the Business Police Academy as well as fostering partnerships with other law enforcement agencies to effectively combat crime in Honolulu.

Program Highlights

The Criminal Investigation program budget of \$12,988,024 reflects a decrease of 1.0 percent from the current fiscal. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
PART I & PART II OFFENSES:				
Cases Received	#	21,000	22,000	23,000
Cases Assigned	#	17,000	18,000	19,000
Cases Cleared	#	10,500	11,000	11,500
Percent Cleared	%	50	50	50
Arrests	#	236	249	262

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	139.00	139.00	139.00	0.00	139.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	139.00	139.00	139.00	0.00	139.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 11,204,143	\$ 12,037,961	\$ 11,901,464	\$ 0	\$ 11,901,464
Current Expenses	1,063,718	1,081,225	1,086,560	0	1,086,560
Equipment	0	0	0	0	0
Total	\$ 12,267,861	\$ 13,119,186	\$ 12,988,024	\$ 0	\$ 12,988,024

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 12,267,861	\$ 13,119,186	\$ 12,988,024	\$ 0	\$ 12,988,024
Total	\$ 12,267,861	\$ 13,119,186	\$ 12,988,024	\$ 0	\$ 12,988,024

Honolulu Police Department

Juvenile Services

Program Description

The Juvenile Services Division's primary mission is to reduce unlawful activity by juvenile offenders through prevention, intervention, and education programs. To accomplish its mission the division is organized into three details: Prevention Activities, Status Offenses, and School Education.

The Police Activities League (PAL), which coordinates sports and non-athletic activities for youth of Oahu comprises the Prevention Activities Detail. It promotes better understanding, cooperation and working relationships among youth, the community, and the police.

The Status Offenses Detail focuses on juvenile delinquency enforcement and pursuing juvenile runaways. They are primarily responsible for dealing with issues revolving around juvenile delinquency, gangs, and violence. Personnel have been trained in Senior Safety Presentations, and they will continue to provide safety presentations upon request.

The School Education Detail consists of two programs: the DARE program (Drug Abuse Resistance Education) and the GREAT program (Gang Resistance Education and Training). These programs are designed for the elementary, middle, and high school students, which strive to prevent illegal activities by providing talks, activities, and healthy alternatives with the goals of reducing gang involvement and providing education regarding the dangers of drug abuse.

Program Highlights

The Juvenile Services program budget of \$4,584,923 reflects a 4.1 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
EDUCATION:				
DARE Schools	#	169	191	196
Drug Education Events	#	453	660	980
DARE Presentations	#	55	70	75
Gang Awareness Talks	#	5	10	10
GREAT Program in Schools	#	22	0	0
PUBLIC AWARENESS TALKS:				
DARE Students	#	11,680	17,680	18,000
DARE Education Audience	#	26,150	29,000	30,000
GREAT Students	#	6,300	0	0
GREAT Summer Program Students	#	333	0	0
PAL:				
Basketball	Players	4,183	4,500	4,650
Volleyball	Players	2,497	2,700	2,930
Baseball	Players	918	1,000	1,225
Canoe Paddling	Players	813	935	1,040
Flag Football	Players	1,055	1,300	1,560
Wrestling	Players	360	450	555
Karate/Judo	Players	60	60	60
Law Enforcement Explorers	Members	60	70	80
All Others	Members	11,254	13,000	15,000
INTERVENTION ACTIVITIES:				
Runaway Investigations	#	1,775	900	0

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	62.00	62.00	62.00	0.00	62.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	62.00	62.00	62.00	0.00	62.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 3,550,742	\$ 3,984,013	\$ 3,819,063	\$ 0	\$ 3,819,063
Current Expenses	749,195	799,241	765,860	0	765,860
Equipment	0	0	0	0	0
Total	\$ 4,299,937	\$ 4,783,254	\$ 4,584,923	\$ 0	\$ 4,584,923

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 4,299,937	\$ 4,783,254	\$ 4,584,923	\$ 0	\$ 4,584,923
Total	\$ 4,299,937	\$ 4,783,254	\$ 4,584,923	\$ 0	\$ 4,584,923

Honolulu Police Department

Narcotics/Vice

Program Description

The Narcotics/Vice Division is responsible for the enforcement of all laws relating to gambling, prostitution, pornography, intoxicants, and narcotics.

Narcotic programs in the division include marijuana eradication programs, seizure of assets of major drug dealers, increased efforts to prevent Honolulu from being a major port-of-entry for narcotics, servicing complaints from concerned citizens, investigating case referrals from other investigative units, and continuing to infiltrate and destroy illegal narcotics organizations on Oahu.

Gambling programs in the division include efforts to close cockfighting arenas; surveillance of professional gamblers; and disruption of major illicit gambling, lottery, and bookmaking operations.

Morals programs in the division include enforcing pornography, prostitution, and "John" laws; working with the Liquor Commission on complaints of prostitution and narcotics violations within targeted hostess bars and night clubs; increasing enforcement efforts on juvenile prostitution rings; investigating illegal escort services; and investigating money laundering schemes and computer crimes against children.

Program Highlights

The Narcotics/Vice program budget of \$8,483,607 reflects a 3.0 percent decrease from the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Cases Handled	#	2,595	3,000	3,000
Cases Closed	%	80	90	95
Defendants Arrested	#	983	1,000	1,000
Charges	%	92	95	95
Gambling Cases	#	157	300	300
Morals Cases	#	272	305	320
Narcotics Cases	#	1,530	1,600	1,600
Gambling Evidence Seized	\$	53,069	189,000	200,000
Value of Narcotics/Drugs and Evidence	\$	31mil	32mil	32mil

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	97.00	97.00	97.00	0.00	97.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	97.00	97.00	97.00	0.00	97.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 6,796,928	\$ 7,731,661	\$ 7,473,917	\$ 0	\$ 7,473,917
Current Expenses	963,268	1,016,381	1,009,690	0	1,009,690
Equipment	0	0	0	0	0
Total	\$ 7,760,196	\$ 8,748,042	\$ 8,483,607	\$ 0	\$ 8,483,607

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 7,760,196	\$ 8,748,042	\$ 8,483,607	\$ 0	\$ 8,483,607
Total	\$ 7,760,196	\$ 8,748,042	\$ 8,483,607	\$ 0	\$ 8,483,607

Honolulu Police Department

Scientific Investigation

Program Description

The Scientific Investigation Section is comprised of four distinct, yet integral units and operates as a full-service forensic laboratory. The four units are: the Biological/Chemical Unit, Comparative and Crime Scene Unit, Graphic Arts Unit and the Photo Laboratory. The Biological/Chemical Unit consists of the DNA/Serology Unit, the Drug Unit and the Trace Evidence Unit. The Comparative and Crime Scene Unit consists of the Firearms Unit, Questioned Documents Unit and the Crime Scene Unit. The Crime Scene Unit is a 24-hour operation and its personnel are responsible for processing crime scenes, taking aerial photographs, and recovering evidence from the morgue. The Graphic Arts Unit is involved in forensic facial reconstruction, composite drawings and producing graphic arts design for the Honolulu Police Department. The Photo Laboratory is responsible for photographic documentation. The Scientific Investigation Section also provides forensic services to the Maui, Kauai and Hawaii County Police Departments, the State Department of the Attorney General, and other city, state, federal and external jurisdictional law enforcement agencies.

The Scientific Investigation Section is working toward laboratory accreditation and has implemented stringent quality control measures. The DNA unit has partnered with the Federal Bureau of Investigation (FBI) and contributes to the National DNA Index System (NDIS), which is a national database consisting of DNA types of convicted felons.

Program Highlights

The Scientific Investigation program budget of \$2,872,209 reflects a 37.0 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Class Hours Conducted	Hours	3,962	2,400	2,200
Class Hours Attended	Hours	1,779	2,200	2,000
Court Hours	Hours	205	275	300
Crime Scene Case Responses	#	1,090	1,250	1,300
Latent Print Processing (No. of Cases)	#	174	220	220

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	53.00	53.00	53.00	0.00	53.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	53.00	53.00	53.00	0.00	53.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,973,983	\$ 1,640,940	\$ 2,307,459	\$ 0	\$ 2,307,459
Current Expenses	437,006	455,760	564,750	0	564,750
Equipment	0	0	0	0	0
Total	\$ 2,410,989	\$ 2,096,700	\$ 2,872,209	\$ 0	\$ 2,872,209

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,410,989	\$ 2,096,700	\$ 2,872,209	\$ 0	\$ 2,872,209
Total	\$ 2,410,989	\$ 2,096,700	\$ 2,872,209	\$ 0	\$ 2,872,209

Honolulu Police Department

Communications

Program Description

The Communications Division is responsible for the organization and operation of the Police Department's centralized communications system and provides effective communications between police, related agencies, and the public. The division receives calls for service via telephone and dispatches field units via the radio system and mobile data computers. Requests for police, fire, ambulance, poison control, and the suicide crisis center are processed by the Enhance 9-1-1 (E911) section and routed to various agencies. The division also staffs the Hawaii State Warning Point for civil defense emergencies and serves as the police Emergency Operations Center during natural or man-made disasters.

Program Highlights

The Communications program budget of \$9,278,244 reflects a 2.4 percent increase over the current fiscal year. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Incoming Calls to E911	#	902,145	947,252	994,614
Incoming Calls to Dispatch – 911	#	803,760	843,948	886,145

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	174.00	174.00	174.00	0.00	174.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	174.00	174.00	174.00	0.00	174.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 8,123,710	\$ 8,004,428	\$ 8,246,632	\$ 0	\$ 8,246,632
Current Expenses	865,777	1,055,637	1,031,612	0	1,031,612
Equipment	0	0	0	0	0
Total	\$ 8,989,487	\$ 9,060,065	\$ 9,278,244	\$ 0	\$ 9,278,244

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 8,989,487	\$ 9,060,065	\$ 9,278,244	\$ 0	\$ 9,278,244
Total	\$ 8,989,487	\$ 9,060,065	\$ 9,278,244	\$ 0	\$ 9,278,244

Records and Identification

Program Description

The Records and Identification Division provides a variety of functions including, but not limited to, centralized recordkeeping, fingerprint identification and comparisons, criminal history checks, evidence storage and disposal, firearms permit applications and registrations, legislative testimony, control and service of legal documents, sex offender registration, alarm registration, and tracking and billing of false alarms. The division manages several computer information systems. A document imaging system includes all paper police reports, temporary restraining orders, and geographical restrictions. The division also maintains an up-to-date criminal database via daily input of police report data into the Records Management System (RMS). The ongoing implementation and conversion to Automated Field Reporting will greatly reduce the need to manually input report data as digitized report information will flow directly into the RMS.

Program Highlights

The Records and Identification program budget of \$6,375,965 reflects a 1.9 percent increase over the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings. The increase in current expenses is primarily due to increased funding for document imaging.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Reports Processed	#	1,046,688	1,099,020	1,153,970
Fingerprint Comparisons	#	13,860	14,550	15,277
Warrants and Legal Processes	#	95,607	100,390	105,410
Firearms Permits and Registrations	#	20,140	21,150	22,207
Evidence Reports Processed	#	51,155	53,710	56,400
Correspondence	#	72,500	76,130	79,940
Imaging of Documents	#	1,042,795	1,094,930	1,149,680
Alarm Registrations	#	42,420	44,540	46,767

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	108.00	108.00	108.00	0.00	108.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	108.00	108.00	108.00	0.00	108.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 5,132,961	\$ 5,134,685	\$ 5,049,927	\$ 0	\$ 5,049,927
Current Expenses	1,054,079	1,121,946	1,189,638	0	1,189,638
Equipment	0	0	136,400	0	136,400
Total	\$ 6,187,040	\$ 6,256,631	\$ 6,375,965	\$ 0	\$ 6,375,965

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 6,187,040	\$ 6,256,631	\$ 6,375,965	\$ 0	\$ 6,375,965
Total	\$ 6,187,040	\$ 6,256,631	\$ 6,375,965	\$ 0	\$ 6,375,965

Police

Information Technology

Program Description

The Information Technology Division (ITD) provides the primary information technology and research services for the Honolulu Police Department. The ITD exists to provide information technology for law enforcement, information, research, and other services to protect life and property, reduce crime, create a safe environment and enhance the quality of life in our community. The ITD supports all police operations and mobilizes during times of emergency and disaster.

The ITD is responsible for the development, testing, deployment, and training for information technology for the department, including highly complex systems and technology used in every division and element of the department. Support services include software specialized for patrol and investigative elements, mobile computing, records management, computer-aided dispatching, document imaging, automated field reporting, automated vehicle location, wireless data communications, data storage, a fleet of desktop work stations and other hardware, specialized systems, interfaces, and other projects. The ITD maintains an active help desk and 24-hour support for police personnel and facilities island-wide. New technology and advances are continually researched and an ongoing effort of modernization and improvement is sustained to keep pace with advances. An overall level of services is sustained that is equivalent to or better than any major metropolitan police department. Technology and information management systems are developed, deployed and administered to support every element of the department. The ITD maintains a Computer Forensics Laboratory staffed with trained and experienced forensics investigators. Digital evidence is gathered and preserved criminal investigations including computer crimes, white collar crimes, sexual offenses, and other types of crimes investigated by police with potential digital evidence.

The division provides vital information and statistics on offenses known to police. Technology and expertise are provided to analyze crime and support crime analysis by patrol and investigative elements. Crime countermeasures and business processes are enhanced through technology and best practices to advance the overall efficiency of the department. The Research Section conducts research projects, develops plans and special studies, analyzes crime trends, controls departmental forms to ensure need and adequacy of design, manages and maintains the departmental directive system including policies and procedures that direct the functioning of the entire department, distributes directives via print and publication to the departmental Intranet, and notifies all employees of changes using an e-mail notification (and acknowledgment) system. The Research Section is the legal custodian of directives and responds to subpoenas for policy information and interrogatives for the Corporation Counsel. The Research Section maintains crime statistics and responds to inquiries from private citizens, other government agencies, and provides statistical data throughout the department. The section supports the Uniform and Equipment Committee and researches new equipment and new technologies in all phases of law enforcement department-wide.

Program Highlights

The Information Technology program budget of \$5,578,619 reflects a 6.4 percent increase over the current fiscal year. The budgeted increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Honolulu Police Department

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Projects System Deployed and Managed	#	61	70	80
Projects System in Planning and Development	#	23	28	32
Help Line and Trouble Call Support Requests Serviced	#	5,509	6,500	7,500
Correspondence	#	763	800	850
Directives	#	284	290	295
Research Projects	#	8	8	8
Statistical Reports	#	208	212	225
Computer Training (personnel to be trained in new or existing programs, including MDC operations)	#	2,789	3,280	3,470
Computer Supported (projected is with 1,400 MDCs and 1,050 desk-top PCs, 35 servers)	#	1,300	1,800	1,944
Computer Forensic Investigations and Training Exercises	#	308	330	330
Mobile Data Computers Deployed and Supported	#	1,475	1,555	1,650
Desktop Work Stations Deployed and Supported	#	1,542	1,665	1,799
Printers Deployed and Supported	#	580	585	590
Servers	#	51	55	60
Support Help Assignments Serviced	#	3,042	3,155	3,250
Mobile Computing Help Line Calls Serviced	#	1,042	1,500	1,200
Correspondence (e-mails excluded)	#	369	350	350
Evaluations	#	35	45	55
Form Revisions	#	25	25	25
Legal Process Service and Research	#	12	20	25
Statistical Reports	#	208	212	225
Geographical Information System	#	36	38	40
Desktop Work Stations on Inventory	#	1,156	1,175	1,200

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	33.00	33.00	33.00	0.00	33.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	33.00	33.00	33.00	0.00	33.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,799,265	\$ 1,613,693	\$ 1,734,527	\$ 0	\$ 1,734,527
Current Expenses	3,316,736	3,626,960	3,844,092	0	3,844,092
Equipment	0	0	0	0	0
Total	\$ 5,116,001	\$ 5,240,653	\$ 5,578,619	\$ 0	\$ 5,578,619

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 5,116,001	\$ 5,240,653	\$ 5,578,619	\$ 0	\$ 5,578,619
Total	\$ 5,116,001	\$ 5,240,653	\$ 5,578,619	\$ 0	\$ 5,578,619

Police

Telecommunications Systems

Program Description

The Telecommunications Systems Section (TSS) is responsible for planning, modifying, troubleshooting, repairing, and conducting the preventive maintenance of the City and County of Honolulu's public safety 800 MHz digital voice and digital microwave communication systems infrastructure. This infrastructure is consistent with citywide procedures established by and coordinated with the city Department of Information and Technology (DIT). The TSS is also responsible for the installation, removal, and maintenance of the police mobile and portable radios, emergency blue lights, and electronic sirens in the officers' subsidized and departmental fleet vehicles. This section maintains the police department's Emergency Management Command and Specialized Services Division vehicle communications and electronic equipment, the Communications Division's radio consoles, and the alternate Voice-Over Internet Protocol (VOIP) system. In addition, TSS is also responsible for the maintenance of the police station Bi-Directional Amplifier (BDA) systems, Mobile Data Computer (MDC) equipment within the department's fleet white cars and the department's laser speed guns.

Program Highlights

The Telecommunications Systems program budget of \$3,178,965 reflects a 33.2 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The increase in current expense is due to increased funding for portable radios and lithium batteries.

Police

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
SCOPE:				
Mobile Radios	#	2,995	3,000	3,035
Portable Radios	#	2,613	2,713	2,813
Base Station Equipment	#	232	232	232
Multiplex Channels	#	3	3	3
Blue Dome Lights	#	1,300	1,325	1,350
Laser Guns	#	70	70	70
Sirens	#	1,425	1,425	1,425
LED Light Bars	#	200	200	200
WORKLOAD ACTIVITY:				
Mobile Radio Install/Remove	#	622	700	800
Light Bars Install/Remove	#	448	500	550
Siren Install/Remove	#	397	500	550
Mobile Radio Repairs	#	958	1,000	1,100
Portable Radio Repairs	#	1,644	1,675	1,700
Dome Light Repairs	#	227	250	275
Siren Repairs	#	73	85	90
Radio Programming	#	839	3,700	500
Base Station Equipment	#	120	250	300
Preventive Maintenance	#	65	25	25
Miscellaneous	#	596	700	750
Voice Over IP Preventive Maintenance	#	129	140	150
Voice Over IP Repair	#	129	140	150
HSD Support/Preventive Maintenance	#	15	25	50
Dispatch Preventive Maintenance	#	63	70	70
White Car Preventive Maintenance	#	454	500	500
White Car MDC Maintenance	#	454	500	500
System Equipment Repairs	#	101	50	50
Dispatch Equipment Repairs	#	63	70	75
Mobile Radio Preventive Maintenance	#	363	1,700	1,000
Subsidized Vehicles	#	1,320	1,325	1,350
White Cars (Fleet)	#	340	350	400
Portable Radio Preventive Maintenance	#	281	1,000	2,000
System Preventive Maintenance	#	65	25	25

Police

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	21.00	21.00	21.00	0.00	21.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	21.00	21.00	21.00	0.00	21.00

Honolulu Police Department

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 928,787	\$ 738,616	\$ 862,465	\$ 0	\$ 862,465
Current Expenses	996,308	1,648,004	2,316,500	0	2,316,500
Equipment	0	0	0	0	0
Total	\$ 1,925,095	\$ 2,386,620	\$ 3,178,965	\$ 0	\$ 3,178,965

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 1,925,095	\$ 2,386,620	\$ 3,178,965	\$ 0	\$ 3,178,965
Total	\$ 1,925,095	\$ 2,386,620	\$ 3,178,965	\$ 0	\$ 3,178,965

Police

Vehicle Maintenance

Program Description

The Vehicle Maintenance Section is responsible for maintaining all fleet vehicles that are under the jurisdiction of the Honolulu Police Department. Its primary objective is to minimize vehicle downtime by mandating an efficient preventive maintenance program. Fleet vehicles include special police automotive equipment, motorcycles, and other related equipment. All required maintenance services and repairs are provided in-house with the exception of wheel alignment and body repairs. Support services also include central fuel dispensing, vehicle dispatching, subsidized sealing, equipment fabrication and modification, and vehicle cleaning and detailing.

Program Highlights

The Vehicle Maintenance program budget of \$2,820,855 reflects a 3.8 percent increase over the current fiscal year. The budgeted increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Fleet Size	#	690	700	710
Daily Avg. Dead Lined: Repair	#	27	120	60
Daily Avg. Dead Lined: MVC/CPD	#	12	15	20
Work Orders Completed:				
Automotive Repair	#	4,000	3,884	3,900
Lubrication	#	3,200	3,250	3,350
Outside Body/Paint Work	#	240	240	240
Outside Wheel Alignment	#	100	100	100
Outside Specialist Repair	#	270	235	235
Tire Replacement and Repair	#	2,332	2,632	2,914

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	42.00	42.00	42.00	0.00	42.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	42.00	42.00	42.00	0.00	42.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,779,519	\$ 1,605,108	\$ 1,727,855	\$ 0	\$ 1,727,855
Current Expenses	1,016,504	1,111,770	1,093,000	0	1,093,000
Equipment	0	0	0	0	0
Total	\$ 2,796,023	\$ 2,716,878	\$ 2,820,855	\$ 0	\$ 2,820,855

Police

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,796,023	\$ 2,716,878	\$ 2,820,855	\$ 0	\$ 2,820,855
Total	\$ 2,796,023	\$ 2,716,878	\$ 2,820,855	\$ 0	\$ 2,820,855

Police

Human Resources

Program Description

The Human Resources Division is responsible for the administration of all personnel matters within the Honolulu Police Department, working in conjunction with the city's Department of Human Resources. Human Resources Division staff members handle the screening and hiring of employees; labor relations issues; investigating equal employment opportunity, discrimination, and sexual harassment complaints and related issues; coordinating the drug urinalysis screening program; processing intra-departmental transfer and promotions; monitoring outside (non-departmental) employment of all department personnel; and maintaining the department's official personnel records. In addition, the division coordinates the employment of uniformed, off-duty police officers by individuals, businesses, and organizations for community functions or special events.

Program Highlights

The Human Resources program budget of \$2,866,704 reflects a 4.9 percent increase over the current fiscal year. The budgeted increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Police Vacancies (2,134)	# / %	160/9.4	220/10.3	250/10.3
Civilian Vacancies (579)	# / %	69/12.1	75/12.9	90/12.9
Traffic School Monitors	#	79	85	90
Volunteers	#	253	250	220
Drug Tests	#	1,850	2,000	2,000
Appointments	#	29	45	80
Separations	#	49	50	110
Promotions	#	37	75	120
Industrial Injuries	#	634	660	690
Annual Physicals	#	2,131	2,170	2,200
Grievances/Arbitrations	#	80	80	80
Appraisal Reports	#	3,197	2,805	3,500
Access Card Transactions	#	4,242	4,450	4,500

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	36.00	36.00	36.00	0.00	36.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	36.00	36.00	36.00	0.00	36.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 2,121,913	\$ 2,145,214	\$ 2,243,840	\$ 0	\$ 2,243,840
Current Expenses	526,191	587,055	622,864	0	622,864
Equipment	0	0	0	0	0
Total	\$ 2,648,104	\$ 2,732,269	\$ 2,866,704	\$ 0	\$ 2,866,704

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 2,648,104	\$ 2,732,269	\$ 2,866,704	\$ 0	\$ 2,866,704
Total	\$ 2,648,104	\$ 2,732,269	\$ 2,866,704	\$ 0	\$ 2,866,704

Police

Training

Program Description

The Training Division maintains and conducts a full-scale training program with modern police methods and practices. The division focuses on three main areas: recruit training, annual recall training, and specialized training for officers in units requiring specific skills. The division further serves as one of the primary training centers for law enforcement in the State of Hawaii.

The division maintains a training academy which is equipped with multi purpose classroom facilities, a gymnasium with a weight room and control/arrest tactics training areas, an emergency vehicle operations course, a simulated crime investigation building, driving and shooting simulators, a S.W.A.T. training building, and a canine facility.

The division also operates the police pistol range located at Koko Head. Construction of the new indoor firing range is completed. Annual Firearm qualifications will soon commence at the new range.

Program Highlights

The Training program budget of \$12,532,624 reflects a 2.5% increase over the current fiscal year. The budgeted decrease in salaries from the current fiscal year reflects anticipated labor savings. The increase in current expenses is due to increased funding for ammunition and safety supplies.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
NUMBER OF TRAINEES:				
Recruit Officer (Started)	#	45	195	200
Recruit Officer (Graduated)	#	33	130	150
Annual Recall Training I	#	700	1,360	1,360
Annual Recall Training II	#	424	710	710
Specialized Training/Seminar	#	341	500	500
LTS Training (New Lieutenants)	#	30	50	50
STRIPES Training (New Sergeants)	#	0	120	120
Reserve Officer Training	#	80	85	100
TRAINING HOURS EXPENDED:				
Formal Classroom and Field Instruction for Recruits	Hours	1,059	3,680	3,680
Annual Recall Training I	Hours	872	1,224	1,224
Annual Recall Training II	Hours	544	480	480
Specialized Training Seminar	Hours	80	160	160
LTS Training (New Lieutenants)	Hours	24	24	24
STRIPES Training	Hours	160	80	80
Instruction for Recruits	Hours	2,770	2,500	3,680
Reserve Officer Training	Hours	890	890	890
Taser Certification	Hours	140	150	160
On Line Training	Hours	150	175	200
Emergency Qualifications	Hours	104	124	140
Supervisory Training	Hours	88	80	80
NUMBER OF TRAINEES				
Taser Certifications	#	957	1,100	1,100
On Line Training	#	1,628	2,100	2,100
Emergency Qualifications	#	176	150	150
Supervisory Training	#	64	80	80
Remedial Driver Training	#	77	100	100
Instructor Development Class	#	30	120	120
Flying Armed/License to Carry	#	0	250	250
Annual Firearms Qualification	#	1,178	2,100	2,100

Honolulu Police Department

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	43.00	43.00	43.00	0.00	43.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	43.00	43.00	43.00	0.00	43.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 7,449,498	\$ 11,336,228	\$ 11,190,070	\$ 0	\$ 11,190,070
Current Expenses	778,597	896,662	1,342,554	0	1,342,554
Equipment	0	0	0	0	0
Total	\$ 8,228,095	\$ 12,232,890	\$ 12,532,624	\$ 0	\$ 12,532,624

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 8,228,095	\$ 12,232,890	\$ 12,532,624	\$ 0	\$ 12,532,624
Total	\$ 8,228,095	\$ 12,232,890	\$ 12,532,624	\$ 0	\$ 12,532,624

Finance

Program Description

The Finance Division is responsible for the overall management and administration of the department's entire fiscal program. Responsibilities include the processing of all cash receipts and disbursements; operating budget and special project funds; payroll and deductions; purchase orders; accounting for federal and state grants; accounting for federal and state asset forfeiture funds; accounting for property, equipment, and supplies; and the printing of forms, documents, brochures, and pamphlets.

The Grants Section proactively coordinates, evaluates, manages, and monitors approximately 53 grants and cooperative agreements totaling \$33.5 million. The funding sources include federal, state, and private grant programs that focus on reducing crime, drug enforcement/trafficking, homeland security, traffic safety and enforcement, effective community policing strategies, forensic laboratory enhancement, and officer safety.

Program Highlights

The Finance program budget of \$8,189,608 reflects a 27.4 percent increase over the current fiscal year. The increase in salaries over the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. The increase in current expenses is primarily due to increased funding for unleaded gasoline, safety supplies, and small tools and implements.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Small Purchases, Direct Order	#	631	690	730
Purchase Cards Transactions	#	6,200	6,510	6,850
Requisitions	#	165	175	185
General Accounting Transaction (GAX)	#	1,911	2,000	2,100
Travel Requests	#	170	175	180

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	35.00	35.00	35.00	0.00	35.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	1.00	1.00	1.00	0.00	1.00
Total	36.00	36.00	36.00	0.00	36.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,417,295	\$ 1,330,076	\$ 1,399,113	\$ 0	\$ 1,399,113
Current Expenses	4,931,653	5,100,593	6,790,495	0	6,790,495
Equipment	0	0	0	0	0
Total	\$ 6,348,948	\$ 6,430,669	\$ 8,189,608	\$ 0	\$ 8,189,608

Honolulu Police Department

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 6,348,948	\$ 6,430,669	\$ 8,189,608	\$ 0	\$ 8,189,608
Total	\$ 6,348,948	\$ 6,430,669	\$ 8,189,608	\$ 0	\$ 8,189,608

Police

HPD Grants

Program Description

This activity provides an accounting for all federal and state grants received and expended by the department to supplement city funds in the accomplishment of the department's mission.

It administers, coordinates, develops, manages, and monitors approximately 44 federal and state grants totaling \$26.8 million. The grants focus on programs such as homeland security, drug trafficking, gun and gang violence, traffic safety and enforcement, forensic science enhancements, and the American Recovery Act and COPS Hiring programs.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,685,832	\$ 0	\$ 0	\$ 0	\$ 0
Current Expenses	2,608,862	0	0	0	0
Equipment	558,293	0	0	0	0
Total	\$ 4,852,987	\$ 0	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Special Projects Fund	\$ 94,999	\$ 0	\$ 0	\$ 0	\$ 0
Federal Grants Fund	4,757,988	0	0	0	0
Total	\$ 4,852,987	\$ 0	\$ 0	\$ 0	\$ 0

Honolulu Police Department

APEC Costs for HPD

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$9,308,800 provides the necessary resources for the Honolulu Police Department to effectively plan, coordinate and provide support for this major fiscal year 2012 event.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 6,115,200	\$ 8,997,300	\$ 0	\$ 8,997,300
Current Expenses	0	2,669,350	311,500	0	311,500
Equipment	0	200,000	0	0	0
Total	\$ 0	\$ 8,984,550	\$ 9,308,800	\$ 0	\$ 9,308,800

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 8,984,550	\$ 9,308,800	\$ 0	\$ 9,308,800
Total	\$ 0	\$ 8,984,550	\$ 9,308,800	\$ 0	\$ 9,308,800

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 5,093,485	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 5,093,485	\$ 0	\$ 0	\$ 0

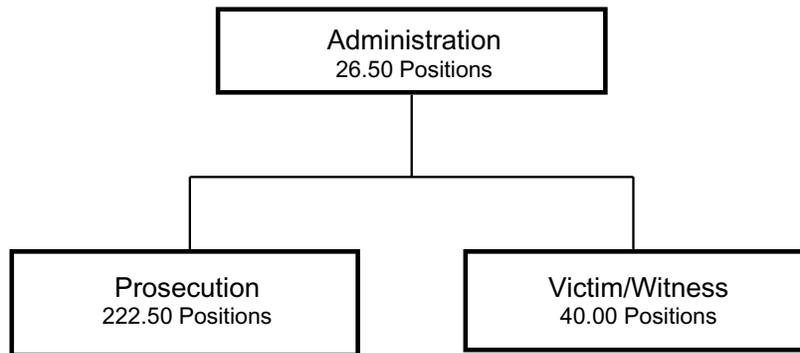
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 5,093,485	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 5,093,485	\$ 0	\$ 0	\$ 0

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Prosecuting Attorney

DEPARTMENT OF THE PROSECUTING ATTORNEY (PAT) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Prosecuting Attorney

Responsibilities

The Department of the Prosecuting Attorney attends all courts in the City and conducts, on behalf of the people, all prosecutions for offenses against the laws of the State and the ordinances and rules and regulations of the City.

The Department of the Prosecuting Attorney prosecutes all offenses against the laws of the State under the authority of the Attorney General of the State and appears in criminal cases where there is a change of venue from the courts in the City.

The Department of the Prosecuting Attorney institutes proceedings before the district judges for the arrest of persons charged with or reasonably suspected of public offenses, when the prosecutor has information that such offenses have been committed, and for that purpose, takes charge of criminal cases before the district judges either in person or by a deputy.

Mission Statement

To prosecute violations of all statutes, ordinances and regulations for which there are criminal sanctions occurring within the City and County of Honolulu.

Goals and Objectives

To promote and ensure public safety and order through effective, efficient and just prosecution.

Budget Initiatives and Highlights

The department's proposed budget is \$17,980,864, an increase of 0.6 percent from the current fiscal year. The budgeted net increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings.

The budget also includes \$75,000 to provide resources required to support the Asia - Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011. The department's budget also reflects decreased federal and state funding.

DEPARTMENT POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	259.50	259.50	259.50	0.00	259.50
Temporary FTE	28.00	28.00	28.00	0.00	28.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	289.00	289.00	289.00	0.00	289.00

EXPENDITURES BY PROGRAM					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Administration	\$ 3,822,566	\$ 4,028,553	\$ 4,312,874	\$ 0	\$ 4,312,874
Prosecution	14,698,767	11,274,768	11,900,930	0	11,900,930
Victim/Witness Assistance	2,554,827	1,184,978	1,692,060	0	1,692,060
APEC Costs for PAT	0	0	75,000	0	75,000
Vacant Funded Positions	0	1,387,093	0	0	0
Total	\$ 21,076,160	\$ 17,875,392	\$ 17,980,864	\$ 0	\$ 17,980,864

Prosecuting Attorney

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 15,198,386	\$ 14,338,735	\$ 14,498,418	\$ 0	\$ 14,498,418
Current Expenses	5,877,774	3,533,657	3,482,446	0	3,482,446
Equipment	0	3,000	0	0	0
Total	\$ 21,076,160	\$ 17,875,392	\$ 17,980,864	\$ 0	\$ 17,980,864

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 16,468,506	\$ 16,265,392	\$ 16,696,556	\$ 0	\$ 16,696,556
Special Projects Fund	557,423	1,001,024	710,372	0	710,372
Federal Grants Fund	4,050,231	608,976	573,936	0	573,936
Total	\$ 21,076,160	\$ 17,875,392	\$ 17,980,864	\$ 0	\$ 17,980,864

Prosecuting Attorney

Administration

Program Description

This activity provides for overall administration of the department and directs all criminal prosecution. It establishes and maintains contacts with public and community groups and organizations and provides information about the department to various community organizations.

Program Highlights

The Administration program budget of \$ 4,312,874 reflects an increase of 7.1 percent from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program. .

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	22.00	22.00	22.00	0.00	22.00
Temporary FTE	3.00	3.00	3.00	0.00	3.00
Contract FTE	1.50	1.50	1.50	0.00	1.50
Total	26.50	26.50	26.50	0.00	26.50

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 992,872	\$ 948,856	\$ 1,188,424	\$ 0	\$ 1,188,424
Current Expenses	2,829,694	3,076,697	3,124,450	0	3,124,450
Equipment	0	3,000	0	0	0
Total	\$ 3,822,566	\$ 4,028,553	\$ 4,312,874	\$ 0	\$ 4,312,874

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 3,822,566	\$ 4,028,553	\$ 4,312,874	\$ 0	\$ 4,312,874
Total	\$ 3,822,566	\$ 4,028,553	\$ 4,312,874	\$ 0	\$ 4,312,874

Prosecuting Attorney

Prosecution

Program Description

This activity is responsible for the prosecution of violations of criminal statutes in the City and County of Honolulu. Its staff also represents the State of Hawaii before all criminal, traffic, family and appellate courts in the State of Hawaii.

Program Highlights

The Prosecution program budget is \$11,900,930, which reflects an increase of 5.6 percent from the current fiscal year. The budgeted net increase in salaries from the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings. The decrease in current expense is primarily due to lower fringe benefit costs for federal and state funded positions due to decreased federal and state funds.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	208.50	208.50	208.50	0.00	208.50
Temporary FTE	14.00	14.00	14.00	0.00	14.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	222.50	222.50	222.50	0.00	222.50

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 12,696,914	\$ 11,012,556	\$ 11,762,978	\$ 0	\$ 11,762,978
Current Expenses	2,001,853	262,212	137,952	0	137,952
Equipment	0	0	0	0	0
Total	\$ 14,698,767	\$ 11,274,768	\$ 11,900,930	\$ 0	\$ 11,900,930

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 11,677,086	\$ 10,956,268	\$ 11,379,078	\$ 0	\$ 11,379,078
Special Projects Fund	308,517	97,112	223,532	0	223,532
Federal Grants Fund	2,713,164	221,388	298,320	0	298,320
Total	\$ 14,698,767	\$ 11,274,768	\$ 11,900,930	\$ 0	\$ 11,900,930

Victim/Witness Assistance

Program Description

This activity provides support services for crime victims and witnesses, with primary emphasis on victims of violent crimes. Victims and witnesses are provided explanations of the criminal justice system, information regarding case status and assistance in obtaining help from social service agencies. Victim/witness counselors also serve as a liaison between the victims and witnesses, and the Deputy Prosecuting Attorneys. Other activity functions include processing misdemeanor complaints and handling the travel and accommodation arrangements for out-of-state and off-island witnesses.

Program Highlights

The Victim/Witness Assistance program budget is \$1,692,060, which reflects an increase of 42.8 percent from the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	29.00	29.00	29.00	0.00	29.00
Temporary FTE	11.00	11.00	11.00	0.00	11.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	40.00	40.00	40.00	0.00	40.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,508,600	\$ 990,230	\$ 1,472,016	\$ 0	\$ 1,472,016
Current Expenses	1,046,227	194,748	220,044	0	220,044
Equipment	0	0	0	0	0
Total	\$ 2,554,827	\$ 1,184,978	\$ 1,692,060	\$ 0	\$ 1,692,060

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 968,854	\$ 871,826	\$ 929,604	\$ 0	\$ 929,604
Special Projects Fund	248,906	253,548	486,840	0	486,840
Federal Grants Fund	1,337,067	59,604	275,616	0	275,616
Total	\$ 2,554,827	\$ 1,184,978	\$ 1,692,060	\$ 0	\$ 1,692,060

Prosecuting Attorney

APEC Costs for PAT

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Leaders' Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$75,000 provides the necessary resources for the Department of the Prosecuting Attorney to effectively plan, coordinate and provide support for this major fiscal year 2012 event.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 75,000
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 75,000

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 75,000
Total	\$ 0	\$ 0	\$ 75,000	\$ 0	\$ 75,000

Prosecuting Attorney

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 1,387,093	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 1,387,093	\$ 0	\$ 0	\$ 0

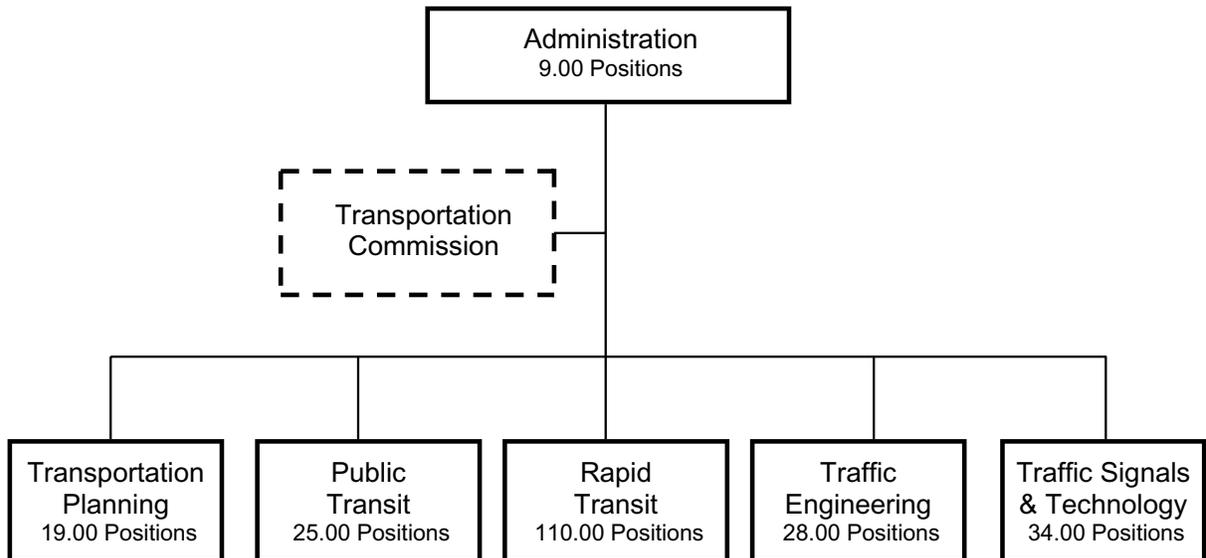
SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 0	\$ 408,745	\$ 0	\$ 0	\$ 0
Special Projects Fund	0	650,364	0	0	0
Federal Grants Fund	0	327,984	0	0	0
Total	\$ 0	\$ 1,387,093	\$ 0	\$ 0	\$ 0

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Department of Transportation Services

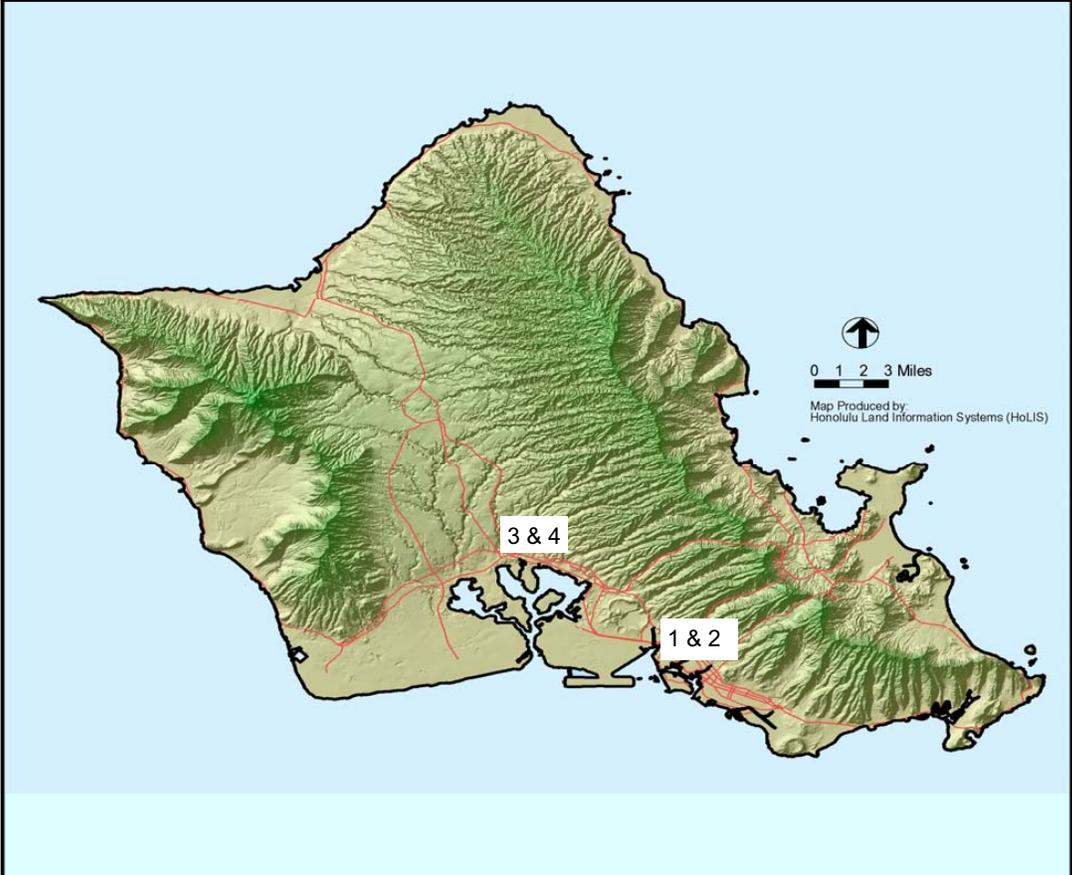
DEPARTMENT OF TRANSPORTATION SERVICES (DTS) ORGANIZATION CHART

This chart reflects the number of full-time equivalent positions appropriated in Fiscal Year 2011.



Transportation Services

DEPARTMENT OF TRANSPORTATION SERVICES
(DTS)
MAJOR TRANSPORTATION FACILITIES



- 1 KALIHI-PALAMA BUS FACILITY
- 2 TRAFFIC CONTROL CENTER
- 3 TRAFFIC SIGNAL FIELD OPERATION BRANCH
- 4 PEARL CITY BUS FACILITY

Department of Transportation Services

Responsibilities

The Department of Transportation Services (DTS) plans, operates, and maintains transportation including transit and bikeway, systems to meet public transportation needs. DTS also designs activities related to streets, highways and transit systems under the jurisdiction of the City and County of Honolulu. The department provides for the safe and efficient movement of vehicles, pedestrians, bicycles and other modes of transportation through the City's transportation infrastructure. It oversees the provision of public transit on Oahu. It also provides a venue to enable and encourage interaction between other governmental agencies and the public on transportation issues concerning the City and County of Honolulu. Additionally, the department anticipates and projects the transportation needs of the City and County of Honolulu.

Mission Statement

The Department of Transportation Services will provide for a safe and efficient transportation system for the City and County of Honolulu through the effective management of departmental and other resources in the planning, design, implementation, operation, and maintenance of the City's transportation facilities.

Goals and Objectives

- To plan and make improvements for the safe and efficient movement of vehicles, pedestrians, and other modes of transportation in the city infrastructure.
- To provide comprehensive and expeditious service to the public on transportation related items.
- To project needs, plan for and provide projects which create a multi-modal system of transportation.
- To assess and improve the use, convenience, and safety of the City's transportation system.
- To enhance the overall operations of the City and County of Honolulu by establishing and maintaining cooperative partnerships with other government agencies, the private sector and residents of the City and County of Honolulu.
- To effectively manage, design, implement and maintain city transportation facilities that meet the needs of Oahu's population in a safe manner.
- To provide for safe, efficient, and effective public transportation services.

Budget Initiatives and Highlights

The department's proposed budget is \$225,653,477 which reflects a 1.1 percent increase over the current fiscal year. This increase is primarily in the Public Transit Program to provide sufficient funding for the TheBus and HandiVan operations. The budget also includes \$1,037,805 to provide resources required to support the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in November 2011.

An amendment to the City Charter was passed in November 2010 which provides for the creation of a public transit authority to govern the activities of the Honolulu Rail Transit Project effective July 1, 2011. Therefore, starting in fiscal year 2012, the Rapid Transit Program will be budgeted in the Honolulu Authority for Rapid Transportation (HART).

In fiscal year 2012, the focus of this department will be to:

- Continue improvements to and promotion of TheBus services.
- Complete construction of the Middle Street Intermodal Center passenger platform and interim parking facility.
- Continue to expand the computerized signal program geographically and achieve full coverage of the Traffic Management Center.
- Continue to manage and administer federal transportation grant programs.
- Continue the Alapai Traffic Management Center project which will combine transportation management with city, state and federal emergency response agencies.
- Assist with the updating the Oahu Regional Transportation Plan 2035.
- Continue to reassess the Ewa Impact Fee Structure.
- Construct multiple bike and traffic improvement projects.
- Continue to implement the recommendations contained in the Concept of Operations Plan (COOP) to improve the services of the Traffic Management Center.

Department of Transportation Services

- Continue planning, management and administration of federal grants under the Coordination of Human Services Transportation Program.
- Sustain department future CIP program using OWP studies, department initiated Incident database, and the recently completed Oahu Bike Plan.

Fiscal Sustainability

- | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| Goal 1: <u>Create and provide a multi-modal system of transportation.</u> | On-going |
| Goal 2: <u>Improve the use, convenience, and safety of the city's transportation system.</u> | On-going |
| Goal 3: <u>Improve pedestrian and driver safety awareness through an educational campaign using state grants.</u> | On-going |
| Goal 4: <u>Develop greater nexus among services, expenditures for those services, and revenues from users</u> | |
| Initiative 1: Structure and achieve bus fares to conform to the fare box recovery ratio | On-going |
| Initiative 2: Increase commuter choice participation | On-going |
| (a) Promote payroll deductions for monthly bus passes. | On-going |
| (b) Expand the college/university transit pass program. | On-going |
| (c) Initiate marketing program to increase revenue. | On-going |
| Initiative 3: Increase revenues from the Bus Interior Advertising | On-going |
| Goal 5: <u>Continue to implement the multi-year Concept of Operations Plan to increase the services provided by the Traffic Management Center using federal fund reimbursement.</u> | FY 2012 |

DEPARTMENT POSITIONS

	FY 2010	FY 2011	FY 2012	FY 2012	FY 2012
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Permanent FTE	194.00	225.00	115.00	0.00	115.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	2.00	2.00
Total	194.00	225.00	115.00	2.00	117.00

EXPENDITURES BY PROGRAM

	FY 2010	FY 2011	FY 2012	FY 2012	FY 2012
	Actual	Appropriated	Current Svcs	Budget Issues	Total Budget
Administration	\$ 532,534	\$ 508,885	\$ 515,993	\$ 0	\$ 515,993
Traffic Engineering	1,789,171	1,728,826	2,003,084	0	2,003,084
Transportation Planning	1,441,531	747,486	1,102,598	0	1,102,598
Traffic Signals and Technology	3,366,953	3,526,876	3,745,154	0	3,745,154
Public Transit	194,288,192	206,481,400	217,212,363	36,480	217,248,843
Rapid Transit (History Only)	3,731,841	4,885,871	0	0	0
APEC Costs for DTS	0	0	1,037,805	0	1,037,805
Vacant Funded Positions	0	5,236,538	0	0	0
Total	\$ 205,150,222	\$ 223,115,882	\$ 225,616,997	\$ 36,480	\$ 225,653,477

Department of Transportation Services

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 109,976,962	\$ 119,281,380	\$ 118,962,719	\$ 36,480	\$ 118,999,199
Current Expenses	94,905,601	103,678,672	106,654,278	0	106,654,278
Equipment	267,659	155,830	0	0	0
Total	\$ 205,150,222	\$ 223,115,882	\$ 225,616,997	\$ 36,480	\$ 225,653,477

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 100,001	\$ 0	\$ 0	\$ 0	\$ 0
Highway Fund	6,275,822	6,747,065	7,015,847	0	7,015,847
Bikeway Fund	340,048	454,378	460,340	0	460,340
Bus Transportation Fund	172,705,123	185,197,098	195,779,017	36,480	195,815,497
Transit Fund	3,731,841	9,094,610	0	0	0
Federal Grants Fund	21,997,387	21,622,731	22,361,793	0	22,361,793
Total	\$ 205,150,222	\$ 223,115,882	\$ 225,616,997	\$ 36,480	\$ 225,653,477

Administration

Program Description

This program plans, directs, and coordinates the activities of the Department of Transportation Services in accordance with the provisions of the City Charter and the guidance of the Mayor and Managing Director. It provides administrative service activities for the department, including personnel management, budget preparation, and fiscal management. This program also serves as liaison to the Transportation Commission, which performs advisory duties on transportation issues in accordance with the City Charter.

Program Highlights

The Administration program budget is \$515,993 which reflects an increase of 1.4 percent over the current fiscal year and provides for the current level of services. The budgeted net increase in salaries from the current fiscal year reflects the elimination of furloughs offset by anticipated labor savings.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Mayor's/MD's DART and RISRs	#	648	670	690
Industrial Injury Lost Time Incident Rates	Days	1	2	2
Avoidable Vehicle Accidents	#	3	3	0
Training Transactions	#	193	200	200
Customer Service Department Referrals	#	1,048	1,080	1,110
Transportation Commission Meetings	#	12	12	12

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	9.00	9.00	9.00	0.00	9.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	9.00	9.00	9.00	0.00	9.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 520,815	\$ 491,480	\$ 499,588	\$ 0	\$ 499,588
Current Expenses	11,719	17,405	16,405	0	16,405
Equipment	0	0	0	0	0
Total	\$ 532,534	\$ 508,885	\$ 515,993	\$ 0	\$ 515,993

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Highway Fund	\$ 532,534	\$ 508,885	\$ 515,993	\$ 0	\$ 515,993
Total	\$ 532,534	\$ 508,885	\$ 515,993	\$ 0	\$ 515,993

Department of Transportation Services

Traffic Engineering

Program Description

This program has oversight over two main aspects concerning the roads and streets of the City and County of Honolulu. The first is to provide for the safe and efficient operations of all the City's roads and streets as it relates to the movement of people and freight via both public and private vehicles, bicycles and walking. In concert with this, the division is responsible to maintain striping and signing plans; recommend and implement standards for signs, pavement markings and warning devices; receive, investigate, analyze and resolve queries from the public and government agencies regarding the operation of vehicular, pedestrian and bicycle traffic; maintain, review and revise the City's Traffic Code Ordinance; analyze and determine warrants for traffic signals; maintain worksheets of traffic control devices; and administer the School Traffic Safety Committee. It also represents the department in legal matters and public or intergovernmental meetings related to traffic engineering and transportation issues. The second main aspect of the division is to provide, administer, promote and implement various traffic improvement, safety and bikeway programs via the CIP program by working with consultants, community organizations, contractors and government officials. The work includes obtaining community input, overseeing planning, design, and construction management of these projects. The City's bike coordinator position resides in the division and is responsible for the Bikeway Program to administer, maintain, and implement the Bike Master Plan, install and maintain bike racks on all City buses, facilities and streets, inspect and maintain the existing on and off-road bike facilities. This position also represents the division and department in public and intergovernmental meetings on all planning and operational bike issues and provides oversight to the Mayor's Bicycle Advisory Committee. In addition, the division administers various educational promotions related to traffic and pedestrian safety (such as the Walk Wise Hawaii, Be Safe Be Seen, and the production of public service media announcements); and participates in the Oahu Fleet Safety Organization.

Program Highlights

The Traffic Engineering program budget of \$2,003,084 reflects a 15.9 percent increase over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY 2012 ESTIMATED
Traffic Engineering Studies	#	1,283	1,200	1,200
Special Studies	#	7	4	5
Minor Traffic & Bikeway Projects	#	11	9	15
Safety Campaigns	#	4	4	6

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	28.00	28.00	28.00	0.00	28.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	28.00	28.00	28.00	0.00	28.00

Department of Transportation Services

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,530,854	\$ 1,299,824	\$ 1,627,304	\$ 0	\$ 1,627,304
Current Expenses	258,317	429,002	375,780	0	375,780
Equipment	0	0	0	0	0
Total	\$ 1,789,171	\$ 1,728,826	\$ 2,003,084	\$ 0	\$ 2,003,084

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Highway Fund	\$ 1,434,808	\$ 1,274,448	\$ 1,448,934	\$ 0	\$ 1,448,934
Bikeway Fund	340,048	454,378	460,340	0	460,340
Federal Grants Fund	14,315	0	93,810	0	93,810
Total	\$ 1,789,171	\$ 1,728,826	\$ 2,003,084	\$ 0	\$ 2,003,084

Department of Transportation Services

Transportation Planning

Program Description

This program performs the overall citywide transportation planning required under the current federal transportation funding programs; programs, secures, and administers federal funds for multi-modal projects, including highway, bikeway, and mass transit activities; monitors compliance with state and federal laws, rules and regulations, and grant program requirements; develops, administers, and monitors the department's Capital Improvement Program; conducts, analyzes, and reports data collection efforts and performance measures in support of transportation planning and traffic engineering activities; regulates city-wide compliance with Disadvantaged Business Enterprise Program and criteria; and serves as the departmental clearinghouse for the review of environmental assessments and environmental impact statements for regulatory compliance.

Program Highlights

The Transportation Planning program budget of \$1,102,598 reflects an increase of 47.5% over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 APPROX	FY 2012 ESTIMATED
Federal Grants Programmed	\$	\$127M	\$135M	\$253M
Grant Applications Submitted	#	10	10	15
Active Grants Managed	#	25	30	35
Overall Work Program (OWP) Elements	#	5	8	10
Transportation Improvement Program (TIP) Projects	#	25	30	35
Environmental Documents Reviewed	#	100	125	150

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	19.00	19.00	19.00	0.00	19.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	19.00	19.00	19.00	0.00	19.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 699,988	\$ 562,848	\$ 967,760	\$ 0	\$ 967,760
Current Expenses	741,543	184,638	134,838	0	134,838
Equipment	0	0	0	0	0
Total	\$ 1,441,531	\$ 747,486	\$ 1,102,598	\$ 0	\$ 1,102,598

Transportation Services

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
General Fund	\$ 100,001	\$ 0	\$ 0	\$ 0	\$ 0
Highway Fund	941,527	747,486	1,102,598	0	1,102,598
Federal Grants Fund	400,003	0	0	0	0
Total	\$ 1,441,531	\$ 747,486	\$ 1,102,598	\$ 0	\$ 1,102,598

Department of Transportation Services

Traffic Signals and Technology

Program Description

This program's goals are to effectively and efficiently manage, operate, develop, and implement Honolulu's traffic signal systems operations, Traffic Management Center activities and expansion, traffic camera coverage, traveler information program, Intelligent Transportation Systems (ITS) projects and transit applications, and management of street use permits and its related traffic management. The division is developing and establishing the next generation of smart traffic technology and ITS projects. The division optimizes the existing traffic signal operation for maximum throughput volumes with minimum delays while addressing safety, maintenance, and operational considerations. The division provides and researches real time traveler information to drivers, commuters, transit vehicles, and news media on current traffic conditions. The information is networked to the internet, Police, Civil Defense, Fire, local television and radio stations, and other transportation-related agencies.

The division includes the Street Usage Section, which reviews and issues traffic control permits for parades, special events, construction and other street usage. The section monitors the permits issued. It also coordinates and utilizes the Traffic Management Center functions and special duty police, signs, barricades, cones and changeable-message displays to reroute or warn commuters and to maintain a safe construction, special event, or parade travel area.

Program Highlights

The Traffic Signals and Technology program budget of \$3,745,154 reflects an increase of 6.2 percent over the current fiscal year. The increase in salaries over the current fiscal year is due to the elimination of furloughs offset by anticipated labor savings and vacant position funding which was excluded from the fiscal year 2011 appropriation for this program.

Output Measures

DESCRIPTION	UNIT	FY 2010 ACTUAL	FY 2011 ESTIMATED	FY2012 ESTIMATED
Install/Modify Traffic Signal	EACH	5/2	4/1	5/2
Traffic Signal CIP Project	EACH	4	5	5
Traffic Signal Review of Construction Plan	EACH	1,029	1,100	1,100
Responses to Complaints	EACH	623	630	640
Responses to Legal Issues	EACH	72	60	60
Traffic Signal Maintenance Work Orders	EACH	5,752	6,000	6,000
Operation of Traffic Cameras	EACH	161	190	197
Inspection of Traffic Signal	EACH	421	550	600
Street Use Permits	EACH	6,281	6,300	6,300
Special Events	EACH	168	168	168
Optimize Timings of Traffic Signals	EACH	160	80	160

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	34.00	34.00	34.00	0.00	34.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	34.00	34.00	34.00	0.00	34.00

Department of Transportation Services

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,812,381	\$ 1,621,268	\$ 1,891,024	\$ 0	\$ 1,891,024
Current Expenses	1,554,572	1,895,608	1,854,130	0	1,854,130
Equipment	0	10,000	0	0	0
Total	\$ 3,366,953	\$ 3,526,876	\$ 3,745,154	\$ 0	\$ 3,745,154

SOURCE OF FUNDS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Highway Fund	\$ 3,366,953	\$ 3,526,876	\$ 3,745,154	\$ 0	\$ 3,745,154
Total	\$ 3,366,953	\$ 3,526,876	\$ 3,745,154	\$ 0	\$ 3,745,154

Department of Transportation Services

Public Transit

Program Description

This program is responsible for planning and directing the city island wide public transit system, including establishing policies for the operation of the fixed route and paratransit services; conducting appropriate reviews of established routes and determining adjustments required; providing equipment; procuring new buses and paratransit vans; overseeing the planning, design, construction and maintenance of transit centers, and the new Middle Street Intermodal Center; installing and maintaining bus shelters and bus stops; and reviewing and determining eligibility for paratransit services in accordance with the Americans with Disabilities Act of 1990. This division oversees the contractor operating the City's public transit system and responds to recommendations, complaints and questions received from the community and public officials.

Program Highlights

The Public Transit program budget of \$217,248,843 reflects an increase of 5.2 percent over the current fiscal year. This includes \$211,063,756 in funding for contractual services for the operation of the City's bus and paratransit services. The funding increase for this program is primarily due to collective bargaining pay increases for the bus drivers and an increase in funding for diesel fuel and public liability insurance. Budget issues provides funding for four part-time student intern contract positions to assess bus services to and from the University of Hawaii.

Output Measures

DESCRIPTION	UNIT	FY 2010* ACTUAL	FY 2011# ESTIMATED	FY 2012@ ESTIMATED
Fixed Route:				
Total Bus Hours	Hours	1.51M	1.530M	1.530M
Passenger Boardings	#	73.2M	73.50M	74.50M
Average Weekday Ridership	#	230,787	226,000	227,000
Cost per Bus Hour	\$	107.78	113.96	112.24
Paratransit Services				
Total Service Hours	Hours	397,625	450,000	450,000
Ridership	#	790,357	850,000	858,500
Total Cost Per Hour	\$	75.95	66.53	67.89
Paratransit Applications Received	#	4,115	5,000	5,000

*Based on National Transit Database (NTD) Submittal

Based on FY2011 Budget submittal

@ Based on FY2012 Budget submittal

PROGRAM POSITIONS

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	25.00	25.00	25.00	0.00	25.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	2.00	2.00
Total	25.00	25.00	25.00	2.00	27.00

CHARACTER OF EXPENDITURES

	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 103,641,177	\$ 108,771,014	\$ 113,460,238	\$ 36,480	\$ 113,496,718
Current Expenses	90,379,356	97,710,386	103,752,125	0	103,752,125
Equipment	267,659	0	0	0	0
Total	\$ 194,288,192	\$ 206,481,400	\$ 217,212,363	\$ 36,480	\$ 217,248,843

SOURCE OF FUNDS	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Bus Transportation Fund	172,705,123	184,858,669	194,944,380	36,480	194,980,860
Federal Grants Fund	21,583,069	21,622,731	22,267,983	0	22,267,983
Total	\$ 194,288,192	\$ 206,481,400	\$ 217,212,363	\$ 36,480	\$ 217,248,843

Department of Transportation Services

Rapid Transit (History Only)

Program Description

This program is tasked with the effort to plan, design, and implement the Honolulu High Capacity Transit Corridor Project pursuant to the Federal Transit Administration's (FTA's) New Starts process (49 CFR Part 611) through June 30, 2011.

Beginning July 1, 2011, the Honolulu Authority for Rapid Transportation (HART) becomes responsible for all aspects of the project including budgeting. Therefore, the fiscal year 2012 budget for the Rapid Transit Program will be submitted by HART.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	79.00	110.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	79.00	110.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 1,771,747	\$ 1,298,408	\$ 0	\$ 0	\$ 0
Current Expenses	1,960,094	3,441,633	0	0	0
Equipment	0	145,830	0	0	0
Total	\$ 3,731,841	\$ 4,885,871	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Transit Fund	\$ 3,731,841	\$ 4,885,871	\$ 0	\$ 0	\$ 0
Total	\$ 3,731,841	\$ 4,885,871	\$ 0	\$ 0	\$ 0

Transportation Services

APEC Costs for DTS

Program Description

This activity provides funding costs related to the Asia-Pacific Economic Cooperation (APEC) Meeting to be held in Honolulu in November 2011.

Program Highlights

The proposed budget of \$1,037,805 provides the necessary resources for the Department of Transportation Services to effectively plan, coordinate and provide support for this major fiscal year 2012 event.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 0	\$ 516,805	\$ 0	\$ 516,805
Current Expenses	0	0	521,000	0	521,000
Equipment	0	0	0	0	0
Total	\$ 0	\$ 0	\$ 1,037,805	\$ 0	\$ 1,037,805

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Highway Fund	\$ 0	\$ 0	\$ 203,168	\$ 0	\$ 203,168
Bus Transportation Fund	0	0	834,637	0	834,637
Total	\$ 0	\$ 0	\$ 1,037,805	\$ 0	\$ 1,037,805

Department of Transportation Services

Vacant Funded Positions

Program Description

This activity provides funding to fill vacant positions and to meet other salary requirements associated with positions becoming vacant or continuing to remain vacant.

Fiscal year 2012 vacant position funding is included in the salaries of each departmental program. This presentation allows for the full salary cost to be reflected in each respective program.

PROGRAM POSITIONS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Permanent FTE	0.00	0.00	0.00	0.00	0.00
Temporary FTE	0.00	0.00	0.00	0.00	0.00
Contract FTE	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

CHARACTER OF EXPENDITURES					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Salaries	\$ 0	\$ 5,236,538	\$ 0	\$ 0	\$ 0
Current Expenses	0	0	0	0	0
Equipment	0	0	0	0	0
Total	\$ 0	\$ 5,236,538	\$ 0	\$ 0	\$ 0

SOURCE OF FUNDS					
	FY 2010 Actual	FY 2011 Appropriated	FY 2012 Current Svcs	FY 2012 Budget Issues	FY 2012 Total Budget
Highway Fund	\$ 0	\$ 689,370	\$ 0	\$ 0	\$ 0
Bus Transportation Fund	0	338,429	0	0	0
Transit Fund	0	4,208,739	0	0	0
Total	\$ 0	\$ 5,236,538	\$ 0	\$ 0	\$ 0

General Purposes

Miscellaneous

Executive Program

The Miscellaneous Function consists of centralized accounts that cover operational costs attributable to several or all City agencies. These accounts and their purposes are outlined below.

Account	Purpose
Retirement System Contributions	Funds mandatory employer's share of contributions to the State Employees' Retirement System.
Pension Contributions	Funds mandatory employer's share of pension contributions.
FICA Tax	Funds mandatory employer's share of contributions to the FICA tax.
Workers' Compensation	Funds medical and other payments for employees' work-related injuries and illnesses.
Unemployment Compensation	Funds mandatory employer's contribution to the State Unemployment Compensation Fund.
Health Benefits Contributions	Funds mandatory employer's contribution and certain other post-employment benefit costs to the Hawaii Employer-Union Benefits Trust Fund.
Provision for Salary Adjustments and Accrued Vacation Pay	Funds salary, fringe benefit, and collective bargaining related requirements that have not been budgeted in agencies' accounts; and funds lump-sum payments for accrued vacation requirements for individuals who leave City employment.
Provision for Judgments, Settlements and Losses	Funds the City's legal liability for judgments, settlements and losses not covered by insurance.
Provision for Risk Management	Funds the City's insurance costs including premiums and deductible, and risk management information, claims adjustment, actuarial and other services required for the sound administration of the City's risk financing program.
Provision for Grants and Partnerships	Funds City advances and matching funding requirements of new and/or unanticipated Federal and State grants and for City's participation in public-private partnerships.
Provision for Energy Costs	Funds energy costs that exceed amounts appropriated in departmental budgets.
Provision for APEC Costs	Funds Asia-Pacific Economic Cooperation (APEC) 2011 costs that have not been budgeted. Hawaii will host the APEC 2011 meetings in November 2011.

Funds are provided for the payment of retirement system, pension, FICA tax, workers' compensation, unemployment compensation, health benefits,

judgments, settlements and losses, risk management and other costs.

FY2012 Highlights

Health Benefits Contributions — Reflects a preliminary estimated increase in medical claims payments. The actual premium rates have not yet been determined by the Hawaii Employer-Union Health Benefits Trust Fund. It also provides for the pre-funding of the City's estimated cost primarily to

provide for health care benefits for retirees and their dependents

Provision for APEC and Provision for Risk Management— The Provision for APEC reflects funding for costs that have not been budgeted for APEC. The Provision for Risk Management includes funding for APEC related insurance costs.

Executive Budget

Activity	Expended FY2010	Appropriated FY 2011	Proposed Budget for Fiscal Year 2012		
			Current Services	Budget Issues	Total
Retirement System Contributions	\$ 93,481,995	\$ 97,544,500	\$ 96,852,000	\$ -	\$ 96,852,000
Pension Contributions	15,438	21,000	17,000	-	17,000
FICA Tax	23,461,449	26,502,500	26,899,000	-	26,899,000
Workers' Compensation	11,263,687	13,250,000	14,275,000	-	14,275,000
Unemployment Compensation	720,890	770,000	770,000	-	770,000
Health Benefits Contributions	93,598,618	109,578,000	155,272,726	-	155,272,726
Provision for Salary Adjustments and Accrued Vacation Pay	-	5,929,078	3,500,000	-	3,500,000
Provision for Judgments, Settlements & Losses	9,273,107	12,500,000	12,000,000	-	12,000,000
Provision for Risk Management	6,937,646	8,519,100	12,761,000	-	12,761,000
Provision for Grants and Partnerships	-	1,000,000	1,000,000	-	1,000,000
Provision for Energy Costs	-	4,170,000	3,500,000	-	3,500,000
Provision for APEC Costs	-	-	10,000,000	-	10,000,000
Total	\$ 238,752,830	\$ 279,784,178	\$ 336,846,726	\$ -	\$ 336,846,726

General Purposes

Executive Budget

	Expended FY2010	Appropriated FY 2011	Proposed Budget for Fiscal Year 2012		
			Current Services	Budget Issues	Total
<i>Source of Funds</i>					
General Fund	\$ 183,987,706	\$ 169,325,557	\$ 262,956,135	\$ -	\$ 262,956,135
Highway Fund	16,180,359	18,030,650	25,769,390	-	25,769,390
Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund	499,883	347,000	546,116	-	546,116
Bikeway Fund	-	-	11,424	-	11,424
Transit Fund	1,454,587	2,408,000	-	-	0
Sewer Fund	15,348,732	17,318,150	20,673,862	-	20,673,862
Bus Transportation Fund	-	890,000	1,072,960	-	1,072,960
Liquor Commission Fund	872,236	1,019,650	1,531,778	-	1,531,778
Special Events Fund	3,195,500	2,780,200	4,598,587	-	4,598,587
Hanauma Bay Nature Preserve Fund	666,453	688,656	1,021,950	-	1,021,950
Solid Waste Special Fund	14,154,496	10,510,900	14,730,528	-	14,730,528
Golf Fund	2,392,878	2,016,300	3,171,824	-	3,171,824
Community Development Fund	-	174,084	112,536	-	112,536
Special Projects Fund	-	3,993	66,588	-	66,588
Federal Grants Fund	-	728,138	395,644	-	395,644
Housing & Community Development Rehabilitation Loan Fund	-	12,735	-	-	0
Housing & Community Development Section 8 Contract Fund	-	353,165	187,404	-	187,404
Other Post-Employment Benefits Fund	-	53,177,000	-	-	-
Total	\$ 238,752,830	\$ 279,784,178	\$ 336,846,726	\$ -	\$ 336,846,726

Debt Service

Debt service funds are provided for the payment of short/long-term debt service costs. The budgeted debt service amount is provided to pay currently outstanding debt and for the planned issuance of those bonds that are authorized but unissued. The planned issuance may include specific projects in the Capital Program. Projected debt service costs beyond fiscal year 2012 relate to the City's six-year Capital Program and Budget and are reflected in

the Multi-year Financial Outlook. Actual debt service costs will be determined by the actual size of the bond issue, market conditions, the timing of bond issuances and cash requirements.

Debt service payments on general obligation bonds and revenue bonds issued to fund capital improvement projects are reflected in the operating budget.

Executive Program Highlights for the Fiscal Year 2012

Two general obligation bond issues totaling \$129 million and one sewer revenue bond issue totaling \$175 million are programmed for fiscal year 2012. Approximately \$2.6 billion in general obligation

bonds and \$669.6 million in sewer revenue bonds are authorized and unissued as of December 31, 2010.

Executive Budget

	Expended FY 2010	Appropriated FY 2011	Proposed Budget for Fiscal Year 2012		
			Current Services	Budget Issues	Total
General Fund					
Bond Principal and Interest	\$226,507,150	\$235,686,000	\$265,372,000	\$—	\$265,372,000
Other Debt Principal and Interest	359,220	360,000	360,000	—	360,000
Tax Exempt Commercial Paper	1,256,590	6,000,000	4,032,000	—	4,032,000
Total (General Fund)	\$228,122,960	\$242,046,000	\$269,764,000	\$—	\$269,764,000
Sewer Fund					
Sewer Revenue Bond Principal and Interest	\$73,650,683	\$93,017,000	\$113,732,000	\$—	\$113,732,000
Total Debt Service	\$301,773,643	\$335,063,000	\$383,496,000	\$—	\$383,496,000

The sustained growth of the City in the past has required it to rely on general obligation bonds as a major source of financing for its capital improvement projects.

The City will continue to finance wastewater projects with the issuance of wastewater revenue

bonds. This approach will require more accountability from the Department of Environmental Services on managing costs and determining sewer service charge rates.

STATEMENT OF LEGAL DEBT MARGIN December 31, 2010

Gross Assessed Valuation of Real Property, January 26, 2011	\$ 178,264,648,700
Less Exempt Valuation	23,737,361,700
Assessor's Net Taxable Valuation	\$ 154,527,287,000
Less Valuation on Appeal	1,869,337,900
Taxpayers' Valuation	\$ 152,657,949,100
Add 50 percent of Valuations on Appeal	934,668,950
Net Assessed Valuation of Taxable Real Property for Rate Purposes	\$ 153,592,618,050
Debt Limit -- 15 percent of Net Assessed Valuation of Taxable Real Property	\$ 23,038,892,708
Less Net Funded and Other Indebtedness	1,984,591,569
Legal Debt Margin	\$ 21,054,301,139
Less Bonds Authorized and Unissued	2,613,878,163
Net Legal Debt Margin	\$ 18,440,422,976

The City's ability to pay its debt is determined by comparing net funded and other debt to net assessed valuation of taxable real property. Funded debt is debt for which the City has pledged its full faith and credit. Net funded debt is debt

minus self-supporting debt, such as revenue bonds. Bond rating agencies recommend that net funded and other debt not exceed 5 percent of net assessed valuation. The current ratio is less than 2 percent.

* The State Constitution limits the City's funded debt to 15 percent of the net assessed valuation of taxable real property. Based on the above figures, the ratio of net funded debt to net assessed valuation is 1.29 percent.

Revenues

Detailed Statement of Revenues and Surplus

Budget Basis

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for

in individual funds based upon the purposes for which the resources are to be spent and the means by which spending activities are controlled.

The City's accounting records for the governmental funds and expendable trust and agency funds are maintained on an accrual basis.

Budgeted Revenues

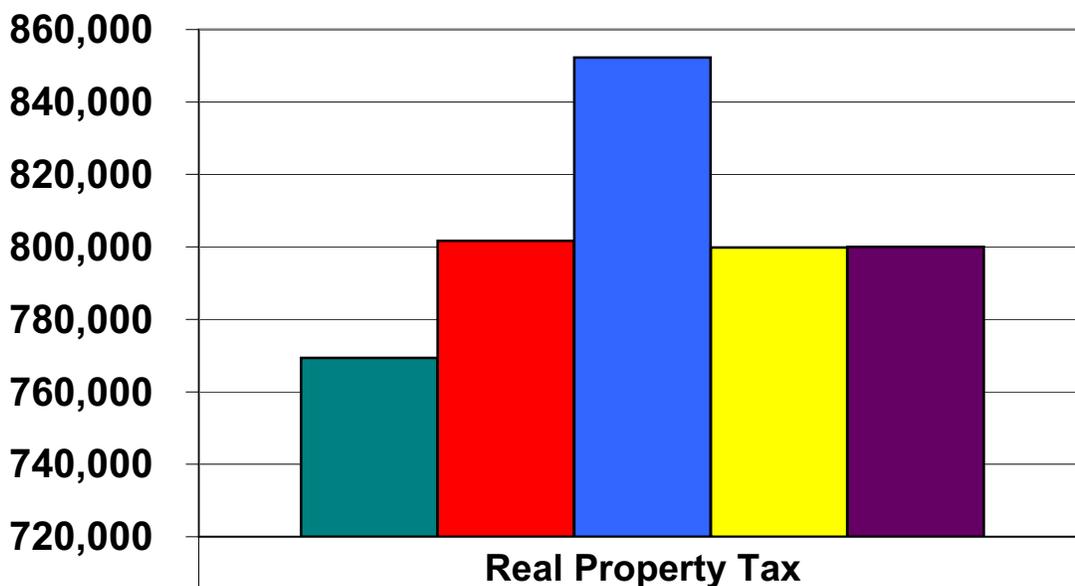
Budgeted revenues are based on estimates of the financial resources used for financing operations and development of new facilities. Tax revenues are relatively stable and predictable. Fee schedules, historical trends, and economic and demographic patterns largely determine levels of other

revenues.

The comparative revenue schedules that follow generally reflect prior years' trends even though some may be irregular. In large part, revenue projections are a continuation of these trends.

Real Property Tax

(Dollars in Thousands)



Real Property Tax	
■ 2008 Actual	769,351
■ 2009 Actual	801,669
■ 2010 Actual	852,294
■ 2011 Appropriated	799,838
■ 2012 Proposed	800,027

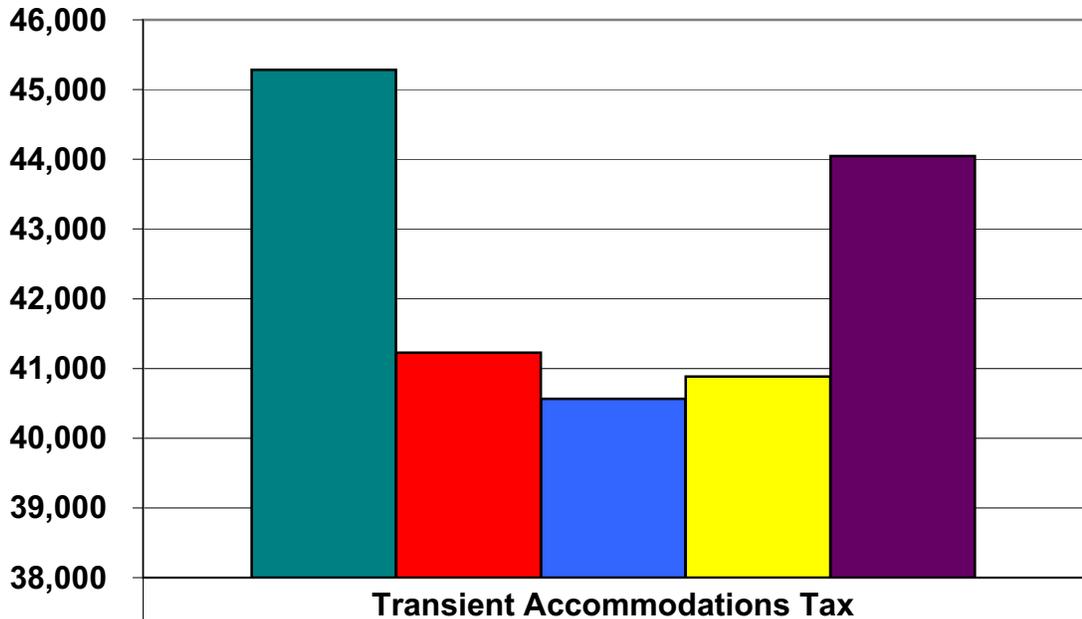
The Real Property Tax is a tax on real property (land and improvements) based on the assessed valuation at 100% of fair market value. The maximum exemption for owner-occupied homes is \$80,000 with a higher exemption of \$120,000 allowed for those 65 years of age and older. Rates are set for various classes of property.

The 2012 proposed revenue is based upon estimates of the assessed values of real property by the City's Real Property Tax Division.

Revenue from Real Property Tax is reflected in the General Fund.

Transient Accommodations Tax

(Dollars in Thousands)



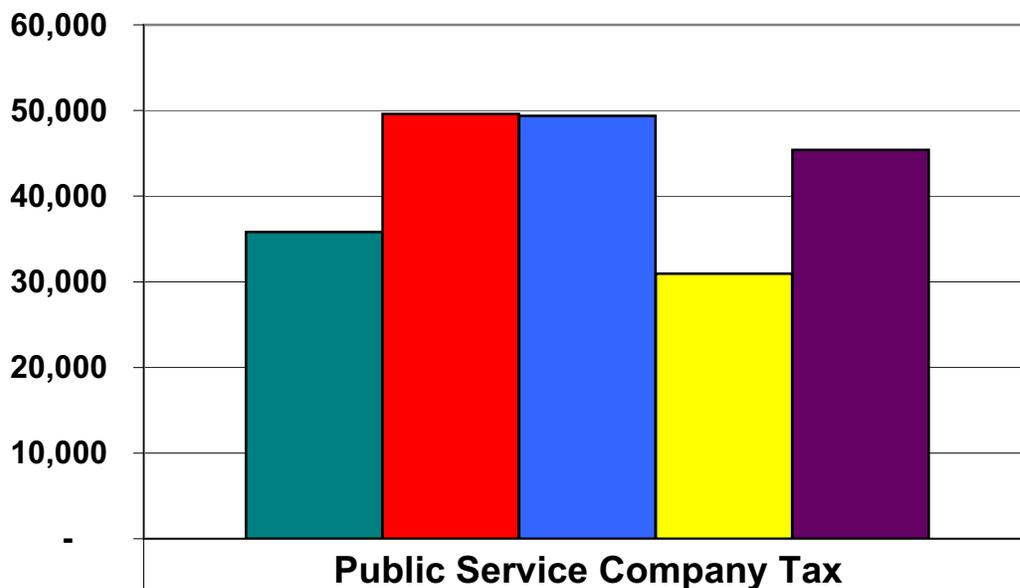
■	2008 Actual	45,284
■	2009 Actual	41,228
■	2010 Actual	40,564
■	2011 Appropriated	40,885
■	2012 Proposed	44,049

Transient Accommodations Tax was increased from 7.25% to 9.25% percent of gross proceeds received as compensation for the furnishing of transient accommodations. The entire 2% increase will remain with the State of Hawaii. The State of Hawaii distributes 44.8 percent of the remaining 7.25% tax to the four counties, with the City and County of Honolulu receiving 44.1 percent of the Counties' share. The 2012 proposed estimate is based upon forecasts prepared by the State of Hawaii Department of Taxation's Tax Research and Planning Office.

Revenue from the Transient Accommodations Tax is reflected in the General Fund.

Public Service Company Tax

(Dollars in Thousands)

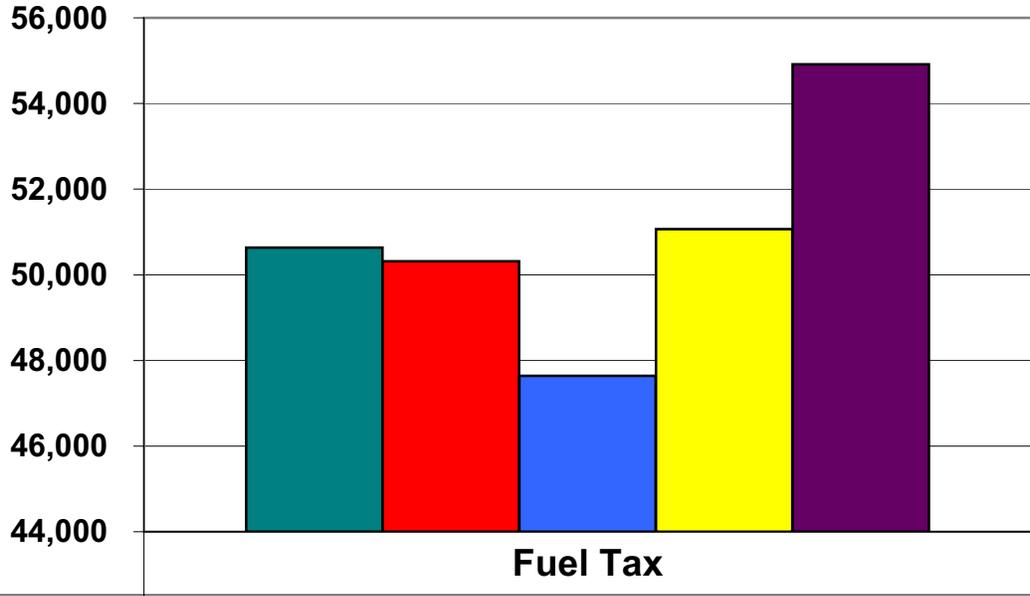


Public Service Company Tax	
■ 2008 Actual	35,823
■ 2009 Actual	49,596
■ 2010 Actual	49,393
■ 2011 Appropriated	30,942
■ 2012 Proposed	45,390

Revenue from the Public Service Company Tax reflects a 1.885 percent tax on the gross income of public service companies, as defined by Chapter 239 of the Hawaii Revised Statutes. The 2012 proposed estimate is based upon estimates provided by these companies.

Public Service Company Tax revenues is reflected in the General Fund.

Fuel Taxes (Dollars in Thousands)



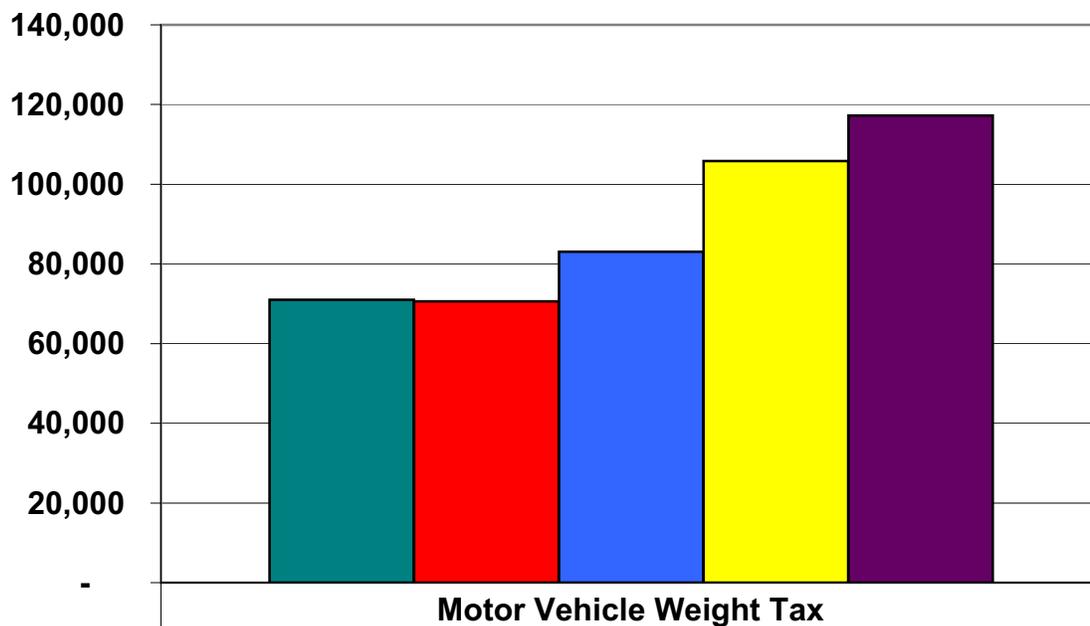
■ 2008 Actual	50,633
■ 2009 Actual	50,316
■ 2010 Actual	47,639
■ 2011 Appropriated	51,064
■ 2012 Proposed	54,916

The Fuel Tax reflects a tax imposed on liquid fuels sold or used within the City’s jurisdiction. The tax does not apply to aviation fuel nor diesel fuel used on non-public highways. The 2012 proposed estimate reflects trends projected by the State of Hawaii Department of Taxation’s Tax Research and Planning Office and a rate increase from 16.5 cents to 17.5 cents per gallon.

Revenue from Fuel Taxes is reflected in the Highway Fund.

Motor Vehicle Weight Tax

(Dollars in Thousands)



Motor Vehicle Weight Tax	
2008 Actual	70,986
2009 Actual	70,595
2010 Actual	83,065
2011 Appropriated	105,839
2012 Proposed	117,261

The Motor Vehicle Weight Tax is a tax imposed on the net weight of all vehicles used on the public highways. The following tax rates have been in effect as of January 1, 2011:

Passenger vehicles and noncommercial vehicles not exceeding 6,500 pounds (automobiles, buses and ambulances) - tax rate currently of 5 cents per pound (net weight).

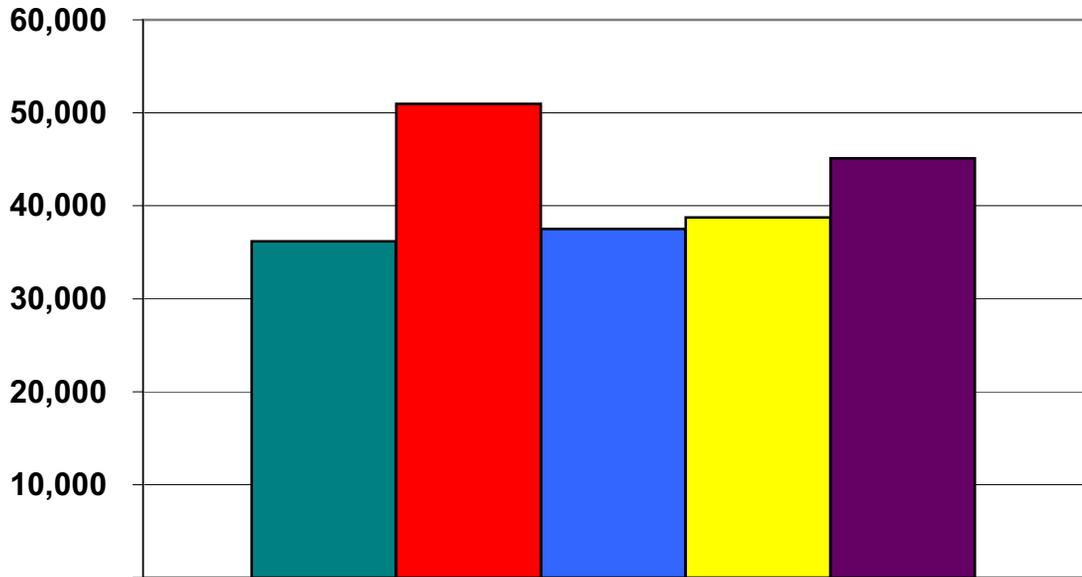
Motor vehicles and other vehicles designed for other than carrying passengers (trucks, truck-tractors, road tractors, trailers and semi-trailers) - tax rate currently of 5.5 cents per pound (net weight).

The 2012 Proposed estimate is based upon projections developed by the City's Customer Services Department and reflects a one cent increase effective January 1, 2011.

Motor Vehicle Weight Tax revenue is reflected in the Highway Fund.

Public Utility Franchise Tax

(Dollars in Thousands)



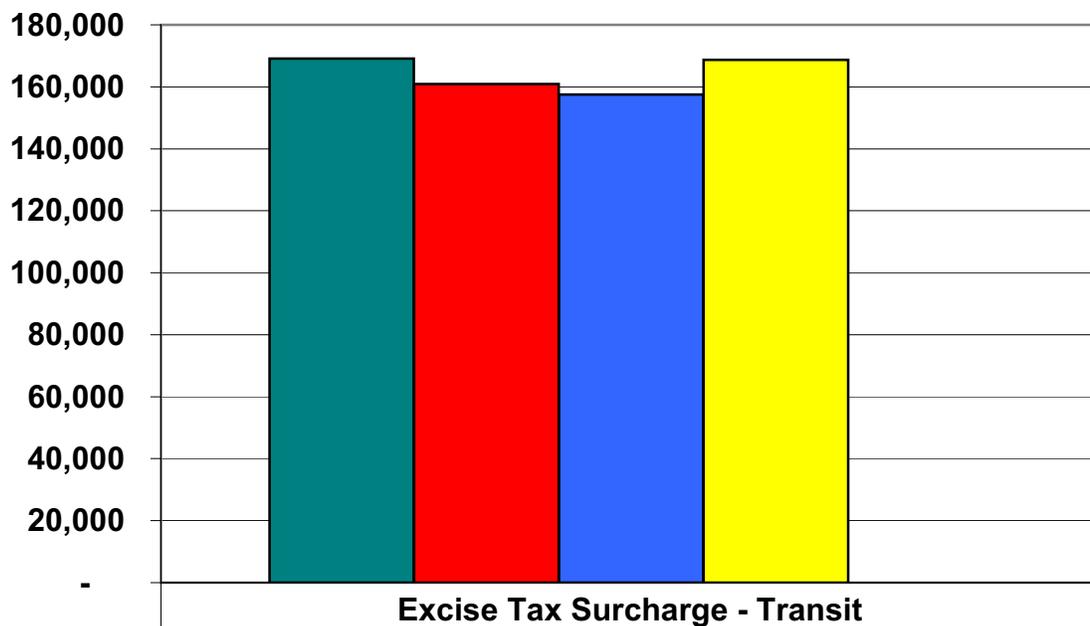
Public Utility Franchise Tax	
■ 2008 Actual	36,175
■ 2009 Actual	50,950
■ 2010 Actual	37,502
■ 2011 Appropriated	38,750
■ 2012 Proposed	45,120

Revenue from the Public Utility Franchise Tax reflects a 2 1/2 percent tax on the gross receipts for sales of electric power and gas companies (but not telephone or cable television companies). The 2012 proposed estimate is based primarily upon estimates provided by these companies.

Public Utility Franchise Tax revenues are reflected in the Highway Fund.

Excise Tax Surcharge - Transit

(Dollars in Thousands)



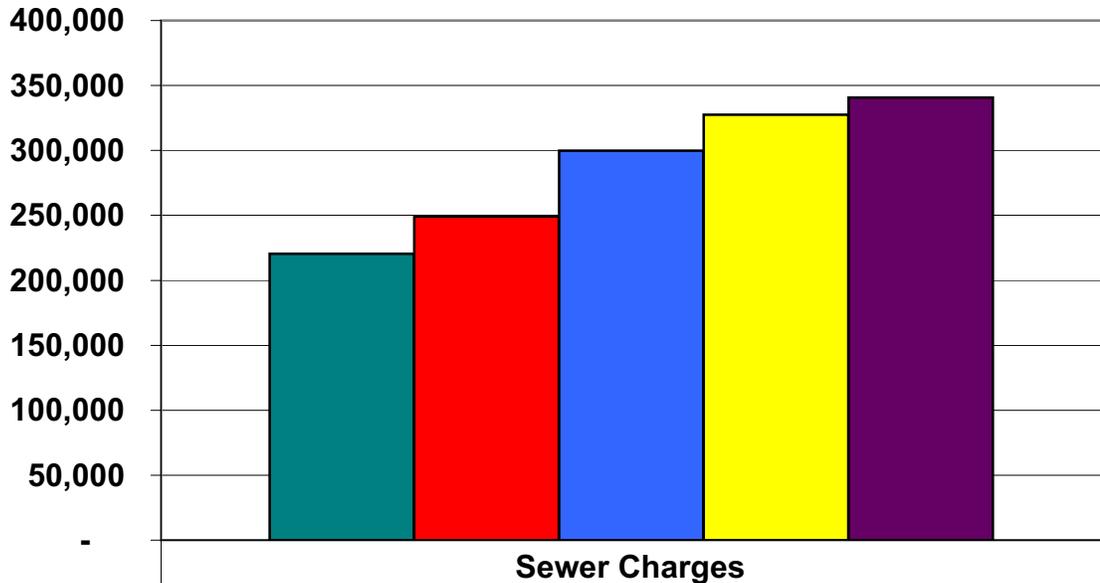
Excise Tax Surcharge - Transit	
■ 2008 Actual	169,114
■ 2009 Actual	160,856
■ 2010 Actual	157,555
■ 2011 Appropriated	168,695
■ 2012 Proposed	-

Revenue from the Excise Tax Surcharge - Transit reflects a county tax on gross proceeds or gross income taxable under Chapter 237 of the Hawaii Revised Statutes at a rate of 0.5%, effective January 1, 2007.

Effective July 1, 2011, a semi-autonomous transit authority known as the Honolulu Authority for Rapid Transportation (HART) was created via an amendment to the Revised Charter of the City and County of Honolulu. As a result, revenues and expenditures related to the HART are no longer included in the Executive Program and Budget beginning with fiscal year 2012.

Sewer Service Charges

(Dollars in Thousands)



	Sewer Charges
■ 2008 Actual	220,454
■ 2009 Actual	249,126
■ 2010 Actual	299,783
■ 2011 Appropriated	327,516
■ 2012 Proposed	340,785

Sewer Service Charges reflect charges primarily related to the discharge of wastewater from residential dwellings and non-residential facilities. The 2012 proposed estimate is developed by the Department of Environmental Services of the City and takes into account historical data, certain additional demand requirements and proposed rate changes.

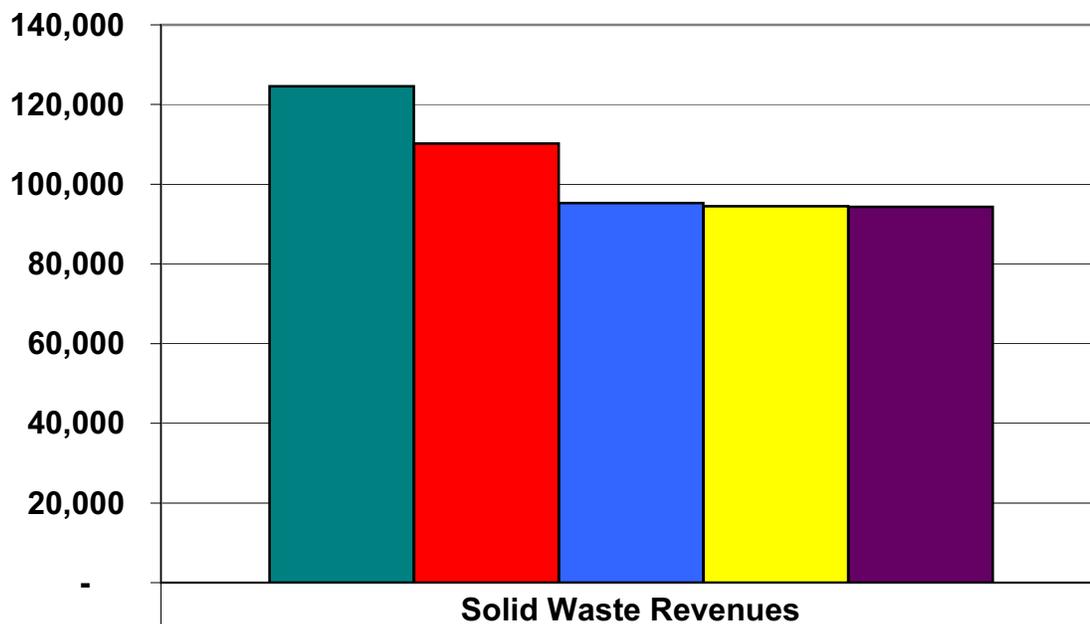
Sewer Service Charges are reflected in the Sewer Fund.

The following are the basic charges for 2009 - 2011 and proposed charges for 2012 for Sewer Service Charges:

Residential	July 1, 2008	July 1, 2009	July 1, 2010	July 1, 2011
Single family & duplex dwellings per dwelling unit per month:				
Monthly base charge	\$50.40	\$59.47	\$68.39	\$71.13
Monthly usage charge per 1,000 gallons over 2,000	\$2.12	\$2.51	\$2.88	\$3.00
Multiple unit dwellings per dwelling unit per month:				
Monthly base charge	\$35.30	\$41.65	\$47.90	\$49.82
Monthly usage charge per 1,000 gallons over 2,000	\$2.12	\$2.51	\$2.88	\$3.00
Non-Residential:				
Various rates based on water usage or wastewater discharge				

Solid Waste Revenues

(Dollars in Thousands)



■ 2008 Actual	124,559
■ 2009 Actual	110,233
■ 2010 Actual	95,257
■ 2011 Appropriated	94,508
■ 2012 Proposed	94,346

Solid Waste revenues are primarily fees charged for the disposal of refuse and other solid wastes delivered to disposal facilities by any business or any federal or state agency. The rates below have been in effect since January 1, 2005:

H-Power Facility - \$81.00 per ton

Transfer Stations - \$110.60 per ton

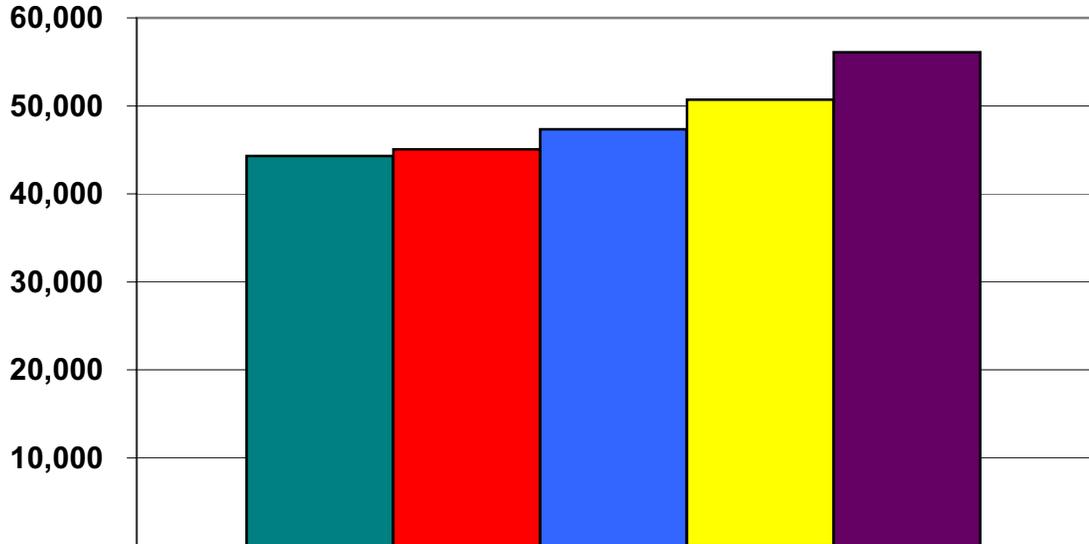
Landfills - \$81.00 per ton

The decrease in Solid Waste revenues from the 2008 Actual reflects the termination of the receipt of proceeds from the agreement of sale related to the H-Power facility.

Solid Waste revenues are reflected in the Solid Waste Special Fund.

Bus Transportation Revenues

(Dollars in Thousands)



Bus Transportation Revenues	
■ 2008 Actual	44,319
■ 2009 Actual	45,066
■ 2010 Actual	47,343
■ 2011 Appropriated	50,692
■ 2012 Proposed	56,090

Bus Transportation Revenues reflect revenues collected primarily from the City's island wide public transit system. The 2012 proposed estimate is based upon estimates from the Department of Transportation Services and reflects an increase due to a projected increase in ridership.

Bus Transportation revenues are reflected in the Bus Transportation Fund.

Summarized below are the authorized fares:

	Effective July 1, 2009	Effective July 1, 2010
Adult cash fare	\$2.25	\$2.50
Youth cash fare	1.00	1.25
Senior cash fare	1.00	1.00
Disabled cash fare	1.00	1.00
Adult monthly pass / 4-day pass / 1-day pass	50.00 / 25.00 / 5.00	60.00 / 25.00 / 6.25
Youth monthly pass	25.00	30.00
Senior monthly pass	5.00	5.00
Disabled monthly pass	5.00	5.00
Adult annual pass	550.00	660.00
Youth annual pass	275.00	330.00
Senior annual pass / biennial pass	30.00 / 60.00	30.00 / 60.00
Disabled annual pass / biennial pass	30.00 / 60.00	30.00 / 60.00
Senior/Disabled ID Card	10.00	10.00

Detailed Statement of Revenues and Surplus

General Fund (110)

This fund accounts for all financial resources except those required to be accounted for in another fund. The major revenue source in the General Fund is the real property tax.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Taxes			
Real Property Taxes - Current Year	\$ 843,360,482	\$ 796,838,238	\$ 796,527,000
Real Property Taxes - Prior Year	8,934,016	3,000,000	3,500,000
Public Service Company Tax	49,392,737	37,244,000	45,390,000
Total — Taxes	\$ 901,687,235	\$ 837,082,238	\$ 845,417,000
Licenses and Permits			
Auctioneer & Pawn Broker	5,000	5,200	5,200
Firearms	2,538	2,190	2,190
Second-Hand & Junk Dealer	14,558	14,100	14,100
Used Motor Vehicle Parts Dealer	890	980	980
Wreck Salvage Rebuild Motor Vehicle	670	760	760
Peddler/Itinerant Vendor	2,515	2,810	2,810
Tear Gas/Other Noxious Substances	125	130	130
Scrap Dealers	5,258	4,900	4,900
Pedicab License Fees	0	30	30
HPD Alarm Permits	191,052	198,800	198,800
Regis-Third Party Reviewer	1,200	600	600
Building Permits	12,012,356	12,500,000	13,500,000
Non-Storm Water Discharge Permit	1,700	0	0
Signs	35,880	28,000	30,100
Motor Vehicle Plate Fees	489,094	483,320	483,320
Motor Vehicle Special Number Plate Fee	811,377	811,800	811,800
Motor Vehicle Tag Fees	354,313	369,100	369,100
Motor Vehicle Transfer Fee & Penalty	2,447,280	2,450,600	2,450,600
Duplicate Register/Ownership Certificate	207,340	207,900	207,900
Tax Liens	170	150	150
Correction Fees	9,770	4,700	4,700
Motor Vehicle Registration - Annual Fee	13,542,730	13,760,400	13,760,400
Reconstruction Inspection Fees	19,695	19,830	19,830
Passenger & Freight Vehicle License	81,703	80,450	80,450
Nonresident Vehicle Permit	24,265	26,700	26,700
Motor Vehicle Drivers License	3,659,021	4,369,180	6,064,518

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Dog Licenses	224,731	224,560	224,560
Dog Tag Fees	8,542	8,550	8,550
Easement Grants	115,461	100,000	100,000
Newsstands	28,990	28,990	28,990
Telephone Enclosures	1,388	0	0
Dispensing Rack	6,824	100,000	6,820
Fire Code Permit & License	240,280	400,000	400,000
Fireworks License Fees	139,500	135,000	135,000
Camping Permits	0	0	353,385
Total — Licenses and Permits	\$ 34,686,216	\$ 36,339,730	\$ 39,297,373

Intergovernmental Revenue			
Transient Accommodation Tax	40,564,068	42,439,000	44,049,000
Excise Tax Surcharge-Transit	157,555,320	155,895,000	0
Fish And Wildlife Svcs	23,035	20,000	20,000
Total — Intergovernmental Revenue	\$ 198,142,423	\$ 198,354,000	\$ 44,069,000

Charges for Services			
Duplication-Master Tapes	\$ 43,752	\$ 21,500	\$ 21,500
Data Proc Svc-State	804,215	650,000	700,000
Data Proc Svc-US Govt	4,910	2,000	2,000
Data Proc Svc-Othr County	421,159	300,000	300,000
Legal Services (BWS)	30,000	30,000	30,000
Svc Fee-Dishonored Checks	18,502	21,920	21,920
Band Collection	8,400	3,600	3,600
Sale Of Gasoline And Oil	150,542	210,000	210,000
Subdivision Fees	106,025	100,000	100,000
Zoning Reg Applcn Fees	189,750	180,000	180,000
Nomination Fees	300	400	300
Witness Fees	109	0	0
Nonconformance Certificate Renewal	0	240,000	0
Plan Review Fee	546,911	650,000	650,000
Adm Fee-Multi-Family Housing Program	44,522	45,000	45,000
Exam Fees-Spec Inspectors	160	200	200
Reg Fees-Spec Inspectors	490	500	500
Military Housing Fee in Lieu of RPT	841,854	850,000	850,000
Surcharge On Tickets	0	97,000	105,000
Zoning/Flood Clearance Fee	16,205	25,000	25,000
Charges For Publications	5	100	100
Duplicate Copy-Any Record	111,024	99,250	99,250
Abstract Of Information	1,802	1,550	1,600
Copy-Map, Plan, Diagram	2,717	2,800	2,800
Certificate Voter Registration	261	150	150
Voter Registration Lists	4,750	1,000	3,000

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Medical Examiner's Report	1,816	3,000	3,000
Certificate-Correctness of Information	36	40	40
Appraisal	2,000	0	0
Documents Of Conveyance	200	0	0
Survey	1,000	0	0
Property Tax Record Search	780	800	800
GIS Data Processing Fees	0	24,000	0
HPD Alarm Service Charges	108,805	110,000	110,000
Custodial Services	7,795	0	0
Attendant Services	365,702	365,000	365,000
Spay-Neuter Service	355,197	360,300	360,300
Kitchen & Facility Usage	8,875	0	0
Other - Misc Services	692	200	200
Taxi/Pedicab Drivers Cert	34,125	34,530	34,530
HPD Special Duty Fees	293,207	300,000	300,000
Electrical Inspection	189	200	200
Bldg Code Variance/Appeal	0	200	200
City Employees Parking	449,082	450,000	611,760
Civic Center Parking Lot	505	0	0
HPD Parking Lot	138,921	82,200	110,304
Scuba And Snorkeling	19,090	30,000	30,000
Windsurfing	1,875	2,000	2,000
Commercial Filming	32,980	22,000	22,000
Summer Fun Program	146,112	205,000	205,000
Fall And Spring Programs	27,656	58,000	58,000
Parks District V Fees	4,991	500,000	500,000
Foster Botanic Garden	127,296	124,000	126,000
Fees For Community Garden	43,713	48,000	48,000
Total — Charges for Services	\$ 5,521,005	\$ 6,251,440	\$ 6,239,254
Fines and Forfeits			
Fines-Overdue Books	\$ 130	\$ 0	\$ 0
HPD Alarm Fines	127,500	175,000	175,000
Fines-Storm Water	17,700	0	0
Fines-Viol Bldg Elec Etc	274,722	340,000	380,000
Grade, Grubb & Stockpile	5,130	0	0
Liquidated Contr Damages	63,000	0	0
Forfeiture Of Seized Prop	69,164	100,000	100,000
Forf-Prem Conversion Plan	210	0	0
Other - Forfeits	4,810	0	0
Total — Fines and Forfeits	\$ 562,366	\$ 615,000	\$ 655,000

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investments	20,284	0	0
Investment-Pool	351,775	220,000	220,000
Other Sources-Interest Earnings	26,253	0	0
Rental Units (City Prop)	335,603	190,000	186,000
Rental Units (HCD Prop)	225,214	205,613	205,613
Rental-Amb Facil-Fire Stn	63,900	63,900	63,900
Other - Rental-Park/Recrtn Facility	4,106	0	0
Perquisite Housing	24,802	18,909	18,909
Rental Of Equipment	4,253	4,253	4,253
Rental For Use Of Land	(118,075)	93,000	81,400
Chinatown Comm Svc Ctr	8,700	0	0
Other City Facilities	2,861	0	0
Public Pay Phone Conces	761	0	0
Equipment	66,940	0	0
Other - Sale of Fixed Asset	5,428	0	0
Other - Escheats	0	100,000	100,000
Developers' Premium - Royal Kunia Golf	45,966	46,000	46,000
Recov Of Utility Charges	8,171	8,360	8,360
Recov-Workers' Comp Paymt	397,177	400,000	400,000
Recov-Court Ordered Restitution	6,966	1,200	0
Misc Recov,Collect,Etc	1,145	0	0
Recov State-Emerg Amb Svc	32,255,904	32,273,155	32,323,021
Recov-Real Prop Tax Svc	0	58,000	58,000
Recov State-Motor Vehicle	805,998	748,090	748,090
Recov Work Comp-3rd Party	409,677	100,000	100,000
Recov-Off Hwy Veh Fuel Tx	6,423	0	0
Recov-State-Comml Drv Lic	525,556	487,690	517,726
Recov-Debt Svc WF/Refuse	11,088,591	11,846,511	13,462,000
Recovery-Interest-Federal Subsidy	314,118	514,600	2,058,500
Recov Debt SV-SWDF Sp Fd	7,319,277	11,039,412	27,738,000
Recov Debt Svc-Hsg Sp Fd	9,932,542	8,758,000	10,269,000
Recov Debt Svc-Swr Fund	14,410,329	12,178,000	7,991,000
Recov-Direct Costs HART	0	0	2,035,477
Recoveries - Others	351,162	0	0
Reimb State-Fireboat Oper	1,843,557	2,051,000	3,282,172
Reimb State-HPD Civil Def	7,300	29,000	29,000
Reimb State-Mv Insp Prgm	663,330	507,220	507,220
Reimb Of Admin Cost-Ewa	26,916	30,000	30,000
Reimb State-DPP Placard	307,235	204,950	204,950
Reimb From Org. Plates	14,220	14,220	14,220
Towing Service Premiums	427,008	430,000	430,000
Other Sundry Realization	35,671	0	0
Sundry Refunds-Prior Exp	1,814,413	556,300	557,000

General Fund

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Sundry Refunds-Curr Exp	137,293	90,000	90,000
Sundry Refund-PCard Rebate	190,698	0	0
Vacation Accum Deposits	323,081	3,000	3,000
Misc Rev/Cash Over/Short	(270)	0	0
Misc Deposit Adjustment	84,223	0	0
Auction Sale-Impound Veh	108,325	112,010	112,010
Auction Sale-Unclaim Prop	36,538	45,000	45,000
Sale-Other Mtls & Suppl	41,237	16,110	16,110
Sale Of Scrap Materials	22,568	0	0
Total — Miscellaneous Revenues	\$ 84,985,150	\$ 83,443,503	\$ 103,955,931
Revolving Fund Revenues			
Repay Dchd Loans-Others	1,300	0	0
Total — Revolving Fund Revenues	\$ 1,300	\$ 0	\$ 0
Utilities or Other Enterprises			
Interest-Late Charges	\$ 24,143	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 24,143	\$ 0	\$ 0
Non-Revenue Receipts			
Recov Swr Fd(WWM Radio)	\$ 35,000	\$ 35,000	\$ 35,000
Recov-Debt Svc Farmers Home Admin Fd	0	0	46,292
Recov-Debt Svc Golf Fd	6,924,587	6,552,000	6,323,000
Recov D/S-Spec Events Fd	6,144,000	6,220,000	6,732,000
Recov D/S-Hanauma Bay Fd	1,479,422	1,414,000	1,358,000
Recov Debt Svc-Hwy Fund	56,425,679	56,288,564	72,523,000
Recov Case-Spec Events Fd	1,056,200	998,600	1,152,100
Recov Case-Hanauma Bay Fd	290,200	282,200	307,900
Recov Case - Hwy Beaut Fd	221,500	212,600	223,100
Recov Case - Sw Sp Fd	9,598,900	9,627,000	10,880,800
Recov Case-Golf Fund	894,000	900,700	975,500
Recov Case-Hwy Fund	9,170,900	10,863,300	11,908,600
Recov Case-Sewer Fund	8,977,900	9,044,200	8,676,600
Recov Case-Liquor Comm Fd	259,600	234,900	256,400
Recov Case - Bikeway Fd	40,400	54,700	35,600
Recovery Case-BWS	3,000,000	3,300,000	3,300,000
Recov Case-HART	0	0	943,400
Recov Case-Rental Asst Fd	11,700	11,700	9,800
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Trf-Sewer Fund For Rent	472,500	472,500	472,500
Total — Non-Revenue Receipts	\$ 105,265,988	\$ 106,775,464	\$ 126,423,092
Unreserved Fund Balance	\$ 67,823,740	\$ 104,052,673	\$ 116,641,088
Interfund Transfer	\$(378,563,064)	\$(355,149,384)	\$(191,066,558)

Detailed Statement of Revenues and Surplus

General Fund (110)

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Total — General Fund	\$1,020,136,502	\$1,017,764,664	\$1,091,631,180

General Fund

Detailed Statement of Revenues and Surplus

Highway Fund (120)

This fund accounts for the disposition of proceeds from special revenues earmarked by law for highway and related activities. Major revenue sources include the City fuel tax, vehicle weight tax, and public utility franchise tax.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Taxes			
Franchise Tax - HECO	\$ 35,377,764	\$ 40,740,700	\$ 42,166,000
Franchise Tax - GASCO	2,124,125	2,606,500	2,954,000
Fuel Tax - Current Year	47,638,840	51,393,000	54,916,000
Total — Taxes	\$ 85,140,729	\$ 94,740,200	\$ 100,036,000
Licenses and Permits			
Storm Drain Connection Fee	\$ 6,200	\$ 6,000	\$ 6,000
Grading Excavation & Fill	225,991	240,000	240,000
Motor Vehicle Weight Tax	83,065,386	105,793,850	117,261,060
Delinquent Motor Vehicle Weight Tax Penalty	897,146	897,940	897,940
Other Vehicle Weight Tax	2,807,415	3,368,900	3,739,480
Delinquent Other Vehicle Weight Tax Penalty	26,720	26,600	26,600
Easement Grants	11,450	0	0
Taxi Stand Permit Fee	8,580	8,580	8,580
Taxi Stand Decals	89	90	90
Freight Curb Load Zone-Permit	224,459	236,020	236,020
Freight Curb Load Zone-Decals	9,834	9,830	9,830
Pass Loading Zone-Permit	11,641	11,810	11,810
Pass Loading Zone-Decals	492	490	490
Excavation/Repair-Street & Sidewalk	71,953	80,000	80,000
Total — Licenses and Permits	\$ 87,367,356	\$ 110,680,110	\$ 122,517,900
Charges for Services			
Sidewalk Specs File Fee	15,800	12,000	12,000
Driveway Specs File Fee	3,100	2,500	2,500
Duplicate Copy-Any Record	129	0	0
Sidewalk Area Cleaning	0	500	500
Sidewalk Repair	146,920	95,700	100,500
Other - Street & Sidewalk Charges	0	500	500
Parking Placards	4,400	2,500	2,500
Street Parking Meter	3,185,526	3,399,000	3,399,000
Frm Damaged Parking Meter	1,965	3,745	3,745
Kuhio-Kaiolu Parking Lot	79,333	132,600	132,600
Kaimuki Parking Lot #2	270,100	346,496	346,496
Kailua Parking Lot	192,220	223,390	223,390

Detailed Statement of Revenues and Surplus

Highway Fund (120)

Highway Fund

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Kalakaua Parking Lot	245,669	325,995	325,995
Zoo Parking Lot	612,238	0	0
Civic Center Parking Lot	114,186	128,227	128,227
Parking Chgs - Salt Lake-	38,687	47,548	47,548
Parking Charges-Palace Sq	85,794	95,985	95,985
HPD Parking Lot	18,442	17,381	17,381
Kailua Elderly Hsg P/Lot	94,568	115,988	115,988
Kaimuki Parking Lot Concession	24,023	24,000	24,000
Lamppost Banner Display	39,752	40,000	40,000
Total — Charges for Services	\$ 5,172,852	\$ 5,014,055	\$ 5,018,855
Miscellaneous Revenues			
Kekaulike Dia Hd Blk Pkg	\$ 0	\$ 8,800	\$ 60,000
Marin Tower Pkg Garage	404,967	400,000	240,000
Harbor Court Garage	346,549	335,000	350,000
Other Sources-Interest Earnings	912	0	0
Rental For Use Of Land	0	78,000	69,700
Chinatown Gateway-Comml	33,494	0	0
Kukui Plaza Garage	817,195	824,000	700,000
Smith-Beretania Parking	88,601	80,000	80,000
Land	221,200	0	0
Equipment	4,828	0	0
City Buses	6,683	0	0
Other - Sale of Fixed Asset	1,934	0	0
Recov-Damaged St Lights	111,140	0	0
Recov-Damaged Traf Signal	41,896	60,000	60,000
Recovery Of Traffic Signs	5,458	1,600	1,700
Other - Comp-Loss of Fixed Asset	3,875	1,400	1,500
Recov For Graffiti Loss	0	500	500
Recov-Overhead Charges	0	8,800	9,200
Recov-Overtime Inspection	0	2,500	2,500
Recovery-Interest-Federal Subsidy	471,210	771,900	3,087,700
Reimb State-Traf Sig Main	292,982	400,000	400,000
Sundry Refunds-Prior Exp	231,969	20,000	20,000
Sundry Refunds-Curr Exp	0	500	500
Vacation Accum Deposits	69,693	13,200	13,800
Misc Rev/Cash Over/Short	(16,416)	0	0
Sale-Other Mtls & Suppl	8,404	500	500
Sale Of Scrap Materials	0	3,500	3,500
Total — Miscellaneous Revenues	\$ 3,146,574	\$ 3,010,200	\$ 5,101,100

Detailed Statement of Revenues and Surplus

Highway Fund (120)

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Utilities or Other Enterprises			
Miscellaneous Revenues	\$ 4,450	\$ 0	\$ 0
Ferry Fares	4,977	0	0
Total — Utilities or Other Enterprises	\$ 9,427	\$ 0	\$ 0
Unreserved Fund Balance	\$ 17,623,528	\$ 20,628,935	\$ 17,407,612
Interfund Transfer	\$(93,604,708)	\$(131,442,214)	\$(150,690,210)
Total — Highway Fund	\$ 104,855,758	\$ 102,631,286	\$ 99,391,257

Detailed Statement of Revenues and Surplus

Highway Beautification Fund (130)

The Highway Beautification and Disposal of Abandoned Vehicles Revolving Fund accounts for receipts (\$5.00 per vehicle) collected for each certificate of registration. These monies are expended primarily for the beautification of highways under the jurisdiction of the City and the disposition of abandoned vehicles.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Hwy Beautification Fees	\$ 3,707,231	\$ 4,335,720	\$ 4,342,510
Total — Charges for Services	\$ 3,707,231	\$ 4,335,720	\$ 4,342,510
Unreserved Fund Balance	\$ 1,814,424	\$ 2,240,329	\$ 2,659,699
Interfund Transfer	\$ (221,500)	\$ (212,600)	\$ (223,100)
Total — Highway Beautification Fund	\$ 5,300,155	\$ 6,363,449	\$ 6,779,109

Detailed Statement of Revenues and Surplus

Bikeway Fund (140)

This fund accounts for receipts from the bicycle registration fee of \$15.00 which is earmarked for operating costs and acquisition, design, construction, improvement, repair and maintenance costs related to bike-ways, including the installation and repair of storm drains and bridges.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Bicycle Licenses	\$ 458,117	\$ 498,450	\$ 498,450
Total — Licenses and Permits	\$ 458,117	\$ 498,450	\$ 498,450
Non-Revenue Receipts			
Trfr-Capital Projects Fd	\$ 3,183	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 3,183	\$ 0	\$ 0
Unreserved Fund Balance	\$ 1,097,338	\$ 856,073	\$ 250,017
Interfund Transfer	\$ (40,400)	\$ (54,700)	\$ (35,600)
Total — Bikeway Fund	\$ 1,518,238	\$ 1,299,823	\$ 712,867

Detailed Statement of Revenues and Surplus

Parks and Playgrounds Fund (150)

This fund accounts for all monies received in lieu of providing land in perpetuity or dedicating land, together with facilities for park and playground purposes. These monies must be expended for the purchase of land for parks and playgrounds, purchase of park and playground equipment, and/or other improvement of existing parks and playgrounds.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Subdividers-Park/Playgrnd	868,100	0	0
Total — Miscellaneous Revenues	\$ 868,100	\$ 0	\$ 0
Non-Revenue Receipts			
Trfr-Capital Projects Fd	\$ 16,590	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 16,590	\$ 0	\$ 0
Unreserved Fund Balance	\$ 3,617,367	\$ 4,518,367	\$ 4,417,367
Total — Parks and Playgrounds Fund	\$ 4,502,057	\$ 4,518,367	\$ 4,417,367

Detailed Statement of Revenues and Surplus

Sewer Fund (170)

This fund accounts for all monies received pursuant to the provisions of the Federal Water Pollution Control Act amendments of 1972 and the Hawaii Revised Statutes and expended for the purposes authorized.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Sewer Service Charges	293,093,972	318,510,000	331,517,782
Other - Sewer Charges	2,400	136,000	136,000
Wstwr Sys Facil Chgs	6,686,130	8,870,000	9,131,200
Total — Charges for Services	\$ 299,782,502	\$ 327,516,000	\$ 340,784,982
Fines and Forfeits			
Fines-Indust WW Discharge	\$ 26,667	\$ 30,000	\$ 30,000
Fines-Storm Water	1,000	0	0
Total — Fines and Forfeits	\$ 27,667	\$ 30,000	\$ 30,000
Miscellaneous Revenues			
Investments	\$ 18,032	\$ 0	\$ 0
Investment-Pool	176,878	147,000	147,000
Vending Machines	1,361	0	0
Equipment	48,417	0	0
Recov-Overtime Inspection	62,991	0	0
Recovery-Interest-Federal Subsidy	1,307,641	2,173,800	5,892,300
Recoveries - Others	309	0	0
Sundry Refunds-Prior Exp	48,836	0	0
Vacation Accum Deposits	24,071	0	0
Sale Of Scrap Materials	790	0	0
Total — Miscellaneous Revenues	\$ 1,689,326	\$ 2,320,800	\$ 6,039,300
Non-Revenue Receipts			
Sale Of Sewer Rev Bonds	\$ 6,281,792	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 6,281,792	\$ 0	\$ 0
Unreserved Fund Balance	\$ 54,786,278	\$ 133,944,979	\$ 207,698,400
Interfund Transfer	\$(23,895,729)	\$(21,729,700)	\$(17,175,100)
Total — Sewer Fund	\$ 338,671,836	\$ 442,082,079	\$ 537,377,582

Detailed Statement of Revenues and Surplus

Bus Transportation Fund (180)

This fund was created for the management, operation, and maintenance of the bus transportation system. All revenues generated or received for these purposes, including City appropriations, are deposited in this fund and expended for such purposes.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Witness Fees	\$ 381	\$ 0	\$ 0
Spc Handicap Transp Fares	1,514,354	1,500,000	1,500,000
Total — Charges for Services	\$ 1,514,735	\$ 1,500,000	\$ 1,500,000
Miscellaneous Revenues			
Other Sources-Interest Earnings	21	0	0
Rental Units (City Prop)	10,725	12,840	20,500
City Buses	351	0	0
Other - Sale of Fixed Asset	150	0	0
Recov-Court Ordered Restitution	170	0	0
Sundry Refunds-Prior Exp	494,072	0	0
Vacation Accum Deposits	9,654	0	0
Total — Miscellaneous Revenues	\$ 515,143	\$ 12,840	\$ 20,500
Utilities or Other Enterprises			
Bus Fare	\$ 45,377,982	\$ 51,930,000	\$ 52,480,000
U-PASS	0	1,710,000	1,730,000
Recovery Of Damages	209,477	0	0
Bus Advertising	77,631	240,000	240,000
OTS-Employee Parking Chge	149,062	140,000	140,000
Bus Royalty Income	632	0	0
Other - Bus Transportation	14,076	0	0
Total — Utilities or Other Enterprises	\$ 45,828,860	\$ 54,020,000	\$ 54,590,000
Non-Revenue Receipts			
Bus Subsidy-General Fund	\$ 96,322,962	\$ 70,531,182	\$ 61,019,633
Bus Subsidy-Highway Fund	28,008,129	64,290,350	66,258,610
Total — Non-Revenue Receipts	\$ 124,331,091	\$ 134,821,532	\$ 127,278,243
Unreserved Fund Balance	\$ 9,447,393	\$ 9,065,012	\$ 14,587,914
Total — Bus Transportation Fund	\$ 181,637,222	\$ 199,419,384	\$ 197,976,657

Detailed Statement of Revenues and Surplus

Liquor Commission Fund (190)

This fund accounts for all monies collected by as well as received on behalf of the Liquor Commission and used for the operational and administrative costs of the Liquor Commission.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Direct Wine Shipper	\$ 36,360	\$ 37,000	\$ 37,000
Personal Shipment Permit	216	275	275
Basic Liquor License (New License)	67,690	110,000	110,000
Liquor Application Filing Fee	2,450	4,000	4,000
Additional Liquor License (Gross Sale)	1,783,622	2,100,000	2,100,000
Renewal Liquor License	1,807,020	1,800,000	1,800,000
Total — Licenses and Permits	\$ 3,697,358	\$ 4,051,275	\$ 4,051,275
Charges for Services			
Witness Fees	\$ 5	\$ 15	\$ 15
Liquor Licensee Change Name	3,630	3,000	3,000
Charge For Photo ID	118,490	118,000	118,000
Charges For Publications	2,520	3,000	3,000
Duplicate Copy-Any Record	3,913	2,500	2,500
Total — Charges for Services	\$ 128,558	\$ 126,515	\$ 126,515
Fines and Forfeits			
Fines-Liquor Commission	\$ 193,206	\$ 285,000	\$ 285,000
Total — Fines and Forfeits	\$ 193,206	\$ 285,000	\$ 285,000
Miscellaneous Revenues			
Sundry Refunds-Prior Exp	821	0	0
Vacation Accum Deposits	1,512	0	0
Misc Rev/Cash Over/Short	1	0	0
Total — Miscellaneous Revenues	\$ 2,334	\$ 0	\$ 0
Unreserved Fund Balance	\$ 1,996,096	\$ 1,935,700	\$ 2,505,301
Interfund Transfer	\$ (259,600)	\$ (234,900)	\$ (256,400)
Total — Liquor Commission Fund	\$ 5,757,952	\$ 6,163,590	\$ 6,711,691

Detailed Statement of Revenues and Surplus

Other Post-Employment Benefits Reserve Fund (200)

This fund is used to accumulate, invest, appropriate, and manage funds to meet the costs of providing health care, life insurance and other post-employment benefits to retirees and their dependents.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investment-Pool	\$ 42,936	\$ 26,000	\$ 26,000
Total — Miscellaneous Revenues	\$ 42,936	\$ 26,000	\$ 26,000
Unreserved Fund Balance	\$ 53,177,172	\$ 53,220,109	\$ 69,109
Total — Other Post-Employment Benefits Reserve Fund	\$ 53,220,108	\$ 53,246,109	\$ 95,109

Detailed Statement of Revenues and Surplus

Rental Assistance Fund (203)

This fund accounts for all net receipts from the Hale Pauahi parking structure which are expended for monthly rental assistance payments to landlords on behalf of an eligible applicant.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Parking Stalls	107,610	107,000	195,000
Total — Miscellaneous Revenues	\$ 107,610	\$ 107,000	\$ 195,000
Unreserved Fund Balance	\$ 913,952	\$ 809,478	\$ 671,778
Interfund Transfer	\$ (11,700)	\$ (11,700)	\$ (9,800)
Total — Rental Assistance Fund	\$ 1,009,862	\$ 904,778	\$ 856,978

Detailed Statement of Revenues and Surplus

Zoo Animal Purchase Fund (207)

This fund accounts for the proceeds from the sale of surplus animals from the Honolulu Zoo and all donations made specifically for the purchase of animals. Funds in this account shall be expended for the acquisition on zoo animals to include shipping, insurance, travel, and other related costs.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Sale Of Animals	1,512	0	0
Total — Miscellaneous Revenues	\$ 1,512	\$ 0	\$ 0
Unreserved Fund Balance	\$ 25,537	\$ 8,133	\$ 5,633
Total — Zoo Animal Purchase Fund	\$ 27,049	\$ 8,133	\$ 5,633

Zoo Animal Purchase Fund

Detailed Statement of Revenues and Surplus

Hanauma Bay Nature Preserve Fund (230)

This fund accounts for receipts from the entrance and vehicle admission fees to Hanauma Bay Nature Preserve and is earmarked primarily for the operation, maintenance, and improvement of the Nature Preserve.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Hanauma Bay Parking	\$ 196,541	\$ 195,000	\$ 195,000
Hanauma Bay-Admission	4,168,176	4,100,000	4,100,000
Total — Charges for Services	\$ 4,364,717	\$ 4,295,000	\$ 4,295,000
Miscellaneous Revenues			
Hanauma Beach Park Conces	261,000	281,016	291,024
Hanauma Shuttle Bus Svc	38,412	38,412	38,412
Hanauma Snorkling Rental	1,248,000	1,248,000	1,248,000
Hanauma Gift Shop Concessiom	69,501	68,493	68,000
Misc Rev/Cash Over/Short	77	0	0
Total — Miscellaneous Revenues	\$ 1,616,990	\$ 1,635,921	\$ 1,645,436
Unreserved Fund Balance	\$ 2,207,959	\$ 2,651,239	\$ 2,874,726
Interfund Transfer	\$ (1,769,622)	\$ (1,696,200)	\$ (1,665,900)
Total — Hanauma Bay Nature Preserve Fund	\$ 6,420,044	\$ 6,885,960	\$ 7,149,262

Detailed Statement of Revenues and Surplus

Reserve for Fiscal Stability Fund (240)

This fund is designated as a reserve for economic and revenue downturns and emergency situations.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investment-Pool	\$ 19,001	\$ 13,000	\$ 13,000
Land	105,000	0	0
Total — Miscellaneous Revenues	\$ 124,001	\$ 13,000	\$ 13,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 661,666	\$ 2,600,000	\$ 0
Total — Non-Revenue Receipts	\$ 661,666	\$ 2,600,000	\$ 0
Unreserved Fund Balance	\$ 26,112,395	\$ 26,898,063	\$ 29,511,063
Total — Reserve for Fiscal Stability Fund	\$ 26,898,062	\$ 29,511,063	\$ 29,524,063

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

This fund accounts for all revenues derived from the operation of the City's Refuse Division, solid waste disposal programs, glass recycling program, and other recycling programs. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Refuse Collector-License	\$ 4,250	\$ 9,000	\$ 9,000
Refuse Collector-Decal	952	900	900
Glass Recycler	300	300	300
Total — Licenses and Permits	\$ 5,502	\$ 10,200	\$ 10,200
Intergovernmental Revenue			
Pynt Fr St-Glass Disp Fee	\$ 453,565	\$ 400,000	\$ 400,000
Total — Intergovernmental Revenue	\$ 453,565	\$ 400,000	\$ 400,000
Charges for Services			
Duplicate Copy-Any Record	\$ 15	\$ 0	\$ 0
Bus. Automated Refuse Pu	200	0	0
Prepaid Coll/Disp Charges	271,582	0	0
Business Premises	492,812	465,000	465,000
Disposal Charges	6,116,790	5,500,000	3,900,000
Disp Chgs Surcharge-Other	4,314,161	3,750,000	4,000,000
Disp Chgs Surcharge - C&C	1,430,700	1,500,000	1,500,000
Total — Charges for Services	\$ 12,626,260	\$ 11,215,000	\$ 9,865,000
Miscellaneous Revenues			
Investments	\$ 7,790	\$ 0	\$ 0
Investment-Pool	64,498	56,000	56,000
Equipment	86,813	0	0
Recovery-Recycled Materials	0	1,500,000	1,575,000
Recovery-Damaged Refuse Carts	825	0	0
Sundry Refunds-Prior Exp	75,644	0	0
Sale-Other Mtls & Suppl	92,895	100,000	100,000
Total — Miscellaneous Revenues	\$ 328,465	\$ 1,656,000	\$ 1,731,000
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 25,653,366	\$ 23,500,000	\$ 26,000,000
Electrical Energy Revenue	43,711,315	40,000,000	42,000,000
Tip Fees-Other	12,753,389	13,000,000	14,500,000
S/H Disposal Chrg H-Power	9,508	0	0
Total — Utilities or Other Enterprises	\$ 82,127,578	\$ 76,500,000	\$ 82,500,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 87,973,552	\$ 76,629,936	\$ 92,970,314
Total — Non-Revenue Receipts	\$ 87,973,552	\$ 76,629,936	\$ 92,970,314
Unreserved Fund Balance	\$ 93,967,345	\$ 117,133,464	\$ 95,903,719

Detailed Statement of Revenues and Surplus

Solid Waste Special Fund (250)

Solid Waste Special Fund

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Interfund Transfer	\$ (28,270,268)	\$ (32,776,423)	\$ (52,344,300)
Total — Solid Waste Special Fund (250)	\$ 249,211,999	\$ 250,768,177	\$ 231,035,933

Detailed Statement of Revenues and Surplus

Land Conservation Fund (260)

The fund accounts for all gifts, voluntary contributions to the city, and all revenues designated by ordinance or resolution for deposit into the fund. All monies deposited into this fund shall be used to purchase or otherwise acquire lands or property entitlements for natural resource land conservation purposes of the city.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Unreserved Fund Balance	\$ 220	\$ 220	\$ 220
Total — Land Conservation Fund	\$ 220	\$ 220	\$ 220

Detailed Statement of Revenues and Surplus

Clean Water and Natural Lands Fund (270)

This fund accounts for monies transferred from real property tax revenues to be used to purchase or otherwise acquire real estate or any interest therein for land conservation in the city. The monies may be used for the purposes of: protection of watershed lands to preserve water quality and water supply; preservation of forests, beaches, coastal areas and agricultural lands; public outdoor recreation and education, including access to beaches sand mountains; preservation of historic or cultural important land areas and sites; protection of significant habitats or ecosystems, including buffer zones; conservation of land in order to reduce erosion, floods, landslides, and runoff; and acquisition of public access to public land and open spaces.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investment-Pool	\$ 6,759	\$ 6,000	\$ 6,000
Total — Miscellaneous Revenues	\$ 6,759	\$ 6,000	\$ 6,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 4,233,510	\$ 4,020,305	\$ 3,982,635
Total — Non-Revenue Receipts	\$ 4,233,510	\$ 4,020,305	\$ 3,982,635
Unreserved Fund Balance	\$ 3,986,355	\$ 7,626,624	\$ 8,652,929
Total — Clean Water and Natural Lands Fund	\$ 8,226,624	\$ 11,652,929	\$ 12,641,564

Detailed Statement of Revenues and Surplus

Affordable Housing Fund (280)

This fund accounts for monies transferred from real property tax revenues to provide for and maintain affordable housing for persons earning less than fifty percent of the median household income in the city. Monies may be used for: the provision and expansion of affordable housing and suitable living environments principally for persons of low and moderate income through land acquisition, development, construction, and maintenance of affordable housing for sale or for rental, provided that the housing remains affordable in perpetuity.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investment-Pool	\$ 4,410	\$ 4,000	\$ 4,000
Total — Miscellaneous Revenues	\$ 4,410	\$ 4,000	\$ 4,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 4,233,510	\$ 4,020,305	\$ 3,982,635
Total — Non-Revenue Receipts	\$ 4,233,510	\$ 4,020,305	\$ 3,982,635
Unreserved Fund Balance	\$ 2,480,570	\$ 6,119,656	\$ 2,543,961
Total — Affordable Housing Fund	\$ 6,718,490	\$ 10,143,961	\$ 6,530,596

Detailed Statement of Revenues and Surplus

Transit Fund (290)

This fund accounts for all monies transferred from the general fund for the county surcharge on state tax and all revenues generated by or received for the transit project. All funds are expended for the operating or capital costs of the transit project.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Duplicate Copy-Any Record	\$ 291	\$ 0	\$ 0
Total — Charges for Services	\$ 291	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ 19,698	\$ 0	\$ 0
Investment-Pool	226,904	171,000	0
Other Sources-Interest Earnings	109	0	0
Sundry Refunds-Prior Exp	224	0	0
Sundry Refunds-Curr Exp	522	0	0
Vacation Accum Deposits	15,548	0	0
Total — Miscellaneous Revenues	\$ 263,005	\$ 171,000	\$ 0
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 157,555,321	\$ 176,809,000	\$ 0
Total — Non-Revenue Receipts	\$ 157,555,321	\$ 176,809,000	\$ 0
Unreserved Fund Balance	\$ 24,973,614	\$ 25,753,440	\$ 0
Total — Transit Fund (290)	\$ 182,792,231	\$ 202,733,440	\$ 0

Detailed Statement of Revenues and Surplus

Community Development Fund (310)

This fund accounts for monies provided by the Federal government under the Housing and Community Development Act of 1974, as amended; the National Affordable Housing Act of 1990, as amended; monies generated as program income; and monies carried over from prior years. Funds are expended to carry out the objectives of the Acts. Funds under the HOME program are funded under the Federal Grants Projects Fund beginning in fiscal year 1977.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
CDBG, PL-93-383	\$ 5,135,956	\$ 10,540,071	\$ 10,540,071
CDBG-Program Income	(610,986)	2,078,064	1,418,345
Total — Intergovernmental Revenue	\$ 4,524,970	\$ 12,618,135	\$ 11,958,416
Non-Revenue Receipts			
Trf - HCD Rehab to Com Dev	\$ 3,000,000	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 3,000,000	\$ 0	\$ 0
Interfund Transfer	\$ 0	\$ (1,500,000)	\$ (2,750,000)
Total — Community Development Fund	\$ 7,524,970	\$ 11,118,135	\$ 9,208,416

Detailed Statement of Revenues and Surplus

Golf Fund (350)

This fund accounts for all receipts derived from the operation of the City's golf facilities. All funds are expended for the management, operation and maintenance of the municipal golf courses.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Golf Course Fees	\$ 6,039,615	\$ 6,608,000	\$ 7,554,878
Total — Charges for Services	\$ 6,039,615	\$ 6,608,000	\$ 7,554,878
Miscellaneous Revenues			
Golf Course Cart Rentals	2,889,924	3,119,972	2,917,200
Golf Course-Pro Shops	1,260	3,360	5,460
Golf Course Food Concession	108,097	102,432	102,432
Golf Course Driving Range	530,673	490,000	495,000
Sundry Refunds-Prior Exp	256,317	0	0
Sundry Refunds-Curr Exp	256	0	0
Vacation Accum Deposits	21,804	0	0
Misc Rev/Cash Over/Short	(2,479)	600	600
Sale Of Scrap Materials	365	0	0
Total — Miscellaneous Revenues	\$ 3,806,217	\$ 3,716,364	\$ 3,520,692
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 9,026,777	\$ 8,343,647	\$ 9,239,173
Total — Non-Revenue Receipts	\$ 9,026,777	\$ 8,343,647	\$ 9,239,173
Unreserved Fund Balance	\$ 723,336	\$ 232,659	\$ 170,031
Interfund Transfer	\$ (7,818,587)	\$ (7,452,700)	\$ (7,298,500)
Total — Golf Fund	\$ 11,777,358	\$ 11,447,970	\$ 13,186,274

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

This fund accounts for all revenues derived from the operation of the City's auditorium facilities, Waikiki Shell and Honolulu Zoo. All funds are expended for the operation of the Department of Enterprise Services.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 70	\$ 0	\$ 0
Surcharge On Tickets	109,087	105,000	105,000
Zoo Parking Lot	0	540,000	540,000
Honolulu Zoo	2,695,202	2,776,058	3,377,141
Total — Charges for Services	\$ 2,804,359	\$ 3,421,058	\$ 4,022,141
Miscellaneous Revenues			
Investments	\$ 0	\$ 3,000	\$ 4,000
Investment-Pool	3,992	3,000	3,000
Rental For Use Of Land	19,200	35,000	40,000
Arena	635,828	635,000	638,000
Pikake Room (Assembly Hall)	84,617	85,000	83,500
Meeting Rooms	159,384	160,000	174,000
Exhibition Hall (Pavilion)	616,028	610,000	444,000
Concert Hall (Theater)	382,469	400,000	404,000
Waikiki Shell	202,481	200,000	200,000
Galleria (Other Area)	23,067	24,000	16,000
Riser And Chair Setup	11,100	11,000	11,000
Chair And Table Setup	143,164	140,000	140,000
Stage Setup	86,215	86,000	70,000
Moving Equipment	1,250	1,200	1,200
Ushering Service	234,635	230,000	235,000
Spotlight And Sound Setup	164,027	160,000	160,000
Excessive Cleanup	9,021	9,000	3,500
Piano	9,110	5,400	6,000
Box Office Service	317,341	315,000	316,000
Other Personal Services	118,968	120,000	118,000
Food Conces-Auditoriums	682,209	690,000	880,000
Parking-Auditoriums	1,699,009	1,700,000	1,700,000
Other-Auditoriums	2,235	2,000	2,200
Novelty Sales Concess-Aud	67,918	68,000	80,000
Ala Moana Conces-Waikiki	30,000	30,000	30,000
Honolulu Zoo Food Conces	163,224	123,348	120,000
Kailua Park Food Conces	5,328	20,400	20,400
Kapiolani Beach Conces	6,265	4,500	6,000
Waikiki Beach Food Conces	215,779	128,116	120,000
Sandy Beach Mob Fd Conces	7,800	7,200	7,200
Waikiki Surfbd Lockr Conc	184,852	180,000	180,000
Pouring Rts-Vending Mach	76,035	50,000	50,000

Detailed Statement of Revenues and Surplus

Special Events Fund (360)

Special Events Fund

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Koko Head Stables Conces	24,396	24,396	24,396
Waikiki Beach Conces-Othr	807,600	700,818	594,000
Aquatics Ctr Food Concession	8,000	12,000	12,000
Veh-Mounted Food Conces	7,362	2,400	4,800
Automatic Teller Machines	11,600	36,000	68,400
Advertising in Parking Garages	766	5,000	5,000
Recov Of Utility Charges	10,400	9,600	9,600
Vacation Accum Deposits	35,597	0	0
Misc Rev/Cash Over/Short	(111)	0	0
Total — Miscellaneous Revenues	\$ 7,268,161	\$ 7,026,378	\$ 6,981,196
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 11,114,719	\$ 7,794,544	\$ 13,135,130
Total — Non-Revenue Receipts	\$ 11,114,719	\$ 7,794,544	\$ 13,135,130
Unreserved Fund Balance	\$ 2,784,775	\$ 2,437,856	\$ 55,173
Interfund Transfer	\$ (7,200,200)	\$ (7,218,600)	\$ (7,884,100)
Total — Special Events Fund	\$ 16,771,814	\$ 13,461,236	\$ 16,309,540

Detailed Statement of Revenues and Surplus

Farmers Home Admin Loan Fund (370)

This fund accounts for all proceeds from the issuance and sale of bonds to the Farmers Home Administration for the purpose of financing portions of the cost of such projects as approved by the Farmers Home Administration.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Unreserved Fund Balance	\$ 46,291	\$ 46,291	\$ 46,292
Interfund Transfer	\$ 0	\$ 0	\$ (46,292)
Total — Farmers Home Admin Loan Fund	\$ 46,291	\$ 46,291	\$ 0

Detailed Statement of Revenues and Surplus

Special Projects Fund (380)

This fund accounts for all monies received under special contracts entered into, by and between the City and the State. Monies received from various sources for operating and capital improvement expenditures for which no financing has been provided in other funds, such as contributions from property owners exclusive of improvement district assessment collections, are also accounted for in this fund.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
Office Of Youth Services	\$ 0	\$ 67,600	\$ 67,600
Mayor's Lei Day	15,000	0	0
Voc Rehab Svcs for Blind	0	23,022	23,022
State Disaster Fund	178,968	0	0
HTA-County Product Enrichment	465,000	0	0
Hawaiian Home Rehab-Principal	85,000	107,672	98,640
Lifeguard Services At State Parks	584,216	584,216	654,402
Program On Aging-State Share	3,449,344	3,557,178	3,676,438
LEPC Emergency Planning	28,120	31,260	31,260
Wireless Enhanced 911	1,293,540	0	0
State Department of Education	49,200	0	0
AFC Admin Assist's Pay	35,000	35,000	35,000
Hawaii Public Housing Authority	250,000	0	0
Certified Nurse Aides	10,459	0	0
DOHS Office of Youth Svcs	62,198	0	0
HI Career Crim Prosecutn	308,521	175,000	235,304
Victim/Witness Kokua Prgm	248,908	503,904	512,532
Oahu Tourism Strategic PI	20,000	0	0
Total — Intergovernmental Revenue	\$ 7,083,474	\$ 5,084,852	\$ 5,334,198
Miscellaneous Revenues			
For Community Programming	43,708	56,315	56,243
S/N 800 MHz Rebanding	20,230	0	0
Contributions to the City	359,593	0	0
Recov-Court Ordered Restitution	377	0	0
Sundry Refunds-Prior Exp	161	0	0
Total — Miscellaneous Revenues	\$ 424,069	\$ 56,315	\$ 56,243
Total — Special Projects Fund	\$ 7,507,543	\$ 5,141,167	\$ 5,390,441

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

This fund accounts for all monies received from the Federal government as grants for specific projects as well as supporting monies from other sources, where such monies are not accountable in any other fund. All monies placed in this fund are maintained in separate accounts identified with, and expended for, the intended purpose.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Federal Grants Fund - Operating			
Intergovernmental Revenue			
EDA-Economic Adj Project	\$ 199	\$ 0	\$ 0
HOME Grant	1,920,228	1,266,510	2,566,510
HUD-Youthbuild Program	512,276	1,257,450	779,854
Workforce Investment Act	7,022,239	5,317,198	5,815,478
Youth Offender Demo Pgm	339,884	0	0
Voc Rehab Svs for Blind	71,595	0	0
Demo-Maint Indep & Employ	29,664	0	0
Food Stamp Employment Training	37,847	0	0
First to Work Program	1,383,840	3,035,309	2,962,378
Case Management Services	152,708	0	0
Program On Aging	3,059,047	3,359,601	3,677,518
Elderly Victims Of Crime	97,569	0	0
Supportive Housing Program	3,795	318,754	318,754
Shelter Plus Care Program	932,174	4,078,800	4,078,800
Federal DOT MVSO Grants	578,996	0	0
EPA Grant Projects	5,250	100,000	25,000
HOME Grant-Program Income	398,435	250,000	557,617
Assist To Firefighters Gr	25,278	0	0
Traffic Safety Education Program	45,570	48,000	93,810
FTA-49 USC Chapter 53	21,000,000	21,622,731	22,267,983
USDOT-FHWA	32,865	0	0
Federal Highway Admin	166,745	0	0
Summer Food Service Program	98,122	235,000	235,000
Volunteer Fire Assistance	50,000	0	0
Crime Victim Assist Grant	893,580	284,844	290,136
Justice Assist. Grant	4,279,872	558,001	314,004
US Dept of Commerce	10,000	0	0
FEMA Grant	52,504	0	0
Drug Recognition Expert	251,455	0	0
Byrne Formula Grant	59,885	0	0
US Department Of Justice Crime	148,214	0	0
DEA Marijuana Grant	162,543	0	0

Detailed Statement of Revenues and Surplus

Federal Grants Fund (390)

Federal Grants Fund - CIP

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
Great Program	18,354	0	0
Forensic DNA Test Program	191,553	0	0
Domestic Violence/VAWA 99	84,648	54,136	0
Cops Grant	1,476,893	0	0
HIDTA Program	1,822,213	0	0
Juvenile Accountability	173,396	366,796	420,444
Homeland Security Grants	5,009,916	176,340	164,208
21st Century Learning Center	0	35,000	25,000
HUD-Special Project Grant	409,156	0	0
Total — Intergovernmental Revenue	\$ 53,008,508	\$ 42,364,470	\$ 44,592,494

Miscellaneous Revenues			
Investments	\$ 2,282	\$ 0	\$ 0
Sundry Refunds-Prior Exp	5,151	0	0
Total — Miscellaneous Revenues	\$ 7,433	\$ 0	\$ 0

Non-Revenue Receipts			
Transfer Fr General Fd	\$ 200,000	\$ 0	\$ 0
Federal Grants	0	0	56,000
Total — Non-Revenue Receipts	\$ 200,000	\$ 0	\$ 56,000

Total — Federal Grants Fund - Operating	\$ 53,215,941	\$ 42,364,470	\$ 44,648,494
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Federal Grants Fund - CIP

Intergovernmental Revenue			
HOME Grant	\$ 0	\$ 3,300,000	\$ 2,000,000
CDBG, PL-93-383	96,911	0	0
Housing Opportunity-HOPWA	281,098	473,440	453,135
HOME Grant-Program Income	0	300,000	0
Federal Highway Admin Bridge Replacement	0	0	720,000
FTA-49 USC Chapter 53	24,453,364	197,512,000	12,973,000
FHWA Traffic Control System	0	6,698,000	6,957,600
USDOT-FHWA	16,988	0	0
Traffic Signal Timing-Phase1	26,848	0	0
Federal Highway Admin	0	9,310,000	7,824,800
Emergency Shelter Grants Program	110,651	428,723	428,723
HUD-Special Project Grant	1,065,514	0	0
Total — Intergovernmental Revenue	\$ 26,051,374	\$ 218,022,163	\$ 31,357,258

Utilities or Other Enterprises			
Miscellaneous Revenues	\$ 400	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 400	\$ 0	\$ 0

Total — Federal Grants Fund - CIP	\$ 26,051,774	\$ 218,022,163	\$ 31,357,258
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Total — Federal Grants Fund (390)	\$ 79,267,715	\$ 260,386,633	\$ 76,005,752
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Detailed Statement of Revenues and Surplus

Housing & Comm Dev Rehab Fund (410)

This fund makes loan monies available-primarily to low and moderate income applicants unable to secure or qualify for funds-under the Rehabilitation Loan Program sponsored by the Federal government.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investments	\$ 2,330	\$ 500,000	\$ 500,000
Other Sources-Interest Earnings	0	5,000	5,000
Other - Escheats	5	0	0
Total — Miscellaneous Revenues	\$ 2,335	\$ 505,000	\$ 505,000
Revolving Fund Revenues			
Principal	\$ 2,418,790	\$ 0	\$ 1,500,000
Interest	90,436	115,000	115,000
Late Charge	5,152	1,300	1,300
Total — Revolving Fund Revenues	\$ 2,514,378	\$ 116,300	\$ 1,616,300
Non-Revenue Receipts			
Trf - Com Dev to Rehab Loan	\$ 0	\$ 1,500,000	\$ 2,750,000
Total — Non-Revenue Receipts	\$ 0	\$ 1,500,000	\$ 2,750,000
Unreserved Fund Balance	\$ 0	\$ (282,643)	\$ (684,262)
Interfund Transfer	\$ (3,000,000)	\$ 0	\$ 0
Total — Housing & Comm Dev Rehab Fund	\$ (483,287)	\$ 1,838,657	\$ 4,187,038

Detailed Statement of Revenues and Surplus

Pauahi Project Expend, HI R-15 Fund (430)

This fund was created to facilitate financing of the Pauahi Project redevelopment plan providing for the acquisition, clearance, construction of site improvements, and sale or lease of home, apartment, and commercial sites to private parties for development in accordance with said plans.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investments	\$ 943	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 943	\$ 0	\$ 0
Unreserved Fund Balance	\$ 956,442	\$ 957,385	\$ 957,385
Total — Pauahi Project Expend, HI R-15 Fund	\$ 957,385	\$ 957,385	\$ 957,385

Detailed Statement of Revenues and Surplus

Housing & Comm Dev Sec 8 Fund (470)

This fund accounts for all monies received from the Federal government under the Housing and Community Development Act of 1974 for the purpose set forth under Title II of the Act.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
Section 8 Main Stream Voucher	\$ 1,595,462	\$ 1,600,000	\$ 1,600,000
Section 8 Mod Rehab (001)	685,715	170,000	170,000
Section 8 Existing Housing Voucher Program	42,132,318	48,100,000	46,275,908
Total — Intergovernmental Revenue	\$ 44,413,495	\$ 49,870,000	\$ 48,045,908
Miscellaneous Revenues			
Investments	\$ 6,214	\$ 0	\$ 0
Other Sources-Interest Earnings	21,799	0	0
Rental For Use Of Land	10,400	0	0
Other - Escheats	28,547	0	0
Sundry Refunds-Prior Exp	1,389	0	0
Vacation Accum Deposits	3,588	0	0
Total — Miscellaneous Revenues	\$ 71,937	\$ 0	\$ 0
Total — Housing & Comm Dev Sec 8 Fund	\$ 44,485,432	\$ 49,870,000	\$ 48,045,908

Detailed Statement of Revenues and Surplus

Leasehold Conversion Fund (490)

This fund accounts for all monies to assist lessees of land upon which are situated either residential condominium, cooperative housing, or residential planned development to purchase those lands at fair and reasonable prices.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Unreserved Fund Balance	\$ 193,517	\$ 185,731	\$ 96,090
Total — Leasehold Conversion Fund	\$ 193,517	\$ 185,731	\$ 96,090

Detailed Statement of Revenues and Surplus

General Improvement Bond Fund (610)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for public improvements specified to be expended from this fund.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Equipment	5,623	0	0
Total — Miscellaneous Revenues	\$ 5,623	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds-Taxable	\$ 3,852	\$ 0	\$ 0
General Obligation Bonds	0	90,374,215	62,311,700
Proceeds from TECP	20,000,000	0	0
Total — Non-Revenue Receipts	\$ 20,003,852	\$ 90,374,215	\$ 62,311,700
Total — General Improvement Bond Fund	\$ 20,009,475	\$ 90,374,215	\$ 62,311,700

Detailed Statement of Revenues and Surplus

Highway Improvement Bond Fund (620)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for highway and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investments	\$ 59,320	\$ 0	\$ 0
City Buses	1,300	0	0
Sundry Refunds-Prior Exp	113	0	0
Total — Miscellaneous Revenues	\$ 60,733	\$ 0	\$ 0
Non-Revenue Receipts			
General Obligation Bonds-Taxable	\$ 30,007,830	\$ 0	\$ 0
General Obligation Bonds	0	149,426,000	82,092,400
Total — Non-Revenue Receipts	\$ 30,007,830	\$ 149,426,000	\$ 82,092,400
Total — Highway Improvement Bond Fund	\$ 30,068,563	\$ 149,426,000	\$ 82,092,400

Highway Improvement Bond Fund

Detailed Statement of Revenues and Surplus

Capital Projects Fund (640)

This fund accounts for monies received from sources other than the federal government, in form of grants, entitlements, shared revenues or payments in lieu of taxes, to fund capital projects, and city monies appropriated for capital projects.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
For Street Improvements	0	100,000	100,000
City Share - Ewa Impact Fee	0	0	736,000
Recoveries - Others	24,856	0	0
Total — Miscellaneous Revenues	\$ 24,856	\$ 100,000	\$ 836,000
Non-Revenue Receipts			
Id B&I Rdmpn Fund	\$ 24,416	\$ 0	\$ 0
Trf - General Trust Fund	0	0	800,000
State Grants	0	3,850,000	0
Total — Non-Revenue Receipts	\$ 24,416	\$ 3,850,000	\$ 800,000
Total — Capital Projects Fund	\$ 49,272	\$ 3,950,000	\$ 1,636,000

Detailed Statement of Revenues and Surplus

Housing Development Special Fund (655)

This fund accounts for the proceeds of general obligation bonds and bond anticipation notes authorized and issued for the purpose of developing housing for sale or for rental and for the proceeds from the sale or rental of housing.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Easement Grants	\$ 43,501	\$ 15,000	\$ 15,000
Total — Licenses and Permits	\$ 43,501	\$ 15,000	\$ 15,000
Charges for Services			
Chinatown Gateway-Parking	\$ 203,058	\$ 200,000	\$ 240,000
River-Nimitz-Parking	113,642	128,500	128,500
Total — Charges for Services	\$ 316,700	\$ 328,500	\$ 368,500
Miscellaneous Revenues			
Investments	29,223	20,000	20,000
Rental Units (HCD Prop)	10,339	7,200	7,200
Manoa Elderly-Res	184,668	149,000	100,000
Rental-W. Loch Village	62,760	0	0
Chinatown Gateway-Resid	928,132	723,076	723,076
Chinatown Gateway-Comml	252,161	180,769	180,769
Harbor Village - Residential	113,035	154,799	154,799
Harbor Village - Commercial	48,723	69,613	69,613
Marin Tower-Commercial	23,264	253,584	253,584
Marin Tower-Residential	883,130	1,331,319	1,331,319
Recov-Embezzlement Loss	3,120	0	0
Hsg Buyback-Shared Equity	919,100	0	0
Total — Miscellaneous Revenues	\$ 3,457,655	\$ 2,889,360	\$ 2,840,360
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 7,241,047	\$ 4,400,465	\$ 6,737,038
Total — Non-Revenue Receipts	\$ 7,241,047	\$ 4,400,465	\$ 6,737,038
Unreserved Fund Balance	\$ 533,882	\$ 1,479,863	\$ 517,702
Interfund Transfer	\$ (9,932,542)	\$ (8,758,000)	\$ (10,269,000)
Total — Housing Development Special Fund	\$ 1,660,243	\$ 355,188	\$ 209,600

Detailed Statement of Revenues and Surplus

Sewer Revenue Bond (670)

This fund accounts for proceeds of revenue bonds issued to pay all or part of those appropriations for improvements, repairs, and maintenance of the wastewater system.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Fines and Forfeits			
Liquidated Contr Damages	\$ 124,050	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 124,050	\$ 0	\$ 0
Miscellaneous Revenues			
Investments	\$ 681,693	\$ 0	\$ 0
Investment-Pool	80,335	0	0
Sundry Refunds-Prior Exp	2,000,000	0	0
Total — Miscellaneous Revenues	\$ 2,762,028	\$ 0	\$ 0
Non-Revenue Receipts			
Sale Of Sewer Rev Bonds	102,754,377	328,973,000	236,899,000
State Revolving Fund	57,773,627	0	0
Total — Non-Revenue Receipts	\$ 160,528,004	\$ 328,973,000	\$ 236,899,000
Total — Sewer Revenue Bond	\$ 163,414,082	\$ 328,973,000	\$ 236,899,000

Detailed Statement of Revenues and Surplus

Sld Wst Improvement Bond Fund (680)

This fund accounts for proceeds of general obligation bonds issued to pay all or part of those appropriations for solid waste disposal and related public improvements specified to be expended from this fund.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Non-Revenue Receipts			
General Obligation Bonds	61,021,554	154,656,000	11,191,000
Total — Non-Revenue Receipts	\$ 61,021,554	\$ 154,656,000	\$ 11,191,000
Total — Sld Wst Improvement Bond Fund	\$ 61,021,554	\$ 154,656,000	\$ 11,191,000

Sld Wst Improvement Bond Fund

Detailed Statement of Revenues and Surplus

Transit Improvement Bond Fund (695)

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Non-Revenue Receipts			
General Obligation Bonds	\$ 0	\$1,056,491,000	\$ 0
Total — Non-Revenue Receipts	\$ 0	\$1,056,491,000	\$ 0
Total — Transit Improvement Bond Fund	\$ 0	\$1,056,491,000	\$ 0

Detailed Statement of Revenues and Surplus

Municipal Stores Rvlvg Fund (890)

This revolving fund is used to finance the Municipal Stores through bulk purchases and resale of regularly used standard printed forms and various publications dealing with city matters.

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Revolving Fund Revenues			
Publications	15,391	0	0
Total — Revolving Fund Revenues	\$ 15,391	\$ 0	\$ 0
Unreserved Fund Balance	\$ 185,251	\$ 185,556	\$ 185,556
Total — Municipal Stores Rvlvg Fund	\$ 200,642	\$ 185,556	\$ 185,556

Departmental Revenue Summary

Department of Budget & Fiscal Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Taxes			
Real Property Taxes - Current Year	\$ 843,360,482	\$ 796,838,238	\$ 796,527,000
Real Property Taxes - Prior Year	8,934,016	3,000,000	3,500,000
Public Service Company Tax	49,392,737	37,244,000	45,390,000
Franchise Tax - HECO	35,377,764	40,740,700	42,166,000
Franchise Tax - GASCO	2,124,125	2,606,500	2,954,000
Fuel Tax - Current Year	47,638,840	51,393,000	54,916,000
Total — Taxes	\$ 986,827,964	\$ 931,822,438	\$ 945,453,000
Licenses and Permits			
Direct Wine Shipper	\$ 36,360	\$ 37,000	\$ 37,000
Personal Shipment Permit	216	275	275
Basic Liquor License (New License)	67,690	110,000	110,000
Liquor Application Filing Fee	2,450	4,000	4,000
Additional Liquor License (Gross Sale)	1,783,622	2,100,000	2,100,000
Renewal Liquor License	1,807,020	1,800,000	1,800,000
Easement Grants	22,100	0	0
Telephone Enclosures	1,388	0	0
Total — Licenses and Permits	\$ 3,720,846	\$ 4,051,275	\$ 4,051,275
Intergovernmental Revenue			
Section 8 Main Stream Voucher	\$ 5,345	\$ 0	\$ 0
Section 8 Mod Rehab (001)	1,241	0	0
HOME Grant	95,383	4,566,510	4,566,510
CDBG, PL-93-383	582,971	10,540,071	10,540,071
Section 8 Existing Housing Voucher Program	133,158	0	0
CDBG-Program Income	(2,891,251)	2,078,064	1,418,345
Housing Opportunity-HOPWA	0	473,440	453,135
HOME Grant-Program Income	0	550,000	557,617
FTA-49 USC Chapter 53	0	197,512,000	12,973,000
FHWA Traffic Control System	0	6,698,000	6,957,600
Federal Highway Admin	0	9,310,000	7,824,800
Emergency Shelter Grants Program	0	428,723	428,723
FEMA Grant	52,504	0	0
HUD-Special Project Grant	2,243	0	0
State Disaster Fund	178,968	0	0
Transient Accommodation Tax	40,564,068	42,439,000	44,049,000
Excise Tax Surcharge-Transit	157,555,320	155,895,000	0
Fish And Wildlife Svcs	23,035	20,000	20,000
Total — Intergovernmental Revenue	\$ 196,302,985	\$ 430,510,808	\$ 89,788,801

Departmental Revenue Summary

Department of Budget & Fiscal Services

Budget & Fiscal Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Duplication-Master Tapes	\$ 30,753	\$ 8,500	\$ 8,500
Svc Fee-Dishonored Checks	872	600	600
Witness Fees	5	15	15
Liquor Licensee Change Name	3,630	3,000	3,000
Charge For Photo ID	118,490	118,000	118,000
Adm Fee-Multi-Family Housing Program	0	45,000	45,000
Military Housing Fee in Lieu of RPT	841,854	850,000	850,000
Charges For Publications	2,520	3,000	3,000
Duplicate Copy-Any Record	19,293	9,600	9,600
Copy-Map, Plan, Diagram	1,954	1,800	1,800
Certificate-Correctness of Information	28	30	30
Appraisal	2,000	0	0
Documents Of Conveyance	200	0	0
Survey	1,000	0	0
Property Tax Record Search	780	800	800
Prepaid Coll/Disp Charges	271,582	0	0
Total — Charges for Services	\$ 1,294,961	\$ 1,040,345	\$ 1,040,345
Fines and Forfeits			
Fines-Liquor Commission	\$ 193,206	\$ 285,000	\$ 285,000
Forf-Prem Conversion Plan	210	0	0
Other - Forfeits	4,810	0	0
Total — Fines and Forfeits	\$ 198,226	\$ 285,000	\$ 285,000
Miscellaneous Revenues			
Investments	\$ 809,183	\$ 20,000	\$ 20,000
Investment-Pool	974,447	646,000	475,000
Rental Units (City Prop)	199,298	57,820	53,820
Rental Units (HCD Prop)	205,613	205,613	205,613
Rental For Use Of Land	15,634	156,000	136,100
Public Pay Phone Conces	761	0	0
Land	326,200	0	0
Equipment	56,858	0	0
Other - Sale of Fixed Asset	3,166	0	0
Other - Escheats	0	100,000	100,000
For Street Improvements	0	100,000	100,000
City Share - Ewa Impact Fee	0	0	736,000
Subdividers-Park/Playgrnd	868,100	0	0
Recov-Court Ordered Restitution	2,998	0	0
Recov-Real Prop Tax Svc	0	58,000	58,000
Recov-Debt Svc WF/Refuse	11,088,591	11,846,511	13,462,000
Recovery-Interest-Federal Subsidy	2,092,969	3,460,300	11,038,500
Recov Debt SV-SWDF Sp Fd	7,319,277	11,039,412	27,738,000
Recov Debt Svc-Hsg Sp Fd	9,932,542	8,758,000	10,269,000

Departmental Revenue Summary

Department of Budget & Fiscal Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Recov Debt Svc-Swr Fund	14,410,329	12,178,000	7,991,000
Recov-Direct Costs HART	0	0	2,035,477
Recoveries - Others	342,739	0	0
Other Sundry Realization	35,671	0	0
Sundry Refunds-Prior Exp	20,581	0	0
Sundry Refund-PCard Rebate	190,698	0	0
Vacation Accum Deposits	237,492	0	0
Misc Rev/Cash Over/Short	(99)	0	0
Sale-Other Mtls & Suppl	2,069	0	0
Sale Of Scrap Materials	22,568	0	0
Total — Miscellaneous Revenues	\$ 49,157,685	\$ 48,625,656	\$ 74,418,510
Non-Revenue Receipts			
Recov Swr Fd(WWM Radio)	\$ 35,000	\$ 35,000	\$ 35,000
Recov-Debt Svc Farmers Home Admin Fd	0	0	46,292
Recov-Debt Svc Golf Fd	6,924,587	6,552,000	6,323,000
Recov D/S-Spec Events Fd	6,144,000	6,220,000	6,732,000
Recov D/S-Hanauma Bay Fd	1,479,422	1,414,000	1,358,000
Recov Debt Svc-Hwy Fund	56,425,679	56,288,564	72,523,000
Recov Case-Spec Events Fd	1,056,200	998,600	1,152,100
Recov Case-Hanauma Bay Fd	290,200	282,200	307,900
Recov Case - Hwy Beaut Fd	221,500	212,600	223,100
Recov Case - Sw Sp Fd	9,598,900	9,627,000	10,880,800
Recov Case-Golf Fund	894,000	900,700	975,500
Recov Case-Hwy Fund	9,170,900	10,863,300	11,908,600
Recov Case-Sewer Fund	8,977,900	9,044,200	8,676,600
Recov Case-Liquor Comm Fd	259,600	234,900	256,400
Recov Case - Bikeway Fd	40,400	54,700	35,600
Recovery Case-BWS	3,000,000	3,300,000	3,300,000
Recov Case-HART	0	0	943,400
Recov Case-Rental Asst Fd	11,700	11,700	9,800
Transfer Fr General Fd	282,040,102	284,618,202	130,046,925
Bus Subsidy-General Fund	96,322,962	70,531,182	61,019,633
Bus Subsidy-Highway Fund	28,008,129	64,290,350	66,258,610
Trfr-Capital Projects Fd	19,773	0	0
Trans Fr Ref Gnl Ac-Rent	263,500	263,500	263,500
Id B&I Rdmptn Fund	24,416	0	0

Departmental Revenue Summary

Department of Budget & Fiscal Services

Budget & Fiscal Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Non-Revenue Receipts			
Trf-Sewer Fund For Rent	472,500	472,500	472,500
Trf - Com Dev to Rehab Loan	0	1,500,000	2,750,000
Trf - HCD Rehab to Com Dev	3,000,000	0	0
Trf - General Trust Fund	0	0	800,000
General Obligation Bonds-Taxable	30,011,682	0	0
General Obligation Bonds	61,021,554	1,450,947,215	155,595,100
Sale Of Sewer Rev Bonds	109,036,169	328,973,000	236,899,000
Proceeds from TECP	20,000,000	0	0
State Grants	0	3,850,000	0
Total — Non-Revenue Receipts	\$ 734,750,775	\$2,311,485,413	\$ 779,792,360
Total — Department of Budget & Fiscal Services	\$1,972,253,442	\$3,727,820,935	\$1,894,829,291

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
Section 8 Main Stream Voucher	\$ 1,590,117	\$ 1,600,000	\$ 1,600,000
Section 8 Mod Rehab (001)	684,474	170,000	170,000
EDA-Economic Adj Project	199	0	0
HOME Grant	1,824,845	0	0
HUD-Youthbuild Program	512,276	1,257,450	779,854
CDBG, PL-93-383	4,649,896	0	0
Workforce Investment Act	7,022,239	5,317,198	5,815,478
Section 8 Existing Housing Voucher Program	41,999,160	48,100,000	46,275,908
CDBG-Program Income	616,665	0	0
Housing Opportunity-HOPWA	281,098	0	0
Youth Offender Demo Pgm	339,884	0	0
Voc Rehab Svs for Blind	71,595	0	0
Demo-Maint Indep & Employ	29,664	0	0
Food Stamp Employment Training	37,847	0	0
First to Work Program	1,383,840	3,035,309	2,962,378
Case Management Services	152,708	0	0
Program On Aging	3,059,047	3,359,601	3,677,518
Elderly Victims Of Crime	97,569	0	0
Supportive Housing Program	3,795	318,754	318,754
Shelter Plus Care Program	932,174	4,078,800	4,078,800
EPA Grant Projects	5,250	0	0
HOME Grant-Program Income	398,435	0	0
Assist To Firefighters Gr	25,278	0	0
Traffic Signal Timing-Phase1	26,848	0	0
Emergency Shelter Grants Program	110,651	0	0
Juvenile Accountability	173,396	366,796	420,444
Homeland Security Grants	109,288	0	0
HUD-Special Project Grant	1,472,427	0	0
Voc Rehab Svcs for Blind	0	23,022	23,022
Hawaiian Home Rehab-Principal	85,000	107,672	98,640
Program On Aging-State Share	3,449,344	3,557,178	3,676,438
Hawaii Public Housing Authority	250,000	0	0
Certified Nurse Aides	10,459	0	0
Total — Intergovernmental Revenue	\$ 71,405,468	\$ 71,291,780	\$ 69,897,234
Charges for Services			
Svc Fee-Dishonored Checks	\$ 60	\$ 0	\$ 0
Witness Fees	10	0	0
Adm Fee-Multi-Family Housing Program	44,522	0	0
Duplicate Copy-Any Record	3	0	0
City Employees Parking	18	0	0
Chinatown Gateway-Parking	23,820	0	0
Total — Charges for Services	\$ 68,433	\$ 0	\$ 0

Departmental Revenue Summary

Department of Community Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investments	\$ 36,344	\$ 500,000	\$ 500,000
Other Sources-Interest Earnings	22,713	5,000	5,000
Rental Units (City Prop)	136,305	132,180	132,180
Rental Units (HCD Prop)	29,940	7,200	7,200
Rental For Use Of Land	(137,800)	0	0
Chinatown Comm Svc Ctr	8,700	0	0
Parking Stalls	107,610	107,000	195,000
Other City Facilities	2,861	0	0
Other - Escheats	28,552	0	0
Contributions to the City	13,000	0	0
Recov-Embezzlement Loss	3,120	0	0
Recoveries - Others	8,423	0	0
Sundry Refunds-Prior Exp	105,191	0	0
Vacation Accum Deposits	3,588	0	0
Hsg Buyback-Shared Equity	919,100	0	0
Total — Miscellaneous Revenues	\$ 1,287,647	\$ 751,380	\$ 839,380
Revolving Fund Revenues			
Principal	\$ 2,418,790	\$ 0	\$ 1,500,000
Interest	90,436	115,000	115,000
Late Charge	5,152	1,300	1,300
Repay Dchd Loans-Others	1,300	0	0
Total — Revolving Fund Revenues	\$ 2,515,678	\$ 116,300	\$ 1,616,300
Total — Department of Community Services	\$ 75,277,226	\$ 72,159,460	\$ 72,352,914

Departmental Revenue Summary

Corporation Counsel

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Legal Services (BWS)	\$ 30,000	\$ 30,000	\$ 30,000
Witness Fees	90	0	0
Duplicate Copy-Any Record	0	300	300
Total — Charges for Services	\$ 30,090	\$ 30,300	\$ 30,300
Miscellaneous Revenues			
Misc Recov,Collect,Etc	1,141	0	0
Sundry Refunds-Prior Exp	2,579	0	0
Total — Miscellaneous Revenues	\$ 3,720	\$ 0	\$ 0
Total — Corporation Counsel	\$ 33,810	\$ 30,300	\$ 30,300

Departmental Revenue Summary

Department of Customer Services

Customer Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Auctioneer & Pawn Broker	\$ 5,000	\$ 5,200	\$ 5,200
Firearms	419	370	370
Second-Hand & Junk Dealer	14,558	14,100	14,100
Used Motor Vehicle Parts Dealer	890	980	980
Wreck Salvage Rebuild Motor Vehicle	670	760	760
Peddler/Itinerant Vendor	2,515	2,810	2,810
Tear Gas/Other Noxious Substances	125	130	130
Scrap Dealers	5,258	4,900	4,900
Pedicab License Fees	0	30	30
Refuse Collector-License	4,250	9,000	9,000
Glass Recycler	300	300	300
Motor Vehicle Weight Tax	83,065,386	105,793,850	117,261,060
Motor Vehicle Plate Fees	489,094	483,320	483,320
Motor Vehicle Special Number Plate Fee	811,377	811,800	811,800
Motor Vehicle Tag Fees	354,313	369,100	369,100
Motor Vehicle Transfer Fee & Penalty	2,447,280	2,450,600	2,450,600
Duplicate Register/Ownership Certificate	207,340	207,900	207,900
Delinquent Motor Vehicle Weight Tax Penalty	897,146	897,940	897,940
Tax Liens	170	150	150
Correction Fees	9,770	4,700	4,700
Motor Vehicle Registration - Annual Fee	13,542,730	13,760,400	13,760,400
Reconstruction Inspection Fees	19,695	19,830	19,830
Other Vehicle Weight Tax	2,807,415	3,368,900	3,739,480
Delinquent Other Vehicle Weight Tax Penalty	26,720	26,600	26,600
Bicycle Licenses	458,117	498,450	498,450
Passenger & Freight Vehicle License	81,703	80,450	80,450
Nonresident Vehicle Permit	24,265	26,700	26,700
Motor Vehicle Drivers License	3,659,021	4,369,180	6,064,518
Dog Licenses	224,731	224,560	224,560
Dog Tag Fees	8,542	8,550	8,550
Newsstands	28,990	28,990	28,990
Taxi Stand Permit Fee	8,580	8,580	8,580
Taxi Stand Decals	89	90	90
Dispensing Rack	6,824	100,000	6,820
Freight Curb Load Zone-Permit	224,459	236,020	236,020
Freight Curb Load Zone-Decals	9,834	9,830	9,830
Pass Loading Zone-Permit	11,641	11,810	11,810
Pass Loading Zone-Decals	492	490	490
Total — Licenses and Permits	\$ 109,459,709	\$ 133,837,370	\$ 147,277,318

Departmental Revenue Summary

Department of Customer Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 15,830	\$ 21,000	\$ 21,000
Witness Fees	4	0	0
Duplicate Copy-Any Record	328	200	200
Spay-Neuter Service	355,197	360,300	360,300
Taxi/Pedicab Drivers Cert	34,125	34,530	34,530
Hwy Beautification Fees	3,707,231	4,335,720	4,342,510
Total — Charges for Services	\$ 4,112,715	\$ 4,751,750	\$ 4,758,540
Fines and Forfeits			
Fines-Overdue Books	\$ 130	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 130	\$ 0	\$ 0
Miscellaneous Revenues			
For Community Programming	43,708	42,315	42,243
Recov Of Utility Charges	8,171	8,360	8,360
Recov-Court Ordered Restitution	50	0	0
Recov State-Motor Vehicle	805,998	748,090	748,090
Recov-State-Comml Drv Lic	525,556	487,690	517,726
Reimb State-Mv Insp Prgm	663,330	507,220	507,220
Reimb State-DPP Placard	307,235	204,950	204,950
Reimb From Org. Plates	14,220	14,220	14,220
Sundry Refunds-Prior Exp	5,490	0	0
Vacation Accum Deposits	5,064	0	0
Misc Rev/Cash Over/Short	(16,556)	0	0
Auction Sale-Impound Veh	108,325	112,010	112,010
Sale-Other Mtls & Suppl	605	610	610
Total — Miscellaneous Revenues	\$ 2,471,196	\$ 2,125,465	\$ 2,155,429
Revolving Fund Revenues			
Publications	15,391	0	0
Total — Revolving Fund Revenues	\$ 15,391	\$ 0	\$ 0
Total — Department of Customer Services	\$ 116,059,141	\$ 140,714,585	\$ 154,191,287

Departmental Revenue Summary

Department of Design and Construction

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
CDBG-Program Income	1,000,000	0	0
Federal Highway Admin Bridge Replacement	0	0	720,000
USDOT-FHWA	32,865	0	0
Total — Intergovernmental Revenue	\$ 1,032,865	\$ 0	\$ 720,000
Charges for Services			
Duplicate Copy-Any Record	\$ 186	\$ 0	\$ 0
Total — Charges for Services	\$ 186	\$ 0	\$ 0
Fines and Forfeits			
Liquidated Contr Damages	\$ 63,000	\$ 0	\$ 0
Total — Fines and Forfeits	\$ 63,000	\$ 0	\$ 0
Miscellaneous Revenues			
Recov-Overtime Inspection	62,991	0	0
Recoveries - Others	24,856	0	0
Sundry Refunds-Prior Exp	600,039	0	0
Vacation Accum Deposits	9,189	0	0
Total — Miscellaneous Revenues	\$ 697,075	\$ 0	\$ 0
Total — Department of Design and Construction	\$ 1,793,126	\$ 0	\$ 720,000

Design and Construction

Departmental Revenue Summary

Department of Emergency Management

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
Homeland Security Grants	4,900,628	176,340	164,208
LEPC Emergency Planning	28,120	31,260	31,260
Total — Intergovernmental Revenue	\$ 4,928,748	\$ 207,600	\$ 195,468
Miscellaneous Revenues			
Reimb State-HPD Civil Def	7,300	29,000	29,000
Sundry Refunds-Prior Exp	69,600	0	0
Sundry Refunds-Curr Exp	3,961	0	0
Total — Miscellaneous Revenues	\$ 80,861	\$ 29,000	\$ 29,000
Non-Revenue Receipts			
Transfer Fr General Fd	\$ 200,000	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 200,000	\$ 0	\$ 0
Total — Department of Emergency Management	\$ 5,209,609	\$ 236,600	\$ 224,468

Departmental Revenue Summary

Department of Emergency Services

Emergency Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
Lifeguard Services At State Parks	\$ 584,216	\$ 584,216	\$ 654,402
Total — Intergovernmental Revenue	\$ 584,216	\$ 584,216	\$ 654,402
Charges for Services			
Duplicate Copy-Any Record	\$ 50	\$ 0	\$ 0
Abstract Of Information	1,802	1,550	1,600
Total — Charges for Services	\$ 1,852	\$ 1,550	\$ 1,600
Miscellaneous Revenues			
Contributions to the City	50,000	0	0
Recov State-Emerg Amb Svc	32,255,904	32,273,155	32,323,021
Sundry Refunds-Prior Exp	30,497	0	0
Sundry Refunds-Curr Exp	44,928	0	0
Vacation Accum Deposits	27,274	0	0
Sale-Other Mtls & Suppl	3,222	0	0
Total — Miscellaneous Revenues	\$ 32,411,825	\$ 32,273,155	\$ 32,323,021
Utilities or Other Enterprises			
Interest-Late Charges	\$ 24,143	\$ 0	\$ 0
Miscellaneous Revenues	400	0	0
Total — Utilities or Other Enterprises	\$ 24,543	\$ 0	\$ 0
Total — Department of Emergency Services	\$ 33,022,436	\$ 32,858,921	\$ 32,979,023

Departmental Revenue Summary

Department of Enterprise Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Svc Fee-Dishonored Checks	\$ 150	\$ 0	\$ 0
Surcharge On Tickets	109,087	202,000	210,000
Zoo Parking Lot	0	540,000	540,000
Golf Course Fees	6,039,615	6,608,000	7,554,878
Honolulu Zoo	2,695,202	2,776,058	3,377,141
Total — Charges for Services	\$ 8,844,054	\$ 10,126,058	\$ 11,682,019
Miscellaneous Revenues			
Investments	\$ 0	\$ 3,000	\$ 4,000
Investment-Pool	3,041	0	0
Golf Course Cart Rentals	2,889,924	3,119,972	2,917,200
Rental For Use Of Land	19,200	35,000	40,000
Arena	635,828	635,000	638,000
Pikake Room (Assembly Hall)	84,617	85,000	83,500
Meeting Rooms	159,384	160,000	174,000
Exhibition Hall (Pavilion)	616,028	610,000	444,000
Concert Hall (Theater)	382,469	400,000	404,000
Waikiki Shell	202,481	200,000	200,000
Galleria (Other Area)	23,067	24,000	16,000
Riser And Chair Setup	11,100	11,000	11,000
Chair And Table Setup	143,164	140,000	140,000
Stage Setup	86,215	86,000	70,000
Moving Equipment	1,250	1,200	1,200
Ushering Service	234,635	230,000	235,000
Spotlight And Sound Setup	164,027	160,000	160,000
Excessive Cleanup	9,021	9,000	3,500
Piano	9,110	5,400	6,000
Box Office Service	317,341	315,000	316,000
Other Personal Services	118,968	120,000	118,000
Food Conces-Auditoriums	682,209	690,000	880,000
Golf Course-Pro Shops	1,260	3,360	5,460
Parking-Auditoriums	1,699,009	1,700,000	1,700,000
Other-Auditoriums	2,235	2,000	2,200
Novelty Sales Concess-Aud	67,918	68,000	80,000
Ala Moana Conces-Waikiki	30,000	30,000	30,000
Hanauma Beach Park Conces	261,000	281,016	291,024
Honolulu Zoo Food Conces	163,224	123,348	120,000
Kailua Park Food Conces	5,328	20,400	20,400
Kapiolani Beach Conces	6,265	4,500	6,000
Waikiki Beach Food Conces	215,779	128,116	120,000
Sandy Beach Mob Fd Conces	7,800	7,200	7,200
Waikiki Surfbd Lockr Conc	184,852	180,000	180,000
Pouring Rts-Vending Mach	76,035	50,000	50,000

Departmental Revenue Summary

Department of Enterprise Services

Enterprise Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Hanauma Shuttle Bus Svc	38,412	38,412	38,412
Koko Head Stables Conces	24,396	24,396	24,396
Hanauma Snorkling Rental	1,248,000	1,248,000	1,248,000
Waikiki Beach Conces-Othr	807,600	700,818	594,000
Hanauma Gift Shop Concessiom	69,501	68,493	68,000
Golf Course Food Concession	108,097	102,432	102,432
Golf Course Driving Range	530,673	490,000	495,000
Aquatics Ctr Food Concession	8,000	12,000	12,000
Veh-Mounted Food Conces	7,362	2,400	4,800
Automatic Teller Machines	11,600	36,000	68,400
Advertising in Parking Garages	766	5,000	5,000
Developers' Premium - Royal Kunia Golf	45,966	46,000	46,000
Recov Of Utility Charges	10,400	9,600	9,600
Sundry Refunds-Prior Exp	256,317	0	0
Sundry Refunds-Curr Exp	256	0	0
Vacation Accum Deposits	57,401	0	0
Misc Rev/Cash Over/Short	(2,590)	600	600
Sale Of Animals	1,512	0	0
Sale Of Scrap Materials	365	0	0
Total — Miscellaneous Revenues	\$ 12,737,818	\$ 12,421,663	\$ 12,190,324
Total — Department of Enterprise Services	\$ 21,581,872	\$ 22,547,721	\$ 23,872,343

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Refuse Collector-Decal	\$ 952	\$ 900	\$ 900
Non-Storm Water Discharge Permit	1,700	0	0
Total — Licenses and Permits	\$ 2,652	\$ 900	\$ 900
Intergovernmental Revenue			
EPA Grant Projects	\$ 0	\$ 100,000	\$ 25,000
Drug Recognition Expert	33,169	0	0
Pyemt Fr St-Glass Disp Fee	453,565	400,000	400,000
Total — Intergovernmental Revenue	\$ 486,734	\$ 500,000	\$ 425,000
Charges for Services			
Duplicate Copy-Any Record	16	0	0
Bus. Automated Refuse Pu	200	0	0
Sewer Service Charges	293,093,972	318,510,000	331,517,782
Other - Sewer Charges	2,400	136,000	136,000
Wstwtr Sys Facil Chgs	6,686,130	8,870,000	9,131,200
Business Premises	492,812	465,000	465,000
Disposal Charges	6,116,790	5,500,000	3,900,000
Disp Chgs Surcharge-Other	4,314,161	3,750,000	4,000,000
Disp Chgs Surcharge - C&C	1,430,700	1,500,000	1,500,000
Total — Charges for Services	\$ 312,137,181	\$ 338,731,000	\$ 350,649,982
Fines and Forfeits			
Fines-Indust WW Discharge	\$ 26,667	\$ 30,000	\$ 30,000
Fines-Storm Water	18,700	0	0
Liquidated Contr Damages	124,050	0	0
Total — Fines and Forfeits	\$ 169,417	\$ 30,000	\$ 30,000
Miscellaneous Revenues			
Vending Machines	1,361	0	0
Equipment	141,920	0	0
Recovery-Recycled Materials	0	1,500,000	1,575,000
Recovery-Damaged Refuse Carts	825	0	0
Recoveries - Others	309	0	0
Sundry Refunds-Prior Exp	2,100,833	0	0
Vacation Accum Deposits	16,594	0	0
Sale-Other Mtls & Suppl	90,041	100,000	100,000
Sale Of Scrap Materials	790	0	0
Total — Miscellaneous Revenues	\$ 2,352,673	\$ 1,600,000	\$ 1,675,000

Departmental Revenue Summary

Department of Environmental Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Utilities or Other Enterprises			
Tip Fees-Private Direct	\$ 25,653,366	\$ 23,500,000	\$ 26,000,000
Electrical Energy Revenue	43,711,315	40,000,000	42,000,000
Tip Fees-Other	12,753,389	13,000,000	14,500,000
S/H Disposal Chrg H-Power	9,508	0	0
Total — Utilities or Other Enterprises	\$ 82,127,578	\$ 76,500,000	\$ 82,500,000
Non-Revenue Receipts			
State Revolving Fund	\$ 57,773,627	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 57,773,627	\$ 0	\$ 0
Total — Department of Environmental Services	\$ 455,049,862	\$ 417,361,900	\$ 435,280,882

Departmental Revenue Summary

Department of Facility Maintenance

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Sale Of Gasoline And Oil	\$ 150,542	\$ 210,000	\$ 210,000
Sidewalk Area Cleaning	0	500	500
Sidewalk Repair	146,920	95,700	100,500
Other - Street & Sidewalk Charges	0	500	500
City Employees Parking	449,064	450,000	611,760
Civic Center Parking Lot	505	0	0
Chinatown Gateway-Parking	179,238	200,000	240,000
Lamppost Banner Display	39,752	40,000	40,000
Total — Charges for Services	\$ 966,021	\$ 996,700	\$ 1,203,260
Miscellaneous Revenues			
Kekaulike Dia Hd Blk Pkg	\$ 0	\$ 8,800	\$ 60,000
Marin Tower Pkg Garage	404,967	400,000	240,000
Harbor Court Garage	346,549	335,000	350,000
Manoa Elderly-Res	184,668	149,000	100,000
Rental-W. Loch Village	62,760	0	0
Perquisite Housing	18,909	18,909	18,909
Chinatown Gateway-Resid	928,132	723,076	723,076
Chinatown Gateway-Comm	285,655	180,769	180,769
Harbor Village - Residential	113,035	154,799	154,799
Harbor Village - Commercial	48,723	69,613	69,613
Marin Tower-Commercial	23,264	253,584	253,584
Marin Tower-Residential	883,130	1,331,319	1,331,319
Kukui Plaza Garage	817,195	824,000	700,000
Smith-Beretania Parking	88,601	80,000	80,000
Equipment	8,740	0	0
Recov-Damaged St Lights	111,140	0	0
Recovery Of Traffic Signs	5,458	1,600	1,700
Other - Comp-Loss of Fixed Asset	3,875	1,400	1,500
Recov For Graffiti Loss	0	500	500
Recov-Overhead Charges	0	8,800	9,200
Recov-Off Hwy Veh Fuel Tx	6,423	0	0
Sundry Refunds-Prior Exp	55,533	20,000	20,000
Sundry Refunds-Curr Exp	0	500	500
Vacation Accum Deposits	40,611	13,200	13,800
Sale-Other Mtls & Suppl	19,789	1,000	1,000
Sale Of Scrap Materials	0	3,500	3,500
Total — Miscellaneous Revenues	\$ 4,457,157	\$ 4,579,369	\$ 4,313,769
Utilities or Other Enterprises			
Miscellaneous Revenues	\$ 4,450	\$ 0	\$ 0
Total — Utilities or Other Enterprises	\$ 4,450	\$ 0	\$ 0
Total — Department of Facility Maintenance	\$ 5,427,628	\$ 5,576,069	\$ 5,517,029

Departmental Revenue Summary

Honolulu Fire Department

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Fire Code Permit & License	\$ 240,280	\$ 400,000	\$ 400,000
Fireworks License Fees	139,500	135,000	135,000
Total — Licenses and Permits	\$ 379,780	\$ 535,000	\$ 535,000
Intergovernmental Revenue			
CDBG-Program Income	\$ 663,600	\$ 0	\$ 0
Volunteer Fire Assistance	50,000	0	0
AFC Admin Assist's Pay	35,000	35,000	35,000
Total — Intergovernmental Revenue	\$ 748,600	\$ 35,000	\$ 35,000
Charges for Services			
Svc Fee-Dishonored Checks	\$ 20	\$ 0	\$ 0
Duplicate Copy-Any Record	50	500	500
Total — Charges for Services	\$ 70	\$ 500	\$ 500
Miscellaneous Revenues			
Rental-Amb Facil-Fire Stn	\$ 63,900	\$ 63,900	\$ 63,900
Other - Sale of Fixed Asset	2,262	0	0
Contributions to the City	32,655	0	0
Recov-Court Ordered Restitution	377	0	0
Misc Recov,Collect,Etc	4	0	0
Reimb State-Fireboat Oper	1,843,557	2,051,000	3,282,172
Sundry Refunds-Prior Exp	93,139	0	0
Vacation Accum Deposits	1,125	0	0
Total — Miscellaneous Revenues	\$ 2,037,019	\$ 2,114,900	\$ 3,346,072
Total — Honolulu Fire Department	\$ 3,165,469	\$ 2,685,400	\$ 3,916,572

Departmental Revenue Summary

Department of Human Resources

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Duplicate Copy-Any Record	\$ 4	\$ 100	\$ 100
Other - Misc Services	242	200	200
Total — Charges for Services	\$ 246	\$ 300	\$ 300
Miscellaneous Revenues			
Recov-Workers' Comp Paymt	\$ 397,177	\$ 400,000	\$ 400,000
Recov-Court Ordered Restitution	1,200	1,200	0
Recov Work Comp-3rd Party	409,677	100,000	100,000
Sundry Refunds-Prior Exp	107,943	111,300	112,000
Total — Miscellaneous Revenues	\$ 915,997	\$ 612,500	\$ 612,000
Total — Department of Human Resources	\$ 916,243	\$ 612,800	\$ 612,300

Departmental Revenue Summary

Department of Information Technology

Information Technology

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Easement Grants	\$ 148,312	\$ 115,000	\$ 115,000
Total — Licenses and Permits	\$ 148,312	\$ 115,000	\$ 115,000
Intergovernmental Revenue			
Wireless Enhanced 911	1,293,540	0	0
Total — Intergovernmental Revenue	\$ 1,293,540	\$ 0	\$ 0
Charges for Services			
Duplication-Master Tapes	\$ 12,999	\$ 13,000	\$ 13,000
Data Proc Svc-State	804,215	650,000	700,000
Data Proc Svc-US Govt	4,910	2,000	2,000
Data Proc Svc-Othr County	421,159	300,000	300,000
Total — Charges for Services	\$ 1,243,283	\$ 965,000	\$ 1,015,000
Miscellaneous Revenues			
Rental For Use Of Land	\$ 14,491	\$ 15,000	\$ 15,000
S/N 800 MHz Rebanding	20,230	0	0
Contributions to the City	25,000	0	0
Sundry Refunds-Prior Exp	288,187	0	0
Total — Miscellaneous Revenues	\$ 347,908	\$ 15,000	\$ 15,000
Total — Department of Information Technology	\$ 3,033,043	\$ 1,095,000	\$ 1,145,000

Departmental Revenue Summary

Office of the Mayor

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Sundry Refunds-Prior Exp	\$ 3,359	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 3,359	\$ 0	\$ 0
Total — Office of the Mayor	\$ 3,359	\$ 0	\$ 0

Mayor

Departmental Revenue Summary

Office of the Managing Director

Managing Director

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
US Dept of Commerce	\$ 10,000	\$ 0	\$ 0
HTA-County Product Enrichment	465,000	0	0
Total — Intergovernmental Revenue	\$ 475,000	\$ 0	\$ 0
Miscellaneous Revenues			
Contributions to the City	\$ 2,400	\$ 0	\$ 0
Total — Miscellaneous Revenues	\$ 2,400	\$ 0	\$ 0
Total — Office of the Managing Director	\$ 477,400	\$ 0	\$ 0

Departmental Revenue Summary

Royal Hawaiian Band

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Band Collection	\$ 8,400	\$ 3,600	\$ 3,600
Total — Charges for Services	\$ 8,400	\$ 3,600	\$ 3,600
Total — Royal Hawaiian Band	\$ 8,400	\$ 3,600	\$ 3,600

Royal Hawaiian Band

Departmental Revenue Summary

Department of the Medical Examiner

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Charges for Services			
Medical Examiner's Report	\$ 1,816	\$ 3,000	\$ 3,000
Total — Charges for Services	\$ 1,816	\$ 3,000	\$ 3,000
Total — Department of the Medical Examiner	\$ 1,816	\$ 3,000	\$ 3,000

Medical Examiner

Departmental Revenue Summary

Department of Parks and Recreation

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Camping Permits	\$ 0	\$ 0	\$ 353,385
Total — Licenses and Permits	\$ 0	\$ 0	\$ 353,385
Intergovernmental Revenue			
Office Of Youth Services	\$ 0	\$ 67,600	\$ 67,600
Summer Food Service Program	98,122	235,000	235,000
21st Century Learning Center	0	35,000	25,000
Mayor's Lei Day	15,000	0	0
State Department of Education	49,200	0	0
DOHS Office of Youth Svcs	62,198	0	0
Total — Intergovernmental Revenue	\$ 224,520	\$ 337,600	\$ 327,600
Charges for Services			
Svc Fee-Dishonored Checks	\$ 1,380	\$ 0	\$ 0
Duplicate Copy-Any Record	89	0	0
Custodial Services	7,795	0	0
Attendant Services	365,702	365,000	365,000
Kitchen & Facility Usage	8,875	0	0
Other - Misc Services	450	0	0
Hanauma Bay Parking	196,541	195,000	195,000
Scuba And Snorkeling	19,090	30,000	30,000
Windsurfing	1,875	2,000	2,000
Commercial Filming	32,980	22,000	22,000
Summer Fun Program	146,112	205,000	205,000
Fall And Spring Programs	27,656	58,000	58,000
Parks District V Fees	4,991	500,000	500,000
Foster Botanic Garden	127,296	124,000	126,000
Hanauma Bay-Admission	4,168,176	4,100,000	4,100,000
Fees For Community Garden	43,713	48,000	48,000
Total — Charges for Services	\$ 5,152,721	\$ 5,649,000	\$ 5,651,000
Miscellaneous Revenues			
Other Sources-Interest Earnings	\$ 100	\$ 0	\$ 0
Other - Rental-Park/Recrtn Facility	4,106	0	0
Perquisite Housing	5,893	0	0
Equipment	977	0	0
Contributions to the City	111,538	0	0
Sundry Refunds-Curr Exp	2	0	0
Vacation Accum Deposits	34,752	0	0
Misc Rev/Cash Over/Short	48	0	0
Sale-Other Mtls & Suppl	1,550	0	0
Total — Miscellaneous Revenues	\$ 158,966	\$ 0	\$ 0
Total — Department of Parks and Recreation	\$ 5,536,207	\$ 5,986,600	\$ 6,331,985

Departmental Revenue Summary

Department of Planning and Permitting

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Regis-Third Party Reviewer	\$ 1,200	\$ 600	\$ 600
Building Permits	12,012,356	12,500,000	13,500,000
Storm Drain Connection Fee	6,200	6,000	6,000
Signs	35,880	28,000	30,100
Grading Excavation & Fill	225,991	240,000	240,000
Excavation/Repair-Street & Sidewalk	71,953	80,000	80,000
Total — Licenses and Permits	\$ 12,353,580	\$ 12,854,600	\$ 13,856,700
Charges for Services			
Svc Fee-Dishonored Checks	\$ 155	\$ 100	\$ 100
Subdivision Fees	106,025	100,000	100,000
Zoning Reg Applcn Fees	189,750	180,000	180,000
Witness Fees	5	0	0
Nonconformance Certificate Renewal	0	240,000	0
Plan Review Fee	546,911	650,000	650,000
Exam Fees-Spec Inspectors	160	200	200
Reg Fees-Spec Inspectors	490	500	500
Zoning/Flood Clearance Fee	16,205	25,000	25,000
Sidewalk Specs File Fee	15,800	12,000	12,000
Driveway Specs File Fee	3,100	2,500	2,500
Charges For Publications	5	100	100
Duplicate Copy-Any Record	28,872	30,000	30,000
Copy-Map, Plan, Diagram	763	1,000	1,000
GIS Data Processing Fees	0	24,000	0
Electrical Inspection	189	200	200
Bldg Code Variance/Appeal	0	200	200
Total — Charges for Services	\$ 908,430	\$ 1,265,800	\$ 1,001,800
Fines and Forfeits			
Fines-Viol Bldg Elec Etc	\$ 274,722	\$ 340,000	\$ 380,000
Grade, Grubb & Stockpile	5,130	0	0
Total — Fines and Forfeits	\$ 279,852	\$ 340,000	\$ 380,000
Miscellaneous Revenues			
Contributions to the City	\$ 50,000	\$ 0	\$ 0
Reimb Of Admin Cost-Ewa	26,916	30,000	30,000
Sundry Refunds-Prior Exp	70,100	0	0
Total — Miscellaneous Revenues	\$ 147,016	\$ 30,000	\$ 30,000
Total — Department of Planning and Permitting	\$ 13,688,878	\$ 14,490,400	\$ 15,268,500

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Licenses and Permits			
Firearms	\$ 2,119	\$ 1,820	\$ 1,820
HPD Alarm Permits	191,052	198,800	198,800
Total — Licenses and Permits	\$ 193,171	\$ 200,620	\$ 200,620
Intergovernmental Revenue			
Federal DOT MVSO Grants	\$ 578,996	\$ 0	\$ 0
Traffic Safety Education Program	31,255	0	0
Justice Assist. Grant	2,986,154	0	0
Byrne Formula Grant	16,585	0	0
US Department Of Justice Crime	82,095	0	0
DEA Marijuana Grant	162,543	0	0
Great Program	18,354	0	0
Forensic DNA Test Program	191,553	0	0
Cops Grant	1,476,893	0	0
HIDTA Program	709,924	0	0
Oahu Tourism Strategic PI	20,000	0	0
Total — Intergovernmental Revenue	\$ 6,274,352	\$ 0	\$ 0
Charges for Services			
Svc Fee-Dishonored Checks	\$ 0	\$ 220	\$ 220
Duplicate Copy-Any Record	55,717	56,000	56,000
HPD Alarm Service Charges	108,805	110,000	110,000
HPD Special Duty Fees	293,207	300,000	300,000
Street Parking Meter	3,185,526	3,399,000	3,399,000
Frm Damaged Parking Meter	1,965	3,745	3,745
Kuhio-Kaiolu Parking Lot	79,333	132,600	132,600
Kaimuki Parking Lot #2	270,100	346,496	346,496
Kailua Parking Lot	192,220	223,390	223,390
Kalakaua Parking Lot	245,669	325,995	325,995
Zoo Parking Lot	612,238	0	0
Civic Center Parking Lot	114,186	128,227	128,227
River-Nimitz-Parking	113,642	128,500	128,500
Parking Chgs - Salt Lake-	38,687	47,548	47,548
Parking Charges-Palace Sq	85,794	95,985	95,985
HPD Parking Lot	157,363	99,581	127,685
Kailua Elderly Hsg P/Lot	94,568	115,988	115,988
Total — Charges for Services	\$ 5,649,020	\$ 5,513,275	\$ 5,541,379
Fines and Forfeits			
HPD Alarm Fines	\$ 127,500	\$ 175,000	\$ 175,000
Forfeiture Of Seized Prop	69,164	100,000	100,000
Total — Fines and Forfeits	\$ 196,664	\$ 275,000	\$ 275,000

Departmental Revenue Summary

Honolulu Police Department

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Miscellaneous Revenues			
Investments	\$ 1,968	\$ 0	\$ 0
Other Sources-Interest Earnings	20	0	0
Rental Of Equipment	4,253	4,253	4,253
Equipment	902	0	0
Contributions to the City	75,000	0	0
Towing Service Premiums	427,008	430,000	430,000
Sundry Refunds-Prior Exp	441,698	445,000	445,000
Sundry Refunds-Curr Exp	88,402	90,000	90,000
Vacation Accum Deposits	2,958	3,000	3,000
Misc Deposit Adjustment	84,223	0	0
Auction Sale-Unclaim Prop	36,538	45,000	45,000
Sale-Other Mtls & Suppl	25,260	15,000	15,000
Total — Miscellaneous Revenues	\$ 1,188,230	\$ 1,032,253	\$ 1,032,253
Total — Honolulu Police Department	\$ 13,501,437	\$ 7,021,148	\$ 7,049,252

Departmental Revenue Summary

Prosecuting Attorney

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
Crime Victim Assist Grant	\$ 893,580	\$ 284,844	\$ 290,136
Justice Assist. Grant	1,293,718	558,001	314,004
Byrne Formula Grant	43,300	0	0
US Department Of Justice Crime	66,119	0	0
Domestic Violence/VAWA 99	84,648	54,136	0
HIDTA Program	1,112,289	0	0
HI Career Crim Prosecutn	308,521	175,000	235,304
Victim/Witness Kokua Prgm	248,908	503,904	512,532
Total — Intergovernmental Revenue	\$ 4,051,083	\$ 1,575,885	\$ 1,351,976
Charges for Services			
Duplicate Copy-Any Record	10,047	5,000	5,000
Total — Charges for Services	\$ 10,047	\$ 5,000	\$ 5,000
Miscellaneous Revenues			
Investments	\$ 622	\$ 0	\$ 0
Recov-Court Ordered Restitution	2,718	0	0
Sundry Refunds-Prior Exp	16,217	0	0
Vacation Accum Deposits	11,447	0	0
Misc Rev/Cash Over/Short	(1)	0	0
Total — Miscellaneous Revenues	\$ 31,003	\$ 0	\$ 0
Non-Revenue Receipts			
General Trust Receipts	\$ 81,445	\$ 0	\$ 0
Total — Non-Revenue Receipts	\$ 81,445	\$ 0	\$ 0
Total — Prosecuting Attorney	\$ 4,173,578	\$ 1,580,885	\$ 1,356,976

Departmental Revenue Summary

Department of Transportation Services

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
Traffic Safety Education Program	\$ 14,315	\$ 48,000	\$ 93,810
FTA-49 USC Chapter 53	45,453,364	21,622,731	22,267,983
USDOT-FHWA	16,988	0	0
Federal Highway Admin	166,745	0	0
Total — Intergovernmental Revenue	\$ 45,651,412	\$ 21,670,731	\$ 22,361,793
Charges for Services			
Svc Fee-Dishonored Checks	\$ 105	\$ 0	\$ 0
Witness Fees	381	0	0
Duplicate Copy-Any Record	420	0	0
Parking Placards	4,400	2,500	2,500
Kaimuki Parking Lot Concession	24,023	24,000	24,000
Spc Handicap Transp Fares	1,514,354	1,500,000	1,500,000
Total — Charges for Services	\$ 1,543,683	\$ 1,526,500	\$ 1,526,500
Miscellaneous Revenues			
Other Sources-Interest Earnings	\$ 26,261	\$ 0	\$ 0
Rental Units (City Prop)	10,725	12,840	20,500
Equipment	3,224	0	0
City Buses	8,334	0	0
Other - Sale of Fixed Asset	2,084	0	0
Recov-Damaged Traf Signal	41,896	60,000	60,000
Recov-Overtime Inspection	0	2,500	2,500
Recov-Court Ordered Restitution	170	0	0
Reimb State-Traf Sig Main	292,982	400,000	400,000
Sundry Refunds-Prior Exp	501,681	0	0
Sundry Refunds-Curr Exp	522	0	0
Vacation Accum Deposits	54,284	0	0
Total — Miscellaneous Revenues	\$ 942,163	\$ 475,340	\$ 483,000
Utilities or Other Enterprises			
Bus Fare	\$ 45,377,982	\$ 51,930,000	\$ 52,480,000
U-PASS	0	1,710,000	1,730,000
Recovery Of Damages	209,477	0	0
Bus Advertising	77,631	240,000	240,000
OTS-Employee Parking Chge	149,062	140,000	140,000
Bus Royalty Income	632	0	0
Other - Bus Transportation	14,076	0	0
Ferry Fares	4,977	0	0
Total — Utilities or Other Enterprises	\$ 45,833,837	\$ 54,020,000	\$ 54,590,000
Total — Department of Transportation Services	\$ 93,971,095	\$ 77,692,571	\$ 78,961,293

Departmental Revenue Summary

Legislative

Source of Receipts	FY 2010 Actual	FY 2011 Estimated	FY 2012 Estimated
Intergovernmental Revenue			
Drug Recognition Expert	\$ 218,286	\$ 0	\$ 0
Total — Intergovernmental Revenue	\$ 218,286	\$ 0	\$ 0
Charges for Services			
Nomination Fees	\$ 300	\$ 400	\$ 300
Duplicate Copy-Any Record	297	50	50
Certificate Voter Registration	261	150	150
Voter Registration Lists	4,750	1,000	3,000
Certificate-Correctness of Information	8	10	10
Total — Charges for Services	\$ 5,616	\$ 1,610	\$ 3,510
Miscellaneous Revenues			
For Community Programming	0	14,000	14,000
Sundry Refunds-Prior Exp	73	0	0
Vacation Accum Deposits	2,769	0	0
Total — Miscellaneous Revenues	\$ 2,842	\$ 14,000	\$ 14,000
Non-Revenue Receipts			
Federal Grants	\$ 0	\$ 0	\$ 56,000
Total — Non-Revenue Receipts	\$ 0	\$ 0	\$ 56,000
Total — Legislative	\$ 226,744	\$ 15,610	\$ 73,510

Legislative

CASH PROJECTIONS FOR TRUST FUNDS DEBT SERVICE FUNDS, AND REVOLVING FUNDS

FUNDS	ACTUAL FY 2010		ESTIMATED FY2011		ESTIMATED FY2012		Estimated		
	Cash Balance 6/30/2009 (incl cash in transit)	Receipts	Disbursements	Cash Balance 6/30/2010	Receipts	Disbursements	Cash Balance 6/30/2012		
<i>TRUST FUNDS</i>									
General Trust Fund	\$ 44,726,043	\$ 94,968,651	\$ 92,413,169	\$ 47,281,525	\$ 86,956,231	\$ 88,666,326	\$ 105,053,877	\$ 104,422,608	\$ 46,202,699
Treasury Trust Fund	2,428,172	12,118,095	12,092,759	2,453,508	16,690,104	16,202,130	14,365,528	14,661,227	2,645,793
Real Property Tax Trust Fund	13,794,829	4,813,912	8,758,871	9,849,870	7,204,066	6,715,042	4,888,633	6,865,934	8,361,593
Total	\$ 60,949,044	\$ 111,900,658	\$ 113,264,799	\$ 59,584,903	\$ 110,850,401	\$ 111,583,498	\$ 124,308,038	\$ 125,949,769	\$ 57,210,075
<i>DEBT SERVICE FUNDS</i>									
General Obligation Bond and Interest Redemption Fund	\$ 320,615	\$ 228,544,317	\$ 227,758,987	\$ 1,105,945	\$ 227,359,955	\$ 227,359,955	\$ 262,320,818	\$ 262,320,818	\$ 1,105,945
Improvement District Bond and Interest Redemption Fund	1,008,945		837,456	171,489	28,220		11,321	0	211,030
Total	\$ 1,329,560	\$ 228,544,317	\$ 228,596,443	\$ 1,277,434	\$ 227,388,175	\$ 227,359,955	\$ 262,332,139	\$ 262,320,818	\$ 1,316,975
<i>REVOLVING FUNDS</i>									
Improvement District Revolving Fund	\$ 1,510,179	\$ 452,393	\$ 0	\$ 1,962,572	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,962,572
Housing and Community Development Revolving Fund	224,189		0	224,189	0	0	0	0	224,189
Municipal Stores Revolving Fund	162,488	15,392	17,367	160,513	10,805	19,592	16,395	17,541	150,580
Total	\$ 1,896,856	\$ 467,785	\$ 17,367	\$ 2,347,274	\$ 10,805	\$ 19,592	\$ 16,395	\$ 17,541	\$ 2,337,341

Fund Definitions

General Trust Fund — This fund accounts for monies received by the various agencies of the City for specific purposes, as trustee, donee, escrow agent, beneficiary, custodian or security holder, for which no special trust fund exists. This fund is distinguished from the Treasury Trust Fund in that all disbursements are made through claims vouchers.

Treasury Trust Fund — Monies of the same nature as are accounted for in the General Trust Fund but which require expeditious disbursements are deposited in this fund. In contrast with the General Trust Fund, disbursements are made from this fund through commercial checking accounts authorized by the Director of Budget and Fiscal Services instead of by claims vouchers.

Real Property Tax Trust Fund — This fund is used for the purpose of making refunds and adjustments relating to real property taxes.

General Obligation Bond and Interest Redemption Fund — This fund accounts for the payment of principal and interest on general obligation serial bonds issued by the City.

Improvement District Bond and Interest Redemption Fund — This fund accounts for the redemption of maturing City improvement district assessment bonds and collections of special assessments.

Improvement District Revolving Fund — Monies in this revolving fund are available to cover deficiencies, advance interest due, reimburse the General Fund in the event the payment of assessments are late or insufficient, and pay all expenses in connection with the sale of delinquent lots as bid for and purchased for the City by the Director of Budget and Fiscal Services.

Housing and Community Development Revolving Fund — This fund serves as a working capital fund to facilitate the expenditure of joint costs.

Municipal Stores Revolving Fund — This fund is used to finance the Municipal Stores through bulk purchases and resale of regularly used standard printed forms and various publications dealing with City matters.

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